

# **Dynamic Lifecycle Innovations – Confidential Information**

Rachel Harding
Product Stewardship Specialist
Materials Management Program
Oregon Department of Environmental Quality
700 NE Multnomah St. Ste 600

Ms. Harding,

Regarding the submission of our Oregon Producer Responsibility Organization Application, we humbly request that you keep the contents of the sections titled financial, program operations, environmental management practices, collection service, collection site compensation, closure, and all supporting documentation marked as confidential and proprietary. This request is effective on July 1<sup>st</sup>, 2025 ("Effective Date").

We feel the information contained in our Confidential Application is proprietary to Dynamic's business. If this information became general knowledge, it would put years of work at risk and cause financial hardship. In the event that an appropriate Freedom of Information Act request is made we request that Dynamic be notified of the request and that adequate time is allotted to provide a redacted version of our application and all supporting documents.

The entire team at Dynamic Lifecycle Innovations looks forward to the opportunity to work with the State of Oregon as an approved Producer Responsibility Organization. If you have any further questions, please contact us anytime.

Sincerely,

Amanda Tischer Buros

Amanda Tischer Buros

VP OEM Solutions, Dynamic Lifecycle Innovations

N5549 County Rd. Z Onalaska, WI 54650

608-781-4030



Proposal to Oregon Department of Environmental Quality

Producer Responsibility Organization Plan Proposal Submitted July 1, 2025, and revised October 13, 2025, for Program Year 2026

From Dynamic Lifecycle Innovations, Inc.

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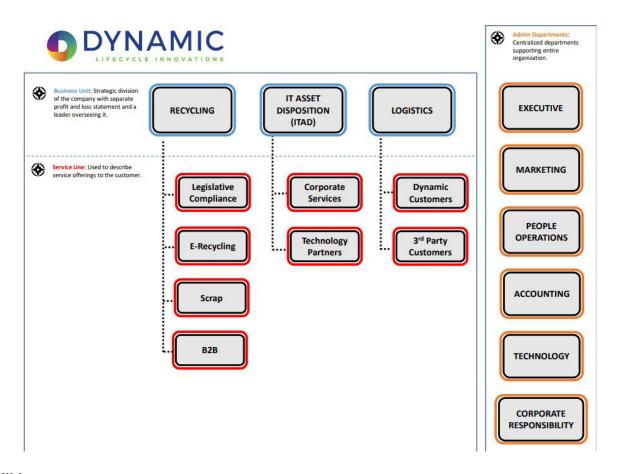
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### **BACKGROUND**

Dynamic Lifecycle Innovation's Oregon Electronics Producer Responsibility Organization (EPRO) plan is designed to fully meet the definition of electronics producer responsibility organization under the law and the requirements of ORS 459A.305 to 459A.355 and OAR 340-098. Dynamic's plan represents percent of manufacturer obligations exceeding the 5% threshold as outlined by the law. All manufacturers listed in Appendix B have given consent for Dynamic to act as an agent on their behalf for the purpose of developing and implementing a PRO program. As a PRO, Dynamic will ensure adequate collection infrastructure, free service to covered entities, and compliance with Oregon DEQ's Environmental Management Practices for all collection, transport, and recycling operations. Dynamic plans to work with MRM, the other PRO applicant, and both of us in conjunction with the applicant, National Center for Electronics Recycling (NCER), as the coordinating body to ensure adequate and convenient collection coverage for the state of Oregon and all other requirements of ORS 459A.305 to 459A.355 and OAR 340-098.

# Organizational Structure

Since 2007, Dynamic Lifecycle Innovations has provided full-service electronics lifecycle management with global reach offering comprehensive solutions that support every stage of the electronics lifecycle. Dynamic's organizational structure is made up of three strategic divisions, Recycling, IT Asset Disposition (ITAD), and Logistics, each with separate profit and loss statements and leadership oversight. Each business unit is further divided into unique service lines designed to meet specific customer needs, such as materials recovery, consumer returns, and legislative management services. Our legislative management service sits under our recycling division and is responsible for the management and implementation of our legislative electronics extended producer responsibility (EPR) programs such as our EPRO Plan for the Oregon E-Cycles program. Further details of our legislative management team are described below. Our business units, while separate, work together to provide the best overall services all under one roof. As a vertically integrated company, Dynamic has greater control over quality and costs and less reliance on external vendors. This helps to improve our responsiveness to market changes and provide environmental impact benefits. The business units are supported through centralized departments that integrate and service our entire organization. Our Executive Management team consists of our Founder, CEO, and Vice Presidents of each business division, they hold the highest levels of responsibility, oversight, and ownership over our organization. Our Marketing team consists of a director and two full-time Campaign Specialists, each dedicated to developing and executing strategies to promote our services, drive sales, and build our brand awareness. Our People Operations team, or more traditionally known as Human Resources, consists of a director, two Business Partners, an Administrative Manager, a Talent Acquisition Manager, and a Manager of Learning and Development. Our Accounting team includes a Controller, Finance Analyst, and three Accounting Specialists. Our Technology department is led by a Vice President and includes a Development Engineer, IT Operations Manager, and two Enterprise Managers. Our Corporate Responsibility team is overseen by a director and includes a Compliance Partner, EHS Program Manager, EHS Coordinator, and Environmental Compliance Technician. Our Corporate Responsibility team ensures compliance with all international, federal, and local regulations, and certification and customer requirements.



#### **Facilities**

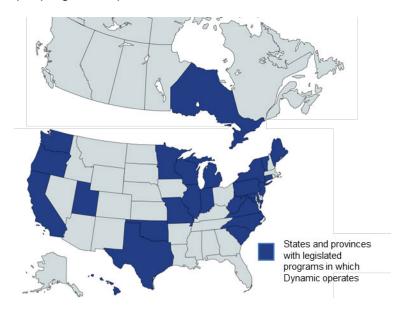
Dynamic Lifecycle Innovations' 430,000 square-foot headquarters in Onalaska, WI, includes two facilities: Building A (N5549 County Road Z) and Building B (N5550 Dynamic Way). The company employs over 300 team members and provides 115,000 square feet of storage space with processing capability of over 100 tons of material daily, using cutting-edge materials recovery equipment that maximizes the value of materials recovered. Dynamic's in-house capabilities ensure high material purity and competitive recycling rates. Our company adheres to a philosophy of reuse, recovery, and recycling, with minimal reliance on energy recovery, incineration, or landfills. Dynamic operates in full compliance with international, federal, and local regulations, as evidenced by the following permits:

- US EPA: 110071094601
- WI DNR Solid Waste: 632024910
- WI DNR Storm Water: Headquarters 52069 & Site B 61551
- WI DNR Business License: L0862170832



### Legislative Management Services

Dynamic participates in all 26 U.S. based and Ontario, Canada Electronics Extended Producer Responsibility (EPR) programs and serves our Original Equipment Manufacturer (OEM) customers as both a management company and a recycler. Dynamic is a trusted leader with years of industry knowledge and an extensive history of building out and supporting state programs. Our internal legislative compliance team sits in our Recycling Division, is led by our Vice President, and includes three Sales Executives, a Compliance Specialist, and an Accounting Specialist all committed specifically to the implementation, management, and oversight of our legislative programs and services. Our dedicated resources have spent years developing an intricate understanding of each state's law and its unique set of requirements as well as maintaining strong relationships with the agencies responsible for managing these recycling programs. Our comprehensive approach to the management of these programs, across the US and in Canada, allows us to provide holistic insights and solutions necessary to meet unique program requirements.



# Dynamic's State by State Program Classification:

Manufacturer Administrative Agent: CA, MD, MO, OK, VA, VT, WA, WV State Approved or Authorized Recycler: CT, IN, MI, MN, NC, NJ, TX, UT, WI

State Approved Consolidator: ME Group Plan Manager: HI, IL, PA, RI, SC

Partnership Organization: D.C.

Producer Responsibility Organization: Ontario, Canada

Collective: NY

We have long-standing partnerships with leading electronics manufacturers and over 150 municipal and county contracts across the country supporting collection, transportation, and recycling of e-waste. We have been the state recycling contract holder for the states of Wisconsin and North Carolina and for the past 10 years, the state of Minnesota, demonstrating our ability to provide service to an entire state's collection network.

Dynamic is committed to providing leading industry service and stays up to date on all state legislation through monthly reviews and subscriptions as well as active participation in industry organizations including:

- Association of Oregon Recyclers (AOR)
- Association of New Jersey Recyclers (ANJR)
- Associated Recyclers of Wisconsin (AROW)
- Carolina Recycling Association (CRA)

- Electronics Recycling Coordination Clearinghouse (ERCC)
- Northeast Recycling Council (NERC)
- Illinois Counties Solid Waste Management Association (ILCSWMA)
- Illinois Recycling Foundation (IRF)
- Recycled Materials Association (ReMa)
- Recycling Association of Minnesota (RAM)
- Reverse Logistics Association (RLA)
- National Recycling Forum (NRF)
- North American Hazardous Materials Management Association (NAHMMA)

### **Certifications and Compliance**

Dynamic's commitment to world class compliance includes obtaining and maintaining some of the highest levels of industry certifications as well as the understanding and inclusion of all regulatory, customer, and certification needs in the management of our programs. Our certifications remain the most visible way we demonstrate our commitment to quality, transparency, and environmental and social responsibility.















- E-Stewards Certification
- R2 Certification
- ISO 9001
- ISO 14001
- ISO 45001
- NAID AAA
- ITAR

### History of Meeting Regulatory and Contractual Deadlines

State program management comes with an abundance of deadlines. At Dynamic, our internal systems are designed to support reliability, timeliness, and prompt execution. We pride ourselves on our consistent ability to not only meet but exceed customer and state requirements and expectations.

#### Service Excellence and Responsiveness

Dynamic commits to providing each customer with a personal experience. Our internal and external expectation for excellence is built around the concept of urgent accuracy and transparency. We work tirelessly and systematically to provide billing, reporting, audit requests, and any other additional needs with as little turnaround time as possible.

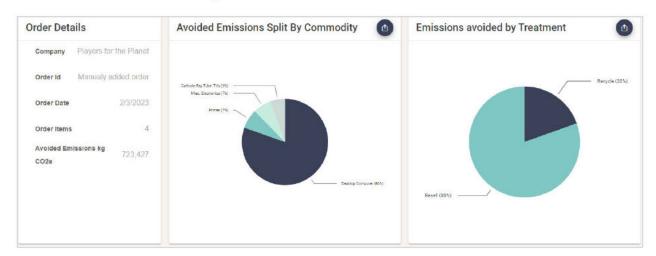
#### Industry Leader in Environmental, Social, and Governance

Dynamic issues a comprehensive Environmental, Social & Governance (ESG) Report each year, structured around the leading disclosure frameworks for our sector. Performance data are mapped to the Sustainability Accounting Standards Board (SASB) Waste Management Standard and the Task Force on Climate-related Financial Disclosures (TCFD) recommendations, providing investors and stakeholders with transparent, comparable metrics on material topics such as greenhouse-gas emissions, circular-economy impacts, workforce safety, and community engagement.

To help customers quantify the climate benefits of responsible electronics management, Dynamic pioneered an Avoided-Emissions Calculator that measures the Scope 3 savings generated through reuse and recycling of e-waste. Built on the UN Clean Development Mechanism e-waste methodology and the GHG Protocol, the tool was independently validated by Morningstar Sustainalytics and offers several key differentiators:

- Category-specific factors for 35 e-waste device types
- Distinct calculations for reuse versus recycling pathways

Secure, 24/7 customer portal with real-time emissions dashboards



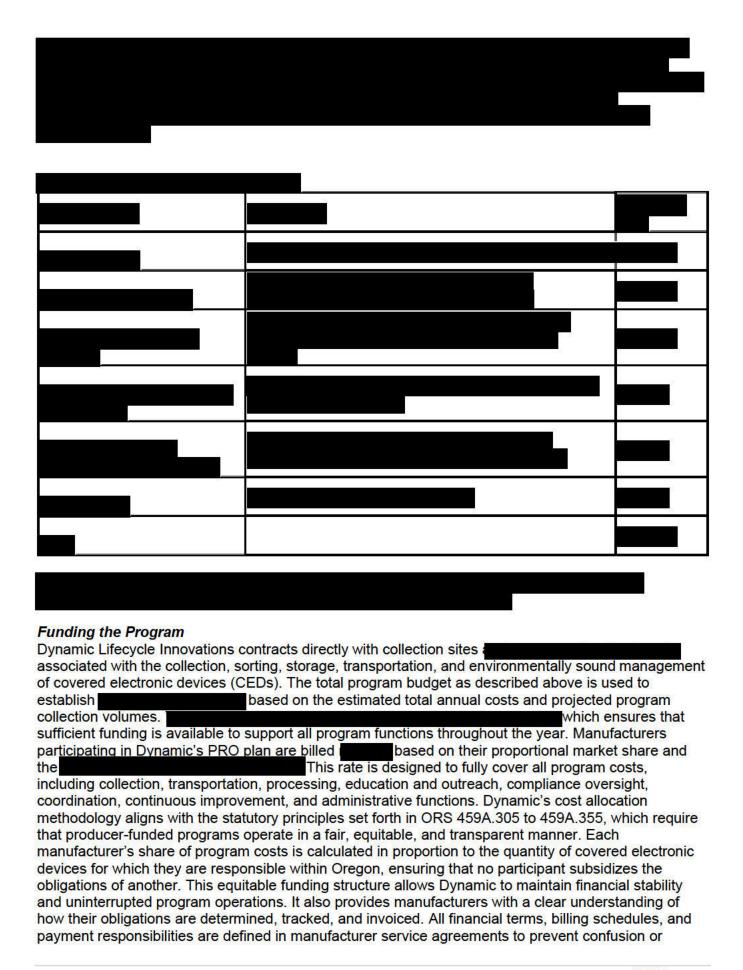
By pairing rigorous ESG reporting with actionable carbon-impact data, Dynamic empowers clients to track progress toward their sustainability goals while demonstrating industry leadership in transparent, standards-aligned disclosure.

### **Background Summary**

In summary, Dynamic's background highlights our proven performance, dedicated compliance infrastructure, industry-leading service solutions, and globally accredited certifications which together demonstrate our capacity to implement and continually enhance a fully compliant Electronics Producer Responsibility Program for all Oregon stakeholders. Representing manufacturers, we exceed the statutory participation threshold while leveraging years of multi-state success in delivering transparent reporting, robust financial assurance, best-in-class reuse rates, and measurable environmental benefits that align with Oregon's highest standards.

#### FINANCING

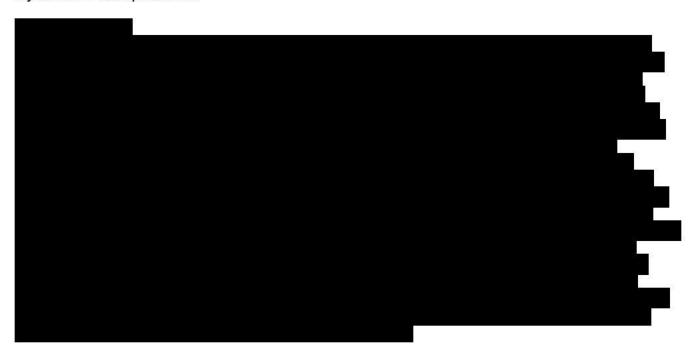
Dynamic Lifecycle Innovations, acting as a Producer Responsibility Organization (PRO), has developed a financially responsible, transparent, and scalable framework to implement and manage Oregon's statewide electronics collection and recycling program. This financing structure ensures that all program costs ranging from administrative coordination and public outreach to transportation and final device disposition are fully funded through equitable and legally compliant mechanisms. Grounded in the requirements of the Oregon E-Cycles law under ORS 459A.305 to 459A.355 and OAR 340-098 and informed by industry best practices in extended producer responsibility (EPR). Dynamic's approach prioritizes sound fiscal planning, equitable cost allocation, and consistent cost coverage. Our financial model ties manufacturer's contributions directly to market share and program activity, ensuring that costs are apportioned proportionally and transparently. Through meticulous budgeting, adherence to GAAP accounting standards, and proactive engagement with manufacturers, Dynamic Lifecycle Innovations has developed a financial model designed to support the long-term viability of Oregon's electronics recycling program. This system maintains stable funding streams, ensures timely compensation to collection site operators, and facilitates consistent, compliant, and high-quality service delivery across the state's diverse geographic landscape. By combining rigorous financial planning with transparent cost allocation and active oversight, Dynamic is well-positioned to deliver a fiscally accountable, resilient, and sustainable program well into the future.



delinquency. Through this transparent and proportional cost recovery model, Dynamic fulfills its statutory obligation to ensure that all program expenses are supported by participating producers and that the Oregon E-Cycles Program operates efficiently, sustainably, and in full compliance with state law.

# **Accounting Principles**

Dynamic Lifecycle Innovations follows Generally Accepted Accounting Principles (GAAP) for all financial management activities, including those specifically tied to our responsibilities as a Producer Responsibility Organization in Oregon. These principles govern how we track, report, and reconcile all financial transactions, ensuring that our program's fiscal operations remain transparent, accurate, and audit ready. Dynamic works with Wipfli LLP, a professional services firm that provides integrated accounting, tax, assurance, consulting, risk advisory, and digital solutions to public and private organizations across numerous industries. Dynamic participates in their annual audit framework which centers on a custom, risk-based approach complemented by specialized audits and comprehensive reporting. Their goal is to not only verify compliance and bolster trust with stakeholders but also to enhance internal processes through tailored insights and follow-up support. In conjunction with our partnership with Wipfli, our accounting system is supported by a dedicated internal team composed of a full-time controller, finance analyst, and several accounting specialists. This team includes a PROspecific accounting resource whose role is focused solely on managing the financial functions tied to extended producer responsibility, including invoicing, manufacturer billing, and expense tracking for program-related activities. All financial activities related to Oregon's program such as cost apportionment across manufacturers, expense categorization, and reporting to regulators are conducted in strict accordance with GAAP. These standards not only ensure accurate and reliable reporting, but they also provide a foundation for accountability, consistency, and credibility across all of Dynamic's PRO operations.



#### Manufacturer Compliance

Dynamic maintains clearly defined and enforceable contractual agreements with each participating manufacturer. These contracts establish the financial obligations of the manufacturer, outline reporting requirements, and specify payment terms as well as penalties for non-compliance. Our approach to compliance begins with monthly transparent communication where manufacturers receive invoices and updates about their financial standing within the program. In the event that a manufacturer falls out of compliance, for instance, by failing to remit payment within the established terms, Dynamic initiates a defined escalation process.



### Financial Summary

In summary, Dynamic Lifecycle Innovations has established a comprehensive and transparent financial model that ensures all aspects of Oregon's statewide electronics recycling program are fully funded, equitably managed, and operationally sustainable. Our cost-allocation framework ties manufacturer obligations directly to market share and program impact, while our adherence to GAAP accounting standards ensures integrity and accountability across all financial activities. Although a formal reserve fund is not maintained at this time, our pricing structure, internal financial controls, and strong forecasting capabilities provide the agility needed to manage unforeseen costs without disruption. Dynamic is committed to maintaining open communication with participating manufacturers, enforcing compliance when necessary, and continuously refining our financial approach to meet evolving program needs. This commitment positions us to fulfill our obligations under Oregon law while delivering value, stability, and stewardship to all program stakeholders.

#### PROGRAM OPERATIONS

As a PRO, Dynamic Lifecycle Innovations will align operational protocols to ensure full compliance with ORS 459A.305-459A.355, OAR 340-098, and all Oregon DEQ Environmental Management Practices governing collection, transportation, and recycling. As both a certified processor and PRO, Dynamic provides a direct, end-to-end service model that integrates reuse, recycling, and environmentally sound management across every stage of material handling. The program establishes a compliant, transparent, and statewide framework for the collection, transportation, and recycling of covered electronic devices, ensuring convenient and equitable access for all covered Oregonians. Under Dynamic's PRO plan, collection sites operate pursuant to detailed contractual requirements that govern proper material preparation, separation of program and non-program devices, and adherence to data security and environmental management practices. As the PRO, Dynamic provides each site with comprehensive onboarding, multilingual educational resources, and ongoing operational support to promote consistent compliance and participation. Leveraging our logistics division and partnerships with Oregon-based processors, Dynamic manages an integrated transportation network that meets all federal DOT requirements, ensuring timely pickups and complete traceability through our enterprise resource planning (ERP) system. From initial collection through final processing, materials are tracked and identified using program-specific codes to guarantee accuracy and accountability. The program emphasizes reuse and refurbishment where practical and directs remaining materials to fully vetted downstream processors that meet rigorous environmental and safety criteria. Through proactive oversight, including audits, performance monitoring, and a corrective action process, Dynamic maintains continuous compliance. This operational structure provides a robust foundation for achieving the Oregon E-Cycles Program's objectives of environmental protection, consumer convenience, and transparent lifecycle management of electronic waste.

### **Collection Site Operations**

As the PRO, Dynamic enters into contracts with collection sites that define the terms under which services are provided. These agreements specify the requirements for appropriate material preparation and packaging, the scheduling process for requesting pickups, and the limited scenarios in which a consumer or site may be charged for premium services. All CEDs collected from covered entities under the program are processed free of charge. Any charges for premium services such as non-standard pickup schedules or special handling are clearly outlined in the collection agreement and only applied under predefined conditions. By maintaining this structure, Dynamic ensures that services remain

accessible, compliant, and fair to all program participants.

Collection site requirements outlined in contractual agreements include:

- The definition of covered entities and the covered electronic devices that are eligible under the program by category.
- Assurances that devices collected and sent to reuse must be tracked and reported separately from devices sent for recycling.
- Requirements for separation and clear identification of program materials versus non program materials and sorting of the program materials into the 5 categories as outlined by Oregon Ecycles program.
- Statements of compliance that mandate the management of all devices to minimize environmental impact, protect human and environmental health, and ensure data privacy.
- Requirements to send collected devices for reuse, refurbishment, or recycling within six months
  of collection.
- Requirements to maintain three years of records documenting collection activities, device handling, chain of custody, and compliance with environmentally sound management practices.
- Requirements to allow for and cooperate with quarterly reviews, annual site visits, annual interviews or surveys, and tracking device deployment.
- Requirements to provide 90 days advance notice to Dynamic as their PRO before removing the site from the program.
- Agreement to provide assistance in promoting collection opportunities statewide, including targeted outreach to underserved communities.

Collection sites will be provided with technical assistance in meeting all these requirements by Dynamic as the PRO through customer onboarding, which includes an all-inclusive packet of materials. Onboarding package includes:



Dynamic as the PRO will manage all pick up requests from collection sites and coordinate the scheduling, transfer of packing lists, and BOL tracking through our Logistics division,

Collection sites managed by Dynamic as the PRO,

schedule pickups by emailing requests to orderrequests@thinkdynamic.com. This inbox is continuously monitored by our dedicated Customer Experience team during standard business hours. To account for time differences and ensure prompt responses our team operates under the expectation that all requests must be responded to within 24 hours of receipt. Actual pick up of materials can be expected within 72 hours or 3 business days from time of receipt of request regardless of where the site is located. Upon receiving a request, a Customer Experience team member contacts the collection site to confirm key details, including whether the material was generated by a covered entity and whether it qualifies as a covered device under the Oregon E-cycles program, on-site contact information, number of containers, dock hours, and if supplies are needed, quantity of supplies being requested. To help maintain accuracy, Dynamic requests that a packing list for the number of containers to be removed, identification of the eligible program containers, and description of the materials included, be sent to the Customer Experience team prior to the truck arriving. The Customer Experience team members will coordinate scheduling through Dynamic's Logistics department and with our in-state processing partner

as listed in Appendix A. Please reference section titled Processor Evaluation Process for full details regarding evaluation of processors. Bills of Lading (BOLs) and packing lists are uploaded into Dynamic's enterprise resource planning (ERP) system, sent to our processing partner, and an Inbound order is created. This order number is sent to the collection site and processor to ensure accurate tracking. The collection site will be given a dock appointment time to confirm and verify when to expect the truck to arrive. This information is then relayed to our partner and a dock appointment scheduled in their system. Each inbound order that is created is tagged with work instructions specifying what materials are eligible for the Oregon E-cycles program. Monthly reports are generated out of our ERP system to review site shipping cadences and frequencies. Should a site not request a pickup for more than 30 days, our Customer Experience team will contact the site to check in and determine if a pickup should be scheduled, thus ensuring the sites collection continuity and availability to eligible entities.



#### Logistics Operations

Dynamic as the PRO will ensure that all transporters used in the collection and movement of covered electronic devices (CEDs) and components of CEDs are performed in full compliance with federal DOT laws, thereby supporting Oregon's mandate for environmentally sound management in the transportation of covered electronics. Transportation of CEDs or components of CEDs can be handled by Dynamic's in-house logistics division, our in-state processing partner as listed in appendix A, through third-party carriers when necessary.

All parties' carrier selection begins with a vetting process to ensure compliance with U.S. Department of Transportation (DOT) Hazardous Materials Regulations (49 CFR Parts 171–180) governing the transport of covered electronic devices and components that meet the definition of hazardous materials. This vetting process includes verifying US DOT registration, obtaining proof of insurance, operating authority, and evidence of appropriate employee training, and a review of safety ratings and security measures. Additional screening tools such as DAT Carrier Select, Safer Watch, TIA Watchdog, or Carrier Source are used to assess reputation and identify red flags. Feedback is gathered from the field, alerts are triggered for changes in safety status, and any suspicious behavior is reported and documented. Documentation is maintained for three years.

Dynamic as the PRO will manage all pick up and supplies requests from collection sites and coordinate the scheduling, transfer of packing lists and supplies, and BOL tracking through our Logistics division,

Pickup and supplies requests are tracked through a management software system and trip plans are made with an expectation of pick up or drop off within 72 hours or 3 business days from receipt of request. Dock appointments and supply drops are confirmed with collection sites and if applicable, partners or third-party carriers. Most often supplies would be swapped on a 1:1 ratio during a scheduled pick up to maximize efficiencies and reduce empty miles. In the event a supplies request is needed prior to pick up, Dynamic will utilize our in-state processing partner to deliver supplies. Alternatively, a surplus of supplies can be provided to allow collectors to continue preparing material beyond any full loads ready to ship. Dynamic or our in-state

processing partner will assess the quality of containers to ensure that anything no longer usable is properly retired and recycled. Any shipment of CEDs or components of CEDs are properly identified and classified including correct hazard class and UN identification number if applicable, prior to shipment. Once classified, materials are packaged in DOT-compliant containers that prevent breakage, spills, or short circuits. Packages are securely sealed, protected against weather and impact, and marked with the proper shipping labels. Shipping papers such as a BOL must accompany the load and include the proper shipping description, quantity, contact information, and packaging group where applicable. When required, vehicles must be placarded on all four sides with the appropriate DOT hazard class placard. Shipping and packaging guidelines are provided to collectors during onboarding to help facilitate pickups in accordance with DOT requirements.



### **Inbound Operations**

When material arrives at a Dynamic or our in-state processing partner's facility, the Receiving Team cross-references packing lists and work instructions. Both Dynamic's and our partner's ERP system requires that covered material be identified with a unique commodity name and program identifier.

These designations ensure proper

identification and separation of program-eligible materials from non-eligible electronics.

This controlled structure reduces the

risk of misclassification and prevents ineligible materials from being reported or reimbursed under the program. Dynamic as the PRO requires that any partners used have similar tracking capabilities to delineate program from non-program materials. Receiving teams will check in each container of material as it is pulled off the truck into an ERP system ensuring that it aligns with the packing list or BOL and meets the program eligibility requirements. Each lot is given a unique ID tied to its inbound order number. For every lot created the commodity type, packaging, gross weight, tare weight, and net weight are entered. Any discrepancies identified are documented through formal reporting, which includes photographic evidence of the affected material. Each lot's uniquely identifiable tag will be

printed and affixed to it, then moved to an inventory staging location specific to the processing area best suited for its dismantle and recovery.



#### Sorting Operations

All sorting activities take place after containers have been removed from the truck and inventoried based on their makeup. While Oregon E-cycles program delineates 5 categories that collectors must sort into for proper tracking to performance metrics, additional sorting may be required at processing facilities to maximize processing efficiencies or meet requirements of next tier down processors. Additionally, any materials that are destined for mechanical processing such as shredding need to be sorted prior to entering the shredding process to look for and remove any material that cannot be shredded such as batteries or ink and toner. Each lot of material's uniquely identifiable tag associated with its program eligibility is electronically maintained through software systems which ensures traceability throughout additional sorting of the program materials separately from non-program materials through to final disposition.

#### Refurbishment and Resale Operations

As a recycling and ITAD facility, Dynamic Lifecycle Innovations prioritizes extending the useful life of IT equipment and device components. However, since ORS 459A.305 to 459A.355 does not apply to reused or refurbished covered electronic devices unless conducted by a non-profit organization or devices are donated, Dynamic as a processor and our in-state processing partner, will not evaluate covered electronic devices that have been sent to a recycling facility for reuse or refurbishment. As a PRO, Dynamic Lifecycle Innovations will integrate reuse and refurbishment into its program operations by allowing contracted collection sites to prescreen incoming covered electronic devices and direct functional units to reuse opportunities. All devices managed for reuse will be tracked, documented, and handled in a manner consistent with the data security expectations established under the Oregon E-Cycles program. While certification to R2 or e-Stewards is not required, Dynamic will use the data security and handling criteria from these industry established standards as reference points in evaluating reuse activities under its PRO plan. Specifically, Dynamic will look for secure storage of devices in locked or otherwise controlled areas prior to data sanitization or reuse, the use of recognized data sanitization methods, such as software or equivalent processes, a system of internal audits or verification to confirm sanitization practices are consistently followed, and complete tracking and documentation of all devices diverted to reuse. By applying these evaluation criteria, Dynamic will ensure that reuse activities under its PRO plan protect consumer data, meet Oregon E-Cycles program requirements, and demonstrate a commitment to responsible and transparent management of covered electronic devices.

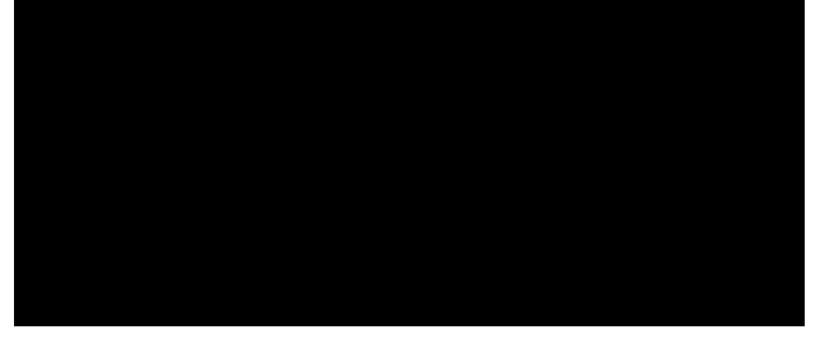
#### **Processor Operations**

Dynamic Lifecycle Innovations and all first level processors listed in Appendix A, processes the full spectrum of electronic equipment, including but not limited to all covered devices as defined by the

Oregon E-cycle program; televisions, computer Monitors, desktop and portable computers, tablets, and small scale servers, printers, scanners, and fax machines, peripherals including keyboards and mice, docking stations, webcams, speakers, external hard drives, headphones and headsets, power adapters, digital video equipment including DVD players and recorders, VCRs digital converter boxes, cable and satellite TV receivers, media streaming devices, video game consoles, routers and modems, and portable digital music players. Once materials have been inbounded and assigned its unique ID tag with program classification, it will be routed to the processing area best suited for its recycling activity. The recycling processes described below apply to all electronic devices regardless of their program designation, however, each lot's uniquely identifiable tag associated with its program eligibility is electronically maintained through software systems which ensures traceability throughout the recycling process of the program materials separately from non-program materials through to final disposition.

he process map below shows the flow of covered devices through Dynamic's recycling facility. computers are manually dismantled	
Projection Televisions, RT Televisions and CRT Monitors are also manually dismantled.  RT  abes are further processed within Dynamic's environmentally controlled glass processing room.	
Team members who work in the area are highly trained and are required to wear extensive personal protective quipment (PPE)	
election and vetting of approved downstream processors are described in detail under the Processor valuation section. The remaining device types covered under the Oregon E-cycles program will be repared for shredding. Dynamic has a custom-built state-of-the-art shredding system to process items	







#### **Processor Evaluation**

Dynamic as the PRO evaluates and selects all processors prior to using them. In the event that any recycling facilities or downstream processors listed in our recycling network goes out of compliance, shuts down, or cannot meet the needs of the program, Dynamic will become the primary processor of all Oregon E-Cycle covered devices.

As a PRO, Dynamic conducts due diligence audits of first level processors and reviews due diligence audits conducted by first level processors of downstream processors to ensure compliance of all vendors listed in the recycling chain through to final disposition of materials. This is in alignment with Dynamic's e-Stewards certification which requires full traceability of all material to end of life, raw material, or feedstock and is consistent with the requirements of environmentally sound management practices described at OAR 340-098-0245. As the PRO, Dynamic will annually send the Program Plan Manager to conduct an on-site audit of first level processors.



#### Identification and Correction of Issues

As the PRO, Dynamic Lifecycle Innovations maintains a comprehensive system for identifying, tracking. and correcting issues that may arise at any stage of the collection, transportation, or recycling process. This system ensures ongoing compliance with applicable Oregon statutes and administrative rules, promotes continuous improvement, and upholds environmentally sound management (ESM) practices throughout the network. Dynamic conducts continuous oversight of all contracted collection. transportation, and recycling partners through a combination of scheduled audits, document reviews. and performance monitoring. Each contracted entity must provide routine operational data, including quantities collected, storage durations, shipment records, and processing outcomes. Dynamic reviews this information to ensure alignment with program requirements, contractual obligations, and applicable laws under ORS 459A.305-.355 and OAR 340-098. Upon identification of an issue, Dynamic promptly communicates findings to the affected facility and issues a corrective action request (CAR) specifying the deficiency, required corrective measures, and time frame for resolution. Dynamic's compliance team provides technical guidance or resources as needed to support remediation. All identified issues are logged in Dynamic's internal compliance management system, which assigns each issue a severity rating and corrective timeline based on potential environmental, health, safety, or programmatic impacts. If issues remain unresolved after the corrective period, Dynamic may suspend or terminate participation of the non-compliant entity and reroute materials to approved, compliant partners to ensure uninterrupted service to covered entities, at which point DEQ would be notified via email and updates to public facing materials will be made. Prior to removal of any collection site from the program. Dynamic will inform DEQ of the issue identified, the corrective action plan, the reasoning for noncompliance, and a resolution including time frame with at least 90 days) for replacement of the collection site to ensure continued compliance with the convenience requirements of the statue.

#### Collector Settlement Process

As the PRO, Dynamic will issue all billing and invoicing documents to the collectors where Dynamic is listed as the Primary PRO,

Once materials have been received and processed at either Dynamic's or our in-state processing partner's facility, a receiving report is generated for each load

These documents are emailed to the proper billing contact of the collection site.

#### Manufacturer Billing Process

As the PRO, Dynamic will use our inventory and accounting systems for tracking, allocating, and billing the processed pounds of Oregon E-cycles program eligible devices.

All weight collected from the state of Oregon will be reviewed and allocated to each OEM based on their assigned market shares.

# Program Operations Summary

In summary, Dynamic Lifecycle Innovations' PRO program operations are structured to fully meet the requirements of the Oregon E-Cycles Program by providing a compliant and transparent system for the

collection, transportation, and recycling of covered electronic devices. Collection sites are contractually bound to operate under clear requirements for material preparation, separation of program and non-program devices, and data security, while providing free recycling access to all covered entities. Dynamic's onboarding process supplies collectors with comprehensive training, multilingual materials, and operational guidance to ensure compliance and accessibility. Through its logistics division and partnerships with Oregon-based processors, Dynamic coordinates efficient, DOT-compliant transportation, ensuring prompt pickups and traceable movement of materials through its enterprise resource planning (ERP) system. All materials are tracked from collection through processing, with program-specific identifiers ensuring accurate reporting and accountability. The program prioritizes reuse and refurbishment where feasible and routes all non-reusable materials to vetted downstream processors that meet stringent environmental and safety standards. Regular audits, performance monitoring, and a corrective action system maintain ongoing compliance, while coordination with DEQ ensures prompt resolution of any identified issues. Together, these integrated operations ensure that Dynamic's PRO Plan fulfills the Oregon E-Cycles Program's goals of environmental protection, consumer convenience, equitable access, and transparent management of electronic waste.

#### **ENVIRONMENTAL MANAGEMENT PRACTICES**

#### Collectors

Under Dynamic's PRO plan, all collectors contracted into the program will demonstrate adherence to environmentally sound management practices as required under OAR 340-090 by incorporating clear and enforceable requirements within their collection and service operations.

#### Fees

All covered electronic devices (CEDs) collected from covered entities under the program are processed free of charge. Collectors are not permitted to impose charges for standard collection and processing services. Any charges related to premium services, such as non-standard pickup schedules or specialized handling, are strictly limited to conditions that are explicitly defined in the collection agreements between the collector and Dynamic as the PRO. These agreements require full transparency, ensuring that any such charges are clearly outlined, predefined, and consistently applied.

#### Legal Requirements

Collectors are contractually bound to ensure that materials collected under the program are sent to approved processors within six months of receipt. Agreements explicitly prohibit the disposal of whole CEDs through landfilling or incineration under any circumstances. Collectors must comply with all applicable local, state, and federal laws and regulations, including, but not limited to, environmental, health, and safety standards. Additionally, collectors must provide Dynamic with no less than 90 days' advance written notice prior to withdrawing their site from participation in the program.

#### Service Standards

Service standards under the plan are equally stringent. Collection sites must remain staffed during all operating hours to ensure proper oversight of program operations and security of materials. All CEDs must be stored in covered areas that provide protection from weather and environmental damage, and materials must be handled and stored in a manner that minimizes breakage. Any breakage or spills must be cleaned up immediately. Collectors are required to manage collected CEDs in accordance with established solid waste management laws and regulations, and to uphold good housekeeping standards at all times, which include maintaining clean, orderly, and hazard-free storage areas. As part of consumer education, collectors must make available recycling information provided by Dynamic as the PRO at their collection locations. In addition, collectors must cooperate fully with Dynamic's oversight process, including allowing and participating in annual site visits.

### Reuse and Refurbishment

Where reuse and refurbishment are part of the operation, collectors are required to comply with a detailed set of best practices designed to protect the integrity of materials and ensure transparency for covered entities. Collectors must post, in a visible and accessible location, information informing covered entities that certain CEDs are screened for reuse or refurbishment. They must implement triage and screening procedures to identify devices suitable for reuse or refurbishment and track, separately, the number of units sent for this purpose. Devices designated for reuse or refurbishment must be packaged to minimize damage during transport and stored securely in clearly labeled containers or designated storage areas. Storage conditions must protect devices from adverse atmospheric impacts, such as precipitation or flooding, and ensure security against unauthorized access. If a covered entity requests at drop-off that their device not be reused or refurbished, collectors are required to honor that request and send the device for end-of-life recycling instead.

### Recordkeeping

To ensure accountability and transparency across the program, collectors are required to maintain detailed recordkeeping systems. CEDs must be tracked, by weight, from covered entities separately from non-covered entities. Further, CEDs sent for reuse must be tracked by weight, separately from those sent for recycling. Collectors must maintain thorough documentation for at least three years of all outgoing materials, including the sale, shipment, or transfer of CEDs, whether for reuse or recycling.

### Insurance

To further protect the integrity of the system, collectors are also required to maintain adequate comprehensive or commercial general liability insurance appropriate to the nature and scale of their operation, ensuring sufficient coverage of risks and liabilities associated with their activities.

Through these contractual requirements, operational standards, and oversight mechanisms, collectors under Dynamic's PRO plan will fully demonstrate compliance with the environmentally sound management practices established under OAR 340-090. This comprehensive framework ensures that collection, handling, storage, reuse, refurbishment, processing, and recordkeeping are all conducted in a manner that protects public health, the environment, and consumer interests while maintaining transparency and accountability across the program. Collection sites will be provided with technical assistance in meeting all these requirements by Dynamic as the PRO through customer onboarding which includes an all-inclusive packet of materials as previously described under the program operations section.

#### **Transporters**

Dynamic as the PRO will ensure that all transporters used in the collection and movement of covered electronic devices and components is performed in full compliance with federal DOT laws, thereby supporting Oregon's mandate for environmentally sound management in the collection, transportation, and recycling of electronics as previously described in detail in the Program Operations, Logistics section.

#### **Processors**

#### Dynamic Lifecycle Innovations

# Legal Requirements

Dynamic complies with all applicable federal, state, and local regulations and upholds the stringent requirements of our industry certifications, ISO 9001, ISO 14001, ISO 45001, R2, e-Stewards, and NAID-AAA. Together, these standards form an Integrated Management System (IMS) that governs import-export controls, downstream vendor auditing, hazardous-waste handling, universal-waste permitting, and data-security protocols. Our adherence to the standards mandates that every component is processed for reuse, resale, or responsible material recovery, no whole devices are exported, and all tier-1 recycling is completed domestically to commodity grade. Vendor oversight includes pre-qualification audits, annual on-site reviews, and continuous monitoring to verify conformity with Dynamic's requirements, R2 and e-Stewards criteria, and Basel-influenced international regulations. All downstream facilities must provide documentation of lawful treatment and final

disposition.

### Environmental Health & Safety (EHS)

Operationally, Dynamic's Health and Safety team perform monthly safety walkthroughs, while our Corporate Compliance department conducts scheduled internal audits against each certification. Any non-conformances are entered into a Corrective Action Log, assigned to responsible personnel, and tracked to closure under the supervision of our Corporate Responsibility Team. Third-party auditors representing R2, e-Stewards, major OEM clients, and regulatory agencies further validate our compliance. Risk mitigation is reinforced by an Emergency Action Plan, annual spill-response, and fire-drill exercises, and documented environmental-aspect reviews that identify potential emissions, spills, or waste streams. High-risk aspects receive targeted controls and measurable objectives to drive continuous improvement. This PDCA-driven system meets the Oregon rule's requirement for performance audits, inspections, and continuous improvement.

#### Storage

No CEDs, components, or materials derived from CEDs are stored for more than 180 days without recycling at least 75% of what was accumulated at the beginning of that period. All materials of concern and CEDs are stored in a manner that protects them from adverse atmospheric conditions, are secure from unauthorized entrance, and are clearly labeled. As a processor located in Wisconsin, Dynamic manages Universal Waste in accordance with Wisconsin Administrative Code, Chapter NR 673 which aligns with the federal regulation under the U.S. EPA for proper recycling and disposal of Universal Wastes and meets the criteria of Oregon 's Environmentally sound management practices. Dynamic is registered with both the U.S. and WI State EPA and is subject to regulatory oversight from these agencies, ensuring that proper procedures are in place for management of all universal wastes that can be produced when processing electronics. All team members are given, at minimum, universal waste awareness training on a yearly basis based on job function specific training to ensure safe and compliant handling of materials.

#### Recordkeeping

Dynamic Lifecycle Innovations maintains a rigorous documentation system that exceeds the requirements of OAR 340-098-0245 §(4)(a)–(c). All training, calibration, audit, legal, and tracking records are retained for at least five years, while OSHA-mandated health records are kept 30 years and are available to the Oregon DEQ upon request.

Comprehensive chain-of-custody files accompany every load from collection through final disposition.

These files capture:

Scales used for trade are correlated daily through an inspection that uses standard weights and scales are calibrated and certified annually by a third-party. Vendors are contractually obligated to keep records for at least three years and to cooperate fully with Dynamic or DEQ audits or inspections.

#### Financial Assurances

Dynamic Lifecycle Innovations operates under a robust Environmental Health and Safety (EHS) program supported by a contingency and facility-closure plan backed by an irrevocable letter of credit. We maintain some of the highest insurance limits in the electronics-recycling industry,

thereby fully satisfying the financial-assurance requirements of OAR 340-098-0245 §(4)(h).

#### Data sanitization/destruction

Dynamic ensures data sanitization or destruction on all devices containing data. Drives are wiped in accordance with NIST, one pass or Department of Defense (D.o.D), three pass protocol. Devices that fail to wipe or that a customer specifically requires to be destroyed are shredded to NIST or D.o.D and

NAID certifications specifications.

### Facility Security

In accordance with our NAID certification, Dynamic's facility has restricted keycard access, 24-hour surveillance monitors, additional layers of secure and restricted access for data bearing devices, and all team members must complete a 7-year background check upon hire and every 3 years thereafter. Our NAID AAA certification prohibits Dynamic from hiring those with a history of theft, fraud, robbery, burglary, and/or embezzlement related felony charges in the past 7 years. All Dynamic team members must wear and be visible at all times their identification badge. All visitors must sign in with our receptionist and be escorted by a Dynamic team member for the duration of their visit. Additional measures of security include fencing and lighting around our facilities and gated doorways and dock doors.





### Downstream Traceability and Risk Mitigation

As a PRO, Dynamic will deploy GPS tracking in accordance with OAR 340-098-0245 to verify chain of custody and the fate of covered electronic devices. Dynamic already has an existing GPS tracker deployment program managed through our Corporate Responsibility and Technology Teams.

A member of the Corporate Responsibility team will access the GPS tracker dashboard to review the location of each tracker, ensuring that it remains within the U.S. and is not at an unfamiliar location. Any issues or concerns identified through GPS tracking will follow the process as described under the Identification and Correction of Issues section within the Program Operations. For any sites that are shared between multiple approved PROs, tracker deployment will be the responsibility of the PRO listed as the primary owner, unless otherwise mutually agreed upon by the PROs. To further mitigate risk, Dynamic has adopted the Responsible Business Alliance (RBA) Code of Conduct across our entire supply chain. The code puts a focus on protections for worker health and safety and prohibits forced or child labor, mandates safe working hours, requires hazard controls, PPE, emergency preparedness, and a transparent grievance process fully supporting environmentally sound management practices of OAR 340-098-0245. These risk-management measures ensure full visibility of material flows, safeguard against improper disposal, and uphold the highest standards of environmental and social responsibility.

#### Performance Audits, Inspections, and Monitoring

As fully described under the section titled Processor Evaluation, Dynamic Lifecycle Innovations employs a multilayered audit and inspection program to verify that every service provider and downstream processor manages covered electronic devices in full compliance with all applicable federal, state, and local regulations and upholds the stringent requirements of our industry certifications and meets environmentally sound management (ESM) standards. For monitoring and evaluating adherence to environmentally sound management practices, after initial evaluation, Dynamic as the PRO will conduct:

- Reviews of changes, as they arise, in operational processes of collectors and processors.
- Quarterly reviews of collection reports from collectors and processing reports from processors, assuring materials have been sent to processors within 6 months of collection.
- An annual audit of records related to the Oregon E-cycles program maintained by service providers and downstream processors.
- Annual interviews with collectors.
- Annual in-person site visits of at least one-third of collectors in the collection network where
  Dynamic is listed as the Primary PRO. For sites that are shared with other approved PROs, the
  PRO designated as the primary owner will be responsible for conducting annual in-person site
  visits.
- Annual in-person site visits of all first level processors.
- Annual deployment of tracking devices to verify chain of custody and the fate of covered electronic device materials.

Through these disciplined audit protocols, continuous data reviews, and annual inspections, Dynamic ensures that all material remain within a fully verified, environmentally responsible recycling chain protecting program integrity, worker safety, and environmental outcomes.

### Provisions for Reuse

As a PRO, Dynamic Lifecycle Innovations will allow for reuse and refurbishment as required under ORS 459A.320(2)(g). Our collection strategy already includes partnerships with nonprofit refurbishers such

As

described under the Reuse and Refurbishment section of Program Operations and under the Collector Environmental Management Practices, Dynamic requires collection sites that prescreen incoming devices and routes functional equipment to reuse to ensure that each unit diverted for reuse is tracked and documented and adheres to a level of data security that either conforms to R2 or e-Stewards standards or is relatively equivalent in nature. Dynamic will provide collection sites with technical assistance on meeting environmentally sound and data secure management practices and conduct inspections of the reuse activities during annual inspection.

# **Environmental Management Summary**

As the PRO, Dynamic Lifecycle Innovations ensures that all collection, transportation, and processing activities conducted under the Oregon E-Cycles Program adhere to the environmentally sound management (ESM) standards established under OAR 340-098-0245. These standards are designed to protect human health and the environment by requiring responsible handling, storage, and processing of covered electronic devices (CEDs) and their components. All contracted collectors. transporters, and processors operate under written agreements requiring compliance with applicable federal, state, and local environmental, health, and safety regulations. Facilities are required to manage CEDs in a manner that prevents releases of hazardous substances, minimizes breakage, and ensures materials are stored in secure, covered, and contained areas to prevent exposure to weather or leakage. Collection sites must process or ship materials to approved processors within required timeframes and are prohibited from disposing of whole CEDs through landfilling or incineration. Transportation partners comply with U.S. Department of Transportation (DOT) regulations for the movement of electronic equipment, ensuring materials are properly packaged, labeled, and tracked to prevent loss or release during transit. All first level and downstream processors are vetted to ensure that materials are managed in facilities with controls in place for pollution prevention, worker safety, and proper recycling or disposal of residuals. Dynamic's oversight process includes initial qualification, periodic audits, ongoing monitoring, and GPS tracking to verify adherence to ESM requirements. Dynamic maintains documentation of compliance, including certifications, inspection records, and downstream due diligence reports. Any identified deficiencies are addressed through a corrective action process that ensures prompt resolution and continuous improvement. Through these measures. Dynamic Lifecycle Innovations maintains full alignment with the intent and requirements of OAR 340-098-0245, ensuring that all program materials are managed in a manner protective of human health, worker safety, and the environment.

### **COORDINATION**

#### Coordination Between Multiple PROs

If more than one electronics producer responsibility organization (PRO) plan is approved by the Oregon Department of Environmental Quality (DEQ), Dynamic Lifecycle Innovations and MRM will designate the National Center for Electronics Recycling (NCER) as the statewide coordinating body. NCER has already submitted a letter of intent to DEQ documenting its qualifications for this role. All PRO applicants have agreed to coordinate through NCER, and joint planning has already begun on scope, budgets, and contracts. This ensures that coordinated activities can be launched without delay once DEQ approval is granted. Through this framework, NCER will serve as the central coordinating body to ensure that all PROs' activities under Oregon E-Cycles are efficient, equitable, transparent, and aligned with the requirements of ORS 459A.323.

#### Public Education and Outreach

Dynamic and MRM will work with NCER to ensure public outreach campaigns are unified in messaging, regularly promote electronics recycling, and clearly publicize collection opportunities statewide. To ensure there is no duplication or inconsistent messaging, PROs will coordinate to maximize use of existing resources, including public outreach departments, contracts, and expertise, and may engage in joint advertising and statewide promotion about Oregon E-Cycles. Messaging will include which items are accepted, how to locate collection sites, and details of upcoming collection events. Dynamic and

MRM further commit to ensuring that a single toll-free number and one website with a directory of all collection sites is available to all Oregonians to simplify public access and maximize convenience.

### **Program Goals and Public Awareness Goals**

Each PRO will share its individual program and public awareness goals with NCER, and all parties will work together to establish collective, unified statewide goals. These will include public awareness goals and collection objectives that reflect Oregon's policy priorities. Dynamic and MRM will work with NCER to conduct surveys and employ other evaluation tools such as focus groups, event participation, website traffic, call volume, and engagement across digital platforms to gauge public awareness. These tools provide valuable insight into how consumers access program information and engage with recycling opportunities. Dynamic and MRM will contribute their expertise and existing practices to this coordinated effort. The first program year will serve as a baseline to assess program effectiveness over time. Special emphasis will be placed on evaluating awareness in minority, low-income, rural, and other historically underserved communities to ensure equitable access and effective outreach. This coordination framework will help ensure that outreach strategies are data-driven, consistent across all PROs, and subject to continuous improvement.

### Manufacturer Obligation Alignment

As the coordinating body, NCER will annually calculate manufacturer obligations, apportion program responsibilities, and reconcile financial obligations between all electronics PROs based on manufacturer obligations of the manufacturers participating in the electronics producer responsibility organizations, as required by ORS 459A.323. For estimating 2026 manufacturer obligations, NCER plans to use DEQ-provided market share data for 2024 sales, best available data from other states and national sources for newly covered manufacturers, and Oregon and other states' data for return shares across the five product-type groups defined under Oregon E-Cycles regulation. Dynamic and MRM will provide NCER with necessary collection and cost data to enable accurate reconciliation of financial obligations. This alignment will ensure that all manufacturers are fairly sharing the responsibility of collecting, transporting, and recycling CEDs in Oregon.

#### Recycling and Reuse Programs

Dynamic and MRM will work with NCER to coordinate activities with recycling and reuse programs, including nonprofit organizations that refurbish technology, to further the environmentally sound management of recycling of electronics. This will entail promoting the non-profit organizations that refurbish technology and providing best practices guidance on reuse.

#### **EDUCATION AND PUBLIC AWARENESS**

As the PRO, Dynamic is committed to promoting the recycling and responsible management of covered electronic devices (CEDs) through an inclusive and comprehensive public education and outreach strategy that ensures consistent statewide awareness of available collection services. In alignment with the requirements of ORS 459A.327, our outreach program is designed to increase participation in electronics recycling by providing clear, accessible, and relevant information to all Oregonians including those in rural, minority, low-income, and historically underserved communities. Dynamic's outreach strategy will focus on three key objectives:

- 1. **Awareness**: Increasing statewide understanding of the Oregon E-cycles program and its benefits.
- 2. **Accessibility**: Ensuring that all communication channels are culturally relevant, appropriate, and equitability available.
- 3. **Engagement**: Encouraging consistent and convenient participation in electronics recycling through both digital and community-based touchpoints.

In the event that multiple PRO plans are approved, Dynamic will collaborate within the DEQ-defined coordination framework to ensure unified messaging. As outlined in the Coordination section of this plan, Dynamic supports the use of a single toll-free number and a shared website that provides an interactive directory of all approved collection sites across the state. This structure ensures uniform

public access, eliminates confusion, and upholds the statewide convenience standard.

### **Independent Capabilities**

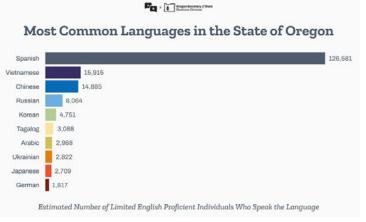
If Dynamic is the sole approved PRO, our organization possesses the internal capacity and infrastructure to independently design, implement, and sustain the education and outreach program consistent with Oregon E-Cycles' goals. Dynamic maintains a full-time marketing and communications team responsible for developing and distributing public information across multiple platforms, ensuring that materials remain current, engaging, and compliant with all statutory and programmatic requirements. Dynamic regularly produces and publishes educational content including articles, white papers, webinars, podcasts, and industry insights that address critical topics such as data security, responsible reuse, and compliance with extended producer responsibility (EPR) programs. These resources are publicly accessible through:

- Dynamic's website https://thinkdynamic.com
- Oregon-specific program content (<a href="https://thinkdynamic.com/legislation/oregon-electronic-recycling">https://thinkdynamic.com/legislation/oregon-electronic-recycling</a>) to ensure that covered entities and the public can easily access up-to-date information about the state's electronics recycling program clearly outlining guidance on how to participate.
- A calendar of events that anyone can subscribe to for information about upcoming collection events in their area, industry events, or webinars of interest.
- Contact information including our dedicated toll-free number (1-877-781-4030) available to answer recycling questions, provide collection information, and assist residents.
- An interactive map and search tool that helps residents find permanent collection sites, retail
  partners, and local collection events by ZIP code or city (<a href="https://thinkdynamic.com/electronic-recycling-center-locator">https://thinkdynamic.com/electronic-recycling-center-locator</a>) and includes details on accepted device types, operating hours, and site-specific instructions.

Dynamic's outreach content is also amplified through YouTube, LinkedIn, and other social media channels to engage both individual consumers and institutional stakeholders.

#### **Existing Resources**

Recognizing that Oregon E-Cycles is an established and well-recognized statewide program, Dynamic will build upon existing public familiarity by adapting and extending DEQ-approved educational materials. Existing educational materials as published in Oregon Department of Environmental Quality (DEQ), Oregon E-Cycles Implementation Guidance, 2024, available at: <a href="https://www.oregon.gov/deq/FilterDocs/EcyclesImplementation.pdf">https://www.oregon.gov/deq/FilterDocs/EcyclesImplementation.pdf</a> that can be easily adapted and align with our existing marketing program include social media, digital advertisements, one sheet flyers, posters, bill inserts, website presence, and newsletter templates. Dynamic will utilize as many of these resources as possible within our available estimated budget, taking into consideration additional costs for replication of materials in different languages. Dynamic will prioritize Spanish translations as According to the Oregon Department of Administrative Services, the most commonly spoken languages in Oregon after English include Spanish, Chinese, Vietnamese, and Russian (Oregon Department of Administrative Services, Most Common Languages Spoken in Oregon, accessed October 2025) with Spanish leading at almost 70% of the secondary languages.



#### Strategic Partnerships

Dynamic recognizes that trusted community networks are vital to effective education. As such, we will leverage our existing relationships with collection sites, processors, and community organizations to distribute educational materials and promote local recycling participation. Collection sites will receive English and Spanish materials as part of their onboarding package, ensuring consistent messaging and visibility at every point of public interaction. Dynamic is collaborating with organizations such as the Association of Oregon Recyclers, St. Vincent de Paul, tribal governments (TSWAN), and local governments to ensure culturally appropriate communication and localized delivery of educational content. Additionally, we are pursuing collaboration opportunities with other stewardship organizations including the Circular Action Alliance, Mattress Recycling Council, and Paint Care to jointly promote recycling awareness and resource conservation across material streams, maximizing the impact of every public education dollar.

To measure performance, Dynamic will monitor program awareness and participation rates through:

- Tracking collection volumes in rural and underserved ZIP codes.
- Conducting annual collector feedback assessments.
- Evaluating digital engagement metrics, as further detailed in the Goals section, across campaigns to gauge message penetration and behavioral response.

Findings from these assessments will directly inform annual education plan updates and budget allocations, ensuring continuous improvement and accountability.

# **Education and Public Awareness Summary**

Through this comprehensive, equitable, and data-informed strategy, Dynamic will provide a unified statewide education and outreach program that ensures all Oregonians regardless of geography, income, or language have the knowledge, motivation, and opportunity to responsibly recycle their electronics. By aligning with DEQ's established framework, integrating existing program materials, and leveraging community partnerships, Dynamic's education plan not only fulfills the statutory requirements of ORS 459A.327, but also advances the broader environmental and social objectives of the Oregon E-Cycles Program.

### **COLLECTION SERVICE**

#### Convenient Coverage State Evaluation

The following analysis and verification are based on the Certified Population Estimates provided by the Population Research Center at Portland State University. The Oregon DEQ estimated that at least 138 collection sites are required by ORS 459A.320(2)(d)(B)(i) to (iii). This estimation was completed on March 15, 2025, and made publicly available by Oregon DEQ. Existing collection site information made publicly available shows that the existing collection site network consists of 170 collection sites across all counties and in 84 cities.

The state of Oregon is made up of 36 counties; Dynamic has verified that at least 1 collection site currently exists in each county. 12 of the 36 counties do not currently have a city with a population greater than 10,000 and each requires at least 1 collection site. Dynamic has verified that at least 1 collection site currently exists in each of these counties that do not have a population greater than 10,000 residents. In total there are 49 existing collection sites in 37 cities that do not have a population over 10,000 residents.

The state of Oregon currently has 40 cities with a population of less than 30,000 residents where each would require at least 1 collection site. Dynamic has verified that at least 1 collection site currently exists in 29 of the 40 cities with a population of less than 30,000 residents. The cities of Independence, Sweet Home, Fairview, Gladstone, Cornelius, Troutdale, Central Point, Lebanon, Roseburg, West Linn, and Tualatin currently do not have a collection site and will need coverage under the new law.

The state of Oregon currently has 17 cities with a population of at least 10,000 but less than 200,000 residents. The cities of McMinnville, Redmond, Oregon City, Keizer, Grants Pass, and Lake Oswego each require at least 2 collection sites. Dynamic has verified that at least 2 collection sites currently exist in 4 of the 6 cities. Oregon City currently has 1 collection site and will need an additional site, and Keizer currently does not have any sites and will need coverage for 2 sites under the new law. The cities of Tigard, Albany, Corvalis, and Springfield each require at least 3 collection sites. Dynamic has verified that at least 3 collection sites currently exist in 3 of the 4 cities. Tigard currently has 2 collection sites and will need an additional site under the new law. Only the city of Medford requires 4 collection sites and Dynamic has verified that 1 collection site currently exists and an additional 3 sites are needed under the new law. The cities of Beaverton and Bend each require 5 collection sites. Dynamic has verified that Beaverton currently has 5 collection sites and Bend has 2. Bend will need an additional 3 sites under the new law. The cities of Hillsboro and Gresham each require 6 collection sites. Dynamic has verified that 4 sites exist in Hillsboro, and as such they will need 2 additional sites and that 2 sites exist in Gresham, and they will need 4 additional sites under the new law. The cities of Eugene and Salem each need 9 collection sites. Dynamic has verified that Eugene currently has 14 sites meeting and exceeding the requirement and Salem has 8, therefore needing 1 additional site under the new law.

Currently the state of Oregon only has the city of Portland that has a population greater than 200,000 residents. The population as of March 15<sup>th</sup>, 2025, was 639,448 residents and as such the city requires 18 total collection sites. Currently there are 15 existing collection sites in Portland, therefore an additional 3 sites are needed under the new law.

Based on the analysis and verification above, Dynamic has determined that 20 cities with a total of 31 new sites must be established to meet the convenience requirements as defined by the new law. See Appendix C- Convenient Coverage State Evaluation for additional details regarding the analysis.

#### Collection Plan

Using the Certified Population Estimates provided by the Population Research Center at Portland State University the DEQ estimated that 138 sites would be needed to meet convenience coverage requirements. See Appendix D-Collection Sites for details such as Primary PRO designation, collection type, addresses, hours of operation, contact information, and coordinates. Dynamic has secured commitments from 29 collection sites made up of retailers, non-profit organizations, in-state processors, and private collection services which equate to 21% of the total state coverage. Dynamic has established a new collection site that did not previously exist under the Oregon E-cycles program in Central Point, Ashland, Klamath Falls, Roseburg, Tualatin, Grants Pass, and Hillsboro, therefore increasing the overall collection services provided in those cities and helping to close some of the gaps identified in the above collection site analysis. Dynamic has gained commitments from 11 sites that previously existed under the Oregon E-cycles program, 1 in Cottage Grove, 1 in the Dalles, 1 in Albany, 2 in Springfield, 5 in Eugene, and 1 in Salem. Dynamic has secured 4 new sites in Medford that did not previously exist under the Oregon E-cycles program thus meeting the full site requirements for that city and increasing the overall coverage of that area. Portland is the only city with a population greater than 200,000 residents and requires 18 total collection sites. Dynamic has secured 3 new sites that did not previously exist under the Oregon E-cycles program which closes the gap of new sites needed in the area when combined with the existing sites. Dynamic has also secured one new site in White City and one existing site in each of the cities of Florence, Junction City, and Oakridge. While these cities under the statute are not required to have a collection site based on their population size, having a site in these areas helps contribute to the overall convenience coverage of the state and supports the goal of providing collection services to underserved populations.

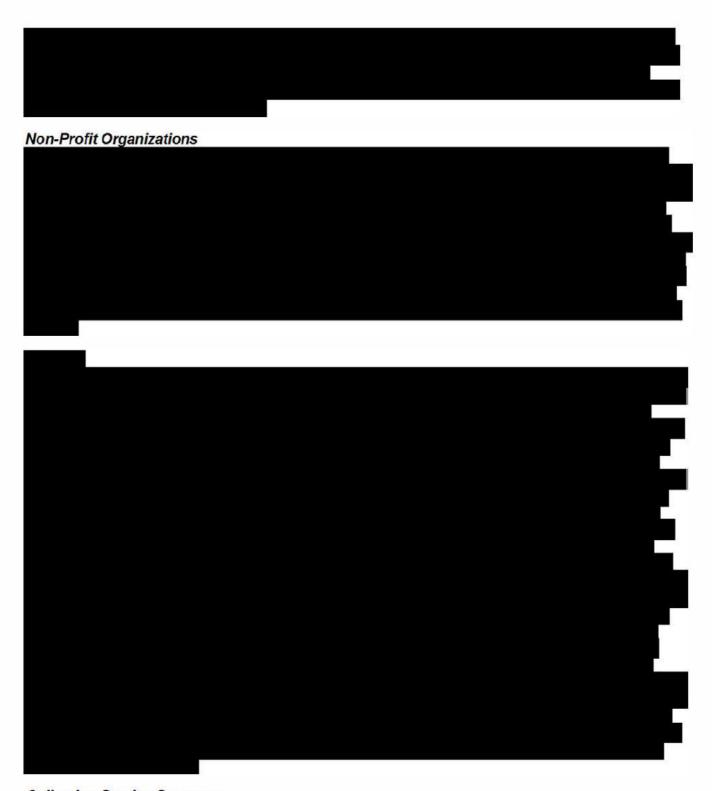
#### Alternative Services



In cities that have no existing permanent collection site or where the combination of Dynamic's and MRM's sites do not meet the required number of sites as determined by the Certified Population Estimates provided by the Population Research Center at Portland State University, Dynamic and MRM have agreed to conjointly host collection events as further described under site sharing below.

# Site Sharing

Dynamic will need to share the existing sites under MRM's current Oregon E-cycles program to meet the collection convenience standards outlined in ORS 459A.320. Dynamic and MRM have a site sharing agreement to jointly operate collection sites where a single PRO's site coverage is insufficient to meet geographic or population-based convenience requirements. See Appendix D-Collection Sites for details such as Primary PRO designation, collection type, addresses, hours of operation, contact information, and coordinates. For cities that list MRM as the sole Primary PRO, Dynamic will be listed as the secondary. For the cities of Grants Pass, Albany, Springfield, Hillsboro, Eugene, Salem, and Portland Dynamic will be listed as the Primary for the sites we have secured under our individual PRO plan and will only be listed as a secondary for site sharing for the number of sites needed to fulfill the convenience requirements. The PRO listed as primary will be the one holding contractual agreements with the collection site and as such be responsible for compensation, training support, collection and transportation of covered devices, and site compliance such as auditing and on-site visits. Tracker deployment of shared sites will be the responsibility of the PRO listed as the primary owner, unless otherwise agreed upon by the PROs. Further descriptions of existing tracker deployment practices are discussed under each individual PROs ESMP section. The cities of Oregon, Tigard, Bend, Hillsboro, Salem, and Gresham currently do not have enough existing sites between both PRO applicants to meet the convenience requirements of the statute. As such Dynamic and MRM have agreed to co-host events in these cities to close the remaining gap in services and ensure compliance with statutory convenience standards. These events will be advertised statewide as part of unified outreach campaigns and clearly identified on the shared central website. This coordinated approach will prevent duplication of effort, maximize efficiency, and ensure all Oregon residents have access to convenient opportunities to recycle covered electronic devices.



# **Collection Service Summary**

Dynamic has contacted all 170 existing Oregon E-Cycles sites; many are waiting for the current staterun contracts to expire before signing new agreements. To date, 29 sites have agreed to participate under Dynamic's PRO plan. 7 sites in Lane County will collectively issue an RFP in October 2025, and Dynamic will submit a bid. Dynamic will notify DEQ upon execution of a contractual agreement with any new collection sites and updates to publicly available information will be made. Dynamic's collection site plan will meet the convenience requirements by working with existing collection sites, establishing new or equivalent services to gap sites, creating opportunities with other programs and organizations to provide more access to rural, tribal, low-income, and other historically underserved populations, and sharing sites or collection events with other approved PROs to cover any remaining gaps.

#### **COLLECTION SITE COMPENSATION**

### Compensation Rates Necessary to Ensure Convenient Service

Dynamic Lifecycle Innovations will comply with OAR 340-098-0250 by providing fair financial compensation through a per-pound pricing model designed to fully cover the costs of collecting, storing, managing, and transporting covered electronic devices while ensuring convenient statewide service. Rates are based on current market conditions, access to and costs of end markets, and other verified market factors such as transportation, labor, and material handling. Each end market commodity type (e.g., ferrous metals, plastics, circuit boards, and copper) carries a distinct and measurable value derived from transparent market indices. This ensures rates reflect the true intrinsic value of recovered materials, maintaining data-driven fairness that reflects real-world recovery economics rather than arbitrary fixed rates, aligning with DEQ's outcome-based approach to recycling. To maintain program stability, rates are locked in for a full program year and reviewed annually, allowing for structured adjustments to reflect updated market conditions and verified cost data. For collection sites serving rural or underserved regions, Dynamic will apply additional per-pound adjustments to account for increased transportation, handling, and labor costs, ensuring all communities retain convenient access to compliant recycling opportunities. Compensation further includes full coverage for secure storage, contamination prevention, and safety compliance to maintain environmentally sound management (ESM) standards.





### Compensation Summary

Dynamic Lifecycle Innovations' collection site compensation framework is designed to ensure fair. transparent, and sustainable financial support for all participating sites in compliance with OAR 340-098-0250. The program uses a per-pound pricing model that fully covers the costs of collecting, storing, managing, and transporting covered electronic devices while promoting convenient statewide service and environmentally sound management (ESM) practices. Rates are based on current market conditions, including access to and costs of downstream processing, labor, and transportation, and reflect the intrinsic value of recovered materials derived from published market indices. To ensure program stability, rates are locked in for one program year and reviewed annually to incorporate verified cost data and market changes. The model provides comparable compensation across similar geographic areas, with equitable adjustments for regional market variations and higher operational costs in rural or underserved communities. It also includes compensation for sorting activities as required under OAR 340-098-0265, with additional incentives for improved performance and recovery outcomes. Dynamic developed this model using a comprehensive, evidence-based process informed by direct site consultations, market demand and cost evaluations, benchmarking against Oregon's existing programs, and transportation and processing cost modeling. Going forward, Dynamic will continue to refine and validate its rates through independent and DEQ-coordinated cost studies under OAR 340-098-0250, ensuring that compensation remains fair, transparent, and responsive to evolving economic and environmental conditions statewide.

### **GOALS AND CONTINUOUS IMPROVEMENT**

As a PRO, Dynamic Lifecycle Innovations is committed to achieving measurable, data-driven outcomes aligned with the objectives of Oregon's electronics recycling program. Our first-year goals will focus on total pounds collected, collection site usage, and public awareness and engagement. The following sections outline what Dynamic's independent goals are as a PRO but include a section for goal alignment between multiple PROs.

Goals	Metrics		
Pounds Collected and Recycled			
Collection Site Usage	Each site sends at least 1 shipment of CEDs		
Public Awareness & Engagement	CTR of 0.06%-0.09% or a VTR 0.09%-1% Conduct at least 2 outreach activities		

#### Collection Goals and Performance Metrics

Dynamic currently sets annual goals for total weight collected (in pounds) of covered electronic devices (CEDs) across all our extended producer responsibility programs. These goals are based on historical collection data, collector participation, material mix, and market trends. Dynamic has two full-time Business Analysts that help provide forecasts and set annual budgets for meeting these goals. Dynamic's goal in the first year is to collect and recycle our share of covered devices proportionate to our total market share. Dynamic currently measures usage rates of collection services by tracking the frequency of site pickup requests. To monitor progress of these metrics, Dynamic uses internal data analytics and reporting tools tied to our enterprise resource planning (ERP) system, allowing us to generate real-time insights on collection volumes and site performance. Dynamic's goal in the first year is to ensure that each collection site sends at least one load of covered devices during the program year. This goal ensures that each collection site in our network is participating in the program. After the first year of collections. Dynamic will be able to review how many loads were sent by each site and adjust this goal accordingly for future years ensuring increased participation year over year. For any year in which a program goal was not met, Dynamic will describe, with supporting data, what changes or steps the program will undertake that can ensure the program achieves its goals in the upcoming year. Currently, if a collection goal is not met in a given year, we conduct a root cause analysis using available data and implement corrective actions which may include adding new collection sites, improving site infrastructure, or increasing payments to participating collectors.

#### **Public Awareness and Outreach Goals**

Driving high public awareness of electronic recycling programs is a priority for Dynamic. To track performance and ensure the effectiveness of outreach efforts. Dynamic currently evaluates reach and visibility of online and social media education materials through digital engagement analytics such as click through rates (CTR), which measures the percentage of people who click on a link, ad, or call-toaction after seeing it and view through rates (VTR), which measures percentage of people who watched a video ad compared to the number of people who received it. CTR helps evaluate how well digital ads or educational posts motivate people to learn more about recycling electronics. VTR indicates whether educational video content is effectively capturing and maintaining viewer attention long enough to communicate key program messages. Dynamic considers a CTR of 0.06%-0.09% or a VTR 0.09%-1% to be a positive outcome of the campaign and as such this will serve as the goal for the first year of the program for any digital education content Dynamic releases to educate the public about the Oregon E-Cycles program. To further drive public awareness Dynamic is committed to setting a goal for community outreach activities. Tracking community outreach activities provides a measurable way to evaluate the local impact and effectiveness of Dynamic's Oregon E-Cycles education efforts. Dynamic will document all outreach activities, including the number and type of activity, attendance levels, educational materials distributed, and partnerships established with community-based organizations that serve underserved or rural populations. This approach ensures that outreach activities are not only recorded but also assessed for effectiveness through brief post-event surveys or QR-based feedback tools that gauge whether participants gained new knowledge about the Oregon Ecycles program. Dynamic's goal in the first year will be to implement at least two outreach activities.

# Multiple PRO Goal Alignment

In the event that multiple PRO plans are approved, each PRO will share its individual program and public awareness goals with the coordinating body, and all parties will work together to establish collective unified statewide goals. These will include explicit public-awareness targets and collection objectives that reflect Oregon's policy priorities. The first program year will serve as a baseline, with results used to set annual targets and assess program effectiveness over time. Special emphasis will be placed on evaluating awareness in minority, low-income, rural, and other historically underserved communities to ensure equitable access and effective outreach.

#### Program Scope Review

In accordance with program requirements, Dynamic will conduct a comprehensive review every four years to evaluate whether the scope of covered electronic devices should be expanded or refined. This

includes analyzing market trends, technological advancements, repairability and recyclability of emerging products, and feedback from manufacturers, processors, and collection partners. The evaluation considers environmental benefits, collection feasibility, processing infrastructure, and potential impact on program cost and logistics. Recommendations to add or remove devices from the covered product list will be submitted to the Oregon Department of Environmental Quality (DEQ), along with supporting data and justification. If a device type is proposed for removal, we will include information on alternative management methods. If additional devices are proposed for inclusion, we will provide volume projections and readiness assessments for collection and processing partners.

# Goals Summary

In summary, Dynamic Lifecycle Innovations' goals and continuous improvement framework are designed to ensure measurable progress, accountability, and alignment with Oregon's statewide electronics recycling objectives. Through data-driven metrics, Dynamic will focus on achieving its first-year targets for total pounds collected, collection site utilization, reduction of shared locations, and public awareness, supported by real-time analytics from its ERP system and responsive corrective actions when goals are unmet. Public education efforts will be evaluated through digital engagement metrics and community-based outreach, ensuring inclusion of rural and underserved populations. If multiple PROs operate in Oregon, Dynamic will collaborate to establish unified statewide goals that promote consistent service and equitable access. Additionally, Dynamic will conduct a comprehensive review every four years to evaluate potential updates to the scope of covered devices based on market trends, recyclability, and environmental benefit, ensuring that the program continues to evolve responsibly and effectively in support of Oregon's long-term sustainability objectives.

### **CLOSURE**

If Dynamic Lifecycle Innovations elects to exit the Oregon E-Cycles program we will implement a plan that safeguards collection sites, manufacturers, and the public from service disruption or environmental risk. Dynamic will issue written notice at least 90 days in advance to the Oregon DEQ, the statewide coordinating body, all participating manufacturers, and every collection partner. At that time Dynamic would work with our in-state processing partners, any other approved PROs, and the coordinating body to begin transition planning for continued service and site coverage. During the transition period, Dynamic would continue to honor all collection, transportation, and financial obligations until a successor PRO or other DEQ-approved entity assumed responsibility. Dynamic supports annual and multi-year contracts with partner processors, collection sites, and obligated manufacturers and as such we would not look to remove ourselves from the program until all contractual agreements had been satisfied.

In the event of a sudden closure of our facility due to an unforeseen circumstance Dynamic maintains a Wisconsin Department of Natural Resources (WI DNR) approved closure plan and a thorough contingency plan which details emergency responses for fires, spills, or natural disasters to minimize liability and ensure environmentally sound management of all materials on site. Dynamic Lifecycle Innovations has attained an irrevocable letter of credit (LOC) to cover all costs as calculated in our closure cost estimate.

By combining advance stakeholder notification, dedicated financial instruments, industry-leading insurance, and a time-bound operational wind-down, Dynamic Lifecycle Innovations guarantees that program obligations are met and that Oregon's covered electronic devices continue to be managed safely and responsibly—even in the event of closure.

## **REPORTING**

In the event of any modification to the collection network that would impact convenience coverage requirements or reflect new additions or removal of service providers or downstream processors. Dynamic will submit email correspondence to Oregon DEQ at the start of each month stating the changes and actions to be taken to rectify impacts to convenience coverage. For any removals Dynamic will notify DEQ of program changes via email correspondence with at least 90 days' notice.

### **CLOSING REMARKS**

Dynamic Lifecycle Innovations is prepared to operate as an Oregon Electronics Producer Responsibility Organization (EPRO) in full compliance with ORS 459A.305-.355 and OAR 340-098. We presently percent of statewide manufacturer obligations and draw a long tenure of leadership across all 26 U.S. and Ontario electronics-EPR programs. Oversight rests with a dedicated vicepresident led team of compliance, accounting, sales, and legislative specialists who manage program design, reporting, and finance. Our R2, e-Stewards, ISO 9001/14001/45001, and NAID-AAA certifications underpin rigorous environmental, safety, and data-security performance. Supported by a national reverse-logistics fleet and strategic partnerships with Oregon processors and refurbishers, Dynamic will provide free, statewide collection while prioritizing service expansion in rural, tribal, and underserved communities. If multiple plans are approved, we will coordinate through the National Center for Electronics Recycling (NCER) to harmonize public awareness, education, and outreach and calculate manufacturer shares and financial reconciliation. Site-sharing agreements with the other PRO applicant can be implemented upon DEQ approval of our PRO plan submission. Bolstered by pollution-liability policy, an irrevocable letter of credit that exceeds closure costs, and a robust Quality-Environmental-Health-Safety management system, Dynamic offers Oregon a proven, fully compliant, and continuously improving electronics stewardship solution.



#### CONTACT INFORMATION and CERTIFICATION

In accordance with ORS 459A.305 to 459A.355 and implementing regulations, Dynamic Lifecycle Innovations hereby formally designates the following individual as its authorized representative for all matters pertaining to the submission, implementation, and compliance oversight of our Electronics Producer Responsibility Program (EPRP) Plan.

Authorized Representative Contact Information:

Angela N. Remus

OEM Solutions Compliance Specialist

Dynamic Lifecycle Innovations, Inc. N5549 County Rd. Z

Onalaska, WI 54650

Phone: 608-781-4030 | Email: aremus@thinkdynamic.com

This designation grants the above-named individual full authority to submit documents, receive communications, respond to inquiries, and act on behalf of Dynamic Lifecycle Innovations and all participating manufacturers in relation to Oregon's Electronics Producer Responsibility Program.

Amanda Tischer Buros VP OEM Solutions, Dynamic Lifecycle Innovations

Amanda Tischer Buros

As the Authorized Representative of Dynamic Lifecycle Innovations, I certify the following statements.

We will retain legal responsibility for ensuring the program complies with the Oregon Electronics Recycling Law.

We will retain all records related to the implementation and administration of the electronics producer responsibility program for not less than three years from the time the record was created and make the records available for inspection and audit by the department upon request.

We hereby declare under penalty of false swearing (Oregon Revised Statues 162.075 and ORS 162.085) that the information and all of the statements, documents and attachments submitted with this plan are true and correct to the extent of our knowledge.

Sincerely,

Angela N. Remus OEM Solutions Compliance Specialist

Angela Remus

Date: July 1, 2025, revised on 10/13/25

Total	

# Appendix C - Convenient Coverage State Evaluation

KEY
Gap still exists
New Site
Existing Site

City Requiring Collection Site	Certified Population Estimate July 1, 2024	Number of collection sites required	Number of Existing Sites	Dynamic Sites	Gaps
Independence	10,056	1	0	0	1
Sweet Home	10,088	1	0	0	1
Lincoln City	10,103	1	1	0	0
Baker City	10,104	1	1	0	0
Astoria	10,131	1	1	0	0
North Bend	10,434	1	1	0	0
Fairview	10,473	1	0	0	1
Molalla	10,489	1	1	0	0
Newport	10,623	1	1	0	0
Cottage Grove	10,879	1	1	1	0
Silverton	10,882	1	1	0	0
Prineville	11,466	1	1	0	0
Monmouth	11,516	1	1	0	0
Ontario	11,874	1	1	0	0
Gladstone	11,944	1	0	0	1
La Grande	12,818	1	1	0	0
Sandy	12,933	1	1	0	0
Cornelius	14,490	1	0	0	1
St. Helens	14,492	1	1	0	0
Troutdale	15,790	1	0	0	1
Coos Bay	16,093	1	1	0	0
The Dalles	16,103	1	1	1	0
Pendleton	16,996	1	1	0	0
Dallas	17,924	1	1	0	0
Canby	19,114	1	1	0	0
Central Point	19,363	1	0	1	0
Lebanon	19,936	1	0	0	1
Hermiston	20,177	1	1	0	0
Sherwood	20,781	1	1	0	0
Milwaukie	21,408	1	1	0	0
Ashland	21,579	1	1	1	0
Klamath Falls	22,108	1	1	1	0
Roseburg	23,876	1	0	1	0

TOTALS		126	100	29	20
Oakridge	3,208	0	0	1	0
Junction City	6,787	0	0	1	0
Florence	8,921	0	0	1	0
White City	9,090	0	0	1	0
Portland	639,448	18	15	3	0
Salem	177,567	9	8	1	0
Eugene	177,155	9	14	5	0
Gresham	115,233	6	2	0	4
Hillsboro	111,006	6	4	1	1
Bend	104,089	5	2	0	3
Beaverton	99,843	5	5	0	0
Medford	88,352	4	1	4	0
Springfield	62,996	3	3	2	0
Corvallis	60,408	3	3	0	0
Albany	57,777	3	3	1	0
Tigard	56,392	3	2	0	1
Lake Oswego	41,129	2	2	0	0
Grants Pass	39,572	2	2	1	0
Keizer	39,249	2	0	0	2
Oregon City	38,029	2	1	0	1
Redmond	37,146	2	2	0	0
McMinnville	34,774	2	2	0	0
Woodburn	29,455	1	1	0	0
Tualatin	27,753	1	0	1	0
Happy Valley	27,637	1	1	0	0
West Linn	27,568	1	0	0	1
Wilsonville	27,048	1	1	0	0
Forest Grove	26,916	1	1	0	0
Newberg	26,249	1	1	0	0

### **APPENDIX E-SUPPORTING DOCUMENTS**

Upon request by OR DEQ, Dynamic can provide any of the following documents related to Dynamic's Operations to further demonstrate our Environmentally Sound Management Practices and adherence to federal, state, and local regulations.

#### Licenses and Permits

- WI DNR Solid Waste License
- Stormwater permit
- WI Business License
- DOT Transportation License

### Financial Assurances

- Irrevocable Letter of Credit
- Closure Plan

# **Environmental Management Systems**

- Health and Safety Manual
- QEHS Manual
- Contingency Plan

\*Requests for additional documentation regarding First Level Processors listed in appendix A can be supported by Dynamic as the PRO.