2017 Joint Ways and Means Subcommittee on Human Services
Child Welfare Programs

Clyde Saiki, Director, DHS
Lena Alhusseini, Child Welfare, Director
April 3 and 4, 2017
Presentation Outline

• Child Welfare Program Mission and Goals
• Who we serve
• Overview of services
• Priorities
• Budget Overview
• Key Performance Measures
Our Mission

Keeping children safely at home whenever possible. Providing safe and appropriate placements for children that cannot remain at home.
Goals & Operating Principles

• Safety for all Oregon’s children

• Engage communities and partners to better support children and families

• Ensure equity and respect culture

• Recruit and support foster parents and partners
In 2016, a total of 11,191 children spent at least one day in some type of foster care.

- **76,668** Reports of abuse/neglect
- **37,320** Completed Investigations
- **11,843** Victims
- **46.3%** Victims were younger than 6
- **43.5%** Of children in care have a parent with substance abuse
- **3,881** Certified foster homes
- **748** Children adopted
- **282** Children exited foster care to a guardianship

**In Care**
- 70% White
- 16% Hispanic
- 6% Black
- 5% American Indian
- 1% Asian/Pacific Islander

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2016 Child Welfare Data Book
Child Welfare Services

Safety
- Child Protective Services (CPS)
- Differential Response (DR)

Well-Being
- Foster Care
- Treatment Services
- Independent Living Program (ILP)
- Health and Wellness Program
- Homeless & Runaway Youth

Permanency
- Adoption/Guardianship Services
- IV-E Waiver (LIFE)
- Post Adoption Services
- Interstate Compact

Federal Policy Planning & Resources
DHS does not investigate every call that comes in only those that rise to the level of abuse and or neglect.
Differential Response

“Safe Children - Strong, Supported Families”

Differential response is a redesign of the child welfare system’s front end that allows more than one path for intervention with families with a screened in report of abuse or neglect.
Differential Response

- More children safely at home with parents
- Fewer children in foster care
- Partner with families
- Reduce disproportionality
- Reduce re-reports
- Reduce abuse
Child Welfare Services

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Federal Policy Planning & Resources
Foster Care Population

Children in Care September 30, 2016

- 2014: 7,811
- 2015: 7,570
- 2016: 7,600

2016 Child Welfare Data Book
Family Foster Care

- **Regular Certification**
  - 2014: 2,079
  - 2015: 1,958
  - 2016: 1,695

- **Relative/Kith Certification**
  - 2014: 1,927
  - 2015: 1,889
  - 2016: 2,186

*2016 Child Welfare Data Book*
Behavioral Rehabilitation Services (BRS) is a higher level of care that provides the skill development necessary for children with debilitating emotional and behavioral challenges to return home or move to a less intensive level of care and to ultimately achieve permanence.

**Challenges**
- Safety
- Capacity
- Rates
Well-Being

1,359 youth received Independent Living Program Services provided by 19 contracted community-based providers.

9,354 Homeless and Runaway Youth app Downloads in 2016.

1915 children received in home nursing assessments through the Health and Wellness Program

2016 Child Welfare Data Book
Child Welfare Services

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Federal Policy Planning & Resources
Permanency

58% of all children leaving foster care were **Reunited** with their families.

748 children had **Adoptions** finalized.

364 (90%) of the children adopted also had **siblings** adopted by the same family as one or more siblings.

3,321 (82%) of the siblings groups in care were placed with the **Same** family as one or more siblings.

2016 Child Welfare Data Book
Permanency

600 case planning meetings through Leveraging Intensive Family Engagement (LIFE) with 127 parents working with parent mentors

282 children exited foster care to a Guardianship.

101 Oregon placements and 142 outgoing; Interstate Compact for the Placement of Children (ICPC).

1,688 total contacts through Post Adoption Services, training 431 adoptive parents
Service Delivery Structure

- Developmental Disability Services
- Self-Sufficiency
- Healthcare
- Tribes
- Housing
- Judicial System Juvenile Justice
- Community Providers
- Education

18
Moving in the Right Direction

- New Worker Training Redesign
  Implemented Foster Parent Support Line
  Apps for runaway youth and foster parents
- Community Partnerships
- Health and Wellness Program
- Licensing and Safety Review Team
- Title IV-E Waiver (LIFE)
Centralized Screening

Screeners housed together with screening managers 24 hours a day 7 days a week will best meet our values and service goals:

- Child Safety
- Effective, efficient services
- Customer confidence
- Standardization
- 24/7 Live Customer Service
- Honoring community relationships
Community Engagement and Partnerships

- Family Support Centers
- Strong relationships with our Child Caring Agencies (CCAs)
- Public/Private Partnerships
- Differential Response
Staff Matter

Overworked

Overwhelmed

Under Resourced

Child Welfare Staff
Reality for Our Staff

- Life and death decisions
- Trauma for children and families
- Demanding caseloads
- Traumatic stress
- Personal stress
- Lack of resources
- Insufficient time

**Turnover is Costly** (Oregon 23%)
Cost for each worker leaving an agency is $54,000
(Courtesy of National Child Welfare Workforce Institute)
Department of Justice Representation

**House Bill 2345** and **Senate Bill 525** proposes consistent, high quality legal representation for the Oregon’s children, parents and the Department of Human Services (DHS).
Child and Family Services Review

- March 2016: Self-Assessment
- April 2016: Case Reviews Interviews
- February 2017: Final Report
- May 2017: Program Improvement Plan (PIP)
Child Safety in Substitute Care
Independent Review

Culture change within
DHS and Oregon’s
Substitute Care System

Safe and Swift Response
to Allegations of Abuse
in Care

More Safe and
Appropriate
Placements
Unified Child and Youth Safety Implementation Plan

Child Safety at the Center of DHS Services
## How Oregon Child Welfare Ranks?

### Key Indicators

<table>
<thead>
<tr>
<th>Indicator</th>
<th>National</th>
<th>Oregon</th>
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<tbody>
<tr>
<td>In Care</td>
<td>Rate 5.4</td>
<td>8.9</td>
</tr>
</tbody>
</table>
*rate of children under age 18 in care per 1,000 children under the age of 18 in the general population*
| Kinship Care                                           | Average 30% | 32% |
| Permanency within 12 Months of Entering Care           | Standard 40.5% | 40% |
| Recurrence of Maltreatment in 12 Months                | Standard 9.1% | 11% |

Comparison data provided by Casey Family Programs using National AFCARS and NCANDS data provided by NDACAN
Child Welfare Nationally

**Lowest in Care Rate**
1. Virginia
2. Maryland
3. Utah
4. Idaho
5. Delaware

**Best Safety Performance**
1. Alabama
2. New Hampshire
3. Wyoming
4. North Dakota
5. West Virginia

*Data provided by AFCARS - Number of children under 18 in care per 1000 in the population*
Priorities

• Safe and swift response to abuse in care

• Partner with community to ensure safe and appropriate levels of care for children

• Safe and equitable reduction in the number of children in foster care

• Recruit, retain and support staff

• Continuing to invest in technology
Department of Human Services
2017-19 Governor’s Budget
Total Fund by Program Area
$11.26 Billion

- Self Sufficiency: $3.17 B (28%)
- Child Welfare: $1.05 B (10%)
- VR Basic Rehabilitative Services: $114 M (1%)
- Intellectual & Developmental Disabilities: $2.7 B (24%)
- Aging and People with Disabilities: $3.4 B (30%)
- Central & Shared Services, State Assessments & Enterprise-wide Costs and Program Design Services: $793.8 M (7%)
Budget Overview

Child Welfare Program
Delivery & Design
$538.7 million
51.3%

Safety
$66.3 million
6.3%

Well Being
$281.7 million
26.8%

Permanency
$164.1 million
15.6%

Total by Program
$1.05 Billion
General Fund
$541.6 million
52%

Federal Fund
$484.7 million
46%

Other Fund
$24.5 million
2%

Child Welfare
Total by Fund Type
$1.05 Billion
DHS CW Direct Payments and Services
2017-19 GB
Department of Human Services

Note: 93.69% of budget is direct services or direct payments to clients or providers
Key Performance Measures

- Absence of Repeat Maltreatment
- Timely Reunification
- Timeliness of Adoption Legally Free
- Disparity in foster youth achieving permanency within 2 years by race/ethnicity
- Children Served by Child Welfare Residing in Parental Home
### KPM 7 ABSENCE OF REPEAT MALTREATMENT

The % of abused/neglected children who were not subsequently victimized within 6 months of prior victimization.

**Time Period: Oct-Sept**

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<tr>
<th>Year</th>
<th>Actual</th>
<th>Target</th>
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<tr>
<td>2012</td>
<td>95.00%</td>
<td>94.10%</td>
</tr>
<tr>
<td>2013</td>
<td>95.90%</td>
<td>94.10%</td>
</tr>
<tr>
<td>2014</td>
<td>95.50%</td>
<td>94.10%</td>
</tr>
<tr>
<td>2015</td>
<td>95%</td>
<td>96%</td>
</tr>
<tr>
<td>2016</td>
<td>94.60%</td>
<td>96%</td>
</tr>
<tr>
<td>2017</td>
<td></td>
<td>96%</td>
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KPM #8 TIMELY REUNIFICATION
The % of foster children exiting to reunification within 12 months of foster care entry.
Time Period: Oct - Sept

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Target</th>
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<tbody>
<tr>
<td>2014</td>
<td>66%</td>
<td>66%</td>
</tr>
<tr>
<td>2015</td>
<td>62.90%</td>
<td>70.60%</td>
</tr>
<tr>
<td>2016</td>
<td>66.10%</td>
<td>75.20%</td>
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The % of foster children exiting to reunification within 12 months of foster care entry.

Time Period: Oct - Sept
KPM #9 TIMELINESS OF ADOPTION ONCE LEGALLY FREE

% of Legally free children adopted in less than 12 months

Time Period: Oct - Sept

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Target</th>
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<tbody>
<tr>
<td>2014</td>
<td>42.60%</td>
<td>42.70%</td>
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<tr>
<td>2015</td>
<td>44.30%</td>
<td>48.20%</td>
</tr>
<tr>
<td>2016</td>
<td>46.10%</td>
<td>53.70%</td>
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Proposed: KPM #18
Disparity in foster youth achieving permanency within 2 years by race/ethnicity

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>2015</th>
<th>2016</th>
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<tbody>
<tr>
<td>Non-Hispanic African American</td>
<td>0.91</td>
<td>0.76</td>
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<tr>
<td>Non-Hispanic Asian/Alaskan Native</td>
<td>1.06</td>
<td>1.46</td>
</tr>
<tr>
<td>Hispanic (all races)</td>
<td>1.05</td>
<td>1.06</td>
</tr>
<tr>
<td>Non-Hispanic Native American/Alaskan</td>
<td>0.99</td>
<td>1.01</td>
</tr>
<tr>
<td>Native</td>
<td>76 Children</td>
<td>84 Children</td>
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Suggested Target: 0.95
KPM #19 CHILDREN SERVED BY CHILD WELFARE RESIDING IN PARENTAL HOME - The percent of children served in Child Welfare on an average daily basis (In Home and Foster Care) who were served while residing in their parent’s home. Time Period: Oct-Sept

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Target</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>25.80%</td>
<td>0</td>
</tr>
<tr>
<td>2015</td>
<td>25.20%</td>
<td>27%</td>
</tr>
<tr>
<td>2016</td>
<td>23.90%</td>
<td>30%</td>
</tr>
<tr>
<td>2017</td>
<td></td>
<td>33%</td>
</tr>
</tbody>
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Contacts

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(503)945-6627
Lena.Alhusseini@state.or.us

Child Welfare Data Book
https://www.oregon.gov/DHS/CHILDREN/CHILD-ABUSE/Pages/Data-Publications.aspx

Oregon Child Welfare Data Set
https://rom.socwel.ku.edu/Oregon_Public/MyHome.aspx