



Quarterly Progress Updates

The pilot agencies have entered Phase 4 – Approval and are rapidly progressing toward Phase 5 – Execution. Signatories have been identified, and agencies are expected to resolve outstanding questions and begin circulating the Business Use Case Proposal (BUCP) for signatures in early January 2026.



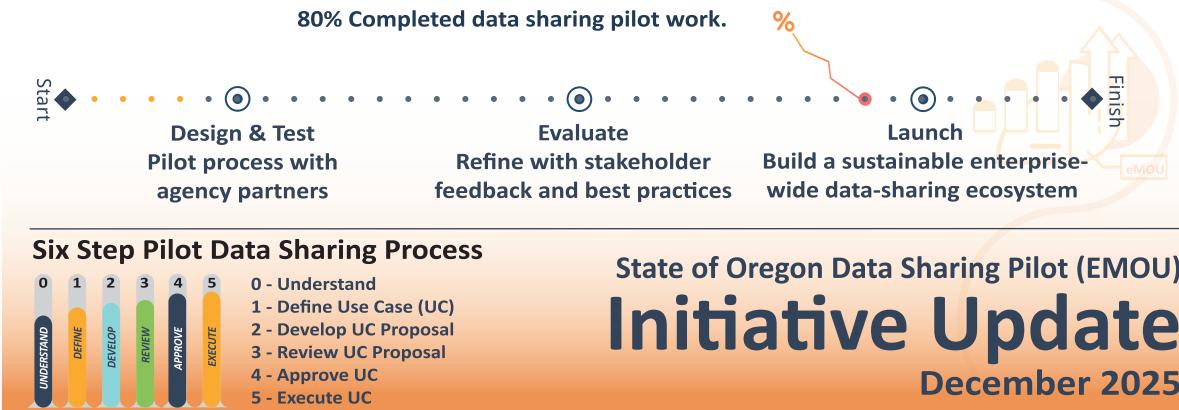
Key Outcomes and Objectives

The final phase of this pilot—the Execution Phase—marks a shift from testing to real-world deployment. This stage involves carrying out the plan, allocating resources, and managing data-sharing risks. The ultimate goal is to ensure all task assignments and deliverables are fully prepared for sign-off and handover. It also ensures agencies are aligned for a smooth shift to ongoing data sharing.



What's Next

As agencies near completion of the BUCP, they are shifting their attention to implementation and beginning internal planning for the next phase. The primary focus will now be on preparing for the Execution Phase and developing end-of-pilot materials, incorporating agency feedback to ensure accuracy and alignment with pilot details.



State of Oregon Data Sharing Pilot (EMOU) Initiative Update

December 2025



Will This Really Work? The Power of a Data Sharing Pilot Study.

Ensuring the wide range of requirements that enable successful data sharing between agencies.

As the pilot agencies near the end of this data-sharing study, a fundamental question arises: Why conduct a thorough and lengthy exercise with multiple agencies for what appears to be a simple request to share data between two agencies?

The answer lies in the complexity of the environment we operate in. The “petri dish” of data sharing contains six core ingredients that shape how state agencies handle data:

Transparency – Clear purpose, origin, and use of data
Security – Protecting against unauthorized access
Fairness – Ensuring equitable permissions
Privacy – Safeguarding sensitive information
Collaboration – Aligning goals and outcomes
Legal Compliance – Meeting statutory requirements

These elements are not obstacles—they are the conditions that make responsible, sustainable data sharing possible.

Every successful project or prototype requires time to work through the details. Resolving friction points and strengthening partnerships is essential to building a repeatable, trusted process.

Our pilot agencies are now focused on putting these lessons into practice and operationalizing a sustainable approach to inter-agency data sharing.

“Pilot studies: testing today, shaping tomorrow.”

Data Sharing Process Steps

0: Understand ✓
Agencies establish baseline awareness of their own data and programs, collection, identification, and needs.

1: Define Use Case ✓
Agency identifies need and develops a proposed use case for data sharing.

2: Develop Business Use Case Proposal
Agency who identified a use case requiring data sharing completes the required Business Use Case Proposal.

3: Review Use Case ✓
Receiving agency reviews and works with submitting agency to refine, review, and respond to use case request.

4: Approve Use Case (or Dispute) ✓
Agency whose data is requested must review and either approve or dispute/deny the data sharing request.

5: Execute Use Case (or Rescope)
Agencies execute use case according to the proposal.

