

### Joint EIS/LFO Stage Gate Oversight – Functional Reference Model (v2.0)



### Office of the Governor

**Direction & Oversight** 

Chief Financial Office
Budget Development & Oversight

### **Chief Operating Office**

**Enterprise Direction** 

Enterprise Leadership Team
Unified Vision & Oversight

### Legislature

**Direction & Oversight** 

**Chief Human Resource Office Resource Development & Oversight** 

#### **Enterprise Information Services Cyber Security Services Data Governance & Transparency Project Portfolio Performance Shared Services Data Center Services Strategy and Design** □ EIS/LFO Review □ <u>Idea</u> □ EIS/LFO Review □ EIS/LFO Review □ Core Team □ <u>Plan</u> **□** Specifications □ EIS/LFO Review Operations Executive Sponsor Product Acceptance Tied to Strategy Conditions Further Conditions "Go" for Execution Operate, Maintain, & Enhance Timeframe Hardware / Comm. Problem/Criteria Project Charter \$ for Bus. Case \$ for Detailed Plan Executable Software Activities Budget to Execute System Performs as Designed Benefits Realization High-level Scope Quality Assurance for Solution Acceptable Risk Developed & Tested Periodically Assess Operations Tech. Reg. Budget Concept Goals & Objectives Arch. Req. 50% Vision Acceptable Quality Outcomes to Req. Benefits Identification 90% Vision User Acceptance Communicate Participants Operational System Customers Stakeholders Finance Experts Program Business / IT **Stage Gate 2 Stage Gate 1 Stage Gate 3 Stage Gate 4 Endorsement Endorsement Endorsement Endorsement** 0 **Architectural Assessment Continual Program** Leadership **Benefits Doing the Work Review & Implementation** Resource Measurement and Initiation Origination Governance Customer Planning **Planning** Reporting **Execution** Relationship Vision **PMBOK Process Groups** INITIATION - PLANNING ------ EXECUTION -----CLOSING - MONITORING/CONTROLLING -----Agile: Depending on an agency's agile maturity, agile or hybrid projects may receive incremental Stage Gate 3A endorsement to embark on initial delivery and then subsequent Stage Gate 3B endorsement to complete the remainder of the project

Artifacts expected for each Stage Gate are available in the Stage Gate Document List (<a href="https://www.oregon.gov/das/OSCIO/Documents/RequiredArtifactForm Level1-2-3.pdf">https://www.oregon.gov/das/OSCIO/Documents/RequiredArtifactForm Level1-2-3.pdf</a>)

### **Enterprise Information Technology Governance**

Project & Portfolio Management | Business Analysis | Oversight

Public Safety
Policy Area

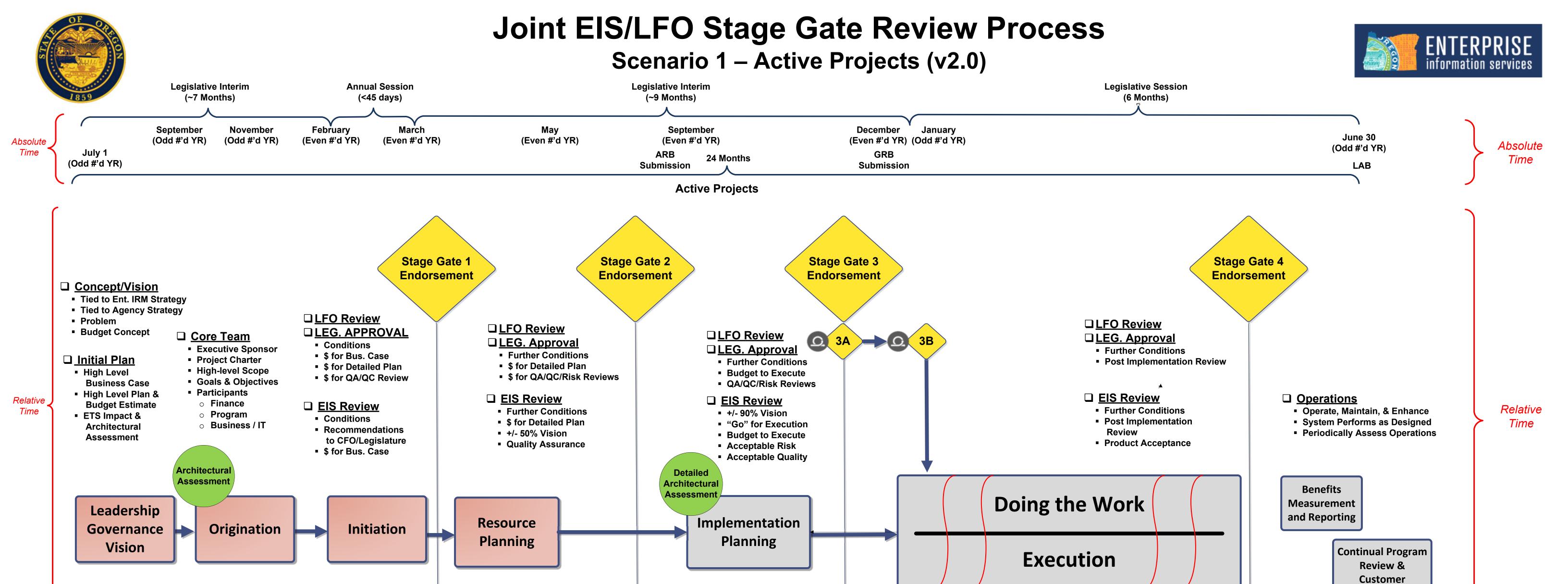
Healthy People Policy Area

Natural Resources
Policy Area

Education Policy Area

Transportation & Economic Development
Policy Area

Administration & Business Services
Policy Area



**DESIGN** 

**DEVELOPMENT** 

INTEGRATION/TEST

----- EXECUTION ------

- MONITORING/CONTROLLING ------

### PMBOK Process Groups

Generic SDLC Phases

Agile: Depending on an agency's agile maturity, agile or hybrid projects may receive incremental Stage Gate 3A endorsement to embark on initial delivery and then subsequent Stage Gate 3B endorsement to complete the remainder of the project

**REQUIREMENTS ANALYSIS** 

- PLANNING -----

**PLANNING** 

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- \* EIS Enterprise Information Services
- \* DCS EIS Data Center Services

INITIATION

SYSTEM CONCEPT DEVELOPMENT

INITIATION

- \* CFO DAS Chief Financial Office
- \* LFO Oregon Legislative Fiscal Office
- \* ARB Agency Request Budget
- \* GRB Governor's Recommended Budget
- \* LAB Legislatively Adopted Budget

Relationship

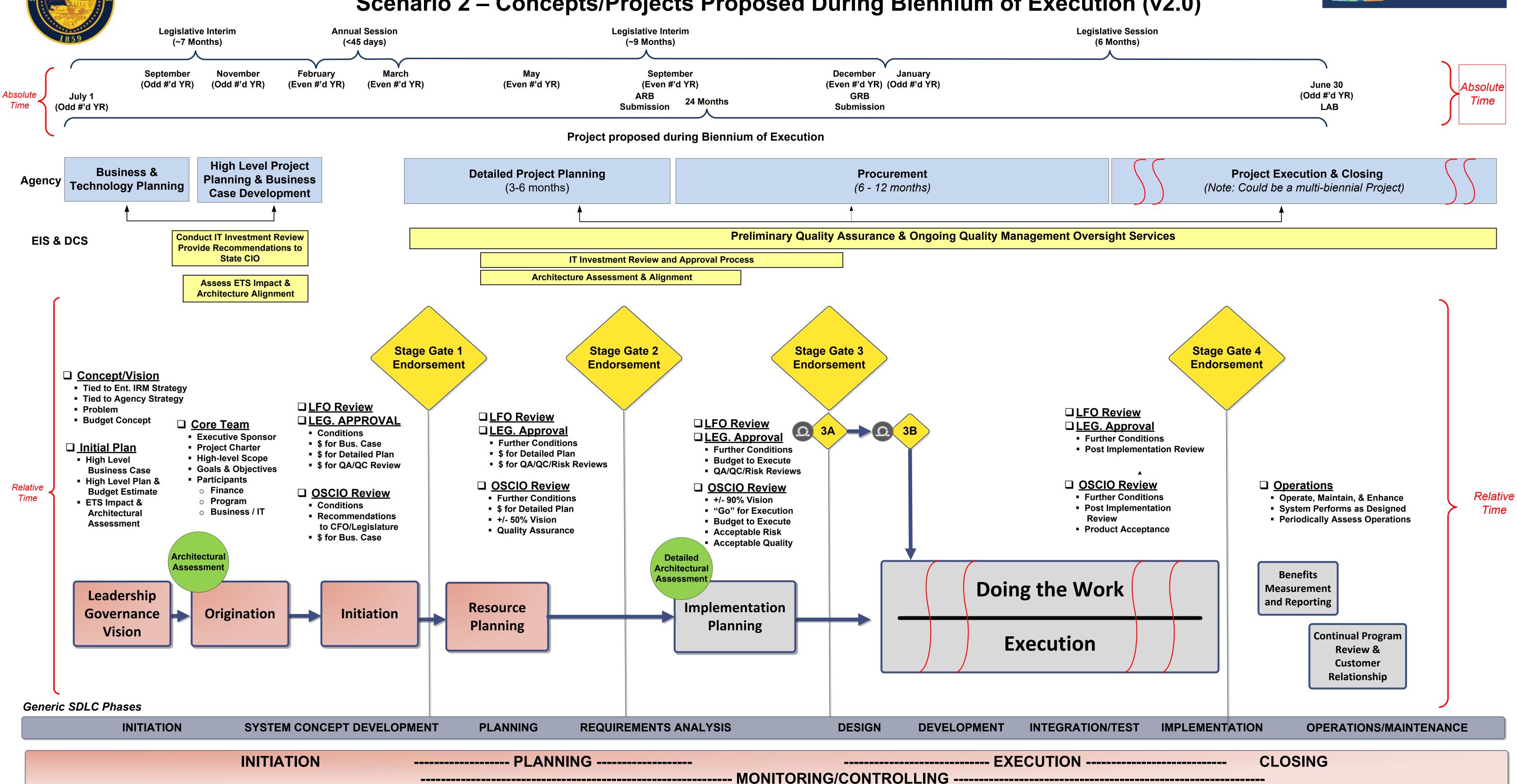
CLOSING

**IMPLEMENTATION** 

**OPERATIONS/MAINTENANCE** 

# Joint EIS/LFO Stage Gate Review Process Scenario 2 – Concepts/Projects Proposed During Biennium of Execution (v2.0) Legislative Interim (-7 Months) Legislative Session (6 Months)





### PMBOK Process Groups

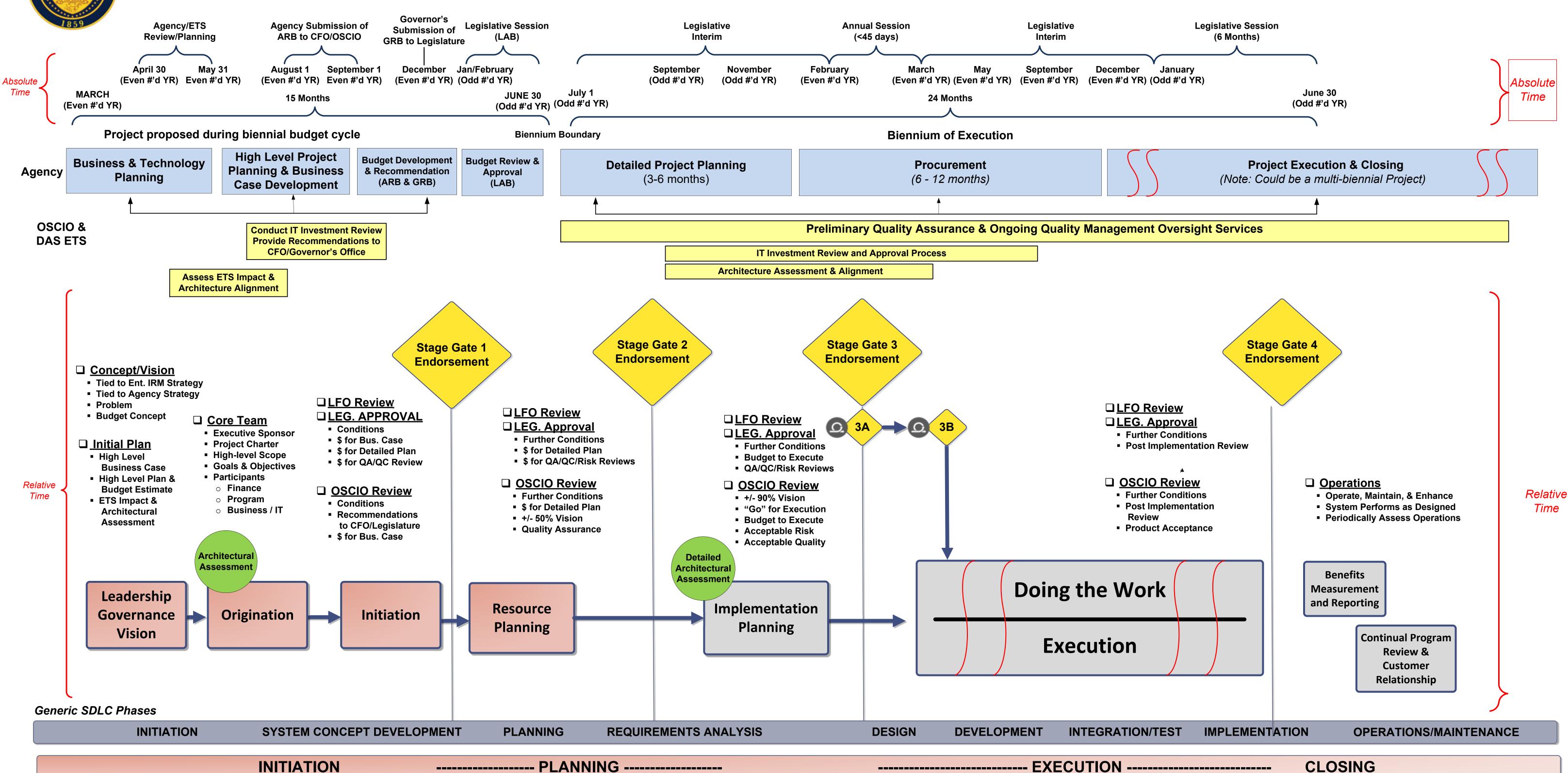
Agile: Depending on an agency's agile maturity, agile or hybrid projects may receive incremental Stage Gate 3A endorsement to embark on initial delivery and then subsequent Stage Gate 3B endorsement to complete the remainder of the project

# OF ORDER

## Joint EIS/LFO Stage Gate Review Process



### Scenario 3 – Concepts/Projects Proposed During Biennial Budget Cycle (v2.0)



### PMBOK Process Groups

Agile: Depending on an agency's agile maturity, agile or hybrid projects may receive incremental Stage Gate 3A endorsement to embark on initial delivery and then subsequent Stage Gate 3B endorsement to complete the remainder of the project