<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speakers</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:00 p.m.</td>
<td>Director’s Welcome</td>
<td>Janine Benner</td>
</tr>
<tr>
<td>2:05 p.m.</td>
<td>EAWG Roundtable</td>
<td>EAWG Members</td>
</tr>
<tr>
<td>2:30 p.m.</td>
<td>ODOE Updates</td>
<td>Christy Splitt, Alan Zelenka, Pandian Krishnaswamy, Todd Cornett</td>
</tr>
<tr>
<td>2:45 p.m.</td>
<td>Federal Funding: IIJA</td>
<td>Janine Benner, Jen Senner</td>
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<tr>
<td>3:10 p.m.</td>
<td>Legislative Concepts</td>
<td>Janine Benner, Christy Splitt</td>
</tr>
<tr>
<td>3:35 p.m.</td>
<td>Strategic Plan Update</td>
<td>Ruchi Sadhir</td>
</tr>
<tr>
<td>3:50 p.m.</td>
<td>Closing Comments/Q&amp;A</td>
<td>EAWG Members and ODOE Staff</td>
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</table>
USING WEBEX

Audio Options
- Microphone On
- Microphone Off

Video Options
- Webcam On
- Webcam Off

Reactions
- Click to Raise your hand.
- Click on Lower hand when you are done.

Chat
- You can chat to Everyone in the meeting.
- You can send a private message to the Host or Presenter (or all Panelists when there is a Panel).

Second Raise Hand Option
- You can also click on the hand next to your name in the Participant list to raise your hand.
- Click on Lower hand when you are done.
ODOE Updates
INCENTIVE & GRANT PROGRAMS

Oregon Solar + Storage Rebate Program
• Est. 2019: $2 million
• 2021: Additional $10 million
• 2022: Additional $5 million

Energy Efficient Wildfire Rebuilding Incentive Program
• Est. 2021: $10 million
• Launching in April

Community Renewable Energy Grant Program
• Est. 2021: $50 million
• Launched in March with four opportunity announcements totaling $12 million available

www.oregon.gov/energy/Incentives/Pages/default.aspx
ODOE SITING DIVISION – CURRENT ACTIVITY

8 Applications
• Solar – 1,555 MW
• Wind – 340 MW
• Battery Storage – 1,220 MW
• Transmission – 300 Mile, 500 kV
• Renewable Diesel (exemption request) – 50,000 barrels per day

2 Amendments
• Transmission – Additional capacity and rebuild to existing 137 Mile, 500 kV line
• Solar – Beginning construction time extension for 50 MW.

11 Projects in Construction
• Solar – 412 MW
• Wind – 394 MW
• Battery Storage – 50 MW
OBSIDIAN SOLAR CENTER PROJECT
BOARDMAN TO HEMINGWAY TRANSMISSION PROJECT
BOARDMAN TO HEMINGWAY REVIEW

- Oregon Supreme Court
- Final Order
- Contested Case – 36 Parties and 79 Issues
- Proposed Order
- Draft Proposed Order
- Application
- Notice of Intent
Federal Funding: Infrastructure Investment & Jobs Act
We Know is Coming:

- State Energy Program
- Energy Efficiency & Conservation Block Grant
- Energy Efficiency Revolving Loan Fund
We Know is Coming:

• State Energy Program
• Energy Efficiency & Conservation Block Grant
• Energy Efficiency Revolving Loan Fund

We Assume We'll Get:

• Resilience & Reliability of Electric Grid
POTENTIAL ENERGY FUNDING

We Know is Coming:

• State Energy Program
• Energy Efficiency & Conservation Block Grant
• Energy Efficiency Revolving Loan Fund

We Assume We'll Get:

• Resilience & Reliability of Electric Grid

We Can Compete For:

• Energy Auditor training
• Transmission and Grid Resiliency
• Smart grid
• Building energy codes
PRIORITIZING FUNDING/PROJECTS

Biden-Harris Administration Priorities

• Invest public dollars efficiently, avoid waste, and focus on measurable outcomes
• Buy American and increase competitiveness of U.S. economy
• Create good-paying jobs opportunities by focusing on high labor standards
• Invest public dollars equitably, including through Justice40 Initiative
• Build resilient infrastructure that can withstand the impacts of climate change and that helps combat the climate crisis
• Effectively coordinate with State, local, Tribal, and territorial governments
ODOE’s Mission

- **Informed** Oregonians
- **Resilience** of energy system
- **Affordability** of energy system
- Transition to a **clean energy future**
- **Equitable** transition
- Protecting **environment and public health**
- Balancing **energy needs and impacts**
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ODOE’s Authorizing Statutes

- Renewable, sustainable, and diverse energy forms
- Efficient use of resources
- State leadership in energy production, distribution, conservation
- Prioritize basic human needs in allocation of energy resources
- Preserve and enhance environmental quality
- Energy efficient modes of transportation
- Cost-effectiveness
- State government to provide impartial and objective information
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Strategic Plan

- Expand and improve stakeholder engagement
- Build practices and processes to achieve more inclusive and equitable outcomes
- Assess and enhance organizational data capabilities
- Assess and modernize agency programs and activities
- Optimize organizational efficiency and impact
COMMUNITY ENGAGEMENT

Inform

Consult

Collaborate

What We’ve Done

• Information on our website
• EAWG meeting in January
• COU General Manager Meeting in January
• Letter to Tribal Governments
• Follow up meeting on workforce development

What’s Planned

• Public webinar to gather information on needs and priorities
• Online portal to gather information
NEXT STEPS

• Develop high level priorities for federal infrastructure spending, informed by public feedback

• Share high level priorities with public

• Using high level priorities, develop specific proposals for spending IIJA funding in near term (SEP grant, Energy Auditor Application)

• Share specific proposals with interested parties.
• What high level priorities would you identify?


• What topic areas are most important?
Draft Legislative Concepts
Agencies are due to submit draft legislative concept proposals to DAS by April 15

Two draft concepts that ODOE is considering:

- Extending the sunset for the Oregon Solar + Storage Rebate Program
- Building capacity for environmental justice communities to apply for state or federal energy grants, and to engage in energy decision-making

What do you think of these ideas?

Do you want to engage with us more as we develop either or both of them?

What do you know that we should know?
Strategic Plan Update
Expand and Improve Stakeholder Engagement

**Imperative**

<table>
<thead>
<tr>
<th>Timing</th>
<th>Status</th>
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</thead>
<tbody>
<tr>
<td>Q1 2022</td>
<td>Continued progress and initiatives underway</td>
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</table>

**Objectives**

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<tbody>
<tr>
<td>Increase diversity of agency stakeholder groups, rulemaking, oversight, and advisory boards</td>
<td>Developing baseline</td>
</tr>
<tr>
<td>Year-over-year increase in agency engagement with organizations representing historically and currently underserved populations and communities</td>
<td>Exploring metrics</td>
</tr>
<tr>
<td>Year-over-year increase in the external use of agency produced reports, studies, and presentations</td>
<td>Exploring metrics</td>
</tr>
</tbody>
</table>

**Work Underway**

- On-going webinars for incentive program development and rulemaking, as well as energy studies, to share information, listen for feedback, and engage in Q&A
- Continued prioritizing engagement for programs/studies passed in 2021 & 2022 legislative sessions, upcoming legislative concepts and policy option packages
- Technical assistance webinars: Electric School Bus Funding Mechanisms and School Bus Cost Analysis Tool webinars; Energy Tracking 101 webinar for school districts
- Increasing stakeholder engagement efforts (led by ODOE Strategic Engagement Team) to support ODOE studies

**What’s Next**

- Exploring ways to better facilitate engagement with historically and currently underserved communities
- 2022 Biennial Energy Report - Analyzing input from surveys, portal, and listening sessions. Building external expertise to develop and provide peer review.
- Internal technical writing workshop to increase effectiveness of communication with the public and stakeholders
- Preparing for engagement in workshops to inform the Small Scale Community Renewables Study

**Highlights and Look Forward**

**Accomplishments/Lessons Learned**

- Operationalizing Strategic Engagement Team to support programs, incentives, policy analysis/studies, siting, and nuclear safety & emergency preparedness
- Holding stakeholder debrief meetings to discuss legislative session, the 2022 Biennial Energy Report, and new ODOE programs
- Worked with community organization to make program materials more accessible for applicants
- Hosted learning-style breakout rooms on federal funding and workforce to support scoping discussions, part of efforts to support collaborative development
- Increase engagement in ODOE studies, supported by effective identification of interest during stakeholder outreach

**Challenges and Needs**

- Approaches for support/funding to better engage with communities and community-based organizations
- Need to continue to refine engagement tactics on specific programs
## Imperative

**Build Practices and Processes to Achieve More Inclusive and Equitable Outcomes**

<table>
<thead>
<tr>
<th>Timing</th>
<th>Status</th>
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</table>
| Q1 2022 | Operational efforts making progress  
Initiative implementation in development |

### Objectives

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<tbody>
<tr>
<td>Year-over-year increase in the percent of agency job applicants identifying as Black, Indigenous, and People of Color</td>
<td>Exploring metrics</td>
</tr>
<tr>
<td>Year-over-year increase in the percent of historically and currently underserved populations and communities participating in ODOE programs &amp; services</td>
<td>Exploring metrics</td>
</tr>
</tbody>
</table>

Increase agency Diversity, Equity, and Inclusion awareness and fluency  
Underway

### Highlights and Look Forward

**Work Underway**
- Refinement to Solar+Storage Rebate Program to improve access for low-income service providers, such as affordable housing organizations  
- Prioritizing equity for new ODOE programs (2021-2022 session)  
- Measuring and tracking intern experiences  
- Developing better understanding of who we serve by collecting demographic data

**What’s Next**
- Building on outreach to communities and organizations that we have not worked with much in the past, particularly to increase access to our programs and inform the Biennial Energy Report  
- Scoping for DEI Action Plan approach  
- Biennial Energy Report: Leveraging data from other agencies to inform access and availability of energy efficiency and renewable energy opportunities for communities and organizations that have not benefitted from past programs and opportunities

### Accomplishments/Lessons Learned

- Ensuring materials/web are available in more languages, e.g., Wildfire applications translated into Spanish; input portal translation  
- Now have translation available for online public meetings  
- New flyer developed to showcase ODOE’s incentive programs in one place, will also be translated  
- As a follow-up from Letter to Tribal chairs, convene meetings with interested Tribes to review new incentive programs and other areas of interest  
- Specific low-income incentives for Energy Efficient Wildfire Rebuilding program, with a focus on manufactured homes  
- Sharing information about the Solar+Storage Rebate Program with Governor’s Racial Justice Council with an interest in improving the Low-Moderate Income (LMI) parts of the program

### Challenges and Needs

- DEI consultant or alternative pathways for ODOE to engage, agency-wide, with underserved populations  
- If a program applicant primarily speaks a language other than English, how do we best provide follow-up information or have conversations with program staff.
### Highlights and Look Forward

**Work Underway**
- Posing voluntary demographic questions for users of new and revised ODOE programs
- With revised Data Governance charter, now establishing an independent data oversight team.
- Established and trained analysts on Power BI as the main agency tool for data analysis.
- Kicked off new EV mapping program to inform COU planning activities.
- Refined utility service area map to improve EV counts and shared this information with ODOT to inform their work to support the National EV Incentive program (IDIA funding for chargers)

**What’s Next**
- Developing an agency-wide process for external data collection and storage to provide a single internal data resource to support traceable and consistent reporting.
- Developing a catalogue of agency data-dependent work products.
- Establishing standards for selection and use of data and analytical tools.
- Establishing a training program for data tools and data handling.
- Assessing capacity and timing for updating EV maps for participating COUs.
- Delivery of Open Data Plan to the Oregon Chief Data Office.

### Accomplishments and Challenges

#### Accomplishments/Lessons Learned
- Data Governance Charter approved by the IT Steering Committee
- Completed catalog of internally owned datasets
- Completed initial Power BI training for select staff; employing platform for biennial energy report data storage
- New Research Analyst established a data management process for the Biennial Energy Report and began implementation and training
- Continued to build efficiencies across multiple data-dependent efforts, primarily the Biennial Energy Report, three studies, and three programs

#### Challenges and Needs
- Lack of demographic data on who participates in ODOE’s services and programs
<table>
<thead>
<tr>
<th>Imperative</th>
<th>Objectives</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assess and Modernize Agency Programs and Activities</td>
<td>100% of ODOE programs and activities align with ODOE mission and position statements</td>
<td>Underway</td>
</tr>
<tr>
<td></td>
<td>Complete assessment of ODOE work in the context of the state’s energy ecosystem to identify redundancies and gaps</td>
<td>Not Started</td>
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<tr>
<th>Timing</th>
<th>Status</th>
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<tbody>
<tr>
<td>Q1 2022</td>
<td>Detailed Planning Underway</td>
</tr>
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<table>
<thead>
<tr>
<th>Highlights and Look Forward</th>
<th>What's Next</th>
<th>Accomplishments/Lessons Learned</th>
<th>Challenges and Needs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Work Underway</td>
<td>Reviewing Biennial Energy Report feedback responses on Key Energy Indicators</td>
<td>Worked with legislature to ensure new programs align with ODOE mission and position</td>
<td>Approach and scale of assessment related to ODOE's programs and activities</td>
</tr>
<tr>
<td>Finalizing list of programs to be evaluated</td>
<td>Share list of programs and evaluation elements for feedback</td>
<td>Provided electronic incentive program interfaces to modernize interaction with applicants</td>
<td>Need more feedback on Key Energy Indicator ideas</td>
</tr>
<tr>
<td><strong>Imperative</strong></td>
<td><strong>Objectives</strong></td>
<td><strong>Status</strong></td>
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<tr>
<td>Optimize Organizational Efficiency and Impact</td>
<td>Increase average Gallup Q12 engagement score to at least 4.0 (out of 5.0)</td>
<td>2019 baseline - 3.79; Reevaluate in Q1 2023</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Increase “Efficient and effective processes &amp; procedures” survey score to at least 3.5</td>
<td>2019 baseline - 2.73; Reevaluate in Q1 2023</td>
<td></td>
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<tr>
<td></td>
<td>Increase in Key Performance Measure customer satisfaction score to at least 95%</td>
<td>Planning underway for improved methodology</td>
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<tr>
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<tbody>
<tr>
<td>Q1 2022</td>
<td>Initiative Underway</td>
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</table>

**Highlights and Look Forward**

**Work Underway**
- Improving procurement process to be more efficient and accessible.
- Payroll’s transition to Workday
- Recruitment of new staff to run new programs (from 2021 and now 2022 legislative sessions)

**What’s Next**
- Streamlining/optimizing platforms for document sharing and collaboration
- Testing and preparation for ORBuys before launch

**Accomplishments and Challenges**

**Accomplishments/Lessons Learned**
- Managing change and capacity, identifying efficiencies during time of change and uncertainty
- Enhancements to KPM survey provided more useful/relevant feedback; additional adjustments needed to make it more timely.
- Processes are unique, so need to adapt and "right-size" solutions

**Challenges and Needs**
- Disruptions and staffing changes
- Project prioritization, e.g., competition with other ODOE projects and business needs
Supplemental Slides
<table>
<thead>
<tr>
<th>SEP Provides Funding For:</th>
<th>Oregon Example:</th>
</tr>
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<tbody>
<tr>
<td>Programs to <strong>educate the public and builders</strong> about energy efficient practices, renewable energy, and alternative transportation fuels</td>
<td>SEP funds supported efforts by local jurisdictions to adopt <strong>Home Energy Scoring</strong></td>
</tr>
<tr>
<td>Programs to <strong>increase adoption of energy efficient materials and practices</strong>, including accelerating the use of alternative transportation fuels, carrying out energy audits, reducing peak demand, and supporting industrial energy efficiency and combined heat and power</td>
<td>SEP funds supported the development of an interactive online <strong>EV dashboard</strong>. SEP also funds staff who help track and evaluate energy use at state-owned buildings to help government reduce energy costs</td>
</tr>
<tr>
<td><strong>Energy planning activities</strong> including energy security, resilience, and emergency preparedness planning; planning for energy efficiency as an economic development strategy; pre-feasibility and feasibility studies for renewable energy projects; and quantifying the co-benefits of energy efficiency and renewable energy</td>
<td>SEP funds supports ODOE staff who implement ODOE’s <strong>energy efficiency standards program</strong>, including recent efforts to adopt or update standards for 11 products</td>
</tr>
</tbody>
</table>

**Important caveat:**

10 C.F.R. § 420.13(b)(7)

“An application [for funds through the State energy Program] shall include...A reasonable assurance to DOE that it has established policies and procedures designed to assure that Federal financial assistance under this subpart will be used to supplement, and not to supplant, State and local funds...”