



**REGIONAL SOLUTIONS OFFICE**  
**GOVERNOR KATE BROWN**

**Central Oregon Regional Solutions Advisory Committee**

*Representing Crook, Deschutes, and Jefferson Counties*

**AGENDA**

Monday, November 30th, 2015

10:00 am - Noon

Main Conference Room ODOT Region 4 Project Delivery Bldg.  
63055 Business US-97 (3rd ST), Bend

Call in info: 1-888-557-8511 - Participant code: 9470233

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|-------|--|
| 10:00 | Introductions  |
| 10:15 | Update on Transformational Transportation System project – Andrew Spreadborough (Central Oregon Intergovernmental Council) |
| 10:45 | Kick off Creative Economy Action Plan project – Paul Nicholson, Cate O’Hagan (Arts Central)                                |
| 11:15 | Discussion 2017-19 Draft Regional Solutions Budget approach – Annette Liebe  |
| 11:30 | Team update  |
|       | La Pine Rural Resource Forum – Annette Liebe   |
|       | Sisters Outreach meeting – Rob Hardie, ODOT  |
|       | Daimler, Madras – Clark Jackson, Business Oregon   |
| 11:45 | Wrap up  |
| Noon  | Adjourn  |

2016 meeting schedule:

- January 25<sup>th</sup> afternoon
- April 14<sup>th</sup> (anytime)
- June 16<sup>th</sup> (anytime)
- August 11<sup>th</sup> (anytime)
- December 15<sup>th</sup> (anytime)

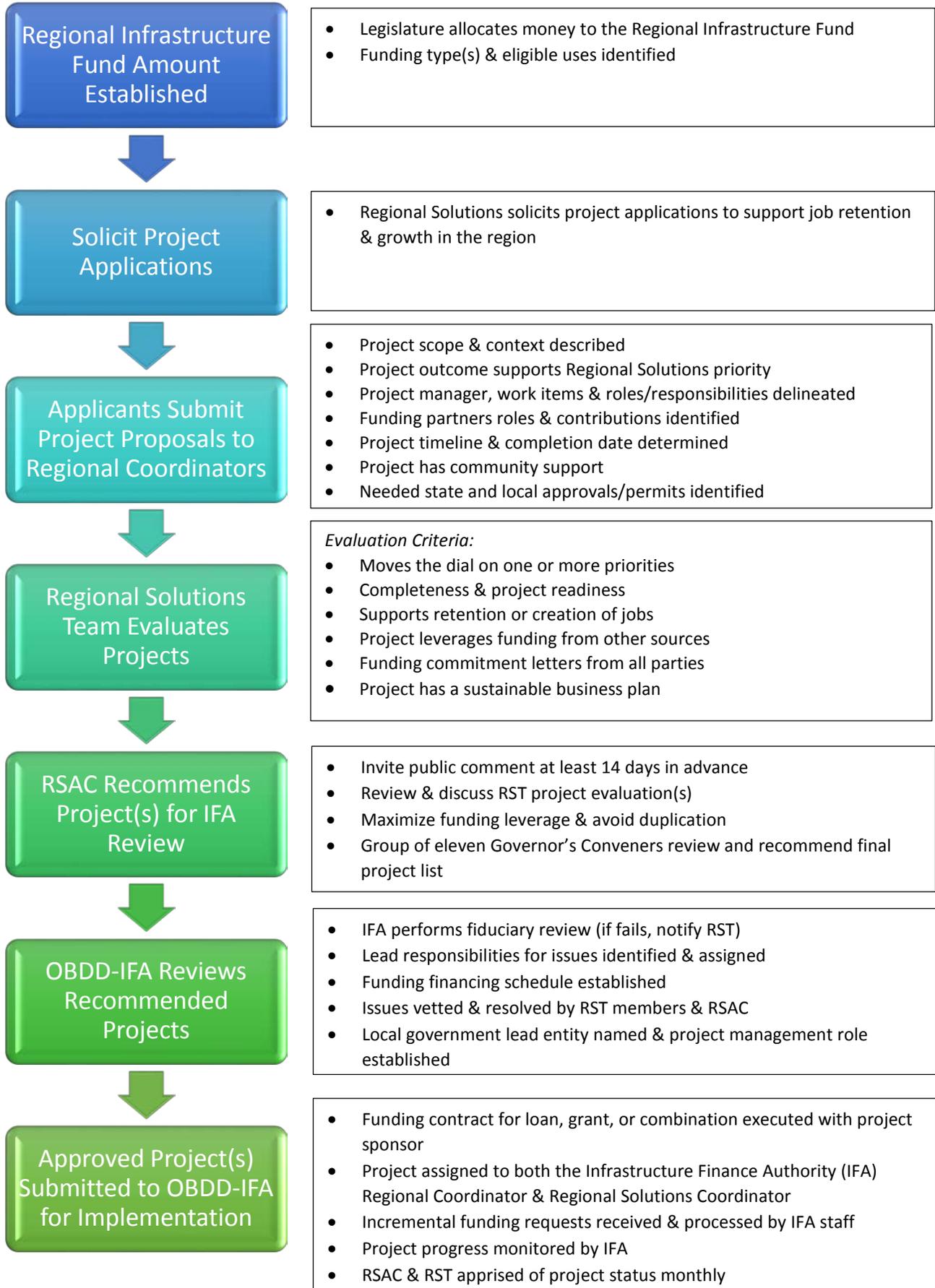
*The meeting location is accessible to persons with disabilities. To request an interpreter for the hearing impaired or for other accommodations for persons with disabilities, please make requests at least 48 hours before the meeting to Lisa Howard at 503-378-6502; at [Lisa.Howard@Oregon.gov](mailto:Lisa.Howard@Oregon.gov); or by TTY: Oregon Relay Services at 1-800-735-2900*

**CENTRAL OREGON REGIONAL SOLUTIONS CENTER**  
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# REGIONAL SOLUTIONS PROGRAM

## DRAFT - Regional Infrastructure Fund | 2017-19 - DRAFT

### *Regional Implementation Projects Review Process*



**UPDATED September 22, 2015**

**Central Oregon Regional Solutions:**

**PURPOSE:** Engage all resources in the community (public, private, and civic) to shape the region's future and accelerate and complete on the ground economic and community development projects.

**ROLES:**

- 1. Regional Solutions Advisory Committee:**
  - a. Help coordinator and team identify high level priorities for the region.
  - b. Help connect resources from the community to expand collective capacity to solve problems and seize opportunities.
- 2. Regional Solutions Team Members:**
  - a. Work in collaboration with other state agencies, local, county and federal governments, as well as the private and civic sectors on priorities and projects.
  - b. Lead, track and report on projects that are related to their agency's mission.
- 3. Regional Coordinator:**
  - a. Serve as a catalyst for action
  - b. Assist in staffing the advisory committee
  - c. Bring government and other sectors together to undertake projects
  - d. Develop work plan for each priority including agency involvement, expected outcomes, targets and milestones.
  - e. Connect resources from the Oregon Solutions Network as needed.

**HIGH FOCUS PRIORITIES:**

For High Focus Priorities, the committee, coordinator and team will actively engage in seeking solutions and projects that contribute to successful outcomes for the priority.

**Priority: Establish a four year university (OSU Cascades)**

Expected outcomes:

- 1) Jobs: 143 direct; 215 indirect or induced
- 2) 70,000 – 90,000 sq ft space available for freshman class fall 2015
- 3) Approx. 50 acres selected for long term campus development
- 4) Land use entitlement, transportation and other infrastructure provided

Agency Involvement: Implementation of the vision

- 1) Department of Land Conservation and Development (DLCD) will: identify grant opportunities to support planning for the campus, serve as the state's land use expert and collaborate with city and county planning departments in planning the campus.
- 2) Department of Transportation (ODOT): will identify grant opportunities to support planning for the campus, participate in planning process for new campus.
- 3) Business Oregon (OBDD) will: include OSU representatives in business recruitment meetings; explore federal and state funding for any environmental clean up needed at prospective sites.
- 4) Department of Environmental Quality (DEQ) will: serve as a technical assistance resource on clean up, stormwater and waste water issues related to design and construction of the campus. Explore federal and state funding for any environmental clean up needed at prospective sites.
- 5) Oregon Department of Energy will: provide technical and financial support for facility planning related to energy efficiency and renewable energy.

RST projects:

- 1) Transportation and Growth Management grant awarded to support west side Bend planning (\$257,500)
- 2) Provide technical assistance re: clean up needs and funding resources for former county landfill site.
- 3) Provide technical assistance re: waste water and stormwater technologies in the context of current regulations.
- 4) Advisory Committee 2015-17 priority project: recommended state funding for OSU's Innovation Center for Entrepreneurship (\$360k program start up; \$640k capital construction). \$524,000 for capital construction received.
- 5) Advisory Committee 2015-17 priority project: recommended state funding to support the Transformational Transportation system (\$100k for transportation management; \$900k for capital construction). \$738,000k received.

**Priority: Retain and Grow Jobs**

Expected outcomes:

- 1) Employers in Central Oregon are supported by the Regional Solutions Team in addressing state regulatory requirements.
- 2) Regional Solutions Center serves as "one stop" for existing businesses and recruitments to access and understand state programs.
- 3) State business retention and expansion programs are leveraged to support most promising sectors targeted by Economic Development for Central Oregon (EDCO).
- 4) Workforce training dollars are leveraged to support most promising sectors targeted by EDCO.

Agency Involvement:

- 1) Department of Land Conservation and Development (DLCD) will: provide land use planning guidance.
- 2) Department of Transportation (ODOT) will: work with Business Oregon and local partners to develop funding packages for projects, including those eligible for the Immediate Opportunity Fund.
- 3) Business Oregon (OBDD) will: will partner with EDCO and local government to leverage state and local incentives for business retention and recruitment.
- 4) Oregon Housing and Community Services (OHCS) will: N/A
- 5) Department of Environmental Quality (DEQ) will: Prioritize environmental reviews and permit applications needed to support business retention/recruitment; work to reduce barriers to business expansion.
- 6) Oregon Employment Department will: convene the business resource partnership and identify opportunities to leverage work force training with EDCO recruiting sectors.

RST projects:

- 1) Daimler, Madras (2015) (31 new jobs)
- 2) Prineville air quality improvement project

**Priority: Ensure the region has land and infrastructure available to retain/attract employers**

Expected outcomes:

- 1) Communities in the region have an adequate supply of readily developable employment/industrial land.
- 2) Land that is developed is replenished.
- 3) Communities understand what's required by the state's land use laws.
- 4) State funds are leveraged to provide critical infrastructure to high priority sites.
- 5) Partnership between land use and economic development professionals.

Agency Involvement:

- 1) Department of Land Conservation and Development (DLCD) will: provide assistance to jurisdictions replenishing/revising/expanding UGBs.
- 2) Department of Transportation (ODOT) will: partner to provide critical transportation infrastructure needed to serve industrial lands; work with DLCD to provide technical assistance on regulatory issues; support TRIP97 partnership in developing alternative mobility targets and innovative funding mechanisms; work with Business Oregon and local partners to develop funding packages for projects eligible for the Immediate Opportunity Fund.
- 3) Business Oregon (OBDD) will: partner with land owners wishing to certify their land as shovel ready in 180 days; identify state funding programs to support infrastructure.
- 4) Department of Environmental Quality (DEQ) will: Review certification requests for environmental issues; provide technical assistance and coordinate funding opportunities for sewer infrastructure.

RST planning priority projects:

- 1) Regional industrial lands inventory (completed).
- 2) Bend UGB expansion and zoning is completed.
- 3) Redmond UGB is amended to include large lot site(s) and 465 acre site is properly rezoned for industrial uses (completed); assist in funding updated Economic Opportunities Analysis.
- 4) Prineville UGB is amended to include reconfigured industrially zoned state (Department of State Lands) owned land. (completed)
- 5) Madras UGB is evaluated for opportunities to reconfigure industrially zoned land with rail access.

RST infrastructure priority projects:

- 1) Juniper Ridge - Bend  
Getting the entirety of the nearly 500 acres of light-industrially-zoned land at Juniper Ridge fully served with transportation, water, and sewer infrastructure is one of the fastest ways to establish a competitive and diverse land base to attract traded sector and other large employers to Bend and the region. There are planning efforts such as Trip 97 and the North Highway 97 DEIS that address planning and funding transportation infrastructure to serve economic lands including Juniper Ridge.
- 2) Roundabout at Tom McCall Way - Prineville
- 3) Infrastructure service to industrial lands in Madras.

**Priority: Enhance Transit in Central Oregon (COIC led priority)**

Expected outcomes:

- 1) System and funding plan that serves the needs of communities in the region as well as, connections between communities.
- 2) Regional mobility is enhanced.

- 3) Increased access to employment; increased attractiveness of the region by firms considering locating in Central Oregon.
- 4) Increased access by visitors to the region to tourist destinations.
- 5) Maintain and improve system performance in core development areas such as, Bend Westside.

Agency Involvement:

- 1) Department of Land Conservation and Development (DLCD) will: identify grant opportunities to support planning and public outreach.
- 2) Department of Transportation (ODOT): will identify grant opportunities to support planning and public outreach.
- 3) Business Oregon (OBDD) will: support transit as critical economic development infrastructure.
- 4) Oregon Housing and Community Services (OHCS) will: explore opportunities to provide mobility to those who are homeless. Identify opportunities to provide outreach through funding partners.
- 5) Department of Environmental Quality (DEQ) will: provide information about key environmental indicators. (e.g. air quality).

RST projects:

- 1) Participate in Association of Oregon Counties led transit integration project.
- 2) Advisory Committee 2015-17 priority project: recommended state funding to support the Transformational Transportation system (\$100k for transportation management; \$900k for capital construction). \$738,000k received.

**Priority: Support the Regional Creative Economy**

Expected Outcomes:

- 1) Better integration of state resources in supporting regional arts and culture related events and projects.
- 2) Development of a regional creative economy action plan.

Agency Involvement:

- 1) Oregon Housing and Community Services will: work with affordable housing developers to include art in the design of low income housing projects.
- 2) Oregon Department of Transportation will:
  - a. Make otherwise-unusable property available for art installations (Revere Ave interchange in Bend, proposal for Yew Ave interchange in Redmond).
  - b. Work with communities to develop, fund, and construct streetscape projects (Sisters, La Pine).
  - c. Install interpretive kiosks for tourist locations.
  - d. Support the Scenic Byways/Highways, and bikeways programs.
  - e. Incorporate architectural components into projects (bridge railings and sound walls). Including historic preservation.
  - f. Support informational signing along highways for historic, cultural, and recreational attractions.
  - g. Incorporate cultural benefits into construction projects.
- 3) Department of Land Conservation will:

- a. Support downtown revitalization. Ex: Main Street workshop that identifies street furniture, signage, gateways, lighting and landscaping (\$20,000 cap) (La Pine).
  - b. Mobilize funds to support transportation planning/design for imminent economic development projects.
- 4) Oregon Arts Commission and Cultural Trust have resources to support this priority.

RST projects:

- 1) Creative Economy Action Plan
- 2) ODOT funding for Cultural Byways brochure printing (\$2k).
- 3) Mirror Pond Regulatory technical assistance

**Priority: Increase Work Force Housing:**

Expected outcomes:

- 1) More housing for all income levels
- 2) Upgrade existing housing stock

Agency Involvement:

- 1) Oregon Housing and Community Services administers state and federal funds for affordable housing
- 2) ODOT owns property that is or may be re-zoned to residential
- 3) Department of State Lands owns property that is zoned for residential development
- 4) The NW corner of the Stevens Rd. property is in the Bend city limits and currently zoned single family residential; a portion of the parcel is currently outside the UGB.
- 5) DLCD participates in and oversees local planning process that determine residential land supply.

RST projects:

- 1) Working to find developer (work force or affordable housing) for ODOT property on Greenwood Ave in Bend
- 2) Working on air quality/ housing rehabilitation project in Prineville
- 3) Bend UGB

**Priority: Encourage Water conservation and restoration. Improve Water Availability**

Expected outcomes:

- 1) Prioritize conservation and efficiency opportunities through all means including the BOR basin study.
- 2) Identify opportunities to create mitigation credits. Crooked River, Little Deschutes and the Metolius Basins have little to no credits available.

Agency Involvement:

- 1) Water Resources Department will: participate planning to provide policy advice and technical assistance re: funding requests, administrative guidance, and document review.
- 2) Department of Environmental Quality will: provide policy and technical advice on water quality issues (e.g., temperature).
- 3) Oregon Department of Fish and Wildlife will: identify in-stream flows necessary to ensure sustainability of fish resources.

- 4) Oregon Watershed Enhancement Board: identify opportunities to partner with other entities to fund conservation, efficiency and other beneficial watershed projects.
- 5) Department of Energy will prioritize and assist in developing funding opportunities through grants to improve water and electrical efficiencies within Central Oregon Irrigation Districts.

RST projects:

- 1) Identify and partner on water projects; may involve the creation of renewable energy through in conduit hydro power.

**SUPPORT PRIORITIES**

For Support Priorities, the committee, coordinator and team will monitor, engage and support as needed and requested. The coordinator/team will continue working with communities opportunistically to address these priorities and to serve as a catalyst for their successful accomplishment.

**Priority: Improve Sewer Infrastructure**

Expected outcomes:

- 1) South Deschutes County has a workable approach to resolving nitrate issues.
- 2) Madras has prioritized underground injection sites for hook up and has extended sewer service to its highest priority area.
- 3) Applicants looking to use innovative sewage treatment technologies receive accurate and timely engineering reviews and policy direction jointly from DEQ and DLCD.
- 4) State loan and grant funds are leveraged to provide critical wastewater infrastructure.

Agency Involvement:

- 1) Department of Land Conservation and Development (DLCD) will: work with land owners and communities needing a goal 11 exception (either provide sewer service outside of UGBs or use innovative systems within UGBs) to provide timely assistance and support.
- 2) Department of Transportation (ODOT): works with local jurisdictions to upgrade sewer lines concurrently with road rehabilitation projects.
- 3) Business Oregon (OBDD) will: leverage state grant and loan funds to assist local/county governments with high priority projects.
- 4) Oregon Housing and Community Services (OHCS) will: partner to resolve issues when a publicly funded project seeks to utilize innovative treatment technologies.
- 5) Department of Environmental Quality (DEQ) will: provide technical assistance; leverage state grant and loan funds to assist local/county governments with high priority projects.

RST projects:

- 1) South Deschutes County – DLCD and DEQ working together with Deschutes County on a land use goal exception to allow sewer service outside the UGB; this is needed to implement local committee recommendations.
- 2) La Pine – IFA and DEQ providing technical and funding assistance to the city to update facilities plan and serve the Cagel subdivision.
- 3) City of Prineville waste water project – funds are grants and/or forgivable loans: USDA (\$5 M), Pelton Fund (\$750k), Oregon Watershed Enhancement Board (\$750k), Oregon State Parks (\$913k), IFA (\$1.5 M; 750K is grant and \$750k is loan). DEQ providing technical assistance and permitting.

**Priority: Support Regional Agriculture (COIC led priority)**

Expected outcomes:

- 1) Increase direct markets for farmers
- 2) Increase access to fresh food for low income populations, consumers, businesses and institutions
- 3) Increase # of jobs and dollars in the “local food economy”
- 4) Reduce barriers for large agricultural producers in the region.

Agency Involvement:

- 1) Regional Coordinator to work with ODA and USDA to align state and federal funding opportunities to meet specific local needs (i.e., transportation to market, storage capacity).
- 2) Regional Solutions/ ODA/ IFA will work to identify programs where capital equipment could be purchased (cold storage, kitchen equipment).
- 3) Business Oregon to evaluate opportunities for training for moving products to market.
- 4) RST to meet with representatives from agriculture industry cluster to understand barriers and opportunities to support/increase their business success.

RST projects:

- 1) Letters of support for grant applications
- 2) Looking for surplus property/equipment to host the food hub
- 3) Connecting state and federal resources

**Priority: Improve forest health**

Expected outcomes:

- 1) Fuel and wildfire risk is reduced.
- 2) Forest Restoration projects are identified and planned through collaborative processes; litigation over projects minimized.
- 3) Biomass resources are used to create thermal energy and/or electricity
- 4) Markets for new wood sources (e.g., juniper) are expanded and supported.
- 5) Timber is accessed to support local mills and timber products businesses.

Agency Involvement:

- 1) Oregon Department of Energy will: coordinate market development activities to create demand for small diameter logs and biomass materials primarily resulting from forest restoration activities. ODOE will also provide technical assistance and grant/incentive opportunities.
- 2) Oregon Watershed Enhancement Board will: administer grant funds for collaborative support and provide technical assistance.
- 3) Oregon Department of Forestry will: provide technical assistance and support collaborative efforts to increase the pace and scale of restoration.
- 4) Oregon Department of Environmental Quality will: assist collaborative efforts in implementing prescribed burning/ restoration efforts.
- 5) Business Oregon will: meet with timber products businesses to identify state opportunities/barriers to retention/expansion.
- 6) Business Oregon /IFA will: Track infrastructure needs at local mills and manufacturing facilities.
- 7) Oregon Department of Transportation and State Parks will : Support ongoing efforts for certifying juniper, other Oregon wood sources for use as guardrails, highways signs, and playground equipment/ furniture statewide.

RST projects:

Help identify funding support as it becomes available; support ongoing COIC led projects and collaborative work.

Oregon Solutions projects:

Western Juniper Utilization Workgroup  
Federal Forest Advisory Committee