



**REGIONAL SOLUTIONS OFFICE**  
**GOVERNOR KATE BROWN**

**Central Oregon Regional Solutions Advisory Committee**  
*Representing Crook, Deschutes, and Jefferson Counties*

**AGENDA**

Monday April 8th, 2019

9:00 am – noon

Redmond City Hall

Room 208

Redmond, OR 97703

Conference call: 1-888-557-8511

Participant code: 9470233

- I. Introductions
- II. Review/Re-fresh Central Oregon Regional Priorities for economic and community development (memo attached) – discussion
- III. Opportunity for Public Input/Comment
- IV. Regional Priorities- Committee Decision and/or next steps
- V. Break
- VI. Update on state lands owned by the Department of State Lands in Central Oregon – John Swanson, Property Planner  
Site overview, status and next steps
  - Redmond
  - Prineville
  - Bend
- VII. Adjourn

*The meeting location is accessible to persons with disabilities. To request an interpreter for the hearing impaired or for other accommodations for [rebekah.degner@oregon.gov](mailto:rebekah.degner@oregon.gov) persons with disabilities, please make requests at least 48 hours before the meeting to Rebekah Degner at 503-378-6502; at [Rebekah.Degner@Oregon.gov](mailto:Rebekah.Degner@Oregon.gov); or by TTY: Oregon Relay Services at 1-800-735-2900*



**REGIONAL SOLUTIONS OFFICE**  
**GOVERNOR KATE BROWN**

**MEMORANDUM**

TO: Central Oregon Regional Solutions Advisory Committee

FROM: Annette Liebe, Regional Solutions Coordinator

RE: Central Oregon Regional Priorities

DATE: March 25, 2019

**Requested Action:**

Please come prepared to discuss **the top three economic and community development priorities** that you see for Central Oregon. We do not intend to reinvent the wheel but anticipate that you each will bring to the table the perspectives of the organizations you represent. For those unable to join for this meeting, please feel free to submit your thoughts/suggestions electronically ahead of time ([annette.liebe@oregon.gov](mailto:annette.liebe@oregon.gov)).

Some things to keep in mind as you consider priorities: Is it regionally significant? Is it something that this collective group of resources can impact? Should both High focus and support priorities be retained?

**Background**

The purpose of the Regional Solutions approach is to support job retention and creation by aligning state resources (funding, staff capacity, information, etc..) with other public, private and philanthropic resources to complete projects that address each region's priority needs. This vision is implemented by the convening of cross sector advisory committees for each region that are charged with identifying priorities, leveraging resources and recommending high priority projects for funding.

**Current Priorities**

The Central Oregon Regional Solutions Committee last completed an in depth review of priorities in April 2017. They are:

**HIGH FOCUS PRIORITIES:**

1. Grow OSU Cascades
2. Increase Workforce Housing
3. Ensure the region has land and infrastructure available to retain/attract employers

4. Enhance Transit in Central Oregon (COIC led priority)
5. Support the Regional Creative Economy
6. Encourage Water conservation and restoration. Improve Water Availability
7. Integrate workforce training opportunities

For High Focus Priorities, the committee, coordinator and team will actively engage in seeking solutions and projects that contribute to successful outcomes for the priority.

**SUPPORT PRIORITIES**

1. Improve Sewer Infrastructure
2. Support Regional Agriculture
3. Strengthen forest restoration and the restoration economy

Options for Consideration

Based on feedback that the Regional Solutions Team (state agency staff and your Regional Coordinator) have heard, there are a few topics that the committee may want to consider as additions/substitutions to the Regional Priorities. These are: Creating a vital downtown core, childcare availability, outdoor recreation, and emergency preparedness/response.

Below is a straw proposal to stimulate your feedback:

Current Priorities	Option A
<b>High focus</b>	<b>High Focus</b>
1. Grow OSU Cascades	1. Grow OSU Cascades a. innovation district b. student success center
2. Increase Workforce Housing	2. Increase workforce housing
3. Employment land and infrastructure	3. Employment Land and Infrastructure
4. Enhance Regional Transit (COIC led)	4. Water Availability a. conservation b. restoration
5. Support Creative Economy	5. Integrate Workforce Training (ECWIB led)
6. Water availability; conservation/restoration	6. Vital Downtown Cores
7. Integrate Workforce Training (ECWIB led)	7. Emergency preparedness/response
<b>Support Priorities</b>	<b>Support Priorities</b>
1. Sewer Infrastructure	1. Childcare availability
2. Support Regional Agriculture	2. Support Creative Economy
3. Forest Restoration Economy	3. Enhance regional Transit (COIC) led
	4. Outdoor Recreation

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

### CENTRAL OREGON REGIONAL SOLUTIONS TEAM



Annette Liebe – Governor’s Office - RSC Coordinator  
Della Mosier - Oregon Department of Transportation  
Scott Edelman & Jon Jinings - Oregon Dept. of Land Conservation & Development  
Greg Svelund- Oregon Department of Environmental Quality  
Robert Del Mar- Oregon Department of Energy  
Tom Rowley & Tom Schnell- Business Oregon  
Nancy Pustis, Department of State Lands  
Damon Runberg, Employment Department  
Michael Harrington, Oregon Department of Fish and Wildlife  
Kim Travis, Oregon Housing and Community Service  
Kyle Gorman, Water Resources Department  
Chrissy Curran & Ian Johnson, State Historic Preservation Office  
Scott Aycock, Central Oregon Intergovernmental Council

Governor Kate Brown’s Regional Solutions Centers (RSCs) are places for state agencies to collaborate with each other, local governments, and with other public, private, and civic interests to solve problems and seize opportunities. Regional Solution Center Advisory Committees, made up of Oregonians appointed by the Governor from business, civic organizations, government, foundations, and higher education, identify priorities to guide the work.

### Central Oregon Regional Solutions Advisory Committee

Michael P. Hollern  
Brooks Resources Corporation

Mae Huston  
Jefferson County Commissioner

Betty Roppe, Mayor  
City of Prineville

Amy Tykeson  
Tykeson and Associates

Erin Borla  
Roundhouse Foundation

Dr. Rebecca Johnson, VP  
OSU Cascades

Dennis Scott, Mayor  
City of LaPine

Melanie Widmer  
Madras Sanitary

Seth Crawford  
Crook County Court

Karen Friend, Exec Dir  
Central OR Intergovt’l Council

Roger Lee, CEO  
EDCO

Lonny Macy  
Warm Springs Tribes

# Central Oregon Regional Solutions Center

## **PROJECT TRACKING MATRIX**

*Updated: December 2018*

George Endicott, Mayor  
City of Redmond

Bruce Abernethy, Councilor  
City of Bend

Wally Corwin  
JeldWen, Inc

John Gilbert  
Pacific Crest Affordable  
Housing

Tony DeBone, Commissioner  
Deschutes County

Corey Schmid, Partner  
Seven Peaks Ventures

Benny Benson, PE  
Energyneering Solutions, Inc.

# Central Oregon Regional Solutions Center

## **PROJECT TRACKING MATRIX**

*Updated: December 2018*

### **Regional Priorities**

#### **HIGH FOCUS PRIORITIES:**

1. Grow OSU Cascades
2. Increase Workforce Housing
3. Ensure the region has land and infrastructure available to retain/attract employers
4. Enhance Transit in Central Oregon (COIC led priority)
5. Support the Regional Creative Economy
6. Encourage Water conservation and restoration. Improve Water Availability
7. Integrate workforce training opportunities

For High Focus Priorities, the committee, coordinator and team will actively engage in seeking solutions and projects that contribute to successful outcomes for the priority.

#### **SUPPORT PRIORITIES**

1. Improve Sewer Infrastructure
2. Support Regional Agriculture
3. Strengthen forest restoration and the restoration economy

For Support Priorities, the committee, coordinator and team will monitor, engage and support as needed and requested. The coordinator/team will continue working with communities opportunistically to address these priorities and to serve as a catalyst for their successful accomplishment.

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

### HIGH FOCUS PRIORITIES

#### Grow OSU Cascades

##### Outcomes:

- Campus continues to grow as demonstrated by increased square footage, enrollment and employment.
- Students are placed in internships and jobs in Central Oregon.
- Degree programs and classes meet the needs of employers.
- Access from throughout Central Oregon is increased.

	Partners	Milestones
<p>1. <b>OSU-C Collaboratory (formerly Innovation Center for Entrepreneurship) –</b></p> <p><b>Creation of center that supports industry partnerships and entrepreneurs in Central Oregon</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Center becomes a thriving hub for innovation and entrepreneurs.</li> <li>• Support OSU in seeking state and federal funds for programming, equipment, etc.</li> </ul>	<ul style="list-style-type: none"> <li>• OSU Cascades</li> <li>• Five Talent, Bend Chamber, St. Charles, Cascades Angels, etc.</li> <li>• Bend Venture Conference (EDCO)</li> <li>• Business Oregon</li> <li>• RS Coordinator and agencies</li> </ul>	<ul style="list-style-type: none"> <li>• Innovation Co-Lab launched March 2018.</li> <li>• RST will work to connect entrepreneurs to the co-lab and companies with each other and state business opportunities.</li> <li>• Uccellini received a \$99,635 grant from Business Oregon for Small Business Innovation Research.</li> <li>• RS Coordinator met with businesses located in the co-lab, learned about their businesses and created linkages where relevant to state agency contacts/programs.</li> </ul>
<p>2. <b>OSU Cascades Construction, Site Evaluation, Planning and Preparation</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Support clean up and re-use of the former landfill site.</li> </ul>	<ul style="list-style-type: none"> <li>• Bend Chamber</li> <li>• EDCO</li> <li>• Land Conservation Development</li> <li>• Transportation</li> <li>• Department of Environmental Quality</li> <li>• Business Oregon</li> <li>• Oregon Department of Energy</li> </ul>	<ul style="list-style-type: none"> <li>• DEQ worked closely with OSU Cascades to develop and implement a re-development plan that utilizes former landfill materials as fill at the pumice mine.</li> <li>• Business Oregon and DEQ worked to secure EPA \$25,000 brownfields integrated planning grant towards development of a Redevelopment Economic Feasibility and Financial Strategies Plan.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<ul style="list-style-type: none"> <li>• <b>Support continued build out of the campus.</b></li> </ul>	<ul style="list-style-type: none"> <li>• Central Oregon Intergovernmental Council</li> </ul>	<ul style="list-style-type: none"> <li>• Pre-certified for a \$30,347 tax credit through the Oregon Department of Energy Commercial Buildings Energy Incentive Program.</li> <li>• DEQ negotiated a Prospective Purchaser Agreement with OSU Cascades for the former county landfill site.</li> <li>• Team providing info on infrastructure financing options.</li> <li>• DEQ and ODOE providing technical assistance on potential biomass project.</li> <li>• Agencies participated in CDFA assessment of infrastructure financing opportunities.</li> <li>• Support for a \$500k EPA Brownfield application</li> <li>• Secured \$39M in 2018 session for construction of second academic building</li> </ul>
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<p><b>Increase Work Force Housing:</b></p>		
<p>Outcomes:</p>		
<ul style="list-style-type: none"> <li>• Housing supply sufficient to retain and attract employees.</li> <li>• Employees across the income spectrum are able to find housing.</li> </ul>		
	<p><b>Partners</b></p>	<p><b>Milestones</b></p>
<p><b>1. Partner with Employers to increase housing supply- Jefferson County School District Pilot project</b></p>	<ul style="list-style-type: none"> <li>• Regional Solutions Cabinet (state agency directors)</li> <li>• Oregon Housing and Community Services</li> <li>• Jefferson County School District</li> </ul>	<ul style="list-style-type: none"> <li>• Jefferson County School District was selected as one of the Regional Solutions Workforce Housing pilot projects;</li> <li>• OHCS executed a grant agreement with the school district to rehabilitate 5 homes and purchase 2 manufactured homes for teachers at Warm Springs K-8 school.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<p><b>2. Ensure cities have information about state opportunities to help address housing needs.</b></p>	<ul style="list-style-type: none"> <li>• ODOT, Business Oregon, DEQ, DLCD</li> </ul>	<ul style="list-style-type: none"> <li>• RST met with cities of Redmond, Bend, and Madras to discuss ODOT surplus properties, planning and infrastructure funding, and state housing programs.</li> <li>• Bend was selected for HGB 4079 pilot project</li> <li>• Business Oregon met with City of La Pine and Neighbor Impact to discuss Community Development Block Grant funding for regional housing rehab.</li> <li>• Business Oregon convened agencies for a one-stop financing meeting for Madras sewer project aimed at increasing housing.</li> </ul>
<p><b>3. Work with state agencies, local government and private developers to increase housing units</b></p>	<ul style="list-style-type: none"> <li>• Central Oregon Intergovernmental Council</li> <li>• Private developers</li> <li>• Housing and Community Services</li> <li>• Land Conservation and Development</li> <li>• Transportation</li> <li>• State Lands</li> <li>• Environmental Quality</li> <li>• Business Oregon.</li> </ul>	<ul style="list-style-type: none"> <li>• Sisters Habitat for Humanity received state funding for 6 new homes.</li> <li>• Kor Community Land Trust in Bend received state funding for 4 new homes.</li> <li>• Participate in Regional Housing 4 All initiative;</li> <li>• State funding was allocated through DLCD for the 2017-2019 biennium to complete housing needs analyses for the cities of Redmond, Sisters and Prineville.</li> <li>• DLCD awarded technical assistance grants for the 2017-2019 biennium to support a Central Oregon regional housing needs analysis (managed by COIC) and an affordable housing plan for the City of Madras.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<p><b>4. Support development of the state owned (DSL) Stevens Road parcel.</b></p> <p><b>PROJECT GOALS:</b>  <b>1000 additional housing units</b>  <b>130 acres of employment land</b></p>	<ul style="list-style-type: none"> <li>• City of Bend</li> <li>• State Lands</li> <li>• Transportation</li> <li>• Private Developers</li> </ul>	<ul style="list-style-type: none"> <li>• State Land Board initiated the due diligence process to determine whether and how to market the property (October 2017)</li> <li>• Ensure developers in Central Oregon are aware of the state’s process/opportunity. (Open house February 15, 2018).</li> </ul>
<p><b>5. Rehab existing housing stock</b></p>	<ul style="list-style-type: none"> <li>• Business Oregon</li> <li>• NeighborImpact</li> </ul>	<ul style="list-style-type: none"> <li>• Business Oregon and NeighborImpact met with housing leaders in Prineville and La Pine to discuss housing re-hab.</li> <li>• RST agencies and Neighbor Impact met with met with Warms Springs Tribes to offer assistance re: housing decontamination and rehab.</li> </ul>

***Region has land and infrastructure available to retain/attract employers***

Outcomes:

- Communities in the region have an adequate supply of readily developable employment/industrial land.
- Land that is developed is replenished.
- State, local and private funds are leveraged to provide infrastructure.

	Partners	Milestones
<p><b>1. Redmond DSL large lot site</b></p> <p><b>PROJECT GOALS:</b></p>	<ul style="list-style-type: none"> <li>• EDCO</li> <li>• Central Oregon Intergovernmental Council</li> <li>• City of Redmond</li> <li>• State Lands</li> </ul>	<ul style="list-style-type: none"> <li>• SE Sewer interceptor was funded by DEQ loan</li> <li>• DSL submitted annexation application to City of Redmond and Deschutes County (Nov. 2018)</li> <li>• OMD Readiness Center and Deschutes County Fairgrounds</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<ul style="list-style-type: none"> <li>• Bring ~ 900 acres into the Redmond Urban Growth Boundary to support traded sector job growth.</li> <li>• Provide Infrastructure</li> </ul>	<ul style="list-style-type: none"> <li>• Business Oregon</li> <li>• Transportation</li> <li>• Environmental Quality</li> <li>• Land Conservation &amp; Development</li> </ul>	<ul style="list-style-type: none"> <li>• Infrastructure will be funded by the state as authorized by state land board.</li> <li>• ODOT project?</li> </ul>
<p><b>2. Madras industrial land</b></p> <p><b>PROJECT GOAL:</b></p> <ul style="list-style-type: none"> <li>• Airport master plan industrial land is under the management/taxation authority of the city.</li> </ul>	<ul style="list-style-type: none"> <li>• Land Conservation and Development</li> <li>• Business Oregon</li> <li>• EDCO</li> <li>• City of Madras</li> <li>• Central Oregon Intergovernmental Council</li> </ul>	<ul style="list-style-type: none"> <li>• DLCD developed rules to bring airport into the UGB; LCDC selected the City of Madras for a pilot project to bring its airport industrial area into the UGB.</li> <li>• City of Madras working with Business Oregon on application for a Regionally Significant Industrial Site.</li> </ul>
<p><b>3. DSL property in Prineville</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Satisfy mandate to maximize return for the Common School fund</li> <li>• Align state process to sell the property with economic development needs.</li> </ul>	<ul style="list-style-type: none"> <li>• State Lands</li> <li>• EDCO</li> <li>• City of Prineville</li> <li>• Crook County</li> <li>• Business Oregon</li> <li>• Transportation</li> </ul>	<ul style="list-style-type: none"> <li>• Due diligence process started by the Land Board Oct. 2017.</li> <li>• Complete an appraisal and recommend method of sale (April 2018 land board meeting).</li> <li>• DSL working to secure a broker to assist with the decision making process.</li> </ul>
<p><b>4. Establish Regionally Significant Industrial Sites</b></p>	<ul style="list-style-type: none"> <li>• Business Oregon</li> <li>• Environmental quality</li> <li>• Transportation</li> <li>• EDCO</li> </ul>	<ul style="list-style-type: none"> <li>• Sisters</li> <li>• Madras</li> </ul>
<p><b>5. Power supply for future expansion in Crook County</b></p>	<ul style="list-style-type: none"> <li>• City of Prineville</li> <li>• Crook County</li> <li>• EDCO</li> <li>• Business Oregon</li> <li>• Pacific Power</li> <li>• Central Oregon Electric Co-op</li> <li>• ODOE</li> </ul>	<ul style="list-style-type: none"> <li>• ODOE has reviewed alternatives to provide anticipated power needs</li> <li>• BPA has delivered info on most cost effective opportunities i.e. more local production.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

	<ul style="list-style-type: none"> <li>• BPA</li> </ul>	
<b>6. Bowman Dam Hydro project</b>  <b>PROJECT GOALS:</b> <ul style="list-style-type: none"> <li>• Generate electricity</li> <li>• Generate revenue</li> <li>• Reduce gas bubble disease in fish</li> </ul>	<ul style="list-style-type: none"> <li>• City of Prineville</li> <li>• Crook County</li> <li>• Ochoco Irrigation District</li> <li>• Energy</li> <li>• Water Resources</li> <li>• Environmental Quality</li> <li>• Fish and Wildlife</li> <li>• Business Oregon</li> <li>• Watershed Enhancement board</li> </ul>	<ul style="list-style-type: none"> <li>• RST has met twice with irrigation district, City of Prineville and Crook County to discuss funding, possible fish passage and other issues.</li> <li>• RST and OID/City of Prineville attended an on-site tour of Bowman Dam.</li> </ul>

### Enhance Transit in Central Oregon (COIC led)

#### Outcomes:

- Increased access to employment; increased attractiveness of the region by firms considering locating in Central Oregon.
- Maintain and improve system performance in core development areas such as, Bend Westside.

	Partners	Milestones
<b>1. Transformative Transportation project</b>  <b>PROJECT GOALS:</b> <ul style="list-style-type: none"> <li>• Enhance regional access to OSU Cascades</li> <li>• Support initial investment that attracts other funds to further increase access throughout Central Oregon</li> </ul>	<ul style="list-style-type: none"> <li>• Central Oregon Intergovernmental Council</li> <li>• OSU Cascades</li> <li>• City of Bend</li> <li>• City of Redmond</li> <li>• City of La Pine</li> <li>• Transportation</li> <li>• Business Oregon</li> </ul>	<ul style="list-style-type: none"> <li>• In total three low floor buses for service in Bend were purchased</li> <li>• Enhanced Bend Bus stops in Bend – OSU Cascades, COCC and St. Charles completed.</li> <li>• COIC working on Wifi and real-time arrival boards. Real time app is working.</li> <li>• Redmond Transit Hub/Park and ride lot grand opening June 2018. COIC is communicating with regional intercity providers about improving connections at the Transit Hub.</li> <li>• First phase of La Pine Park and ride enhancements underway at future site of LaPine Transit Hub in downtown LaPine, including ADA sidewalks, signage, shelter, and site improvements. COIC is assisting</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

		LaPine in pursuing funding for Phase 2 – application to be submitted on Feb 1 2019.
<b>2. Regional Transit Plan</b>	<ul style="list-style-type: none"> <li>• Same as above</li> </ul>	<ul style="list-style-type: none"> <li>• COIC kicked off the update of the Regional Transit Master Plan with public outreach expected to begin in January 2019. Committees are being formed. Timeline for adoption has extended to Late Spring 2020.</li> <li>• First phase of La Pine Park and ride enhancements underway at future site of LaPine Transit Hub in downtown LaPine, including ADA sidewalks, signage, shelter, and site improvements. COIC is assisting LaPine in pursuing funding for Phase 2 – application to be submitted on Feb 1 2019.</li> </ul>

### Support the Regional Creative Economy

#### Outcomes:

- A thriving creative economy that supports the retention and attraction of employers/employees.
- Better integration of state resources in supporting regional arts and culture related events and projects.
- Development of a regional creative economy action plan.

	Partners	Milestones
<b>1. Creative Economy Action Plan</b>  <b>PROJECT GOAL:</b> <ul style="list-style-type: none"> <li>• Enhance the regional creative economy</li> </ul>	<ul style="list-style-type: none"> <li>• Arts Commission/Cultural Trust</li> <li>• Arts Central</li> <li>• Arts and Culture Alliance</li> </ul>	<ul style="list-style-type: none"> <li>• Coordinator met with new Director of the Central Oregon Visitors Association to support their efforts to increase arts and culture in their work.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<p><b>2. State Support for Regional Creative Economy</b></p> <p><b>PROJECT GOAL:</b></p> <ul style="list-style-type: none"> <li>Leverage state investments to support creative economy.</li> </ul>	<ul style="list-style-type: none"> <li>Housing and Community Services</li> <li>Department of Transportation</li> <li>Department of Land Conservation</li> </ul>	<ul style="list-style-type: none"> <li>ODOT secured funding for roundabout arts in Sisters.</li> <li>ODOT and DLCD funded community design discussion in La Pine for downtown revitalization including street scape.</li> <li>Streetscape improvements were constructed in 2018.</li> <li>ODOT recently completed the Tom McCall Roundabout at the intersection of Hwy. 126 and Tom McCall Drive. The City of Prineville has raised \$125,000 in private funds to install large-scale art in the roundabout with RFPs due March 5.</li> <li>ODOT is in the early stages of the Warm Springs Corridor project. It is scoped to include a multiuse path to the Warm Springs Museum and a Vietnam Memorial that will be constructed by the Tribes nearby.</li> <li>ODOT funded a second publication of the Cultural Byways brochure</li> </ul>
<p><b>3. Arts in Transit</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>Include arts in the regional transit system</li> <li>utilize local visual artists, musicians, and writers to create an array of arts installations (e.g. public art, murals and poems in and on buses, etc.) in transit.</li> </ul>	<ul style="list-style-type: none"> <li>COIC</li> <li>Arts and Culture Alliance</li> </ul>	<ul style="list-style-type: none"> <li>COIC worked with the Arts and Culture Alliance to apply for a NEA Our Town grant. If successful, COIC hopes to continue partnering with ACA to expand the program to other public spaces across the region.</li> <li>COIC installed local artwork at the new Redmond Transit Hub.</li> </ul>

**Encourage Water conservation and restoration. Improve Water Availability**

Outcomes:

- Predictable and reliable water for agricultural, municipal and instream needs.

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

- Prioritize conservation and efficiency opportunities through all means including the BOR basin study.
- Identify opportunities to create mitigation credits.

	Partners	Milestones
<p><b>1. Deschutes Basin Efficiency Project</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Secure federal funding for irrigation system improvements</li> <li>• Increase instream winter time flow in the Upper Deschutes</li> </ul>	<ul style="list-style-type: none"> <li>• Irrigation Districts</li> <li>• Farmers Conservation Alliance</li> <li>• Water Resources</li> <li>• Oregon Watershed Enhancement Board</li> <li>• Environmental Quality</li> <li>• Business Oregon</li> <li>• Fish and Wildlife.</li> </ul>	<ul style="list-style-type: none"> <li>• DEQ completed review and comments on environmental reports and managing loan applications.</li> <li>• Business Oregon provided information about state funding programs.</li> <li>• Agencies and Irrigation Districts have met and are exploring options for securing instream flows in the Upper Deschutes River during winter.</li> <li>• OWRD has developed and shared an alternatives memo outlining five different approaches to providing instream flow below Wickiup in the Winter.</li> </ul>
<p><b>2. Prineville Aquifer Storage project</b></p> <ul style="list-style-type: none"> <li>• Store water to be available during low water availability</li> </ul>	<ul style="list-style-type: none"> <li>• City of Prineville</li> <li>• Water Resources Department</li> <li>• Environmental Quality</li> </ul>	<ul style="list-style-type: none"> <li>• City is testing Aquifer Storage and Recovery; necessary permits have been obtained from OHA and DEQ; permits for drilling test wells have been obtained.</li> <li>• DEQ issued and Underground Injection control Permit (late 2018)</li> <li>• City has applied for two limited licenses, pending.</li> <li>• City has to collect data from well testing plan to secure limited licenses.</li> </ul>
<p><b>3. Pronghorn Golf Course Water Supply</b></p> <p><b>PROJECT GOAL:</b></p> <ul style="list-style-type: none"> <li>• Long term water supply for Pronghorn</li> </ul>	<ul style="list-style-type: none"> <li>• Water Resources Department</li> <li>• Environmental Quality</li> </ul>	<ul style="list-style-type: none"> <li>• OWRD has worked with Pronghorn to secure a limited license for short-term water use needs and is in discussion with Avion Water Co. to secure a long-term solution.</li> <li>• City of Bend's water treatment plant has been upgraded and DEQ is working on water re-use.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

### Integrate Workforce Training (East Cascades Works Lead)

Outcomes:

- Employers are able to hire skilled workers
- Workers receive training that supports continued career advancements
- Public workforce training funds are leveraged with other funds to support job growth and reduce under and un employment

	Partners	Milestones
<p><b>1. Youth Career Connect (Better Together led)</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Increase # of youth who work (paid or unpaid internships/jobs) before they graduate high school</li> <li>• Expose youth to high wage, high demand careers in Central Oregon</li> <li>• Meet longer term employer needs for skilled talent</li> </ul>	<ul style="list-style-type: none"> <li>• High Desert ESD</li> <li>• Bend Chamber of Commerce</li> <li>• REDI</li> <li>• Madras Chamber of Commerce</li> <li>• Sisters, Crook County, Bend-LaPine, Redmond and Madras school districts</li> <li>• Public and private sector employers</li> <li>• WorkSource</li> </ul>	<ul style="list-style-type: none"> <li>• Two state agencies hosted interns Summer 2018 (fish and wildlife and transportation) .</li> <li>• ODOT hosts several interns each year through the Multiple Engineering Cooperative Program where college students gain practical experience in civil engineering, planning, project management, and other ODOT disciplines. MECOP is sponsored by Oregon State University, the Oregon Institute of Technology, Portland State University and the University of Portland and a variety of government agencies and private companies.</li> <li>• 60 youth get placed annually in internships via the Chamber Internship Coordinators</li> <li>• Common “work ready” standard is implemented throughout Central Oregon in all area high schools</li> <li>• All High Schools and youth serving workforce programs focus on preparing youth to meet the “work ready” standards</li> <li>• Fewer local youth move out of the area to pursue post-secondary education and career</li> </ul>
<p><b>2. Warm Spring Commissary Relocation and Renovation</b></p> <p><b>PROJECT GOALS:</b></p> <ul style="list-style-type: none"> <li>• Increase small business mentoring and coaching</li> </ul>	<ul style="list-style-type: none"> <li>• Warm Springs Tribes</li> <li>• Warm Springs Community Action Team</li> <li>• East Cascades Works</li> <li>• Central Oregon Intergovernmental Council</li> </ul>	<ul style="list-style-type: none"> <li>• Regional Solutions Committee recommended \$250,000 for relocation and renovation of the historic commissary building.</li> <li>• East Cascades Works was awarded a Future Ready Oregon grant; application developed in partnership</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

<ul style="list-style-type: none"> <li>• Increase space for small businesses</li> <li>• Increase opportunities for tribal crafts to be marketed</li> <li>• Serve as catalyst for community square</li> </ul>		<p>with Business Oregon. Grant funding (\$325,000) will support training, leasing or purchasing a food truck, and vans to provide transportation for workforce training activities.</p> <ul style="list-style-type: none"> <li>• Brownfields assistance for asbestos and lead based paint (\$39,160)</li> </ul>
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### SUPPORT PRIORITIES

<b>Improve Sewer Infrastructure</b> Outcomes: <ul style="list-style-type: none"> <li>• Sewer service is provided to support economic development and protect public health.</li> <li>• State loan and grant funds are leveraged to provide critical infrastructure.</li> </ul>		
	Partners	Milestones
1. <b>South Deschutes County</b>  <b>PROJECT GOALS:</b> <ul style="list-style-type: none"> <li>• Healthy drinking water</li> <li>• Protect ground water</li> </ul>	<ul style="list-style-type: none"> <li>• Deschutes County</li> <li>• Environmental Quality</li> <li>• Land Conservation and Development</li> </ul>	<ul style="list-style-type: none"> <li>• Goal 11 exception was needed to implement local committee recommendations; exceptions are being pursued on a project by project basis.</li> <li>• Business Oregon funded planning grant for Oregon Water Wonderland sewer project and held one-stop financing meeting for construction funding. Water District Governance issues need to be resolved.</li> </ul>
2. <b>La Pine</b>  <b>PROJECT GOALS:</b> <ul style="list-style-type: none"> <li>• Sewer service to Cagel subdivision</li> </ul>	<ul style="list-style-type: none"> <li>• City of La Pine</li> <li>• USDA Rural Development</li> <li>• Business Oregon</li> <li>• Environmental Quality</li> <li>• State Historic Preservation Office</li> </ul>	<ul style="list-style-type: none"> <li>• IFA and DEQ provided technical assistance and funding for updated facilities plan and Community Development Block Grant (\$1,195,500) for preliminary engineering and design to serve the Cagel and Glenwood subdivisions.</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

		<ul style="list-style-type: none"> <li>• SHPO and the Governor’s Office worked to ensure agreement on approach to cultural resources so that grant funds can be obligated.</li> <li>• DEQ has prioritized Clean Water State Revolving Loan funds for these projects (over \$8M).</li> <li>• Business Oregon provided funding for sewer expansion and upgrade.</li> <li>• Construction anticipated to begin mid-2019</li> </ul>
3. <b>Madras</b>	<ul style="list-style-type: none"> <li>• Business Oregon</li> <li>• Environmental Quality</li> </ul>	<ul style="list-style-type: none"> <li>• Business Oregon funded facility plan; one stop tp pursue funding for \$7 M in improvements; opens up land for affordable housing</li> <li>• DEQ grants being explored</li> </ul>
4. <b>Bend</b>	<ul style="list-style-type: none"> <li>• Business Oregon</li> <li>• Energy</li> <li>• Environmental Quality</li> </ul>	<ul style="list-style-type: none"> <li>• Cooperatively owned brewery digester</li> <li>• SE Interceptor</li> </ul>

<p><b>Support Regional Agriculture (COIC led)</b></p> <p>Outcomes:</p> <ul style="list-style-type: none"> <li>• Increase direct markets for farmers.</li> <li>• Increase access to fresh food for low income populations, consumers, businesses and institutions.</li> <li>• Increase # of jobs and dollars in the “local food economy.”</li> <li>• Reduce barriers for large agricultural producers in the region.</li> </ul>		
	<b>Partners</b>	<b>Milestones</b>
<p><b>Implement the Central Oregon Local Food Hub.</b> Create a local wholesale marketplace to allow local agricultural</p>	<ul style="list-style-type: none"> <li>• Central Oregon Intergovernmental Council</li> <li>• High Desert Food and Farm Alliance</li> <li>• Agriculture</li> </ul>	<ul style="list-style-type: none"> <li>• Complete economic impact study</li> <li>• Finalize the food hub business plan</li> <li>• Finalize the legal model (LLC, non-profit, etc.)</li> <li>• Finalize financial model (grants, loans, investments)</li> </ul>

# Central Oregon Regional Solutions Center

## PROJECT TRACKING MATRIX

Updated: December 2018

production to expand, and meet growing local demand.	<ul style="list-style-type: none"> <li>Local farmers, schools, restaurants and grocers</li> <li>Business Oregon</li> <li>Department of Agriculture</li> </ul>	<ul style="list-style-type: none"> <li>Purchase capital equipment</li> <li>Secure working capital</li> <li>Launch late 2018/early 2019</li> </ul>
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**Strengthen forest restoration and the restoration economy (COIC led)**

**Outcomes:**

- Fuel and wildfire risk is reduced.
- Biomass resources are used to create thermal energy and/or electricity
- Markets for new wood sources (e.g., juniper) are expanded and supported.
- Timber is accessed to support local mills and timber products businesses.

	Partners	Milestones
1. Deschutes Collaborative Forest Project Restore forests and maximize local economic benefits from restoration activities and materials.	<ul style="list-style-type: none"> <li>Deschutes National Forest,</li> <li>The Nature Conservancy,</li> <li>COIC</li> <li>Forestry</li> </ul>	<ul style="list-style-type: none"> <li>Complete the 10-year Collaborative Forestry Landscape Restoration Project</li> <li>Increase local restoration byproduct utilization</li> <li>Determine “what’s next” for when the CFLRP project expires in 2020.</li> </ul>
2. Juniper utilization	<ul style="list-style-type: none"> <li>Business Oregon</li> <li>COIC</li> </ul>	<ul style="list-style-type: none"> <li>Business Oregon working with biomass projects in the region, which could also expand market for juniper.</li> </ul>

**2019 Central Regional Solutions Advisory Committee:**

Governor's Convener:

Michael P. Hollern  
Chairman of the Board  
Brooks Resources Corporation  
409 NW Franklin Ave.  
Bend, OR 97701  
[mike@brooksresources.com](mailto:mike@brooksresources.com)  
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(541) 325-2565 (cell)

Executive Committee Members:

George Endicott  
Mayor  
City of Redmond  
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Redmond OR 97756  
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Jefferson County Board of Commissioners  
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Members:

1. Bruce Abernethy, Councilor (Dec. 31, 2019)  
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2. Melanie Widmer (Dec. 31, 2019)  
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3. Benny Benson, PE (Dec. 31, 2019)  
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4. Tony DeBone, Commissioner (Dec. 31, 2019)  
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5. Wally Corwin (Dec. 31, 2019)  
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6. John Gilbert (Dec. 31, 2020)  
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7. Matt Abrams, Partner (Dec. 31, 2020)  
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[matt@sevenpeaksvc.com](mailto:matt@sevenpeaksvc.com)

8. Dr. Rebecca Johnson (Dec. 31, 2020)  
Vice President  
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[Becky.Johnson@osucascades.edu](mailto:Becky.Johnson@osucascades.edu)  
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9. Roger Lee (Dec. 31, 2020)  
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[roger@edcoinfo.com](mailto:roger@edcoinfo.com)
  
10. Dan Richer (Dec. 31, 2020)  
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City of La Pine  
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11. George Neilson (Dec. 31, 2020)  
Chairman of the Board  
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314 NE Bean Drive  
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12. Seth Crawford (Dec. 31, 2020)  
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13. Richard Ladeby (Dec. 31, 2021)  
Mayor

City of Madras  
125 SW E Street  
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[rladeby@ci.madras.or.us](mailto:rladeby@ci.madras.or.us)  
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14. Steve Uffelman (Dec. 31, 2021)  
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City of Prineville  
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Prineville, OR 97754  
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15. Jay Head (Dec. 31, 2021)  
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16. Betty Roppe (Dec. 31, 2021)  
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Prineville, OR 97754  
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17. Tammy Baney (Dec. 31, 2021)  
Executive Director  
Central Oregon Intergovernmental Council  
334 NE Hawthorne Ave  
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[tbaney@coic.org](mailto:tbaney@coic.org)  
(541) 504-3306

18. TBD Warm Springs Tribes



Governor's Regional Solutions Team  
*Central Oregon*  
**Tools**

**GOVERNOR'S REGIONAL SOLUTIONS TEAM**

1011 SW EMKAY DR., SUITE 108

BEND, OR 97702

[WWW.REGIONALSOLUTIONS.OREGON.GOV](http://WWW.REGIONALSOLUTIONS.OREGON.GOV)

## Regional Solutions Team

## Solutions & Tools

### GOVERNOR'S OFFICE

**Annette Liebe, JD**

TEL: (541) 610-7215

EMAIL: [Annette.liebe@oregon.gov](mailto:Annette.liebe@oregon.gov)

WEB: [www.regionalsolutions.oregon.gov](http://www.regionalsolutions.oregon.gov)

- **Primary Contact:** Please contact Annette Liebe if you have regionally significant economic and community development projects you would like the Regional Solutions Team to consider as a priority project.
- **Convene:** Bring together appropriate state and federal agencies to address complex regulatory challenges.
- **Resource Alignment:** Align state funds and technical assistance to advance regionally significant projects.

### OREGON DEPARTMENT OF TRANSPORTATION (ODOT)

**Theresa Conley**

TEL: (541) 388-6250

EMAIL: [Theresa.L.Conley@odot.state.or.us](mailto:Theresa.L.Conley@odot.state.or.us)

WEBSITE: [http://www.oregon.gov/ODOT/Pages/about\\_us.aspx](http://www.oregon.gov/ODOT/Pages/about_us.aspx)

- **Primary Contact:** Please contact Theresa Conley if you have questions regarding ODOT.
- **Funding:** For information regarding other sources of funding and loans such as:
  - a) Immediate Opportunity Fund (IOF): A joint ODOT/Business Oregon grant program to fund public, Highway Trust Fund-eligible infrastructure improvements that serve economic development.
  - b) Connect Oregon: A Lottery-funded biennial competitive grant program to fund non-highway infrastructure projects including air, rail, marine, transit, bike and pedestrian.
  - c) Statewide Transportation Improvement Fund (STIF): funding for public transportation services.
  - d) Statewide Transportation Improvement Program (STIP): ODOT's four-year transportation investment process that includes the Enhance program, a competitive grant program to fund local improvements.
  - e) Oregon Transportation Infrastructure Bank: A loan program available to local jurisdictions to fund transportation improvements.
  - f) ODOT's Bike and Pedestrian Program: Provides support to local governments for planning, designing and constructing bicycle and pedestrian facilities.
- **Region 4 Area Commission on Transportation (ACT)**: The region's 31-member advisory body to the Oregon Transportation Commission, responsible for ranking projects in ConnectOregon and STIP Enhance, as well as providing input to ODOT on a number of projects, programs and policies.

**OREGON DEPARTMENT OF LAND  
CONSERVATION AND DEVELOPMENT  
(DLCD)**

**Scott Edelman**

TEL: (541) 306-8530

EMAIL: [sedelman@dlcd.state.or.us](mailto:sedelman@dlcd.state.or.us)

WEBSITE:

<http://www.oregon.gov/LCD/pages/index.aspx>

- **Primary Contact:** Please contact Scott Edelman if you have questions regarding DLCD.
- **Planning**
  - Technical Assistance Grants: (biennial, next application cycle 2017-2019) Targeting comprehensive plan updates for economic development, transportation and community development, infrastructure finance, and more. More information is available at: <http://www.oregon.gov/LCD/Pages/grants.aspx>
  - Transportation and Growth Management (TGM) Grants (annual, next application cycle 2017): TGM Grants help local communities plan for streets and land use in a way that leads to more livable, economically vital, and sustainable communities and that increases opportunities for transit, walking, and bicycling. Additional information at: <http://www.oregon.gov/LCD/Pages/grants.aspx>
- **Education**
  - TGM Education and Outreach Grants (continuous application cycle): Services usually consist of workshops, lectures, conferences, and other public forums tailored to individual communities and address a variety of transportation and land use issues. More information at: <http://www.oregon.gov/LCD/TGM/Pages/outreach.aspx>
- **Implementation and Development Code**
  - TGM Quick Response Grants (continuous application cycle): Program helps communities identify ways to implement integrated multi-modal transportation and land use plans. Projects funded are typically site specific, small scale, and focus on facilitating current and future development (within 3 years) and cost effective community design. More information at: <http://www.oregon.gov/LCD/TGM/Pages/quickresponse.aspx>
  - Transportation System Plan (TSP) Assessment (continuous): Service is available to help local governments evaluate their existing plans to identify issues and potential solutions. More information at: <http://www.oregon.gov/LCD/TGM/Pages/tspassessment.aspx>
  - TGM Code Assistance Grants (continuous application cycle): Program provides community-specific help to local governments to identify and update regulations that promote efficient land use and transportation. Code assistance projects can be undertaken in one or two phases: an initial assessment of the current land development regulations, and then preparation of code amendments for consideration by local decision makers. More information at: <http://www.oregon.gov/LCD/TGM/Pages/codeassistance.aspx>

**BUSINESS OREGON**

WEBSITE: <http://www.oregon4biz.com/>

**Carolyn Meece, Regional Development Officer**

TEL: (541) 306-1218

Carolyn.Meece@oregon.gov@oregon.gov

**Thomas Schnell, Business Finance Officer**

TEL: (541) 280-1631

EMAIL: thomas.schnell@oregon.gov

**Karen Homolac (Brownfield)**

TEL: (971) 239-9951

EMAIL: [karen.homolac@oregon.gov](mailto:karen.homolac@oregon.gov)

**Daniel Holbrook (Industrial Lands)**

TEL: (503) 877-7006

EMAIL: [Daniel.I.holbrook@oregon.gov](mailto:Daniel.I.holbrook@oregon.gov)

**Chris Tamarin (Broadband Office Director)**

TEL: (503) 508-0178

EMAIL: [christopher.tamarin@oregon.gov](mailto:christopher.tamarin@oregon.gov)

WEBSITE: <http://www.oregon4biz.com/>

- **Business Development:** Please contact Carolyn Meece for opportunities and connections related to traded sector businesses including:
  - Technical assistance to assist Oregon businesses
  - Access to financial resources
  - Global trade information, international assistance, and export promotion
  - Connections on talent and workforce opportunities
  - Tax incentives
  - Certification Office for Business Inclusion & Diversity (COBID)
  - Innovation and entrepreneurship
  - Enterprise Zones
  - Infrastructure Finance (water, waste water, community facilities, technical assistance, planning)
- Web site: <http://www.oregon4biz.com>
- <http://www.orinfrastructure.org/Infrastructure-Programs/>
- **Industrial Lands Certification:** If you are interested in developing industrial properties, please contact Daniel Holbrook. <http://www.orinfrastructure.org/Infrastructure-Programs/Certified-Sites/>
- **Brownfields Assessment and Cleanup:** For both public and privately owned brownfield property please contact Karen Homolac. <http://www.orinfrastructure.org/Infrastructure-Programs/Brownfields>.
- **Fiber Connectivity:** For technical assistance around telecommunications, please contact Chris Tamarin (Business Oregon Telecommunications Strategist) at cell: 503-508-0178 or [christopher.tamarin@state.or.us](mailto:christopher.tamarin@state.or.us). Oregon Broadband Advisory Council: [www.broadband-oregon.gov](http://www.broadband-oregon.gov)
- **Seismic Rehabilitation:** To apply for grants for public schools and public safety facilities, contact Gloria Zacharias at (503) 986-0132. <http://www.orinfrastructure.org/Infrastructure-Programs/Seismic-Rehab/>

**OREGON DEPARTMENT OF ENVIRONMENTAL QUALITY (DEQ)**

**Greg Svelund**

- **Primary Contact:** Please contact Greg Svelund, Regional Solutions Liaison, if you have questions regarding any of DEQ's programs.

TEL: (541) 647-4194  
 EMAIL: [greg.svelund@state.or.us](mailto:greg.svelund@state.or.us)

WEBSITE:  
<http://www.oregon.gov/DEQ/Pages/index.aspx>

- **Environmental permitting:** DEQ can help you understand which state-issued air, water and materials management permits might be required for your project, and identify information needed for permit applications to ensure a smooth process.
- **Contaminated Sites**
  - DEQ can provide technical assistance for cleaning up brownfields.
  - If you plan to acquire contaminated property, DEQ offers a Prospective Purchaser Agreement to protect the buyer from liability for environmental cleanup.
- **Water Infrastructure Projects**
  - DEQ administers low-cost loans for planning, design, and construction of wastewater and stormwater projects through the Clean Water State Revolving fund. Interest rates, repayment timelines, and loan requirements vary depending on the loan type.
  - Utility managers at small drinking water and wastewater systems can receive free assistance to identify and address their most pressing needs and manage assets.

**OREGON DEPARTMENT OF ENERGY (ODOE)**

**Rob Del Mar**  
 TEL: (503) 302-7027  
 EMAIL: [rob.delmar@oregon.gov](mailto:rob.delmar@oregon.gov)

WEBSITE:  
<http://www.oregon.gov/ENERGY/Pages/index.aspx>

- **Primary Contact:** Please contact Rob Del Mar if you have questions regarding any of ODOE's programs.
- **Policy, Technical and Implementation Guidance for**
  - Energy efficiency opportunities in residential, commercial and industrial projects
  - Renewable energy development
- **High Performance Home Developments:** Residential developers and builders should be made aware of ODOE's "High Performance Home" program that intersects with ETO program incentives. Quality of housing and performance goes up with tax credits and incentives to support additional costs for new construction measures.
- **Public Sector Building Efficiency**
  - **Schools and municipal buildings:** There are ODOE programs to support school operation improvements that save energy and money.
  - **Municipal Buildings:** through ODOE for public buildings.
- **Renewable Energy:** Cash grants are available for commercial solar and other renewable energy projects on a competitive basis. Tax credits are available for residential solar projects.
- **Electric Vehicle Charging:** Proximity to nearby cities provide opportunity for consumers to visit the community while having their vehicle charged. The influx of residential sector

	<p>consumers (young and affluent) will also bring the desire for vehicle charging as well as bikeways and a robust recycling program.</p>
<p><b>OREGON DEPARTMENT OF STATE LANDS (DSL)</b></p> <p><b>Nancy Pustis</b>  TEL: (541) 388-6355  EMAIL: <a href="mailto:nancy.pustis@state.or.us">nancy.pustis@state.or.us</a></p> <p>WEBSITE:  <a href="http://www.oregon.gov/dsl/pages/index.aspx">http://www.oregon.gov/dsl/pages/index.aspx</a></p>	<ul style="list-style-type: none"> <li>• <b>Primary Contact:</b> Please contact Nancy Pustis if you have questions relating to management or use of Department owned property. This includes uplands as well as state-owned waterways. DSL also has responsibility to administer the state’s removal fill laws.</li> <li>• <b>General Upland Property:</b> DSL owns several large land parcels within central Oregon. Several of these are targeted for Industrial, Commercial or Residential development and near populated cities and towns. Other parcels are isolated and scattered throughout the region. A wide variety of uses are experienced on these properties including recreation, special uses, renewal energy, utility services and mineral exploration.</li> <li>• <b>Removal-Fill Permitting:</b> DSL administers the Removal-Fill Law, which requires permits for conducting earthwork in waters of the state (wetlands, rivers, tidal bays, ocean, and other waters). Services to assist landowners and local governments include early identification of waters, on-site pre-application meetings, and interagency meetings to facilitate issue resolution. We also have a comprehensive “Removal-Fill Guide” on our website that covers topics from project planning, determining if a permit is required, and how to prepare a permit application.</li> <li>• <b>Removal-Fill Pre-Application Meetings:</b> For projects that include wetlands / waterways removal or fill (Clean Water Act § 404 and Removal-Fill permit applications), and projects that may be large, complex, or controversial in nature: Ten state and federal agencies meet every month to offer pre-application meetings to discuss a proposed project, provide feedback, and share information. The intent of the meetings is to provide meaningful comment and feedback to prospective applicants early in the permitting process, to help them most effectively prepare permit applications and address agency concerns. Hit the link below for additional information: <a href="http://www.oregon.gov/dsl/PERMITS/Pages/Removal-Fill-Pre-Application-Meetings.aspx">http://www.oregon.gov/dsl/PERMITS/Pages/Removal-Fill-Pre-Application-Meetings.aspx</a></li> </ul> <p><b>Participating agencies</b></p> <ul style="list-style-type: none"> <li>○ U.S. Army Corps of Engineers – Portland District</li> <li>○ Oregon Department of State Lands</li> <li>○ Oregon Department of Environmental Quality</li> <li>○ U.S. EPA – Region 10 Oregon Operations Office</li> <li>○ NOAA National Marine Fisheries Service</li> </ul>

	<ul style="list-style-type: none"> <li>○ U.S. Fish and Wildlife Service</li> <li>○ Oregon Department of Geology and Mineral Industries</li> <li>○ Oregon Department of Fish and Wildlife</li> <li>○ Oregon Department of Land Conservation and Development</li> <li>● <b>State-owned Waterways:</b> DSL has a proprietary role in managing uses on state-owned waterways through granting of leases, easements and other authorizations.</li> </ul>
<p><b>OREGON PARKS AND RECREATION DEPARTMENT (OPRD)</b></p> <p><b>Chris Parkins</b>  TEL: (541) 388-6055  EMAIL: <a href="mailto:chris.parkins@oregon.gov">chris.parkins@oregon.gov</a></p> <p>WEBSITE: <a href="http://oregonstateparks.org/">http://oregonstateparks.org/</a></p> <p><b>STATE HISTORIC PRESERVATION OFFICE (SHPO)</b></p> <p><b>Chrissy Curran</b>  TEL: (503) 986-0684  EMAIL: <a href="mailto:chrissy.curran@oregon.gov">chrissy.curran@oregon.gov</a></p>	<ul style="list-style-type: none"> <li>● <b>Primary Contact:</b> Please contact Chris Parkins if you have any questions about OPRD.</li> <li>● <b>County Opportunity Grants:</b> County Opportunity Grants go to Oregon counties to purchase land for campgrounds, to improve or plan camping areas, and other, similar purposes.</li> <li>● <b>Local Government Recreation Grants:</b> Your community may qualify for funding from one or more of our five recreational grant programs. Eligible projects (depending on the grant program) include: <ul style="list-style-type: none"> <li>○ Acquisitions, development, planning for outdoor recreation facilities</li> <li>○ Development and rehabilitation of trails and trailheads</li> <li>○ Heavy restoration of existing trails</li> <li>○ More information is available at: <a href="http://www.oregon.gov/oprd/GRANTS/pages/local.aspx">http://www.oregon.gov/oprd/GRANTS/pages/local.aspx</a></li> <li>○ Contact Jan Hunt at (503) 986-0705</li> </ul> </li> <li>● <b>All-Terrain Vehicle (ATV):</b> The mission of the ATV Program is to communicate information regarding off-highway vehicle riding opportunities, laws and rules, and to provide grant funding for off-highway vehicle projects that include Operations and Maintenance, Law Enforcement, Development, Planning, Acquisition, Safety Education, and Emergency Medical Services. For more information, please go to: <a href="http://www.oregon.gov/oprd/ATV/Pages/about_us.aspx">http://www.oregon.gov/oprd/ATV/Pages/about_us.aspx</a></li> <li>● <b>Parks Planning:</b> Annual grant funds are available upon legislative approval of OPRD's budget. Project funding depends on the amount of money available and the project's standing on the small or large project priority list. <ul style="list-style-type: none"> <li>○ Small Grants – projects with a maximum \$75,000 grant request. Up to fifteen percent (15%) of funds are available for these projects.</li> <li>○ Large Grant Requests - Other than for land acquisitions, projects with a maximum \$750,000 grant request. A Project Sponsor may request up to \$1,000,000 for land acquisition projects.</li> <li>○ Small Community Planning Grants – Maximum awards for planning grants will be \$40,000.</li> </ul> </li> </ul>

	<p><b>State Historic Preservation Office</b></p> <ul style="list-style-type: none"> <li>• <b>Primary Contact:</b> Please contact Chrissy Curran for questions about SHPO, cultural resource compliance, archaeological permits, Section 106, tribal interaction, National Register designation, Oregon Main Street, or heritage grant opportunities.</li> <li>• <b>Cultural Resources Clearance:</b> SHPO staff assists state and federal agencies and local governments with regulations related to archaeological sites, historic buildings, and sacred sites and landscapes of interest to Oregon’s nine federally recognized tribes. <ul style="list-style-type: none"> <li>○ Section 106 of the National Historic Preservation Act;</li> <li>○ State laws protecting archaeological sites on private and non-federal public land;</li> <li>○ State law protecting significant historic sites owned or leased by public entities.</li> </ul> </li> <li>• <b>Heritage Grants:</b> Heritage Division of OPRD (Oregon Heritage) administers grant programs for museum and heritage efforts, veterans and war memorial improvements, historic cemetery projects, and historic preservation projects.</li> <li>• <b>Oregon Main Street Network:</b> Our office coordinates with communities across Oregon who participate in a preservation-based, economic revitalization approach aimed at energizing historic downtown main streets.</li> </ul>
<p><b>OREGON EMPLOYMENT DEPARTMENT (OED)</b></p> <p><b>Damon Runberg</b>  TEL: (541) 706-0779  EMAIL: <a href="mailto:damon.runberg@oregon.gov">damon.runberg@oregon.gov</a></p> <p>WEBSITE: <a href="http://www.qualityinfo.org/portland-metro/">www.qualityinfo.org/portland-metro/</a></p>	<ul style="list-style-type: none"> <li>• <b>Primary Contact:</b> Please contact Damon Runberg if you have any questions related to OED.</li> <li>• <b>Workforce and Economic Research Division:</b> Provides accurate, reliable, and timely information about Oregon's state and local labor markets. In a nutshell, our goal is to provide quality information that helps our customers make informed choices. Workforce development policy makers are a key research customer group, particularly serving the labor market information needs of state and local Workforce Investment Boards.</li> <li>• <b>Business Services:</b> WorkSource Oregon helps businesses meet their workforce needs. Our partners are the trainers, the recruiters, and the interviewers. Save time and money with online matching tools, advertise openings on the Web, and recruit skilled workers. Choose between self-service or staff assisted recruitments; either way, we match workers by skills and occupations to provide you with a quality workforce.</li> </ul>
<p><b>OREGON DEPARTMENT OF FISH AND WILDLIFE (ODFW)</b></p> <p><b>Mike Harrington</b>  TEL: (541) 388-6362</p>	<ul style="list-style-type: none"> <li>• <b>Primary Contact:</b> Please contact Mike Harrington if you have any questions related to ODFW. ODFW is charged to regulate harvest of fish, protection of fish, enhancement of fish populations through habitat improvement, and the rearing and release of fish into public waters. ODFW maintains hatcheries throughout the state to provide fish for program needs.</li> </ul>

EMAIL: Michael.R.Harrington@state.or.us

WEBSITE: <http://www.dfw.state.or.us/>

**Fish Division:** For full list of programs please go to:  
<http://www.dfw.state.or.us/fish/programs.asp#programs>

- **Fish Passage Program:** The Fish Passage Program is responsible for implementing state fish passage laws, providing resources and information for those affected by the laws or seeking to improve passage, working with the Fish Passage Task Force advisory group, and working with local ODFW staff and others to improve fish passage throughout the state.
- **Fish Restoration & Enhancement Program:** On June 29, 1989, the Oregon Fisheries Restoration and Enhancement Act of 1989 was signed into law. The Act allows the Department of Fish and Wildlife to undertake a comprehensive program to restore state-owned fish hatcheries, enhance natural fish production, expand hatchery production, and provide additional public access to fishing waters. The department's program provides increased recreational fishing opportunities and supports and improves the commercial salmon fishery.
- **Fish Screening Program:** The Fish Screening Program assists water users install fish screens on diversions to prevent the loss of fish while allowing the water user to receive and use their water. ODFW has a fish screening cost-share program, a state tax credit, and technical assistance available through this program.
- **Marine Resources Program:** The MRP is responsible for monitoring, sampling, research and management of both the commercial and recreational marine fisheries. It is the MRP's goal to increase the quality and quantity of stock assessments and biological information through improved at-sea and dockside sampling programs and through carefully designed research projects.
- **Native Fish Conservation and Recovery Program:** The Conservation and Recovery Program is responsible for coordinating management direction and setting policy relative to the agency's mission to conserve native fish for present and future use. This entails participating in the development of conservation and recovery plans, providing input on specific management decisions and plan implementation, determining monitoring needs, assessing and analyzing population status, coordinating ESA permitting, and conducting habitat and native fish research and monitoring, as well as overseeing the Natural Resource Information Management program which includes considerable information on fish, wildlife, streams and water.
- **Ocean Salmon and Columbia River Program (OSCRP):** The Ocean Salmon and Columbia River Program (OSCRP) is responsible for evaluating and managing Oregon fish populations that cross international, federal, and interstate jurisdictions. Sections within the OSCR

include: Columbia River Fisheries and Management, Ocean Salmon Fisheries Management, Columbia River Coordination, and Columbia River Investigations.

- **Private Pond Stocking:** Private fish ponds have been popular for decades. They can provide fishing enjoyment for children and an opportunity for pond owners to create and manage their own personal fisheries. However, if they are not regulated, private fish ponds have the potential to seriously harm wild fish populations in adjacent rivers, streams, and lakes.
- **Water Quality/Quantity Program:** The Water Quality/Quantity Program is involved with many water issues that can directly or indirectly affect fish and wildlife. This includes commenting on applications for water use that may impact streams, reviewing and conducting instream flow studies, and reviewing hydroelectric applications.

#### **Wildlife Division**

- **Conservation Program:** Implements the Oregon Conservation Strategy, a blueprint for conservation of the state's native fish and wildlife and their habitats. The Strategy provides information on at-risk species and habitats, identifies key issues affecting them, and recommends actions. Conducts statewide species surveys; coordinates conservation and management of threatened and endangered species; oversees the importation, possession, confinement, transportation, and sale of non-native species; performs research projects on the ecological requirements for a variety of non-game species; coordinates with the Marine Resources Program and Nearshore Strategy staff to oversee the health of marine mammals; and develops statewide plans to restore and enhance wildlife populations and habitats to keep wildlife from becoming endangered or threatened.
- **Game Program:** Works with landowners to prevent and reduce wildlife damage to agricultural and timber crops, conducts inventories of game mammals, establishes harvest regulations, conducts hunter surveys, and investigates wildlife diseases.
- **Habitat Program:** Oversees 16 Wildlife Areas that provide valuable habitat for native and migrating species; oversees statewide habitat development, conducts wildlife research projects, provides assistance to landowners for enhancement of private property for the benefit of fish and wildlife, provides technical assistance for the best seed mixtures to use when reseeding lands burned by wildfires, and coordinates with other agencies to address land and water use issues associated with fish and wildlife habitats.

**Licenses and Regulations:** [http://www.dfw.state.or.us/resources/licenses\\_regs/](http://www.dfw.state.or.us/resources/licenses_regs/)

**Oregon Conservation Strategy:** <http://www.dfw.state.or.us/conservationstrategy/index.asp>

	<p><b>Hunting Resources:</b> <a href="http://www.dfw.state.or.us/resources/hunting/index.asp">http://www.dfw.state.or.us/resources/hunting/index.asp</a></p>
<p><b>OREGON WATER RESOURCES DEPARTMENT (WRD)</b></p> <p><b>Kyle Gorman</b>  TEL: (541) 306-6885  EMAIL: <a href="mailto:Kyle.G.Gorman@oregon.gov">Kyle.G.Gorman@oregon.gov</a></p> <p>WEBSITE:  <a href="http://www.oregon.gov/OWRD/pages/index.aspx">http://www.oregon.gov/OWRD/pages/index.aspx</a></p>	<ul style="list-style-type: none"> <li>• <b>Primary Contact:</b> Please contact Kyle Gorman if you have any questions related to WRD. The vision of the Water Resources Department is to assure sufficient and sustainable water supplies are available to meet current and future needs.</li> <li>• <b>Water Resources Development Program:</b> The Water Resources Development Team is available to partner with individuals and communities to understand, identify, and meet water resource needs. The cycle below identifies key steps in the development of water projects. In addition to technical assistance, the Water Resources Department has a number of funding sources to assist with project planning, evaluation, feasibility and implementation. For more information:  <a href="http://www.oregon.gov/OWRD/pages/Water_Resources_Development_Program.aspx">http://www.oregon.gov/OWRD/pages/Water_Resources_Development_Program.aspx</a></li> <li>• <b>Groundwater:</b> The department conducts a variety of functions critical to the management of Oregon’s water resources. Staff set standards for water measurements, complete hydrologic studies, enforce water laws, and help water users and local watershed groups identify and solve local water needs. Information gathered by the division’s studies is managed and analyzed by agency staff and used for water availability assessments, mapping, planning for future water supplies, and supporting local efforts. For more information:  <a href="http://www.oregon.gov/owrd/Pages/gw/index.aspx">http://www.oregon.gov/owrd/Pages/gw/index.aspx</a></li> <li>• <b>Water Right Transfers:</b> There is growing interest in the state in the use of the water right transfer process as a tool to secure water to support growth and streamflow restoration. Transfers provide a method to change the point of diversion or appropriation, the place of use, or the beneficial use of the right from that for which the right was originally issued. The water right holder must obtain approval of a water right transfer from the Water Resources Department before making any of these changes. For more information:  <a href="http://www.oregon.gov/owrd/Pages/mgmt_transfers.aspx">http://www.oregon.gov/owrd/Pages/mgmt_transfers.aspx</a></li> <li>• <b>Water Law/Water Rights:</b> Under Oregon law, all water is publicly owned. With some exceptions, cities, farmers, factory owners, and other users must obtain a permit or water right from the Water Resources Department to use water from any source — whether it is underground, or from lakes or streams. Landowners with water flowing past, through, or under</li> </ul>

their property do not automatically have the right to use that water without a permit from the department. For more information: <http://www.oregon.gov/owrd/Pages/law/index.aspx>

- **Water Management Programs:** Oregon's water laws are based on the principle of prior appropriation. This means the first person to obtain a water right on a stream is the last to be shut off in times of low streamflows. In water-short times, the water right holder with the oldest date of priority can demand the water specified in their water right regardless of the needs of junior users. If there is a surplus beyond the needs of the senior right holder, the water right holder with the next oldest priority date can take as much as necessary to satisfy needs under their right and so on down the line until there is no surplus. For more information: <http://www.oregon.gov/owrd/Pages/mgmt.aspx>
- **Well Construction and Compliance:** [http://www.oregon.gov/owrd/Pages/gw/wcc\\_index.aspx](http://www.oregon.gov/owrd/Pages/gw/wcc_index.aspx)
- **Conservation and Supply Resources and Programs:** [http://www.oregon.gov/owrd/pages/law/conservation\\_supply.aspx](http://www.oregon.gov/owrd/pages/law/conservation_supply.aspx)
- **Surface Water Resources:** <http://www.oregon.gov/owrd/Pages/sw/index.aspx>