

Project and Description	Agency/Partners	Regional Priorities	Actions	Status
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Mid-Willamette Valley Regional Solutions Team

Project Tracking Matrix
Updated: March 19, 2015

Mid-Valley Regional Solutions Team Members:

- **Greg Ellis, Regional Coordinator – Governor Kate Brown’s Office**
- **Mary Camarata, Department of Environmental Quality**
- **Michelle Bilberry, Business Oregon – Infrastructure Finance Authority**
- **Jerry Gardner, Department of Agriculture**
- **Mitchell Gee, Business Oregon**
- **Steven Marx, Department of Fish and Wildlife**
- **Kirk Jarvie, Department of State Lands**
- **Angela Lazarean, Department of Land Conservation and Development**
- **Tim Potter, Department of Transportation**
- **Jae Pudewell, Department of Transportation**
- **Dennis Wiley, Department of Parks & Recreation**

Mid-Willamette Valley Region includes Marion, Polk and Yamhill Counties. Key partners in the region include Mid-Willamette Valley Council of Governments (MWVCOG) and Strategic Economic Development Corporation (SEDCOR).

Regional Priorities:

Primary Regional Goal: Become a center for Agri-business innovation and Agri-tourism.

Priorities to Attain Goal:

- Promote regional workforce development opportunities
- Increase business capital for existing and emerging businesses
- Explore passenger and freight rail opportunities
- Expand Agri-tourism opportunities which highlight local produce, viticulture/winery operations, and visitor hospitality amenities
- Enhance programs that encourage business retention and expansion
- Engage in local government infrastructure assessments

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<p>Regional Infrastructure Assessment</p> <p>A three county assessment of local government infrastructure to increase responsiveness for business development inquires.</p>	<p>Mid-Willamette Valley Council of Governments, OBDD, Local Government Staff</p>	<p>Local Government Infrastructure Assessment</p>	<p>Business Oregon will provide staff time to support the project.</p>	<p>Will discuss possibility of RST taking on this project at team meeting on 3-13-15.</p>
<p>Business Retention and Expansion.</p> <p>Using community leadership teams, evaluate local community businesses to assess strengths and weaknesses and build capacity for their retention and expansion.</p>	<p>SEDCOR, Oregon State University Rural Studies, Local Government Staff, OBDD.</p>	<p>Business Retention and Expansion</p>	<p>Project will identify “red flag” issues specific to each community which will be addressed by appropriate State agencies.</p>	<p>Will discuss with SEDCOR and RST ways to move project forward.</p>
<p>Marion-Polk Food Share Better Burger & Quinoa Farming Project.</p> <p>Development and production of Quinoa Veggie Burger offering workforce opportunities focused on farming and food processing.</p>	<p>Marion County, Marion-Polk Food Share, OYA, ODC, CCC, LBCC</p> <p>The \$205,000 from Regional Solutions has leveraged approximately \$547,780 from several private foundations and companies as well as in-kind work</p>	<p>Agri-Business Innovation, Regional Workforce Development</p>	<p>Marion-Polk Food Share has harvested their fourth annual crop of Quinoa on land owned by Oregon Department of Corrections.</p> <p>A contract between Marion-Polk Food Share and Oregon Youth Authority has been signed with</p>	<p>Project is ready to continue moving forward once RS funding is received.</p>

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	from Oregon Food Bank, Oregon Youth Authority and the Department of Corrections.		<p>significant guidance from the Department of Justice.</p> <p>Marion-Polk Food Share will look to Oregon Department of Agriculture, Oregon State University Food Innovation Center and the OSU Extension Service for continued technical assistance.</p>	
<p>Rail revitalization at the Weyerhaeuser mill site in Dallas.</p> <p>Re-construct the rail at the Dallas mill site to encourage industrial development and job creation.</p>	<p>The project sponsor is Dallas, Oregon.</p> <p>OBDD, ODOT, DEQ</p>	<p>Support Agribusiness innovation and freight rail opportunities.</p>	<p>SEDCOR is working with the site owners, City of Dallas, and the industrial brokers to determine the scope of the project.</p> <p>Site owners are working with a consultant to define the project costs.</p>	<p>Estimated completion date is February 2016.</p> <p>RSAC has agreed to review the City’s updated project proposal at their April 3rd meeting.</p>
<p>City of Carlton Downtown Water System Improvements.</p> <p>Construction of water lines in downtown area to provide adequate fire flows for life safety and to allow building permits for Agri-tourism/visitor hospitality amenities and other downtown business expansion.</p>	<p>City of Carlton, RS funding portion of this project is \$500,000, OBDD, ODOT, OWRD, IFA</p>	<p>Expand Agri-Tourism opportunities which highlight local produce, viticulture/winery operations, and visitor hospitality amenities.</p>	<p>Infrastructure Finance Authority provided funding (\$112,000) for the preparation of a Water Master Plan which identified Carlton’s water needs over the next several years to assist with economic development and provide an adequate water supply to its citizens.</p> <p>Carlton will need to work with Oregon Department of Transportation and Oregon Water Resource Division to obtain permits</p>	<p>IGA between Carlton and OBDD has been approved by Carlton City Council, signed by the Mayor and sent to OBDD for signature.</p>

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			for those project elements on Highway 47.	
<p>Job Growers Incorporated (Mid-Valley Local Workforce Investment Board) Career Achievement Network.</p> <p>Project creates a three-county network of training sites to provide youth (ages 17-26) essential skills to get and keep jobs.</p>	<p>OSU Extension Service, Chemeketa Community College, OBDD, Community College Workforce Development, United Way of the Mid-Willamette Valley</p>	<p>Promote Regional Workforce Development</p>	<p>Strategic Reserve Fund Provided \$232,000 for project.</p> <p>Community College Workforce Development Provided \$200,000 for project.</p>	<p>Training sites established and essential skills training began in September 2014</p>
<p>Independence Historic Building Renovation – Asbestos Identification and Abatement</p>	<p>DEQ, SHPO, State Building Codes Division</p>	<p>Business Retention & Expansion</p>	<p>Working to Convene meeting of Building & Planning Personnel from Region for Educational Workshop</p>	<p>Active Planning</p>
<p>Aumsville Rail Crossing Arms</p> <p>TSP included a need to provide crossing arms at three locations near industrial park as a condition of approval for building in park. Cost prohibitive. Included in TSP at suggestion of ODOT.</p>	<p>ODOT, OBDD, RS</p>	<p>Passenger and Freight Rail Opportunities</p>	<p>Meeting with Aumsville Planner and City Manager. Discussed with ODOT Director Matt Garrett. Local discussions with ODOT Region 2 Manager and ODOT Rail staff continue. Aumsville is drafting proxy project descriptions which will then be used for discussions with WVR/UPRR.</p>	<p>WVR is being repaired with the goal of re-establishing service to Stayton. Immediate goal is to better clarify the crossing specifics, timelines, and costs.</p>
<p>May Trucking Expansion – Brooks I-5 Interchange</p> <p>May Trucking is looking at expanding current location in Brooks. Being told this could trigger a need</p>	<p>ODOT, OBDD, RS</p>	<p>Enhance Programs that Encourage Business Retention and Expansion</p>	<p>Discussed with Marion County Commissioner Kevin Cameron and ODOT Region 2 Manager.</p>	<p>Waiting for further assessment from both Marion County Public Works and ODOT</p>

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for a controlled intersection at May Trucking expense				
Amity Enterprise Zone Considering Joint Zone Application with Sheridan and Willamina	OBDD, RS	Enhance Programs that Encourage Business Retention and Expansion	The Cities of Sheridan and Willamina will submit an Enterprise Zone application to OBDD in April 2015. If approved, both jurisdictions would be willing to work with Amity to expand the EZ. Polk County land would also need to be added in order to add Amity in order to meet EZ rules.	Amity did not qualify to join an EZ application from Sheridan & Willamina
Mt. Angel – State Hwy 214/Main Street/Rail Safety Improvements	ODOT, RS	Passenger and Freight Rail Opportunities Local Government Infrastructure Assessment	ODOT RS & Area 3 mgr. met with Mt. Angel. Only option currently available is for Mt. Angel to apply to MWACT for STIP funds.	Intersection functional though a bit awkward. Removal of rail spurs has weakened the rail opportunities.
Aurora UGB Expansion to Include Airport + Approximately 150 Acres	DLCD, ODOT, RS, DEQ	Enhance Programs that Encourage Business Retention and Expansion	Aurora’s Mayor, Bill Graupp, would like to expand the City’s UGB with the intent of eventually annexing the State owned Aurora Airport. He would also like to include 150+ acres of prime farmland. Discussion with Mitch Swecker, Director of the Oregon Department of Aviation, indicates that the Department would not oppose the effort to annex the airport.	City is interested in conducting a Feasibility Study in order to determine cost of providing water/sewer service to the airport but has yet to identify a funding source. There is also a 2015 Senate Bill, SB 534, which would allow a City to provide sewer and water services to a neighboring airport without requiring the annexation to the City of the territory where the airport is located.
Willamette River Water Trail	OPRD, RS, OS	Agri-Tourism Opportunities	First Stakeholder meeting, facilitated by OS, was held on 2-26-	Stakeholders are exploring opportunities for

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			15. Next Water Trail Community meeting will be on 5-5-15.	collaboration based on a list of mutual interest priorities that was produced at the meeting.
Woodburn UGB Expansion – Turner O’Dell	DLCD, OBDD, RS, OS	Enhance Programs that Encourage Business Retention and Expansion	Mediation analysis provided by Turner O’Dell of OS. Parties to the mediation, Woodburn and 1000 Friends of Oregon have agreed to mediate but have been having trouble agreeing on a mediator. Betty Komp, Representative from House District 22, has introduced HB 2649 which if passed would simply validate the Woodburn UGB expansion.	City will begin mediation with parties at the end of March 2015.
25 Fields Develop 25 soccer fields in NE corner of I-5 exit 260A (across from Keizer Station)	DLCD, DSL, ODOT, RS, Marion County	Enhance Programs that Encourage Business Retention and Expansion	Project team from 25 Fields have met with ODOT, DLCDC and Marion County Planning Staff to discuss what would be required to get authorization to build this facility on the prime farmland they have targeted. DLCDC had several meetings with project team and recommended they find property to meet their needs within a UGB.	Process is expensive to apply to Marion County for a variance to the regulations that prohibit the land being used for other than farming. Principals have requested another meeting indicating that they may now be able to proceed. Agreed to meet on 3-20-15.
Amity Crosswalk Project Safety Project on Highway 99W in Amity that will allow elementary age school children to cross the street more safely.	ODOT, RS	Local Government Infrastructure Assessment	Jurisdictional, funding, and project management issues have been resolved.	RRFB crosswalk project is under construction.

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Keizer – UGB Expansion	DLCD, OBDD, RS	Enhance Programs that Encourage Business Retention and Expansion	Discussion with Keizer Mayor regarding need for expanding UGB of Keizer in order to eventually annex industrially zoned land into the City. Only option for Keizer is to expand the UGB to the North which is prime farmland.	Waiting for Keizer to initiate process.
Monmouth Infrastructure Expansion to Industrial Property	DLCD, OBDD, DEQ, RS, DSL	Local Government Infrastructure Assessment	UGB was expanded in the early 2000s and the land eventually annexed around approximately 2005 that came into the City as industrially zoned property.	Current leadership discussing if they want to increase industrial base or stay a “college town”.
SP Fiber – Newberg	OBDD, RS, ODE	Regional Workforce Development Enhance Programs that Encourage Business Retention and Expansion	Vince Porter, Mitchell Gee and Greg Ellis met with SP Fiber General Manager and consultant Peggy Sato to discuss possible workforce training \$s for SPs conversion from newsprint to packaging material.	In order to proceed Mitchell is awaiting information he requested several months ago. Follow-up requests have not produced the requested information.
Mt. Angel Downtown Revitalization Dr. Ric Stephens, U of O Professor, brought his Green Cities Class to Mt. Angel to work on a streetscape design project.	ODOT, OBDD, RS, DLCD	Enhance Programs that Encourage Business Retention and Expansion	City held a downtown design workshop on July 2014. The presentation of the design work to the City occurred on November 17, 2014. The RST will work with the City on their projects.	
Wine Tour Business (Yamhill & Polk County)	OBDD, ODA, RS	Expand Agri-Tourism Opportunities	Principals are producing a Business Plan to create a biking and walking wine tour in Yamhill and Polk Counties.	Continuing to work on business plan.
Independence Call Center	OBDD, RS	Enhance Programs that Encourage Business	City requested additional parking be developed for addition of call center in Central Plaza Shopping	EZ was expanded to include property where call center is going to locate so there will be

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		Retention and Expansion	Center. City is looking for sources of funding for this project as well as other incentives to assist company. Independence Economic Development Director went before Polk County Commissioners and Councils of Monmouth and Dallas to get their approval for expansion of the joint Enterprise Zone so call center could apply for tax incentives.	tax advantages to business as well as reduced permit fees.
Salem Third Bridge	DLCD, RS, ODOT, OPRD, DEQ, DSL, City of Salem, Polk County, Marion County, Keizer, IFA	Enhance Programs that Encourage Business Retention and Expansion Local Government Infrastructure Assessment	Several meetings with various stakeholders. Joint meeting with DLCD, ODOT, City of Salem, Polk County and Marion County to find look for ways to move the project forward. Third Bridge Advisory Committee public meeting to look at possible ways to finance bridge construction.	Advisory Committee meetings continuing to discuss funding streams.
Falls City – Farming on smaller parcel inside City limits is creating problems for residential areas.	ODA, RS, Polk County	Enhance Programs that Encourage Business Retention and Expansion	Follow-up by RST member Jerry Gardner (ODA) to see if person farming inside City limits was following proper ORS.	
Falls City – Sewer Treatment Improvements	DEQ, IFA, RS		DEQ approved Fall City’s facility plan in 2013. The \$1.7 million project includes demolition and replacement of a pump station.	No preliminary plans, predesign, or engineering documents have been submitted to DEQ. The City went to funding meeting called One-Stop in June 2014.

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Aumsville to join Enterprise Zone created by Stayton	OBDD, RS, OBDD	Enhance Programs that Encourage Business Retention and Expansion	Aumsville has expressed interest in being part of a joint EZ with Stayton.	Cities are discussing how to move forward.
Woodburn – Theater, Community Center, 99E add on work, Corridor Plan, URD for community building & Cinema	ODOT, DLCD, OBDD		Met with URD manager and other Woodburn Staff to discuss planned improvements to central downtown area and Highway 99E improvements. Spoke to ODOT Region Manager about adding 99E improvements to project scheduled to begin March 2015. Not possible.	Looking at getting Woodburn 99E improvements on STIP. Improvements to downtown are looking for additional funding to supplement URD tax increment money.
Newberg Airport – Buy Development Rights	ODOT, RS, Rep. Bonamici, FAA	Enhance Programs that Encourage Business Retention and Expansion	Private airport operator in Newberg has reached out to the Newberg Mayor and Representative Susan Bonamici’s office requesting that the FAA purchase the development rights surrounding the airport. It is uncommon but there is precedence. The FAA discourages development adjacent to airports, especially residential, because of the noise complaints received which has resulted in airports being closed.	Rep. Bonamici’s Staff is monitoring interaction between private airport owner and FAA.
Wallace Bridge Equestrian Center	DLCD, RS, Polk County	Enhance Programs that Encourage Business Retention and Expansion	Attempts to change boundaries of conservation easement were unsuccessful.	Project at proposed location abandoned.
Yamhelis Westsider Trail	ODOT, DLCD, ODA, Yamhill County	Expand Agri-Tourism Opportunities	Yamhill County has received two ODOT grants totaling approximately \$1.6 million. In	Grant request has been submitted to DLCD/ODOT

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			addition the County Commissioners have approved \$150,000 to be used as required match. Private business has donated land that will be needed to develop the trail.	for a TGM grant to do a trail master plan.
MINET – Connection to Salem Fiber		Encourage Business Retention and expansion	General Manager of MINET has met with IT Staff from the City of Salem to start discussion on how to proceed.	Salem and MINET continue to discuss fiber connection and intended use by MINET.
Detroit Sewer System	DEQ, IFA, OPRD, Marion County, Grow North Santiam	Local Government Infrastructure Assessment	Downtown Sewer System Feasibility Plan completed by HDH Engineering Consultants. DEQ provided comments on the feasibility study on January 25, 2015. We have not received an updated plan.	Based on Feasibility Plan and US Forest Service the City is looking at options for dealing with effluent.
Dundee – Rob Daykin – ODOT telling Rob they will own bridges at end of construction	ODOT, RS	Local Government Infrastructure Assessment	Discussed issue with ODOT Region 2 Manager	ODOT will begin discussions with Dundee about status of bridge ownership.
Career Technical Education Center – Chuck Lee	OBDD, ODE	Regional Workforce Development	Mr. Lee has asked to be on the April 3, 2015 RSAC agenda to make a project proposal presentation. The Salem-Keizer School District will be starting their first classes at the CTE Center in September 2015 and are still fundraising for building modifications and equipment.	Project proposal has been received from CTEC and will be discussed at the April 3, 2015 RSAC meeting.
City of Salem - Pringle Square Expansion	DEQ, DSL, RS, OBDD, Salem LTC Properties, Salem Urban Renewal District	Encourage Business Retention and Expansion	Several City of Salem Staff met with select members of the RST to discuss issues related to development of this area and permits that might be required.	March 30, 2017 is project completion target.

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Newberg UGB Expansion	DLCD, OBDD, RS	Encourage Business Retention and Expansion	Mediator has been selected and the parties have had two meetings so far.	City is currently in Mediation with parties. We hope to have this resolved by July 2015.
A.D.P. Resources – Broadband Deployment	OBDD, RS	Encourage Business Retention and Expansion Local Government Infrastructure Assessment	A.D.P. met with several funding sources looking for both loans and grants to provide broadband to unserved and underserved areas.	Developing business plan to provide funders.
Mill City – Hwy 22 Widening	ODOT, RS	Local Government Infrastructure assessment	Confirmed that an Access Management Plan was adopted by the Mill City Council and the OTC in 2008.	ODOT is working with Mill City to understand the implications of the AMP for Hwy 22 development.
Hampton Affiliates – Get Industrial Property Certified – Wetland Analysis, Phase 1 Environmental	OBDD, DLCD, DSL, DEQ	Encourage Business Retention and Expansion Local Government Infrastructure Assessments	OBDD, DLCD, DSL and DEQ RST members Met with Doug Cooper of Hampton Affiliates to discuss what company could do to make to industrial properties (one near Sheridan and one near Willamina) shovel ready.	Company is working with Mitchell Gee of OBDD to get land state certified as ready to develop.
Central School District – Partnering W/MINET – Most effective use of technology in classroom	ODE, RS, MINET	Regional Workforce Development	Meetings with GM of MINET and Business Manager for Central School District.	
Mountain States Asphalt – Asphalt Plant	OBDD, DEQ, Polk County, RS	Encourage Business Retention and Expansion	Met with Jim Hulse, owner of Mountain States Asphalt at the Dallas site. He would like to move to Oregon but not sure if Dallas is correct site. Concerned about the cost of shipping raw materials because of handoff between	Waiting for follow-up from Mr. Hulse.

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			Burlington Northern and Union Pacific.	
CDBG Low/Mod Data – ability to challenge – Mayor’s complaint to IFA	OBDD, IFA, Cities in Marion, Polk & Yamhill Counties	Local Government Infrastructure Assessment	IFA has stated they will allow jurisdictions to conduct income surveys in order to determine eligibility.	MWVCOG is working with area communities to conduct surveys for those interested.
MINET – Oregon Gigabit Initiative – Intel Sensors, UAVs, Agriculture	OBDD, ODA, RS	Encourage Business Retention and Expansion	Initial discussions regarding coordination of all stakeholders. Subtitle of The Precision Farming Expo being held in Salem is “Drones, Droids, Data & Dirt”. MINET would like to be the “Data” part of the expanding use of technology in farming.	Continuing discussions with MINET on “who, what, when and where” of how to get appropriate stakeholders together.
Aquaculture Project	ODA, OSU, RS	Encourage Business Retention and Expansion	ODA has received funding of approximately \$42k to develop a study on the feasibility of inland aquaculture funding.	Draft study has been released by OSU Extension
State Hospital Analysis – Dome Building	OPRD, DEQ, RS, City of Salem	Local Government Infrastructure Assessments	DAS is looking at selling the building and is currently working with neighborhood associations to insure that they have the opportunity to provide input on how they would like to see the property develop.	
Independence Waterfront Development	DSL, DEQ, DLCD, RS	Encourage Business Retention and Expansion Expand Agri-Tourism Opportunities Which Highlight Visitor Hospitality Amenities	Toured site with LCDC and some RST members. Site is adjacent to the Willamette River and partially in a flood plain. Will need to interact with RST when property begins to develop.	City has purchased the property and is trying to attract a hotel developer to the site.

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<p>Willamette River Queen – Coast Guard Dry Dock inspection requirement – West Linn Locks closed – Letters from Sen. Wyden & Merkley and Representative Schrader.</p>	<p>OBDD, RS</p>		<p>Letter from Rep. Schrader to Admiral Paul Zukunft asking that the inspection responsibility be turned over to the Oregon State Marine Board.</p>	<p>Waiting for response from Admiral Zukunft.</p>
<p>LaFayette Water Project</p>				
<p>Western Utility & Telecom – Owner Adrian McJunkeny</p>				
<p>MINET – Innovation Director</p>				

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