

North Coast Regional Solutions Advisory Committee Meeting

Projects Completed or With Limited Activity, to be Removed from Work Plan

Disposal of Animal Mortalities: Following a 2011 feasibility study conducted by several Tillamook County entities, a path to developing an alternative method for disposal of dead animals seemed feasible and a priority. Since that time, the project has languished and until conditions change, we recommend removal from the project list.

Port of Tillamook Bay – Alternative Projects: Following the December 2007 winter storm that damaged the Tillamook Bay Rail Road, it was determined that rebuilding the railroad was not economically feasible. With the effort of our region’s convener, Senator Johnson, the Oregon Legislature approved match money so the port could leverage Federal Emergency Management Agency reimbursement dollars to fund 18 alternative projects. Close to \$44 million has been invested in infrastructure projects, new construction, and remodeling, including two new business parks. In the short term, over 400 construction jobs have been generated and Stimson Lumber and other long-term businesses will receive substantial benefit. The port is now positioned to attract new tenants and long-term businesses will receive substantial benefits and business expansion opportunities. Highlights include a new building for NearSpace, the Hooley Digester, 54,000 square feet of Flex Space, two miles of new waterline, roads paved and greenhouses operating. A Connect Oregon IV grant of \$163,296 was used as match for a FAA grant to rehabilitate a runway. With these projects substantially completed, we are removing FEMA Alternative Projects from the work plan to focus our efforts on other port initiatives.

Watseco-Barview Water District: Located in Tillamook County between Garibaldi and Rockaway Beach, the Watseco-Barview Water District provides water to approximately 200 customers and all users of the Barview County Park and Camp Magruder. Since 2008, the raw well water has had excess total organic carbon resulting in levels of disinfection by-products that are above the EPA maximum contaminant level. Sampling history suggested that contaminant levels would not drop without action taken by the district and these levels have resulted in a number of documented violations. Also of concern was the well, from which the community draws its water supply had a water supply deficiency. In early 2012, the district secured grant funding from the Infrastructure Finance Authority to analyze alternatives and determined the most effective solution for solving both problems was to connect to the City of Garibaldi. The water district and city entered into a surplus water sale and intertie cost agreement in 2015 and have now completed construction on this important project resulting in increased supply, purity and safety for this water supply.

Seaside Wastewater Treatment Plant: The City of Seaside’s wastewater treatment plant had been affected by coastal erosion and was in jeopardy of failure. The city took emergency measures to temporarily protect the facility by placing rip rap, but this did not solve the problem. A permanent stabilization plan was required to protect their investment and this important part of the city’s infrastructure. With help from the RST, a one-stop meeting was held, a financing plan put in place, and the integrity of the facility was restored through construction of a wall to protect the plant. All were pleased that the project came in under the \$800,000 budget at \$760,000.

Shoreline Sanitary District (Clatsop Plains): With Regional Solutions support, the Shoreline Sanitary District at Cullaby Lake obtained funding and land use approvals to construct a four-mile pressurized sewer line to connect it to the City of Warrenton's sewer system. With this connection, the district can now discontinue use of its aged sewer plant, and livability and water quality in the Cullaby Lake community will improve. With DEQ's participation, DLCD addressed goal exceptions, ODOT managed right-of-way concerns along the pipeline route, and IFA worked closely with the Shoreline Sanitary District to identify funding. In March 2014, the RST convened a meeting with the district and all local, regional, state, and federal stakeholders to address concerns and establish a cohesive permitting and financing timeline. Construction on the project began in 2015 and has now be completed. The project highlights problems that emerge when communities grow outside existing UGB's and don't have the economies of scale to spread treatment costs over a large population.

Re-Certify McNulty Creek Industrial Site: This fully served and developed "greenfield" industrial site requires refreshing of the environmental information to remain "building permit ready" and certified by Business Oregon. This project was initially put on the work plan to be supportive of the port and because of our emphasis on increasing the readiness and use of industrial land in the region. This is one of several sites that port districts are working on in the region. We will continue to support certification, but not list individual sites on the work plan.

Oregon Aero – Low G (Scappoose): This is an Innovative cutting-edge manufacturer of aviation and healthcare foam based products. The company was added to the work plan when several efforts were underway to help them expand and thrive in the region. With those initiatives complete, we will continue to work with the company but without it being listed on the project work plan.

Coastal Redundancy: The coastal economy needs state of the art communication capabilities to manage commerce in its dynamic tourist economy. Fast and reliable internet service along with phone, electricity and other utility services are essential in maintaining essential business, government and emergency services. While this is still a priority, other jurisdiction are actively involved and we will track this initiative under coastal resilience efforts.

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Projects under Consideration for Inclusion on Work Plan

- **All Port Districts** – Because of their work as centers of economic activity, we are adding all port districts in our region to the work plan and not just specific projects at certain ports. The ports included are: Tillamook Bay, Garibaldi, Nehalem, Astoria and St. Helens.
- **Affordable Housing** – Both Tillamook and Clatsop Counties are currently involved in efforts to improve access to affordable and workforce housing in communities along the coast. The team will work in corporation with these initiatives and focus on municipal impediments affecting housing and community development throughout the region.
- **Seafood Processor Wastewater Permitting** – DEQ and Business Oregon are working with Oregon’s seafood processors to update NPDES permit coverage for the industry’s wastewater discharges. North Coast team members are agency leads on this comprehensive and complex activity.
- **St. Helens Waterfront Redevelopment** – The City of St. Helens has undertaken a comprehensive look at redeveloping their downtown waterfront district. Of particular interest are old brownfield sites, where paper mills were once located, which offer over 900 acres of development opportunity for the city.
- **California Avenue** – The funding and building of the new school in Vernonia restored the heart of this early timber community. Development of California Avenue will focus on building a business park to attract businesses and jobs to help sustain and grow this vibrant community and will house Photo Solutions as it moves out of the flood plain.
- **Rose Avenue** – Vernonia storm recovery efforts have involved multiple agencies and initiatives. The Senior Center and Food Pantry were both devastated by the flood and development of Rose Avenue provides ideal locations for them as well as for a local health clinic. The team continues to work closely with the city on these related projects.
- **Cascades Tissue** – Retaining and growing forest product industry jobs has been a key priority for the team, and to this end, we have worked closely with Cascades Tissue over the past several years as they have expanded and retooled operations at their St. Helens plant to add jobs, double capacity and improve efficiency. Building upon this success is the just announced production facility to be located in Scappoose that will take large rolls of tissue from the St. Helens plant and convert them into finished product at the new facility.
- **Oregon Manufacturing Innovation Center** – This game-changing project combines cutting-edge manufacturing, education and industry partnerships to bring to Scappoose a unique research center modeled on the Advanced Manufacturing Research Center in Sheffield, England. With legislatively approved funding and education partners unified around a common goal, the team will work closely with Scappoose in delivering needed infrastructure for this key project.

- **Development Opportunities at the Scappoose Airport** – The recent addition of 200 acres near the Scappoose Airpark into the city’s UGB provides opportunity for smart development of this prime industrial land. The team will work closely with all parties in bringing help to this enterprise.

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: July 1, 2016

Updated: July 2016



NORTH COAST REGIONAL SOLUTIONS TEAM MEMBERS

Mark Ellsworth, Regional Coordinator – Governor Kate Brown’s Office

Jae Pudewell, Regional Solutions Liaison – Oregon Department of Transportation

Dennie Houle, Business Development Officer – Business Oregon

Jennifer Purcell, Regional Solutions Coordinator – Oregon Department of Environmental Quality

Patrick Wingard, North Coast Regional Representative – Oregon Dept. of Land Conservation & Development

Melanie Olson, Regional Coordinator – Business Oregon’s Infrastructure Finance Authority

Mary McArthur, Executive Director – Columbia Pacific (Col-Pac) Economic Development District

North Coast Team Mission and Regional Priorities

Team Mission: Promote and sustain healthy communities through retention, diversification and expansion of the economic base. Job creation is paramount with the goal of expanding the region’s economic base while being responsible stewards of the region’s natural resources.

Regional Priorities:

- Sustain and grow NW Oregon businesses in areas such as marine based industry, tourism, small manufacturing, forest products, agriculture and aviation.
- Support innovation, business incubation and the manufacturing of new product technologies. Assist business start-ups and entrepreneurs.
- Improve the readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments. Work to increase the number of sites that have building-ready status.
- Review, streamline and address regulatory and permitting impediments to economic development.
- Address comprehensive solutions to barriers limiting business retention and expansion (e.g., housing, workforce development).
- Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resiliency initiatives.
- Bring regional support to ongoing Oregon Solutions projects (e.g., Southern Flow Corridor, Vernonia schools).

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Project and Description	Regional Priorities Addressed	Leverage	Milestones	Partners	Project Management
PORT DISTRICT INITIATIVES					
<p>Port of Tillamook Bay</p> <p>The Port of Tillamook Bay is a former U.S. Naval Air Station which was home to a blimp squadron during World War II. It contains over 1,600 acres of land and is now the center of Tillamook County's industrial sector.</p> <p>The Port recently leveraged FEMA reimbursement dollars from damages during the December 2007 storm to fund 18 alternative projects, including infrastructure, remodeling and new construction.</p>	<p>Improve the readiness of industrial land</p> <p>Encourage business incubation and the creation of flex space</p> <p>Retention, diversification and expansion of the economic base.</p> <p>Job Creation</p>	<p>\$44 million of FEMA Reimbursement Dollars.</p> <p>\$7 million of Legislative Match.</p> <p>\$163,296 Connect Oregon IV Grant.</p> <p>\$3,265,914 FAA Grant.</p>	<ul style="list-style-type: none"> Summer 2016: POTB Land Use Plan Drafted and Adopted. The Port is developing a Future Land use Plan to influence compatible development patterns at the industrial park. The Plan identifies clusters to foster economic activity in a coordinated manner with businesses (existing and future), and city, county, and area agriculture operations. 	<p>Michele Bradley, Port of Tillamook Bay, OEM – FEMA, DSL, SHPO, OBDD, DEQ, DLCD</p>	<p>Agency Lead: Business Oregon, OEM</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: IFA, DEQ, DLCD, Business Oregon, DSL, OEM, ODOT</p>

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<p>Port of Garibaldi</p> <p>The Port of Garibaldi serves the forest product industry, commercial and charter fishing, seafood processing and recreational sports, and encompasses the cities of Bay City, Garibaldi and Rockaway Beach.</p> <p>The Port just finished a major project to upgrade the structural integrity and weight bearing ability of the Wharf. This upgrade now provides opportunity to attract more sophisticated business operation. Commercial Avenue renovations are also complete.</p>	<p>Sustain and Grow Marine Based and Forest Products Industry</p> <p>Readiness for Industry by Addressing Infrastructure Needs</p> <p>Job Creation</p> <p>Community Development Initiatives</p>	<p>\$1.6 million from Connect Oregon. \$3.1 million from U.S. Dept. of Commerce EDA. \$1.5 million in the form of a US DOT TIGER Grant.</p>	<ul style="list-style-type: none"> ○ Develop and implement strategic plan ○ South Jetty Repair remains our region’s top federal priority. ○ Feasibility analyses are underway for a potential retail operation and ice-making facility. 	<p>Port of Garibaldi, City of Garibaldi, EDA, ODOT, Col-Pac</p> <p>(The team has worked recently to fund infrastructure to benefit small farm producers and small commercial fishing operations that would in effect, extend the growing season by providing cold storage to preserve stock for winter sale and other value-added infrastructure which will increase the type of products available.)</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL, Col-Pac</p>
<p>Port of Nehalem</p> <p>The Port of Nehalem is the smallest port within the region and encompasses the communities of Manzanita, NeahKahNie, Nehalem and Wheeler. The Port’s mission is largely focused on maintaining</p>	<p>Sustain and Grow Marine Based Industry</p>			<p>Port of Nehalem Commission, Mayors of Port affiliated cities, ODFW, DSL</p>	<p>Agency Lead: GO</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting port and community initiatives</p>

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<p>the health and navigability of the Nehalem River.</p>					<p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL, Col-Pac</p>
<p>Port of Astoria</p> <p>The Port of Astoria manages marine, industrial and aviation facilities in Astoria and Warrenton. The team and state agencies have worked closely with the Port over the years on providing infrastructure and financing.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry, manufacturing and aviation.</p> <p>Job Creation</p>	<p>Connect Oregon Grants IFA Loans</p>	<p>✓ Team and Col-Pac are working with the Port on an updated strategic plan</p>	<p>Port of Astoria Commission, City of Astoria, City of Warrenton, CEDR, Col-Pac</p> <p>For Issues at Tongue Point: US Dept. of Labor, US Coast Guard, Federal Delegation, DSL, ODOT, Business Oregon, IFA, City of Astoria, Port of Astoria</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, DLCD, DSL, IFA, ODOT, DEQ</p>
<p>Port of St. Helens</p> <p>The Port of St. Helens holds jurisdiction in Columbia County along a six mile band that runs for 51 miles along the Columbia River. The Port manages property at nine sites in the county. The team has worked closely with the Port on development at Port Westward and the Scappoose Industrial Airpark.</p>	<p>Job Creation</p> <p>Improve the readiness of industrial land.</p>		<p>✓ Port of St. Helens moving forward on a zone change proposal at the former Clatskanie Middle School to allow the facility to serve as a business incubator. The development plan also includes office space and a technology center to support business interests at Port Westward.</p>	<p>Columbia County, Port of St. Helens, Army Corps, PGE, NW Natural, Portland & Western Railroad, Local Communities</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Bring Agency Coordination and response</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT, DSL</p>

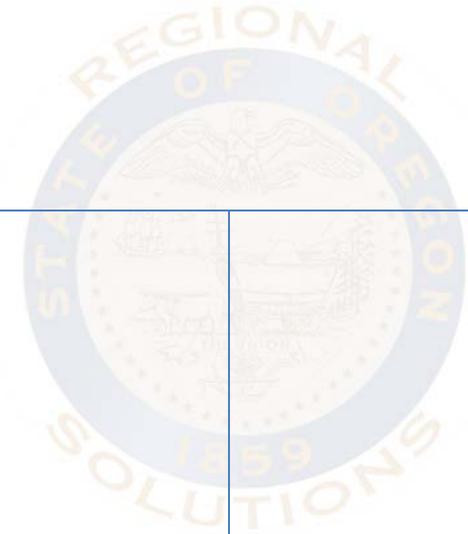
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<p>Port Westward is one of Oregon's key industrial sites with rail access and a natural self-scouring dock on the Columbia River. It is included in an Enterprise Zone and an Urban Renewal Area and is a site for PGE operations as well as Global Partner's ethanol facility.</p> <p>The Scappoose Industrial Airpark now benefits from the city's expansion of the UGB allowing for development near the Airport.</p>					
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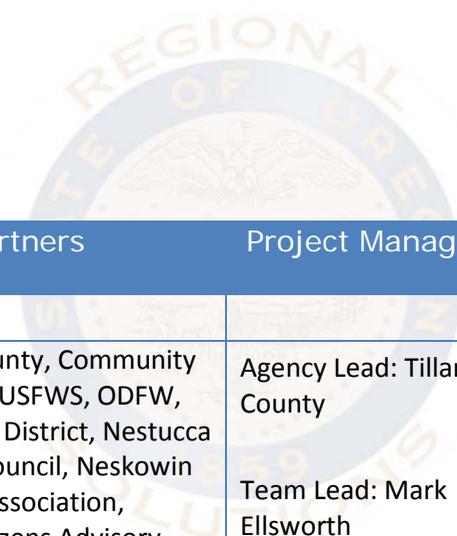


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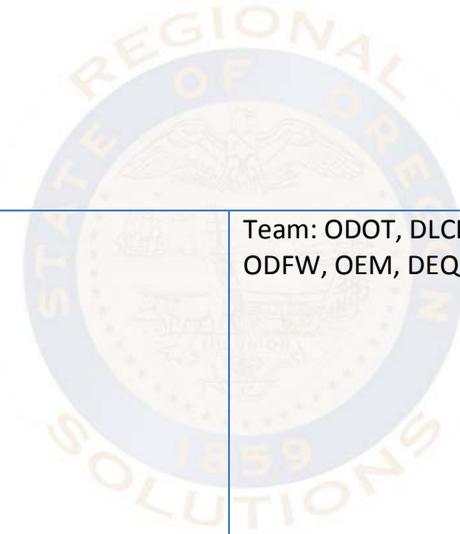
Project and Description	Regional Priorities Addressed	Leverage	Milestones	Partners	Project Management
ACTIVE PROJECTS					
<p>Neskowin Emergency Access Road</p> <p>Oregon state fire code requires communities of over 29 residences to have two access roads. Neskowin, an unincorporated community, with several hundred homes has only one access across a narrow bridge which could fail in a flood or emergency event. This project will construct an emergency access that will serve the community during an emergency.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$100,000 - Neskowin Community \$25,000 - Private Donation \$423,000 - Tillamook County \$150,000 - RST Dollars</p>	<p>✓ Project engineering underway</p>	<p>Tillamook County, Community of Neskowin, USFWS, ODFW, Nestucca Fire District, Nestucca Watershed Council, Neskowin Community Association, Neskowin Citizens Advisory Committee</p>	<p>Agency Lead: Tillamook County</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting and coordinating permitting and funding for this project. Contribution of RST Dollars.</p> <p>Team: DSL, State Parks, ODFW, DEQ</p>
<p>Tillamook Flooding – Southern Flow Corridor Project</p> <p>In 2007, Oregon Solutions began the Tillamook Bay Flood Reduction project with the goal of managing the impacts of flooding which had ravaged the county. Project Exodus is the last segment of this project and is designed to reduce the</p>	<p>Providing support for Oregon Solutions Projects</p>	<p>\$250,000 in Private Philanthropy \$1.6 Million in OWEB Acquisition Grant \$600,000 USFWS \$346,849 In Kind \$2.7 million from NOAA \$3,225,000 from FEMA</p>	<p>✓ Spring/Summer 2016: Project construction</p>	<p>Tillamook County, Port of Tillamook Bay, Oregon Solutions Project Exodus Team</p> <p>Original Co-Conveners: Mark Labhart and Betsy Johnson</p>	<p>Agency Lead: Tillamook County, POTB, OEM</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting this Oregon Solutions Led Project. Contribution of RST Dollars.</p>

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<p>flooding and enhancing the estuaries. The County is currently in the EIS phase of the project and has executed property acquisition option agreements to support implementation.</p> <p>To date, \$9.9 million has been raised for the project. This total includes 347,000 of in-kind work.</p>		<p>\$1, 075,000 State Bond \$91,000 OWEB Grant for monitoring</p> <p>\$500,000 - RST Dollars</p>			<p>Team: ODOT, DLCD, DSL, ODFW, OEM, DEQ</p>
<p>Tillamook Downtown Revitalization</p> <p>City of Tillamook is facing an exciting time of downtown revitalization. Multiple projects are underway and anticipated in and around downtown. Agency coordination will be critical to support the City's success and take advantage of emerging opportunities maximizing the potential of existing public partnerships and private investments.</p> <p>The City is a part of the Oregon Main Street Program.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$1,650,000 enhancement dollars from OTC</p> <p>\$27,000,000 OR6/US101 JTA project.</p>	<ul style="list-style-type: none"> Identify safety improvements for the Wilson River Loop intersection with Highway 6 as the downtown Tillamook construction will be resulting in a significant increase in traffic diversion to the loop road. 	<p>City of Tillamook, Tillamook County Economic Development, TURA, Revitalization Committee, Oregon Main Street, Business Oregon, IFA, DEQ, DLCD, ODOT, SHPO</p>	<p>Agency Lead: City of Tillamook</p> <p>Team Lead: Jae Pudewell, Patrick Wingard/Dennie Houle</p> <p>RST Role: Agency Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>

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<p>Salmonberry Trail</p> <p>The decision by the Port of Tillamook Bay to not rebuild the rail created an opportunity to convert the old rail bed from Banks to Tillamook into bike, horse and pedestrian trail. This project would create a world class destination spot. Portions would retain rail for tourist train use.</p>	<p>Sustain and grow NW Oregon businesses in areas such as ... tourism</p> <p>Expand regions economic base while being responsible stewards of the region's natural resources</p>	<p>\$400,000 EPA Brownfields Award for the assessment of the corridor.</p>	<ul style="list-style-type: none"> ✓ September 2015: Intergovernmental Agreement executed by the Port of Tillamook Bay, Tillamook County, the State Department of Forestry, and the Oregon Parks and Recreation Department creating the Salmonberry Trail Intergovernmental Agency. ✓ Stakeholder meetings convened in early 2016 in cities of Wheeler, Rockaway Beach, Garibaldi, Bay City, Tillamook and Tillamook County in advance of public hearings for comprehensive plan amendments (TGM). ✓ Summer 2016: Local code adoption for coastal segment of Salmonberry for all local comprehensive plans, TSP's and similar documents. 	<p>Washington and Tillamook Counties, Washington County Visitor's Association, Oregon Parks Department, Department of Forestry, Port of Tillamook Bay, Tillamook Forest Heritage Trust</p>	<p>Agency Lead: Oregon Department of Forestry, Oregon State Parks</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, ODOT Rail, DEQ, DLCD, Business Oregon, DSL</p>
<p>Botts Marsh</p> <p>A Tillamook County saltwater marsh that floods daily, located on the Nehalem River estuary next to the City of Wheeler.</p> <p>Opportunities abound: Right off Highway 101, it is ideally suited for an educational interpretive center or a natural terminus for</p>	<p>Expand regions economic base while being responsible stewards of the region's natural resources.</p>	<p>EPA Brownfields Grant for site assessment associated with trail</p>	<ul style="list-style-type: none"> ✓ April 2016: Controlling interest of the marsh is acquired by Ken Ulbrecht ushering in an opportunity to preserve and enhance the marsh while engaging in appropriate development of the upland. 	<p>Tillamook Estuary Partnership, Tillamook County, Watershed Council, City of Wheeler, State Parks, DSL, ODOT, OBDD, ODFW</p>	<p>Agency Lead: Oregon State Parks</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Agency Coordination</p>

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<p>the Salmonberry project. A part of the County River Trail Network for kayaking. The train travels there from Garibaldi. An environmental sanctuary for downward migrating smolt and a salmon run which deserves protection.</p>					<p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL</p>
<p>Clatsop Plains Sub – Area Planning Effort</p> <p>This unincorporated area is located between Gearhart and Warrenton and is characterized by rural residential home sites interspersed among coastal lakes, dunes, wetlands, pastures, a few mobile home parks and small businesses. Hundreds of individual septic systems are located here and water quality is poor. Large tracts of residentially-zoned lands in the area remain undeveloped.</p> <p>Team working to help county coordinate planning to maximize investments in</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure.</p>		<ul style="list-style-type: none"> ✓ January 2013 – County embarks on a 17-month sub-area planning process for the North Clatsop Plains area focused on land use, water quality and transportation needs and issues. ✓ Fall 2015: DEQ starts groundwater monitoring and free well water testing for property owners. ○ May 2016 – Regional Solutions continues to support Clatsop County on achieving near-term (0-2 years), mid-term (2-5 years) and long-term (5+ years) goals as recommended in the Plan. 	<p>Clatsop County, cities of Warrenton and Gearhart, DLCD, DEQ, ODOT, WRD, IFA, DSL, ODFW, OR Military (Camp Rilea), Clatsop Community College, USFW</p> <p>The RST has been a key participant on the project advisory team</p> <p>Highlights the “I’ve got mine and am not paying for yours” problem.</p>	<p>Lead Agency: Clatsop County Community Development Department</p> <p>Team Lead: Patrick Wingard, DLCD North Coast Regional Representative</p> <p>RST Role: Leadership in the Region</p> <p>Team: ODOT, DEQ, DLCD</p>

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<p>infrastructure and plan for orderly growth.</p>					
<p>Pacific Seafood</p> <p>In June 2013, Pacific Seafood’s Warrenton plant burned to the ground. Substantial costs not covered by insurance. Oregon Legislature approves \$3 million to help rebuild the dock as a part of a package of funding that also includes Strategic Reserve dollars as well as Regional Solutions dollars of \$650,000. The team continues to work on financing, regulatory and permitting issues.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Fish and shellfish processing is key to the North Coast economy. Retaining and supporting this industry yields spillover benefits to the entire region.</p>		<ul style="list-style-type: none"> ✓ September 2014: Have met with company officers and state agency directors to assess needs and outline help available. ✓ September 2015: Advisory Committee raises the total amount available for rebuilding the Pacific Seafood dock to \$650,000. 	<p>DEQ, Business Oregon, IFA, Building Codes, DSL, DAS</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth and Dennie Houle</p> <p>RST Role: Coordination and permit streamlining. Contribution of RST Dollars.</p> <p>Team: DEQ, DSL, Business Oregon, IFA, Building Codes</p>
<p>Seafood Processor Wastewater Permitting</p> <p>DEQ and Business Oregon are working with Oregon’s seafood processors to update NPDES permit coverage for the industry’s wastewater discharges. North Coast team members are agency leads on</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p>		<ul style="list-style-type: none"> ✓ February 2, 2016 – DEQ met with the Coastal Caucus and seafood processors. ✓ April and May, 2016 – Jennifer Purcell and Dennie Houle completed site visits with all seafood processors who currently have permit coverage. ○ A permit development plan is currently being drafted. 	<p>Coastal Caucus, Individual Seafood Processors</p>	<p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell and Dennie Houle</p> <p>RST Role: Coordination and permit streamlining.</p> <p>Team: DEQ, Business Oregon</p>

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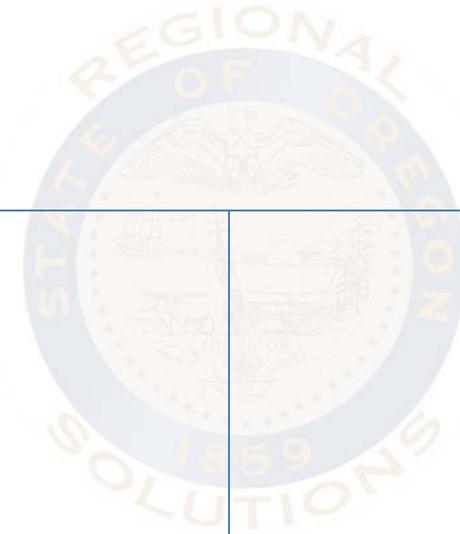
<p>this comprehensive and complex activity.</p>					
<p>North Coast Business Park</p> <p>This large 177 acre site was acquired by Clatsop County in 1991 and is located within the City of Warrenton. It is being developed by the county as an industrial site with the goal of creating family-wage jobs for the lower Columbia River Region. It is anticipated that there will be four sub-areas with 117 acres available for business activity.</p>	<p>Improve readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments.</p> <p>Job Creation</p>		<ul style="list-style-type: none"> ✓ January 2015: RSIA Designation Awarded ✓ Spring 2015: Park included in Enterprise Zone. ○ Mitigation and Storm Water Management Plan Complete ○ Site Certification Completed ○ County subdivision of NCBP complete 	<p>Clatsop County, City of Warrenton, Business Oregon, IFA, DLCD, DEQ, DSL, NMFS, USACE, ODOT, Clatsop Co. Economic Development (CEDR)</p> <p>County moving forward with discrete development projects with individual permits while approval of mitigation and storm water master plans are pending</p>	<p>Agency Lead: Clatsop County</p> <p>Team Lead: Dennie Houle</p> <p>RST Role: Coordination and Site Certification (Sierra Gardiner)</p> <p>Team: Business Oregon and , DSL, IFA, DLCD, DEQ, ODOT</p>
<p>Astoria Marine (AMCCO)</p> <p>AMCCO was chosen for evaluation and possible Superfund listing following an investigation of sites along the lower Columbia River following its designation as a "River of National Significance."</p> <p>In September 2012, the EPA deferred cleanup to Oregon DEQ oversight and in 2015 and 2016,</p>	<p>Sustain and grow marine based industry</p>		<ul style="list-style-type: none"> ✓ September 2012: EPA deferred cleanup of the AMCCO site to Oregon DEQ oversight ✓ June 2015: Remedial Investigation result and Feasibility Study presented to DEQ and participating parties ✓ April 15, 2016: DEQ Staff Report published for public comment ✓ April 21, 2016: RST members attended Community Advisory Group meeting; discussed potential solutions in response 	<p>Clatsop County, EPA, Astoria Marine Owners, Consultants, Forensic Accountants, Lawyers, Federal Delegation, CEDR, ODEQ, Port of Astoria</p>	<p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination</p> <p>Team: DEQ, Business Oregon, DLCD</p>

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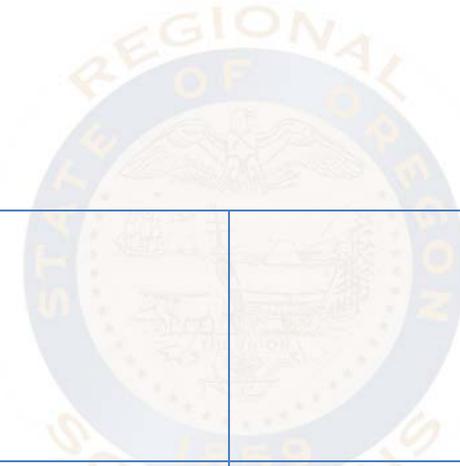
<p>a risk assessment was completed.</p> <p>Much of the contamination occurred when the US Navy had the property. The current owners do not have the ability to pay for cleanup. Historic insurance policy coverage has been identified to help with partial cleanup costs.</p>			<p>to community concerns regarding proposed closure of AMCCO</p> <ul style="list-style-type: none"> ○ 2017: Remedial Action implementation 		
<p>Rainier “A” Street Rail Safety Improvement Project</p> <p>Downtown Rainer is in an unsafe situation where a rail line runs down the center of the main street of this community.</p> <p>The project makes needed rail safety improvements along “A” Street in Rainier and will include daylighting the rail between West 2nd and the eastern end of “A” Street, gated crossings, closing some street access, removal of haring bone parking along with additional street improvements.</p>	<p>Improve the readiness of industrial land by addressing transportation access, infrastructure and other impediments.</p>	<p>\$2 million in RST Dollars approved by legislature in Fall 2013 for safety improvements</p> <p>\$2,996,264 Connect Oregon V Grant approved by OTC in August 2014</p> <p>Federal Rail Safety Dollars</p>	<ul style="list-style-type: none"> ✓ May 2016: reassignment of Connect Oregon V award from the City of Rainier to P&W receives final approval which will facilitate design and construction of the day-lighted railroad. ✓ Fox Creek Culvert fails and the team works with the city, the Soil and Water Conservation District and NRCS for emergency funding. 	<p>Portland and Western Rail, Genesee and Wyoming Rail, The City of Rainier, Columbia County, Foss Maritime, Inc., Global Partners, The Port of St. Helens, Local Business Community.</p>	<p>Agency lead: ODOT</p> <p>Team Leads: Mark Ellsworth, Jae Pudewell</p> <p>RST Role: Coordinating the rail safety improvement process, work closely with the community, secure and manage funding</p> <p>TEAM: ODOT, Business Oregon, DEQ, DLCD</p>

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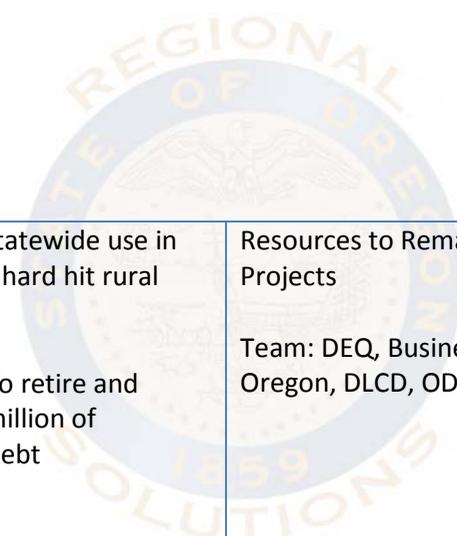
<p>In addition to making these necessary safety improvements, the project will also help increase livability in this community.</p>					
<p>Vernonia Storm Recovery California Avenue</p> <p>The Vernonia storm recovery effort has engaged multiple agencies and initiatives. Agency involvement is currently focused away from the new school and on community projects.</p> <p>The California Avenue project will provide infrastructure to develop a business park for much needed business growth and will house Photo Solutions.</p>	<p>Providing support for Oregon Solutions Projects</p>		<ul style="list-style-type: none"> ✓ Feb 2014: Funding of engineering feasibility for California Avenue (IFA application for \$60,000 being reviewed, waiting environmental clearance and BDO letter) ✓ April 2016: Environmental remediation begins 	<p>Oregon Solutions with Co-Conveners Tony Hyde and Tom Kelly, Metropolitan Group, City, County, ODOT, School District, OBDD – IFA, State Parks, Forestry, DEQ, DLCD, DOGAMI</p> <p>A model for statewide use in bringing back hard hit rural communities.</p> <p>Still working to retire and reduce \$6.5 million of outstanding debt</p>	<p>Agency Lead: City of Vernonia</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Bring Agency Coordination and Resources to Remaining Projects</p> <p>Team: DEQ, Business Oregon, DLCD, ODOT</p>
<p>Vernonia Storm Recovery Rose Avenue</p> <p>The Vernonia storm recovery effort has engaged multiple agencies and initiatives. Agency involvement is currently focused</p>	<p>Providing support for Oregon Solutions Projects</p>		<ul style="list-style-type: none"> ✓ February 2014: Platting of lot division (city owns ground) ✓ April 2014: Begin construction of health clinic (private financing) 	<p>Oregon Solutions with Co-Conveners Tony Hyde and Tom Kelly, Metropolitan Group, City, County, ODOT, School District, OBDD – IFA, State Parks, Forestry, DEQ, DLCD, DOGAMI</p>	<p>Agency Lead: City of Vernonia</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Bring Agency Coordination and</p>

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<p>away from the new school and on community projects.</p> <p>The Senior Center and food pantry were both devastated by the flood, but have managed to continue operations in compromised locations. Development of the Rose Avenue project south of City Hall will provide an ideal location out of the flood plain for them as well as a local health clinic.</p>			<p>✓ September 2015: Apply for CDBG funds (\$2 million)</p>	<p>A model for statewide use in bringing back hard hit rural communities.</p> <p>Still working to retire and reduce \$6.5 million of outstanding debt</p>	<p>Resources to Remaining Projects</p> <p>Team: DEQ, Business Oregon, DLCDC, ODOT</p>
<p>St. Helens Waterfront Redevelopment</p> <p>The City of St. Helens has undertaken a comprehensive look at redeveloping their downtown waterfront district. The team met with the city in 2013 to discuss this opportunity. Of particular interest are two recently acquired brownfield sites, where Boise Veneer and Boise White Paper were once located. They offer over 900 acres of development opportunity for the city.</p>		<p>\$\$ EPA awards City an Areawide Planning Grant</p> <p>\$\$ Business Oregon awards City an Integrated Planning Grant</p>	<p>✓ June 21, 2016 – Regional Solutions Team meeting with City of St. Helens and consultants from Maul, Foster, Alongi</p> <p>○</p>	<p>City of St. Helens, Columbia County,</p>	<p>Agency Lead: City of St. Helens</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Agency Coordination</p> <p>Team: DEQ, Business Oregon, IFA, DLCDC, ODOT, DSL</p>

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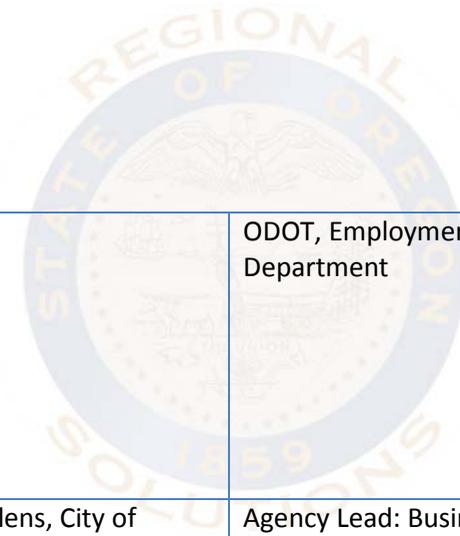
<p>Cascades Tissue</p> <p>Retaining and growing forest product industry jobs has been a key priority for the team, and to this end, we have worked closely with Cascades Tissue over the past several years as they have expanded and retooled operations at their St. Helens plant to add jobs, double capacity and improve efficiency. Building upon this success is the just announced production facility to be located in Scappoose that will take large rolls of tissue from the St. Helens plant and convert them into finished product at the new facility.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>	<p>Oregon Investment Advantage</p> <p>Enterprise Zone</p>	<p>○</p>	<p>City of Scappoose, City of St. Helens, Columbia County, Port of St. Helens,</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Dennie Houle</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT</p>
<p>Oregon Manufacturing Innovation Center (OMIC)</p> <p>This game-changing project combines cutting-edge manufacturing, education and industry partnerships to bring to Scappoose a unique research center modeled on the Advanced Manufacturing Research Center in Sheffield,</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>	<p>Oregon Legislature</p> <p>\$7.5 million</p> <p>\$2.5 million</p> <p>\$5 million</p>	<p>○</p>	<p>Greater Portland, Inc., City of Scappoose, Columbia County, PCC, OIT, PSU, OSU, Boeing, University of Sheffield</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Karen Godden</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ,</p>

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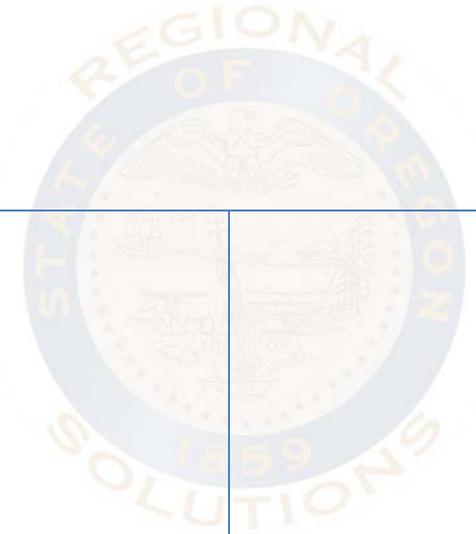
<p>England. With legislatively approved funding and education partners unified around a common goal, the team will work closely with Scappoose in delivering needed infrastructure for this key project.</p>					<p>ODOT, Employment Department</p>
<p>Development Opportunities at the Scappoose Airport</p> <p>The recent addition of 200 acres near the Scappoose Airpark into the city's UGB provides opportunity for smart development of this prime industrial land. The team will work closely with all parties in bringing help to this enterprise.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>		<ul style="list-style-type: none"> ○ 	<p>Port of St. Helens, City of Scappoose, Columbia County,</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Dennie Houle</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT</p>
<p>Alternate Rail Siding and Switching Yard</p> <p>With increased rail traffic along Hwy 30 corridor has come increased pressure in communities living next to rail transfer operations. Of critical importance is relieving pressure in Linnton and Scappoose where</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>		<ul style="list-style-type: none"> ○ Identify challenges and opportunities ○ Develop work plan with critical path activities and timelines. 	<p>Portland & Western Railroad, Columbia County, City of Portland, Genesee & Wyoming, Port of St. Helens, City of Scappoose, ODOT Rail, DLCD, Business Oregon, DSL, DEQ</p>	<p>Agency Lead: ODOT Rail</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Project coordination and prioritization</p> <p>Team:</p>

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<p>a lack of quiet zones has been disruptive.</p> <p>The development of an alternate rail siding in lower Columbia County will take on increasing importance in preserving livability and maintaining commerce throughout the region.</p>					
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Project and Description	Regional Priorities Addressed	Leverage	Milestones	Partners	Project Management
Regional Partnerships					
<p>Unmanned Aerial Systems</p> <p>Three sites in Oregon have received FAA designation to conduct research as a national test site on how to integrate unmanned aerial systems into civilian airspace. Other goals include the development of commercial applications of data collected from test flights.</p> <p>These projects present an opportunity for growing supply-chain related businesses, local support economies, and strengthening the regional aviation cluster.</p> <p>Project will be coordinate with other aerial partnerships across Oregon which includes Tillamook, Warm Springs, and Pendleton.</p>	<p>Sustain and grow NW Oregon businesses in areas such as ... aviation.</p>	<p>\$500,000 Business Oregon</p>	<ul style="list-style-type: none"> ✓ Construction of \$7 million flight-integration building, tower and manufacturing area completed (May 2013) ○ October 2016: Fund and install appropriate flight and test equipment in the integration building and tower ○ Pave additional apron space to allow flight operations ○ Assess long-term needs for underground utilities 	<p>Oregon Dept. of Aviation, Business Oregon, Tillamook County, POTB, Near Space, SOAR</p>	<p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Support business development and leverage new opportunities</p> <p>Team: Business Oregon, Oregon Department of Aviation</p>

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<p>Coastal Dredging</p> <p>Ports and cities throughout the region require dredging to maintain marine navigation access crucial to the region's economy, culture, and vitality.</p> <p>Coastal ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance at coastal ports is placing this critical infrastructure at risk.</p>	<p>Sustain and Grow NW Oregon's businesses by exploiting opportunities in areas such as marine based industry</p>	<p>\$5 million from legislature for coastal port dredging needs</p> <p>\$300,000 from Strategic Reserve for dredging permit renewal work</p> <p>The boat Laura shared among ports</p>	<ul style="list-style-type: none"> ✓ Federal funds appropriated to augment dredging work. ✓ 	<p>Coastal caucus, USACE, Port districts, DSL, DLCD, DEQ, IFA, Business Oregon, ODOT, ODFW, South Coast RST, CREST</p>	<p>Agency Lead: Business Oregon, Ports Division</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination, permitting, scheduling, and problem solving</p> <p>Team: Business Oregon, IFA, DEQ, DLCD, ODOT, DSL</p>
<p>Resilience Planning</p> <p>Regional coordination of emergency preparedness and community resilience planning efforts become more important as multiple efforts continue.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure.</p>		<ul style="list-style-type: none"> ✓ January 2014: Tsunami Land Use Guide published ✓ Coastal community resilience networking pilot project completed in Gearhart, Cannon Beach, Seaside and south Clatsop County. Working to replicate in other coastal communities. 	<p>Counties, cities, OEM, DLCD, DEQ, ODOT, Business Oregon, IFA, Housing, school districts, community colleges, hospitals, special districts, fire departments, CERT programs, Nehalem Bay Emergency Volunteer Corps</p>	<p>Agency Lead: DLCD</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning, promote for sustainable long range planning, convene regional planning</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, Housing</p>

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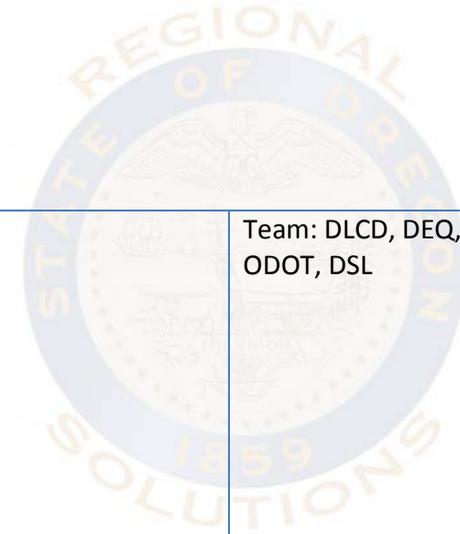
<p>Jetty Maintenance</p> <p>Ports and cities throughout the region rely on jetty infrastructure, crucial to the region's economy.</p> <p>Coastal ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance of jetties is placing this critical infrastructure at risk.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Plan, coordinate, fund and install needed infrastructure.</p> <p>Garibaldi's south jetty has been identified as the key federal priority for the region.</p>		<ul style="list-style-type: none"> ○ Identify challenges and opportunities ○ Develop work plan with critical path activities and timelines. ○ Tracking North Coast Jetty's at Garibaldi and at the mouth of the Columbia River 	<p>USACE, Business Oregon Ports Division, DLCD, DEQ,</p>	<p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Permit coordination and regional prioritization</p> <p>Team: IFA, DLCD, DEQ</p>
<p>Recertification of Dikes & Levees (Warrenton, Sauvie Island, Rainier, Scappoose, Clatskanie and other affected communities)</p> <p>Much of Northwest Oregon resides behind a water containment device. The region</p>	<p>Plan, coordinate, fund and install needed infrastructure.</p>		<ul style="list-style-type: none"> ✓ Warrenton Provisionally Accredited Levee (PAL) status in place 	<p>FEMA, USACE, Counties, Cities, NMFS, NOAA, Diking Districts, Ports, DLCD, DEQ, DSL, ODOT, Business Oregon, IFA, SWCDs, NRCS</p>	<p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth/Patrick Wingard</p> <p>RST Role: Agency and permit coordination and regional prioritization</p>

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<p>deals with significant rainfall and the interplay of rivers, oceans, and tidal influences. Diking districts were formed early in the 20th century and these volunteer organizations have been responsible for maintaining these infrastructure without funding and agency support.</p>					<p>Team: DLCD, DEQ, IFA, ODOT, DSL</p>
<p>County Housing Initiatives</p> <p>Both Tillamook and Clatsop Counties are currently involved in efforts to improve access to affordable and workforce housing in communities along the coast. The team will work in corporation with these initiatives and focus on municipal impediments affecting housing and community development throughout the region.</p>	<p>Sustain and Grow NW Oregon businesses</p> <p>Improve the readiness of ... land</p> <p>Work with rural communities to plan, fund and install needed infrastructure</p>			<p>Cities, Counties, Local and Federal Economic Development Districts,</p>	<p>Agency Lead: DLCD, OHCS</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning along with assess needed infrastructure.</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, OHCS</p>

Regional Priorities:

- Sustain and grow NW Oregon businesses in areas such as marine based industry, tourism, small manufacturing, forest products, agriculture and aviation.
- Encourage-Support innovation, business incubation and the manufacturing of new product technologies. Assist business start-ups and entrepreneurs. ~~Encourage the creation of quality flex space.~~
- Improve the readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments ~~on prime industrial land in the region~~. Work to increase the number of sites that have building-ready status.
- Review, streamline and address regulatory and permitting impediments to economic development.
- Address comprehensive solutions to barriers limiting business retention and expansion (e.g., housing, workforce development).
- Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resiliency initiatives.
- Bring regional support to ongoing Oregon Solutions projects (e.g., Southern Flow Corridor, Vernonia schools).