



**REGIONAL SOLUTIONS OFFICE  
GOVERNOR KATE BROWN**

**North Coast Regional Solutions Advisory Committee**

*Representing Columbia, Clatsop, and Tillamook and Western Washington Counties*

Tuesday January 30, 2018; 9:00am to 11:00am  
Location: Pelican Brewing, 1371 S Hemlock St, Cannon Beach  
Call in number: 1-877-810-9415, Participant Code: 100211

Welcome and Introductions – Senator Johnson

9:10 to 9:30am – Introduction to Regional Solutions and the North Coast Region

9:30 to 10:00am – Discussion and Updates to the North Coast Work Plan

10:00 to 10:15am – Discussion and Ranking of Regional Infrastructure Needs

10:15 to 10:30am – Public Testimony

10:30 to 10:55am – Advisory Committee Member Open Discussion

10:55am – ACTION – Affirm Regional Priorities and 2018 Work Plan

11:00am – Adjourn

Handouts available as background for our discussion

- North Coast Regional Solutions Team – Project Tracking Matrix

*The meeting location is accessible to persons with disabilities. To request an interpreter for the hearing impaired or for other accommodations for persons with disabilities, please make requests at least 48 hours before the meeting to Lisa Howard at 503-378-6502 or [lisa.howard@oregon.gov](mailto:lisa.howard@oregon.gov), or by TTY: Oregon Relay Services at 1-800-735-2900.*

**NORTH COAST REGIONAL SOLUTIONS CENTER**  
TILLAMOOK BAY COMMUNITY COLLEGE  
4301 THIRD ST., TILLAMOOK, OR 97141

# North Coast Regional Solutions Team

## PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: January 2018

### NORTH COAST REGIONAL SOLUTIONS TEAM MEMBERS

Mark Ellsworth, Regional Coordinator – Governor Kate Brown’s Office

Jae Pudewell, Regional Solutions Liaison – Oregon Department of Transportation

Melanie Olson, Regional Development Officer – Business Oregon

Jennifer Purcell, Regional Solutions Coordinator – Oregon Department of Environmental Quality

Patrick Wingard, North Coast Regional Representative – Oregon Dept. of Land Conservation & Development

Becky Bryant, Regional Project Manager – Business Oregon’s Infrastructure Finance Authority

Mary McArthur, Executive Director – Columbia Pacific (Col-Pac) Economic Development District

### North Coast Team Mission and Regional Priorities

**Team Mission:** Promote and sustain healthy communities through retention, diversification and expansion of the economic base. Job creation is paramount with the goal of expanding the region’s economic base while being responsible stewards of the region’s natural resources.

#### Regional Priorities:

- Sustain and grow NW Oregon businesses in areas such as aerospace, marine based industry, small manufacturing, tourism, forest products, and agriculture.
- Support innovation, business incubation and the manufacturing of new product technologies. Assist business start-ups and entrepreneurs.
- Improve the readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments. Work to increase the number of sites that have building-ready status.
- Review, streamline and address regulatory and permitting impediments to economic development.
- Support comprehensive solutions to barriers limiting business retention and expansion (e.g., housing, workforce development).
- Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resiliency initiatives.
- Bring regional support to ongoing Oregon Solutions projects (e.g., Southern Flow Corridor, Vernonia schools).

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Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
<b>PORT DISTRICTS</b>				
<p><b>Port of Tillamook Bay</b></p> <p><b>The Port of Tillamook Bay is a former U.S. Naval Air Station, which was home to a blimp squadron during World War II. It contains over 1,600 acres of land and is now the center of Tillamook County's industrial sector.</b></p> <p><b>The Port recently leveraged FEMA reimbursement dollars from damages during the December 2007 storm to fund 18 alternative projects, including infrastructure, remodeling and new construction.</b></p>	<p>Sustain and Grow NW Oregon Businesses</p> <p>Support innovation, business incubation and manufacturing</p> <p>Improve the readiness of industrial land</p> <p>Job Creation</p>	<p>\$44 million of FEMA Reimbursement Dollars</p> <p>\$7 million of Legislative Match</p> <p>\$163,296 Connect Oregon IV Grant</p> <p>\$3,265,914 FAA Grant</p> <p>\$140,000 ODOT TGM Grant</p> <p>\$500,000 SPWF</p> <p>\$500,000 Strategic Reserve</p>	<p>Complete FEMA projects</p> <p>Salmonberry Trail</p> <p>Unmanned Aerial Systems</p> <p>Land Use Plan Implementation</p>	<p>Michele Bradley, Port of Tillamook Bay, Mayors of port affiliated cities, OEM – FEMA, DSL, SHPO, Business Oregon, IFA, DEQ, DLCD, Oregon Department of Aviation</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: IFA, DEQ, DLCD, Business Oregon, DSL, OEM, ODOT</p>

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<p><b>Port of Garibaldi</b></p> <p><b>The Port of Garibaldi serves the forest product industry, commercial and charter fishing, seafood processing and recreational sports, and encompasses the cities of Bay City, Garibaldi and Rockaway Beach.</b></p> <p><b>The Port just finished a major project to upgrade the structural integrity and weight bearing ability of the Wharf. This upgrade now provides opportunity to attract more sophisticated business operation. Commercial Avenue renovations are also complete.</b></p>	<p>Sustain and Grow Marine Based and Forest Products Industry</p> <p>Readiness for Industry by Addressing Infrastructure Needs</p> <p>Job Creation</p> <p>Community Development Initiatives</p>	<p>\$1.6 million from Connect Oregon</p> <p>\$3.1 million from U.S. Dept. of Commerce EDA</p> <p>\$1.5 million in the form of a US DOT TIGER Grant</p> <p>\$116,000 Ford Family</p> <p>\$20,000 RDI</p> <p>Four to Six MIT Student Internships for four months</p>	<p>Update and implement strategic plan</p> <p>South Jetty Repair remains our region's top federal priority</p> <p>Feasibility analyses are underway for a potential retail operation and ice-making facility</p> <p>Build out the new wharf</p> <p>Hired EcoTrust to buildout small commercial fisheries supply chain</p> <p>A new seafood catch hoist for small commercial fishing fleet</p> <p>Massachusetts Institute of Technology (MIT) students to research cold storage and fish waste processing solutions for the small commercial fishing fleet</p>	<p>Port of Garibaldi, City of Garibaldi, ODOT, Col-Pac</p> <p>(The team has worked to fund infrastructure to benefit small commercial fishing operations that would in effect, extend the time fishermen can sell their catch along with other value-added infrastructure which will increase the type of products available.)</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL, Col-Pac</p>

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<b>PORT DISTRICTS</b>				
<p><b>Port of Nehalem</b></p> <p>The Port of Nehalem is the smallest port within the region and encompasses the communities of Manzanita, NeahKahNie, Nehalem and Wheeler. The Port's mission is largely focused on maintaining the health and navigability of the Nehalem River.</p>	<p>Sustain and Grow Marine Based Industry</p>		<p>Dredging</p>	<p>Port of Nehalem Commission, Mayors of port affiliated cities, ODFW, DSL</p> <p>Agency Lead: GO</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting port and community initiatives</p> <p>Team: ODOT, DEQ, DLCDC, Business Oregon, DSL, Col-Pac</p>
<p><b>Port of Astoria</b></p> <p>The Port of Astoria manages marine, industrial and aviation facilities in Astoria and Warrenton. The team and state agencies have worked closely with the Port over the years on providing infrastructure and financing.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry, manufacturing and aviation.</p> <p>Job Creation</p>	<p>\$1,000,000 Connect Oregon IV for Pier II upgrade</p> <p>\$665,000 Connect Oregon VI for LifeFlight facility improvements</p> <p>Combined planning underway with the County which will leverage IFA funding, local funding and potential federal funding</p>	<p>Pier II Structural Deficiencies</p> <p>Airport and Airport Industrial Park Improvements</p> <p>Storm Water Management</p> <p>East Mooring Basin Causeway/Sea lions</p> <p>Potential Boatyard Relocation</p> <p>Derelict Vessels</p> <p>Skipanon Dike and Levee</p> <p>Team and Col-Pac are working with the Port on an updated strategic plan</p>	<p>Port of Astoria Commission, City of Astoria, City of Warrenton, Clatsop County, CEDR, Col-Pac</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, DLCDC, DSL, IFA, ODOT, DEQ</p>

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<b>PORT DISTRICTS</b>				
<p><b>Port of St. Helens</b></p> <p><b>The Port of St. Helens holds geographic authority in Columbia County along a 6 by 51-mile band along the Columbia River. The Port manages property at nine sites in the county. The team has worked closely with the Port on development at Port Westward and the Scappoose Industrial Airpark.</b></p> <p><b>Port Westward is one of Oregon’s key industrial sites with rail access and a natural self-scouring dock on the Columbia River. It is included in an Enterprise Zone and an Urban Renewal Area and is a site for PGE operations as well as Global Partner’s ethanol facility.</b></p> <p><b>The Scappoose Industrial Airpark now benefits from the city’s expansion of the UGB allowing for development near the Airport.</b></p>	<p>Readiness for Industry by Addressing Infrastructure Needs</p> <p>Improve the readiness of industrial land.</p> <p>Job Creation</p>	<p>\$2 million Connect Oregon V Project for Port Westward Dock upgrade (Berth 1)</p>	<p>Port Westward development opportunities</p> <p>Scappoose Airpark development opportunities</p> <p>Railroad Corridor Property Clean Up (Pole Yard)</p> <p>Preparation of McNulty Creek Property</p>	<p>Columbia County, Port of St. Helens, Mayors of port affiliated cities, Army Corps, PGE, NW Natural, Portland &amp; Western Railroad, Local Communities</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Bring Agency Coordination and response</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT, DSL</p>

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<p><b>Neskowin Emergency Access Road</b> Oregon state fire code requires communities of over 29 residences to have two access roads. Neskowin, an unincorporated community, with several hundred homes has only one access across a narrow bridge, which could fail in a flood or emergency event. This project will construct an emergency access that will serve the community during an emergency.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$100,000 - Neskowin Community \$25,000 - Private Donation \$423,000 - Tillamook County \$150,000 - RST Dollars</p>	<p>Complete Engineering Complete Construction</p>	<p>Tillamook County, Community of Neskowin, USFWS, ODFW, Nestucca Fire District, Nestucca Watershed Council, Neskowin Community Association, Neskowin Citizens Advisory Committee Agency Lead: Tillamook County Team Lead: Mark Ellsworth RST Role: Supporting and coordinating permitting and funding for this project. Contribution of RST Dollars. Team: DSL, State Parks, ODFW, DEQ</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Tillamook Flooding – Southern Flow Corridor Project</b></p> <p><b>In 2007, Oregon Solutions began the Tillamook Bay Flood Reduction project with the goal of managing the impact of flooding which routinely ravaged the county. Twenty individual projects from spillways to plans for gravel removal were designed to put infrastructure in place to move water through the county. Most recently, 130 acres have been acquired to open land for what may be the largest flood reduction and ecological restoration project on the west coast.</b></p> <p><b>To date, \$10.6 million has been raised for the project.</b></p>	<p>Providing support for Oregon Solutions Projects</p> <p>Address comprehensive solutions to barriers limiting business retention and expansion</p>	<p>\$250,000 in Private Philanthropy</p> <p>\$1.4 Million in OWEB Acquisition Grant</p> <p>\$745,000 USFWS</p> <p>\$346,849 In Kind</p> <p>\$2.7 million from NOAA</p> <p>\$3,225,000 from FEMA</p> <p>\$1, 075,000 State Bond</p> <p>\$125,000 OWEB Grant for monitoring</p> <p>\$550,974 IFA Brownfields Grant</p> <p>\$10,000 City of Tillamook Tree Planting</p> <p>\$500,000 in Regional Solutions Dollars</p>	<p>Ongoing Monitoring</p>	<p>Tillamook County, Port of Tillamook Bay, Oregon Solutions Project Team, Tillamook Estuary Partnership (TEP), USAC, USFWS, ODFW, NMFS, NOAA</p> <p>Original Co-Conveners: Mark Labhart and Betsy Johnson</p> <p>Agency Lead: Tillamook County, POTB, OEM</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting this Oregon Solutions-Led Project. Contribution of RST Dollars.</p> <p>Team: ODOT, DLCD, DSL, ODFW, OEM, DEQ</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Tillamook Downtown Revitalization</b></p> <p><b>ODOT's realignment of Highway 6 and Highway 101 in downtown Tillamook has provided the city with the opportunity to undertake several revitalization projects. Agency coordination will be critical to support the City's work and to maximize investment opportunity.</b></p> <p><b>The City is a part of the Oregon Main Street Program.</b></p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resilience initiatives.</p>	<p>\$1,650,000 enhancement dollars from OTC</p> <p>\$27,000,000 OR6/US101 JTA project.</p> <p>\$100,000 investment in Oddfellows Building by OHCS.</p>	<p>Identify safety improvements for the Wilson River Loop intersection with Highway 6 as the downtown Tillamook construction will be resulting in a significant increase in traffic diversion to the loop road</p> <p>Future use of former Shell Station Property</p> <p>Downtown Business Development Opportunities</p> <p>Highway 6/101 Improvement Project underway</p>	<p>City of Tillamook, Tillamook County Economic Development, TURA, Revitalization Committee, Oregon Main Street, Business Oregon, IFA, DEQ, DLCD, ODOT, SHPO</p> <p>Agency Lead: City of Tillamook</p> <p>Team Lead: Jae Pudewell, Patrick Wingard/Melanie Olson</p> <p>RST Role: Agency Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>
<p><b>City of Bay City</b></p> <p><b>This community located on the east shore of the Tillamook Bay has several infrastructure projects planned including new well development, culvert replacement, sewer realignment and connecting the community across Highway 101.</b></p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resilience initiatives.</p>		<p>Coordination and assistance with funding and permits</p>	<p>City of Bay City, Business Oregon, IFA, DEQ, DLCD, ODOT</p> <p>Agency Lead: City of Bay City</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Agency Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Salmonberry Trail</b></p> <p><b>The decision by the Port of Tillamook Bay to not rebuild the rail created an opportunity to convert the old rail bed from Banks to Tillamook into bike, horse and pedestrian trail. This project will create a world class destination spot. Portions would retain rail for tourist train use.</b></p> <p><b>A governance structure has been put in place with the Salmonberry Trail Intergovernmental Agency. The team maintains ongoing involvement through STIA board membership.</b></p>	<p>Sustain and grow NW Oregon businesses in areas such as ... tourism</p> <p>Expand regions economic base while being responsible stewards of the region's natural resources</p>	<p>\$400,000 EPA Brownfields Assessment Award Facilitated by RST</p> <p>\$124,000 TGM County Code Adoption</p> <p>\$150,000 Cycle Oregon</p> <p>\$150,000 Tillamook County TLT</p> <p>\$50,000 Washington County Visitor's Association</p> <p>\$140,000 Tillamook Forest Heritage Trust</p> <p>\$10,000 Oregon Forest Resources Institute</p>	<p>City of Tillamook trail section planning currently underway</p> <p>Engagement through governance, operations and maintenance</p> <p>Poised to support catalytic projects</p> <p>Working with the City of Banks, Washington County and ODOT on efforts to align and improve a key intersection where three trail and railroad easements complicate how to design and build</p>	<p>Washington and Tillamook Counties, Washington County Visitor's Association, Oregon Parks Department, Department of Forestry, Port of Tillamook Bay, Tillamook Forest Heritage Trust, Cycle Oregon, TCCA</p> <p>Agency Lead: Oregon Department of Forestry, Oregon State Parks</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, ODOT Rail, DEQ, DLCD, Business Oregon, DSL</p>

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<p><b>City of Wheeler</b></p> <p><b>A Tillamook County saltwater marsh that floods daily, located on the Nehalem River estuary next to the City of Wheeler.</b></p> <p><b>Opportunities abound: Right off Highway 101, it is ideally suited for an educational interpretive center or a natural terminus for the Salmonberry project. A part of the County River Trail Network for kayaking. The train travels there from Garibaldi. An environmental sanctuary for downward migrating smolt and a salmon run which deserves protection.</b></p> <p><b>In April 2016 controlling interest of the marsh was acquired by Ken Ulbrecht presenting an opportunity to preserve and enhance the marsh while engaging in appropriate development of the upland.</b></p>	<p>Expand regions economic base while being responsible stewards of the region's natural resources.</p>	<p>Initial Legal Work \$15,000, Senator Johnson</p> <p>EPA Brownfields Grant for site assessment of Salmonberry Trail</p> <p>OWEB Grant for Acquisition of Marsh</p>	<p>Culvert Assessment and Repair Work through town and under Highway 101</p> <p>Botts's Marsh</p>	<p>Tillamook Estuary Partnership, Tillamook County, Watershed Council, City of Wheeler, Mayor Stevie Burden, State Parks, DSL, ODOT, OBDD, ODFW, Lower Nehalem Community Trust</p> <p>Agency Lead: ODOT</p> <p>Team Lead: Jae Pudewell</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL</p>

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<p><b>Pacific Seafood</b></p> <p>In June 2013, Pacific Seafood's Warrenton plant burned to the ground. Substantial costs not covered by insurance. Oregon Legislature approves \$3 million to help rebuild the dock as a part of a package of funding that also includes Strategic Reserve dollars as well as Regional Solutions dollars of \$650,000. The team continues to work on financing, regulatory and permitting issues.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Fish and shellfish processing is key to the North Coast economy. Retaining and supporting this industry yields spillover benefits to the entire region.</p>	<p>\$350,000 Strategic Reserve Funds</p> <p>\$650,000 Regional Solutions Funds</p> <p>\$3 million Oregon Legislative Assembly</p> <p>\$46,580 IFA for Wastewater Study</p>	<p>Final funding documents</p> <p>BOLI work</p> <p>Ongoing Permitting</p> <p>Reauthorization of \$500,000 which was appropriated but not in bond sale</p>	<p>DEQ, Business Oregon, IFA, Building Codes, DSL, DAS</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth and Melanie Olson</p> <p>RST Role: Coordination and permit streamlining. Contribution of RST Dollars.</p> <p>Team: DEQ, DSL, Business Oregon, IFA, Building Codes</p>
<p><b>Seafood Processor Wastewater Permitting</b></p> <p>DEQ and Business Oregon are working with Oregon's seafood processors to update NPDES permit coverage for the industry's wastewater discharges. North Coast team members are agency leads on this comprehensive and complex activity.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p>		<p>A permit timeline is being developed</p> <p>Permit Development Underway</p>	<p>Coastal Caucus, Individual Seafood Processors</p> <p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination and permit streamlining.</p> <p>Team: DEQ, Business Oregon</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>North Coast Business Park</b></p> <p>This large 177 acre site was acquired by Clatsop County in 1991 and is located within the City of Warrenton. It is being developed by the county as an industrial site with the goal of creating family-wage jobs for the lower Columbia River Region. It is anticipated that there will be four sub-areas with 117 acres available for business activity.</p>	<p>Improve readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments.</p> <p>Job Creation</p>	<p>Potential Immediate Opportunity Fund (IOF)</p> <p>Combined planning underway with the Port of Astoria which will leverage IFA funding, local funding and potential federal funding</p>	<p>County moving forward with discrete development projects with individual permits</p> <p>Mitigation and Storm Water Management Plan Complete</p> <p>Fort George expansion</p> <p>Work with County on transfer of OYA facility</p>	<p>Clatsop County, City of Warrenton, Business Oregon, IFA, DLCD, DEQ, DSL, NMFS, USACE, ODOT, Clatsop Co. Economic Development (CEDR)</p> <p>Agency Lead: Clatsop County</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and Site Certification</p> <p>Team: Business Oregon, DSL, IFA, DLCD, DEQ, ODOT</p>

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<p><b>Astoria Marine (AMCCO)</b></p> <p><b>AMCCO was chosen for evaluation and possible Superfund listing following an investigation of sites along the lower Columbia River following its designation as a “River of National Significance.”</b></p> <p><b>In September 2012, the EPA deferred cleanup to Oregon DEQ oversight and in 2015 and 2016, a risk assessment was completed.</b></p> <p><b>Much of the contamination occurred when the US Navy had the property. The current owners do not have the ability to pay for cleanup. Historic insurance policy coverage has been identified to help with partial cleanup costs.</b></p>	<p>Address comprehensive solutions to barriers limiting business retention and expansion</p>		<p>Community partners are exploring options to retain these services in the region.</p> <p>Remedial design and permitting underway</p> <p>Natural Resource Damage Negotiations are Underway</p>	<p>Clatsop County, EPA, Astoria Marine Owners, Consultants, Forensic Accountants, Lawyers, Federal Delegation, CEDR, ODEQ, Port of Astoria</p> <p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination</p> <p>Team: DEQ, Business Oregon, DLCD</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>North Tongue Point</b></p> <p>Tongue Point is a peninsula protruding nearly a mile into the Columbia River at the eastern end of Astoria and home to a U.S. Coast Guard facility, a U.S. Department of Labor Job Corps Center, Clatsop County Community College's Merts Campus as well as a marine terminal. This 400 acre terminal located at North Tongue Point was built in the 1920s by the Department of Navy and used for various purposes up into the 1960s when 250 Liberty Ships were mothballed and stored at the site. The State of Oregon took control thereafter and then the site moved into private ownership with various entities trying to make a go of it. The Port of Astoria being the most recent.</p> <p>In December 2017, the site was purchased by Hyak Maritime for a marine fabrication and repair facility of ocean going work boats.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p>		<p>Discussions occurring between the City of Astoria, Merts and the Department of Labor regarding wastewater needs, potential projects and timelines</p> <p>Assessment of Infrastructure Needs</p> <p>Work with Hyak Maritime</p>	<p>US Dept. of Labor, US Coast Guard, Federal Delegation, DSL, ODOT, Business Oregon, IFA, City of Astoria</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, DLCD, DSL, IFA, ODOT, DEQ</p>

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<p><b>Westport Slough</b></p> <p>The small Oregon community of Westport is located between Wauna and Jones Beach on Plympton Creek where the creek meets the slough and the Columbia River. The Westport Slough is a federally authorized navigational side channel of the Columbia River and is also an important habitat for Salmon.</p> <p>Westport is also the landing for interstate ferry service between Wahkiakum County, Washington and Oregon and is a waterfront industrial site for commercial shipping with access off of Highway 30.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Plan, coordinate, fund and install needed infrastructure.</p>		<p>Keep Federal Permit Active</p> <p>Find funding mechanism to dredge slough</p> <p>Potential transportation and pedestrian improvements and the realignment of Plimpton Creek</p>	<p>Clatsop County, Business Oregon, IFA, DLCD, DEQ, ODOT, DSL, USACE, USFW, ODFW</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>

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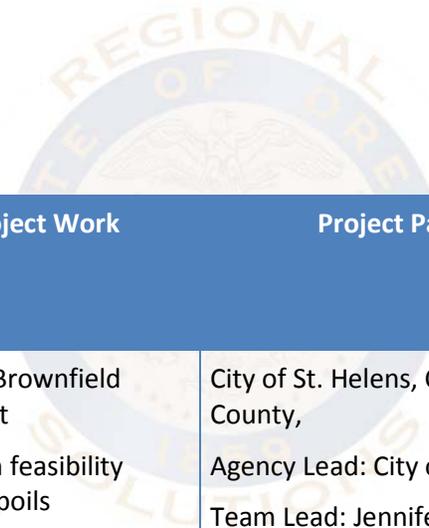
Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
<b>ACTIVE PROJECTS</b>				
<p><b>Rainier “A” Street Rail Safety Improvement Project</b></p> <p><b>Downtown Rainer is in an unsafe situation where a rail line runs down the center of the main street of this community.</b></p> <p><b>The project makes needed rail safety improvements along “A” Street in Rainier and will include daylighting the rail between West 2nd and the eastern end of “A” Street, gated crossings, closing some street access, removal of herringbone parking along with additional street improvements.</b></p> <p><b>In addition to making these necessary safety improvements, the project will also help increase livability in this community.</b></p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$2 million in RST Dollars approved by legislature in Fall 2013 for safety improvements</p> <p>\$2,996,264 Connect Oregon V Grant approved by OTC in August 2014</p> <p>\$896,012 IFA loan for city plaza and parking expansion</p> <p>\$672,975 TE Discretionary Fund</p> <p>\$77,025 TE City Match</p> <p>\$2,550,000 in Federal Rail Safety Dollars</p> <p>\$749,066 G&amp;W Railroad Match</p> <p>\$656,710 Sewer upgrades, City of Rainier</p> <p>\$300,000 Street Lighting, City of Rainier</p>	<p>Plaza Construction</p> <p>Final Design Work</p> <p>Construction</p>	<p>Portland and Western Rail, Genesee and Wyoming Rail, The City of Rainier, Columbia County, Foss Maritime, Inc., Global Partners, The Port of St. Helens, Local Business Community.</p> <p>Agency lead: ODOT</p> <p>Team Leads: Mark Ellsworth, Jae Pudewell</p> <p>RST Role: Coordinating the rail safety improvement process, work closely with the community, secure and manage funding</p> <p>TEAM: ODOT, Business Oregon, DEQ, DLCD</p>

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Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
<b>ACTIVE PROJECTS</b>				
<p><b>St. Helens Waterfront Redevelopment</b></p> <p>The City of St. Helens has undertaken a comprehensive look at redeveloping their downtown waterfront district. The team met with the city in 2013 to discuss this opportunity. Of particular interest are two recently acquired brownfield sites, where Boise Veneer and Boise White Paper were once located. They offer over 900 acres of development opportunity for the city.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development initiatives</p>	<p>\$200,000 EPA Area wide Planning Grant</p> <p>\$85,000 Business Oregon Integrated Planning Grant and Brownfields funding</p> <p>\$400,000 EPA Assessment Grant</p>	<p>Community-wide Brownfield assessment project</p> <p>Lagoon conversion feasibility study for dredge spoils</p>	<p>City of St. Helens, Columbia County,</p> <p>Agency Lead: City of St. Helens</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Agency Coordination</p> <p>Team: DEQ, Business Oregon, IFA, DLCD, ODOT, DSL</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Cascades Tissue</b></p> <p><b>Retaining and growing forest product industry jobs has been a key priority for the team, and to this end, we have worked closely with Cascades Tissue over the past several years as they have expanded and retooled operations at their St. Helens plant to add jobs, double capacity and improve efficiency. Building upon this success is the just announced production facility to be located in Scappoose that will take large rolls of tissue from the St. Helens plant and convert them into finished product at the new facility.</b></p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>	<p>Oregon Investment Advantage</p> <p>Enterprise Zone</p> <p>Potential Immediate Opportunity Fund (IOF)</p> <p>Potential Special Public Works Grant/Loan</p> <p>Potential 70 new jobs</p> <p>\$64 million new investment at the site which will support 100 jobs now in St. Helens</p>	<p>IOF Construction</p> <p>Future Expansion</p>	<p>City of Scappoose, City of St. Helens, Columbia County, Port of St. Helens,</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Oregon Manufacturing Innovation Center (OMIC)</b></p> <p><b>This transformational project combines cutting-edge manufacturing, education and industry partnerships to bring to Oregon a unique research center modeled on the Advanced Manufacturing Research Center in Sheffield, England. With legislatively approved funding, and education partners in place, the team will work closely with Scappoose in delivering needed infrastructure for this key project.</b></p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p> <p>Job Creation</p>	<p>\$7.5 million appropriated from Oregon Legislature</p> <p>\$9 million PCC</p> <p>\$45,000 Columbia County</p> <p>\$1.5 million OIT</p>	<p>Portland Community College will site a campus facility in Columbia County to better serve workforce training needs</p> <p>Recruitment</p> <p>Construction and Expansion</p> <p>Permitting</p> <p>Annexation</p>	<p>Oregon Legislative Assembly, OIT, Boeing, PCC, PSU, OSU, City of Scappoose, Columbia County, Col-Pac, University of Sheffield, Greater Portland</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT, Employment Department, Col-Pac</p>
<p><b>Development Opportunities at the Scappoose Airport</b></p> <p><b>The recent addition of 200 acres near the Scappoose Airpark into the city's UGB provides opportunity for smart development of this prime industrial land. The team will work closely with all parties in bringing help to this enterprise.</b></p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p> <p>Job Creation</p>	<p>Potential Immediate Opportunity Fund (IOF)</p> <p>Potential Special Public Works Grant/Loan</p>		<p>Port of St. Helens, City of Scappoose, Columbia County</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT</p>

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<b>ACTIVE PROJECTS</b>				
<p><b>Alternate Rail Siding and Switching Yard</b></p> <p><b>With increased rail traffic along Hwy 30 corridor has come increased pressure in communities living next to rail transfer operations. Of critical importance is relieving pressure in Linnton and Scappoose where a lack of quiet zones has been disruptive.</b></p> <p><b>The development of an alternate rail siding in lower Columbia County will take on increasing importance in preserving livability and maintaining commerce throughout the region.</b></p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>		<p>Identify challenges and opportunities</p> <p>Develop work plan with critical path activities and timelines</p>	<p>Portland &amp; Western Railroad, Columbia County, City of Portland, Genesee &amp; Wyoming, Port of St. Helens, City of Scappoose, ODOT Rail, DLCD, Business Oregon, DSL, DEQ</p> <p>Agency Lead: ODOT Rail</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Project coordination and prioritization</p> <p>Team:</p>

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<i>Regional Partnerships</i>				
<p><b>Unmanned Aerial Systems</b></p> <p>Three sites in Oregon have received FAA designation to conduct research as a national test site on how to integrate unmanned aerial systems into civilian airspace. Other goals include the development of commercial applications of data collected from test flights.</p> <p>These projects present an opportunity for growing supply-chain related businesses, local support economies, and strengthening the regional aviation cluster.</p> <p>Project will be coordinate with other aerial partnerships across Oregon, which includes Tillamook, Warm Springs, and Pendleton.</p>	<p>Sustain and grow NW Oregon businesses in areas such as ... aviation.</p>	<p>\$500,000 Business Oregon IFA Special Public Works for UAS infrastructure</p> <p>\$500,000 Strategic Reserve for Electronics and technical improvements</p> <p>FEMA dollars paid for the construction of a \$7 million flight-integration building, tower and manufacturing area</p> <p>\$140,000 in SOAR Funding</p>		<p>Oregon Dept. of Aviation, Business Oregon, IFA, Tillamook County, POTB, Near Space, SOAR</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Support business development and leverage new opportunities</p> <p>Team: Business Oregon, Oregon Department of Aviation</p>

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<b>Regional Partnerships</b>				
<p><b>Dredging</b></p> <p>Ports and cities throughout the region require dredging to maintain marine navigation access crucial to the region's economy, culture, and vitality.</p> <p>These ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance at port facilities is placing critical infrastructure at risk.</p>	<p>Sustain and Grow NW Oregon's businesses by exploiting opportunities in areas such as marine based industry</p>	<p>\$5 million from legislature for coastal port dredging needs</p> <p>\$300,000 from Strategic Reserve for dredging permit renewal work</p> <p>The boat <i>Laura</i> is to be shared among ports. Current goal is to bring the boat north for our region's dredging work</p>	<p>Federal funds appropriated to augment dredging work</p> <p>Westport Slough</p>	<p>Coastal caucus, USACE, Port districts, DSL, DLCD, DEQ, IFA, Business Oregon, ODOT, ODFW, South Coast RST, CREST</p> <p>Agency Lead: Business Oregon, Ports Division</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination, permitting, scheduling, and problem solving</p> <p>Team: Business Oregon, IFA, DEQ, DLCD, ODOT, DSL</p>

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<i>Regional Partnerships</i>				
<p><b>Resilience Planning</b></p> <p><b>Regional coordination of emergency preparedness and community resilience planning efforts become more important as multiple efforts continue.</b></p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure.</p>		<p>January 2014: Tsunami Land Use Guide published</p> <p>Coastal community resilience networking pilot project completed in Gearhart, Cannon Beach, Seaside and south Clatsop County. Working to replicate in other coastal communities.</p> <p>June 2016: With Weyerhaeuser land donation of 80 acres, Seaside schools start process of moving out of the hazard zone.</p> <p>Joint water supply intertie between Scappoose and St. Helens</p>	<p>Counties, cities, OEM, DLCD, DEQ, ODOT, Business Oregon, IFA, Housing, school districts, community colleges, hospitals, special districts, fire departments, CERT programs, Nehalem Bay Emergency Volunteer Corps</p> <p>Agency Lead: DLCD</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning efforts.</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, Housing</p>

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<i>Regional Partnerships</i>				
<p><b>Jetty Maintenance</b></p> <p><b>Ports and cities throughout the region rely on jetty infrastructure, crucial to the region's economy.</b></p> <p><b>Coastal ports are essential for economic development and a key component of healthy transportation systems.</b></p> <p><b>Deferred maintenance of jetties is placing this critical infrastructure at risk.</b></p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Plan, coordinate, fund and install needed infrastructure.</p> <p>Garibaldi's south jetty has been identified as the key federal priority for the region.</p>	<p>~\$38 million for restoration and maintenance of the Garibaldi North Jetty.</p> <p>\$500,000 is in the federal budget for an engineering study to determine funds to be needed from the Harbor Maintenance Trust Fund Garibaldi South Jetty restoration and maintenance.</p>	<p>Identify challenges and opportunities</p> <p>Develop work plan with critical path activities and timelines</p> <p>Tracking needs for Garibaldi South Jetty and at the mouth of the Columbia River</p>	<p>USACE, Business Oregon Ports Division, DLCD, DEQ,</p> <p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Permit coordination and regional prioritization</p> <p>Team: IFA, DLCD, DEQ</p>

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<i>Regional Partnerships</i>				
<p><b>Recertification of Dikes &amp; Levees (Warrenton, Sauvie Island, Rainier, Scappoose, Clatskanie and other affected communities)</b></p> <p>Much of Northwest Oregon resides behind a water containment device. The region deals with significant rainfall and the interplay of rivers, oceans, and tidal influences. Diking districts were formed early in the 20th century and these volunteer organizations have been responsible for maintaining these infrastructure without funding and agency support.</p>	<p>Plan, coordinate, fund and install needed infrastructure.</p>		<p>Warrenton Provisionally Accredited Levee (PAL) status in place</p> <p>Warrenton geo technical work</p>	<p>FEMA, USACE, Counties, Cities, NMFS, NOAA, Diking Districts, Ports, DLCD, DEQ, DSL, ODOT, Business Oregon, IFA, SWCDs, NRCS</p> <p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth/Patrick Wingard</p> <p>RST Role: Agency and permit coordination and regional prioritization</p> <p>Team: DLCD, DEQ, IFA, ODOT, DSL</p>

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<i>Regional Partnerships</i>				
<p><b>Regional Housing Initiatives</b></p> <p><b>Tillamook, Clatsop and Columbia Counties are all currently involved in efforts to improve access to affordable and workforce housing. The team will work in corporation with these initiatives and focus on municipal impediments affecting housing and community development throughout the region.</b></p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p> <p>Address comprehensive solutions to barriers limiting business retention and expansion (housing)</p>	<p>\$40,000 Meyer Memorial Trust grant for Tillamook County</p> <p>\$50,000 Tillamook County Creamery Association (TCCA)</p>	<p>Tillamook County’s Housing Taskforce produced a blueprint for action and is working on implementation to increase affordability and availability</p> <p>Clatsop County is targeting multi-family housing opportunities</p> <p>Columbia County faces several needs and is focused on underserved communities such as low-income, veterans and affordable communities.</p> <p>Mobile Home Parks</p>	<p>Cities, Counties, Local and Federal Economic Development Districts,</p> <p>Agency Lead: DLCD, OHCS</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning along with assess needed infrastructure.</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, OHCS</p>