



**REGIONAL SOLUTIONS OFFICE
GOVERNOR KATE BROWN**

North Coast Regional Solutions Advisory Committee

Representing Columbia, Clatsop, Tillamook and Western Washington Counties

Monday July 23, 2018; 1:00pm

Meeting will be by phone for the purpose of reviewing the Regional Infrastructure Fund application process and ranking the final projects selected to make a recommendation to the Grant & Loan Review Committee.

Call in number: 1-877-810-9415, Participant Code: 100211

Welcome and Introductions – Senator Johnson

1:05 to 1:15pm – Overview of the funding process

1:15 to 1:20pm – Review of the Evaluation Criteria Scoring Matrix and Team Scoring

1:20 to 1:40pm – Discussion by the Advisory Committee of the Selected Priority Projects

1:40 to 1:45pm – Public Comment

1:50 to 1:55pm - ACTION – Affirm projects to be submitted to the Grant & Loan Committee

2:00pm – Adjourn

Handouts available as background for our discussion

- Minutes of the January 30, 2018 Advisory Committee Meeting held in Cannon Beach
- Regional Infrastructure Fund Application Process Flowchart
- RIF Evaluation Criteria Scoring Matrix

The meeting location is accessible to persons with disabilities. To request an interpreter for the hearing impaired or for other accommodations for persons with disabilities, please make requests at least 48 hours before the meeting to Lisa Howard at 503-378-6502 or lisa.howard@oregon.gov, or by TTY: Oregon Relay Services at 1-800-735-2900.

NORTH COAST REGIONAL SOLUTIONS CENTER
TILLAMOOK BAY COMMUNITY COLLEGE
4301 THIRD ST., TILLAMOOK, OR 97141

North Coast Regional Solutions Advisory Committee Meeting

Tuesday January 30, 2018; 9:00am to 11:00am
Pelican Brewing, 1371 S Hemlock St, Cannon Beach

MINUTES OF THE MEETING

Welcome and Introductions – Senator Johnson

9:10 to 9:30am – Introduction to Regional Solutions and the North Coast Region

Mark Ellsworth used a printed handout of a PowerPoint presentation titled, “Regional Solutions: An Overview” to discuss background for the Regional Solutions Program including history, organization, purpose, committee structure, teams and centers. Included in this was a conversation on the role and responsibility of the advisory committee.

9:30 to 10:00am – Discussion and Updates to the North Coast Work Plan

Mark Ellsworth handed out copies of the 25 page North Coast Regional Solutions Project Tracking Matrix as updated for this meeting. He then reviewed the team mission, regional priorities, and description and background for each of the projects listed on the document.

10:00 to 10:15am – Discussion and Ranking of Regional Infrastructure Needs

Mark Ellsworth, with input from team members, discussed the Regional Infrastructure Fund, its purpose, structure, the amount available for projects, and the process for accessing the funds. The team discussed projects on the work plan that could be good candidates for help from this fund.

10:15 to 10:30am – Public Testimony

Public testimony was received over the phone from Darrel Whipple, Mary Duvall, and Peggy Lynch. Darrel Whipple spoke to natural resource issues, and wanted the committee to drop development at Port Westward from the work plan. His submitted written testimony is attached to these minutes. Mary Duvall submitted comment via the Regional Solutions website and also spoke over the phone on the potential for a catastrophic seismic event along the subduction zone of the west coast. Her comments as submitted are also attached. Peggy Lynch spoke in support of DEQ funding for NPDES permitting [a program that addresses water pollution by regulating point sources that discharge pollutants to waters of the United States], and also to the RIF process.

10:30 to 10:55am – Advisory Committee Member Open Discussion

The committee had a short discussion of regional issues of concern.

10:55am – ACTION – Affirm Regional Priorities and 2018 Work Plan

The Committee voted unanimously in the affirmative to adopt the team’s 2018 Work Plan. The Committee also directed Col-Pac EDD to notify NW Oregon public/non-profit/private sector stakeholders of the call for Regional Infrastructure Fund applications and for the RS Team to support having key projects apply for funding.

11:00am – Senator Johnson Adjourned the meeting

Handouts used during our discussion

- North Coast Regional Solutions Team – Project Tracking Matrix
- Regional Solutions: An Overview

Meeting Attendance

Advisory Committee Members

Betsy Johnson, State Senator, District 16 and Governor's Convener for the Advisory Committee and Team

Paul Langner, Teevin Brothers

Kurt Englund, Englund Marine & Industrial Supply Co., Inc.

Suzanne Weber, Mayor, City of Tillamook

Margaret Magruder, Columbia County Commissioner

Advisory Committee Ex-Officio Members

Mary McArthur, Executive Director Col-Pac

Regional Solutions Team Members

Mark Ellsworth, Governor's Office, Regional Solutions Coordinator

Jennifer Purcell, Department of Environmental Quality

Melanie Olson, Business Oregon, IFA Regional Coordinator

Jae Pudwell, Department of Transportation, Region 2, Regional Solutions Liaison

Team Members Participating by Phone

Patrick Wingard, Department of Land Conservation and Development, North Coast Regional Representative

Visitors

Mary Jones, Nestucca Ridge Development

Ali Mayeda, Office of Representative Suzanne Bonamici

Visitors Participating by Phone

Darrel Whipple, Rainier, Envision Columbia County

Peggy Lynch, League of Women Voters of Oregon

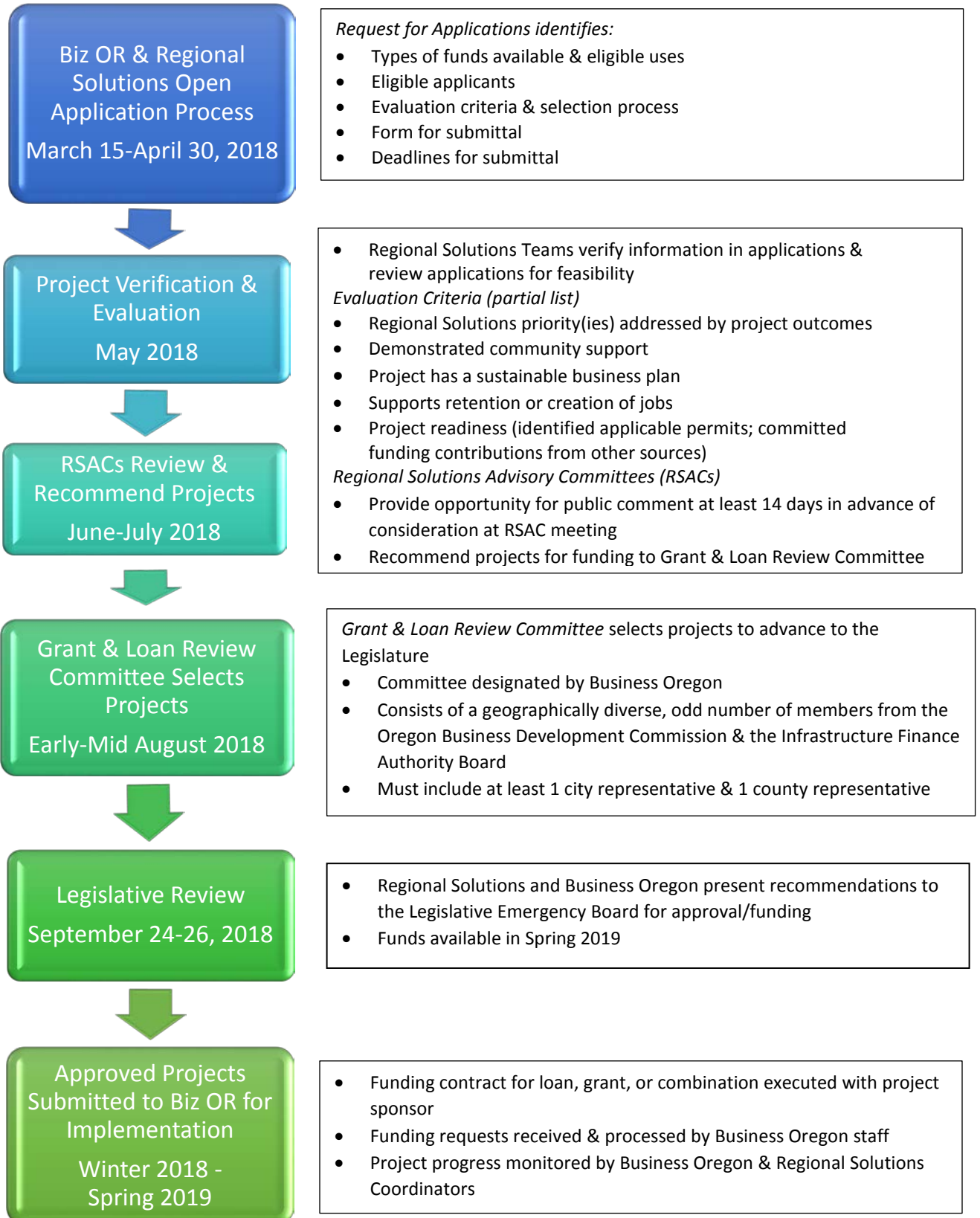
Mary Duvall, Clatskanie

REGIONAL SOLUTIONS PROGRAM

Regional Infrastructure Fund | 2017-19

Request for Applications

Minimum of 5% of funds allotted per region



REGIONAL INFRASTRUCTURE FUND APPLICATION EVALUATION CRITERIA SCORING MATRIX

Each RS Team should complete only one Scoring Matrix per application within their region.

Applicant (Sec A):	Region Name:
Project Name (Sec D):	Min-Max Funds Requested (Qu 3): \$ _____ to \$ _____

Eligible projects receiving the highest ranking are those that address regional priorities, are ready to proceed immediately, technically and financially feasible, cost-efficient, not better suited for other state funding, have strong community support, and have project management capacity.

Scoring Key: N = Not Qualified, A = Acceptable, S = Strong, O = Outstanding

Detail	N	A	S	O
Sec A. The applicant is an eligible entity. <i>(Eligible entity is local government, e.g., city or county authority, entity organized under state statute or city or county charter, council of government, port, or public school. Note: Other entities may receive funds as a final beneficiary, but a local government sponsor must be the applicant. If not eligible, do not complete the remainder of the evaluation. RDO should immediately contact the applicant regarding reason for ineligibility. If deadline has not passed, they may submit a revised application.)</i>				
Pg 3. The project addresses one or more adopted Regional Solutions priorities.				
Qu 1. The project is consistent with the Department's strategic plan priorities.				

	\$ _____ to \$ _____

Scoring Key: N = Not Qualified, A = Acceptable, S = Strong, O = Outstanding

Detail	N	A	S	O
Qu 2. The project helps meet the sustainable community objectives as noted in ORS 184.423(2).				
Sec E-F. The need for the project is clearly identified and it is clear how the project would address the identified need.				
Qu 4. The project has demonstrated community support and letters of support were included with the application.				
Qu 6. The project results in the retention / creation of long-term jobs in the region directly impacted by the project, and/or the project removes impediments to job retention / creation in the same region. <i>(If the project advances to the Grant & Loan Review Committee, supplemental information may be requested for this section.)</i>				
Sec G / Qu 7 / Sec K. The project is ready to proceed and the entity has identified all applicable and required permits within the project schedule.				

	\$ _____ to \$ _____

Scoring Key: N = Not Qualified, A = Acceptable, S = Strong, O = Outstanding

Detail	N	A	S	O
Sec H. The RIF is the best source of State of Oregon funding for the project.				
Sec I. The entity has committed funding contributions from other public, private, or philanthropic resources, to help complete the project.				
Qu 8-11. The project has a sustainable business plan and does not require or rely upon continuing subsidies from the Department for ongoing operations.				

Overall Evaluation			
Not Qualified	Acceptable	Strong	Outstanding

Memorandum

Governor's Office – North Coast Regional Solutions

To: Senator Betsy Johnson and Members of the North Coast Regional Solutions Advisory Committee

From: The North Coast Regional Solutions Team

Date: July 9, 2018

Re: Regional Infrastructure Fund (RIF) Projects Staff Recommendation

Dear Senator Johnson and Advisory Committee Members,

In 2017, the Legislative Assembly authorized the use of \$4 million of lottery bonds to fund Regional Solutions projects for this biennium through the Regional Infrastructure Fund. In our January Advisory Committee meeting, we discussed this fund and the statewide application and selection process that would occur.

The purpose of this meeting is for the Regional Solutions Team to report on the scoring of the applications received in the North Coast region, and for the Regional Solutions Advisory Committee to approve and rank priority projects that will be recommended to the state's Grant & Loan Review Committee as outlined in the attached flowchart. The Legislature's Emergency Board will then approve the projects and the state will sell bonds in the spring of 2019 to fund the projects.

The Process

In March, Business Oregon announced a Request for Applications for priority economic and community development projects with applications due April 30. The department received 104 requests totaling over \$104 million for the \$4 million in available funding. Twenty-three applications from the North Coast region of the state were received in this process or 22% of the total.

Each of the 11 Regional Solutions regions in the state will receive a minimum level of funding of \$200,000. An additional \$1.8 million is available statewide and will be awarded to projects at the discretion of the Grant & Loan Review Committee. Regional Solutions Advisory Committees have been asked to submit up to three projects in ranked order, totaling no more than \$1 million, for consideration. Final recommendations for funding will be determined by the Grant & Loan Review Committee and submitted to the legislature in September.

Projects are expected to support the creation and/or retention of jobs in the region, leverage other funds, be catalytic for the community and create community infrastructure. Qualifying projects include:

- 1) construction, remodeling, or renovation of a structure, acquisition of a structure, or making an addition to a structure with a useful life of more than one year;
- 2) the acquisition of land;
- 3) the installation of machinery or equipment that will become an integral part of a structure; and
- 4) activities related to the completion of capital construction that may involve planning, design, land use, environmental impact studies, acquisition of permits, licenses, or other services connected with the construction.

Capital construction does **not** include maintenance, repair, supplies, furnishings, or renovation.

Ranking of Projects

The North Coast Regional Solutions Team reviewed the applications and evaluated their responses, scoring each application based on the following evaluation criteria, using a point system for Outstanding, Strong, Acceptable or Not Qualified.

1. Eligibility
2. Addresses one or more adopted Regional Solutions priorities
3. Is consistent with Business Oregon's strategic plan priorities
4. The project helps meet the Sustainable Community Objectives (ORS 184.423(2))
5. Need is clearly identified and it is clear how the project would address the identified need
6. Demonstrated community support and letter of support included in the application
7. Retention/creation of long-term jobs in the region directly impacted by the project and/or the project removes impediments to job retention
8. Ready to proceed and the entity has identified all applicable and required permits within the project schedule
9. Regional Infrastructure Fund is the best source of State of Oregon funding for the project
10. Entity has committed funding contributions from other public, private, or philanthropic resources to help complete the project
11. Project has a sustainable business plan and does not require continuing subsidy.

The scores were tabulated and the 23 projects ranked. Six projects emerged as strong candidates:

Top 6 Projects	Jurisdiction	Funding Request
Wagner Court Wastewater Line Upsizing	City of Scappoose	\$379,578
<i>Replace wastewater pipe between Wagner Court and the Scappoose Airport to provide needed infrastructure for OMIC and other industrial development at the industrial park.</i>		
Industrial Land Improvements / Tillamook Bay Community College (TBCC) Truck Driving School	Port of Tillamook Bay	\$107,500
<i>Improvements on industrial land for a new truck driving school including fencing, gates and paving a 36,000 sq. ft. surface where TBCC students can practice driving.</i>		
Waterfront Redevelopment Project (Lagoon)	City of St. Helens	\$1,000,000
<i>As a part of the city's waterfront redevelopment plans, they seek to fill a portion of their wastewater treatment plant lagoon using sediment from local and regional sources to create a place for future development. Money requested is for a feasibility study.</i>		
Tongue Point Rd Truck Access Improvements	City of Astoria	\$85,000
<i>The road into North Tongue Point has long been an impediment to development. Hyak Maritime's acquisition of the site is spurring immediate job creation. This project funds design work for improvements for truck access to the site.</i>		
Neskowin Second Access	Tillamook County Public Works	\$1,000,000
<i>Provide a secondary access road for 300 homes that currently use a single road into and out of this community. A natural disaster could compromise this road and jeopardize safety. Project increases resiliency and fish passage with new culverts.</i>		
Restore Westport Slough to commercial use	Clatsop County	\$900,000
<i>Westport Slough is a small shipping port and a Federal navigation channel that over time has not been well maintained. Dredging will allow the movement of goods to market for immediate job creation and take trucks off the highway system.</i>		

Other projects considered:

Downtown Revitalization	City of North Plains
Waterfront Boardwalk & Greenway Design	City of St. Helens
Water Transmission and Contact Time Improvements	Neskowin Water District
"S" Curves Redundancy	City of Cannon Beach
First St Bridge Construction Project	City of Garibaldi
Ecola Lift Station Improvements	City of Cannon Beach
Install New Pump Station Additions to House Generators	City of Cannon Beach
Commerce Street Parking/Trail Connector	City of Banks
Bay City Well Replacement	City of Bay City
Ecola/Fir Bridge Retrofit	City of Cannon Beach
New Structure for the Matanuska Lift Station	City of Cannon Beach
New Pole Building to Store Generators	City of Cannon Beach
Sunset Pump Station	City of Cannon Beach
Wastewater Treatment Plant covers	City of Cannon Beach
Water Meter Replacements	City of Cannon Beach
Tolovana and Gower Beach Access Ramps	City of Cannon Beach

Further Due Diligence

The Regional Solutions Team next focused on evaluating the first tier of projects where six had risen to the top of the list with the goal of bringing a recommendation of three projects to the Regional Solutions Advisory Committee. Based upon additional due diligence, the Regional Solutions Team recommends the Scappoose Wastewater Line Upsizing, Tongue Point Road Improvements, and Westport Slough projects for funding. These projects all lead to immediate capital investment directly related to our regional priorities, with significant job creation and economic development potential. Each has access to other funding, are close to shovel ready, and would provide critical infrastructure to support priority projects in the North Coast region.

Conversely, additional considerations and challenges surfaced regarding the Neskowin Access Road, the Port of Tillamook Bay improvements, and the St. Helens Waterfront Redevelopment projects. Rather than revisiting the scoring and ranking for each project, the Regional Solutions Team provides the following justification for removing them from further consideration. Tillamook County confirmed that the Neskowin Second Access Road project remains in the preliminary stages and has significant milestones to reach before proceeding. The Regional Solutions Team concluded that the Regional Infrastructure Fund is not the best source of funding for the industrial land improvements proposed by the Port of Tillamook Bay for the TBCC Truck Driving School. Finally, the Regional Solutions Team determined that the St. Helens Waterfront Redevelopment Project (Lagoon) is too early in its development to be considered a capital construction project and other funds are available to assist the city with the needed feasibility study.

Recommendation

The Regional Solutions Team submits the following three projects as the most competitive applications from our region:

- 1) Restoring Westport Slough to Commercial Use,
- 2) Wagner Court Wastewater Line Upsizing, and
- 3) Tongue Point Road Truck Access Improvements.

It is the recommendation of the Regional Solutions Team to the Regional Solutions Advisory Committee to forward these three projects to the Grant & Loan Review Committee. We ask that you review and approve this recommendation, or modify as deemed appropriate, before voting to advance.

The original applications for the top three projects are attached for your review.

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018

NORTH COAST REGIONAL SOLUTIONS TEAM MEMBERS

Mark Ellsworth, Regional Coordinator – Governor Kate Brown’s Office

Jae Pudewell, Regional Solutions Liaison – Oregon Department of Transportation

Melanie Olson, Regional Development Officer – Business Oregon

Jennifer Purcell, Regional Solutions Coordinator – Oregon Department of Environmental Quality

Lisa Phipps, North Coast Regional Representative – Oregon Dept. of Land Conservation & Development

Becky Bryant, Regional Project Manager – Business Oregon’s Infrastructure Finance Authority

Mary McArthur, Executive Director – Columbia Pacific (Col-Pac) Economic Development District

North Coast Team Mission and Regional Priorities

Team Mission: Promote and sustain healthy communities through retention, diversification and expansion of the economic base. Job creation is paramount with the goal of expanding the region’s economic base while being responsible stewards of the region’s natural resources.

Regional Priorities:

- Sustain and grow NW Oregon businesses in areas such as aerospace, marine based industry, small manufacturing, tourism, forest products, and agriculture.
- Support innovation, business incubation and the manufacturing of new product technologies. Assist business start-ups and entrepreneurs.
- Improve the readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments. Work to increase the number of sites that have building-ready status.
- Review, streamline and address regulatory and permitting impediments to economic development.
- Support comprehensive solutions to barriers limiting business retention and expansion (e.g., housing, workforce development).
- Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resiliency initiatives.
- Bring regional support to ongoing Oregon Solutions projects (e.g., Southern Flow Corridor, Vernonia schools).

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018



Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
PORT DISTRICTS				
<p>Port of Tillamook Bay</p> <p>The Port of Tillamook Bay is a former U.S. Naval Air Station, which was home to a blimp squadron during World War II. It contains over 1,600 acres of land and is now the center of Tillamook County's industrial sector.</p> <p>The Port recently leveraged FEMA reimbursement dollars from damages during the December 2007 storm to fund 18 alternative projects, including infrastructure, remodeling and new construction.</p>	<p>Sustain and Grow NW Oregon Businesses</p> <p>Support innovation, business incubation and manufacturing</p> <p>Improve the readiness of industrial land</p> <p>Job Creation</p>	<p>\$44 million of FEMA Reimbursement Dollars</p> <p>\$7 million of Legislative Match</p> <p>\$163,296 Connect Oregon IV Grant</p> <p>\$3,265,914 FAA Grant</p> <p>\$140,000 ODOT TGM Grant</p> <p>\$500,000 SPWF</p> <p>\$500,000 Strategic Reserve</p>	<p>Complete FEMA projects</p> <p>Salmonberry Trail</p> <p>Unmanned Aerial Systems</p> <p>Land Use Plan Implementation</p>	<p>Michele Bradley, Port of Tillamook Bay, Mayors of port affiliated cities, OEM – FEMA, DSL, SHPO, Business Oregon, IFA, DEQ, DLCD, Oregon Department of Aviation</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: IFA, DEQ, DLCD, Business Oregon, DSL, OEM, ODOT</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018

Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
PORT DISTRICTS				
<p>Port of Garibaldi</p> <p>The Port of Garibaldi serves the forest product industry, commercial and charter fishing, seafood processing and recreational sports, and encompasses the cities of Bay City, Garibaldi and Rockaway Beach.</p> <p>The Port just finished a major project to upgrade the structural integrity and weight bearing ability of the Wharf. This upgrade now provides opportunity to attract more sophisticated business operation. Commercial Avenue renovations are also complete.</p>	<p>Sustain and Grow Marine Based and Forest Products Industry</p> <p>Readiness for Industry by Addressing Infrastructure Needs</p> <p>Job Creation</p> <p>Community Development Initiatives</p>	<p>\$1.6 million from Connect Oregon</p> <p>\$3.1 million from U.S. Dept. of Commerce EDA</p> <p>\$1.5 million in the form of a US DOT TIGER Grant</p> <p>\$116,000 Ford Family</p> <p>\$20,000 RDI</p> <p>Four to Six MIT Student Internships for four months</p>	<p>Update and implement strategic plan</p> <p>South Jetty Repair remains our region's top federal priority</p> <p>Feasibility analyses are underway for a potential retail operation and ice-making facility</p> <p>Build out the new wharf</p> <p>Hired EcoTrust to buildout small commercial fisheries supply chain</p> <p>A new seafood catch hoist for small commercial fishing fleet</p> <p>Massachusetts Institute of Technology (MIT) students to research cold storage and fish waste processing solutions for the small commercial fishing fleet</p>	<p>Port of Garibaldi, City of Garibaldi, ODOT, Col-Pac</p> <p>(The team has worked to fund infrastructure to benefit small commercial fishing operations that would in effect, extend the time fishermen can sell their catch along with other value-added infrastructure which will increase the type of products available.)</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting Port Led Projects</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL, Col-Pac</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018

Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
PORT DISTRICTS				
<p>Port of Nehalem</p> <p>The Port of Nehalem is the smallest port within the region and encompasses the communities of Manzanita, NeahKahNie, Nehalem and Wheeler. The Port's mission is largely focused on maintaining the health and navigability of the Nehalem River.</p>	<p>Sustain and Grow Marine Based Industry</p>		<p>Dredging</p>	<p>Port of Nehalem Commission, Mayors of port affiliated cities, ODFW, DSL</p> <p>Agency Lead: GO</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting port and community initiatives</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL, Col-Pac</p>
<p>Port of Astoria</p> <p>The Port of Astoria manages marine, industrial and aviation facilities in Astoria and Warrenton. The team and state agencies have worked closely with the Port over the years on providing infrastructure and financing.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry, manufacturing and aviation.</p> <p>Job Creation</p>	<p>\$1,000,000 Connect Oregon IV for Pier II upgrade</p> <p>\$665,000 Connect Oregon VI for LifeFlight facility improvements</p> <p>Combined planning underway with the County which will leverage IFA funding, local funding and potential federal funding</p>	<p>Pier II Structural Deficiencies</p> <p>Airport and Airport Industrial Park Improvements</p> <p>Storm Water Management</p> <p>East Mooring Basin Causeway/Sea lions</p> <p>Potential Boatyard Relocation</p> <p>Derelict Vessels</p> <p>Skipanon Dike and Levee</p> <p>Team and Col-Pac are working with the Port on an updated strategic plan</p>	<p>Port of Astoria Commission, City of Astoria, City of Warrenton, Clatsop County, CEDR, Col-Pac</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, DLCD, DSL, IFA, ODOT, DEQ</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018



Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
PORT DISTRICTS				
<p>Port of St. Helens</p> <p>The Port of St. Helens holds geographic authority in Columbia County along a 6 by 51-mile band along the Columbia River. The Port manages property at nine sites in the county. The team has worked closely with the Port on development at Port Westward and the Scappoose Industrial Airpark.</p> <p>Port Westward is one of Oregon’s key industrial sites with rail access and a natural self-scouring dock on the Columbia River. It is included in an Enterprise Zone and an Urban Renewal Area and is a site for PGE operations as well as Global Partner’s ethanol facility.</p> <p>The Scappoose Industrial Airpark now benefits from the city’s expansion of the UGB allowing for development near the Airport.</p>	<p>Readiness for Industry by Addressing Infrastructure Needs</p> <p>Improve the readiness of industrial land.</p> <p>Job Creation</p>	<p>\$2 million Connect Oregon V Project for Port Westward Dock upgrade (Berth 1)</p>	<p>Port Westward development opportunities</p> <p>Scappoose Airpark development opportunities</p> <p>Railroad Corridor Property Clean Up (Pole Yard)</p> <p>Preparation of McNulty Creek Property</p>	<p>Columbia County, Port of St. Helens, Mayors of port affiliated cities, Army Corps, PGE, NW Natural, Portland & Western Railroad, Local Communities</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Bring Agency Coordination and response</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT, DSL</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018

Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
ACTIVE PROJECTS				
<p>Neskowin Emergency Access Road Oregon state fire code requires communities of over 29 residences to have two access roads. Neskowin, an unincorporated community, with several hundred homes has only one access across a narrow bridge, which could fail in a flood or emergency event. This project will construct an emergency access that will serve the community during an emergency.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$100,000 - Neskowin Community \$25,000 - Private Donation \$423,000 - Tillamook County \$150,000 - RST Dollars</p>	<p>Complete Engineering Complete Construction</p>	<p>Tillamook County, Community of Neskowin, USFWS, ODFW, Nestucca Fire District, Nestucca Watershed Council, Neskowin Community Association, Neskowin Citizens Advisory Committee Agency Lead: Tillamook County Team Lead: Mark Ellsworth RST Role: Supporting and coordinating permitting and funding for this project. Contribution of RST Dollars. Team: DSL, State Parks, ODFW, DEQ</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018

Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
ACTIVE PROJECTS				
<p>Tillamook Flooding – Southern Flow Corridor Project</p> <p>In 2007, Oregon Solutions began the Tillamook Bay Flood Reduction project with the goal of managing the impact of flooding which routinely ravaged the county. Twenty individual projects from spillways to plans for gravel removal were designed to put infrastructure in place to move water through the county. Most recently, 130 acres have been acquired to open land for what may be the largest flood reduction and ecological restoration project on the west coast.</p> <p>To date, \$10.6 million has been raised for the project.</p>	<p>Providing support for Oregon Solutions Projects</p> <p>Address comprehensive solutions to barriers limiting business retention and expansion</p>	<p>\$250,000 in Private Philanthropy</p> <p>\$1.4 Million in OWEB Acquisition Grant</p> <p>\$745,000 USFWS</p> <p>\$346,849 In Kind</p> <p>\$2.7 million from NOAA</p> <p>\$3,225,000 from FEMA</p> <p>\$1, 075,000 State Bond</p> <p>\$125,000 OWEB Grant for monitoring</p> <p>\$550,974 IFA Brownfields Grant</p> <p>\$10,000 City of Tillamook Tree Planting</p> <p>\$500,000 in Regional Solutions Dollars</p>	<p>Ongoing Monitoring</p>	<p>Tillamook County, Port of Tillamook Bay, Oregon Solutions Project Team, Tillamook Estuary Partnership (TEP), USAC, USFWS, ODFW, NMFS, NOAA</p> <p>Original Co-Conveners: Mark Labhart and Betsy Johnson</p> <p>Agency Lead: Tillamook County, POTB, OEM</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Supporting this Oregon Solutions-Led Project. Contribution of RST Dollars.</p> <p>Team: ODOT, DLCD, DSL, ODFW, OEM, DEQ</p>

North Coast Regional Solutions Team

PROJECT TRACKING MATRIX

Adopted: January 30, 2018

Updated: May 2018



Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
ACTIVE PROJECTS				
<p>Tillamook Downtown Revitalization</p> <p>ODOT's realignment of Highway 6 and Highway 101 in downtown Tillamook has provided the city with the opportunity to undertake several revitalization projects. Agency coordination will be critical to support the City's work and to maximize investment opportunity.</p> <p>The City is a part of the Oregon Main Street Program.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resilience initiatives.</p>	<p>\$1,650,000 enhancement dollars from OTC</p> <p>\$27,000,000 OR6/US101 JTA project.</p> <p>\$100,000 investment in Oddfellows Building by OHCS.</p>	<p>Identify safety improvements for the Wilson River Loop intersection with Highway 6 as the downtown Tillamook construction will be resulting in a significant increase in traffic diversion to the loop road</p> <p>Future use of former Shell Station Property</p> <p>Downtown Business Development Opportunities</p> <p>Highway 6/101 Improvement Project underway</p>	<p>City of Tillamook, Tillamook County Economic Development, TURA, Revitalization Committee, Oregon Main Street, Business Oregon, IFA, DEQ, DLCD, ODOT, SHPO</p> <p>Agency Lead: City of Tillamook</p> <p>Team Lead: Jae Pudewell, Patrick Wingard/Melanie Olson</p> <p>RST Role: Agency Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>
<p>City of Bay City</p> <p>This community located on the east shore of the Tillamook Bay has several infrastructure projects planned including new well development, culvert replacement, sewer realignment and connecting the community across Highway 101.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development and resilience initiatives.</p>		<p>Coordination and assistance with funding and permits</p>	<p>City of Bay City, Business Oregon, IFA, DEQ, DLCD, ODOT</p> <p>Agency Lead: City of Bay City</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Agency Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>

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ACTIVE PROJECTS				
<p>Salmonberry Trail</p> <p>The decision by the Port of Tillamook Bay to not rebuild the rail created an opportunity to convert the old rail bed from Banks to Tillamook into bike, horse and pedestrian trail. This project will create a world class destination spot. Portions would retain rail for tourist train use.</p> <p>A governance structure has been put in place with the Salmonberry Trail Intergovernmental Agency. The team maintains ongoing involvement through STIA board membership.</p>	<p>Sustain and grow NW Oregon businesses in areas such as ... tourism</p> <p>Expand regions economic base while being responsible stewards of the region's natural resources</p>	<p>\$400,000 EPA Brownfields Assessment Award Facilitated by RST</p> <p>\$124,000 TGM County Code Adoption</p> <p>\$150,000 Cycle Oregon</p> <p>\$150,000 Tillamook County TLT</p> <p>\$50,000 Washington County Visitor's Association</p> <p>\$140,000 Tillamook Forest Heritage Trust</p> <p>\$10,000 Oregon Forest Resources Institute</p>	<p>City of Tillamook trail section planning currently underway</p> <p>Engagement through governance, operations and maintenance</p> <p>Poised to support catalytic projects</p> <p>Working with the City of Banks, Washington County and ODOT on efforts to align and improve a key intersection where three trail and railroad easements complicate how to design and build the intersection.</p>	<p>Washington and Tillamook Counties, Washington County Visitor's Association, Oregon Parks Department, Department of Forestry, Port of Tillamook Bay, Tillamook Forest Heritage Trust, Cycle Oregon, TCCA</p> <p>Agency Lead: Oregon Department of Forestry, Oregon State Parks</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, ODOT Rail, DEQ, DLCD, Business Oregon, DSL</p>

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ACTIVE PROJECTS				
<p>City of Wheeler</p> <p>A Tillamook County saltwater marsh that floods daily, located on the Nehalem River estuary next to the City of Wheeler.</p> <p>Opportunities abound: Right off Highway 101, it is ideally suited for an educational interpretive center or a natural terminus for the Salmonberry project. A part of the County River Trail Network for kayaking. The trail travels there from Garibaldi. An environmental sanctuary for downward migrating smolt and a salmon run which deserves protection.</p> <p>In April 2016 controlling interest of the marsh was acquired by Ken Ulbrecht presenting an opportunity to preserve and enhance the marsh while engaging in appropriate development of the upland.</p>	<p>Expand regions economic base while being responsible stewards of the region's natural resources.</p>	<p>Initial Legal Work \$15,000, Senator Johnson</p> <p>EPA Brownfields Grant for site assessment of Salmonberry Trail</p>	<p>Culvert Assessment and Repair Work through town and under Highway 101</p> <p>Botts's Marsh</p>	<p>Tillamook Estuary Partnership, Tillamook County, Watershed Council, City of Wheeler, Mayor Stevie Burden, State Parks, DSL, ODOT, OBDD, ODFW, Lower Nehalem Community Trust</p> <p>Agency Lead: ODOT</p> <p>Team Lead: Jae Pudewell</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, DEQ, DLCD, Business Oregon, DSL</p>

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ACTIVE PROJECTS				
<p>Pacific Seafood</p> <p>In June 2013, Pacific Seafood's Warrenton plant burned to the ground. Substantial costs not covered by insurance. Oregon Legislature approves \$3 million to help rebuild the dock as a part of a package of funding that also includes Strategic Reserve dollars as well as Regional Solutions dollars of \$650,000. The team continues to work on financing, regulatory and permitting issues.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Fish and shellfish processing is key to the North Coast economy. Retaining and supporting this industry yields spillover benefits to the entire region.</p>	<p>\$350,000 Strategic Reserve Funds</p> <p>\$650,000 Regional Solutions Funds</p> <p>\$3 million Oregon Legislative Assembly</p> <p>\$46,580 IFA for Wastewater Study</p>	<p>Final funding documents</p> <p>BOLI work</p> <p>Ongoing Permitting</p> <p>Reauthorization of \$500,000 which was appropriated but not in bond sale</p>	<p>DEQ, Business Oregon, IFA, Building Codes, DSL, DAS</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth and Melanie Olson</p> <p>RST Role: Coordination and permit streamlining. Contribution of RST Dollars.</p> <p>Team: DEQ, DSL, Business Oregon, IFA, Building Codes</p>
<p>Seafood Processor Wastewater Permitting</p> <p>DEQ and Business Oregon are working with Oregon's seafood processors to update NPDES permit coverage for the industry's wastewater discharges. North Coast team members are agency leads on this comprehensive and complex activity.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p>		<p>A permit timeline is being developed</p> <p>Permit Development Underway</p>	<p>Coastal Caucus, Individual Seafood Processors</p> <p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination and permit streamlining.</p> <p>Team: DEQ, Business Oregon</p>

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ACTIVE PROJECTS				
<p>North Coast Business Park</p> <p>This large 177 acre site was acquired by Clatsop County in 1991 and is located within the City of Warrenton. It is being developed by the county as an industrial site with the goal of creating family-wage jobs for the lower Columbia River Region. It is anticipated that there will be four sub-areas with 117 acres available for business activity.</p>	<p>Improve readiness of industrial land by addressing wetlands, transportation access, infrastructure and other impediments.</p> <p>Job Creation</p>	<p>Potential Immediate Opportunity Fund (IOF)</p> <p>Combined planning underway with the Port of Astoria which will leverage IFA funding, local funding and potential federal funding</p>	<p>County moving forward with discrete development projects with individual permits</p> <p>Mitigation and Storm Water Management Plan Complete</p> <p>Fort George expansion</p> <p>Work with County on transfer of OYA facility</p>	<p>Clatsop County, City of Warrenton, Business Oregon, IFA, DLCD, DEQ, DSL, NMFS, USACE, ODOT, Clatsop Co. Economic Development (CEDR)</p> <p>Agency Lead: Clatsop County</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and Site Certification</p> <p>Team: Business Oregon, DSL, IFA, DLCD, DEQ, ODOT</p>

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ACTIVE PROJECTS				
<p>Astoria Marine (AMCCO)</p> <p>AMCCO was chosen for evaluation and possible Superfund listing following an investigation of sites along the lower Columbia River following its designation as a “River of National Significance.”</p> <p>In September 2012, the EPA deferred cleanup to Oregon DEQ oversight and in 2015 and 2016, a risk assessment was completed.</p> <p>Much of the contamination occurred when the US Navy had the property. The current owners do not have the ability to pay for cleanup. Historic insurance policy coverage has been identified to help with partial cleanup costs.</p>	<p>Address comprehensive solutions to barriers limiting business retention and expansion</p>		<p>Community partners are exploring options to retain these services in the region.</p> <p>Remedial design and permitting underway</p> <p>Natural Resource Damage Negotiations are Underway</p>	<p>Clatsop County, EPA, Astoria Marine Owners, Consultants, Forensic Accountants, Lawyers, Federal Delegation, CEDR, ODEQ, Port of Astoria</p> <p>Agency Lead: DEQ</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination</p> <p>Team: DEQ, Business Oregon, DLCD</p>

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ACTIVE PROJECTS				
<p>North Tongue Point</p> <p>Tongue Point is a peninsula protruding nearly a mile into the Columbia River at the eastern end of Astoria and home to a U.S. Coast Guard facility, a U.S. Department of Labor Job Corps Center, Clatsop County Community College's Merts Campus as well as a marine terminal. This 400 acre terminal located at North Tongue Point was built in the 1920s by the Department of Navy and used for various purposes up into the 1960s when 250 Liberty Ships were mothballed and stored at the site. The State of Oregon took control thereafter and then the site moved into private ownership with various entities trying to make a go of it. The Port of Astoria being the most recent.</p> <p>In December 2017, the site was purchased by Hyak Maritime for a marine fabrication and repair facility of ocean going work boats.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p>		<p>Discussions occurring between the City of Astoria, Merts and the Department of Labor regarding wastewater needs, potential projects and timelines</p> <p>Assessment of Infrastructure Needs</p> <p>Work with Hyak Maritime</p>	<p>US Dept. of Labor, US Coast Guard, Federal Delegation, DSL, ODOT, Business Oregon, IFA, City of Astoria</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, DLCD, DSL, IFA, ODOT, DEQ</p>

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ACTIVE PROJECTS				
<p>Westport Slough</p> <p>The small Oregon community of Westport is located between Wauna and Jones Beach on Plympton Creek where the creek meets the slough and the Columbia River. The Westport Slough is a federally authorized navigational side channel of the Columbia River.</p> <p>Westport is also the landing for interstate ferry service between Wahkiakum County, Washington and Oregon and is a waterfront industrial site for commercial shipping with access off of Highway 30.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Plan, coordinate, fund and install needed infrastructure.</p>	<p>\$95,000 study funded by Clatsop County titled Westport Water Corridor completed 2011.</p> <p>\$10,000 Sediment removal in Plympton Creek in 2008 to minimize sediment in the Slough.</p> <p>Considerable volunteer and in-kind effort contributed to the study.</p>	<p>Keep Federal Permit Active</p> <p>Find funding mechanism to dredge slough</p> <p>Potential transportation and pedestrian improvements and the realignment of Plimpton Creek</p>	<p>Clatsop County, Business Oregon, IFA, DLCD, DEQ, ODOT, DSL, USACE, USFW, ODFW</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination</p> <p>Team: Business Oregon, IFA, DLCD, DEQ, ODOT</p>

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ACTIVE PROJECTS				
<p>Rainier “A” Street Rail Safety Improvement Project</p> <p>Downtown Rainer is in an unsafe situation where a rail line runs down the center of the main street of this community.</p> <p>The project makes needed rail safety improvements along “A” Street in Rainier and will include daylighting the rail between West 2nd and the eastern end of “A” Street, gated crossings, closing some street access, removal of herringbone parking along with additional street improvements.</p> <p>In addition to making these necessary safety improvements, the project will also help increase livability in this community.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p>	<p>\$2 million in RST Dollars approved by legislature in Fall 2013 for safety improvements</p> <p>\$2,996,264 Connect Oregon V Grant approved by OTC in August 2014</p> <p>\$896,012 IFA loan for city plaza and parking expansion</p> <p>\$672,975 TE Discretionary Fund</p> <p>\$77,025 TE City Match</p> <p>\$2,550,000 in Federal Rail Safety Dollars</p> <p>\$749,066 G&W Railroad Match</p> <p>\$656,710 Sewer upgrades, City of Rainier</p> <p>\$300,000 Street Lighting, City of Rainier</p>	<p>Plaza Construction</p> <p>Final Design Work</p> <p>Construction</p>	<p>Portland and Western Rail, Genesee and Wyoming Rail, The City of Rainier, Columbia County, Foss Maritime, Inc., Global Partners, The Port of St. Helens, Local Business Community.</p> <p>Agency lead: ODOT</p> <p>Team Leads: Mark Ellsworth, Jae Pudewell</p> <p>RST Role: Coordinating the rail safety improvement process, work closely with the community, secure and manage funding</p> <p>TEAM: ODOT, Business Oregon, DEQ, DLCD</p>

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ACTIVE PROJECTS				
<p>St. Helens Waterfront Redevelopment</p> <p>The City of St. Helens has undertaken a comprehensive look at redeveloping their downtown waterfront district. The team met with the city in 2013 to discuss this opportunity. Of particular interest are two recently acquired brownfield sites, where Boise Veneer and Boise White Paper were once located. They offer over 900 acres of development opportunity for the city.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure and advance community development initiatives</p>	<p>\$200,000 EPA Area wide Planning Grant</p> <p>\$85,000 Business Oregon Integrated Planning Grant and Brownfields funding</p> <p>\$400,000 EPA Assessment Grant</p>	<p>Community-wide Brownfield assessment project</p> <p>Lagoon conversion feasibility study for dredge spoils</p>	<p>City of St. Helens, Columbia County,</p> <p>Agency Lead: City of St. Helens</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Agency Coordination</p> <p>Team: DEQ, Business Oregon, IFA, DLCD, ODOT, DSL</p>

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ACTIVE PROJECTS				
<p>Cascades Tissue</p> <p>Retaining and growing forest product industry jobs has been a key priority for the team, and to this end, we have worked closely with Cascades Tissue over the past several years as they have expanded and retooled operations at their St. Helens plant to add jobs, double capacity and improve efficiency. Building upon this success is the just announced production facility to be located in Scappoose that will take large rolls of tissue from the St. Helens plant and convert them into finished product at the new facility.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>	<p>Oregon Investment Advantage</p> <p>Enterprise Zone</p> <p>Potential Immediate Opportunity Fund (IOF)</p> <p>Potential Special Public Works Grant/Loan</p> <p>Potential 70 new jobs</p> <p>\$64 million new investment at the site which will support 100 jobs now in St. Helens</p>	<p>IOF Construction</p> <p>Future Expansion</p>	<p>City of Scappoose, City of St. Helens, Columbia County, Port of St. Helens,</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLCD, DEQ, ODOT</p>

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ACTIVE PROJECTS				
<p>Oregon Manufacturing Innovation Center (OMIC)</p> <p>This transformational project combines cutting-edge manufacturing, education and industry partnerships to bring to Oregon a unique research center modeled on the Advanced Manufacturing Research Center in Sheffield, England. With legislatively approved funding, and education partners in place, the team will work closely with Scappoose in delivering needed infrastructure for this key project.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p> <p>Job Creation</p>	<p>\$7.5 million appropriated from Oregon Legislature</p> <p>\$9 million PCC</p> <p>\$45,000 Columbia County</p> <p>\$1.5 million OIT</p> <p>\$1,090,000 Special Public Works funding for Charles T. Parker Road Project.</p>	<p>Portland Community College will site a campus facility in Columbia County to better serve workforce training needs</p> <p>Recruitment</p> <p>Construction and Expansion</p> <p>Permitting</p> <p>Annexation</p>	<p>Oregon Legislative Assembly, OIT, Boeing, PCC, PSU, OSU, City of Scappoose, Columbia County, Col-Pac, University of Sheffield, Greater Portland</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLC, DEQ, ODOT, Employment Department, Col-Pac</p>
<p>Development Opportunities at the Scappoose Airport</p> <p>The recent addition of 200 acres near the Scappoose Airpark into the city's UGB provides opportunity for smart development of this prime industrial land. The team will work closely with all parties in bringing help to this enterprise.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p> <p>Job Creation</p>	<p>Potential Immediate Opportunity Fund (IOF)</p> <p>Potential Special Public Works Grant/Loan</p>		<p>Port of St. Helens, City of Scappoose, Columbia County</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination of Permitting and Site Preparation</p> <p>Team: Business Oregon, IFA, DSL, DLC, DEQ, ODOT</p>

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ACTIVE PROJECTS				
<p>Alternate Rail Siding and Switching Yard</p> <p>With increased rail traffic along Hwy 30 corridor has come increased pressure in communities living next to rail transfer operations. Of critical importance is relieving pressure in Linnton and Scappoose where a lack of quiet zones has been disruptive.</p> <p>The development of an alternate rail siding in lower Columbia County will take on increasing importance in preserving livability and maintaining commerce throughout the region.</p>	<p>Sustain and Grow NW Oregon's businesses</p> <p>Improve readiness of industrial land by addressing ... transportation access and infrastructure</p>		<p>Identify challenges and opportunities</p> <p>Develop work plan with critical path activities and timelines</p>	<p>Portland & Western Railroad, Columbia County, City of Portland, Genesee & Wyoming, Port of St. Helens, City of Scappoose, ODOT Rail, DLCD, Business Oregon, DSL, DEQ</p> <p>Agency Lead: ODOT Rail</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Project coordination and prioritization</p> <p>Team:</p>

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<i>Regional Partnerships</i>				
<p>Unmanned Aerial Systems</p> <p>Three sites in Oregon have received FAA designation to conduct research as a national test site on how to integrate unmanned aerial systems into civilian airspace. Other goals include the development of commercial applications of data collected from test flights.</p> <p>These projects present an opportunity for growing supply-chain related businesses, local support economies, and strengthening the regional aviation cluster.</p> <p>Project will be coordinate with other aerial partnerships across Oregon, which includes Tillamook, Warm Springs, and Pendleton.</p>	<p>Sustain and grow NW Oregon businesses in areas such as ... aviation.</p>	<p>\$500,000 Business Oregon IFA Special Public Works for UAS infrastructure</p> <p>\$500,000 Strategic Reserve for Electronics and technical improvements</p> <p>FEMA dollars paid for the construction of a \$7 million flight-integration building, tower and manufacturing area</p> <p>\$140,000 in SOAR Funding</p>		<p>Oregon Dept. of Aviation, Business Oregon, IFA, Tillamook County, POTB, Near Space, SOAR</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Support business development and leverage new opportunities</p> <p>Team: Business Oregon, Oregon Department of Aviation</p>

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<i>Regional Partnerships</i>				
<p>Dredging</p> <p>Ports and cities throughout the region require dredging to maintain marine navigation access crucial to the region's economy, culture, and vitality.</p> <p>These ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance at port facilities is placing critical infrastructure at risk.</p>	<p>Sustain and Grow NW Oregon's businesses by exploiting opportunities in areas such as marine based industry</p>	<p>\$5 million from legislature for coastal port dredging needs</p> <p>\$300,000 from Strategic Reserve for dredging permit renewal work</p> <p>The boat <i>Laura</i> is to be shared among ports. Current goal is to bring the boat north for our region's dredging work</p>	<p>Federal funds appropriated to augment dredging work</p> <p>Westport Slough</p>	<p>Coastal caucus, USACE, Port districts, DSL, DLCD, DEQ, IFA, Business Oregon, ODOT, ODFW, South Coast RST, CREST</p> <p>Agency Lead: Business Oregon, Ports Division</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Coordination, permitting, scheduling, and problem solving</p> <p>Team: Business Oregon, IFA, DEQ, DLCD, ODOT, DSL</p>

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<i>Regional Partnerships</i>				
<p>Resilience Planning</p> <p>Regional coordination of emergency preparedness and community resilience planning efforts become more important as multiple efforts continue.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure.</p>		<p>January 2014: Tsunami Land Use Guide published</p> <p>Coastal community resilience networking pilot project completed in Gearhart, Cannon Beach, Seaside and south Clatsop County. Working to replicate in other coastal communities.</p> <p>June 2016: With Weyerhaeuser land donation of 80 acres, Seaside schools start process of moving out of the hazard zone.</p> <p>Joint water supply intertie between Scappoose and St. Helens</p>	<p>Counties, cities, OEM, DLCD, DEQ, ODOT, Business Oregon, IFA, Housing, school districts, community colleges, hospitals, special districts, fire departments, CERT programs, Nehalem Bay Emergency Volunteer Corps</p> <p>Agency Lead: DLCD</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning efforts.</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, Housing</p>

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<i>Regional Partnerships</i>				
<p>Jetty Maintenance</p> <p>Ports and cities throughout the region rely on jetty infrastructure, crucial to the region's economy.</p> <p>Coastal ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance of jetties is placing this critical infrastructure at risk.</p>	<p>Sustain and grow NW Oregon businesses in areas such as marine based industry ...</p> <p>Plan, coordinate, fund and install needed infrastructure.</p> <p>Garibaldi's south jetty has been identified as the key federal priority for the region.</p>	<p>~\$38 million for restoration and maintenance of the Garibaldi North Jetty.</p> <p>\$500,000 is in the federal budget for an engineering study to determine funds to be needed from the Harbor Maintenance Trust Fund Garibaldi South Jetty restoration and maintenance.</p>	<p>Identify challenges and opportunities</p> <p>Develop work plan with critical path activities and timelines</p> <p>Tracking needs for Garibaldi South Jetty and at the mouth of the Columbia River</p>	<p>USACE, Business Oregon Ports Division, DLCD, DEQ,</p> <p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth</p> <p>RST Role: Permit coordination and regional prioritization</p> <p>Team: IFA, DLCD, DEQ</p>

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<i>Regional Partnerships</i>				
<p>Recertification of Dikes & Levees (Warrenton, Sauvie Island, Rainier, Scappoose, Clatskanie and other affected communities)</p> <p>Much of Northwest Oregon resides behind a water containment device. The region deals with significant rainfall and the interplay of rivers, oceans, and tidal influences. Diking districts were formed early in the 20th century and these volunteer organizations have been responsible for maintaining these infrastructure without funding and agency support.</p>	<p>Plan, coordinate, fund and install needed infrastructure.</p>		<p>Warrenton Provisionally Accredited Levee (PAL) status in place</p> <p>Warrenton geo technical work</p>	<p>FEMA, USACE, Counties, Cities, NMFS, NOAA, Diking Districts, Ports, DLCD, DEQ, DSL, ODOT, Business Oregon, IFA, SWCDs, NRCS</p> <p>Agency Lead: USACE</p> <p>Team Lead: Mark Ellsworth/Patrick Wingard</p> <p>RST Role: Agency and permit coordination and regional prioritization</p> <p>Team: DLCD, DEQ, IFA, ODOT, DSL</p>

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Description and Background	Regional Priorities Addressed	Leverage	Ongoing Project Work	Project Partners
<i>Regional Partnerships</i>				
<p>Regional Housing Initiatives</p> <p>Tillamook, Clatsop and Columbia Counties are all currently involved in efforts to improve access to affordable and workforce housing. The team will work in corporation with these initiatives and focus on municipal impediments affecting housing and community development throughout the region.</p>	<p>Work with rural communities to plan, coordinate, fund and install needed infrastructure</p> <p>Address comprehensive solutions to barriers limiting business retention and expansion (housing)</p>	<p>\$40,000 Meyer Memorial Trust grant for Tillamook County</p> <p>\$50,000 Tillamook County Creamery Association (TCCA)</p>	<p>Tillamook County’s Housing Taskforce produced a blueprint for action and is working on implementation to increase affordability and availability</p> <p>Clatsop County is targeting multi-family housing opportunities</p> <p>Columbia County faces several needs and is focused on underserved communities such as low-income, veterans and affordable communities.</p> <p>Mobile Home Parks</p>	<p>Cities, Counties, Local and Federal Economic Development Districts,</p> <p>Agency Lead: DLCD, OHCS</p> <p>Team Lead: Patrick Wingard</p> <p>RST Role: Support city and county planning along with assess needed infrastructure.</p> <p>Team: DLCD, DEQ, Business Oregon, IFA, ODOT, OHCS</p>