



REGIONAL SOLUTIONS OFFICE
GOVERNOR KATE BROWN

South Coast Umpqua Regional Solutions Advisory Committee

Representing Coos, Curry and Douglas Counties

AGENDA

Monday, June 3, 2019 <> 1:30 PM to 3PM

Wild Rivers Coast Alliance

Bandon Dunes Golf Resort, 57744 Round Lake, Bandon, OR

Call-in option: 16699006833,,139300807# US

1:30 PM Welcome/Self-Introductions

1:35 PM Approve Minutes for February 2019 Meeting

1:40 PM Program Updates

- New RS Team Member: Hui Rodomsky, South Coast Regional Representative, Oregon Department of Land Conservation and Development
- Advisory Committee – LOC Representative
- RS Director Search

1:50 PM Review/Update Regional Priorities

- Access to Natural Resources, Support of Natural Resource Economy, and Active Forestry Management on O & C Timber Lands
- Business Retention, Expansion, and Creation
 - Workforce training
 - Regulatory streamlining, technical assistance
 - Population retention
- Enhance Marine, Rail and Telecommunication Infrastructure
- Build on Recreation Economy
- Alternative Energy Development
- Community Resilience

2:05 PM Possible New Team Projects

- Gold Beach Emergency Facilities
- REEF-Childcare Incubator
- Riley Ranch Land Swap

- “Learning Tree” Rural Demonstration

2:30 PM Recent Team Activities & Project Updates

- Outreach activities
- Project updates

2:45 PM Advisory Committee Roundtable

2:55 PM Public Comment

The meeting is accessible to persons with disabilities. To request an interpreter for the hearing impaired or for other accommodations for persons with disabilities, please make requests at least 48 hours before the meeting to Rebekah.Degner@oregon.gov (503) 378-6502 or by TTY: Oregon Relay Services at 1-800-735-2900.

MEETING SUMMARY- SOUTH COAST UMPQUA REGIONAL SOLUTIONS ADVISORY COMMITTEE

Meeting Date: February 4, 2019; 1:00 PM

Meeting location: Room 121, Coos County Courthouse, Coquille, Oregon

Advisory Committee (AC) members present:

Keith Tymchuk *

James Seeley* (by phone)

Coos County Commissioner John Sweet*

David Kronsteiner*

Douglas County Commissioner Chris Boice

City of Port Orford Councilor James Auburn (by phone)

Coos County Commissioner Sue Gold (by phone)

*Executive Committee members

Regional Solutions Team/Agency Representatives:

Alex Campbell, Coordinator, Governor's Office

Mary Camarata, Department of Environmental Quality (DEQ) (by phone)

Sean Stevens, Business Oregon

Mark Usselman, Oregon Department of Transportation

Annette Shelton-Tiderman, Oregon Employment Department

Guests:

Sam Baugh & Shaun Gibbs, South Coast Development Council

Tracy Loomis and Brandi Welchel, CCD Business Development Corp. (by phone)

Lee Russell, N. Douglas Betterment

Brian Kraynik, Coos Boat Tours

Katy Eymann, Citizens for Renewables

Larry Mitchell

1. Minutes for October 22 were approved
2. Regional Solutions Program updates (Alex Campbell)
 - James LeBar will be the new Regional Solutions Director.
 - The Governor's budget request included \$15 million for Regional Infrastructure Finance (RIF).
 - Business Oregon & Regional Solutions are working to refine the RIF process, including adding a required letter of interest/invitation to apply step.
 - Status for each of the previously-funded Youth Work Experience RIF projects was shared.
3. Legislative Session (Alex Campbell). Alex had asked Sen. Roblan and Rep. McKeown to share their priorities for the session. They were not available to join by phone but shared the following with him to pass along to the AC.

- Sen. Roblan: Education funding, impact & accountability; housing affordability; Jordan Cove permitting; transportation funding bill compliance/reporting; coastal economic development issues, including fishing and off-shore renewable energy.
- Rep. McKeown: Assuring the integrity and compliance and make fixes to the transportation funding package; monitoring inter-play between “Cap & Invest” legislation and transportation funding; regional/rural airport funding; Port of Coos Bay dredge funding.

4. Jordan Cove.

- As Mr. Deister was not available, Alex announced that portion of the agenda would be cancelled. He added that the topic was on the agenda in response to a request by an Advisory Committee member--and that it did not mean that establishing a regional solutions project in relation to Jordan Cove was a possibility, given the Governor's clear position.
- Mary with Department of Environmental Quality offered to provide an update on the status of DEQ permits related to the topic. She gave the status of the Federal Energy Regulatory Commission (FERC) approval, and noted that the first FERC order, possibly forthcoming in fall 2019, could/would create the ability to use eminent domain. Commissioner Boice asked who would make the determination of whether there is a sufficient public interest served by the project to justify the use of eminent domain. Mary responded that it was FERC who make that determination. She added that her understanding was that while such a determination had been denied in the past primarily because of the lack of a commitment by a buyer, the project does now have an agreement to sell/export LNG. Katy Eymann disputed this point, stating that she did not believe there is a firm contract.
- Alex explained to those in the room that he was uncomfortable with the level of detail of the discussion, given that he had told several members of the public that because Mr. Deister was not attending, the AC would not be discussing the project.
- Mary related the status of state agency involvement with the removal/fill permit application (Department of State Lands comment period is closed, DEQ is now in consultation with US Army Corps of Engineers on the related 401 water quality certification, including examination of storm water impacts and reviewing Land Use Compatibility Statements). A member of the public requested clarification of who was the applicant for the removal/fill permit to dredge. DEQ responded that it was the International Port of Coos Bay, with the stated purpose of advancing both a Roseburg Forest Products expansion and the Jordan Cove project.
- Alex insisted on ending the discussion.

5. Project Reports.

- Port of Port Orford (Alex): RIF contract is being drawn up by Business Oregon based on the match shares needed to complete the project as proposed/approved by the AC. If match is not fully secured, the AC will be consulted prior to any renegotiation of the grant contract. Project is making a lot of progress on both design and financial planning. Alex will be seeking an opportunity to brief Gov. Brown.
- Back Nine Industrial Park (Alex): Team is providing assistance to property owner with navigating 401 Water Quality Certification needed to fill mitigation sites that were

“over” built in comparison to the original project’s actual need. First project (a distribution center) is under construction.

- Yoncalla Wetlands Bank (Mary): Dioxin above the very low allowable screening levels has been detected. Working on a plan for additional sampling to clear the site.
- Elk River Restoration (Mary): Wild Rivers Trust is seeking to reconnect Bagley Creek, bypassing an old fire pond. The State is assisting with site characterization to allow purchase of property needed to complete the project.
- Coos Bay Village (Mary): Old vaults have been removed and DEQ expects to issue a “No Further Action” letter in February or March. The removal/fill permit has been issued and mitigation completed (in the form of removing the old decaying dock structures). Owners are currently placing over-burden on site. Alex added that negotiations with Port of Coos Bay regarding rail crossing improvements remain one of the final significant hurdles. Port CEO John Burns is taking a personal interest and assisting directly.
- South Douglas County CTE Oregon Solutions Project (Alex): The project partners met last week to sign a Declaration of Cooperation, committing to move forward on a joint Career and Technical Education facility to serve 5 rural school districts. The program will launch this fall at South Douglas High with a construction/architecture program. Commissioner Boice reported that Douglas County has resolved a potential land use barrier and donated an 11 acre parcel just south of Myrtle Creek for the future home of a new, dedicated facility.
- Gardiner IP Site (Sam Baugh): The site has excellent potential, given power availability and large buildable area, despite not being on I-5. Business Oregon recruitment team recently visited site and shared that the absence of natural gas is the primary barrier to business recruitment. SCDC is exploring how the site might be served, but have not been able to identify a feasible/cost-effective method. Larry Mitchell asked, if gas is not available, why continue to pursue development at the site. Commissioner Boice, Keith Tymchuk, and Sam responded that the site does have some very attractive attributes and has the potential to support significant employment and tax generation.
- Opportunity Zones (Sean Stevens): The State of Oregon, with foundation partners, is exploring a method to review projects in the established OZ’s and make them known to Qualified Opportunity Funds (investors) as those funds are established. Commissioner Boice asked how the zones were selected. Sean explained the technical requirements for low income census tracts, of which the state could designate up to 25%. Alex explained that input from a wide variety of governmental entities was requested. That input, combined with metrics developed by Business Oregon, was used by Governor Brown to choose the zones. There are 5 zones in the South Coast Umpqua Region (2 in Coos Bay/North Bend, 1 each in Reedsport/Gardiner, downtown Roseburg, and Port Orford area).
- Cross-Laminated Timber (Sean Stevens): The recent Oregon Mass Timber Development Summit hosted by the Tallwood Design Institute (the U. of Oregon/OSU collaboration on mass timber) and Business Oregon high-lighted continued growth in the mass timber sector. Four hundred projects are under construction or have been completed nationwide, including 40 in Oregon, which remains a leader in the sector. Changes to the International Building Code will make possible construction of 15-story mass timber buildings. DR Johnson reported at the conference that their Cross Laminated Timber

(CLT) production capacity is booked through the 3rd quarter of this year and employment is up by 30 people, mostly in higher tech aspects of production. They recently booked a very large job in northern California, which will be announced soon. Freres Lumber is encouraged by the market reception for their Mass Plywood Panel (MPP) product and is already planning to expand capacity to 1.5 million cubic feet/year. Katy Eymann asked if there were concerns about de-lamination. Alex explained that there had been a failure on the Peavy Hall project at OSU, but the issue had been determined to be a manufacturing process error. David Kronsteiner noted that the glue technology is essentially the same as that used in glu-lam beams that have been in use for decades. The CLT product has been in use in Europe for several decades

6. Governor's Executive Order on Wildfire (Alex)

- Governor Brown signed last week an order creating a Council to look at both the state's wildfire fire-fighting funding model and structure, on the one hand, and ways to tackle prevention through more aggressive stewardship and fuels reduction.
- Matt Donegan, with extensive experience in the forestry sector, will chair the Council, which is tasked with generating a report by fall of this year. The goal is to be ready to prepare any legislative changes needed for the 2020 short session.
- Alex shared maps from Oregon Explorer [<https://oregonexplorer.info/topics/wildfire-risk?ptopic=62>], which is capable of showing a variety of wildfire risk calculations at a very high level of detail.

7. Advisory Committee Roundtable

- Jim Seeley shared an update on the enormous amount of work that has been done by the Gorse Action Group (GAG) over the last year since the completion of the Oregon Solutions effort, including multiple demonstration projects, cooperation between the county and City of Bandon on the "donut hole," collaboration between City of Bandon and ODOT on gorse removal in the Highway 101 corridor, and Oregon Department of Agriculture efforts on scientific work. Wild Rivers Coast Alliance recently funded a half-time position at the Coquille Watershed Council to work on gorse and the Oregon Invasive Species Council is heavily engaged on funding discussions.
- David Kronsteiner reported that the rail swing span over Coos Bay should be back in operation by the end of February. New locomotives are in operation. Port recently received a \$20M BUILD grant for additional repairs/rehab to rail bridges and tunnels. Expecting EIS for the channel deepening project by spring 2020. GMA is using a pilot plant and producing; they are working with USACE on developing a project to extend the channel further up the bay.
- Commissioner Sweet noted that the Confederated Tribes of Coos, Lower Umpqua, and Siuslaw Indians have filed with the State Historic Preservation Office requesting historic designation for most of lower Coos Bay. Coos County is considering how to respond given the Tribes' legitimate interests, while also considering the impact of adding another layer of protection in the context of many regulations that already exist.
- Keith reported that he had a good discussion with Governor Brown recently. He affirmed that he would like to continue in his role of convener of this Advisory Committee and requested her help with a resolution of the Elliot State Forest issue that would meet the needs of all parties.

- Commissioner Sweet noted that Douglas & Coos Counties have made a joint proposal to the State Land Board to purchase the Elliot; their plan would include long rotation timber harvest. OSU has been given one year to develop a proposal by the State Land Board. OSU have also said that any workable arrangement would require some harvest. Commissioner Sweet noted that the counties have a current vested interest in the forest and bonding capacity to complete the purchase. Commissioner Boice suggested that a joint proposal by OSU, the counties, and perhaps tribe(s) might ultimately make the most sense.
8. Public Comment
- Katy Eymann shared a document with Advisory Committee members that shows a significant opportunity for the collection of off-shore wind energy off the coast of Coos Bay. She suggested that this was an opportunity for the International Port of Coos Bay to deploy and maintain wind turbines, and potentially to manufacture them. California legislation will require 100% renewable electrical generation by 2045, providing a significant market opportunity. As a representative of Citizens for Renewables (formerly Citizens Against LNG), she requested the Advisory Committee urge the Port of Coos Bay to look closely at this opportunity. Larry Mitchell noted that this kind of deployment would not require additional dredging. David Kronsteiner responded that Port has looked closely at off-shore wind; there are still some very significant permitting challenges.
 - Bryan Kraynik, owner of Coos Boat Tours, requested assistance in discussions with the Oregon Marine Board. He would like to enter a concession contract with Oregon Parks & Recreation Department to provide water taxi service between Bullards Beach State Park and Port of Bandon, but has not been able to do so because of Oregon Marine Board's policy of prohibiting any commercial activity on docks that they have funded. Alex agreed to follow up with him.
9. Meeting Adjourned at 3 PM.

[South Coast Umpqua items excerpted from forthcoming 2018 Annual RS Report]

Port of Port Orford Redevelopment

The Port of Port Orford (located 15 miles north of Gold Beach) has been planning for several years to replace a building that houses the primary buyer of the local fleet's catch. The Port and associated operations are the economic anchor for the community, directly supporting about 1 in 3 jobs in the community. In June of 2018, the roof of the decrepit building finally collapsed. Fortunately, the Port's team, with support from Regional Solutions and other local partners, was well underway in developing a new vision for redevelopment.

The Port is very unusual, perched against a cliff with direct access to full-strength seawater. The redevelopment plan will leverage that asset by building the infrastructure to provide "on tap" seawater to attract research, seafood, and aquaculture operations. The project will also raise portions of the port to reduce its susceptibility to high surf and maximize the future development footprint.

The Regional Solutions Team has been working with the Port, convening possible funders, assisting with technical resources, and helping develop overall project strategy. The Grant and Loan Review Committee agreed with the South Coast Umpqua Regional Advisory Committee that this is a high-leverage project and awarded the project \$500,000 in Regional Infrastructure Finance funding. Other milestones completed in 2018: a financial feasibility analysis; hiring a dedicated project manager; and the launch of a new master plan engineering effort.

"Especially in the past 12 months, Regional Solutions staff have repeatedly assisted the Port of Port Orford (whose operation supports 1/3 of the local economy in one of our state's most chronically impoverished areas) in identifying and planning a regulatory path forward for what already appears certain to be our 'game changing' economic development project. ...

"... as with any working waterfront project, the planning stage required understanding and awareness of a host of regulatory issues. Given our geographic isolation, we cannot overstate the value of having been able to easily meet and consult with our local Regional Solutions staff, and the efficiency that resulted from the staff's understanding of our project, our region, and regulatory processes."

Port Manager, Steve Courtier



The Port awash in a 2014 storm.

Fred Wahl Marine Project Completion

Fred Wahl Marine hosted a celebration in November 2018 to announce the completion a new building with an 80' clear opening to accommodate year-round work. This was one of the elements funded by a 2016 \$3.4 million Connect Oregon grant. This was the final phase of a large \$10+ million effort as the company relocated across the Umpqua River to Bolon Island, just north of Reedsport. Their previous site was fully "built out" and limited the number of large boats that could be worked on at any one time. The relocation and expansion included the

... Zimmer said Alex Campbell from Gov. Kate Brown's office was extremely helpful in moving the ConnectOregon project ahead. Campbell works as the regional solutions coordinator for the Southern Oregon Region out of Medford. Zimmer also thanked Democratic Rep. Caddy McKeown.

"We enjoy showing the place off and we've had a lot of support from local officials and I think it's great they come over and see. I think you pick up we're pretty proud of the place," Zimmer said. He does a number of jobs at the company but in the case of ConnectOregon, served as the grant project manager. Of Campbell, Zimmer said "he's just been our go-to guy if things get held up at the state level."

The News-Review, November 4, 2018

construction of a new dock and a new "ways," and the purchase of a very large new travel lift. Fred Wahl Marine, one of the leading fishing boat manufacturing and repair operations on the

West Coast, now employs about 100 people at its Bolon Island facility, double what their employment was at their previous facility.

The Regional Solutions Team assisted with multiple phases of the project, from convening an early multi-agency meeting to make sure permitting time-lines for the new in-water infrastructure were met, to assisting Fred Wahl Marine through the Connect Oregon contracting process.



Coos Bay Village/Central Dock Redevelopment (Coos Bay)

The redevelopment of the Central Dock site in Coos Bay would be a positive next step in realizing the community's vision of reactivating their waterfront. The proposed project will redevelop a brownfield site on Coos Bay on Highway 101 at the northern end of Coos Bay. The site is adjacent to the recently-completed Coos Bay Museum and the (local) development team envisions a mix of both commercial and office space.

Regional Solutions is assisting with multiple regulatory issues. For instance, the RST convened a meeting of the key regulatory agencies on site to discuss possible mitigation strategies for on-

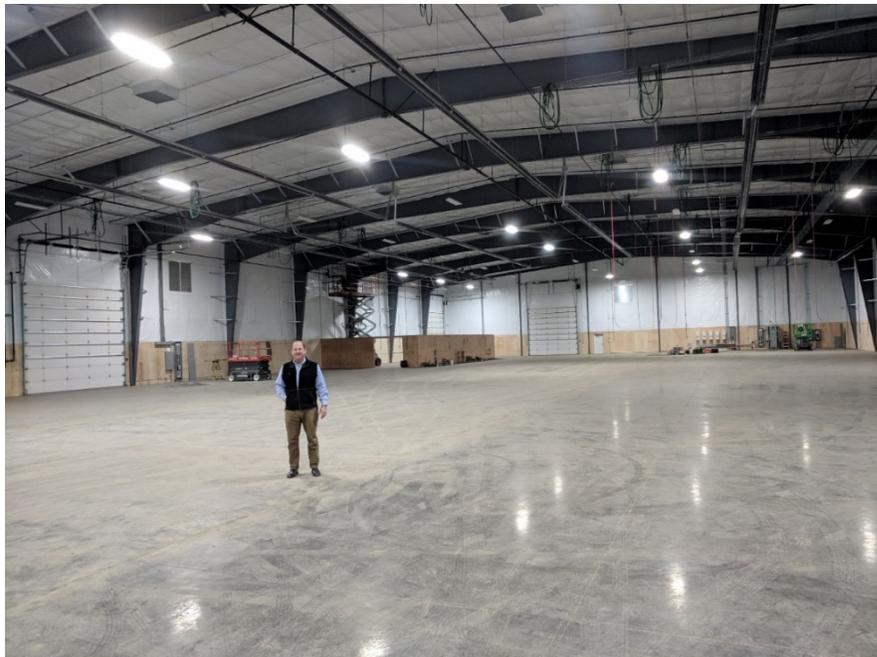
site wetland issues. (Even though the site is completely paved, there are some puddles that have some habitat value and wetland plants, and even some tidal interaction.) The team has also assisted with securing a “No Further Action” letter from DEQ and coordination between ODOT Rail, ODOT Highways, and the local rail operator. Site preparation began in early 2019.

North River Boats Expansion

North River Boats has been building well-recognized, quality aluminum boats in the Roseburg for thirty years. They have made a remarkable recovery after emerging from receivership in 2012, doubling employment (to roughly 135 in 2018) and greatly increasing sales since then. North River Boats manufactures sport fishing, commercial and military/law enforcement aluminum-hulled boats. The ownership formed an Employee Stock Ownership Plan in 2017, which will ultimately convert the company to 100% employee-owned.

In early 2018, facing growing physical constraints to continued expansion, North River Boats approached Regional Solutions and Business Oregon for assistance. After discussions of the company’s needs and plans, Governor Brown ultimately approved a \$100,000 forgivable loan from the Governor’s Strategic Reserve Fund. The award contributed to a 33,750 square foot expansion, and specifically supports the company’s new in-house training program for new hires as they continue to grow and expand.

Project construction is now complete. The company has billboards up in Roseburg and surrounding communities advertising open positions and anticipates hiring 20 new full-time employees.



Project GEM/GMA Garnet

GMA Garnet is a multi-national firm that supplies garnet sand, which is used in sand-blasting and other industrial applications. They had identified Coos Bay as a possible location for a new facility to process and distribute garnet sand. The regional economic development organization (South Coast Development Council) brought in Regional Solutions to assist with the recruitment. Regional Solutions Team members assisted with: the Enterprise Zone process (the company ultimately received a 5 year exemption with compensation above 150% of the County average wage); approval by Business Oregon to receive an Oregon Investment Advantage income tax exemption; and the application for and receipt of a new National Pollutant Discharge Elimination System (NPDES) permit to allow the company to discharge treated water to Coos Bay.

The company is now in operation and the \$20 million project is largely complete. The target for employment at full operation is 25.



Completing installation of an automated bagging system at the new GMA Garnet facility.

South Coast Umpqua Regional Solutions Team

PROJECT TRACKING MATRIX

May 2019



SOUTHERN OREGON REGIONAL SOLUTIONS TEAM MEMBERS

Alex Campbell, Regional Coordinator – Governor Kate Brown’s Office
Darrin Nicholson, Regional Solutions Liaison – Oregon Department of Transportation
Sean Stevens, Regional Development Officer – Business Oregon
Tawni Bean, Regional Project Manager – Business Oregon
Kate Jackson, Regional Solutions Coordinator – Oregon Department of Environmental Quality
Kirk Jarvie, Southern Field Ops Mgr – Department of State Lands
Josh LeBombard, Field Representative – Oregon Dept. of Land Conservation & Development
Hui Rodomsky, Field Representative – Oregon Dept. of Land Conservation & Development
Guy Tauer, Regional Economist – Oregon Employment Department
Kim Travis – Oregon Housing & Community Services

Southern Oregon Regional Priorities

Regional Priorities:

- **Access to Natural Resources, Support of Natural Resource Economy, and Active Forestry Management on O & C Timber Lands**
- **Business Retention, Expansion, and Creation**
 - **Workforce training**
 - **Regulatory streamlining, technical assistance**
 - **Population retention**
- **Enhance Marine, Rail and Telecommunication Infrastructure**
- **Build on Recreation Economy**
- **Alternative Energy Development**
- **Community Resilience**

South Coast Umpqua Regional Solutions Team

PROJECT TRACKING MATRIX

May 2019

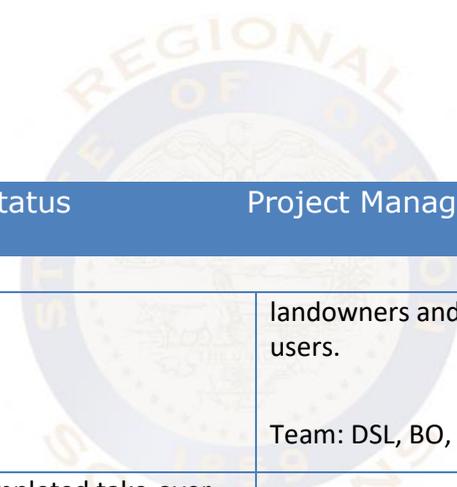


Project and Description	Regional Priorities	Partners/ Leverage	Milestones	Status	Project Management
<p>Redevelopment at Port of Port Orford The primary building at the Port of Port Orford, known as the Cannery, has been in major disrepair for many years, with further damage sustained during recent high wind and wave events. The Cannery provides space for live fish holding tanks, storage and fish processing. Building replacement and expansion is needed to support the port activities.</p>	<p>Business Retention, Expansion, and Creation</p> <p>Build on Recreation Economy</p>	<p>Port of Port Orford, OSU Extension, Neighborworks Umpqua, and Wild Rivers Coast Alliance are key partners</p> <p>Leverage: \$250,000 was legislatively appropriated by State of Oregon.</p>	<ul style="list-style-type: none"> ✓ Grant provided by Wild Rivers Coast Alliance for Preliminary Design & Cost Estimate ✓ One-Stop meeting with IFA/USDA/EDA - May 2016 ✓ Grants from Ford Family Foundation, Wild Rivers Coastal Alliance, and US EDA to complete feasibility study. ✓ Winter 2017-Port hired dedicated project manager. ✓ Fall 2018: RIF grant of \$500k approved by GLRC & E-Board. 	<p>Project is being refocused on a sea-water industrial park concept. BO working on contracting for RIF grant. Have engaged financial consultant & considering financial models.</p>	<p>Team Lead: GO (Alex Campbell)</p> <p>RST Role: Oregon Solutions project; assist with community engagement & funding</p> <p>Team: NeighborWorks Umpqua, CCD, IFA, DEQ, GO, BO</p>
<p>Coos Head Master Planning The Confederated Tribes of Coos, Lower Umpqua, and Siuslaw Tribe own a former military base and surrounding lands at Coos Bay Head (approx. 43 acres). A master plan for the property, including multiple uses, would support redevelopment of the property.</p>	<p>Business Retention, Expansion, and Creation</p> <p>Build on Recreation Economy</p>	<p>Confederated Tribes</p>	<ul style="list-style-type: none"> ✓ TGM funding approved in spring 2015 to start laying out land use scenarios and hold community workshops this summer. ✓ TGM IGA was signed in early 2016 and preliminary stakeholder outreach completed in Spring 2016. ✓ Multiple conceptual alternatives have been developed and shared with the public Fall 2016. ✓ Master plan adopted 2018 	<p>Uses could include recreation, including ties to Charleston, and historic/cultural interpretation. Have proposed code language.</p>	<p>Agency Lead: DLCD Hui</p> <p>RST Role: Support technical evaluation; identify resources.</p> <p>Team: DLCD, ODOT, DEQ</p>
<p>New Wetland Mitigation Banking for Douglas County The lack of an option for wetland mitigation credit purchases in central Douglas County has been recognized as a barrier to economic community development projects for several years. Under this project, DSL is working to</p>	<p>Business Retention, Expansion, and Creation</p> <p>Regulatory streamlining, technical assistance</p>	<p>Douglas County, City of Sutherlin</p>	<ul style="list-style-type: none"> ✓ 2015: DSL commenced selling “in-lieu fee” credits in advance of completion of mitigation site. ✓ 2016: DSL suspended any new advance credit sales until a wetland project/partner is identified. 	<p>Additional environmental characterization of sediments is needed prior to DEQ sign-off to proceed with bank instrument completion & financing.</p>	<p>Agency Lead: DEQ (Kate Jackson)</p> <p>RST Role: Supporting outreach to potential</p>

South Coast Umpqua Regional Solutions Team

PROJECT TRACKING MATRIX

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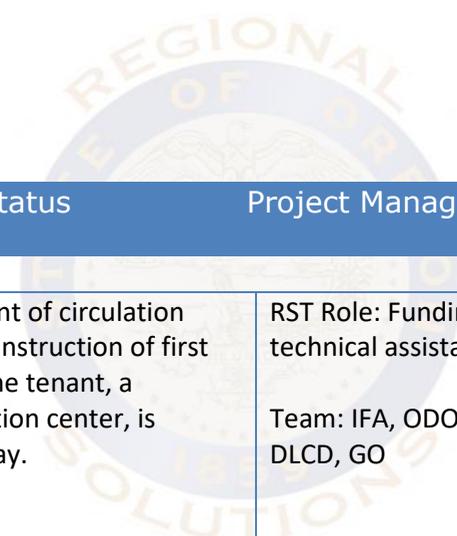


Project and Description	Regional Priorities	Partners/ Leverage	Milestones	Status	Project Management
<p>establish a DSL-sponsored wetland mitigation bank.</p>			<ul style="list-style-type: none"> ✓ May 2017: North Douglas Betterment released a prospectus for a new bank. ✓ July 2017: DSL has announced intent to award contract for providing wetland credits to North Douglas Betterment. 		<p>landowners and credit users.</p> <p>Team: DSL, BO, GO</p>
<p><u>Port of Coos Bay Infrastructure</u> The International Port of Coos Bay took the extraordinary step of purchasing the shortline connecting the south coast to Eugene and the national rail system. This is a critical piece of infrastructure for existing natural resource products and potential future industrial expansion on the south coast.</p>	<p>Business Retention, Expansion, Creation, and Recruitment</p> <p>Enhance Marine and Rail Infrastructure</p>	<p>International Port of Coos Bay, Coos Bay RailLink</p>	<ul style="list-style-type: none"> ✓ Connect Oregon has funded needed infrastructure upgrades and rehabilitation projects. ✓ US DOT announced \$11 million grant to fund rehabilitation work in July 2016. ✓ Charleston Boatyard storm water retrofit completed fall 2017. 	<p>IPCB completed take-over of Coos Bay Rail Link Fall 2018.</p>	<p>Agency Lead: ODOT (Mark Usselman)</p> <p>RST Role: Agency Coordination</p> <p>Team: ODOT, Business Oregon</p>
<p><u>Wild Rivers Coast Forest Collaborative</u> The collaborative is seeking to build a consensus approach to sustainable forestry practices that meet the goals of increased economic activity, improved habitat, and healthier forests.</p> <p style="text-align: right;"><i>http://wrcfc.org</i></p>	<p>Business Retention, Expansion, Creation, and Recruitment</p> <p>Access to Natural Resources, Support of Natural Resource Economy, and Active Management on O&C Timber Lands</p>	<p>OSU Extension Service, Wild Rivers Coast Alliance, Sustainable Northwest</p>	<ul style="list-style-type: none"> ✓ April 2016: Collaborative presented formal proposal to USFS for selective logging and restoration activities in the Shasta-Agnes area. ✓ Summer 2016: Formal NEPA process to review collaborative proposal is underway. ✓ June 2017: USFS public tour of proposed Shasta-Agnes project; EIS underway. ✓ August 2018: Forest Supervisor and leadership team joined collaborative meeting to discuss projects. 	<p>New strategic work plan adopted in January 2019. Collaborative is cooperating on Sudden Oak Death public education and citizen science.</p>	<p>Lead Agency: GO (Alex Campbell)</p> <p>RST Role: Agency convening</p> <p>Team: BO, ODF, GO</p>
<p><u>Industrial Capacity Re-use</u> Several large industrial sites in the South Coast Umpqua region have particular economic development potential, including</p>	<p>Business Retention, Expansion, Creation, and Recruitment</p>	<p>Douglas County, Partnership for Economic Development in</p>	<ul style="list-style-type: none"> ✓ January 2017: SCDC RSIA application was approved. 	<p>Property owners seeking approval of re-allocation of wetland mitigation credits to allow preferred</p>	<p>Agency Lead: Business Oregon (Sean Stevens)</p>

South Coast Umpqua Regional Solutions Team

PROJECT TRACKING MATRIX

May 2019



Project and Description	Regional Priorities	Partners/ Leverage	Milestones	Status	Project Management
<p>the Gardiner International Paper site, Bolon Island, and Back Nine site at I-5 exit 129.</p>		Douglas County, South Coast Development Council (SCDC).	<ul style="list-style-type: none"> ✓ June 2017: Sanitary sewer design for Back Nine site (with partial funding from IFA) completed. ✓ Fall 2017 Douglas County approved a grant to provide \$925,000 for the construction of a sewer system for RUSA. (Total construction cost is expected to be approximately \$1 million.) ✓ 2018 Sewer system construction complete at Back Nine. 	alignment of circulation road. Construction of first Back Nine tenant, a distribution center, is underway.	<p>RST Role: Funding and technical assistance</p> <p>Team: IFA, ODOT, BO, DLCD, GO</p>
<p>Riddle Laminators Cross Laminated Timber Cross Laminated Timber (CLT) is a building product widely in use across western Europe, but only in very limited use in the U.S. CLT has excellent technical properties, particularly in ease of construction, that make it a wood-based competitor to steel and concrete construction for multi-story non-residential construction.</p> <p><i>http://oregonclt.com/</i></p>	<p>Business Retention, Expansion, Creation, and Recruitment</p> <p>Support of Natural Resource Economy</p>	Wood Works, USDA, Oregon Best, OSU Department of Forestry, Riddle Laminators/DR Johnson	<ul style="list-style-type: none"> ✓ 2015 Riddle Laminators became first certified U.S.-based producer of CLT. ✓ 2016: DR Johnson expands press to allow fabrication of 3-story panels and installs large-scale CNC machine capable of cutting windows and utility boxes. ✓ 2018: New building code allowing construction of 10+ story mass timber buildings approved by ICC. 	DR Johnson is fully booked through 3 rd quarter as of January 2019.	<p>Lead Agency: GO (Alex Campbell)</p> <p>RST Role: Connections with state agencies, resources, and possible projects.</p> <p>Team: BO, GO, ODF</p>
<p>REEF (Rural Entrepreneurship Ecosystem Framework) REEF is a planned co-location of small business service providers and a planned new business incubator in Coos Bay.</p>	Business Retention, Expansion, Creation, and Recruitment	South Coast Development Council, SW Oregon Community College	<ul style="list-style-type: none"> ✓ August 2016: SCDC received a state of Oregon Rural Entrepreneurial Development Initiative grant to support program development and creation of a physical colocation space, REEF. 	SCDC and partners have determined SWOCC campus is correct location.	<p>Agency Lead: GO (Alex Campbell)</p> <p>RST Role: Assistance with regulatory and finance issues.</p> <p>Team: GO, IFA, BO</p>

South Coast Umpqua Regional Solutions Team

PROJECT TRACKING MATRIX

May 2019

Project and Description	Regional Priorities	Partners/ Leverage	Milestones	Status	Project Management
<p><u>Coos Bay Village</u> Proposed project would redevelop waterfront site in Coos Bay as mixed-use commercial development.</p>	<p>Regulatory streamlining, technical assistance</p>	<p>DEQ, South Coast Development Council</p>	<ul style="list-style-type: none"> ✓ Fall 2017: Joint permit application submitted to place fill on-site ✓ 2018: USACE permit received. 	<p>Demo of dock complete and over-burden being placed on site in January 2019.</p>	<p>Agency Lead: GO (Alex Campbell)</p> <p>RST Role: Assistance with regulatory issues.</p> <p>Team: GO, DEQ</p>