



Office of Governor
TINA KOTEK



Plan for a Resilient Oregon
Statewide Resilience Forum Agenda
August 19, 2026, 1-3pm

Register for the Zoom meeting:

<https://us06web.zoom.us/join/zoom-join?from=register&meetingRef=XMAFVZYgSwa-WBnX4X1ySg>

[SRF Resources Page](#) with drafts and briefs

1:00	Welcome & Introductions	Jonna Papaefthimiou, State Resilience Officer
1:03	Agenda Overview & Logistics	Jonna P.
1:05	Plan and Process Updates on the PRO	Jonna
1:10	Draft PRO Strategy & Actions – Overview of Updated Version	Jonna
	- Refinements, timeline, costs & goals	
1:20	Discussion of Strategies & Actions	All
	- By Strategy 1-6 - Highlights & clarifications - Questions & discussion	
2:00	Break	
2:10	Feedback and reflections on the PRO	All
	- Regional facilitators - Forum members	
2:40	Next Steps	Jonna
	- Plan for Resilient Oregon Release - Legislative Days - Statewide Resilience Summit	
2:45	Celebration and gratitude	All
3:00	Adjourn	

A reminder to pre-register to get the Zoom information: [Webinar Registration - Zoom](#).

The members of the Statewide Forum are panelists. Members of the public viewing the meeting are “attendees”. Please take the post-meeting survey. Your input and suggestions are very important to us. Find out more about the PRO at: [Governor of Oregon : Plan for a Resilient Oregon : Policies : State of Oregon](#)

	Plan for a Resilient Oregon (PRO) Strategies and Actions	Implementation Readiness	Budget Range	Timeline: Projected start	Goals	Sources
	Revised DRAFT: 8/12/26 Plan for a Resilient Oregon Resource site	Listed in order of ranking of classification criteria, from highest to low readiness.	In Dollars (estimates) \$ <\$500,000 \$\$ \$500k–\$1M \$\$\$ \$1- 5M \$\$\$\$ >\$5M	Years from now	Corresponding PRO goal(s)	Where this idea came from
S1	Increase the ability of state and local jurisdictions to effectively serve the immediate needs of survivors of disasters, especially those with the least capacity to recover.					
1.1	Provide timely and accurate preparedness, response, and recovery information in multiple languages, formats, and communication channels so all Oregonians—including people with disabilities and those with limited English proficiency—can receive and act on critical information.	Highest Readiness	\$	0-4	1, 2, 5	PRO CBOs; SRF; Research; Local Gov
1.2	Expedite implementation of the Oregon Individual Assistance Grant Program (HB 4121 [2026]) to address critical needs of disaster survivors.	Highest Readiness	\$\$\$	0-4	1,2,3	Legislation; Agencies; SRF; Research
1.3	Develop statewide alert and warning standards to ensure communications are immediately actionable for all populations. Integrate plain language, accessible formats, and multi-channel dissemination into planning, training, and operational procedures so protective actions can be understood and implemented quickly across jurisdictions.	Low readiness	TBD	5-8	1, 2, 5	SRF; Survey; PRO CBOs
1.4	Provide tools and support for effective local evacuation planning, including animal evacuation and housing.	Low readiness	\$\$	0-4	1, 3, 5	PRO CBOs; Research; Surveys
1.5	Develop on-call agreements with appropriate and accessible local service providers to provide individual assistance and contribute to long-term recovery after a declared disaster.	Low readiness	\$	0-4	1,2,3,4	PRO CBOs; SRF; Research; Local Gov
1.6	Develop and fund a statewide program that connects computer-aided dispatch platforms.	Low readiness	TBD	5-8	1, 2, 5	Research; Agencies
S2	Formalize support for regional community resilience networks that bring together Tribes, local governments, federal and state agencies, Coalitions of Organizations Active in Disaster, Long Term Recovery Groups, and other community organizations to identify regional priorities, share resources, and advise state efforts.					
2.1	Build the Oregon Community Resilience Coalition by providing ongoing funds to regularly convene a broad range of regional partners, including Community Organizations Active in Disaster, Voluntary Organizations Active in Disaster, Long Term	Highest readiness	\$\$\$\$	0-4	All	PRO CBOs; Research; SRF; Surveys

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	Recovery Groups, Centers for Independent Living, Service Integration Teams, Tribal, local government, community-based organizations and other regional coordinating organizations.					
2.2	Ensure stable, dedicated funding for Tribal, county, and city emergency management.	Highest Readiness	TBD	0-4	3, 4	Agencies; Research
2.3	Formalize state support for in-state travel for mutual aid or training among Tribes, counties, cities, and special districts in Oregon and for regional Community Resilience Coalition members engaged in peer-to-peer coaching, mutual aid, and training.	Strong Readiness	\$	0-4	2, 3, 4	PRO CBOs; Research; SRF; Agencies; Surveys
2.4	Invite Regional Resilience Coalitions to design and lead quarterly meetings of Tribes, community-based organizations, local governments, federal and state agencies, for training, planning, and problem-solving, and to inform state investments in resilience. Include Regional Economic Development Districts and agricultural, educational, public health, faith communities, and other sector-based organizations where there is interest or need. Stipend the participation of community-based organizations.	Strong Readiness	\$	0-4	1, 2, 4	PRO CBOs; Research; SRF; Surveys
2.5	Establish a fund with public and private investment that provides needs-based small grants for pilot projects, including technical assistance, capacity building and grant writing, which are co-designed with frontline communities.	Strong Readiness	TBD	0-4	2, 3, 4	PRO CBOs; Tribes; Research
2.6	Create a state Public Assistance Grant program for Tribes, counties, cities, and special districts to develop and update Federal Emergency Management Agency (FEMA)-compliant natural hazards mitigation plans, apply for hazards mitigation and other resilience grants, and meet cost-share requirements.	Strong readiness	\$\$\$\$	0-4	2, 3	PRO CBOs; Research; Agencies
2.7	Continue to support the funding and development of Resilience Hubs (as defined in ORS 409.760); require resilience hub grant recipients to participate in their regional resilience networks.	Strong readiness	\$\$\$\$	0-4	1, 2, 3	PRO CBOs; Surveys; SRF; Agencies
2.8	Coordinate with OEM, OREM, Regional Solutions, and others to identify gaps across Oregon where communities do not have active COADS/VOADSs/LTRGs; provide seed grants in those communities.	Strong readiness	\$	0-4	1, 2	SRF; Surveys
2.9	Strengthen community lifelines by investing in food systems, emergency shelters, schools, community resilience hubs, and other trusted facilities so they can provide food, shelter, communications, and other essential services during disasters.	Strong readiness	TBD	5-8	1, 3	PRO CBOs; Research
2.10	Establish a formal Oregon Department of Emergency Management–Department of Public Safety Standards and Training coordination process to assess training needs, develop standardized curricula, and deliver accessible, regionally based training for volunteer first responders and emergency workers.	Emerging readiness	\$	0-4	3,4	Agencies; Research

	Plan for a Resilient Oregon (PRO) Strategies and Actions	Implementation Readiness	Budget Range	Timeline: Projected start	Goals	Sources
2.11	Strengthen local and regional capacity to secure funding by establishing a statewide resilience support hub that helps Tribes, counties, cities, special districts, and community organizations identify funding opportunities and provides regional technical assistance for grant application development and grant administration. Explore a statewide collaboration/resource-sharing platform.	Emerging readiness	\$\$	0-4	1, 2, 5	PRO CBOs; SRF; Research
2.12	Reserve a portion of public art funding for organizations in disaster-impacted communities to promote community cohesion and collective healing.	Emerging readiness	\$	0-4	1, 3	PRO CBOs; Agencies
2.13	Assist cities and counties in updating comprehensive plans and development regulations with current hazard data, provide model resilient development standards and incentives for reducing risk in hazard-prone areas.	Emerging readiness	\$\$\$	5-8	3	Agencies; Research Team
2.14	Provide qualified emergency service volunteers with access to injury and liability insurance while performing approved emergency service activities and training.	Emerging readiness	TBD	5-8	1, 3	Regions; Surveys; SRF; Research
S3	Integrate housing, economic, business, and workforce resilience into community resilience efforts. Build capacity to preserve, repair, and expand housing; build the skilled workforce needed for housing production and rebuilding; and expand preparedness and recovery options for local, small and historically underserved businesses.					
3.1	To ensure essential recovery support reaches all affected communities, collect data on gaps in disaster assistance for undocumented residents, workers, and business owners, and build inclusion into the design of state assistance programs.	Strong readiness	\$	0-4	3,4,5	PRO CBOs; SRF; Surveys
3.2	Develop standard language in state procurement processes to permit quick purchase of materials and services needed for emergency response to declared disasters. Provide technical assistance to vendors that commit to providing goods and services in an emergency. Prioritize local businesses and Certification Office for Business Inclusion and Diversity (COBID) certified businesses to support economic recovery.	Strong readiness	TBD	5-8	3,4	PRO CBOs; Agencies; Research; Surveys
3.3	Support and expand the workforce capacity for housing pre and post disaster. Support Oregon Builds, the Youth Reengagement System at Youth Development Oregon, Community Wildfire Protection Corps, the Oregon Conservation Corps Wildfire Workforce Partnership, and other educational and workforce programs that train and prepare youth, underrepresented, and rural workers.	Strong readiness	TBD	5-8	1,3	Surveys; Regions; Research
3.4	Establish and maintain sustainable state financing mechanisms – include grants, loans, and technical assistance – to help businesses prepare for, withstand, and recover from disasters by strengthening continuity, restoring critical services, preserving jobs, and maintaining essential community services.	Strong readiness	\$\$\$	0-4	1, 3,4	PRO CBOs; Agencies; Surveys; Research

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3.5	Work with Travel Oregon to support communities in rebuilding their market presence and tourism infrastructure following declared disasters.	Emerging readiness	\$\$	0-4	3,4,5	Agencies; Research
3.6	Strengthen Oregon's food, agriculture, forestry and fisheries systems by supporting business continuity, resilient and sustainable supply chains, workforce development, infrastructure, and response and recovery. Support existing programs like the Regional Food and Agriculture Business Centers, the Farmer and Rancher Resilience Grant Program, and other programs that serve small and underserved ranchers and farmers, producers, processors, distributors and natural resource industries.	Emerging readiness	\$\$\$	0-4	1, 3, 4	PRO CBOs; Research; Agencies; Surveys
3.7	Invest in the Oregon Native Seed Strategy and similar programs that expand Oregon's resilience economy.	Emerging Readiness	TBD	5-8	3, 4	Surveys, Agencies
3.8	Explore the most effective methods to inform homebuyers and new residents of natural hazard risk on their property and in their communities.	Low readiness	\$	0-4	1, 5	Research; Surveys
S4	Invest in data collection and sharing among state agencies and with Tribal and local governments to inform risk assessments, understand interdependencies among critical infrastructure systems and guide asset management.					
4.1	Support, maintain and expand climate, public health, and environmental health data and epidemiology programs that inform decisions about community health and equity. Partner with institutions of higher education to build on what exists currently.	Strong readiness	TBD	ongoing	3, 4	SRF, Research
4.2	Maintain and expand wildfire cameras, seismic monitors, and other natural hazard data collection systems; integrate these data into state systems.	Strong readiness	TBD	0-4	3,4	Surveys; Agencies
4.3	Support and maintain basic hazard data collection such as landslide mapping, flood risk assessments, and forest health monitoring by state agencies. Partner with institutions of higher education to build on what exists currently.	Strong readiness	TBD	ongoing	3,4	SRF; Research
4.4	Prioritize resilience in state investments for schools and other essential community facilities, including consideration of seismic risk, continuity of operations, and their role in supporting communities during disasters.	Strong readiness	\$\$\$	5-8	1.3, 4	Surveys; PRO CBOs; Agencies
4.5	Partner with the Association of Oregon Counties to pilot an expansion of their transportation asset management database to other public assets such as water and sewer systems, parks, and fairgrounds.	Emerging readiness	\$\$	0-4	3	SRF; Research; Surveys
4.6	Develop data-sharing agreements among agencies and with the Association of Oregon Counties (AOC) and Oregon Enterprise Information Systems (EIS) that enable use of infrastructure asset data for resilience planning and emergency response.	Emerging readiness	TBD	5-8	3, 4	SRF; Research

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4.7	Build on the pilot with the Association of Oregon Counties to expand access to infrastructure asset management software by all counties, cities, and special districts in Oregon.	Emerging readiness	TBD	5-8	3, 4	SRF; Research
4.8	Adopt a computerized maintenance management system at ODOT to support preventative maintenance.	Emerging readiness	\$	0-4	3	SRF; Agencies
4.9	Support the Department of Administrative Services' efforts to design and maintain an enterprise-wide infrastructure data-sharing system for state agencies and their partners.	Emerging readiness	TBD	5-8	3, 4	SRF; Agencies
4.10	Invest in select state highway system asset information to identify critical risks and inform investment priorities.	Emerging readiness	\$\$	5-8	3	Agencies; Gov Office; Research
4.11	Promote disaster preparedness and response education as standard civic knowledge for all ages, including K-12 and higher education.	Low readiness	\$	0-4	1, 5	Surveys; Agencies; Research; SRF
S5	Improve long-term planning and use data to drive investments in the resilience of local utilities (electric, water, wastewater), communications, affordable fire-resistant housing, transportation, public lands, and other critical lifeline systems.					
5.1	Systematically seek and include indigenous land stewardship knowledge into state asset management decisions and seek opportunities for co-management with Tribal governments.	Highest readiness	No additional cost	ongoing	2, 3, 4	Gov Office; SRF; Research; Tribes
5.2	Review utilization of grants such as the Special Public Works Fund, Safe Drinking Water Revolving Loan Fund, Well Abandonment and Repair Program, Levee Grant Program, and Feasibility Study Grants, and make recommendations for a comprehensive resilience grant and loan program to support the reliability of critical lifeline systems, including energy, water, communications and transportation infrastructure.	Strong readiness	TBD	0-4	3, 4	Research; SRF
5.3	Establish a permanent state resilience grant and low-interest loan program, including technical assistance with proposal development, for projects led by Tribes, local governments, and special districts recovering from a disaster or seeking to increase the resilience of critical, at-risk infrastructure.	Strong readiness	TBD	5-8	1, 2, 3	Agencies; Research; Surveys
5.4	Expand the state's dam safety program to include levees and increase capacity for technical assistance for safety plans at high-hazard dams and levees (public, tribal and private ownership).	Strong readiness	\$\$\$	5-8	1, 3, 5	Agencies
5.5	Treat affordable housing as a lifeline system by making data-driven investments in the Oregon Multifamily Statewide Energy Program (ORMEP) and other programs that	Strong readiness	TBD	5-8	1, 3	Research

	Plan for a Resilient Oregon (PRO) Strategies and Actions	Implementation Readiness	Budget Range	Timeline: Projected start	Goals	Sources
	improve energy efficiency and increase wildfire and flooding resilience for residents of affordable housing.					
5.6	Ensure marine and airport infrastructure remains accessible to communities and emergency responders by investing in mitigation measures for resilient infrastructure. Strengthen coordination between Oregon's ports and other transportation systems and service providers.	Emerging readiness	TBD	9+	3, 4, 5	Agencies; Research
5.7	Include natural systems in infrastructure investments and increase the magnitude of data-driven investments in programs such as urban and community forestry and Place-based Water Planning Grants.	Emerging readiness	TBD	ongoing	3,4	Research
5.8	Support and implement the Integrated Water Resources Plan (IWRP) and integrate drought considerations into OWRD's place-based planning program.	Emerging readiness	TBD	9+	3	Agencies; Research
S6	Support an Office of Resilience to steward resilience efforts and advance enterprise-wide collaboration.					
6.1	Ensure that state resilience efforts center frontline communities and equitably serve people with disabilities, rural and frontier communities, immigrant and refugee communities, communities of color, and others who face disproportionate risks or barriers to preparedness.	Highest readiness	No additional cost	Ongoing	All	PRO CBOs, SRF
6.2	Convene and coordinate regional resilience networks, state agencies, tribal representatives, advisory committees, commissions and others to improve policy coordination.	Highest readiness	No additional cost	Ongoing	1, 2, 4	PRO CBOs; Research
6.3	Integrate the Plan for a Resilient Oregon strategies and actions with updates to Oregon's Natural Hazards Mitigation Plan.	Highest readiness	\$	0-4	4	Research; Agencies
6.4	Consult Tribal leaders in the implementation of resilience initiatives and ensure that all state resilience actions serve Tribal nations.	Strong readiness	No additional cost	Ongoing	2, 4	Gov Office, Tribes
6.5	Lead program design and development of the resilience support hub and small grants programs (proposed in actions 2.4 and 2.10) and other PRO strategies as appropriate.	Strong readiness	\$	0-4	1,2, 3	PRO CBOs; Research
6.6	Engage community resilience leaders and private philanthropy as advisors to state-led resilience initiatives.	Strong readiness	\$	0-4	2, 3, 4	PRO CBOs
6.7	Regularly report on implementation of the Plan for a Resilient Oregon.	Strong readiness	\$	0-4	1, 2, 5	Research; SRF
6.8	Partner with one or more established community foundations to establish and administer a long-term recovery fund to which state employees and private philanthropy can donate.	Strong readiness	\$	0-4	1, 3, 4	Gov Office, Research

	Plan for a Resilient Oregon (PRO) Strategies and Actions	Implementation Readiness	Budget Range	Timeline: Projected start	Goals	Sources
6.9	Promote budget and other incentives for collaboration across agencies to achieve resilience goals.	Strong readiness	\$	0-4	3, 4	SRF
6.10	Create resilience fellowships for state employees and offer leadership training on collaboration and resilience within the enterprise.	Strong readiness	\$	0-4	1, 3, 4	SRF, Agencies
6.11	Establish a process and fund that permits state agencies to incur expenses for protection of lives and property during a declared emergency without jeopardizing funding for other programs.	Strong readiness	TBD	0-4	1, 3	Agencies; Surveys
6.12	Systematically track comprehensive emergency response costs across the state enterprise and report them annually to the legislature.	Emerging readiness	\$	0-4	3, 4	Gov Office
6.13	Track progress and provide updates on the OSSPAC Oregon Resilience Plan	Emerging readiness	No additional cost	0-4	4, 5	Surveys; Research
6.14	Establish emergency preparedness as a core responsibility of all state employees by incorporating disaster response expectations into job descriptions and providing foundational training in hazard awareness, emergency procedures, and response roles.	Low readiness	\$\$	0-4	3, 4	Agencies; Research
6.15	Improve and regularly test continuity plans across state agencies to ensure essential services remain available during emergencies.	Low readiness	\$	0-4	4, 5	Research

Legend	
Implementation Readiness	
The new column above assigns a level of readiness for implementation to each PRO Action. All actions were classified and scored using the 6 unweighted criteria below.	Each action received a 1-5 score for each criterion and those scores were tallied into tiers: • Highest readiness • High readiness • Emerging readiness • Low readiness
1. Impact on resilience	2. Impact on equity
3. Feasibility	4. Synergy with other initiatives
5. Enabling effect	6. Institutional durability
Goals Column	The Goals column refers which PRO goals are met by the action.
	Actions may correspond to more than one goal.
Goal 1:	Make communities at high risk from natural hazards more resilient.
Goal 2:	Support regional resilience networks.
Goal 3:	Build resilience into management of budgets and assets.
Goal 4:	Shift the culture of state agencies toward collaboration.
Goal 5:	Understand and share information about Oregon's risks from natural hazards.



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PLAN FOR A RESILIENT OREGON STATEWIDE RESILIENCE FORUM

Meeting 10: July 15, 2026

Via Zoom

Reference SRF documents are available here: [Plan for a Resilient Oregon Resource site](#)

Attendance:

Regional Facilitators: **Northwest** Debbie Cabrales, Centro de Servicios Para Campesinos; **Eastern:** Sara Miller, Northeast Oregon Economic Development District; **Southern:** Tessa Elbettar and Matthew Havniar, Jackson County Long Term Recovery Group; **Portland Metro:** Annabelle Rousseau, Verde **Central:** Christina de la Torre, Unite Oregon.

At-large members: Ali Ryan Hansen, Department of State Lands; Gabriela Goldfarb, Oregon Health Authority; Kirstin Greene, Oregon Department of Land Conservation and Development; Maxwell Woods, Oregon Department of Energy; Paris Edwards, Oregon Department of Transportation; Patence Winningham, Office of Emergency Management; Shannon Marheine, Oregon Housing and Community Services; Christian Stringer, Department of Justice; and Tim Dooley, Association of Oregon Counties

University Research Team: Josh Bruce and Mike Howard, University of Oregon: Oregon Partnership for Disaster Resilience; Erica Fleishman, Oregon State University Oregon: Climate Change Research Institute;

PRO Staff Team: Jonna Papaefthimou, Oregon Chief Resilience Officer; Erik Cole, Oregon Statewide Resilience Plan Manager; Aimee Fritsch, Oregon State Resilience Plan Coordinator; Blake Stroud, Oregon Housing and Community Services

1. **Welcome & Introductions** – Jonna Papaefthimiou, Oregon State Resilience Officer

SRF participants and the public were invited to introduce themselves in the chat. Meeting opened with participant introductions representing state agencies, local governments, tribes, universities, nonprofits, community organizations, emergency management, and resilience practitioners from across Oregon.

2. **Agenda Overview & Logistics** – Jonna Papaefthimiou, Oregon State Resilience Officer

Brief overview of agenda and meeting logistics. Audio dialogue is limited to panelists; the public are welcome to participate via chat or provide input via the post meeting survey. [New SRF Resource Site](#) with links to DRAFT documents, research briefs, minutes, and more. Participants were encouraged to continue providing written feedback through the online survey following the meeting.

3. **Plan and Process Updates on the PRO**

- Staff provided an overview of progress on the Plan for a Resilient Oregon and discussed revisions made since the previous draft.
- Updated strategies now include implementation timelines and high-level cost estimates to better communicate sequencing and investment needs.

- Participants were reminded that the strategy numbering (1–6) is organizational and **not** intended to indicate implementation priority. Prioritization work is still underway.

4. Discussion of Draft Strategies and Actions

Forum members provided extensive feedback across all strategy areas. Key themes included:

- Recognition that previous forum comments had been incorporated into the revised draft.
- Strong support for maintaining and strengthening agricultural resilience initiatives, including continued funding for farmer and rancher disaster resilience programs.
- Broad support for Regional Resilience Coalitions, resilience hubs, and long-term recovery organizations, with recommendations to:
 - provide sustainable operating funding,
 - expand technical assistance,
 - encourage coordination among regional organizations, and
 - support communities that currently lack resilience networks.
- Continued emphasis on investing in community-based organizations, particularly those serving historically underserved and rural communities.
- Recommendations to strengthen multilingual outreach, community engagement, and culturally responsive recovery capacity.
- Discussion of the importance of data sharing, interoperability, and improved post-disaster information systems while protecting privacy.
- Multiple comments encouraged additional attention to evaluation, measurable outcomes, and implementation accountability within the plan.
- Participants stressed the need to recognize existing staffing and funding limitations facing state agencies responsible for implementing resilience activities.

5. Regional Resilience Forum Updates – 5 Regional Facilitators

Representatives shared priorities emerging from regional engagement efforts, including:

- Continuing and expanding the Regional Resilience Forum model.
- Centering frontline and disproportionately impacted communities.
- Building stronger coordination across state agencies.
- Expanding technical assistance and capacity-building resources.
- Supporting local leadership development, community networks, and microgrants.
- Improving interoperability of systems while ensuring rural communities see their priorities reflected in the plan.
- Emphasizing evacuation planning, resilience coordination, and long-term organizational capacity.

6. Funding and Implementation Discussion

- Participants discussed potential implementation considerations, including:
- Sustainable funding for resilience initiatives.
- Seed funding for local and regional resilience organizations.

- Opportunities to improve transparency regarding existing resilience grant investments and outcomes.
- Exploration of innovative funding concepts, including specialty license plates and other dedicated funding sources.

7. Wrap Up and Next Meeting – Jonna Papaefthimiou, Oregon State Resilience Officer

Next Steps:

- PRO team will review and incorporate feedback from meeting discussions and the online survey.
- Survey responses will remain open through **July 24**.
- Updated planning materials, presentation slides, and strategy documents were made available through the SRF resource page.
- Additional prioritization and refinement of implementation actions will continue before the next draft. We will revisit the draft strategies and actions at the next meeting.
- The next and final meeting for the Statewide Resilience Forum will be Wednesday, August 19th from 1-3pm via Zoom.

Reference SRF documents and drafts are posted to this site:

[Plan for a Resilient Oregon Resource site](#)