



**Agenda/Notes**  
**Office of Governor Kotek — Housing and Homelessness Committee (RJC)**  
**6/21/2024 – Zoom**  
**2:30-4:00 p.m.**

**CHAIR**

	Governor Tina Kotek
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**CO-CHAIRS**

x	Kim McCarty
x	Maria "Meg" Guerra

**MEMBERS**

x	Marisa Zapata				
x	Chris Bonner				
x	Cameron Herrington				

**OTHER ATTENDEES**

x	Andre Bealer	x	Tamara Brickman		
	Javier Cervantes		Svetha Ambati		
x	Susana Sandoval	x	Natasha Detweiler		
x	Matthew Tschabold	x	Andrea Bell		

Topic/Lead	Notes/Main Points	Decisions/Action Items
Welcome	<b>Welcome</b>  <b>Introductions</b>	
Brief membership update: Andre	<b>Applicants and Recommendations:</b> <ul style="list-style-type: none"><li>○ Five applicants have been sent over for recommendations.</li></ul> <b>SSN Inquiry:</b> <ul style="list-style-type: none"><li>○ There are concerns about requesting Social Security Numbers (SSNs).</li><li>○ Some reasons include security breaches and the belief that SSNs shouldn't be necessary for harassment training.</li><li>○ Additionally, there's support for individuals who don't have SSNs and choose not to provide them (like the decision not to obtain a Real ID due to profiling concerns).</li></ul> <b>Appointment Management:</b>	

- Will write a letter.
- The goal is to align this committee with other committees, despite the absence of an existing workaround.
- Efforts will continue to find a solution that meets everyone halfway.

**Equity Plan and Prioritization:**

- It's important to understand where appointments stand in their equity plan and work portfolio.
- Concrete information about prioritization and workplan alignment is desired.

**Follow-Up and Considerations:**

- Director Bealer will handle follow-up.
- The need for thoughtful language around alignment and equity is evident.

**Orientation:**

- Orientation will be provided and is open to current members as well.

Budget process:  
Matthew, Tamara,  
Andre

**Total Funds and Other Revenues:**

- These funds come from federal sources and support specific programs.
- Examples include TANF (Temporary Assistance for Needy Families), supplemental assistance programs, PERS (Public Employees Retirement System), unemployment insurance, and Health and Human Services.
- Health and Human Services receives the largest share of these funds.

**General-Lottery Fund:**

- This fund falls within the economic and community development area.
- It includes housing-related expenditures.

**Revenue Trends:**

- Revenues are currently increasing in the current biennium.
- However, there's significant pressure for the next biennium due to service-level budget considerations.
- Mandatory caseloads (such as those related to Medicare, child welfare, and schools) contribute to this pressure.

**Revenue Growth for 2025-27:**

- Expect 5-6% growth in revenue from the current budget for 2025-27.
- Agencies are actively creating budgets for this period, with completion expected by the end of summer.
- Prioritization and focus are crucial; POPs (Policy Option Packages) are limited to 1%, except for

governor's initiatives like housing and homelessness.

**Caseload Increases:**

- Current programs face rising caseloads in areas such as health, human services, employment-related daycare, and public safety/judicial programs.
- One-time funding is being phased out and won't contribute to ongoing service levels.

**Interpreting the Situation:**

- The current revenue represents stability.
- One-time funding may or may not be replaced, so the focus is on maintaining existing service level programming.
- Emphasis remains on sustaining ongoing investments in critical areas (housing, homelessness, behavioral health, and education).

**Budget Timelines and Process:**

- The budget request process is underway.
- "Essential budget level" refers to service level programming.
- Despite revenue growth, the upcoming budget year will be tight due to service level considerations.

**Question: How do we get from one time to ongoing?**

- The legislature determines whether funding is one-time or part of ongoing service levels during the appropriation process.
- The Ways and Means Committee plays a key role in this determination.

**RJC Engagement Timeline:**

- In May, the full RJC received an overview of the budget process.
- In June, they will delve into POPs (Policy Option Packages).
- July brings an update on the most recent budget forecast and its implications.
- In August, the committee will preview ARBs (Agency Request Budgets) and discuss how today's feedback was incorporated.
- Agencies are filling out an enhanced racial equity report during this process.
- September involves ARB updates, with all ARBs submitted.
- In October, a report on RJC feedback will be integrated into the Governor's Request Budget.
- Finally, in January, there will be a comprehensive overview of the GRB (Governor's Request Budget).

**Agency POPs Organized by Category:**

- The Housing and Homelessness initiative area is a priority.
- The Governor's office has collaborated with agencies for over a year to develop this agenda.
- Approximately a dozen agencies are actively working on housing development.

**Governor's Guidance to Agencies (April):**

- Initiative POPs (Policy Option Packages) were introduced in various areas.
- Key areas include:
  - **Don't Lose Ground:** Addressing housing challenges without losing progress in shelter, rehousing, prevention, affordable housing, and housing development.
  - **Operational Improvements:** Focusing on internal enhancements.
  - **Priority Program Improvements:** Ensuring effectiveness and efficiency in existing programs.
  - **Program Expansion:** Allocating additional resources based on housing needs analysis.
  - **New Programs:** Developing OHCS (Oregon Housing and Community Services)-administered programs to reduce homelessness and increase housing production, as well as DLCD (Department of Land Conservation and Development)-administered programs and ODVA (Oregon Department of Veterans' Affairs)-administered programs for veterans.

**Budget Considerations:**

- Despite tight budget constraints, efforts have been made to transition one-time funds to ongoing support.
- Governor's budgets must be balanced by year-end.

**Feedback and Questions:**

- The Housing Alliance emphasizes housing preservation and maintaining current services.
- Curiosity about the culturally responsive property management program and challenges from tenant and housing provider perspectives.
- Response: It's a new program, and feedback can be submitted via email. Director Bell's team is working on it.
- Prioritization of nonprofits varies across housing development incentives.
- Emphasis on alternative ownership modes (tenant-owned/led housing) is not program-specific, but discussions continue.

	<p><b>Future Conversations:</b></p> <ul style="list-style-type: none"> <li>○ Culturally specific property management will be revisited.</li> </ul>	
ORCA presentation Natasha/Andrea Bell	<p><b>Challenges Since 2020:</b></p> <ul style="list-style-type: none"> <li>○ Increased labor costs.</li> <li>○ Rising insurance and infrastructure expenses.</li> <li>○ Market volatility.</li> <li>○ Communities hit hardest often have the fewest resources.</li> </ul> <p><b>Reimagining NOFA (Notice of Funding Availability):</b></p> <ul style="list-style-type: none"> <li>○ NOFA inherently involves competition.</li> <li>○ Focus areas: <ul style="list-style-type: none"> <li>▪ <b>Early Funding:</b> Prioritizing timely support.</li> <li>▪ <b>Competition:</b> Ensuring effective management.</li> <li>▪ <b>Customization:</b> Tailoring solutions.</li> </ul> </li> </ul> <p><b>Project Readiness and Efficiency:</b></p> <ul style="list-style-type: none"> <li>○ Key steps: <ol style="list-style-type: none"> <li>1. <b>Intake:</b> Initiating the process.</li> <li>2. <b>Concept Development:</b> Shaping project ideas.</li> <li>3. <b>Impact Statement and Financial Eligibility:</b> Assessing feasibility.</li> </ol> </li> </ul> <p><b>OHCS (Oregon Housing and Community Services):</b></p> <ul style="list-style-type: none"> <li>○ Commitment to assist more.</li> <li>○ Dedicated team available for support.</li> </ul> <p><b>Goals:</b></p> <ul style="list-style-type: none"> <li>○ Improve access to affordable rental housing investments.</li> <li>○ Expand the pipeline while minimizing funding gaps.</li> <li>○ Enhance clarity and consistency in meeting policy objectives.</li> </ul> <p><b>Values:</b></p> <ul style="list-style-type: none"> <li>○ <b>Production Needs:</b> Prioritizing housing production.</li> <li>○ <b>Predictable and Available Resources:</b> Ensuring reliable funding.</li> <li>○ <b>Tenant-Centered:</b> Focusing on tenant well-being.</li> <li>○ <b>Serve the State:</b> Contributing to broader community goals.</li> </ul> <p><b>Strategy:</b></p> <ul style="list-style-type: none"> <li>○ <b>Meeting BIPOC Tenant Needs:</b> Addressing specific needs of Black, Indigenous, and People of Color tenants.</li> <li>○ <b>Ownership or Resourced Partnerships:</b> Collaborating with partners for effective housing solutions.</li> </ul> <p><b>Resource Set-Asides:</b></p> <ul style="list-style-type: none"> <li>○ <b>Development Funding:</b> Allocating funds for housing</li> </ul>	

development.

- **Capacity Funding:** Supporting organizational capacity.
- **Predevelopment Funding:** Establishing a minimum floor (not a cap).

**Benefits of ORCA (Oregon Centralized Application):**

- Deliberate process aligned with culturally specific and rural needs.
- Uniform information access without the need to shop around.
- Navigation and consultancy support.
- Balancing collaboration and accountability for successful projects.
- Technical advisors as relationship liaisons.

**Shift from Competition to Standards:**

- All projects must meet standards to move forward.
- Focus on racial equity.
- No reason a project should exclude any standards.
- Intake process: impact assessment, financial eligibility, commitment.

**Community-Driven Concept:**

- ORCA emerged from community ideas and concepts.

**Assessment of Readiness:**

- ORCA aims to prevent stalled projects by assessing individual readiness.
- Not just for newer organizations; cultural specificity matters.

**Expectations and Accountability:**

- Housing partnerships involve resource provision, not just sign-ups.
- Clear expectations and requirements for all projects.
- Accountability for meeting agreements.

	<p>Goals and Objectives</p> <p><b>The topic will be moved to the next meeting.</b></p> <p><b>Adjourn</b>  <b>Next Meeting</b>  <b>August 16, 2:30 PM</b></p>	
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<b>Materials</b>	<ul style="list-style-type: none"> <li>● <b>Racial Justice Council Committee Budget Engagement</b></li> <li>● <b>ORCA slideshow</b></li> </ul>	
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