

HECC Strategic Plan
Progress Toward Execution of 2016-2020 Strategic Plan

Strategy	Full Steam Ahead	Some Progress	Not Yet Underway	Notes
1: Goal Setting				
Establish New Adult Education Goal	X			HB 2231 (2017)
Develop Interim and Disaggregated 40-40-20 Targets		X		
Systematically Report on Higher Education Outcomes	X			Launching winter, 2017
Improve State and Institutional Data Capacity		X		
2: Public College and University Funding				
Develop Budgeting Model that Connects Funding Needs with Student Outcomes		X		2017 Agency Request Budget
3: Pathways				
Help Institutions Develop Deeper Partnerships with k-12 and Community		X		
Increase Alignment of Learning Standards / Pathways	X			Accelerated learning standards adoption; HB 2998 (2017)
Increase opportunities for postsecondary students to build on career-related education and experience		X		Credit for Prior Learning Work; Implementation of Workforce Innovation and Opportunity Act
Improve connections between higher education and training/employer needs		X		WIOA/Perkins
4: Student Support				
Use funding models to incentivize student safety and success		X		University Student Success and Completion Model (SSCM)
Consider creating university strategic fund			X	
Ensure that funding proposals focused on access are complemented by funding for student success		X		Generally reflected in legislative presentations, emphasis
Support development of centers for best practice for student success		X		Leadership in development of Community College Success Center
Engage students, families, and community groups as partners		X		

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5: Affordability				
Develop affordability measure(s) and report annually		X		
Support innovations that increase quality and lower cost		X		Open Educational Resources; emerging work on transfer standards, new accelerated learning standards
Increase state financial aid to national average		X		2017 Budgets
Promote access to financial aid, including through FAFSA/ORSAA completion work	X			Significant year-over-year gains, 2015-17
Connect young Oregonians to the promise of affordability		X		Oregon Promise policy and implementation
6: Economic and Community Impact				
Develop funding-based incentives to promote university research			X	
Develop metrics to focus workforce investments			X	
Invest in higher education's role in promoting cultural, economic, and civic vitality		X		

“Full Steam Ahead” = Staff work is actively moving forward, encountering no unexpected barriers/resistance, with sufficient capacity to complete the work within the 2016-2020 time frame.

“Some Progress” = Staff has engaged in this work and achieved some success, although perhaps encountering barriers, complexities, and/or capacity issues that mean the work may not be fully realized within the 2016-2020 time frame.

“Not Yet Underway” = Staff has explored the area, but has lacked either the current capacity or external support to make notable steps forward at this time.