



Docket Item:

2023-2025 Agency Request Budget (ARB) Development

Summary:

Budget development for the upcoming biennium begins more than a year in advance of final adoption by the Legislative Assembly. Much of the actual Agency Request Budget development work is completed at the staff level based on Commission policy as outlined in the Strategic Plan and elsewhere. At this meeting, staff will present a final version of new agency requests (Policy Option Packages) and other relevant documents. Staff will receive any final input from the Commission and will request a motion authorizing the Chair to certify the budget document for submission, when complete.

Docket Material:

See attached documents.

Staff Recommendation:

Staff recommends that the Commission authorize the Chair to certify the budget and budget document for submission when complete (on or before August 31, 2022).

**Higher Education Coordinating Commission
2023-2025 Budget Development - UNAUDITED
All Fund Types**



Programs	2021-2023 Legislatively Approved		2023-2025 Current Service Level		2023-2025 Policy Option Packages		2023-2025 Agency Request	
	Budget	Positions	Budget	Positions	Budget	Positions	Budget	Positions
	Agency-wide Support	\$ 66,644,930	75	\$ 48,231,619	66	\$ 117,155,984	29	\$ 165,387,603
<i>Directors Office</i>	\$ 38,118,674		\$ 24,603,290		\$ 101,467,321		\$ 126,070,611	
<i>Central Operations</i>	\$ 21,314,681		\$ 15,626,951		\$ 13,225,919		\$ 28,852,870	
<i>Research & Data</i>	\$ 7,211,575		\$ 8,001,378		\$ 2,462,744		\$ 10,464,122	
Community Colleges & Workforce	\$ 55,006,508	20	\$ 39,203,547	16	\$ 6,881,026	5	\$ 46,084,573	21
<i>Administration</i>	\$ 37,786,991		\$ 21,231,073		\$ 6,173,498		\$ 27,404,571	
<i>General Education Development (GED)</i>	\$ 2,556,547		\$ 2,684,534		\$ -		\$ 2,684,534	
<i>Title II</i>	\$ 12,073,974		\$ 12,595,453		\$ -		\$ 12,595,453	
<i>Carl Perkins</i>	\$ 2,588,996		\$ 2,692,487		\$ 707,528		\$ 3,400,015	
Workforce Investments	\$ 323,980,548	41	\$ 179,749,568	30	\$ 136,375,238	11	\$ 316,124,806	41
<i>Administration & General Programs</i>	\$ 9,233,145		\$ 9,525,827		\$ 18,801		\$ 9,544,628	
<i>General Fund Programs</i>	\$ 18,879,038		\$ 19,898,240		\$ 74,634		\$ 19,972,874	
<i>Title 1B</i>	\$ 117,494,772		\$ 121,567,027		\$ -		\$ 121,567,027	
<i>Grants & Programs</i>	\$ 165,274,518		\$ 15,761,727		\$ 131,808,631		\$ 147,570,358	
<i>Oregon Volunteers</i>	\$ 8,492,103		\$ 8,787,843		\$ 2,444,374		\$ 11,232,217	
<i>Oregon Youth Corp</i>	\$ 4,606,972		\$ 4,208,904		\$ 2,028,798		\$ 6,237,702	
Oregon Student Access & Completion	\$ 298,052,828	25	\$ 281,628,585	25	\$ 839,634,410	10	\$ 1,121,263,020	35
<i>Administration</i>	\$ 2,775,020		\$ 3,007,257		\$ 1,308,405		\$ 4,315,662	
<i>Oregon Opportunity Grant</i>	\$ 200,000,000		\$ 208,400,000		\$ 736,791,000		\$ 945,191,000	
<i>Oregon Promise</i>	\$ 42,378,739		\$ 44,252,681		\$ 41,777,508		\$ 86,030,189	
<i>ASPIRE</i>	\$ 2,052,156		\$ 2,117,961		\$ 6,659,028		\$ 8,776,989	
<i>Outreach</i>	\$ -		\$ -		\$ -		\$ -	
<i>Private Scholarships</i>	\$ 19,534,309		\$ 16,294,929		\$ 8,931		\$ 16,303,860	
<i>Public Programs</i>	\$ 8,078,865		\$ 3,101,048		\$ 9,009,538		\$ 12,110,586	
<i>Oregon National Guard</i>	\$ 4,233,739		\$ 4,454,709		\$ 4,080,000		\$ 8,534,709	
<i>Oregon Tribal Grant</i>	\$ 19,000,000		\$ -		\$ 40,000,000		\$ 40,000,000	
Academic Policy and Authorization	\$ 11,242,638	14	\$ 5,772,037	15	\$ 843,767	2	\$ 6,615,804	17
<i>Administration</i>	\$ 9,631,129		\$ 5,304,876		\$ 606,652		\$ 5,911,528	
<i>Degree Authorization</i>	\$ 1,000,000		\$ -		\$ -		\$ -	
<i>Private Career Schools</i>	\$ 206,000		\$ 206,000		\$ 237,115		\$ 443,115	
<i>Public University Academic Pol Coord</i>	\$ 405,509		\$ 261,161		\$ -		\$ 261,161	
Postsecondary Finance & Capital	\$ 3,184,457,961	5	\$ 2,772,973,612	5	\$ 874,149,877	-	\$ 3,647,123,489	5
<i>Administration</i>	\$ 9,105,745		\$ 2,078,083		\$ 7,304,261		\$ 9,382,344	
<i>Support to Community Colleges</i>	\$ 718,033,460		\$ 779,442,105		\$ 155,266,203		\$ 934,708,308	
<i>Support to Public Universities</i>	\$ 920,191,544		\$ 972,047,213		\$ 43,271,277		\$ 1,015,318,490	
<i>Public University State Programs</i>	\$ 129,125,965		\$ 52,456,809		\$ 27,387,397		\$ 79,844,206	
<i>OSU Agricultural Experiment Station</i>	\$ 80,766,085		\$ 87,143,268		\$ -		\$ 87,143,268	
<i>Extension Service</i>	\$ 118,159,544		\$ 119,911,965		\$ -		\$ 119,911,965	
<i>Forest Research Laboratory</i>	\$ 12,095,480		\$ 13,050,523		\$ -		\$ 13,050,523	
<i>Sports Action Lottery</i>	\$ 16,514,607		\$ 16,514,607		\$ -		\$ 16,514,607	
<i>OHSU Programs</i>	\$ 128,979,478		\$ 129,992,377		\$ -		\$ 129,992,377	
<i>Institution Debt Service</i>	\$ 507,250,412		\$ 600,336,662		\$ -		\$ 600,336,662	
<i>Institution Capital Construction</i>	\$ 544,235,641		\$ -		\$ 640,920,739		\$ 640,920,739	
Total	3,939,385,413	180	3,327,558,968	157	1,975,040,302	57	5,302,599,295	214

23-25 POLICY OPTION PACKAGES

The Policy Option Packages below are financial and position authority requests in addition to what HECC is planning to submit in its Current Service Level (CSL) portion of the Agency Request Budget. The type of funds (GF, LF, OF, and FF) are detailed here.

- GF = General Fund
- LF = Lottery Fund
- OF = Other Fund
- FF = Federal Fund

General Fund amounts, if accepted, will become part of HECC's CSL in future biennia unless it is expressly described as a "one-time" payment.

Lottery Fund amounts are generally based on economic indicators.

Other Funds generally come to HECC from fee-based services (Private Career School), the sale of bonds, or other state agencies. This will be indicated in each narrative that includes Other Funds.

Federal Funds come directly to HECC from a federal agencies.

FINANCIAL AID & AFFORDABILITY

FINANCIAL AID & AFFORDABILITY			
101 Tribal Student Grant	Positions	Funded	
Secure ongoing funding to serve new and existing students who meet eligibility requirements for the Oregon Tribal Student Grant (est. 2022), an investment aimed to eliminate college affordability barriers and foster college success for students who are registered members of Oregon's nine federally recognized Tribes.	1	GF	\$ 40,245,859
		LF	
		OF	
		FF	
		Total	\$ 40,245,859
102 Oregon Opportunity Grant/Oregon Promise	Positions	Funded	
OOG: Increase base funding to expand current awards, implement tiered award amounts, targeted awards for completing students. OP: Remove accelerated learning credit discount, increase eligibility to any eligible postsecondary institution in Oregon.	4	GF	\$ 729,394,907
		LF	\$ 50,000,000
		OF	
		FF	
		Total	\$ 779,394,907
103 ASPIRE/FAFSAA	Positions	Funded	
ASPIRE: expand and clarify program focus towards college readiness and academic success. Establish competitive ASPIRE grants to support underserved communities with multilingual and culturally responsive programming. FAFSA: increase application completion through better coordination with partners and marketing	4	GF	6,659,028
		LF	
		OF	
		FF	
		Total	6,659,028
104 Grants to Students for Child Care	Positions	Funded	
Increase number of student parents served. Current resources do not meet demand or fund all eligible students.	1	GF	\$ 4,207,930
		FF	
		Total	\$ 4,207,930
105 Oregon National Guard Education Grants	Positions	Funded	
Current resources do not meet demand. The increase is due to two factors: - SB 101 (2021), which changed these scholarships from "last dollar" to "first dollar" - the demobilization of members serving overseas and responding to COVID-19 It also accounts for a Legislative Concept being put forward by the Oregon Military Dept.	0	GF	\$ 4,080,000
		OF	
		FF	
		Total	\$ 4,080,000

INSTITUTIONAL SUPPORT

201 Student Equity (Student Success Taskforce)		Positions	Funded	
Funding to carry out the recommendations of the Underrepresented Student Success Taskforce established by HB 2590 (2021).	1	GF	\$	100,264,465
		OF		
		FF		
		Total	\$	100,264,465
202 Open Educational Resources		Positions	Funded	
Provide permanent funding to support Open Educational Resources to students and faculty. HECC has historically provided grant funding to support this program. Last biennium, it was expanded with one-time grant dollars, which enabled the program to create more equity-based course design and translate materials into languages other than English. This POP makes it an ongoing item in the HECC budget	0	GF	\$	2,415,600
		OF		
		FF		
		Total	\$	2,415,600
203 Strong Start		Positions	Funded	
Continued funding for the public university Strong Start summer bridge program which provides wraparound services and academic skill building for incoming/returning students impacted by the pandemic.	0	GF	\$	20,000,000
		OF		
		FF		
		Total	\$	20,000,000
204 Cybersecurity		Positions	Funded	
Funding for staffing at institutions and related training along with software licensing to prevent and recover from cybersecurity attacks at community colleges and public universities.	0	GF	\$	33,800,000
		OF		
		FF		
		Total	\$	33,800,000
205 Targeted State Program Funding		Positions	Funded	
Includes carryforward funding for two programs (PSU/OSU Environmental Justice Mapping Tool and OSU Wildfire Risk Map) funded during 21-23 which will continue into the 23-25 biennium (\$1M). The other \$4M is a request to increase funding levels for ongoing state programs and statewide services at the universities. The programs include: Engineering Technology Sustaining Funds, TallWood Design Institute (OSU), Dispute Resolution (UO and PSU), Oregon Solutions (PSU), Signature Research (PSU, UO, OSU), Labor Education Research Center (UO), OSU Ocean Vessels Research, Oregon Renewable Energy Center (OIT), Population Research Center (PSU), Institute for Natural Resources (OSU), Clinical Legal Education (UO), Oregon Climate Change Research Institute (OSU), Veterinary Diagnostic Lab (OSU), and the statewide services are Agricultural Experiment Station, Extension Service, and Forest Research Lab.	0	GF	\$	5,387,397
		OF		
		FF		
		Total	\$	5,387,397
206 Public University Support Fund		Positions	Funded	
Funding above CSL to recognize the basic operational needs of the universities during the 2023-25 biennium. This funding will be distributed quarterly allocated by the Student Success and Completion (SSCM) model which focuses on resident degree completions, enrollment, institution mission, and the success of underserved student populations.	0	GF	\$	21,471,277
		OF		
		FF		
		Total	\$	21,471,277
207 Community College Support Fund		Positions	Funded	
Funding above CSL to recognize the basic operational needs of the community colleges during the 2023-25 biennium. This request includes a one-time transition payment of \$50 million to enable community colleges to transition and adapt to emerging enrollment trends and employer demands. Except for the transition payment, which will be distributed in a lump sum, this funding will be distributed quarterly through a formula which focuses on access, quality, equity, and stability.	0	GF	\$	140,850,603
		OF		
		FF		
		Total	\$	140,850,603

208 Public University Capital Projects	Positions	Funded	
Funding, from the sale of bonds, for 13 public university requested capital projects prioritized using a Commission adopted rubric. The top priority is capital improvement and renewal funding allocated to all seven universities. The projects focus on STEM and student success facilities while eliminating substantial deferred maintenance and include considerable institutional matching.	0	GF	
		OF	\$ 610,190,000
		FF	
		Total	\$ 610,190,000
209 Community College Capital Projects	Positions	Funded	
Funding, from the sale of bonds, for five community college requested capital projects prioritized using a rubric in statute. The projects focus on improvement and renewal efforts, as well as technical skills development facilities while eliminating substantial deferred maintenance.	0	GF	
		OF	\$ 38,035,000
		FF	
		Total	\$ 38,035,000

CAREER DEVELOPMENT & SUPPORT			
301 Oregon Youth Works	Positions	Funded	
Continues the \$10 million investment from SB 762 (2021) for the Oregon Conservation Corps which performs fuel reduction projects within the Wildland Urban Interface. Also includes \$2 million to specifically perform outreach to Tribal Youth.	0	GF	\$ 12,000,000
		OF	
		FF	
		Total	\$ 12,000,000
302 Early Learning Educator Grant	Positions	Funded	
Funding to provide grants to students seeking early childhood, education, mental health, and behavioral health degrees.	1	GF	\$ 5,207,930
		OF	
		FF	
		Total	\$ 5,207,930
303 Career Information System	Positions	Funded	
Fund statewide access to University of Oregon's Career Information System and make "Credentials that Work" available to all Oregonians.	0	GF	\$ 2,000,000
		OF	
		FF	
		Total	\$ 2,000,000
304 AmeriCorps Education Incentives	Positions	Funded	
Attract and retain AmeriCorps volunteers in Oregon by offering in-state tuition rates and offer to match federal Segal grants up to \$3,500 per member.	0	GF	\$ 2,000,000
		OF	
		FF	
		Total	\$ 2,000,000

HECC OPERATIONS

401 Student and Jobseeker Enterprise IT System		Positions	Funded	
Complete the upgrade and integration of HECC's IT systems for Financial Aid, the Eligible Trainer Provider List, and the Office of Academic Policy and Authorization. Funded by the sale of bonds and includes \$4.25M in carryforward limitation.	3	GF	\$	1,123,566
		OF	\$	9,345,000
		FF		
		Total	\$	10,468,566
402 Comprehensive Data and Reporting		Positions	Funded	
Provides the data, structure, and resources needed to report on all postsecondary learners across Oregon postsecondary enterprise. This includes institutional education and workforce learners.	6	GF	\$	1,418,691
		OF		
		FF		
		Total	\$	1,418,691
404 Transfer Portal		Positions	Funded	
Continuation of work begun with SB 233. Provides professional services resources to continue to plan for a seamless transfer system that includes the creation of a Transfer Portal that would inform and facilitate the transfer of credits for transferring students.	0	GF	\$	10,000,000
		OF		
		FF		
		Total	\$	10,000,000
405 Rural Student Policy		Positions	Funded	
Fund position to coordinate rural education policy, help streamline efforts, identify issues, and help support rural students in Oregon.	1	GF	\$	274,698
		OF		
		FF		
		Total	\$	274,698
406 Future Ready Oregon		Positions	Funded	
Ask for expenditure limitation and position authority to extend LD positions for the Future Ready Oregon Initiative. The Other Funds are from federal ARPA funding that came to us through DAS.	25	GF		
		OF	\$	112,085,767
		FF		
		Total	\$	112,085,767
407 Program Support		Positions	Funded	
The request is for an additional internal auditor and a training and development specialist. The Other Funds request is for expenditure limitation and position authority to perform services required by the Carl Perkins Career and Technical Education Act.	7	GF	\$	449,377
		OF	\$	707,528
		FF		
		Total	\$	1,156,905
408 Critical Reclassifications		Positions	Funded	
Reclassify positions to match the level of services they perform. The "-1" position count is to acknowledge the abolishment of one position.	-1	GF	\$	414,151
		OF	\$	88,879
		FF	\$	(32,506)
		Total	\$	470,524
409 Private Career School Compliance		Positions	Funded	
Fund a staff position to perform compliance checks at Private Career Schools.	1	GF	\$	237,115
		OF		
		FF		
		Total	\$	237,115
410 OregonServes Capacity		Positions	Funded	
Funds two positions (Grants Compliance Officer, Disaster Services Coordinator) in OregonServes to expand capacity and increase services. Makes use of a federal match available for these positions.	2	GF	\$	215,216
		OF		
		FF	\$	214,488
		Total	\$	429,704
411 Access to Transcripts		Positions	Funded	
Fund a position to meet with colleges, universities, student groups and others to explore the initiative to make student transcripts more accessible.	1	GF	\$	274,698
		OF		
		FF		
		Total	\$	274,698