

Proposal for a New Academic Program

Institution: Portland State University College/School: School of Business

Department/Program Name: Management & Leadership

Degree and Program Title: B.A.S. in Management & Leadership

1. Program Description

a. Proposed Classification of Instructional Programs (CIP) number.

52.0201 Business Administration and Management, General

b. Brief overview (1-2 paragraphs) of the proposed program, including its disciplinary foundations and connections; program objectives; programmatic focus; degree, certificate, minor, and concentrations offered.

The undergraduate program in business administration adheres to the principle that in a free society the business enterprise must be responsibly and efficiently managed. The undergraduate degree program includes both business and non-business courses. The mission of the undergraduate program is to provide students with a broad understanding of business and to equip them with the dynamic skills required to work successfully in a complex and changing global environment.

The Bachelor of Applied Science (BAS) in Management & Leadership is available to individuals holding an Associate of Applied Science (AAS) degree at a regionally accredited community college, excluding AAS degrees in Business or Accounting. The program's foundation is in business administration, management, and leadership, with a focus on management for applied technical leaders. The objective of the program is to provide AAS degree holders working in technical fields with the education and support to move into management positions. The BAS in Management & Leadership is a customized pathway that selects coursework for AAS degree holders to benefit from their vocational training and the program is designed for students with vocational coursework outside of the fields of business and accounting. The curriculum is structured for student success and includes a selection of the University's general education program, The School of Business core curriculum and their prerequisites, and required and elective upper-division management courses.

c. Course of study – proposed curriculum, including course numbers, titles, and credit hours.

Major Requirements:

• Lower Division Business: 14 credits

• Business Core: 38 credits

• General Education: 20 credits

• Management & Leadership: 24 credits

• Total for major: 96 credits

Course Number	Name	Credits	Subtotals
Lower Division Busi	ness		
BA 101	Introduction to Business	4	
BA 211	Fundamentals of Financial Accounting	4	
BA 213	Decision Making with Accounting Information	4	
BA 216	Applied Excel for Business	2	14
Business Core			
BA 300	Business Communication	2	
BA 301	Research and Analysis of Business Problems	4	
BA 302	Organizational Behavior	4	
BA 303	Business Finance	4	
BA 311	Marketing Management	4	
BA 325	Information Literacy	4	
BA 327	Data Analysis & Visualization	2	
BA 339	Supply Chain Management	4	
BA 385	Business Environment	4	
BA 495	Business Strategy Capstone	6	38
General Education			
EC 201, 202	Principles of Economics (Micro and Macro)	8	
STAT 241 or STAT 243Z	Application of Statistics for Business or Elementary Statistics I	4	
COMM 111Z	Public Speaking	4	
WR 121Z	English Composition	4	20
School of Business M	Management & Leadership Courses		
MGMT 351	Human Resource Management	4	
MGMT 428	Team Processes	4	
MGMT 445	Organizational Design & Change	4	
MGMT 464	Contemporary Leadership Issues	4	
MGMT Elective	Upper Division	4	
MGMT 409	Internship/Practicum	4	24
Total for Major			96

d. Manner in which the program will be delivered, including program location (if offered outside of the main campus), course scheduling, and the use of technology (for both oncampus and off-campus delivery).

The BAS will be a campus-based degree program that will utilize In Person, Hybrid, and Online course modalities to increase flexibility and accessibility. Our expectation is that an individual student will select a combination of modalities and we plan to provide an offering for all requirements in both an In Person or Hybrid modality and an Online modality.

e. Adequacy and quality of faculty delivering the program.

This program requires no new course development and as such high-quality faculty resources are readily available with existing capacity in existing classes.

f. Adequacy of faculty resources – full-time, part-time, adjunct.

As stated above this program will be staffed by full-time faculty and adjunct faculty following the existing course schedule.

g. Other staff.

The BAS in Management & Leadership does not require any different staff resources than currently available to our School of Business students.

h. Adequacy of facilities, library, and other resources.

Students will have access to all PSU resources and the existing facilities and technological resources are adequate for student success in this new program. The library provides sufficient support to this proposed new program. As the program requires no new course development, the library will support these students the same way it supports all other existing School of Business students, in terms of both resources (books, journals, databases, research guides, etc.) and services (reference, instruction, study space, etc.).

i. Anticipated start date.

Fall 2024

2. Relationship to Mission and Goals

a. Manner in which the proposed program supports the institution's mission, signature areas of focus, and strategic priorities.

Portland State University has an access mission focused on reaching the higher education needs of the region's diverse needs. The BAS is a new degree type for PSU that helps broaden our offerings to Oregon's population. A critical component of PSU's mission is "to enhance the intellectual, social, cultural and economic qualities of urban life by providing access throughout the life span to a quality liberal education for undergraduates and an appropriate array of professional and graduate programs especially relevant to the metropolitan area." The BAS is increasingly recognized as an important degree for providing technically skilled individuals with a liberal education along with professional training. By expanding degree offerings, PSU can better serve its regional market. The program focuses on providing general education and professional learning within the business areas of management and leadership. The degree's emphasis on broad learning and skills development will give students a chance to achieve a complete understanding of the knowledge and abilities needed for effective business management, improving their "people skills" and their odds of success in the field after graduation.

More specifically, we are motivated to offer a Bachelor of Applied Science (BAS) degree in Management & Leadership for two reasons.

First, we seek to better serve individuals in our community who already hold an Associate of Applied Science degree (AAS). In the last ten years, about 1,500 students have enrolled at Portland State University (PSU) with an AAS. Of these students, nearly 300 AAS degree holders enrolled at

PSU to pursue a business major. Servicing these students currently requires 1:1 advising and articulation of career/technical education (CTE) credits – many of which do not count toward graduation at PSU. About one-third (i.e., 139) of the students pursuing a business major have graduated, most of them of them with business degrees (i.e., 127). Of the remaining, nearly 100 of these students are not currently enrolled at PSU. The primary purpose of this new program is to create a streamlined pathway and, thereby, increase the persistence of these students over time and enhance the value proposition of a bachelor's degree.

Second, we aim to meet the educational needs of the Portland metropolitan area where no BAS degree in Management or Management & Leadership is offered at any college now. BAS programs often appeal to adult learners who wish to remain in their jobs while completing their degrees. These students complete their BAS with a variety of general education (GE) courses and upper-division (UD) major courses taken at the university. This void in the Portland metropolitan market targeting adult learners presents a great opportunity for Portland State University and The School of Business. Importantly, we propose this new program with the support of and as a collaborative effort with the leadership representing the programs at our regional community colleges: Portland Community College (PCC) and Clackamas Community College (CCC). These colleges encourage our development of this new program and would like to advise and support their AAS graduate students to enroll in the PSU BAS in Management & Leadership program as a way to advance their educations and careers.

Currently, The School of Business offers Bachelor of Arts (BA) and Bachelor of Science (BS) degrees that provide well-articulated pathways for transfer students who hold Associate of Arts (AA) or Associate of Science (AS) degrees. Students who earn an AAS have spent their first two years of college studying in a specific career/technical field at a technical or community college and then enter the workforce with career or technical education. There tends to be little coordination between AAS and Bachelor of Arts or Science degrees, creating a situation where many AAS credits cannot be accepted at four-year institutions, or students find that few of their earned credits will count toward a BA or BS degree. These students have a more difficult time persisting to graduation as seen in the statistics above.

To serve this virtually untapped market in the Portland metropolitan area, a Bachelor of Applied Science in Management is being proposed in The School of Business as a pathway for Associate of Applied Science degree holders to earn a bachelor's degree. The BAS degree allows students to apply a significant number of their credits earned as part of the AAS toward graduation that would otherwise be ineligible for a Bachelor of Arts or Bachelor of Science degree. BAS degrees were created to be the destination degree for AAS degree holders. They result from a more flexible program that usually involves a large transfer of CTE credits. Usually, the credits transferred in with the student are in the applied arts and sciences (e.g., computer information systems) and may include a combination of previous coursework and experiential credit.

The proposed BAS is differentiated from the BA and BS degrees offered in The School of Business through the focus on general management with an emphasis on management for applied technical leaders. For example, the required upper division courses include an Internship/Practicum experience. The program will primarily appeal to AAS degree holders in technical fields looking to advance into management positions.

The degree contributes directly to the University's strategic focus on improved student success. As stated at the outset, this degree offers a clear pathway that shortens time-to-graduation for students

with AAS degrees, which we expect to attract incremental students with AAS degrees and increase the retention of students with AAS degrees. The degree also contributes to current initiatives to enhance the career readiness of our regional communities.

b. Manner in which the proposed program contributes to institutional and statewide goals for student access and diversity, quality learning, research, knowledge creation and innovation, and economic and cultural support of Oregon and its communities.

PSU is the most diverse and accessible urban research University in the region, this BAS degree will potentially attract and serve BIPOC students and other underserved minority populations, thereby helping attain the new adult learning goal described above through the equity lens as applied by HECC and WTDB.

- c. Manner in which the program meets regional or statewide needs and enhances the state's capacity to:
 - i. improve educational attainment in the region and state;
 - ii. respond effectively to social, economic, and environmental challenges and opportunities; and
 - iii. address civic and cultural demands of citizenship.

In 2011, the Oregon Legislature adopted Senate Bill 253, commonly referred to as "40-40-20" which states that by 2025 40 percent of Oregonians will have a baccalaureate degree or higher, another 40 percent will have earned an associate's degree or certificate in a skilled occupation, and the remainder will have a high school diploma or its equivalent credential. This degree proposal focuses on addressing the first 40 percent by providing a pathway that makes it easier for students to return to school and receive credit toward graduation for the work they have completed during prior study. As of 2017, 37% of Oregonians have completed a Bachelor's or advanced degree meaning we were within 3% of hitting the Bachelor's degree then.

Following the passage of House Bill 2311 in 2017, Oregon clarified the 40-40-20 educational goal to focus it strategically on young Oregonians rising through the education system. In 2018, Oregon established a separate goal for the education and training of working adults. This goal is connected to job opportunities and industry needs, and is stated as follows:

"Oregon anticipates more than 120,000 additional jobs requiring post-secondary training or education between now and 2030. In order to meet this need, 300,000 additional adult Oregonians should earn a new degree, certificate or credential valued in the workforce during that time. Because Oregon has substantial attainment gaps among minority, low income and rural Oregonians, the state will also commit to reducing those attainment gaps by half during the decade."

At the current rate, Oregonians are expected to earn approximately 200,000 additional degrees, certificates, and credentials by 2030. The goal of increasing credential production by approximately 100,000 is designed to prepare Oregonians for the 120,000 new jobs that are projected to open up in occupations that require postsecondary education or training to be competitive. The projections from the Oregon Employment Department show that over the next decade (2017-2027), over 90 percent of job openings that pay more than \$40,000 per year will require postsecondary education to be competitive. The new adult attainment goal, in conjunction with Oregon's 40-40-20 educational

attainment goal¹ for Oregon youth in the educational pipeline, is designed to guide progress in Oregon's educational and workforce systems.

As directed by 2017 legislation, the Higher Education Coordinating Committee (HECC) worked with the Oregon Workforce Talent and Development Board (WTDB) and partners on this new goal, and it was approved in November, 2018. This degree proposal aims to help meet this new State adult attainment goal.

3. Accreditation

a. Accrediting body or professional society that has established standards in the area in which the program lies, if applicable.

Association to Advance Collegiate Schools of Business (AACSB)

b. Ability of the program to meet professional accreditation standards. If the program does not or cannot meet those standards, the proposal should identify the area(s) in which it is deficient and indicate steps needed to qualify the program for accreditation and date by which it would be expected to be fully accredited.

The program, itself, does not seek accreditation, but it will be under The School of Business' accreditation. Both faculty sufficiency and Assurance of Learning are currently sufficient and controls to maintain sufficiency will be built into the program. In particular, depending on the enrollment of this new program and our existing programs, we may need to hire an additional full-time faculty member to maintain faculty sufficiency. The program estimates include the hire of an additional full-time faculty member in the second or third year of the program in the case that we meet our new student expectations.

c. If the proposed program is a graduate program in which the institution offers an undergraduate program, proposal should identify whether or not the undergraduate program is accredited and, if not, what would be required to qualify it for accreditation.

Not applicable

d. If accreditation is a goal, the proposal should identify the steps being taken to achieve accreditation. If the program is not seeking accreditation, the proposal should indicate why it is not.

The program, itself, does not seek accreditation, but it will be under The School of Business' current accreditation.

4. Need

a. Anticipated fall term headcount and FTE enrollment over each of the next five years.

Enrolling Term	Unique Headcount	FTE Enrollment
Year 1: Fall 23	10	8
Year 2: Fall 24	20	16
Year 3: Fall 25	30	24
Year 4: Fall 26	30	24
Year 5: Fall 27	30	24

¹ https://www.oregon.gov/highered/about/Pages/state-goals.aspx

Assumptions:

All students are incremental PSU AAS students to BAS.

Conservative estimate of 30 students at majority, with program designed to allow 45 students. 100% resident students

Our rationale for these predictions is "a portion of" the number of AAS degree holders graduating each year from Oregon schools. Our regional community college partners, PCC and CCC, are and have been graduating approximately 1,000 AAS degree holders each year. Our goal is to attract 1% (i.e., 10 students) of this annual graduating number in the program's first year and to reach 3% (i.e., 30 students) by the third year.

The BAS in Management & Leadership is supportive, and designed, for students to have work experience between their AAS degree and beginning their BAS degree. As such, the program should be attractive to a large number of AAS degree holders from the past 10 years so there is an existing audience for this program that goes far beyond the number of new AAS degree holders graduating each year.

Finally, the program is designed to accommodate up to 45 students in the case that AAS degree holders who would have chosen a different business degree at PSU decide to choose the new BAS in Management & Leadership degree. In other words, our enrollment predictions are for incremental students at PSU as opposed to those who would have chosen PSU already. There were about 30 AAS degree holders per year for the last five years pursuing (i.e., 150 total) PSU business degrees so while we do not model incremental revenue from these students, we prepare for 50% of new students that would have already been attracted to PSU to pursue a business degree to select the BAS in Management & Leadership.

b. Expected degrees/certificates produced over the next five years.

Year	Graduating Students	Cumulative Degrees
Year 1	0	0
Year 2	0	0
Year 3	8	8
Year 4	16	24
Year 5	24	48

c. Characteristics of students to be served (resident/nonresident/international; traditional/nontraditional; full-time/part-time, etc.).

Students will be resident non-traditional and typically enrolled taking 12 or 14 credits per term.

d. Evidence of market demand.

Primary Audience, Oregon AAS degree holders:

For 2021-22 (the most recent data available), HECC's Oregon Community Colleges Data Mart² reports 3,353 Associate of Applied Science degrees awarded by community colleges in the state of Oregon. Our community college partners in this proposal, PCC and CCC account for 1,094 of the AAS degrees awarded in 2021-22. See appendix 1 for the history of AAS degrees awarded.

Lightcast Market Analysis:

Appendix 2 (Program Develop & Review) and appendix 3 (Programs By Location) include two reports describing the market analysis for management degrees (i.e., Business Administration and Management, General 52.0201). The Program Develop & Review file shows 11,964 completions of management degrees in Oregon in 2022 with growth in distance offered programs over the past ten years. Both files show robust occupational demand for management degrees in Oregon and in Portland, with a 7.4% increase in target occupation for Oregon over the next 5 years. The majority of management positions in Oregon are in the Portland Metropolitan area and one of the purposes of this degree is to provide adult learners in the Portland Metropolitan area with the education and training advance their careers to management positions in their fields of expertise (e.g., the topic of their non-business / non-accounting AAS degree).

Economic Analysis of Regional Market for BAS Programs in Management & Leadership

The Oregon Employment Department projects healthcare, data science, and high tech to be the fastest growing industries over 2020-2030, and that management occupations are in demand and growing. Almost all job openings in the fastest-growing industries require a bachelor's or advanced degree to be competitive (Source: State of Oregon Employment Department, Salem, OR). Given these findings, we focused on gathering data on students entering Associate of Applied Science (AAS) degree programs to see if the pipeline existed. At PCC alone the AAS represents 29% of all degrees awarded in 2021-22³, yet the Portland State School of Business has no dedicated pathway for these students to follow. As mentioned earlier, The School of Business has AAS degree holders pursuing a BA/BS degree which is evidence of some demand. We believe the demand will grow and so will the persistence of these students if we develop this program.

Of those students pursuing an AAS degree at PCC, the top majors include IT management of all variations (18.9% of all AAS degrees awarded at PCC 2021-22). Many of these positions require a technical/occupational associate's degree (AAS) to enter but require a bachelor's degree in order to be competitive or to advance (Table 1). In addition, the number of computer and mathematical jobs continues to increase steadily in Oregon and nationally meaning the front-end of the pipeline will likely continue. The Oregon Employment Department projects healthcare to be one of the fastest growing industries over 2020-2030, making IT managers in hospitals also in high demand. Source: State of Oregon Employment Department, Salem, OR.

Table 1

Employment Projections by Industry and Occupations 2020-2030, Oregon and Regional Summary, Oregon Employment Department, Salem, OR

² https://datamart.hecc.oregon.gov/Screens/Student/StudentCompletions.aspx

³ https://www.pcc.edu/institutional-effectiveness/reporting/degrees-certificates/

Occupation	% Proj. Growth in OR	Typical Entry- Level Education	Competitive Education
Computer Network Support Specialists	15.7%	Post-sec.	Bachelor's degree
Computer User Support Specialists	13.5%	Post-sec.	Bachelor's degree
Airline Pilots, Copilots, and Flight Engineers	24.9%	Associate's degree	Bachelor's degree
Dental Hygienists	24.2%	Associate's degree	Bachelor's degree
Diagnostic Medical Sonographers	22.0%	Associate's degree	Bachelor's degree
Life, Physical, and Social Science Technicians, All Other	20.2%	Associate's degree	Bachelor's degree
Construction Managers	17.1%	Associate's degree	Bachelor's degree
Chemical Technicians	16.2%	Associate's degree	Bachelor's degree
Transportation, Storage, and Distribution Managers	14.9%	Associate's degree	Bachelor's degree
Environmental Science and Protection Technicians, Including Health	13.8%	Associate's degree	Bachelor's degree
Graphic Designers	11.9%	Associate's degree	Bachelor's degree
Nuclear Medicine Technologists	11.7%	Associate's degree	Bachelor's degree
Biological Technicians	11.4%	Associate's degree	Bachelor's degree
Radiologic Technologists and Technicians	11.2%	Associate's degree	Bachelor's degree
Radiation Therapists	9.9%	Associate's degree	Bachelor's degree
Paralegals and Legal Assistants	9.5%	Associate's degree	Bachelor's degree
Property Appraisers and Assessors	8.5%	Associate's degree	Bachelor's degree

e. If the program's location is shared with another similar Oregon public university program, the proposal should provide externally validated evidence of need (e.g., surveys, focus groups, documented requests, occupational/employment statistics and forecasts).

Not applicable

f. Estimate the prospects for success of program graduates (employment or graduate school) and consideration of licensure, if appropriate. What are the expected career paths for students in this program?

New student enrollment, student success metrics (e.g., retention and graduation), and employment metrics (e.g., utilization of The School of Business Career Center, job placement upon graduation, salary given job placement).

Students graduating from this program will likely enter management within their existing company or move into management roles within the same industry. A smaller group may go on to study at the graduate level.

5. Outcomes and Quality Assessment

a. Expected learning outcomes of the program.

The assessment of learning is a formalized process in The School of Business that is monitored by our accrediting body – the AACSB. The learning outcomes from this program are the same as for the BA and BS degrees. Our learning goals are (1) problem solving & decision making, (2) sustainability, (3) communication, and (4) integrated learning.

b. Methods by which the learning outcomes will be assessed and used to improve curriculum and instruction.

Various methods are employed to assess learning outcomes involving a variety of work samples across the curriculum.

The assessment of learning is a formalized process in The School of Business that is monitored by our accrediting body – the AACSB. The learning outcomes from this program are the same as for the BA and BS degrees. Our learning goals are (1) problem solving & decision making, (2) sustainability, (3) communication, and (4) integrated learning. Various methods are employed to assess learning outcomes involving a variety of work samples across the curriculum.

The new program will participate in the assessment of learning for The School of Business monitored by our accrediting body – the AACSB. The schedule of assessment takes place over a five-year plan following our accreditation cycle. The current plan follows from 2019 to 2024, upon which it will be reviewed and revised for the next five-year plan.

During the five-year plan, we assess each of the learning goals twice and also use indirect measures to assess the topics of Career Readiness, Business Content Knowledge, and Networking and Engagement.

c. Nature and level of research and/or scholarly work expected of program faculty; indicators of success in those areas.

Not applicable

6. Program Integration and Collaboration

a. Closely related programs in this or other Oregon colleges and universities.

A Bachelor of Applied Science degree is offered in management at Southern Oregon University (SOU), Oregon Institute of Technology (OIT), Eastern Oregon University (EOU), Clark College in

Washington, Chemekata Community College, and Lane Community College. See below table. SOU and OIT enrolled over 30 students the first term they launched. OIT and EOU draw students wanting to earn a 4-year degree to increase their career opportunities into supervisory and managerial roles whereas SOU relies on community college advisors who encourage their students enrolled in AAS programs to continue their study at a 4-year institution. Clark College and Lane Community College focus on continuing students with associate degrees. Portland State University will be able to draw both working professionals and community college students into this program because of its proximity to Portland Community College (PCC) and its location within a vibrant working community.

b. Ways in which the program complements other similar programs in other Oregon institutions and other related programs at this institution. Proposal should identify the potential for collaboration.

We have spoken with OIT and SOU and they were supportive of the development of this program.

In addition, we have spoken with PCC and CCC and they were supportive of the development of this program. At PCC our main point of contact is Tanya Batazhan, Ph.D., the Program Dean of the Business & Entrepreneurship Program. At CCC our main point of contact is Tara Sprehe, the Dean of Academic Foundations and Connections.

Furthermore, these two community colleges in the Portland metropolitan area encourage our development of this program and would like to advise and support their AAS graduate students to enroll in the PSU BAS in Management & Leadership program as a way to advance their careers.

The Portland State Business Advisory Council has been consulted and provided support for the creation of this new program through the quarterly Business Advisory Council meetings hosted by Dean Cliff Allen.

c. If applicable, proposal should state why this program may not be collaborating with existing similar programs.

Not applicable

d. Potential impacts on other programs.

There may be a slight decrease in online enrollments in regional undergraduate management programs when this program is launched.

7. External Review

If the proposed program is a graduate level program, follow the guidelines provided in External Review of New Graduate Level Academic Programs in addition to completing all of the above information.

Not applicable



Community College Institution Level Count of Awards by Type and Subtype

	IUN /																
College	Completion Sub-type	2006 - 2007 2007 - 2008	2008 - 2009	2009 - 2010	2010 - 2011	2011 - 2012	2012 - 2013	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	
	Apprentice: Associate of Applied Science	*	1 *	*	*	*		1	1 *	*	*	*	*	*	*		1
	Apprentice: Certificate C/T: Career Pathway Certificate of Completion			:	*	* 11	* 37	53	1 * 61	92	* 81	* 67	75	1 *	59	1	3
	C/1: Career Pathway Certificate of Completion Career/Tech - Certificate Less than 1 yr		1	1	2	11	14	10	13	92	81 4	6	/5 6	53 8	59 7 *	5	11
	Career/Tech Associate of Applied Science	79	66	91	73	37	143	77	72	96	105	74	74	65	74	74	79
	Career/Tech Certificate 1 yr - less than 2 yr	50	45	45	37	23	65	56	55	51	52	28	27	25	28	14	11
	LDC: Associate of Arts Oregon Transfer	88	89	99	112	96	133	168	112	158	164	148	120	135	129	137	102
	LDC: Associate of General Studies	4	5	7	6	6	15	47	59	84	72	66	56	48	67	52	38
	LDC: Associate of Science	4	11	13	11	16	26	39	26	38	35	26	33	25	56	38	48
Blue Mountain	LDC: Oregon Transfer Module	*	*	*	*	*		54	116	176	175	149	137	151	162 *	*	
	Apprentice: Associate of Applied Science C/T: Career Pathway Certificate of Completion	1*	. *	2	*	24	*	7	1	* 26	*	77	47	66	42	36	72
		74	1	100	31 193	24	20	203	179	110	32 84	53	47 79	77	42 57	63	72 4
	Career/Tech - Certificate Less than 1 yr Career/Tech Associate of Applied Science	127	145	138	186	240	337	338	349	290	293	282	255	242	214	236	218
	Career/Tech Certificate 1 vr - less than 2 vr	138	133	140	190	225	324	375	282	241	212	120	126	131	98	108	98
	Career/Tech Certificate Two Years or Greater		*	*	*	*	*	*		*		40	13	17	33	3	2
	LDC: Associate of Arts Oregon Transfer	195	166	174	195	252	311	362	400	443	372	337	352	380	344	312	324
	LDC: Associate of General Studies	7	5	3	12	13	40	66	81	71	80	59	85	67	43	46	47
	LDC: Associate of Science	12	11	15	32	28	26	47	36	104	79	84	75	78	49	76	46
Central Oregon	LDC: Oregon Transfer Module	5	2 *	3	4	2	2	1			3 *	1	1 *	4	10	9	1
	Apprentice: Associate of Applied Science Apprentice: Certificate	* *	*	3	2	2 *	2	1	1 2 *	1	2	2	5	3	2 *	*	1
	C/T: Career Pathway Certificate of Completion	1	5	44	153	187	173	217	223	146	192	147	153	160	107	148	96
	Career/Tech - Certificate Less than 1 yr		*	*	*		1	1	25	42	124	99	81	83	83	38	44
	Career/Tech Associate of Applied Science	401	382	390	376	453	473	491	495	466	486	465	394	429	392	357	344
	Career/Tech Certificate 1 yr - less than 2 yr	290	301	306	292	286	267	324	256	257	171	152	130	139	127	115	90
	LDC: Associate of Arts Oregon Transfer	384	383	382	442	593	612	667	647	699	689	693	623	631	584	597	412
	LDC: Associate of General Studies	142	159	176	177	161	190	210	343	371	252	414	435	481	378	367	146
Chemeketa	LDC: Associate of Science LDC: Oregon Transfer Module	18	44	57	80	98	126	127 322	142 358	157	138 405	134	153 664	162 615	141	122 591 *	93
спешекета	Apprentice: Associate of Applied Science	6	1	1 4	1	7	18	322 10	358	708 10	405 10	491	664 8	615	560 11	591 * 8	11
	Apprentice: Certificate	*	*	•	2	5	2	1	2 *	*	*	4	32	40	40	5	22
	C/T: Career Pathway Certificate of Completion	*	12	23	75	136	132	186	153	161	156	106	116	82	53	77	89
	Career/Tech - Certificate Less than 1 yr	11	11	13	39	124	72	33	38	60	75	28	25	36	29	29	34
	Career/Tech Associate of Applied Science	165	171	129	154	153	206	229	215	233	219	231	214	210	158	172	159
	Career/Tech Associate of Science	*	*	*	*	*	*	*	*	*		54	46	28 *	*	*	
	Career/Tech Certificate 1 yr - less than 2 yr	150	184	151	138	175	226	205	179	157	180	180	176	137	124	129	141
	LDC: Associate of Arts Oregon Transfer LDC: Associate of General Studies	237 148	203 150	220 184	210 121	250 171	277 171	344 207	287 190	316 218	266 252	269 210	262 181	247 195	254 208	252 173	221 151
	LDC: Associate of General Studies	17	29	18	33	34	40	47	48	63	83	34	30	53	41	31	151
	LDC: Associate of Science Oregon Transfer (ASOT)		*	*		*	*	*	*	*	*	*	*		13	12	17
Clackamas	LDC: Oregon Transfer Module	3	34	45	66	102	83	272	144	315	346	278	165	45	107	123	85
	C/T: Career Pathway Certificate of Completion	2	1 *		8	23	20	54	46	158	32	49	68	62	6 *	*	
	Career/Tech - Certificate Less than 1 yr	*	*	*	*	*	*	*		*	*		*	*		27	29
	Career/Tech Associate of Applied Science	33	28	31	30	40	38	32	45	38	35	41	36	38	28	7	3
	Career/Tech Certificate 1 yr - less than 2 yr LDC: Associate of Arts Oregon Transfer	10 29	15 31	9	18 39	30 36	39 39	44 39	44 51	42 47	45 48	41 44	24 34	24 37	15 43 *	9	13
	LDC: Associate of Arts oregon Haisier	25	28	21	29	15	22	24	27	14	14	5	10	16	12	17	13
	LDC: Associate of Science	2	1	2	1	3	3 *		3	2	3	1	6	2	3	1	1
Clatsop	LDC: Oregon Transfer Module		*	*	*		43	25	19	32 *		2 *	*	*	*	*	
	C/T: Career Pathway Certificate of Completion		*	*	*		8	1	7	5	8	2	13	11	8 *	*	
	Career/Tech - Certificate Less than 1 yr		*	*		14	14	11 *		17 *	*	*	*		4	3	6
	Career/Tech Associate of Applied Science			45	72	53 67	68 61	44 78	44	34	56	47	49	45	37	40 17	65
	Career/Tech Certificate 1 yr - less than 2 yr LDC: Associate of Arts Oregon Transfer			70 27	35 34	6/ 22	61 44	78 43	54 35	56 45	61 38	61 51	64 44	26 50	23 34	1/ 46 *	23
	LDC: Associate of Arts Oregon Transfer LDC: Associate of General Studies		1	50	47	39	57	43 59	37	45 52	75	67	69	81	55	57	53
	LDC: Associate of Science		=	16	23	11	18	31	16	30	34	47	43	56	32	38	35
Columbia Gorge	LDC: Oregon Transfer Module		*	*	*	*		26	23	29	22	25	1	26 *	*	*	
	C/T: Career Pathway Certificate of Completion		*		9	16	29	36	31	67	87	93	173	208	214	252	102
	Career/Tech - Certificate Less than 1 yr	*	*	*		1	2	3	1	2	2	1	4	2 *	*	*	
	Career/Tech Associate of Applied Science	18	26 18	31 27	46 29	47 28	86 53	63 60	79 72	144 115	109 55	88 48	131 75	100 73	83 76	184 118	74 55
	Career/Tech Certificate 1 yr - less than 2 yr LDC: Associate of Arts Oregon Transfer	4	7	3	13	13	18	10	18 *	* *	33	48 20	21	/ S	6	110	3
	LDC: Associate of Arts Oregon Transfer	17	27	19	30	21	33	33	26 *			38	46	38	22	37	8
Klamath	LDC: Associate of Science	12	6	8	8	8	26	30	27 *	*		27	56	44	41	43	30
	Apprentice: Associate of Applied Science	*		1	6	3	5 *	*		1 *		2	5	2	24	6	3
	Apprentice: Certificate	* *	*	*	*	*	*	*	*	*	*		4	1	2	5	74
	C/T: Career Pathway Certificate of Completion	*	9	61	125	223	170	270	225	170	283	233	218	299	221	202	263
	Career/Tech - Certificate Less than 1 yr Career/Tech Associate of Applied Science	3 322	4 334	1 * 333	357	420	3 541	8 * 548	516	480	4 413	8 397	7 347	5 326	10 351	13 375	13 331
	Career/Tech Associate of Applied Science Career/Tech Certificate 1 yr - less than 2 yr	170	101	99	140	216	196	203	251	190	159	149	184	171	148	164	120
	Career/Tech Certificate Two Years or Greater	11	10	14	19	26	29	45	67	56	22	25	45	29	27	18	14
	LDC: Associate of Arts Oregon Transfer	320	300	321	396	425	466	544	453	450	434	411	491	426	481	468	398
	LDC: Associate of General Studies	52	47	49	50	90	93	145	156	136	425	538	666	568	593	675	570
	LDC: Associate of Science	34	37	70	84	86	88	82	86	94	113	146	209	185	221	195	176
Lane	LDC: Oregon Transfer Module		*	*	*	*		516	376	422	418	410	260	1 *	*	*	
	Apprentice: Associate of Applied Science	3	1 *	*		•	*	*	*	*	*	*	*	*	*	:	
	C/T: Career Pathway Certificate of Completion	*	* 84	* 80	123	153	123	13 158	21	65	53	65	46 * 84	83	* 37	67	56
	Career/Tech - Certificate Less than 1 yr Career/Tech Associate of Applied Science	96 237	84 210	80 194	123 241	153 347	123 358	158 342	132 389	118 333	98 280	94 275	84 300	83 289	37 281	67 293	56 240
	Career/Tech Certificate 1 yr - less than 2 yr	98	102	85	98	154	110	342 150	135	143	134	115	124	107	88	108	112
	Career/Tech Certificate T yr - less triali 2 yr	22	29	28	23	1	1	32	5	10	1 *	*	*	*	*	*	112
	LDC: Associate of Arts Oregon Transfer	111	83	86	79	111	120	150	150	134	160	146	163	159	169	188	152
		112	112	72	79	67	94	93	106	106	100	92	96	78	87	69	148
	LDC: Associate of General Studies				86	0.3	or.	109	127	105	111	100	146	145		156	150
	LDC: Associate of Science	69	64	112	86	93	85						140	145	144	156	
Linn Benton		* * * 2 *	64 *	*	*	93 * 1	7	492 5	52	9	171	52 *	* 16	145 *	144 * 32	* 27	42

	Apprentice: Certificate	: :	•		*		1 *	*		1 *		1 *		1	26	22	34
	C/T: Career Pathway Certificate of Completion			24	39	1	32	90	116	169	217	228	268	530	335	372	281
	Career/Tech - Certificate Less than 1 yr			3	3	30	3	3	8	115	34	10	12	34	27	57	31
	Career/Tech Associate of Applied Science	370	401 54	391 60	455 76	437	500	494	485	506	483	421	391	425	362	391	410
	Career/Tech Certificate 1 yr - less than 2 yr	36				102	93	109	138	143	148	135	173	140	114	138	109
	LDC: Associate of Arts Oregon Transfer	182	173	187	163	175	219	265	267	344	198	217	213	228	249	244	204
	LDC: Associate of General Studies	78	70	84	113	119	153	175	173	409	337	384	358	424	360	481	361
	LDC: Associate of Science	97	117	104	127	149	167	254	253	141 *			2	1	378	344	231
	LDC: Associate of Science Oregon Transfer (ASOT)	: :	:	:		:	•	*	*		*	*			31	37	28
Mt Hood	LDC: Oregon Transfer Module		•	•				211	419	533	401	392	372	382	323	229	178
	C/T: Career Pathway Certificate of Completion		*	*	*			30	27	20	15	22	17	19	23	2	9
	Career/Tech - Certificate Less than 1 yr		*	*	•	*		12	9	2 *		12	7	2	1	1	5
	Career/Tech Associate of Applied Science	6	33	17	20	24	27	22	26	19	24	22	26	19	17	29	34
	Career/Tech Certificate 1 yr - less than 2 yr	20	14	26	24	21	18	31	27	29	32	30	22	18	22	21	26
	LDC: Associate of Arts Oregon Transfer	20	14	15	18	12	18	16	29	23	30	36	28	28	17	19	22
	LDC: Associate of General Studies	10	14	16	15	7	2 *		4	3	5 *		9	6	5	7	8
	LDC: Associate of Science	*	1	1	3 *		1 *		1 *		4 *	•		1	4 *	*	
Oregon Coast			*	*		1	1	16	28	10	14	32	19 *		19 *	*	
	Apprentice: Associate of Applied Science	5	3	4	5	7	2	7	3	1	4	9	5	3 *		4	4
	Apprentice: Certificate			2 *		12	11	5	3	11	4	7	2 *	*	*	*	
	C/T: Career Pathway Certificate of Completion		*	*		257	279	471	846	712	659	781	631	815	802	482	589
	Career/Tech - Certificate Less than 1 yr	18	30	128	330	196	228	227	376	596	549	375	324	287	306	219	367
	Career/Tech Associate of Applied Science	692	723	735	829	925	1,068	1,149	1,056	1,176	1,093	1,099	1,124	1,056	954	929	935
	Career/Tech Certificate 1 yr - less than 2 yr	192	201	268	256	277	318	312	502	494	547	454	380	357	227	314	308
	Career/Tech Certificate Two Years or Greater	54	48	37	53	71	76	52	96	153	110	96	100	68	52	28	41
	LDC: Associate of Arts Oregon Transfer	204	195	220	361	473	500	612	618	600	560	549	626	549	540	606	581
	LDC: Associate of General Studies	348	331	392	617	746	894	1,461	1,020	937	940	954	1,014	1,060	972	1,005	874
	LDC: Associate of Science	330	338	412	550	599	750	969	832	894	843	943	1,060	1,042	933	982	765
	LDC: Associate of Science Oregon Transfer (ASOT)		*	*	*	*	*	*	*	*	*	*		76	63	64	29
Portland	LDC: Oregon Transfer Module		*	*	*		413	601	949	774	823	627	651	690	577	559	476
	Apprentice: Associate of Applied Science	*	2	2 *	*		*	*	*	*	*		1	1 *	*		2
	Apprentice: Certificate			*	*		*	*	*			1 *		10	2 *		1
	C/T: Career Pathway Certificate of Completion			*	*		4	83	220	142	295	296	261	239	234	226	200
	Career/Tech - Certificate Less than 1 yr			6	25	59	102	23	36	63	89	146	172	159	135	37	10
	Career/Tech Associate of Applied Science	118	114	90	108	143	190	226	203	199	197	145	196	140	116	142	148
	Career/Tech Certificate 1 yr - less than 2 yr	71	97	99	111	153	241	223	241	215	255	168	219	186	133	174	188
	Career/Tech Certificate Two Years or Greater		*	*	*	*	*	*	*		*	*	*		5	11	6
	LDC: Associate of Arts Oregon Transfer	107	108	110	99	110	171	200	188	174	168	177	183	172	185	155	126
	LDC: Associate of General Studies	39	31	54	45	74	95	194	216	174	202	142	150	128	140	113	128
	LDC: Associate of Science	35	45	31	38	58	68	86	61	78	62	52	54	49	63	59	54
Rogue	LDC: Oregon Transfer Module	6	1	12	43	112	262	303	234	152	310	244	261	238	274	171	200
	C/T: Career Pathway Certificate of Completion	1	2	19	18	32	73	170	65	294	345	195	183	215	270	133	100
	Career/Tech - Certificate Less than 1 yr	13	15	26	21	7 *		2	4	7	9	7	2	4	3	1	4
	Career/Tech Associate of Applied Science	94	103	96	124	138	125	128	109	160	175	143	154	128	123	117	113
	Career/Tech Certificate 1 yr - less than 2 yr	22	26	32	19	27	56	95	42	71	146	135	140	92	107	83	66
	LDC: Associate of Arts Oregon Transfer	91	86	109	119	131	132	120	124	138	184	156	166	173	179	138	124
	LDC: Associate of General Studies	24	26	21	22	28	34	27	70	86	98	100	122	140	134	51	52
	LDC: Associate of Science	6	9	15	24	36	46	24	86	127	154	124	130	136	119	39	32
	LDC: Associate of Science Oregon Transfer (ASOT)		*	*	*	*	*	*	*	*	*			13	12	9	7
Southwestern	LDC: Oregon Transfer Module	11	8	12	21	24	49	146	141	135	167	141	146	108	24 *	*	
	Apprentice: Associate of Applied Science		*	*	*	*	*	*	*	*	*	*		1 *	*	*	
	C/T: Career Pathway Certificate of Completion		*	*		1	3	2 *	*			4	5	17	11	17 *	
	Career/Tech - Certificate Less than 1 yr			*	*	*	*	*	*	*	*		*	*		4 *	
	Career/Tech Associate of Applied Science	2	5	1	3	8	8	12	7	8	3	5	10	9	12	15	10
	Career/Tech Certificate 1 yr - less than 2 yr	2 *		3	2	3	4	7	2	3	1	2 *		3	4	1 *	
	LDC: Associate of Arts Oregon Transfer	12	4	7	8	7	8	17	13	11	11	6	22	24	15	16	20
	LDC: Associate of General Studies	6	9	18	23	9	19	27	28	24	35	25	42	50	38	35	40
Tillamook Bay	LDC: Associate of Science	6	5	9	9	5	6	12	3	13	17	7	13	20	16	25	34
	C/T: Career Pathway Certificate of Completion	2 *		1	17	42	80	90	104	115	185	155	103	177	98	134	129
	Career/Tech Associate of Applied Science	50	49	38	55	64	68	88	76	87	77	84	72	81	73	45	76
	Career/Tech Associate of Science		*	*	*	*	*	*	*	*		1	1 *		1 *		2
	Career/Tech Certificate 1 yr - less than 2 yr	33	41	30	33	48	34	42	17	16	33	26	17	20	37	31	33
	LDC: Associate of Arts Oregon Transfer	109	149	148	172	215	230	220	234	216	184	170	168	136	141	136	111
Treasure Valley	LDC: Associate of Science	33	23	26	27	34	38	12	18	16	18	14	16	16	19	17	20
,	Apprentice: Associate of Applied Science	3	2	1	1 *		*		2	1 *		*		1	1	1 *	
	Apprentice: Certificate		- *	*	*		*	*	*	-	1	2 *		2	3	1	2
	C/T: Career Pathway Certificate of Completion				10	16	8	25	26	14	26	117	33	522	266	98	77
	Career/Tech - Certificate Less than 1 yr	32	52	58	92	182	101	127	74	61	74	41	37	71	145	201	174
	Career/Tech Associate of Applied Science	136	133	177	156	231	220	199	169	121	124	129	117	109	93	109	114
	Career/Tech Certificate 1 yr - less than 2 yr	39	64	66	93	187	109	120	81	7	11	30	30	34	15	25	19
	LDC: Associate of Arts Oregon Transfer	103	118	160	139	164	188	214	162	119	167	173	161	251	213	200	182
	LDC: Associate of General Studies	4	15	22	18	28	32	29	40	25	44	19	15	21	19	17	18
Umpqua	LDC: Associate of Science	23	22	11	10	10	8	8 *	*	*	*	*		*	*		20
							-	-									

Business Administration and Management, General (52.0201)



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About Lightcast

Lightcast is a labor market analytics firm that is passionate about providing meaningful data for colleges and their students.

Our data is trusted by a breadth of users including researchers at colleges and universities, economic development organizations, and Fortune 500 companies.

Lightcast data offers a three-pronged approach to labor market information:

- 1. Our traditional LMI combines dozens of government sources from agencies like the Bureau of Economic Analysis, U.S. Census Bureau, and Bureau of Labor Statistics into one dataset that details industries, occupations, demographics, academic programs, and more.
- 2. Lightcast's job posting analytics give a real-time look into the needs of employers in today's labor market. Each month, millions of postings are scraped from employer sites and job boards, de-duplicated, and compiled into an actionable dataset.
- 3. Lightcast also leverages workforce profiles—an innovative database of more than 100 million resumés and professional profiles that are aggregated from the open web. These profiles unify information for workers—such as education, employment history, skills, and more—to reveal robust detail on what is happening in today's workforce.

Together, these data related to labor market demand, relevant skills, and the competitive landscape help colleges and universities make informed decisions about their program offerings.



Program Definition

Institution:

Code	Description
209807	Portland State University

Program in Question:

Code	Description
52.0201	Business Administration and Management, General



Competitive Landscape

Institution Sectors:

Description	Description
Administrative Unit Only	Private not-for-profit, 2-year
Public, 4-year or above	Private for-profit, 2-year
Private not-for-profit, 4-year or above	Public, less-than-2-year
Private for-profit, 4-year or above	Private not-for-profit, less-than-2-year
Public, 2-year	Private for-profit, less-than-2-year

Education Levels:

Description	Description
Associate's Degree	Bachelor's Degree

Program Type:

Description				
on-Distance Offered Programs				

Region:

Code	Description
41	Oregon

Additional Competing Programs:

Code	Description	Code	Description
24.0101	Liberal Arts and Sciences/Liberal Studies	11.0701	Computer Science
24.0102	General Studies	45.0101	Social Sciences, General
42.0101	Psychology, General		

Student Charges Type: Tuition & Fees

Student Charges Grad Status: Undergraduate

Student Charges Residency:In-State



Program Overview



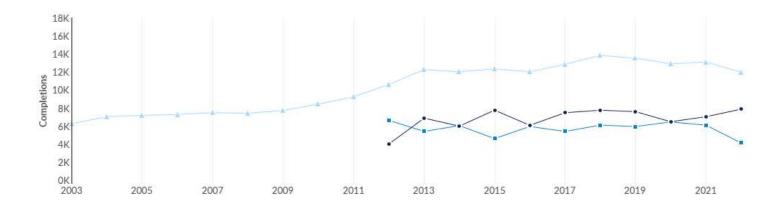
		Completions (2022)	% Completions	Institutions (2022)	% Institutions
•	All Programs	11,964	100%	34	100%
	Distance Offered Programs	7,857	66%	19	56%
	Non-Distance Offered Programs	4,107	34%	28	82%

Completions by Institution

Institution	Completions (2022)	Growth % YOY (2022)	Market Share (2022)	IPEDS Tuition & Fees (2022)	Completions Trend (2018-2022)
Portland Community College	2,315	-15.8%	19.3%	\$4,810	
Oregon State University	1,624	8.3%	13.6%	\$12,664	
Portland State University	1,189	-12.3%	9.9%	\$10,206	
Lane Community College	1,054	-14.5%	8.8%	\$5,720	
Chemeketa Community College	969	-7.4%	8.1%	\$6,120	
Mt Hood Community College	805	-11.1%	6.7%	\$5,094	
University of Oregon	610	-4.7%	5.1%	\$14,112	
Central Oregon Community College	439	-4.1%	3.7%	\$6,417	
Clackamas Community College	398	-14.0%	3.3%	\$5,850	
Rogue Community College	289	-5.2%	2.4%	\$5,184	<u></u>



Regional Trends



	2012 Completions	2022 Completions	% Change
Distance Offered Programs	3,991	7,857	+96.9%
Non-Distance Offered Programs	6,614	4,107	-37.9%
▲ All Programs	10,605	11,964	+12.8%



Labor Market Demand

Labor Market Area Selection:

Code	Description
41	Oregon

Target Occupations:

20 items selected. See Appendix A for details.

Degree Levels:

Description

Bachelor's degree

Completions Year (default):2022

Jobs Year (default):2022



Target Occupations

*Filtered by the proportion of the national workforce in these occupations with a Bachelor's degree

61,851

Jobs (2022)*

9% above National average*

+7.4%

% Change (2022-2027)*

Nation: +8.2%*

\$36.55/hr \$76.0K/yr

Median Earnings Nation: \$38.67/hr; \$80.4K/yr 5,955

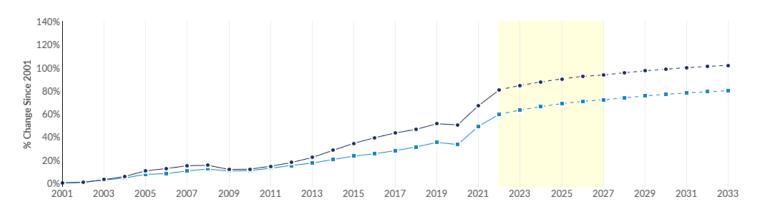
Annual Openings*



Occupation	2022 Jobs*	Annual Openings*	Median Earnings	Growth (2022 - 2027)*
General and Operations Managers	17,854	1,714	\$39.53/hr	+7.09%
Project Management Specialists	8,452	726	\$40.28/hr	+7.15%
Management Analysts	5,786	614	\$43.32/hr	+10.82%
Managers, All Other	5,326	479	\$37.17/hr	+7.62%
First-Line Supervisors of Retail Sales Workers	4,388	482	\$20.94/hr	+4.76%
First-Line Supervisors of Office and Administrative Support Workers	4,182	438	\$29.43/hr	+3.42%
Sales Managers	2,965	267	\$54.56/hr	+7.66%
Network and Computer Systems Administrators	2,057	137	\$46.56/hr	+4.81%
Medical and Health Services Managers	1,895	213	\$59.02/hr	+18.73%
Administrative Services Managers	1,733	158	\$45.99/hr	+6.12%
Training and Development Specialists	1,717	176	\$29.98/hr	+7.80%
Property, Real Estate, and Community Association Managers	1,428	134	\$30.49/hr	+7.07%
Human Resources Managers	1,089	102	\$58.38/hr	+8.26%
Food Service Managers	948	119	\$25.66/hr	+4.64%
Transportation, Storage, and Distribution Managers	542	54	\$39.24/hr	+8.67%
Facilities Managers	510	47	\$42.05/hr	+6.86%
Purchasing Managers	457	43	\$50.55/hr	+8.10%
Lodging Managers	367	41	\$22.26/hr	+3.81%
Personal Service Managers, All Other	91	7	\$12.78/hr	+2.20%
Compensation and Benefits Managers	63	5	\$56.05/hr	+7.94%



Regional Trends



Region	2022 Jobs	2027 Jobs	Change	% Change
Region	180,569	193,417	12,848	7.1%
Nation	12,930,436	13,940,121	1,009,685	7.8%

Occupation Gender Breakdown





Occupation Age Breakdown



	Age	2022 Jobs	2022 Percent	
•	14-18	180	0.1%	I
	19-24	4,981	2.8%	•
	25-34	33,867	18.8%	_
	35-44	49,554	27.4%	_
	45-54	44,923	24.9%	_
	55-64	33,864	18.8%	_
	65+	13,199	7.3%	•

Occupation Race/Ethnicity Breakdown



Race/Ethnicity	2022 Jobs	2022 Percent	
White	146,337	81.0%	
Hispanic or Latino	15,186	8.4%	-
Asian	8,593	4.8%	•
Two or More Races	5,485	3.0%	1
Black or African American	3,552	2.0%	1
American Indian or Alaska Native	945	0.5%	T
Native Hawaiian or Other Pacific Islander	471	0.3%	1



Job Postings Summary

27,962

Unique Postings 65,108 Total Postings 2:1

Posting Intensity

Regional Average: 3 : 1

4,198

Employers Competing 30,664 Total Employers

29 days

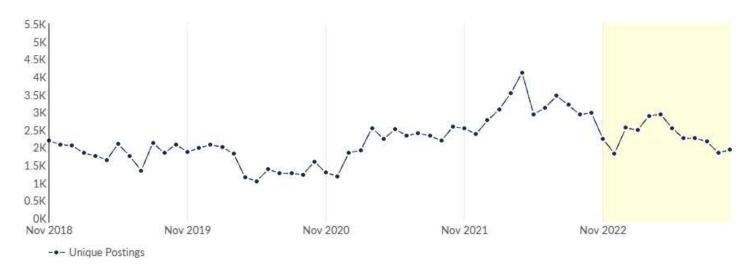
Median Posting Duration Regional Average: 28 days

There were **65,108** total job postings for your selection from November 2022 to October 2023, of which **27,962** were unique. These numbers give us a Posting Intensity of **2-to-1**, meaning that for every 2 postings there is 1 unique job posting.

This is close to the Posting Intensity for all other occupations and companies in the region (3-to-1), indicating that they are putting average effort toward hiring for this position.



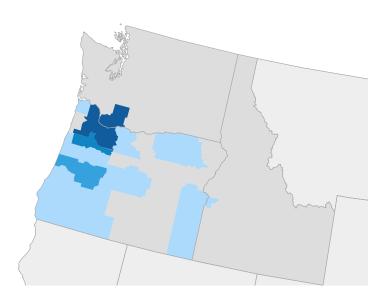
Unique Postings Trend



Month	Unique Postings	Posting Intensity
Oct 2023	1,933	2:1
Sep 2023	1,851	2:1
Aug 2023	2,165	2:1
Jul 2023	2,262	2:1
Jun 2023	2,254	3:1
May 2023	2,541	2:1
Apr 2023	2,942	2:1
Mar 2023	2,899	2:1
Feb 2023	2,485	2:1
Jan 2023	2,559	2:1
Dec 2022	1,825	2:1
Nov 2022	2,246	2:1



Job Postings Regional Breakdown



MSA	Unique Postings (Nov 2022 - Oct 2023)
Portland-Vancouver-Hillsboro, OR-WA	15,829
Salem, OR	4,168
Eugene-Springfield, OR	1,800
Corvallis, OR	673
Medford, OR	531



Top Companies Posting

Company	Total/Unique (Nov 2022 - Oct 2023)	Posting Intensity	Median Posting Duration
Providence	1,714 / 444	4:1	24 days
Elevance Health	403 / 284	1:1	29 days
Nike	714 / 232	3:1	29 days
Oregon Health & Science University	1,027 / 224	5:1	34 days
Guidehouse	227 / 201	1:1	30 days
University of Oregon	788 / 196	4:1	39 days
Cambia	437 / 169	3:1	27 days
Kaiser Permanente	593 / 169	4:1	32 days
Oregon State University	667 / 168	4:1	34 days
Marriott International	180 / 153	1:1	31 days

Top Cities Posting

City	Total/Unique (Nov 2022 - Oct 2023)	Posting Intensity	Median Posting Duration
Portland, OR	27,596 / 10,146	3:1	30 days
Salem, OR	6,382 / 3,708	2:1	29 days
Eugene, OR	3,549 / 1,428	2:1	29 days
Beaverton, OR	3,568 / 1,358	3:1	28 days
Hillsboro, OR	3,059 / 1,202	3:1	29 days
Corvallis, OR	1,490 / 649	2:1	31 days
Tualatin, OR	1,025 / 435	2:1	27 days
Bend, OR	687 / 420	2:1	30 days
Clackamas, OR	1,329 / 413	3:1	32 days
Medford, OR	672 / 385	2:1	29 days



Top Posted Occupations

Occupation (SOC)	Total/Unique (Nov 2022 - Oct 2023)	Posting Intensity	Median Posting Duration
Managers, All Other	11,636 / 5,517	2:1	29 days
Medical and Health Services Managers	8,922 / 3,424	3:1	28 days
Sales Managers	5,868 / 2,991	2:1	28 days
General and Operations Managers	8,119 / 2,789	3:1	28 days
First-Line Supervisors of Retail Sales Workers	5,852 / 2,092	3:1	30 days
Project Management Specialists	4,040 / 2,055	2:1	29 days
Management Analysts	3,721 / 2,014	2:1	30 days
First-Line Supervisors of Office and Administrative Support Workers	2,344 / 1,111	2:1	29 days
Human Resources Managers	1,997 / 824	2:1	28 days
Food Service Managers	2,390 / 780	3:1	33 days



Top Posted Job Titles

Job Title	Total/Unique (Nov 2022 - Oct 2023)	Posting Intensity	Median Posting Duration
Project Managers	1,457 / 753	2:1	28 days
Program Managers	596 / 330	2:1	30 days
Business Analysts	557 / 320	2:1	31 days
Human Resources Managers	698 / 277	3:1	28 days
Store Managers	625 / 243	3:1	32 days
General Managers	509 / 241	2:1	31 days
Operations Managers	650 / 216	3:1	27 days
Project Coordinators	434 / 205	2:1	31 days
Sales Managers	411 / 202	2:1	27 days
Business Development Managers	360 / 177	2:1	30 days

Rank as a Talent Provider

Lightcast's workforce profile data shows Portland State University has 17,198 alumni working regionally in the 20 occupations selected. These 17,198 alumni represent 5.85% of regional profiles working in these occupations, which ranks your institution 1st among regional talent providers.

17,198 5.85% Your Alumni in Region **Percent of Regional Profiles** Your Rank as a Working in Target Occupations Working in Target Occupations Regional Talent Provider



Top Talent Providers

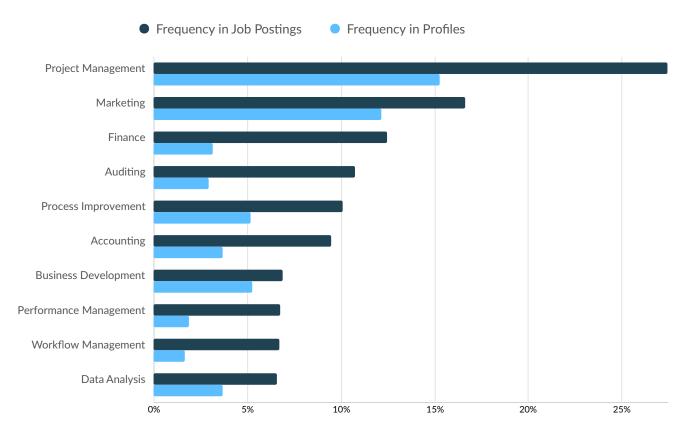
The top regional institutions supplying the labor market with workers employed in the target occupations listed above, based on Lightcast's workforce profile data.

School	Profiles	Percent
Portland State University	17,198	5.85%
Oregon State University	13,598	4.62%
University of Oregon	13,089	4.45%
Portland Community College	8,830	3.00%
University of Phoenix-Arizona	3,080	1.05%
Mt Hood Community College	2,828	0.96%
Lane Community College	2,755	0.94%
Southern Oregon University	2,622	0.89%
Chemeketa Community College	2,573	0.87%
Clackamas Community College	2,470	0.84%



Relevant Skills

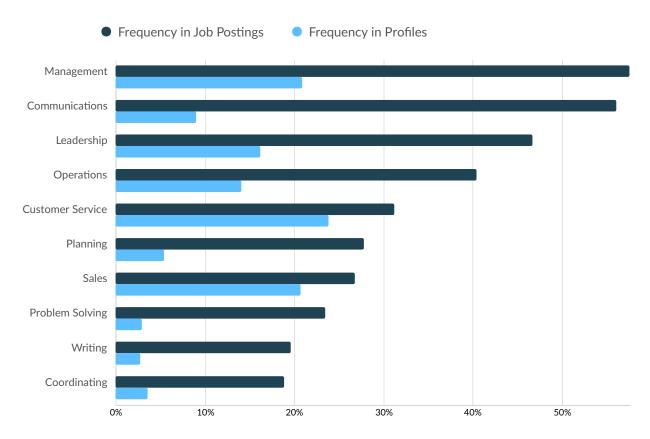
Top Specialized Skills



Skills	Postings	% of Total Postings	Profiles	% of Total Profiles
Project Management	7,674	27%	41,784	15%
Marketing	4,656	17%	33,223	12%
Finance	3,484	12%	8,646	3%
Auditing	3,009	11%	8,021	3%
Process Improvement	2,826	10%	14,124	5%
Accounting	2,653	9%	10,031	4%
Business Development	1,925	7%	14,446	5%
Performance Management	1,890	7%	5,179	2%
Workflow Management	1,884	7%	4,593	2%
Data Analysis	1,844	7%	10,066	4%



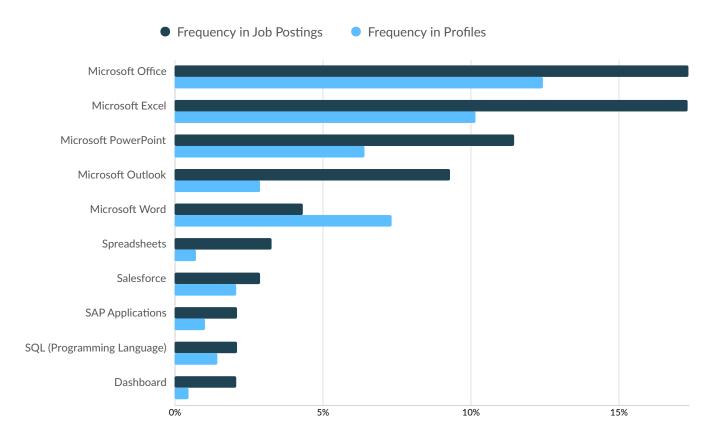
Top Common Skills



Skills	Postings	% of Total Postings	Profiles	% of Total Profiles
Management	16,099	58%	57,089	21%
Communications	15,687	56%	24,550	9%
Leadership	13,070	47%	44,279	16%
Operations	11,301	40%	38,433	14%
Customer Service	8,735	31%	65,045	24%
Planning	7,776	28%	14,786	5%
Sales	7,507	27%	56,588	21%
Problem Solving	6,579	24%	7,959	3%
Writing	5,479	20%	7,515	3%
Coordinating	5,292	19%	9,759	4%



Top Software Skills



Skills	Postings	% of Total Postings	Profiles	% of Total Profiles
Microsoft Office	4,855	17%	34,001	12%
Microsoft Excel	4,851	17%	27,792	10%
Microsoft PowerPoint	3,211	11%	17,547	6%
Microsoft Outlook	2,603	9%	7,922	3%
Microsoft Word	1,210	4%	20,038	7%
Spreadsheets	913	3%	2,007	1%
Salesforce	807	3%	5,718	2%
SAP Applications	588	2%	2,810	1%
SQL (Programming Language)	588	2%	3,937	1%
Dashboard	579	2%	1,277	0%



Top Qualifications

Qualification	Postings with Qualification
Valid Driver's License	4,045
Project Management Professional Certification	1,096
Master Of Business Administration (MBA)	1,019
Registered Nurse (RN)	913
Cardiopulmonary Resuscitation (CPR) Certification	533
Basic Life Support (BLS) Certification	452
First Aid Certification	372
Bachelor Of Science In Business	284
Professional in Human Resources	275
Senior Professional In Human Resources	232



Appendix A (Occupations)

Code	Description
11-9199	Managers, All Other
41-1011	First-Line Supervisors of Retail Sales Workers
11-2022	Sales Managers
13-1111	Management Analysts
11-1021	General and Operations Managers
11-3121	Human Resources Managers
15-1244	Network and Computer Systems Administrators
43-1011	First-Line Supervisors of Office and Administrative Support Workers
13-1082	Project Management Specialists
11-9111	Medical and Health Services Managers

Code	Description
11-9051	Food Service Managers
11-3013	Facilities Managers
11-3111	Compensation and Benefits Managers
11-9141	Property, Real Estate, and Community Association Managers
11-3012	Administrative Services Managers
11-9081	Lodging Managers
11-9179	Personal Service Managers, All Other
11-3061	Purchasing Managers
11-3071	Transportation, Storage, and Distribution Managers
13-1151	Training and Development Specialists

Programs by Location

Business Administration and Management, General in 4 Counties

Lightcast Q4 2023 Data Set

December 2023

Parameters

Completions Timeframe: 2003 - 2022

Jobs Timeframe: 2020 - 2021

Programs:

Code Description

52.0201 Business Administration and Management, General

Datarun: 2023.4 - QCEW Employees



County	County Name	All Programs > All Completions > 2022 Completions	All Programs > All Completions > % Completions Change (2003-2022)	Completions > 2022	Degree > All Completions > 2022	Master's Degree > All Completions > 2022 Completions	Completions > 2022	2022 Jobs	Median Hourly Earnings	Annual Openings	Distance Offered (Y/N)
41051	Multnomah	409	-20%	65	238	106	0	76,293	\$36.75	11,328	Yes
53011	Clark	108	671%	67	41	0	0	20,898	\$35.72	3,622	Yes
41067	Washington	58	-74%	0	40	18	0	48,871	\$36.90	7,086	Yes
41005	Clackamas	28	-75%	20	0	0	0	24,208	\$34.01	3,980	Yes
		603	-30%	152	319	124	0	170,270			

Appendix A - Data Sources and Calculations

State Data Sources

This report uses state data from the following agencies: Oregon Employment Department; Washington State Employment Security Department



Portland State University seeks the Oregon Higher Education Coordinating Commission approval to offer an instructional program leading to a B.A.S. in Management & Leadership.

Program Description and Justification

1. Identify the institution, degree, and title of the program.

Institution: Portland State University

Degree: B.A.S.

Title of the program: Management & Leadership

2. Describe the purpose and relationship of the proposed program to the institution's mission and strategic plan.

Portland State University has an access mission focused on reaching the higher education needs of the region's diverse needs. The B.A.S. is a new degree type for PSU that helps broaden our offerings to Oregon's population. A critical component of PSU's mission is "to enhance the intellectual, social, cultural and economic qualities of urban life by providing access throughout the life span to a quality liberal education for undergraduates and an appropriate array of professional and graduate programs especially relevant to the metropolitan area." The B.A.S. is increasingly recognized as an important degree for providing technically skilled individuals with a liberal education along with professional training. By expanding degree offerings, PSU can better serve its regional market. The program focuses on providing general education and professional learning within the business areas of management and leadership. The degree's emphasis on broad learning and skills development will give students a chance to achieve a complete understanding of the knowledge and abilities needed for effective business management, improving their "people skills" and their odds of success in the field after graduation.

More specifically, we are motivated to offer a Bachelor of Applied Science (B.A.S.) degree in Management & Leadership for two reasons.

First, we seek to better serve individuals in our community who already hold an Associate of Applied Science degree (AAS). In the last ten years, about 1,500 students have enrolled at Portland State University (PSU) with an AAS. Of these students, nearly 300 AAS degree holders enrolled at PSU to pursue a business major. Servicing these students currently requires 1:1 advising and articulation of career/technical education (CTE) credits – many of which do not count toward graduation at PSU. About one-third (i.e., 139) of the students pursuing a business major have graduated, most of them of them with business degrees (i.e., 127). Of the remaining, nearly 100 of these students are not currently enrolled at PSU. The primary purpose of this new program is to create a streamlined pathway and, thereby, increase the persistence of these students over time and enhance the value proposition of a bachelor's degree.

Second, we aim to meet the educational needs of the Portland metropolitan area where no B.A.S. degree in Management or Management & Leadership is offered at any college now. B.A.S. programs often appeal to adult learners who wish to remain in their jobs while completing their degrees. These students complete their B.A.S. with a variety of general education (GE) courses and upper-division (UD) major courses taken at the university. This void in the Portland metropolitan market targeting adult learners presents a great opportunity for Portland State University and The School of Business. Importantly, we propose this new program with the support of and as a collaborative effort with the leadership representing the programs at our regional community colleges: Portland Community College (PCC) and Clackamas Community College (CCC). These colleges encourage our development of this new program and would like to advise and support their AAS graduate students to enroll in the PSU B.A.S. in Management & Leadership program as a way to advance their educations and careers.

Currently, The School of Business offers Bachelor of Arts (BA) and Bachelor of Science (BS) degrees that provide well-articulated pathways for transfer students who hold Associate of Arts (AA) or Associate of Science (AS) degrees. Students who earn an AAS have spent their first two years of college studying in a specific career/technical field at a technical or community college and then enter the workforce with career or technical education. There tends to be little coordination between AAS and Bachelor of Arts or Science degrees, creating a situation where many AAS credits cannot be accepted at four-year institutions, or students find that few of their earned credits will count toward a BA or BS degree. These students have a more difficult time persisting to graduation as seen in the statistics above.

To serve this virtually untapped market in the Portland metropolitan area, a Bachelor of Applied Science in Management is being proposed in The School of Business as a pathway for Associate of Applied Science degree holders to earn a bachelor's degree. The B.A.S. degree allows students to apply a significant number of their credits earned as part of the AAS toward graduation that would otherwise be ineligible for a Bachelor of Arts or Bachelor of Science degree. B.A.S. degrees were created to be the destination degree for AAS degree holders. They result from a more flexible program that usually involves a large transfer of CTE credits. Usually, the credits transferred in with the student are in the applied arts and sciences (e.g., computer information systems) and may include a combination of previous coursework and experiential credit.

The proposed B.A.S. is differentiated from the BA and BS degrees offered in The School of Business through the focus on general management with an emphasis on management for applied technical leaders. For example, the required upper division courses include an Internship/Practicum experience. The program will primarily appeal to AAS degree holders in technical fields looking to advance into management positions.

The degree contributes directly to the University's strategic focus on improved student success. As stated at the outset, this degree offers a clear pathway that shortens time-to-graduation for students with AAS degrees, which we expect to attract incremental students with AAS degrees and increase the retention of students with AAS degrees. The degree also contributes to current initiatives to enhance the career readiness of our regional communities.

3. What evidence of need does the institution have for the program?

For 2021-22 (the most recent data available), HECC's Oregon Community Colleges Data Mart¹ reports 3,353 Associate of Applied Science degrees awarded by community colleges in the state of Oregon. Our community college partners in this proposal, PCC and CCC account for 1,094 of the AAS degrees awarded in 2021-22. See appendix 1 for the history of AAS degrees awarded. The B.A.S. in Management & Leadership is supportive, and designed, for students to have work experience between their AAS degree and beginning their B.A.S. degree. As such, the program should be attractive to a large number of AAS degree holders from the past 10 years so there is an existing audience for this program that goes far beyond the number of new AAS degree holders graduating each year.

Appendix 2 (Program Develop & Review) and appendix 3 (Programs By Location) include two reports describing the market analysis for management degrees (i.e., Business Administration and Management, General 52.0201). The Program Develop & Review file shows 11,964 completions of management degrees in Oregon in 2022 with growth in distance offered programs over the past ten years. Both files show robust occupational demand for management degrees in Oregon and in Portland, with a 7.4% increase in target occupation for Oregon over the next 5 years. The majority of management positions in Oregon are in the Portland Metropolitan area and one of the purposes of this degree is to provide adult learners in the Portland Metropolitan area with the education and training advance their careers to management positions in their fields of expertise (e.g., the topic of their non-business / non-accounting AAS degree).

4. Are there similar programs in the state? If so, how does the proposed program supplement, complement, or collaborate with those programs?

A Bachelor of Applied Science degree is offered in management at Southern Oregon University (SOU), Oregon Institute of Technology (OIT), Eastern Oregon University (EOU), Clark College in Washington, Chemekata Community College, and Lane Community College. See below table. SOU and OIT enrolled over 30 students the first term they launched. OIT and EOU draw students wanting to earn a 4-year degree to increase their career opportunities into supervisory and managerial roles whereas SOU relies on community college advisors who encourage their students enrolled in AAS programs to continue their study at a 4-year institution. Clark College and Lane Community College focus on continuing students with associate degrees. Portland State University will be able to draw both working professionals and community college students into this program because of its proximity to Portland Community College (PCC) and its location within a vibrant working community.

We have spoken with OIT and SOU and they were supportive of the development of this program.

In addition, we have spoken with PCC and CCC and they were supportive of the development of this program. At PCC our main point of contact is Tanya Batazhan, Ph.D., the Program Dean of the Business & Entrepreneurship Program. At CCC our main point of contact is Tara Sprehe, the Dean of Academic Foundations and Connections.

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¹ https://datamart.hecc.oregon.gov/Screens/Student/StudentCompletions.aspx

Furthermore, these two community colleges in the Portland metropolitan area encourage our development of this program and would like to advise and support their AAS graduate students to enroll in the PSU B.A.S. in Management & Leadership program as a way to advance their careers.

The Portland State Business Advisory Council has been consulted and provided support for the creation of this new program through the quarterly Business Advisory Council meetings hosted by Dean Cliff Allen.

All appropriate University committees and the Statewide Provosts Council have approved the proposed program. The Portland State University Board of Trustees approved the program on April 4, 2024.

Recommendation to the Commission

The Statewide Provosts Council recommends that the Oregon Higher Education Coordinating Commission authorize Portland State University to establish an instructional program leading to a B.A.S. in Management & Leadership, effective fall 2024.

Institution: Portland State University (PSU) **Program:** BAS in Management and Leadership

<u>Action</u>: At the May 8, 2024 meeting, the Statewide Provosts Council approved a new BAS program for PSU in Management and Leadership to move forward to the Oregon Higher Education Coordinating Commission for its review and approval. The PSU Board of Trustees approved the BAS in Management and Leadership program at its April 4, 2024 meeting.

Eastern Oregon University

Peter Geissinger, Interim Provost

- X Approved
- Opposed
- __Abstained

Oregon State University

Peter happing

Ed Feser, Provost

- X Approved
- __Opposed
- Abstained

Portland State University

Shelly Chabon, Interim Provost

- X Approved
- Opposed
- Abstained

Shelly Chabon

University of Oregon

Karen Ford, Interim Provost

- X Approved
- __Opposed
- __Abstained

Karing. Ford.

Oregon Health & Science University

Marie Chisholm-Burns, Provost

Maris Chiph. Bung

- X Approved
- __Opposed
- __Abstained

Oregon Tech

Joanna Mott, Provost

- X Approved
- __Opposed
- Abstained

Southern Oregon University

Casey Shillam, Provost

told anne

- X Approved
- __Opposed
- __Abstained

Western Oregon University

Jae E/all

Long Bullou

Jose Coll, Provost

- X Approved
- __Opposed
- __Abstained