



**2027-2029 Agency Request Budget**

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## Agency Certification

### CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Higher Education Coordinating Commission

3225 25<sup>th</sup> St SE, Salem, OR 97302

**AGENCY NAME**

**AGENCY ADDRESS**



Chair, Oregon Higher Education Coordinating Commission

**SIGNATURE**

**TITLE**

**Notice:** Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

☒ Agency Request

☐ Governor's Budget

☐ Legislatively Adopted



## Legislative Action

## 52500 - Higher Education Coordinating Commission

**Agency Contact:** Courtney Zerizef

**Date Submitted:** 10/24/2025

**CFO Analyst:** Anne Sires

[illegible]

## AGENCY SUMMARY

As the single state entity responsible for ensuring pathways to higher educational success for Oregonians statewide, the State of Oregon's Higher Education Coordinating Commission (HECC) sets state policy and funding strategies, administers numerous programs, receives approximately \$4 billion in public funding, and convenes partners working across the public and private higher education arena to achieve state goals. The HECC is dedicated to fostering and sustaining high quality, rewarding pathways to postsecondary opportunity and success for all Oregonians through an accessible, affordable, and coordinated network of postsecondary and career training programs.

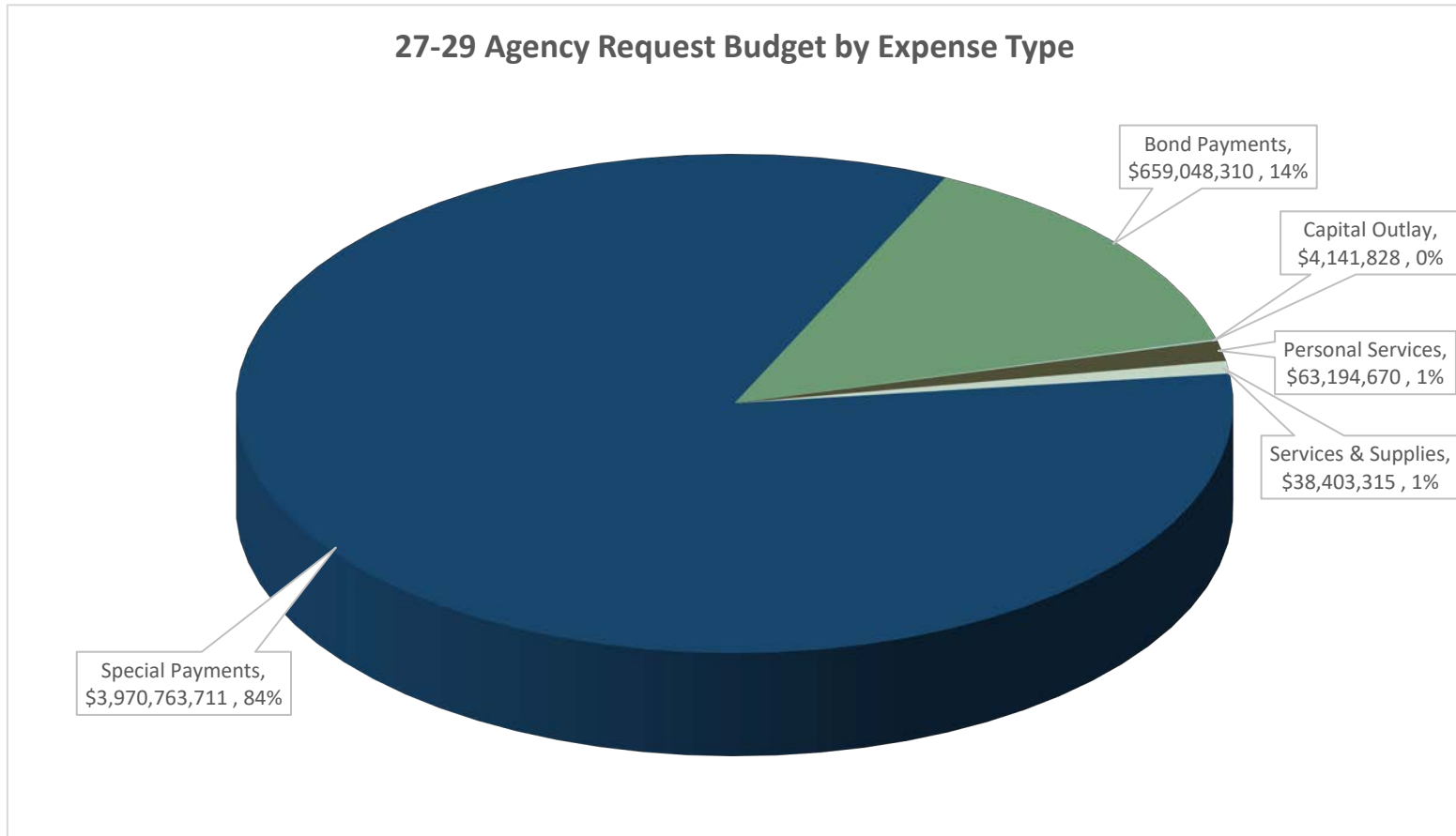
Oregon enacted significant higher education governance reforms in the 2010s, providing increased autonomy to public universities while establishing the HECC in 2013 as the sole state commission and agency with coordination, funding, and oversight responsibilities for all aspects of postsecondary education including 7 public universities, 17 public community colleges, private and independent colleges and universities, 9 local workforce development boards and their providers, private career and trade schools, and state financial aid.

As the State of Oregon's single, comprehensive portal to all sectors of higher education, HECC is uniquely positioned to provide strategic focus in areas such as: investing resources to maximize student success, increasing postsecondary affordability, improving pathways to and across postsecondary institutions, and connecting jobseekers with employment. Led by its 16-member volunteer commission, the HECC determines state funding allocations to public institutions, approves new degree and certificate programs, licenses and authorizes private postsecondary institutions, makes budget and policy recommendations to the Governor and Legislature, collects and reports postsecondary data, administers state financial aid and other access programs, administers statewide workforce development activity, and undertakes a variety of other reporting and oversight responsibilities that state law assigns to it. Its approach is guided by a Commission-adopted strategic plan, described in more detail below, that is organized around the Commission's overarching goals of student success, equity, affordability, and economic and community impact, each of which is linked to key performance measures.

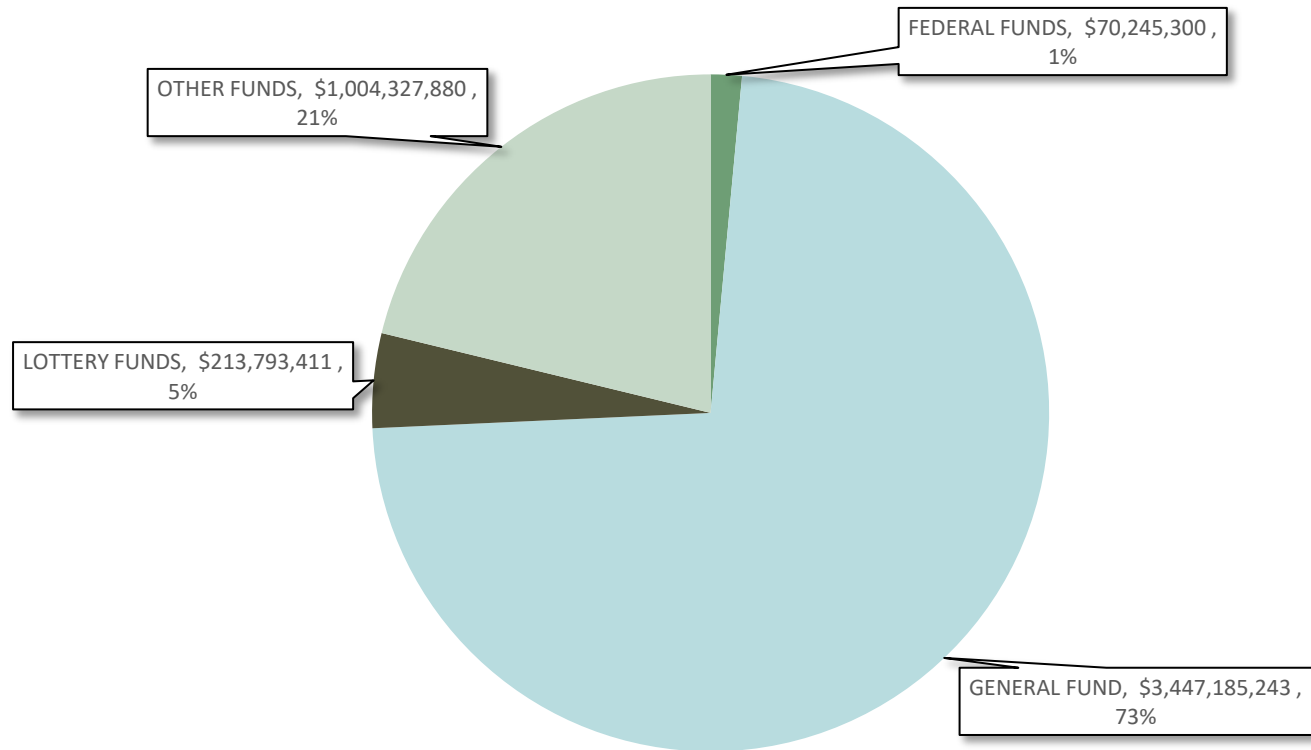
The Commission meets publicly on a near monthly basis for full commission meetings. In addition, the HECC convenes work groups, task forces, and advisory committee meetings with specific charges and timeframes.

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

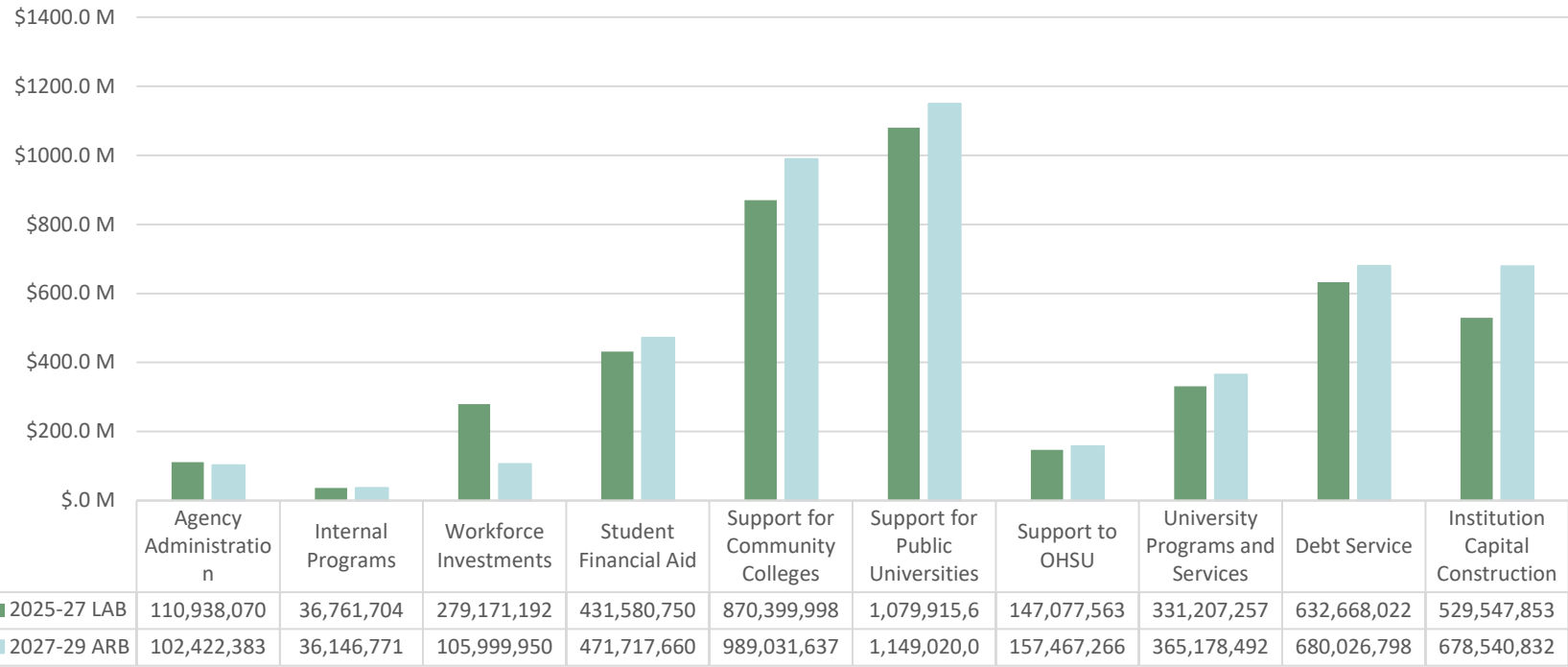
## Budget Summary



### 27-29 Agency Request Budget by Fund Type



### 2025-27 LAB vs 2027-29 ARB



## Mission Statement and Statutory Authority

### MISSION

Through strategic coordination, funding, outreach, services, reporting, and leadership for systems change, the HECC:

- Drives equitable postsecondary access and success for all Oregonians;
- Anticipates and meets workforce and economic needs; and
- Strengthens Oregon's collective future by fostering research, innovation, learning, civic engagement, and cultural contributions.

### HECC VISION STATEMENT

The Oregon Higher Education Coordinating Commission (HECC) envisions a future where all people benefit from the economic, civic, and cultural impact of high-quality postsecondary education, training, and workforce development.

### VALUES AND BELIEFS

**Collaboration:** We believe that collaboration is essential for achieving common goals and driving positive change. When we are collaborating, we proactively share information, optimize resources, seek and give feedback, and foster inclusive participation to ensure that diverse perspectives are heard and valued.

**Creativity and Innovation:** We believe that creativity and innovation are catalysts for finding unique solutions and pushing boundaries. When we are creative and innovative, we are not constrained by our current ways of working. We strive for excellence to continuously improve and to leverage information to solve problems in unexpected ways.

**Equity:** We believe that equity is crucial in ensuring equal opportunities for all individuals. When our work is rooted in equity, we share power and leadership, engage our communities, and analyze data to remove barriers and create access and pathways to growth.

**Empathy:** We believe that empathy plays a key role in understanding and valuing others. When we are empathetic, we strive to recognize the real-life results of our work, are attuned to our shared humanity, and integrate the beliefs and experiences of others into our decision making.

**Integrity:** We believe that integrity guides our actions and decision-making. When we are demonstrating integrity, we operate with transparency, accuracy, honesty, and humility. We trust ourselves and others to do the right thing, and we follow through on our commitments to ensure that there is a clear connection between our values, words, and actions.

**Determination:** We believe that higher education in Oregon and the U.S. is at an inflection point requiring significant change. A strong future demands our relentless determination to more effectively center the needs of learners and better address employers' needs. The complexity of this work does not excuse inaction. We will utilize our unique role as a statewide body to lean into this work and determine improvements needed in our approach and processes.

## STATUTORY AUTHORITY

HECC's statutory authorities include:

- Authorities related to providing one strategic vision for Oregon higher education planning, funding, and policy, including the development of biennial budget recommendations for public postsecondary education in Oregon, making funding allocations to Oregon's public community colleges and public universities, and adopting a strategic plan for achieving the state's postsecondary goals.
- Authorities related to authorization of programs and degrees, including approving mission statements and new academic programs for the public institutions, authorizing degrees that are proposed by private and out-of-state (distance) providers, licensing private career and trade schools, and overseeing programs for veterans.
- Authorities related to administering key financial aid, workforce, and other programs; including administration of financial aid programs such as the Oregon Opportunity Grant (state need-based student aid) and the Oregon Promise; managing state implementation of the federal Workforce Innovation and Opportunity Act (WIOA) with state, local and regional partners; developing dual credit standards, transfer standards, and credit for prior learning standards; and numerous other directives.
- Authorities related to evaluating and reporting the success of the higher education efforts, including data collection, analysis, research, and reporting across all sectors of higher education, and conducting annual institutional evaluations for public universities.

Oregon Revised Statute (ORS) and Oregon Administrative Rules (OAR) for HECC and its Offices:

ORS Chapter 326 State Administration of Education

ORS Chapter 350 Statewide Coordination of Higher Education

ORS Chapter 337.521 Instructional Materials

ORS Chapters 340.300 – 330 Accelerated College Credit Programs

ORS Chapter 341 Community Colleges

ORS Chapter 344 Career and Technical Education; Education Related to Employment

ORS Chapter 345 Career Schools

ORS Chapter 348 Student Aid; Education Stability Fund; Planning

ORS Chapter 352 Public Universities

ORS Chapter 411.894 Oregon JOBS Individual Education Account

ORS Chapter 461.543 OOG/Lottery-funded Sports Lottery Account

OAR 575 Higher Education Coordinating Commission Office of Student Access and Completion

OAR 583 Higher Education Coordinating Commission Office of Degree Authorization

OAR 589 Higher Education Coordinating Commission Office of Community College and Workforce Development

OAR 715 Higher Education Coordinating Commission



## Agency Strategic Plan

The Higher Education Coordinating Commission is required by statute (ORS 350.075(d)) to adopt a strategic plan for state postsecondary goals, and the Commission committed to updating this plan on a regular basis. The HECC's current 2024-29 Strategic Plan, adopted in October, 2024, prioritizes the expectations of students and citizens over a "business as usual approach", clarifies and underscores the scope of the HECC's role within Oregon postsecondary education, and elevates a systemic mindset to demonstrate we are not a collection of colleges and buildings but an interdependent system that exists to serve the well-being of all Oregonians. The goals of the 2024-29 Strategic Plan are as follows:

### Relevance

Goal 1: Improve the responsiveness of Oregon's education and training systems to the goals and needs of learners, employers, and communities.

### Outcomes

- Increase learners' satisfaction with their educational and training experiences.
- Increase the percentage of residents who move from the lower to the higher end of the income distribution due to education and training.
- Increase employers' ability to hire qualified workers.
- Increase graduates' preparation for solving civic, economic, and social challenges.

### Strategies

- Foster Equitable Workforce Outcomes: Prioritize programs and experiences that connect underserved learners with sustainable wages, in-demand careers, and equitable advancement opportunities.
- Connect Postsecondary Education and Training to Workforce Needs: Facilitate and streamline partnerships between employers and postsecondary education and training, prioritizing essential employability and in-demand technical skills.
- Contribute to Solving Community Problems: Increase the proportion of postsecondary learners who work to solve public problems and can collaborate across different perspectives and experiences.
- Broaden Learners' Understanding of Their Possibilities, Opportunities, and Responsibilities: Support postsecondary programming that broadens horizons, including by giving learners the opportunity to benefit from and contribute to the cultural, social, and economic vitality of their communities.

## **Alignment**

Goal 2: Align Oregon's education and training systems to create straightforward pathways for learners.

### **Outcomes**

- Increase the percentage of recent high school students, people who have completed the GED®, and other adults entering postsecondary education and training.
- Increase the rate of credit transfer toward completion of degree or certification.
- Increase employment rates for individuals completing education and training.

### **Strategies**

- Support Transitions for High School Students, Those Completing the GED®, and Adults into Postsecondary Education and Training: In collaboration with partners, establish a shared goal for postsecondary participation and implement practices, programs, and policies to achieve it.
- Connect Learning Across the Education Continuum: Partner with K-12 and postsecondary education and training providers to align standards in support of straightforward transitions, including simplified transfer pathways.
- Strengthen Postsecondary to Employment Transitions: Identify, encourage, and incentivize programs that support education to career transitions.

## **Affordable Access**

Goal 3: Make postsecondary education and training affordable for all Oregonians.

### **Outcomes**

- Eliminate the unmet financial need of learners seeking postsecondary education and training.
- Close participation, retention, and completion gaps across income levels.

### Strategies

- **Grow State Investment in Learners and Institutions:** By increasing financial aid for students and support for institutions, target state investments to ensure that low- and middle-income Oregon residents can afford postsecondary education and training.
- **Help Learners Meet Their Basic Needs:** Increase public investment and coordination of services such as advising, counseling, housing, dependent care, mental health, and food security.
- **Support Institutional Efficiency:** Provide incentives and support for public education and training institutions to lower costs and increase quality through innovative models such as shared services and collaborative program delivery.

## **Belonging**

Goal 4: Elevate learner voices and support inclusivity and belonging in all postsecondary learning settings.

### Outcomes

- Learner satisfaction is high across all demographic groups.
- Completion demographics match the state and/or region's demographics.

### Strategies

- **Empower Students:** Gather and utilize student feedback at the institutional level and the HECC to understand and shape institutional and state policies and initiatives that support belonging.
- **Invest in Belonging:** Develop, promote, and fund models and programs that support student belonging and well-being, both in the classroom and throughout learning spaces.
- **Connect Learners to College and Career Pathways:** Build learners' awareness and connection through clearly communicated pathways and career opportunities that are linked to their interests.
- **Support Providers in Connecting Learners to Pathways:** Evaluate and promote best practices for postsecondary education and for training providers to design learner pathways and career opportunities that are culturally responsive.

## Leadership

Goal 5: Infuse postsecondary education, workforce development, research, and innovation into Oregon's economic development strategies.

### Outcomes

- Make postsecondary education and training a key driver in the State's economic development plans and strategies.
- Increase opportunities for diverse partners to share in the co-creation of workforce education and training strategies in response to statewide economic priorities.

### Strategies

- Enhance Partnerships for Economic Development: Partner with state, local, and private entities to ensure that economic development plans incorporate postsecondary education, research and innovation, and workforce development strategies.
- Identify and Respond to Partner Needs: Work with industry, education, labor, and community partners to identify barriers to equitable access and completion of postsecondary education and to inform recruitment, retention, and advancement strategies that are equitable and supportive of a diverse workforce.
- Support Business Recruitment and Retention: Collaborate with federal, state, and local economic development agencies to ensure postsecondary education and training are contributing to business recruitment and retention.
- Quantify and Evaluate Postsecondary Education's Economic Development Impact: Assess and influence the effectiveness of college/university strategies to advance economic development.

## HECC FUTURE INVESTMENTS

Consistent with the 2027-29 budget instructions, agencies have been encouraged to include within the budget narrative "future investments tied to the goals and objectives in the agency's strategic plan." Several investments are summarized below that represent an opportunity to acknowledge the medium- to long-term needs of HECC programs.

HECC is charged with making a budget recommendation that achieves the state goals for higher education. While achieving state goals is not a function of funding alone, Oregon's status as a state that makes relatively little public investment in higher education undoubtedly inhibits our progress. The most obvious consequence of Oregon's insufficient public investment is the relatively high cost that Oregon students bear for higher education. As noted by the Western Interstate Commission for Higher Education ([WICHE](#)), the cost of tuition and fees at Oregon public institutions is higher by 21%, on average, than in any other state in the Western U.S. And, while Oregon has made notable strides in grant aid for low-income students, affordability remains the single largest barrier to raising enrollment, persistence, and completion rates with supporting data outlined in HECC's Annual Report of [Key Performance Measures](#). Other ways that Oregon's relatively low public investment in higher education may affect outcomes include, but are not limited to: (a) insufficient levels of student support/advising/counseling; (b) reduced course/program availability and larger course sizes; (c) outdated course equipment, technology, and facilities; (d) more difficulty hiring and retaining outstanding faculty and staff; (e) less support for research and innovation that can help engage students, support employers, and drive economic growth; and (f) less responsiveness to local and state workforce needs.

HECC has not recently attempted to determine precisely what combination of additional investments in institutional support and student grant aid would maximize our progress toward state goals. Until an updated analysis can be completed, we use national averages as a yardstick for per-student spending. It is reasonable to assume that Oregon's higher-than-average goals for postsecondary education will require at least average levels of public investment to reach, especially given Oregon's relatively high costs of living. The U.S. average for state and local investment in public postsecondary education including financial aid is \$12,082 per FTE. In Oregon, it is 29% less at \$8,580 as detailed in the State Higher Education Finance Survey ([SHEF](#)), Table 3.2.

Additionally, we estimate that to meet Oregon's goals will require increasing participation rates to that of the ten highest enrollment states – Utah, Texas, North Dakota, California, North Carolina, Arizona, Kansas, Mississippi, Georgia, and Alabama – who in 2024 collectively enrolled the full-time equivalent of 15.8 percent of their 18-34 year old population in public postsecondary institutions. In Oregon, that figure was 10.1 percent.

Together, this data implies that Oregon should more than double its budget for public higher education. In other words, if Oregon's FTE enrollment, expressed as a proportion of its 18-34 year old population, equaled the top 10 states, and Oregon spent the US average per student on higher education, state and local funding would rise to \$2.5 billion per year, compared with about \$1.2 billion today. By sector, and using the same methodology, this would mean:

- About \$1.0B per year of state and local funding for community colleges, an increase from today of \$366M (55%).

- About \$1.3B per year of state funding for public universities, an increase from today of \$700M (117%).
- About \$288M per year of state funding for student grant aid, an increase from today of \$126M (77%).

These figures are large. They suggest the need for \$2-3 billion per biennium of additional public investment in higher education to achieve state goals. Preliminary analysis shows doing so can potentially double the state's funding share, reduce tuition and fee rates by one-third to one-half, and improve the student affordability rate by one-half assuming current enrollment and cost trends among other factors. Oregon should begin a multi-biennium process of reaching this target.

To be clear, increasing funding to these levels would not automatically produce outcomes akin to those found in the nation's highest-performing states. Policy and culture, among other forces, also matter. But this analysis is suggestive of the public resources that will be required to address many of the systemic barriers noted above that inhibit Oregon's ability to serve more students, equitably. Under the right policy conditions, these investments would dramatically improve affordability, increase workforce and career relevance, improve program and course options, strengthen research and innovation, and drive economic growth.

In addition to these core investments in institutions and learners, the HECC's budget pipeline also includes:

- Strengthened incentives for in-demand credentials. Establishes an incentive program for Oregonians who complete postsecondary credentials in high demand fields and become employed in Oregon in a high-demand industry or occupation. Estimate: \$15M per biennium. Tools for stronger institutional partnerships and clearer student pathways, including funding for a transfer student portal, an online course sharing platform, a state-coordinated direct admissions system, and ongoing support for shared administrative services among institutions. Estimate: \$50M per biennium.

## **Criteria for 2027-29 Budget Development**

The HECC's budget development for the 2027-29 biennium refocuses efforts to the agency's primary mission and goals. Some of the cornerstones of the agency's strategy for 2025-27 are to address affordability for higher education, uplift Oregon's most vulnerable and marginalized students, support all the various education and training pathways for learners, and strengthen Oregon's economy through robust workforce linkages. The HECC is supporting programs to elevate learner voices providing options that learners want to pursue. The HECC is linking those learners with training providers and workforce development partners to align the needs of all parties, placing learners into programs that will provide training in education to support Oregon's economy.

The HECC Strategic Plan and HECC's budget development is anchored by the Equity Lens, which commits the HECC to ensuring that its policy and resource allocation decisions advance equity. The Oregon Equity Lens was adopted by the HECC in 2014 as a cornerstone to the State's approach to education policy and budgeting. The purpose of the Equity Lens is to clearly articulate a shared goal for an equitable education system, to put into place the intentional policies, investments, and systemic changes necessary to reach this goal and to create clear accountability structures to ensure that we are actively making progress and correcting past inequities.

## Racial Impact Statements

### HECC Equity Work

By promoting collaboration and coordination between Oregon’s education and workforce partners, as well as through our own programs and policy leadership, HECC staff ensure that Oregonians experience increased access, equity, and success in completing their higher education, training, and career goals. HECC agency employees are encouraged to utilize our equity framework and considerations to help them better serve our partners, achieve HECC Equity Goals, and specific equity goals set by each office. Recognizing that in some cases not every consideration is applicable, each office/team incorporates relevant equity lens considerations into existing processes.

### HECC DEI Goals

- Equity Goal 1: STRUCTURAL INEQUITIES—Lead in the elimination of structural inequities in postsecondary education and training by centering systemic equity into all decision making.
- Equity Goal 2: AGENCY CULTURE—Make diversity, equity, & inclusion an integral component of the agency’s identity and culture.
- Equity Goal 3: OUTREACH—Create culturally responsive outreach and engagement in all areas of the postsecondary education and training system.
- Equity Goal 4: CONTINUOUS LEARNING—Create a culture of continuous learning, collaboration, and improvement.

At HECC, we work consistently to consider our actions and outcomes. In all processes, offices/teams are expected to embed these considerations:

- Set Outcomes
- Analyze Data
- Meaningfully Examine Impacts
- Evaluate
- Stay Accountable

### HECC ARB Analysis:

#### 1. Who benefits from agency programs, both directly and indirectly?

- HECC operates a diverse and wide-ranging suite of programs and processes that touch on all aspects of the higher education student experience, as well as those that create opportunities for workforce training and advancement both



directly and indirectly. The agency both directly funds and engages with learners and trainees and works with institutions and training providers through its funding authority, regulatory activity, and convening work. This memo covers all aspects of our agency work that impact Oregon's students and families, adult learners, workforce, faculty/staff, institutional leadership, community partners, and the economy. Highlighted are the following work areas:

- Providing strategic vision for Oregon higher education
  - Developing state goals for the postsecondary system, including community colleges, public universities, and student access programs
  - Adopting a strategic plan for achieving the state's postsecondary goals
  - Developing a comprehensive, biennial higher education budget request linked to the strategic plan
- Distributing funding to institutions, students, workforce boards, and other partners
  - Adopting formulas for the distribution of state funding to community colleges and, separately, public universities
  - Developing, awarding, and monitoring grants and contracts for the distribution of state and federal funding to higher education and workforce partners
  - Adopting methodologies for the distribution of state financial aid to Oregon students
- Administering key financial aid, workforce, and other programs
  - Oregon Opportunity Grant
  - Oregon Promise
  - Oregon Teacher Scholars Program
  - Oregon Student Child Care Grant
  - ASPIRE student mentorship program
  - Oregon Youth Corps
  - Oregon Conservation Corps
  - Oregon Youth Employment Program
  - OregonServes
  - Federal Workforce Innovation and Opportunity Act investments
- Coordinating postsecondary education pathways
  - Approving mission statements for public universities
  - Approving new certificate and degree programs at public universities and community colleges

- Approving statewide transfer pathways, a common course numbering system, and policies and procedures related to the movement of students between community colleges and public universities
- Managing licensure and teacher registration for private career schools
- Developing dual credit standards and credit for prior learning standards Approving resident tuition increases greater than 5 percent for public universities

## **2. Who will be burdened by agency programs?**

- Recognizing that building trust and confidence in what we are trying to accomplish takes time. The unintended consequences or burdens of what HECC leads can impact students, Oregon's workforce, faculty/staff, and leadership depending on the context of new mandates or initiatives. Due to the consistency of competing interests, the perception of wins and losses can vary across the board. In our process, we strive to balance this through finding the common ground for all impacted, transparency, and timely updates. In our engagement with groups and individuals, connections range from the initial meeting to collaboration in the implementation of new legislation that could make a significant equity impact for postsecondary education and training. While HECC has made progress in diversifying engagement in our policy and budget development processes, challenges remain. Communities that have been historically marginalized from higher education continue to miss opportunities, are excluded, and may legitimately distrust state and institutional processes. Additionally, some community members continue to feel alienated from systems and processes that appear to confer respect and legitimacy based on one's level of formal education.

A separate challenge is that as a coordinating commission for postsecondary education and training, HECC does not directly oversee the governance of Oregon's colleges, universities, and training providers. As a result, many of the barriers that learners encounter – including issues of culture, climate, and representation – may not be easily or obviously addressed through HECC or other state action. State policy has a critical role to play in creating equitable conditions for learners, but it operates at a step or two of removal from classrooms and campuses.

## **3. How does the agency increase or decrease racial equity? Do proposed new programs have potential unintended/racial equity consequences? What benefits may result from the program?**

- HECC as an agency exists to support the institutions and workforce partners in the increase of racial equity in postsecondary education and training. We strive to be thoughtful in our planning and collaboration in efforts to create solutions that are meant to interrupt systemic barriers for students and those in our workforce. Each program that the

HECC leads/administers is meant to support increased access and equitable treatment for our identified priority populations and all underserved communities. This said, we still have a long way to go to achieve racial equity. With increased needs of our students, the underfunding of higher education and training, the increase of cost to support goods and services, the increase of basic needs in most systemic cases increases the racial equity gap or keeps us in the same place after our best efforts. The HECC recognizes that in this context an unintended consequence in our programs has been that only certain groups are accessing the support and opportunities we provide. In efforts to interrupt the persistence of this gap, at the HECC we have incorporated our Equity Impact Protocol in our processes. This allows us to interrupt our default in just serving the usual groups or individuals. Program leads prioritize the identification of barriers and unintended consequences in their planning and implementation. This helps to mitigate possible outcomes to a program. Recognizing that an unintended consequence can be bad or good, once identified, program leads are already equipped to approach the work with continuous improvement in mind. By being grounded in this way, they can adjust or amend the situation and better reach those that the programs are intended to serve. This new collective process has allowed each HECC office to engage with students, adult workers, and external partners in new ways. From showing up in new spaces to reaching out to partners that haven't traditionally worked with the HECC, we have been able to make meaningful progress. The change in how program leads approach their processes has allowed more students and adults to access the benefits that each HECC program provides.

#### **4. Whose voices and perspectives are not at the table? Why?**

- For the process of developing 2025-2027 legislative and budget requests, we continue to stay grounded in our Strategic Roadmap and agency equity goals, aligning, setting clear expectations of how every office engages in this process, and having consistent check ins and discussions. In reflecting through who we are still missing in our outreach and engagement, we must do better in inviting those that we are serving to the table. We also need to better identify new collaborators among student-based organizations, more culturally specific CBOs, workforce, and K12 partners that can connect us to student and parent groups. As a state agency, at times it can be difficult to shift into incorporating new voices and perspectives. With tight timelines and staff thinking they can't just connect with partners outside their formal work, our agency progress can at times fall backwards. In addition to this, under the new state leadership transition, we experienced more limitations on how we should engage partners in our processes. Reaching out intentionally for ARB coordination and feedback was not permitted until late in the process. Although this context existed, due to more consistent connections

since the last biennium, HECC staff found that they were still able to bring partner voices and ideas for legislative concepts to our review and budget process. The HECC continues to prioritize the expansion of who our partners in postsecondary education and training are and how they can be incorporated in the work.

**5. What does the agency do to ensure multiple perspectives are part of our decision-making process?**

- Although as an agency we need to improve in our engagement, more staff continue to incorporate these steps to better ensure multiple perspectives in their processes: making personal connections through phone calls, invitations to participate in different parts of our implementation processes, email communications, creation of accessible materials to support the navigation of our state process, translation/interpretation, and sharing of newsletters through new GovDelivery System. The new HECC engagement process has also incorporated the intentional identification of partners at the beginning, and follow up with partners in efforts to not leave our partners in a state of not knowing next steps or about process conclusion.

**AGENCY QUESTIONS**

Executive leadership: Please answer the following questions regarding your agency's strategic mission, goals and programs. To fill out this worksheet, download a copy and type your answers under each question.

**Who is completing this agency REIS?**

- Rudyane Rivera-Lindstrom in collaboration with our Director of Operations and Finance

**Does your agency have a DEIB practitioner? (Yes or No)**

- a. If yes, describe how you collaborated with them on this REIS.
- The Director of DEIA connects with the Office of Operations Directors for check ins as needed and every other month. For the ARB process, parts of the ARB are shared with designated experts in order to have the most accurate and recent information. We meet to review the required parts that will be submitted.
- b. If you did not collaborate with them, why not?

2. How do the agency's mission, goals and programs impact racial equity?
  - HECC as an agency exists to support the institutions and workforce partners in the increase of racial equity in postsecondary education and training. We strive to be thoughtful in our planning and collaboration in efforts to create solutions that are meant to interrupt systemic barriers for students and those in our workforce. Each program that the HECC leads/administers is meant to support increased access and equitable treatment for our identified priority populations and all underserved communities.
3. What barriers exist in your agency's mission, goals, and programs that could hinder the advancement of racial equity?
  - We still have a long way to go to achieve racial equity. With increased needs of our students, the underfunding of higher education and training, the increase of cost to support goods and services, the increase of basic needs in most systemic cases increases the racial equity gap or keeps us in the same place after our best efforts. The HECC recognizes that in this context an unintended consequence in our programs has been that only certain groups are accessing the support and opportunities we provide
4. What opportunities exist in your agency's mission, goals, and programs that could help advance racial equity?
  - Despite barriers both locally and nationally, our continued commitment to equity allows us the opportunity to continue in our collective efforts to operationalize our work with the incorporation of new tools and processes. This new collective process has allowed each HECC office to engage with students, adult workers, and external partners in new ways. From showing up in new spaces to reaching out to partners that haven't traditionally worked with the HECC, we have been able to make meaningful progress. The change in how program leads approach their processes has allowed more students and adults to access the benefits that each HECC program provides.
5. How is community voice included in your assessments of progress, equity, and racial disparities?
  - For the process of developing policy, legislative, and budget requests, we continue to stay grounded in our Strategic Roadmap and agency equity goals, aligning, setting clear expectations of how every office engages in this process, and having consistent check ins and discussions with prioritization of including and engaging community voices. We still must do better in inviting those that we are serving to the table. We also need to better identify new collaborators among student-based organizations, more culturally specific CBOs, workforce, and K12 partners that can connect us to student and parent groups. As a state

agency, at times it can be difficult to shift into incorporating new voices and perspectives. With tight timelines and staff thinking they can't just connect with partners outside their formal work, our agency progress can at times fall backwards. Due to more consistent connections since the last biennium, HECC staff are finding that they are able to bring partner voices and ideas for our policy work, legislative concepts, and budget process. The HECC continues to prioritize the expansion of who our partners in postsecondary education and training are and how they can be incorporated in the work.

6. What measures are you using to track equity changes over time?
  - For external progress, HECC has key performance measures that we must be collecting and tracking for the state.
  - This supports internal efforts to operationalize HECCs equity commitment and build fluency. Quarterly check ins on office equity goals and qualitative narratives also support tracking our progress. We also engage with Gallup polls and surveys in order to monitor our culture/climate efforts.
7. Describe any racial disparities or trends you are noticing across your agency, programs, data.
  - Data still shows racial disparities in achievement and access to meaningful programs externally.
  - Internally, the agency is not as diversified as it could be.

## POP101 REIS QUESTIONNAIRE

*Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.*

### **Program Overview**

1. Please describe the POP being proposed.

*HECC requests continued funding and limited-duration position authority to complete Phase III of the agency's multi-biennium IT Modernization Project. This phase replaces the Financial Aid Management Information System (FAMIS), an outdated legacy system that cannot support statutory program requirements, operational needs, or equity objectives. System replacement is required to ensure accurate, timely, and compliant administration of state and private financial aid.*

2. Why is the POP being proposed?

*FAMIS is more than 30 years old, lacks enterprise architecture, and is unstable. When legislative changes or new programs are added, the system frequently generates unintended failures in other modules. Staff must rely on manual processes to complete core functions such as awarding, reconciliation, and reporting. These workarounds increase workload, delay service delivery, and elevate financial and audit risk.*

*FAMIS also lacks mobile functionality, adequate accessibility features, multilingual support, and reliable integration with the State Financial Management Application. As a result, students—particularly rural students, English language learners, low-income populations, people with disabilities, and undocumented students relying on ORSAA—face barriers to applying for and receiving aid.*

### Consultation

3. Who is completing this REIS?

*Courtney Zerizef, Shannon Donovan Johns, and Rudyane Rivera-Lindstrom*

4. Who is responsible for tracking equity outcomes? What method(s) are they using to track outcomes?

*Rudyane Rivera-Lindstrom will track equity outcomes using disaggregated data analysis, system performance metrics, student engagement data, and feedback from community and institutional partners.*

1. Does your agency have a DEIB practitioner (Yes or no)?

*Yes*

- a. If yes, describe how you collaborated with them on this REIS.

*Shannon Donovan Johns and Rudyane Rivera-Lindstrom collaborated to craft responses and identify ways historically underserved populations could be included in planning, feedback cycles, and post-implementation evaluation.*

- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).

2. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)

Yes

- a. If yes, describe how you collaborated with them on this REIS.  
*The Office of Student Access and Completion (OSAC) provided program insights, data on underserved student populations, and community-based feedback collected through its engagement with students, schools, tribal partners, and community organizations.*
- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).

### Community Engagement and Data

3. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:
  - a. How did you identify these impacted groups?
  - b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight.  
*OSAC Modernization Project is engaging with impacted parties through the use of direct engagement (i.e., testing, training, etc) and indirect engagement (i.e., surveys as part of organization change management work).*
  - c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why.
  - d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific.

*These structural barriers reduce application completion rates among historically underserved communities and contribute to ongoing disparities in post-secondary access and attainment.*

*Impacted groups include:*

- *Black and African American students*
- *Latino/a/x and Hispanic students*



- *Native American and tribal community members*
- *Pacific Islander students*
- *Asian and Southeast Asian students*
- *Undocumented students using the ORSAA*
- *English language learners*
- *Students with disabilities*
- *Low-income students*
- *Rural residents with limited digital access*

*These groups were identified using OSAC program data, equity research conducted by HECC, statewide demographic trends, and feedback from schools, tribal partners, and outreach programs. Current system usage data shows lower completion rates and higher abandonment rates among communities with digital access barriers, limited English proficiency, or inconsistent access to desktop-only systems.*

*Disaggregated data by race, income, geography, and language proficiency is available for many OSAC programs, although some gaps exist for undocumented students, rural connectivity metrics, and students using paper-based or manual processes. These gaps stem from limitations in the legacy system that restrict data collection and validation.*

*Communities of color, rural communities, and low-income families experience disproportionate challenges in accessing financial aid due to FAMIS's instability, lack of mobile functionality, and poor accessibility. These barriers reduce application completion rates, delay awards, and increase frustration for first-generation and underserved students. Modernization will directly reduce these inequities by providing mobile access, multilingual interfaces, ADA compliance, and simplified application pathways.*

4. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:
  - a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples.

*HECC's development of modernization requirements incorporated student feedback, institutional partners, tribal education partners, and community-based organizations engaged in college access. OSAC program data, user support requests, and documented access challenges were key drivers in designing a system that is multilingual, ADA-accessible, mobile-friendly, and simpler to navigate. In prior phases, HECC engaged stakeholders through listening sessions, advisory groups, and program-specific outreach that consistently emphasized the need for more accessible, reliable technology.*

*HECC incorporated feedback from OSAC outreach, tribes, education partners, college access organizations, and community-based partners. Planned engagement for the modernization effort includes user testing sessions with underrepresented students, feedback loops with community organizations that support low-income and first-generation youth, and consultation with Oregon public universities and community colleges.*

*If community engagement becomes infeasible at any stage (e.g., vendor constraints, data migration timelines), HECC will rely on existing OSAC feedback data, advisory bodies such as the Oregon Tribal Attendance Pilot Program (TAPP), and trusted partner organizations to mitigate gaps.*

- b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.).

## **Impacts and Accountability**

5. If this POP is not funded, please describe the following:
  - a. Which racial or ethnic communities would be most impacted.
  - b. How disparities would likely persist or worsen.

*Low-income students, communities of color, tribal communities, undocumented students using ORSAA, culturally and linguistically diverse students, students with disabilities, and rural residents would face increased barriers accessing financial aid due to continued instability and inaccessibility of the legacy system.*

*Without modernization:*

- *Application abandonment rates will remain highest among underserved groups.*
- *System outages will disproportionately affect users with limited digital access.*
- *Manual and paper-based processes will create delays for students lacking institutional support.*
- *HECC will continue to be unable to collect complete, disaggregated data necessary for equity-focused interventions.*

6. Who will be monitoring racial equity outcomes over time for this POP?
  - a. How will progress be reported?
  - b. How will leadership be informed of equity impacts?

- c. How will the community be involved in monitoring outcomes?

*Rudyane Rivera-Lindstrom, in coordination with OSAC leadership and HECC modernization project staff will be monitoring racial equity outcomes over time.*

*Progress will be reported as part of the Benefits Realized Report for the OSAC Modernization project and through division/ team equity plans for the agency.*

*Equity outcomes will be incorporated into modernization benefits realization work. There will be specific project measurements related to equity outcomes.*

*Students, community organizations, tribal partners, and student support providers will be invited to provide feedback during user testing, rollouts, and ongoing usability assessments. HECC will continue leveraging OSAC outreach, existing advisory bodies, and community partner engagement to elevate voices from underserved communities throughout implementation and beyond.*

## POP103 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

1. Please describe the POP being proposed.

*This POP implements the Governor-directed transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program, the Workforce Talent Development Board, and related General Fund-supported programs from the Higher Education Coordinating Commission (HECC) to the Oregon Employment Department (OED). The transfer includes shifting approximately (\$110M) Federal Funds, (\$8.6M) General Fund, and 15 permanent FTE to OED.*

2. Why is the POP being proposed?

*The Governor's Office determined that WIOA Title I functions should be consolidated under OED to strengthen workforce system alignment, reduce fragmentation, and streamline administrative, fiscal, and reporting responsibilities. HECC is implementing this transfer to ensure continuity of federally required services, maintain compliance, and minimize disruption for workforce participants.*

## Consultation

3. Who is completing this REIS?

*Courtney Zerizef, Rudyane Rivera-Lindstrom*

Who is responsible for tracking equity outcomes? What method(s) are they using to track outcomes?

*Julia Pontoni and Rudyane Rivera-Lindstrom will track equity outcomes.*

4. Does your agency have a DEIB practitioner (Yes or no)?

*Yes*

- a. If yes, describe how you collaborated with them on this REIS.

*Chief Strategy Officer, Julia Pontoni, and WIOA staff worked in collaboration with HECC's DEIB staff to identify equity implications of the transfer, including transition risks such as disrupted access to case management, referral delays, and communications barriers for underserved communities.*

- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.)

*n/a.*

5. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)

*Yes*

- a. If yes, describe how you collaborated with them on this REIS.

*Workforce program analysts and regional service partners provided demographic impacts, case management performance data, and insights about service continuity needs during the administrative shift.*

- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc).

### **Community Engagement and Data**

6. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:

- *Black/ African American*
- *Latino/ a/x*
- *Native American/ Tribal communities*
- *Pacific Islander*
- *Asian/ Southeast Asian*
- *English language learners*
- *People with disabilities*
- *Rural residents*
- *Low-income and unemployed workers*

*These groups were identified using WIOA participation data, federal reporting indicators, local workforce board assessments, and historic program utilization patterns.*

- a. How did you identify these impacted groups?

*These were identified by reviewing WIOA Title I participant demographic data, federal performance indicators, and regional workforce board reports that document who is served by WIOA-funded programs statewide.*

- b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight.

*Federally required WIOA Title I participant-level data (including race, ethnicity, geography, disability status, and income level), federal performance reporting (Measurable Skill Gains, credential attainment, employment outcomes), and regional workforce board assessments.*

*Program-level feedback collected through local partner engagement further validated that these communities rely heavily on uninterrupted case management, training navigation, and employment services.*

- c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why.

*WIOA systems maintain disaggregated demographic data (race/ethnicity, geography, income, disability), though some gaps may occur during transfer periods as systems realign.*

- d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific.

*If the transfer is implemented smoothly, equity impacts should be neutral to positive. Disproportionate risk exists during the transition period:*

- *Potential delays in case management could affect participants who rely on regular support.*
- *Communication gaps may disproportionately burden English language learners and workers with limited digital access.*
- *Tribal and rural communities may experience interruptions if roles and workflows are not aligned promptly.*

*HECC and OED have coordinated to reduce these risks through transition planning.*

7. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:

*Input was gathered through workforce boards, regional partners, program staff, and internal review processes.*

- a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples.

*OED will continue its established engagement channels with workforce boards, community organizations, and training providers. HECC used existing feedback from community partners in developing the POP.*

- b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.).

*Direct community engagement specific to the POP was limited because the transfer is directive-driven; HECC mitigated gaps by relying on extensive existing WIOA feedback from regional workforce partners and demographic performance indicators.*

## **Impacts and Accountability**

8. If this POP is not funded, please describe the following:

*n/a*

- a. Which racial or ethnic communities would be most impacted.
- b. How disparities would likely persist or worsen.

9. Who will be monitoring racial equity outcomes over time for this POP?

*OED (primary), with HECC monitoring during the transition period.*

- a. How will progress be reported?

*Through federal WIOA performance reporting, transition dashboards, and regional workforce board reviews.*

- b. How will leadership be informed of equity impacts?

*HECC and OED leadership will receive regular transition updates and flagged equity-related issues.*

- c. How will the community be involved in monitoring outcomes?

*Community-based organizations and local workforce boards will continue providing front-line feedback during and after transition.*

## **POP104 REIS QUESTIONNAIRE**

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### **Program Overview**

1. Please describe the POP being proposed.

*This POP adds two permanent positions—Senior Research Analyst (RA4) and Operations & Policy Analyst 3 (OPA3)—to the Oregon Longitudinal Data Collaborative (OLDC), funded entirely by ongoing savings from technological modernization. The positions will strengthen OLDC’s research and communication functions, enabling the program to produce more equity-focused data products and improve outreach to underserved communities.*

2. Why is the POP being proposed?

*A staffing analysis identified strong capacity in leadership, operations, data management, and IT, but critical gaps in research and communications. Without these functions, OLDC cannot fully meet statutory expectations, respond to agency requests, or produce accessible products that identify inequities and inform policy. The POP is proposed to address these gaps and ensure OLDC can support statewide equity goals.*

## **Consultation**

3. Who is completing this REIS?

*Courtney Zerizef, Rudyane Rivera-Lindstrom, Michelle Hodara*

4. Who is responsible for tracking equity outcomes? What method(s) are they using to track outcomes?

*Tracking will be carried out by the OLDC Director and OLDC governance committees that include representatives from OLDC’s data providers (HECC, ODE, OED, and TSPC). Methods will include monitoring the number and quality of data and research products that focus on underserved populations, webpage analytics to understand how many individuals are accessing data and research products, and any impacts of state policy (e.g., citations of OLDC publications in legislative reports).*

5. Does your agency have a DEIB practitioner (Yes or no)?

*Yes*

- a. If yes, describe how you collaborated with them on this REIS.

*DEIB staff assisted in evaluating how improved research and communication capacity supports statewide equity goals and reviewed draft language for alignment with HECC’s four agency equity goals.*



- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).
6. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)

*Yes*

- a. If yes, describe how you collaborated with them on this REIS.  
*OLDC coordinated with partner agencies and the OLDC Executive Governance Committee (agency directors of HECC, ODE, OED, TSPC) to develop this POP and align products and priorities.*
- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).

### **Community Engagement and Data**

7. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:

*Directly impacted groups include Black/ African American, Latino/ a/x, American Indian/ Alaska Native, Native Hawaiian/ Pacific Islander, Asian, and Southeast Asian students; English language learners; students with disabilities; students in migrant education; low-income students; rural residents; and students experiencing housing instability or economic disadvantage.*

- a. How did you identify these impacted groups?  
*Groups were identified using OLDC program data, statewide demographic trends, and feedback from schools, tribal partners, and outreach programs*
- b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight.  
*Validation comes from OLDC's research agenda, agency requests, and engagement feedback from advisory bodies and community partners.*

- c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why.

*OLDC produces research publications and disaggregated dashboards and briefs by race/ethnicity, gender, geography, economic disadvantage, housing instability, and participation in K-12 programs (migrant education, ELL, special education).*

- d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific.

*Expanded research and communications capacity will enable OLDC to produce more timely, accessible, and equity-focused products, improving visibility into disparities and supporting policy improvements for marginalized groups. Without these positions, underserved communities lack access to actionable, disaggregated insights.*

*These positions will make data more accessible and contribute directly to the implementation, understanding, and improvement of education and workforce programs, policies, and funding. The position's decisions affect student support for nearly all Oregonians in K-12 public schools or pursuing postsecondary education and training and the institutions that serve them. Effective decisions are essential to ensure limited taxpayer dollars are distributed equitably and accurately and that programs are continually refined as needed to evaluate and ensure accuracy and equity.*

- 8. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:

*OLDC engages partner agencies and plans to broaden public-facing engagement through webinars, community events, and accessible product design.*

- a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples.

*Feedback was gathered through governance committee meetings, review of community input, and engagement with the OLDC Executive Governance Committee. Future plans include community listening sessions and product pilots.*

- b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated

the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.).

## Impacts and Accountability

9. If this POP is not funded, please describe the following:

a. Which racial or ethnic communities would be most impacted.

unsure

b. How disparities would likely persist or worsen.

*Without expanded capacity, OLDC will produce fewer equity-focused products, slowing policy improvements and limiting visibility into disparities.*

10. Who will be monitoring racial equity outcomes over time for this POP?

a. How will progress be reported?

*Progress will be reported through OLDC's research agenda updates, product release notes, and periodic briefs to OLDC Executive Committee.*

b. How will leadership be informed of equity impacts?

*Leadership will receive periodic updates and briefings on research output, engagement analytics, and equity-focused findings.*

c. How will the community be involved in monitoring outcomes?

*Community impacted parties will be invited to feedback sessions, product pilots, and engagement events to provide input and monitor outcomes.*

## POP106 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

10. Please describe the POP being proposed.

*This POP shifts \$3.3M from Federal Funds to General Fund to stabilize HECC's core administrative functions—fiscal operations, procurement, contracting, data governance, audit compliance, policy support, and oversight. No new positions are added; this POP preserves staffing that can no longer be supported due to the WIOA Title I transfer and declining federal indirect rates.*

11. Why is the POP being proposed?

*The transfer of WIOA Title I (POP 103) removes a major portion of HECC's federal funds used to support administrative staff across divisions. Combined with a decade-long decline in the federal indirect cost rate, HECC faces an immediate structural gap that jeopardizes essential administrative operations and statewide service delivery. Stabilization is needed to maintain compliance, operational continuity, and timely support for HECC programs.*

## Consultation

1. Who is completing this REIS?

*Courtney Zerizef, Rudyane Rivera-Lindstrom*

2. Who is responsible for tracking equity outcomes? What method(s) are they using to track outcomes?

*Courtney Zerizef, Tom Riel, and Rudyane Rivera-Lindstrom will track equity outcomes.*

3. Does your agency have a DEIB practitioner (Yes or no)?

*Yes*

a. If yes, describe how you collaborated with them on this REIS.

*HECC's Office of Operations and Finance has worked in collaboration with DEIB staff to review stabilization impacts to ensure administrative continuity for programs that serve historically underserved communities—including financial aid, outreach, private career school oversight, and workforce coordination.*

b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).

4. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)

- a. If yes, describe how you collaborated with them on this REIS.  
*Yes. Division leads supplied input on how administrative interruptions would affect frontline service delivery for priority populations.*
- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).

### **Community Engagement and Data**

5. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:

*Indirect impacts extend across all HECC equity-serving programs. Marginalized groups most affected by administrative disruption include:*

- *Black/ African American*
- *Latino/ a/x*
- *Native American/ Tribal communities*
- *Pacific Islander*
- *Asian/ Southeast Asian*
- *Rural communities*
- *Low-income students*
- *Students with disabilities*
- *English language learners*

- a. How did you identify these impacted groups?  
*These groups were identified through program-level impacts outlined in the agency equity narrative*
- b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight.

- c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why.

*HECC programs maintain disaggregated demographic data; however, administrative functions themselves do not hold individual-level demographic datasets.*

- d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific.

*Administrative instability disproportionately affects marginalized communities because they rely more heavily on timely program administration (financial aid, oversight, reporting, timely payments to institutions and contractors). System delays, contract backlog, or slowed fiscal processing impede services that directly affect these groups' educational and workforce outcomes.*

6. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:

*The agency-wide equity lens (HECC Equity Goals, 2020) informed considerations of service continuity for priority populations.*

- a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples.

*Administrative functions do not directly interface with students or communities; instead, HECC relied on extensive feedback from programs (OSAC, OWI, APA, CCWD) that directly serve underserved populations to determine risks and equity implications.*

- b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.).

*Direct community engagement is not appropriate for a fund-shift administrative POP. HECC mitigated risk by using existing program feedback, advisory bodies, equity impact analyses, and division-level data regarding service dependencies.*

## **Impacts and Accountability**

7. If this POP is not funded, please describe the following:

- a. Which racial or ethnic communities would be most impacted.

*Equity-serving programs would experience administrative delays and reduced capacity—affecting low-income students, communities of color, Tribal members, culturally and linguistically diverse learners, and rural communities. These groups rely on timely aid delivery, oversight, contract processing, and reporting to maintain equitable program access.*

- b. How disparities would likely persist or worsen.

*HECC Operations leadership, in partnership with division administrators.*

8. Who will be monitoring racial equity outcomes over time for this POP?

- a. How will progress be reported?

*Through operational dashboards tracking cycle times, reporting compliance, and service continuity metrics.*

- b. How will leadership be informed of equity impacts?

*Regular administrative performance reviews, ARB updates, and internal equity reporting channels.*

- c. How will the community be involved in monitoring outcomes?

*Community-level feedback will continue coming through HECC program partners (schools, colleges, Tribal education partners, community-based organizations) who interact directly with the populations impacted by administrative continuity.*

## POP301 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

12. Please describe the POP being proposed.

## Policy Option Package 301 – Community College Capital Construction

### Purpose:

Under statutory authority in ORS 350.075(3) and as spelled out in OAR 589-003-0100, the commission is tasked with approving all capital construction requests from the state's community colleges to be backed in whole or in part by state-funded debt service and shall list these projects in priority order. The priority is based on how a project accomplishes the following primary criteria:

- Serves an instructional purpose
- **Meets an important & demonstrated service need of the college**
- **Meets a facilities' need that cannot be adequately addressed through alternative, interim, or existing facilities**
- Serves to complete a comprehensive community college facility
- **Meets an important and articulated objective of the college**
- Reflects evidence of local planning and needs assessment

13. Why is the POP being proposed?

Additional criteria are applied to the projects to ensure close alignment with the state's higher education goals. These include the following:

- Addresses safety and security on campus
- Meets occupation, community, or economic needs
- **Includes collaboration**
- Meets sustainability standards
- **Supports student services and spaces**

### Consultation

14. Who is completing this REIS? **Post Secondary Finance and Capital – Bruce Johnson**

15. Who is responsible for tracking equity outcomes? **HECC DEIA Director, Rudyane Rivera-Lindstrom**

16. What method(s) are they using to track outcomes? **A capital rubric**



**Table 1: Community College Capital Project Review Criteria**

| <b>Project Criteria (50 points possible)</b>                                                                                                                                                                                                             | <b>Points</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| (a) Clearly serve an instructional purpose (directly support classroom, shop or lab teaching, basic skills teaching, customized training, tutoring, student testing and assessment, student advising or counseling and library services-first priority); | 7             |
| (b) Clearly meet an important demonstrated service need of the college (second priority)                                                                                                                                                                 | 7             |
| (c) Clearly meet a facilities' need that cannot be adequately addressed (third priority)                                                                                                                                                                 | 7             |
| (d) Clearly serve to complete a comprehensive community college facility (fourth priority)                                                                                                                                                               | 7             |
| (e) Clearly meet an important and articulated objective of the college (fifth priority)                                                                                                                                                                  | 7             |
| (f) Clearly reflect evidence of local planning and needs assessment (sixth priority)                                                                                                                                                                     | 7             |
| (g) Clearly reflect evidence of meeting an equity need as defined in the HECC Equity Lens (seventh priority)                                                                                                                                             | 8             |

**Strategic Review Criteria (26 points possible)**

|                                                                                                   |   |
|---------------------------------------------------------------------------------------------------|---|
| (h) Does the project update, replace, or expand safety and security on campus?                    | 6 |
| (j) Does the project meet a demand occupation, community, or economic need?                       | 5 |
| (k) Does the project include other partners; K-12, university, CTE, workforce, industry, etc....? | 5 |
| (m) Description of /or intention to meeting environmental sustainability standards                | 5 |
| (n) Does the project support the upgrade, replacement, expansion of student services/spaces?      | 5 |

**Due Diligence Criteria (24 points possible)**

|                                                                                 |   |
|---------------------------------------------------------------------------------|---|
| (p) Statement of need ( <i>nature of the problem and purpose to be served</i> ) | 5 |
| (q) Statement of solution ( <i>goals for the project</i> )                      | 5 |
| (r) Facility ( <i>building gross square footage and academic features</i> )     | 5 |
| (s) Costs ( <i>estimated cost including planning and programming</i> )          | 3 |
| (t) Schedule ( <i>expected schedule for completion</i> )                        | 2 |

|                                                                                        |            |
|----------------------------------------------------------------------------------------|------------|
| (u) Planning considerations ( <i>necessary approvals - appropriate jurisdictions</i> ) | 2          |
| (v) Financial considerations ( <i>funding for the college share</i> )                  | 2          |
| <b>Total Possible Points</b>                                                           | <b>100</b> |

17. Does your agency have a DEIB practitioner (Yes or no)? **Yes Rudyane Rivera-Lindstrom**

- a. If yes, describe how you collaborated with them on this REIS. **DEIA Team participated in the development of a capital rubric that includes DEIA focus. DEIA also aid us in the grading of biennial capital projects using the known DEIA component of the rubric.**
- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). N/A

18. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)

- a. If yes, describe how you collaborated with them on this REIS. **Yes, capital proposals for each institution are developed by capital facilities teams, board members, students. A good example is at PCC and PSU where students are invited and paid to contribute to the planning process.**
- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). **NA**
- c. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight. **HECC uses the Board approved capital proposals and subsequent site visits to validate the capital proposals.**
- d. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why. **Not available**

- e. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific. **All students, faculty, staff and general public who use the university or college facilities.**

### Engagement and Data

- 19. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:
  - a. How did you identify these impacted groups? **The university or college capital bond funding does not require a racial grouping in any way. So, the best solution for capital planning at the HECC has been to require critical thinking in the rubric for major capital projects. This occurs as we mentioned at the institutional level when the universities or colleges actively underserved students to be participants in the planning**
  - b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight. **HECC uses the Board approved capital proposals and subsequent site visits to validate the capital proposals.**
  - c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why. **Not available**
  - d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific. **All students, faculty, staff and general public who use the university or college facilities.**
- 20. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:
  - a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples. **HECC ensures each institution uses the rubric to address essential questions that we have noted in the capital rules and guides.**
  - b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated

the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.).**NA**

### Impacts and Accountability

21. If this POP is not funded, please describe the following:

- a. Which racial or ethnic communities would be most impacted. **Critical deferred maintenance and capital renewal will be postponed. The impacts are extensive because of life safety, code compliance, ADA compliance steps won't proceed as master planned proposed by the institutions.**
- b. How disparities would likely persist or worsen. **Likely disparities would worsen if prolonged negative or zero funding occurs. What this means is facilities conditions will deteriorate systematically. Instead of eliminating hazards, seismic issues, and life safety, not funding means a decline in quality learning environments for the 17 community colleges, OHSU and the seven public universities.**

22. Who will be monitoring racial equity outcomes over time for this POP? **Our DEIA Director, Rudyane Rivera-Lindstrom is our lead at the HECC for monitoring racial equity outcomes.**

- a. How will progress be reported? **Quarterly reporting**
- b. How will leadership be informed of equity impacts? **HECC Leadership Team reports to the HECC Executive Team at least monthly**
- c. How will the community be involved in monitoring outcomes? **The community is involved way upstream in the process in the development of capital proposals that are student and DEIA focused.**

### POP302 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

1. Please describe the POP being proposed.

**Policy Option Package 302 – Institutional Capital Projects – Public Universities XI-F**

**XI-F bond projects are self-funded by the universities using for examples revenues from housing rents to pay for the debt service of the project.**

2. Who is completing this REIS? **Post Secondary Finance and Capital – Bruce Johnson**
3. Who is responsible for tracking equity outcomes? **HECC DEIA Director, Rudyane Rivera-Lindstrom**
4. What method(s) are they using to track outcomes? **A capital rubric**
5. Does your agency have a DEIB practitioner (Yes or no)? **Yes Rudyane Rivera-Lindstrom**
  - a. If yes, describe how you collaborated with them on this REIS. **DEIA Team participated in the development of a capital rule and capital guides.**
  - b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). **NA**
6. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable) **This is not an internal coordination among all the HECC divisions. Rather it is coordination between DAS Capital HECC and the institutions. A revenue sufficiency is conducted to see if the assumptions of the project and reasonable to advance for Commission, DAS, and Legislative consideration.**
7. If yes, describe how you collaborated with them on this REIS.
  - a. If yes, describe how you collaborated with them on this REIS. **Yes, capital proposals for each institution are developed by capital facilities teams, board members, students. A good example is at PCC and PSU where students are invited and paid to contribute to the planning process.**

- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). **N/A**

### Community Engagement and Data

- 8. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:
  - a. How did you identify these impacted groups? **The universities develop their proposals independent of the HECC. So, now racial grouping is required in the capital proposal summary for XI-F bonds.**
  - b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight. **N/A**
  - c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why. **N/A**
  - d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific. **N/A**
- 9. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:
  - a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples. **This work is led by the universities. If for example the project is new housing, the architects and universities heavily rely on student feedback, for example the recently completed Oregon Tech Housing project was developed with key student input in the process.**
  - b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.). **N/A**

## Impacts and Accountability

10. How disparities would likely persist or worsen If this POP is not funded, please describe the following:

- a. Which racial or ethnic communities would be most impacted. **Critical deferred maintenance and capital renewal will be postponed. The impacts are extensive because of life safety, code compliance, ADA compliance steps won't proceed as master planned proposed by the institutions.**
- b. How disparities would likely persist or worsen. **Likely disparities would worsen if prolonged negative or zero funding occurs. What this means is facilities conditions will deteriorate systematically. Instead of eliminating hazards, seismic issues, and life safety, not funding means a decline in quality learning environments for the 17 community colleges, OHSU and the seven public universities.**

11. Who will be monitoring racial equity outcomes over time for this POP? **Our DEIA Director, Rudyane Rivera-Lindstrom is our lead at the HECC for monitoring racial equity outcomes.**

- a. How will progress be reported? **Quarterly reporting**
- b. How will leadership be informed of equity impacts? **HECC Leadership Team reports to the HECC Executive Team at least monthly**
- c. How will the community be involved in monitoring outcomes? **The community is involved way upstream in the process in the development of capital proposals that are student and DEIA focused.**

## POP303 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

1. Please describe the POP being proposed.

### Policy Option Package 303 –Public University Capital Improvement and Renewal

2. Why is the POP being proposed? **A focus on improvement and replacement serving all students, faculty, staff, public at the public universities**

The top priority of this capital plan includes additional funding for the capital improvement and renewal (CIR) formula. The CIR provides critical state funding for deferred maintenance including code compliance issues, accessibility and safety related projects. The CIR allocates the funding based on gross square footage and the density of usage to equitably allocate resources. An increase in funding allows for additional focus on capital renewal priorities. Cost escalation based on industry was applied.

### Consultation

3. Who is completing this REIS? **Post Secondary Finance and Capital – Bruce Johnson**
4. Who is responsible for tracking equity outcomes? **HECC DEIA Director, Rudyane Rivera-Lindstrom**
5. What method(s) are they using to track outcomes? **Capital Improvement and Renewal Workgroup tracks progress on statewide reduction of deferred maintenance.**
6. Does your agency have a DEIB practitioner (Yes or no)? **Yes Rudyane Rivera-Lindstrom**
- a. If yes, describe how you collaborated with them on this REIS. **DEIA Team participated in the development of rule and capital technical guide that includes DEIA focus.**
  - b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).
7. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)
- a. If yes, describe how you collaborated with them on this REIS. **Yes, Capital Improvement and Renewal funding is proposed each biennium by the CIR Workgroup including representatives from all seven public universities.**
  - b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). **N/A**



## Community Engagement and Data

8. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:
  - a. How did you identify these impacted groups? **The Capital Improvement and Renewal XI-Q bond funding is not stratified in any way by racial groups. for bond funding. It is funded to equitably serve all students, faculty, staff, and the public.**
  - b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight. **N/A**
  - c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why. **N/A**
  - d. How are communities impacted by this POP? **All seven public universities receive a pro-rata share of CIR funding.**
  - e. What are the disproportionate impacts? Please be specific. **N/A**
9. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:
  - a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples. **All public universities have a representative on the Capital Improvement and Renewal Workgroup who is responsible for supporting the HECC in the CIR allocation model and annual declaration of changes.**
  - b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.). **N/A**

## Impacts and Accountability

10. How disparities would likely persist or worsen If this POP is not funded, please describe the following:

- a. Which racial or ethnic communities would be most impacted. **Critical deferred maintenance and capital renewal will be postponed. The impacts are extensive because of life safety, code compliance, ADA compliance steps won't proceed as master planned proposed by the institutions.**
- b. How disparities would likely persist or worsen. **Likely disparities would worsen if prolonged negative or zero funding occurs. What this means is facilities conditions will deteriorate systematically. Instead of eliminating hazards, seismic issues, and life safety, not funding means a decline in quality learning environments for the 17 community colleges, OHSU and the seven public universities.**

11. Who will be monitoring racial equity outcomes over time for this POP? **Our DEIA Director, Rudyane Rivera-Lindstrom is our lead at the HECC for monitoring racial equity outcomes.**

- a. How will progress be reported? **Quarterly reporting**
- b. How will leadership be informed of equity impacts? **HECC Leadership Team reports to the HECC Executive Team at least monthly**
- c. How will the community be involved in monitoring outcomes? **The community is involved way upstream in the process in the development of capital proposals that are student and DEIA focused.**

## POP304 REIS QUESTIONNAIRE

Program managers responsible for the POP: Please answer the questions below for every POP being proposed in your agency request budget. To fill out this worksheet, download a copy of this worksheet and type your answers below each question.

### Program Overview

1. Please describe the POP being proposed.

### Policy Option Package 304 –Public University Capital

2. Why is the POP being proposed?

### Consultation

3. Who is completing this REIS? Post Secondary Finance and Capital – Bruce Johnson
4. Who is responsible for tracking equity outcomes? **HECC DEIA Director, Rudyane Rivera-Lindstrom**
5. What method(s) are they using to track outcomes? **A capital rubric**

### PRIORITIZATION CRITERIA

#### Points

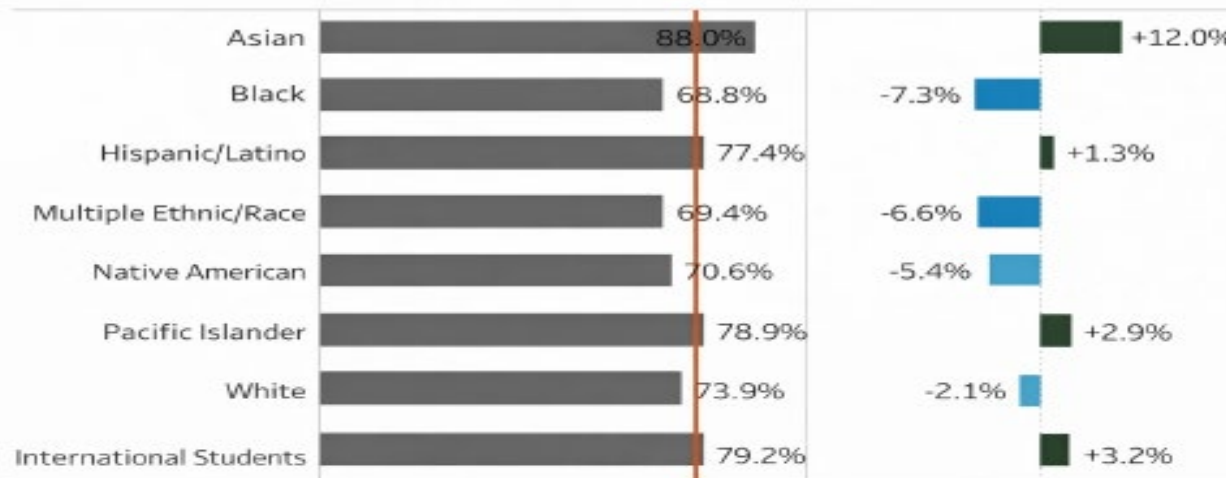
#### Strategic Priorities (52 points total)

|                                                              |            |
|--------------------------------------------------------------|------------|
| A. Strategic Capital Development Priorities                  |            |
| Part 1: Space renewal, workforce, or completion priorities   | 24         |
| Part 2: Addressing deferred maintenance issues               | 12         |
| Part 3: Supports research and economic development           | 8          |
| Part 4: Collaboration with interested parties                | 8          |
| <b>State Priorities (48 points total)</b>                    |            |
| B. Operational Savings and Sustainability                    | 8          |
| C. Life Safety, Security, Code Compliance and/or Loss of Use | 10         |
| D. Institutional Priority                                    | 5          |
| E. Student Success for Underserved Populations               | 10         |
| F. Leveraging Institutional Resources                        | 15         |
| <b>TOTAL</b>                                                 | <b>100</b> |

6. Does your agency have a DEIB practitioner (Yes or no)? **Yes Rudyane Rivera-Lindstrom**
- a. If yes, describe how you collaborated with them on this REIS. **DEIA Team participated in the development of a capital rubric that includes DEIA focus. DEIA also aid us in the grading of biennial capital projects using the known DEIA component of the rubric.**
  - b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.).
7. Did you collaborate with your agency's data analysts, community engagement managers, outreach managers, and/or others that regularly interact with underserved and marginalized communities on this REIS? (Yes, no, or not applicable)
- a. If yes, describe how you collaborated with them on this REIS. This is a shared activity of the universities, their governing boards with a focus on the equity map and equity component of the rubric. **The following example comes from Portland State University in the Millar Library renovation proposal for 2027-29. PSU is carefully tracking student success particularly for the underserved student communities.**
- PSU has the largest enrollment of underserved minority students in the state, yet has the largest deficits in collaborative learning spaces necessary to help the success of these students. The bar chart below illustrates the equity gaps in retention of first-year students enrolled at PSU in Fall 2023. The proposed improvements to the Millar Library are critical components of our commitment to improving outcomes for underserved students.

Red Reference Line: Overall rate for cohort, taking into account any additional filters applied

#### Equity Gaps in Fall to Fall Retention



Source: Office of Student Success. “Students First - Public Dashboard, Portland State University, 2023, accessed 19 March 2026.

- b. If they were not involved in the development of this REIS, please explain why. Describe what you did instead to incorporate equity expertise and community input (e.g. listening sessions, advisory review, analysis of existing community feedback, partnering with trusted community partners, etc.). **N/A**

#### Community Engagement and Data

8. Identify the specific racial groups and communities that may be impacted by this POP, both directly and indirectly. In your answer, include responses to the following questions:
  - a. How did you identify these impacted groups? **The university capital bond funding does not require a racial grouping in any way. So, the best solution for capital planning at the HECC has been to require critical thinking in the rubric for major capital projects. This occurs as we mentioned at the institutional level when the universities or colleges actively underserved students to be participants in the planning process.**

- b. What data are you using to validate your assessment? If possible, use outreach and engagement feedback to gather information and insight. **We use the Board approved capital proposals and subsequent site visits to validate the capital proposals.**
  - c. If possible, disaggregate the data by race, ethnicity, geography, income level, and other relevant characteristics. If disaggregated data is not available, please describe why. **Not available**
  - d. How are communities impacted by this POP? What are the disproportionate impacts? Please be specific. **All students, faculty, staff and general public who use the university or college facilities.**
9. How did you ensure multiple perspectives were part of the decision-making process for this POP? In your answer, include responses to the following questions:
- a. Identify how you have or are planning to engage multiple perspectives and impacted groups to provide feedback on this POP (e.g. program design, budget, policy decisions, etc.). Please give specific examples. **Same as 4b**
  - b. If community engagement is not part of your approach, please explain why and what you did instead to incorporate community perspectives. In your response, describe the following: the decision-making process used to determine engagement was not feasible or appropriate, the specific barriers (beyond general time or capacity), and how you mitigated the risk of missing community input (e.g. using existing feedback, partnering with trusted organizations, review from advisory bodies, etc.). **N/A**

### Impacts and Accountability

10. How disparities would likely persist or worsen If this POP is not funded, please describe the following:
- a. Which racial or ethnic communities would be most impacted. **Critical deferred maintenance and capital renewal will be postponed. The impacts are extensive because of life safety, code compliance, ADA compliance steps won't proceed as master planned proposed by the institutions.**
  - b. How disparities would likely persist or worsen. **Likely disparities would worsen if prolonged negative or zero funding occurs. What this means is facilities conditions will deteriorate systematically. Instead of eliminating hazards, seismic issues, and life safety, not funding means a decline in quality learning environments for the 17 community colleges, OHSU and the seven public universities.**

11. Who will be monitoring racial equity outcomes over time for this POP? **Our DEIA Director, Rudyane Rivera-Lindstrom is our lead at the HECC for monitoring racial equity outcomes.**

- a. How will progress be reported? **Quarterly reporting**
- b. How will leadership be informed of equity impacts? **HECC Leadership Team reports to the HECC Executive Team at least monthly**
- c. How will the community be involved in monitoring outcomes? **The community is involved way upstream in the process in the development of capital proposals that are student and DEIA focused.**

### **Diversity, Equity and Inclusion Plan**

Each office submitted initial office goals through their office director, these goals are pertaining to their body of work in alignment with the four (4) agency equity goals developed in 2020. After the creation of the new Office Equity Plan Template, offices updated and submitted the new plans in August 2022. The goals, outcomes and measures were also finalized in 2022; however, they will be malleable and adjust as needed. The DEI Director along with the Inclusion and Equity Specialists will monitor the progress quarterly and provide an update at all-staff meetings. Managers and supervisors will implement their office plan and model the actions to support the equity goals. The Affirmative Action (AA) Representatives also support the staff and help provide opportunities to build capacity, as well communicate statewide AA/DEI expectations and guidance. The DEI Director meets with each office to make sure they are on track and provide support.

**The full HECC DEI Action Plan can be found on the Agency website, or by clicking the link below:**

<https://www.oregon.gov/highered/about/Pages/agency-equity.aspx>

## Summary of 27-29 Budget (BDV104)

| Summary of 2027-29 Biennium Budget                 |            |                            |                      |                      |                                               |                     |                    |                        |                          |
|----------------------------------------------------|------------|----------------------------|----------------------|----------------------|-----------------------------------------------|---------------------|--------------------|------------------------|--------------------------|
| Higher Education Coordinating Commission           |            |                            |                      |                      | Agency Request Pre-Audit                      |                     |                    |                        |                          |
| Higher Education Coordinating Commission           |            |                            |                      |                      | Cross Reference Number: 52500-000-00-00-00000 |                     |                    |                        |                          |
| 2027-29 Biennium                                   |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Description                                        | Positions  | Full-Time Equivalent (FTE) | ALL FUNDS            | General Fund         | Lottery Funds                                 | Other Funds         | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds |
| 2025-27 Leg Adopted Budget                         | 198        | 186.34                     | 4,386,167,231        | 3,137,997,751        | 205,264,120                                   | 674,597,330         | 145,776,909        | 194,196,819            | 28,334,302               |
| 2025-27 Emergency Boards                           | -          | -                          | 63,100,862           | 1,392,880            | -                                             | 66,555,299          | 430,888            | (1,379,205)            | (3,899,000)              |
| <b>2025-27 Leg Approved Budget</b>                 | <b>198</b> | <b>186.34</b>              | <b>4,449,268,093</b> | <b>3,139,390,631</b> | <b>205,264,120</b>                            | <b>741,152,629</b>  | <b>146,207,797</b> | <b>192,817,614</b>     | <b>24,435,302</b>        |
| <b>2027-29 Base Budget Adjustments</b>             |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Net Cost of Position Actions                       |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Administrative Biennialized E-Board, Phase-Out     | (11)       | (8.26)                     | 187,170              | 2,312,385            | -                                             | (2,544,111)         | 418,896            | -                      | -                        |
| Estimated Cost of Merit Increase                   |            |                            | -                    | -                    | -                                             | -                   | -                  | -                      | -                        |
| Base Debt Service Adjustment                       |            |                            | 42,269,889           | 60,736,900           | (11,973,301)                                  | (14,913,906)        | -                  | 8,420,196              | -                        |
| Base Nonlimited Adjustment                         |            |                            | -                    | -                    | -                                             | -                   | -                  | -                      | -                        |
| Capital Construction                               |            |                            | (529,547,853)        | -                    | -                                             | (529,547,853)       | -                  | -                      | -                        |
| <b>Subtotal 2027-29 Base Budget</b>                | <b>187</b> | <b>178.08</b>              | <b>3,962,177,299</b> | <b>3,202,439,916</b> | <b>193,290,819</b>                            | <b>194,146,759</b>  | <b>146,626,693</b> | <b>201,237,810</b>     | <b>24,435,302</b>        |
| <b>Essential Packages</b>                          |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| 010 - Non-PICS Pers Svc/Vacancy Factor             |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Vacancy Factor (Increase)/Decrease                 | -          | -                          | (261,005)            | (202,500)            | -                                             | (27,999)            | (30,506)           | -                      | -                        |
| Non-PICS Personal Service Increase/(Decrease)      | -          | -                          | 40,164               | 38,194               | -                                             | 1,594               | 376                | -                      | -                        |
| <b>Subtotal</b>                                    | <b>-</b>   | <b>-</b>                   | <b>(220,841)</b>     | <b>(164,306)</b>     | <b>-</b>                                      | <b>(26,405)</b>     | <b>(30,130)</b>    | <b>-</b>               | <b>-</b>                 |
| 020 - Phase In / Out Pgm & One-time Cost           |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| 021 - Phase-in                                     | -          | -                          | 34,513,780           | -                    | 15,513,780                                    | 19,000,000          | -                  | -                      | -                        |
| 022 - Phase-out Pgm & One-time Costs               | -          | -                          | (124,531,717)        | (21,214,845)         | -                                             | (103,316,872)       | -                  | -                      | -                        |
| <b>Subtotal</b>                                    | <b>-</b>   | <b>-</b>                   | <b>(90,017,937)</b>  | <b>(21,214,845)</b>  | <b>15,513,780</b>                             | <b>(84,316,872)</b> | <b>-</b>           | <b>-</b>               | <b>-</b>                 |
| 030 - Inflation & Price List Adjustments           |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Cost of Goods & Services Increase/(Decrease)       | -          | -                          | 326,574,717          | 299,875,039          | 8,742,000                                     | 5,426,910           | 12,530,768         | -                      | -                        |
| State Gov't & Services Charges Increase/(Decrease) |            |                            | 926,005              | 837,864              | -                                             | 23,789              | 64,352             | -                      | -                        |
|                                                    |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| 08/19/26                                           |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| 9:26 AM                                            |            |                            |                      |                      |                                               |                     |                    |                        |                          |
| Page 1 of 3                                        |            |                            |                      |                      | BDV104 - Biennial Budget Summary              |                     |                    |                        |                          |
|                                                    |            |                            |                      |                      | BDV104                                        |                     |                    |                        |                          |



### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-000-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>     | <i>General Fund</i>  | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|----------------------|----------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| Subtotal                                       | -                | -                                         | 327,500,722          | 300,712,903          | 8,742,000            | 5,450,699          | 12,595,120               | -                                 | -                                       |
| 040 - Mandated Caseload                        |                  |                                           |                      |                      |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                        | -                | -                                         | -                    | -                    | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions        |                  |                                           |                      |                      |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                               | -                | -                                         | (37,131,015)         | (29,333,709)         | (3,753,188)          | (4,044,111)        | (7)                      | -                                 | -                                       |
| 060 - Technical Adjustments                    |                  |                                           |                      |                      |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | -                | -                                         | -                    | -                    | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | <b>187</b>       | <b>178.08</b>                             | <b>4,162,308,228</b> | <b>3,452,439,959</b> | <b>213,793,411</b>   | <b>111,210,070</b> | <b>159,191,676</b>       | <b>201,237,810</b>                | <b>24,435,302</b>                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-000-00-00-00000

| Description                                          | Positions  | Full-Time Equivalent (FTE) | ALL FUNDS            | General Fund         | Lottery Funds      | Other Funds        | Federal Funds       | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|------------|----------------------------|----------------------|----------------------|--------------------|--------------------|---------------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>187</b> | <b>178.08</b>              | <b>4,162,308,228</b> | <b>3,452,439,959</b> | <b>213,793,411</b> | <b>111,210,070</b> | <b>159,191,676</b>  | <b>201,237,810</b>     | <b>24,435,302</b>        |
| 070 - Revenue Reductions/Shortfall                   |            |                            |                      |                      |                    |                    |                     |                        |                          |
| 070 - Revenue Shortfalls                             | -          | -                          | -                    | -                    | -                  | -                  | -                   | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | <b>187</b> | <b>178.08</b>              | <b>4,162,308,228</b> | <b>3,452,439,959</b> | <b>213,793,411</b> | <b>111,210,070</b> | <b>159,191,676</b>  | <b>201,237,810</b>     | <b>24,435,302</b>        |
| 080 - E-Boards                                       |            |                            |                      |                      |                    |                    |                     |                        |                          |
| 081 - June 2026 Emergency Board                      | -          | -                          | -                    | -                    | -                  | -                  | -                   | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>   | <b>-</b>                   | <b>-</b>             | <b>-</b>             | <b>-</b>           | <b>-</b>           | <b>-</b>            | <b>-</b>               | <b>-</b>                 |
| Policy Packages                                      |            |                            |                      |                      |                    |                    |                     |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | 8          | 7.64                       | 7,080,000            | -                    | -                  | 7,080,000          | -                   | -                      | -                        |
| 103 - WIOA Transfer to OED                           | (15)       | (15.00)                    | (118,650,043)        | (8,572,674)          | -                  | -                  | (89,541,067)        | -                      | (20,536,302)             |
| 104 - OLDC Senior Research Analyst and OPA           | 2          | 1.76                       | -                    | -                    | -                  | -                  | -                   | -                      | -                        |
| 106 - Indirect Funding                               | -          | -                          | 13,649               | 3,317,958            | -                  | -                  | (3,304,309)         | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -          | -                          | 88,530,000           | -                    | -                  | 88,530,000         | -                   | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -          | -                          | 5,070,000            | -                    | -                  | 5,070,000          | -                   | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -          | -                          | 136,015,000          | -                    | -                  | 136,015,000        | -                   | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -          | -                          | 455,185,000          | -                    | -                  | 455,185,000        | -                   | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | <b>(5)</b> | <b>(5.60)</b>              | <b>573,243,606</b>   | <b>(5,254,716)</b>   | <b>-</b>           | <b>691,880,000</b> | <b>(92,845,376)</b> | <b>-</b>               | <b>(20,536,302)</b>      |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>182</b> | <b>172.48</b>              | <b>4,735,551,834</b> | <b>3,447,185,243</b> | <b>213,793,411</b> | <b>803,090,070</b> | <b>66,346,300</b>   | <b>201,237,810</b>     | <b>3,899,000</b>         |
| Percentage Change From 2025-27 Leg Approved Budget   | -8.08%     | -7.44%                     | 6.43%                | 9.80%                | 4.16%              | 8.36%              | -54.62%             | 4.37%                  | -84.04%                  |
| Percentage Change From 2027-29 Current Service Level | -2.67%     | -3.14%                     | 13.77%               | -0.15%               | -                  | 622.14%            | -58.32%             | -                      | -84.04%                  |

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BDV104 - Biennial Budget Summary  
BDV104

## ORBITS Agency Wide Program Unit Summary (BPR010)

### Higher Education Coordinating Commission

Agency Number: 52500

Agencywide Program Unit Summary  
2027-29 Biennium

Version: V - 01 - Agency Request Budget

| Summary<br>Cross Reference<br>Number | Cross Reference Description       | 2023-25<br>Actuals | 2025-27 Leg<br>Adopted<br>Budget | 2025-27 Leg<br>Approved<br>Budget | 2027-29<br>Agency<br>Request<br>Budget | 2027-29<br>Governor's<br>Budget | 2027-29 Leg.<br>Adopted<br>Budget |
|--------------------------------------|-----------------------------------|--------------------|----------------------------------|-----------------------------------|----------------------------------------|---------------------------------|-----------------------------------|
| 200-00-00-00000                      | Directors Office                  |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                      | 12,258,291         | 14,961,557                       | 18,250,436                        | 14,238,669                             | -                               | -                                 |
|                                      | Other Funds                       | 4,700,578          | 9,700,000                        | 9,700,000                         | 7,645,557                              | -                               | -                                 |
|                                      | Federal Funds                     | 160,483            | 681,773                          | 695,072                           | 148,895                                | -                               | -                                 |
|                                      | All Funds                         | 17,119,352         | 25,343,330                       | 28,645,508                        | 22,033,121                             | -                               | -                                 |
| 201-00-00-00000                      | Central Operations                |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                      | 19,135,479         | 20,184,659                       | 20,751,284                        | 31,626,406                             | -                               | -                                 |
|                                      | Other Funds                       | 4,865,648          | 9,816,952                        | 9,974,469                         | 12,035,778                             | -                               | -                                 |
|                                      | Federal Funds                     | 945,602            | 2,914,174                        | 3,013,597                         | 1,138,950                              | -                               | -                                 |
|                                      | All Funds                         | 24,946,729         | 32,915,785                       | 33,739,350                        | 44,801,134                             | -                               | -                                 |
| 202-00-00-00000                      | Research and Data                 |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                      | 3,837,983          | 5,518,670                        | 5,698,307                         | 5,871,858                              | -                               | -                                 |
|                                      | Other Funds                       | 3,056,353          | 4,784,462                        | 4,894,374                         | 4,732,334                              | -                               | -                                 |
|                                      | Federal Funds                     | 62,528             | 461,685                          | 475,200                           | 146,543                                | -                               | -                                 |
|                                      | All Funds                         | 6,956,864          | 10,764,817                       | 11,067,881                        | 10,750,735                             | -                               | -                                 |
| 203-00-00-00000                      | Academic Policy and Authorization |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                      | 3,533,127          | 2,603,180                        | 2,678,810                         | 2,473,197                              | -                               | -                                 |
|                                      | Other Funds                       | 5,110,954          | 5,246,042                        | 5,363,195                         | 5,718,602                              | -                               | -                                 |
|                                      | Federal Funds                     | -                  | -                                | -                                 | 11,378                                 | -                               | -                                 |
|                                      | All Funds                         | 8,644,081          | 7,849,222                        | 8,042,005                         | 8,203,177                              | -                               | -                                 |

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2027-29 Biennium

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Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission**
**Agency Number: 52500**

 Agencywide Program Unit Summary  
 2027-29 Biennium

Version: V - 01 - Agency Request Budget

| Summary<br>Cross Reference<br>Number | Cross Reference Description        | 2023-25<br>Actuals | 2025-27 Leg<br>Adopted<br>Budget | 2025-27 Leg<br>Approved<br>Budget | 2027-29<br>Agency<br>Request<br>Budget | 2027-29<br>Governor's<br>Budget | 2027-29 Leg.<br>Adopted<br>Budget |
|--------------------------------------|------------------------------------|--------------------|----------------------------------|-----------------------------------|----------------------------------------|---------------------------------|-----------------------------------|
| 204-00-00-00000                      | Post-Secondary Finance and Capital |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                       | 2,207,436          | 2,378,809                        | 2,436,378                         | 2,397,572                              | -                               | -                                 |
| 205-00-00-00000                      | Community Colleges                 |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                       | 16,651,471         | 18,673,282                       | 18,686,112                        | 19,767,163                             | -                               | -                                 |
|                                      | Other Funds                        | 6,931,875          | 6,251,129                        | 6,369,808                         | 6,775,359                              | -                               | -                                 |
|                                      | Federal Funds                      | 14,841,416         | 14,261,362                       | 14,318,780                        | 15,498,068                             | -                               | -                                 |
|                                      | All Funds                          | 38,424,762         | 39,185,773                       | 39,374,700                        | 42,040,590                             | -                               | -                                 |
| 206-00-00-00000                      | Workforce Investments              |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                       | 39,904,433         | 33,739,734                       | 33,868,797                        | 22,629,681                             | -                               | -                                 |
|                                      | Other Funds                        | 68,336,148         | 108,231,189                      | 108,387,555                       | 34,741,772                             | -                               | -                                 |
|                                      | Federal Funds                      | 75,199,954         | 147,990,305                      | 148,238,704                       | 49,402,466                             | -                               | -                                 |
|                                      | All Funds                          | 183,440,535        | 289,961,228                      | 290,495,056                       | 106,773,919                            | -                               | -                                 |
| 207-00-00-00000                      | OSAC                               |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                       | 253,947,878        | 317,055,001                      | 317,247,999                       | 353,070,765                            | -                               | -                                 |
|                                      | Lottery Funds                      | 101,500,000        | 94,000,000                       | 94,000,000                        | 98,988,812                             | -                               | -                                 |
|                                      | Other Funds                        | 77,221,792         | 28,684,179                       | 28,792,946                        | 27,226,939                             | -                               | -                                 |
|                                      | Federal Funds                      | -                  | 3,912                            | 2,746                             | -                                      | -                               | -                                 |
|                                      | All Funds                          | 432,669,670        | 439,743,092                      | 440,043,691                       | 479,286,516                            | -                               | -                                 |
| 208-00-00-00000                      | Support to Community Colleges      |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                       | 803,484,641        | 858,973,475                      | 858,973,475                       | 977,035,930                            | -                               | -                                 |

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 2027-29 Biennium

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Agencywide Program Unit Summary  
2027-29 Biennium

Version: V - 01 - Agency Request Budget

| Summary<br>Cross Reference<br>Number | Cross Reference Description             | 2023-25<br>Actuals | 2025-27 Leg<br>Adopted<br>Budget | 2025-27 Leg<br>Approved<br>Budget | 2027-29<br>Agency<br>Request<br>Budget | 2027-29<br>Governor's<br>Budget | 2027-29 Leg.<br>Adopted<br>Budget |
|--------------------------------------|-----------------------------------------|--------------------|----------------------------------|-----------------------------------|----------------------------------------|---------------------------------|-----------------------------------|
| 208-00-00-00000                      | Support to Community Colleges           |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | Other Funds                             | 10,765,047         | 11,426,523                       | 11,426,523                        | 11,995,707                             | -                               | -                                 |
|                                      | All Funds                               | 814,249,688        | 870,399,998                      | 870,399,998                       | 989,031,637                            | -                               | -                                 |
| 209-00-00-00000                      | Public University Ops & Student Support |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                            | 1,013,809,446      | 1,079,915,684                    | 1,079,915,684                     | 1,149,020,045                          | -                               | -                                 |
| 210-00-00-00000                      | Public University State Programs        |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                            | 94,066,166         | 62,348,693                       | 62,348,693                        | 66,094,945                             | -                               | -                                 |
|                                      | Other Funds                             | 4,650,726          | 4,975,593                        | 9,582,740                         | 5,348,762                              | -                               | -                                 |
|                                      | All Funds                               | 98,716,892         | 67,324,286                       | 71,931,433                        | 71,443,707                             | -                               | -                                 |
| 211-00-00-00000                      | Statewide Public Services               |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                            | 187,362,022        | 196,969,462                      | 196,969,462                       | 211,307,496                            | -                               | -                                 |
|                                      | Lottery Funds                           | 36,406,064         | 48,060,583                       | 48,060,583                        | 63,171,340                             | -                               | -                                 |
|                                      | All Funds                               | 223,768,086        | 245,030,045                      | 245,030,045                       | 274,478,836                            | -                               | -                                 |
| 212-00-00-00000                      | Sports Lottery                          |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | Lottery Funds                           | 18,329,943         | 18,852,926                       | 18,852,926                        | 19,255,949                             | -                               | -                                 |
| 213-00-00-00000                      | OHSU Programs                           |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                            | 140,792,377        | 147,077,563                      | 147,077,563                       | 157,467,266                            | -                               | -                                 |
| 214-00-00-00000                      | Public University Debt Service          |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                            | 257,286,015        | 306,958,030                      | 303,497,360                       | 357,034,698                            | -                               | -                                 |

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Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Agencywide Program Unit Summary  
2027-29 Biennium

Version: V - 01 - Agency Request Budget

| Summary<br>Cross Reference<br>Number | Cross Reference Description            | 2023-25<br>Actuals | 2025-27 Leg<br>Adopted<br>Budget | 2025-27 Leg<br>Approved<br>Budget | 2027-29<br>Agency<br>Request<br>Budget | 2027-29<br>Governor's<br>Budget | 2027-29 Leg.<br>Adopted<br>Budget |
|--------------------------------------|----------------------------------------|--------------------|----------------------------------|-----------------------------------|----------------------------------------|---------------------------------|-----------------------------------|
| 214-00-00-00000                      | Public University Debt Service         |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | Lottery Funds                          | 32,830,170         | 34,833,901                       | 34,833,901                        | 23,616,540                             | -                               | -                                 |
|                                      | Other Funds                            | 475,576,407        | 206,528,059                      | 206,243,612                       | 205,277,214                            | -                               | -                                 |
|                                      | Federal Funds                          | 4,008,153          | 7,798,000                        | 3,899,000                         | 3,450,000                              | -                               | -                                 |
|                                      | All Funds                              | 769,700,745        | 556,117,990                      | 548,473,873                       | 589,378,452                            | -                               | -                                 |
| 215-00-00-00000                      | Community College Debt Service         |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                           | 39,640,147         | 47,068,827                       | 47,419,146                        | 53,575,642                             | -                               | -                                 |
|                                      | Lottery Funds                          | 11,461,067         | 9,516,710                        | 9,516,710                         | 8,760,770                              | -                               | -                                 |
|                                      | Other Funds                            | 273,698            | 385,000                          | 370,000                           | 959,974                                | -                               | -                                 |
|                                      | All Funds                              | 51,374,912         | 56,970,537                       | 57,305,856                        | 63,296,386                             | -                               | -                                 |
| 216-00-00-00000                      | OHSU Debt Service                      |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | General Fund                           | 23,575,125         | 23,571,125                       | 23,571,125                        | 23,573,910                             | -                               | -                                 |
|                                      | Other Funds                            | 10,759,397         | 3,317,168                        | 3,317,168                         | 3,329,050                              | -                               | -                                 |
|                                      | All Funds                              | 34,334,522         | 26,888,293                       | 26,888,293                        | 26,902,960                             | -                               | -                                 |
| 217-00-00-00000                      | Public University Capital Construction |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | Other Funds                            | 333,713,551        | 449,447,853                      | 509,547,853                       | 590,970,806                            | -                               | -                                 |
| 218-00-00-00000                      | Community College Capital Construction |                    |                                  |                                   |                                        |                                 |                                   |
|                                      | Other Funds                            | 37,500,000         | 20,000,000                       | 20,000,000                        | 87,570,026                             | -                               | -                                 |

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2027-29 Biennium

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Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission****Agency Number: 52500**Agencywide Program Unit Summary  
2027-29 Biennium

Version: V - 01 - Agency Request Budget

| <i>Summary<br/>Cross Reference<br/>Number</i> | <i>Cross Reference Description</i> | <i>2023-25<br/>Actuals</i> | <i>2025-27 Leg<br/>Adopted<br/>Budget</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29<br/>Agency<br/>Request<br/>Budget</i> | <i>2027-29<br/>Governor's<br/>Budget</i> | <i>2027-29 Leg.<br/>Adopted<br/>Budget</i> |
|-----------------------------------------------|------------------------------------|----------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------|--------------------------------------------|
|-----------------------------------------------|------------------------------------|----------------------------|-------------------------------------------|--------------------------------------------|--------------------------------------------------|------------------------------------------|--------------------------------------------|

**TOTAL AGENCY**

|               |               |               |               |               |   |   |
|---------------|---------------|---------------|---------------|---------------|---|---|
| General Fund  | 2,911,492,037 | 3,137,997,751 | 3,139,390,831 | 3,447,185,243 | - | - |
| Lottery Funds | 200,527,244   | 205,264,120   | 205,264,120   | 213,793,411   | - | - |
| Other Funds   | 1,043,462,174 | 868,794,149   | 933,970,243   | 1,004,327,880 | - | - |
| Federal Funds | 95,218,136    | 174,111,211   | 170,643,099   | 69,796,300    | - | - |
| All Funds     | 4,250,699,591 | 4,386,167,231 | 4,449,268,093 | 4,735,102,834 | - | - |

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2027-29 Biennium\_\_\_\_ Governor's Budget  
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Agencywide Program Unit Summary - BPR010

# Program Prioritization

| Program Prioritization for 2025-27                    |                    |                                 |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                     |     |                  |               |               |                      |               |                  |                |       |                                       |                                               |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
|-------------------------------------------------------|--------------------|---------------------------------|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----|------------------|---------------|---------------|----------------------|---------------|------------------|----------------|-------|---------------------------------------|-----------------------------------------------|--------------------------------------------------|-------------------|-------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| Agency Name: Higher Education Coordinating Commission |                    |                                 |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                     |     |                  |               |               | Agency Number: 20200 |               |                  |                |       |                                       |                                               |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 2025-27 Biennium                                      |                    |                                 |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                     |     |                  |               |               | 20200 Agency Budget  |               |                  |                |       |                                       |                                               |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| Program/Division Priorities for 2025-27 Biennium      |                    |                                 |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                     |     |                  |               |               |                      |               |                  |                |       |                                       |                                               |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 1                                                     | 2                  | 3                               | 4                                    | 5                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6                                                                   | 7   | 8                | 9             | 10            | 11                   | 12            | 13               | 14             | 15    | 16                                    | 17                                            | 18                                               | 19                | 20                                                    | 21                                                                                                                                                                                                                                                                                                              | 22 |
| Priority<br>(ranked with highest priority first)      | Agency<br>Initials | Program or<br>Activity Initials | Program Unit/Activity<br>Description | Identify<br>Key<br>Performance<br>Measure(s)<br>(1-5)                                                                                                                                                                                                                                                                                                                                                                                                                      | Priorities<br>(1-5)<br>Purpose<br>or<br>Program<br>Activity<br>Code | GF  | LF               | OF            | NL-OF         | FF                   | NL-FF         | TOTAL FUNDS      | Pos.           | FTE   | New or<br>Enhance<br>Program<br>(Y/N) | Include<br>as<br>Reduction<br>Option<br>(Y/N) | Legal<br>Reg.<br>Code<br>(C, D,<br>FM,<br>PS, R) | Legal<br>Citation | Explain What is Mandatory<br>(for C, FM, and FO Only) | Comments on Proposed<br>Changes to CML Included in<br>Agency Request                                                                                                                                                                                                                                            |    |
| Agency                                                | Program/ Div       |                                 |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                     |     |                  |               |               |                      |               |                  |                |       |                                       |                                               |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 1                  | HECC                            | Direct Financial<br>Aid to Students  | Includes the Oregon Opportunity Grant (OOG), Oregon Promise, Oregon National Guard Student Assistance (ONGSTA), Oregon Tribal Student grant, fees, private awards, public programs, ASPIRE program, assistance completing FAFSA/OREA applications, etc.                                                                                                                                                                                                                    | 1,2,3,4,5,6,8,10,11,12,13,14                                        | 7   | 383,076,766.00   | 98,988,812.00 | 97,266,939.00 | -                    | -             | \$ 479,085,216   | 25             | 28.00 | N                                     | Y                                             |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 2                  | HECC                            | SOC                                  | The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seven-state community colleges.                                                                                                                                                                                                                                                                                                                 | 1,2,3,4,5,6,8,10,11,12                                              | 7   | 977,705,939.00   | -             | 1,062,707.00  | -                    | -             | \$ 989,031,627   |                |       | N                                     | Y                                             |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 3                  | HECC                            | SFC                                  | The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities.                                                                                                                                                                                                                                                                                                                      | 1,2,3,4,5,6,7,8,9,10,13,14                                          | 7   | 1,149,020,045.00 | -             | -             | -                    | -             | \$ 1,149,020,045 |                |       | N                                     | Y                                             |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 4                  | HECC                            | Workforce<br>Programs                | OWI works to connect industry, education, and community partners to build a workforce training system that meets Oregon's current and future needs. Provides worker training and employment assistance to adults and youth (OWC). Provides funds for state-based AmeriCorps programs.                                                                                                                                                                                      | 1,2,3,4,5,6,7,8,9,10,13,14,15                                       | 4,6 | 22,609,681.00    | -             | 34,761,773.00 | -                    | 49,401,456.00 | -                | \$ 106,773,210 | 18    | 17.50                                 |                                               | Y                                                |                   |                                                       | Policy Option Package 103 transfers responsibility for administering the state Workforce and Talent Development Board (WTDDB), several related General Fund grant programs, and programs under Title I of the Federal Workforce Innovation and Opportunity Act (WIOA) to the Oregon Employment Department (OED) |    |
| 52500                                                 | 5                  | HECC                            | Academic Policy<br>Authorization     | Academic Policy Authorization is responsible for policy coordination related to Oregon's seven public universities. Oversees transitions, academic program approvals, degree completion initiatives, and university evaluations. ODA authorizes more than twenty in-state degree-granting private institutions, and more than forty-five out-of-state degree-granting institutions. PCE issues and provides technical assistance to life science career and trade schools. | 1,2,3,4,5,6,7,8,9,10,13,14,15                                       | 7   | 2,475,107.00     | -             | 5,101,602.00  | 800,000.00           | 11,375.00     | -                | \$ 8,293,177   | 16    | 13.00                                 |                                               | Y                                                |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 6                  | HECC                            | CCWD Programs                        | Serves Oregon's community colleges and adult basic skills providers. Includes Career and Technical Education (CTE) (including the Carl D. Perkins Vocational and Technical Education Act), Accelerated Learning, Career Pathways, Community College Program Approval, GED @testing and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).                                         | 1,2,3,4,5,6,8,10,11,12,13,14                                        | 7   | 19,707,169.00    | -             | 6,775,359.00  | -                    | 12,498,668.00 | -                | \$ 42,240,930  | 10    | 16.70                                 |                                               | Y                                                |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |
| 52500                                                 | 8                  | HECC                            | OHRU                                 | OHRU has four public relations: education, clinical care, research, and statewide outreach.                                                                                                                                                                                                                                                                                                                                                                                | 4,5,6,8,9,10,13,14                                                  | 7   | 107,407,266.00   | -             | -             | -                    | -             | \$ 107,407,266   |                |       | N                                     | Y                                             |                                                  |                   |                                                       |                                                                                                                                                                                                                                                                                                                 |    |



Program Prioritization for 2025-27

| Agency Name: Higher Education Coordinating Commission |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       |                                            |                |                |                |                  |              |                | Agency Number: 52500 |               |                               |                                    |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
|-------------------------------------------------------|-----------------|------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|--------------------------------------------|----------------|----------------|----------------|------------------|--------------|----------------|----------------------|---------------|-------------------------------|------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|--|----------------------------|--|--|--|--|--|
| 2027-29 Biennium                                      |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       |                                            |                |                |                |                  |              |                |                      |               |                               |                                    |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500 Agency Rollup                                   |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       |                                            |                |                |                |                  |              |                |                      |               |                               |                                    |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| Program/Division Priorities for 2027-29 Biennium      |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       |                                            |                |                |                |                  |              |                |                      |               |                               |                                    |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 1                                                     | 2               | 3                            | 4                                 | 5                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6                                     | 7                                          | 8              | 9              | 10             | 11               | 12           | 13             | 14                   | 15            | 16                            | 17                                 | 18                                | 19                                                                                | 20                                                 | 21                                                                                                                                                                                                                                                                                                                                                                       | 22 |  |  |                            |  |  |  |  |  |
| Priority<br>(ranked with highest priority first)      | Agency Initials | Program or Activity Initials | Program Unit/Activity Description | Identify Key Performance Measure(s )                                                                                                                                                                                                                                                                                                                                                                                                       | Primary Purpose Program-Activity Code | GF                                         | LF             | OF             | NL-OF          | FF               | NL-FF        | TOTAL FUNDS    | Pos.                 | FTE           | New or Enhanced Program (Y/N) | Included as Reduction Option (Y/N) | Legal Req. Code (C, D, FM, FO, S) | Legal Citation                                                                    | Explain What is Mandatory (for C, FM, and FO Only) | Comments on Proposed Changes to CSL included in Agency Request                                                                                                                                                                                                                                                                                                           |    |  |  |                            |  |  |  |  |  |
| ASCV                                                  | Program/ Div    |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       |                                            |                |                |                |                  |              |                |                      |               |                               |                                    |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | 8               | HECC                         | OHSU                              | OHSU has four public missions: education, clinical care, research, and statewide outreach.                                                                                                                                                                                                                                                                                                                                                 | 4,7,8,9,10,13,14                      | 7                                          | 157,467,266.00 | -              | -              | -                | -            | \$ 157,467,266 |                      |               | N                             | Y                                  |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | 9               | HECC                         | PUSP                              | The State Programs category is intended to encompass General Fund support for certain institutions, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the State of Oregon. Many of these programs have an industry-specific focus and receive additional investments from the private sector as well as other sources. |                                       | 7                                          | 66,094,945.00  | -              | 5,348,762.00   | -                | -            | \$ 71,443,707  |                      |               | N                             | Y                                  |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | 10              | HECC                         | SWPS                              | Includes Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.                                                                                                                                                                                                                                                                                                                                            |                                       | 7                                          | 211,307,496.00 | 63,471,340.00  | -              | -                | -            | \$ 274,470,836 |                      |               | N                             | Y                                  |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | 11              | HECC                         | SL                                | Provides lottery funds to support athletic programs and student scholarships at Oregon's public universities.                                                                                                                                                                                                                                                                                                                              |                                       | 7                                          | -              | 19,255,949.00  | -              | -                | -            | \$ 19,255,949  |                      |               | N                             | Y                                  |                                   |                                                                                   |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | Not ranked      | HECC                         | HECC Operations                   | Includes Commission, Director's Office, research and data, budget, accounting, human resources, and postsecondary capital finance.                                                                                                                                                                                                                                                                                                         | 15                                    | 4,7                                        | 54,134,505.00  | -              | 24,413,669.00  | -                | 1,434,388.00 | \$ 79,982,562  | 104                  | 100.36        | N                             | Y                                  |                                   |                                                                                   |                                                    | POPS 101, 103, 104, and 106:<br>POP 101 - IT modernization creates enhancements to the HECC's legacy systems.<br>POP 103 - Transfer of staff for programs under Title I of the federal WIOA to OED.<br>POP 104 - OLDC staffing from savings to structural changes to database management.<br>POP 106 - Rebalancing Federal Indirect as a result program transfer to OED. |    |  |  |                            |  |  |  |  |  |
| 52500                                                 | Not ranked      | HECC                         | Capital Construction              | The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt. Includes Debt Service and COI.                                                                                                                                                                                                                               | 1,2,3,4,5,6,7,8,9,10,11,12,13,14      | 7                                          | 434,184,250.00 | 32,377,310.00  | 888,107,070.00 | -                | -            | 3,899,000.00   | \$ 1,358,567,630     |               |                               |                                    |                                   | D                                                                                 |                                                    | University and Community College capital construction requests                                                                                                                                                                                                                                                                                                           |    |  |  |                            |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 2,447,185,343.00                           |                | 213,793,411.00 |                | 1,003,727,850.00 |              | 600,000.00     |                      | 66,346,100.00 |                               | 3,899,000.00                       |                                   | 4,735,551,834                                                                     |                                                    | 182                                                                                                                                                                                                                                                                                                                                                                      |    |  |  |                            |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 7. Primary Purpose Program/Activity Exists |                |                |                |                  |              | check:         |                      |               |                               |                                    |                                   | 4,735,551,834                                                                     |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  | 19. Legal Requirement Code |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 1 Civil Justice                            |                |                |                |                  |              |                |                      |               |                               |                                    |                                   | C Constitutional                                                                  |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 2 Community Development                    |                |                |                |                  |              |                |                      |               |                               |                                    |                                   | D Debt Service                                                                    |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 3 Consumer Protection                      |                |                |                |                  |              |                |                      |               |                               |                                    |                                   | FM Federal - Mandatory                                                            |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |
|                                                       |                 |                              |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                       | 4 Administrative Function                  |                |                |                |                  |              |                |                      |               |                               |                                    |                                   | FO Federal - Optional (once you choose to participate certain requirements exist) |                                                    |                                                                                                                                                                                                                                                                                                                                                                          |    |  |  |                            |  |  |  |  |  |

## Reduction Options

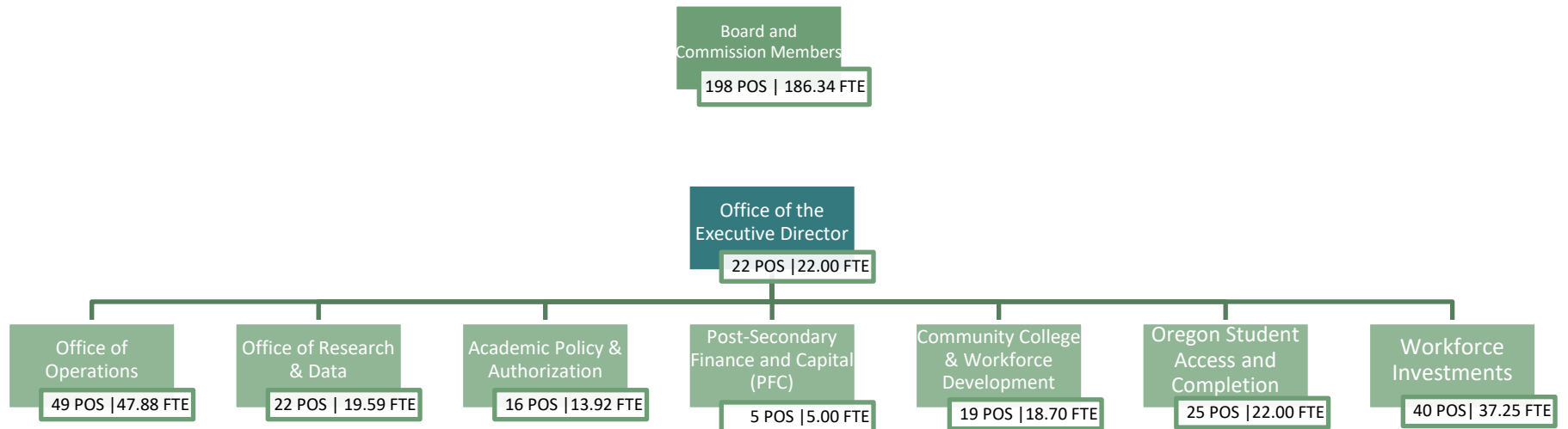
| Higher Education Coordinating Commission (HECC)<br>2027-29 Biennium |                                 |        |                                |                                                               |               |              |             |       |              |             |                  |      |      |                                       |                                                                                                                                                                                                                                                                                                     |
|---------------------------------------------------------------------|---------------------------------|--------|--------------------------------|---------------------------------------------------------------|---------------|--------------|-------------|-------|--------------|-------------|------------------|------|------|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Detail of Reductions to 2025-27 Current Service Level Budget        |                                 |        |                                |                                                               |               |              |             |       |              |             |                  |      |      |                                       |                                                                                                                                                                                                                                                                                                     |
| 1                                                                   | 2                               | 3      | 4                              | 5                                                             | 6             | 7            | 8           | 9     | 10           | 11          | 12               | 13   | 14   | 15                                    | 16                                                                                                                                                                                                                                                                                                  |
| Priority<br>(ranked most to least preferred)                        |                                 | Agency | SCR or<br>Activity<br>Initials | Program Unit/Activity Description                             | GF            | LF           | OF          | NL-OF | FF           | NL-FF       | TOTAL FUNDS      | Pos. | FTE  | Used in<br>Gov.<br>Budget<br>Yes / No | Impact of Reduction on Services and Outcomes                                                                                                                                                                                                                                                        |
| Dept                                                                | Prgm/ Div                       |        |                                |                                                               |               |              |             |       |              |             |                  |      |      |                                       |                                                                                                                                                                                                                                                                                                     |
| ALL                                                                 | ALL                             | 52500  | ALL                            | Reduce Services and Supplies spending by 3% across the agency | (598,064)     |              |             |       |              |             | \$ (598,064)     | 0    | 0.00 |                                       | Reduce spending in S&S by 3%; specifically travel, office supplies, & IT expendable property (reduce rate of computer replacement from every 3 years to as needed)                                                                                                                                  |
| ALL                                                                 | ALL                             | 52500  | ALL                            | Remove FF Inflation pkg 031                                   |               |              |             |       | (15,919,168) |             | \$ (15,919,168)  | 0    | 0.00 |                                       | Remove FF Inflation package 031 across the agency                                                                                                                                                                                                                                                   |
| DO                                                                  | Program Initiatives             | 52500  | 200                            | Remove Part time faculty healthcare                           |               |              | (7,645,557) |       |              |             | \$ (7,645,557)   | 0    | 0.00 |                                       | This program was funded with a one-time investment in the 2021-23 biennium. This reduction will deplete any carryover funding into 2027-29 and for the program to continue into 2027-29 a source of funding will need to be identified.                                                             |
| DO                                                                  | Program Initiatives             | 52500  | 200                            | Remove benefits navigator                                     | (6,080,725)   |              |             |       |              |             | \$ (6,080,725)   | 0    | 0.00 |                                       | HB2835 requires each institution to have a benefits navigator on staff to assist students in navigating eligibility and applying for state and federal benefits. Removing this funding will result in each institution having to provide their own funding to fill these positions.                 |
| Sports Lottery                                                      | Sports Lottery                  | 52500  | 212                            | Reduce Special Payment                                        |               | (4,238,086)  |             |       |              |             | \$ (4,238,086)   | 0    | 0.00 |                                       | Sports Lottery, reduction to this budget will impact our external partners                                                                                                                                                                                                                          |
| Statewide Public Services                                           | Agricultural Experiment Station | 52500  | 211-01                         | Reduce Special Payment                                        | (19,520,586)  |              |             |       |              |             | \$ (19,520,586)  | 0    | 0.00 |                                       | Statewide Public Services, reduction to this budget will impact our external partners                                                                                                                                                                                                               |
| PU State Programs                                                   | PU State Programs               | 52500  | 210                            | Reduce Special Payment                                        | (6,105,851)   |              | (222,738)   |       |              |             | \$ (6,328,589)   | 0    | 0.00 |                                       | Public University State Programs, reduction to this budget will impact our external partners                                                                                                                                                                                                        |
| Statewide Public Services                                           | Statewide Public Services       | 52500  | 211                            | Reduce Special Payment to Outdoor School Program              |               | (13,903,524) |             |       |              |             | \$ (13,903,524)  | 0    | 0.00 |                                       | Statewide Public Services, reduction to this budget will impact our external partners                                                                                                                                                                                                               |
| OHSU Programs                                                       | OHSU Programs                   | 52500  | 213                            | Reduce Special Payment                                        | (14,546,826)  |              |             |       |              |             | \$ (14,546,826)  | 0    | 0.00 |                                       | OHSU, reduction to this budget will impact our external partners                                                                                                                                                                                                                                    |
| OWI                                                                 | Rapid Response                  | 52500  | 206                            | Reduce Rapid Response grant                                   |               |              |             |       |              | (2,053,630) | \$ (2,053,630)   | 0    | 0.00 |                                       | The goal of a Rapid Response team is to enable affected workers to return to work as quickly as possible following a layoff, or to avoid unemployment altogether. When a layoff happens, Rapid Response teams provide information and services to return workers to employment as soon as possible. |
| ALL                                                                 | ALL                             | 52500  | ALL                            | Remove Special Payment inflation pkg 031                      | (6,580,757)   |              | (2,486,251) |       |              |             | \$ (9,067,008)   | 0    | 0.00 |                                       | Remove standard inflation from special payments, except special payments from SCR 208,209,210,211, or 213, and Oregon Opportunity Grant                                                                                                                                                             |
| Support to CC                                                       | Support to CC                   | 52500  | 208                            | Reduce Special Payment                                        | (90,264,992)  |              | (499,535)   |       |              |             | \$ (90,764,527)  | 0    | 0.00 |                                       | Support to Community Colleges, reduction to this budget will impact our external partners                                                                                                                                                                                                           |
| Support to PU                                                       | Support to PU                   | 52500  | 209                            | Reduce Special Payment                                        | (106,146,472) |              |             |       |              |             | \$ (106,146,472) | 0    | 0.00 |                                       | Public University Ops & Student Support, reduction to this budget will impact our external partners                                                                                                                                                                                                 |

Higher Education Coordinating Commission (HECC)  
2027-29 Biennium

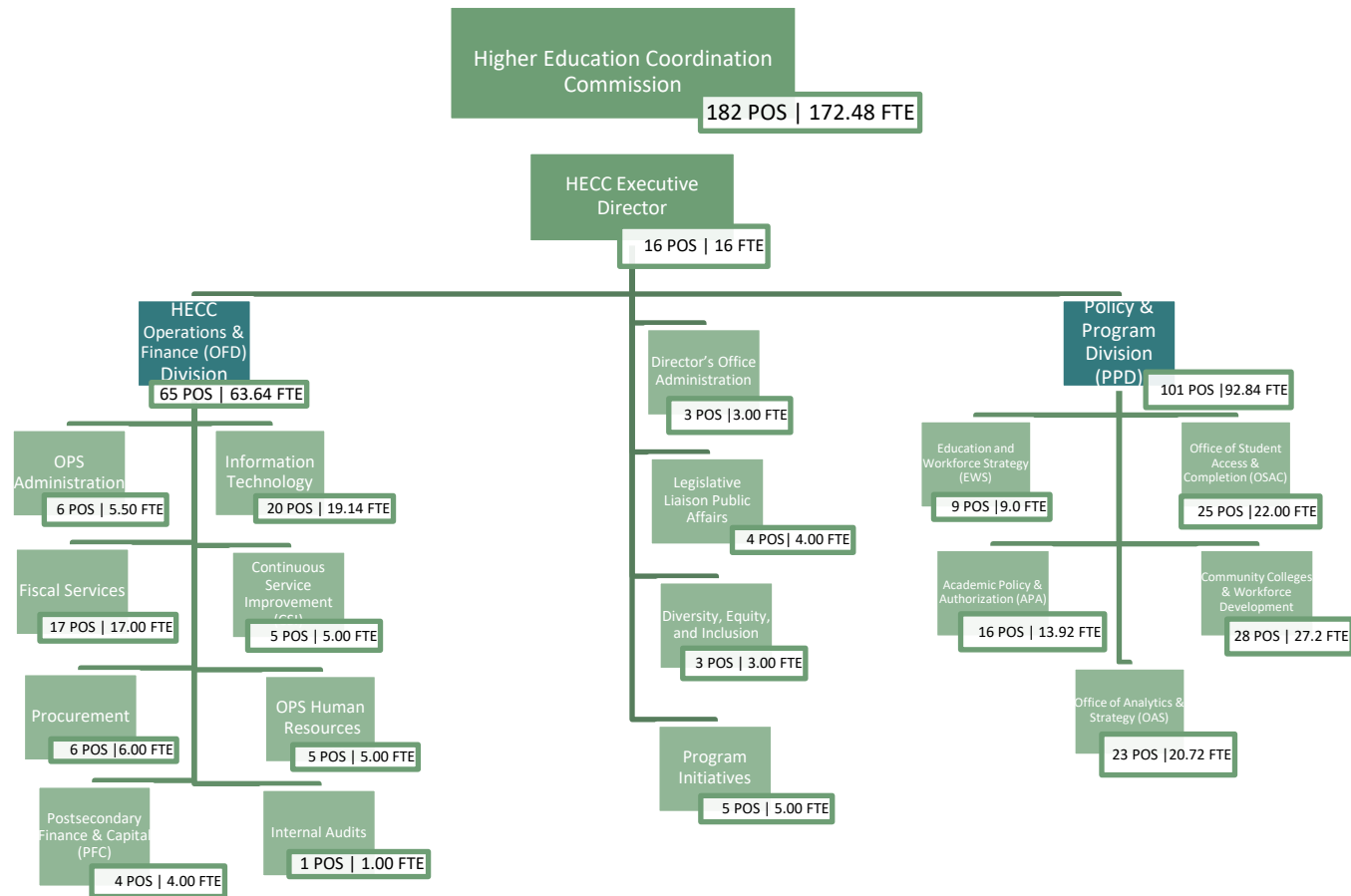
| Detail of Reductions to 2025-27 Current Service Level Budget |                       |        |                                |                                      |               |              |              |          |              |             |                  |      |      |                                       |                                                                                                                                                                                                                                                                                                             |
|--------------------------------------------------------------|-----------------------|--------|--------------------------------|--------------------------------------|---------------|--------------|--------------|----------|--------------|-------------|------------------|------|------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1                                                            | 2                     | 3      | 4                              | 5                                    | 6             | 7            | 8            | 9        | 10           | 11          | 12               | 13   | 14   | 15                                    | 16                                                                                                                                                                                                                                                                                                          |
| Priority<br>(ranked most to least preferred)                 |                       | Agency | SCR or<br>Activity<br>Initials | Program Unit/Activity Description    | GF            | LF           | OF           | NL-OF    | FF           | NL-FF       | TOTAL FUNDS      | Pos. | FTE  | Used in<br>Gov.<br>Budget<br>Yes / No | Impact of Reduction on Services and Outcomes                                                                                                                                                                                                                                                                |
| Dept                                                         | Prgm/ Div             |        |                                |                                      |               |              |              |          |              |             |                  |      |      |                                       |                                                                                                                                                                                                                                                                                                             |
| APA                                                          | Private Career School | 52500  | 203                            | Reduction to Tuition Protection Fund |               |              |              | (60,000) |              |             | \$ (60,000)      | 0    | 0.00 |                                       | Licensed Private Career Schools are required to participate in and contribute to a Tuition Protection Fund, a special fund of last resort that is designed to cover tuition reimbursement claims for private career school students in the event of a school closing.                                       |
| OSAC                                                         | Oregon Promise        | 52500  | 207                            | Remove Oregon Promise Program        | (51,676,134)  |              |              |          |              |             | \$ (51,676,134)  | 0    | 0.00 |                                       | The Oregon Promise is a state grant that helps cover tuition costs at any Oregon community college for recent high school graduates and GED® test graduates. This will eliminate awards for the Oregon Promise Grant. About 17,500 applicants from the Class of 2026 would not be considered for the award. |
|                                                              |                       |        |                                |                                      |               |              |              |          |              |             | \$ -             |      |      |                                       |                                                                                                                                                                                                                                                                                                             |
|                                                              |                       |        |                                |                                      |               |              |              |          |              |             | \$ -             |      |      |                                       |                                                                                                                                                                                                                                                                                                             |
|                                                              |                       |        |                                |                                      |               |              |              |          |              |             | \$ -             |      |      |                                       |                                                                                                                                                                                                                                                                                                             |
|                                                              |                       |        |                                | TOTAL                                | (301,520,407) | (18,141,610) | (10,854,081) | (60,000) | (15,919,168) | (2,053,630) | \$ (348,548,896) | 0    | 0.00 |                                       |                                                                                                                                                                                                                                                                                                             |

10% Reduction Target      -301,520,407    -18,141,610    -10,854,081    -60,000    -15,919,168    -2,053,630    -348,548,896  
Difference      \$ -    \$ -    \$ -    \$ -    \$ -    \$ -    \$ -

## 2025-2027 Organizational Chart



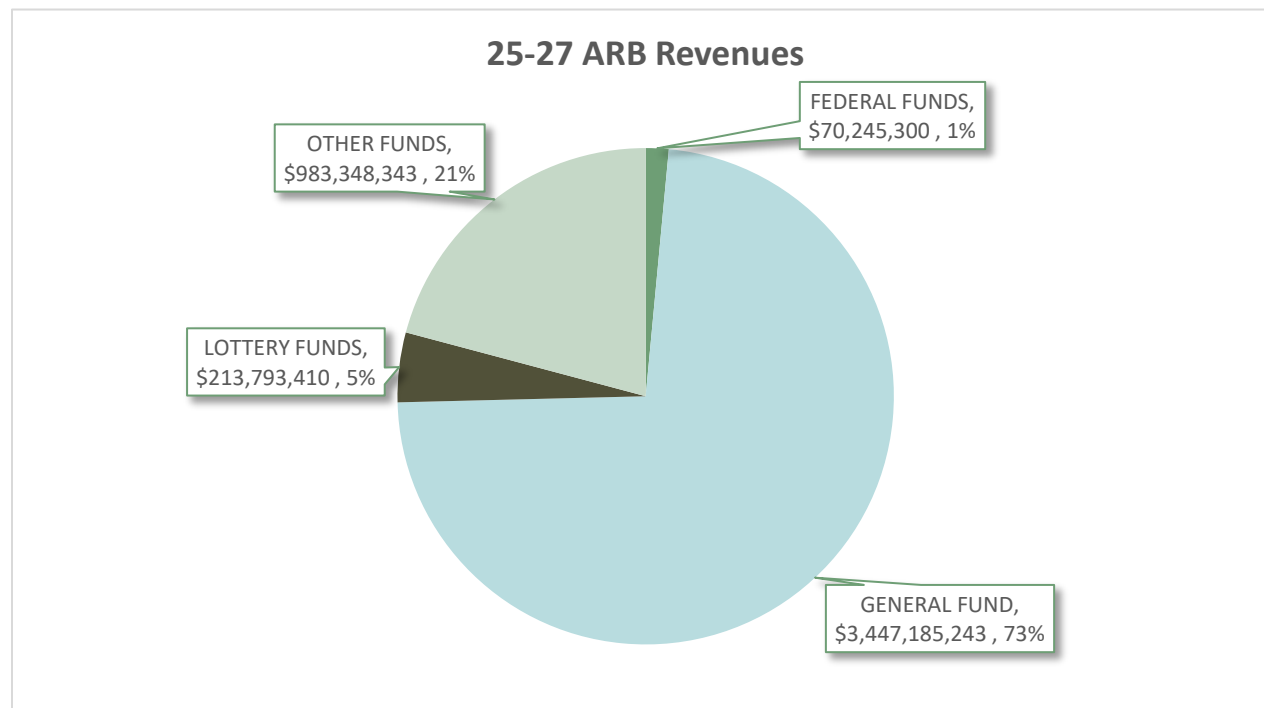
## 2027-2029 Organizational Chart



## REVENUE

### Revenue Forecast Narrative

#### 2027-2029 Agency Request Budget



Twenty seven percent of the 2027-29 Higher Education Coordinating Commission's Agency Request Budget (ARB) is funded through the combination of Federal Funds, Other Funds, and Lottery Funds. More detailed information of the programs funded by these sources is included in the Program narratives.

**Lottery Funds** (\$213,793,410)

Transferred in from DAS, lottery funds are used by Oregon Student Access & Completion for the Oregon Opportunity Grant, and by Post-Secondary Finance & Capital for Extension Service, Sports Action Lottery, and Institution Debt Service.

**Federal Funds:** (\$70,245,300)

While there are some small sections of Federal Funding that allows for administrative, and other miscellaneous expenditures across the agency, the majority of Federal Funding touches Community Colleges & Workforce, Workforce Investments, and Post Secondary Finance & Capital. Major sources of Federal Fund revenues come from U.S. Department of Labor and U.S. Department of Education.

- Community Colleges and Workforce Development (CCDW):  
The Adult Education and Family Literacy Act (AEFLA), Title II of the Workforce Innovation and Opportunity Act (WIOA) is used to support developmental education for adults. This program is funded by the U.S. Department of Education, and requires us to provide Maintenance of Effort (MOE). MOE percentage is based off of the NRS table, previously reported at 78%, and is paid in a combination of General Fund and Other Funds, specifically Timber Tax amounts.
- Office of Workforce Investments (OWI):  
OWI is responsible for Title I of the Workforce Innovation and Opportunity Act (WIOA) that funds employment and training programs for adults, dislocated workers, youths, and other workforce programs. This program is funded by the U.S. Department of Labor. Most of this program is being transferred to the Oregon Employment Department in the 27-29 biennium.
- Post-Secondary Finance & Capital (PFC):  
Public University Debt Service is partially funded by \$4 million in build America bonds.

**Other Funds** (Total estimated: \$983,348,343)

Other Funds touch HECC Programs, Community Colleges & Workforce, Workforce Investments, Oregon Student Access & Completion, Academic Policy and Authorization, and Post-Secondary Finance & Capital. Major sources of Other Funds revenues come from donations, grants, taxes, fees, and transfers from other state agencies.

- The Office of Academic Policy and Authorization (APA):  
Funded by licenses and fees (School Applications/Teacher Registrations/Transcript Requests/ SARA). APA serves 104 institutions through degree authorization and 214 private career schools.

- **Post-Secondary Finance & Capital (PFC):**  
The debt service program includes revenue generated by self-supporting programs such as gifts, grants, or building fees. PFC also receives timber tax revenue from DOR that is distributed to Community Colleges.
- **Community Colleges and Workforce Development (CCDW):**  
CCWD runs the High School Equivalency Program to provide the GED® Test to adults without a high school credential. ORS 326.550 allows the State Board of Education to establish a nonrefundable application fee to cover the costs of administering the program. The GED Testing fees are \$38 per student for GED®, with HECC receiving \$8 of each testing fee to provide services related to the GED® test to Oregon educators, including access to GED Manager™ (the web portal designed to help educators & test administrators manage their programs), fielding questions, and professional development services to educators at the Oregon GED® testing sites and in the Oregon GED® test preparation centers. Carl Perkins and Technical Education Act Funds are to more fully develop the academic, career, and technical skills of high school and community college students who enroll in career and technical education programs. The Oregon Department of Education receives the funds from the U.S. Department of Education and then passes a portion to CCWD.
- **Office of Workforce Investment (OWI):**  
Funded by administrative fees, OWI staffs and supports the Oregon Volunteers Commission, supporting statewide service and volunteer efforts, and providing funds for the state-based AmeriCorps program.  
OWI supports the Oregon Youth Conservation Corps to establish and maintain an education and environment program for disadvantaged and at-risk youth. A significant share of the funding for this program comes from Amusement Device Taxes (ADT), Oregon State Marine Board grants and partner agencies.  
OWI supports the Oregon Conservation Corp that was established in 2021 with SB 762 to help with wildfire migration. This is intended to be funded with solicited donations.
- **Oregon Student Access and Completion (OSAC):**  
OSAC administers more than 600 individual privately funded programs to help make college more affordable for Oregon Students. Funding of nearly \$20 million was contributed by private donors in 2023-25.



## Detail of Lottery, Other, and Federal Funds Revenue ORBITS Report (BPR012)

### DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500

Cross Reference Number: 52500-000-00-00-00000

| Source                            | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-----------------------------------|----------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>              |                      |                               |                                |                                  |                              |                                |
| Interest Income                   | 927,936              | -                             | -                              | -                                | -                            | -                              |
| Transfer In Lottery Proceeds      | 6,965,477            | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs     | 195,421,080          | 196,893,726                   | 196,893,726                    | 213,793,411                      | -                            | -                              |
| Transfer Out Lottery Proceeds     | (7,203,794)          | -                             | -                              | -                                | -                            | -                              |
| <b>Total Lottery Funds</b>        | <b>\$196,110,699</b> | <b>\$196,893,726</b>          | <b>\$196,893,726</b>           | <b>\$213,793,411</b>             | -                            | -                              |
| <b>Other Funds</b>                |                      |                               |                                |                                  |                              |                                |
| Business Lic and Fees             | 1,300,460            | -                             | -                              | 1,721,887                        | -                            | -                              |
| Non-business Lic. and Fees        | -                    | 507,375                       | 507,375                        | -                                | -                            | -                              |
| Charges for Services              | 13,023,881           | 3,035,015                     | 3,035,015                      | 1,761,833                        | -                            | -                              |
| Admin and Service Charges         | 1,734,543            | 1,249,361                     | 1,249,361                      | 1,249,361                        | -                            | -                              |
| General Fund Obligation Bonds     | 377,560,968          | 480,585,657                   | 541,780,415                    | 688,290,092                      | -                            | -                              |
| Interest Income                   | 25,453,626           | 82,512                        | 82,512                         | 432,512                          | -                            | -                              |
| Donations                         | 20,952,506           | 17,786,663                    | 17,786,663                     | 17,769,715                       | -                            | -                              |
| Grants (Non-Fed)                  | -                    | 1,322,820                     | 1,322,820                      | 1,322,820                        | -                            | -                              |
| Loan Repayments                   | 2,764,000            | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                    | (2,618,903)          | 25,228,183                    | 30,588,724                     | 19,573,879                       | -                            | -                              |
| Transfer In - Intrafund           | 43,748               | 7,021                         | 7,021                          | -                                | -                            | -                              |
| Transfer In Other                 | -                    | 11,556,832                    | 11,556,832                     | 12,108,907                       | -                            | -                              |
| Transfer from General Fund        | 14,814,944           | 18,644,243                    | 18,644,243                     | 14,829,368                       | -                            | -                              |
| Tsfr From Human Svcs, Dept of     | 2,985,442            | 2,928,382                     | 2,928,382                      | 1,402,284                        | -                            | -                              |
| Tsfr From Administrative Svcs     | 7,352,154            | -                             | -                              | -                                | -                            | -                              |
| Tsfr From OR Business Development | 10,000,000           | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Revenue, Dept of        | 1,404,283            | 2,092,654                     | 2,092,654                      | 8,101,336                        | -                            | -                              |
| Tsfr From Treasury, Or State      | 206,046              | -                             | -                              | -                                | -                            | -                              |

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2027-29 Biennium

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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-000-00-00-00000

| <i>Source</i>                         | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|---------------------------------------|----------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>                    |                      |                               |                                |                                  |                              |                                |
| Tsfr From Employment Dept             | 45,000               | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Education, Dept of          | 22,239,458           | 12,913,764                    | 12,913,764                     | 13,546,539                       | -                            | -                              |
| Transfer Out - Intrafund              | (43,748)             | (7,021)                       | (7,021)                        | -                                | -                            | -                              |
| Tsfr To Administrative Svcs           | (35,057)             | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>              | <b>\$499,183,351</b> | <b>\$577,933,461</b>          | <b>\$644,488,760</b>           | <b>\$782,110,533</b>             | -                            | -                              |
| <b>Federal Funds</b>                  |                      |                               |                                |                                  |                              |                                |
| Federal Funds                         | 90,425,097           | 145,977,011                   | 146,407,899                    | 66,346,300                       | -                            | -                              |
| Tsfr To Governor, Office of the       | -                    | (200,000)                     | (200,000)                      | -                                | -                            | -                              |
| <b>Total Federal Funds</b>            | <b>\$90,425,097</b>  | <b>\$145,777,011</b>          | <b>\$146,207,899</b>           | <b>\$66,346,300</b>              | -                            | -                              |
| <b>Nonlimited Other Funds</b>         |                      |                               |                                |                                  |                              |                                |
| Business Lic and Fees                 | 182,092              | -                             | -                              | -                                | -                            | -                              |
| General Fund Obligation Bonds         | -                    | 190,279,651                   | 188,900,446                    | 197,308,760                      | -                            | -                              |
| Refunding Bonds                       | 238,547,339          | -                             | -                              | -                                | -                            | -                              |
| Interest Income                       | 86,096,641           | -                             | -                              | -                                | -                            | -                              |
| Loan Repayments                       | 119,446,838          | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                        | 7,643,163            | 3,917,168                     | 3,917,168                      | 3,929,050                        | -                            | -                              |
| Transfer In Lottery Proceeds          | 158,784              | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs         | 5,501,338            | -                             | -                              | -                                | -                            | -                              |
| Tsfr To Administrative Svcs           | (1,353,852)          | -                             | -                              | -                                | -                            | -                              |
| <b>Total Nonlimited Other Funds</b>   | <b>\$456,222,343</b> | <b>\$194,196,819</b>          | <b>\$192,817,614</b>           | <b>\$201,237,810</b>             | -                            | -                              |
| <b>Nonlimited Federal Funds</b>       |                      |                               |                                |                                  |                              |                                |
| Federal Funds                         | 7,498,627            | 28,334,302                    | 24,435,302                     | 3,450,000                        | -                            | -                              |
| <b>Total Nonlimited Federal Funds</b> | <b>\$7,498,627</b>   | <b>\$28,334,302</b>           | <b>\$24,435,302</b>            | <b>\$3,450,000</b>               | -                            | -                              |

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2027-29 Biennium

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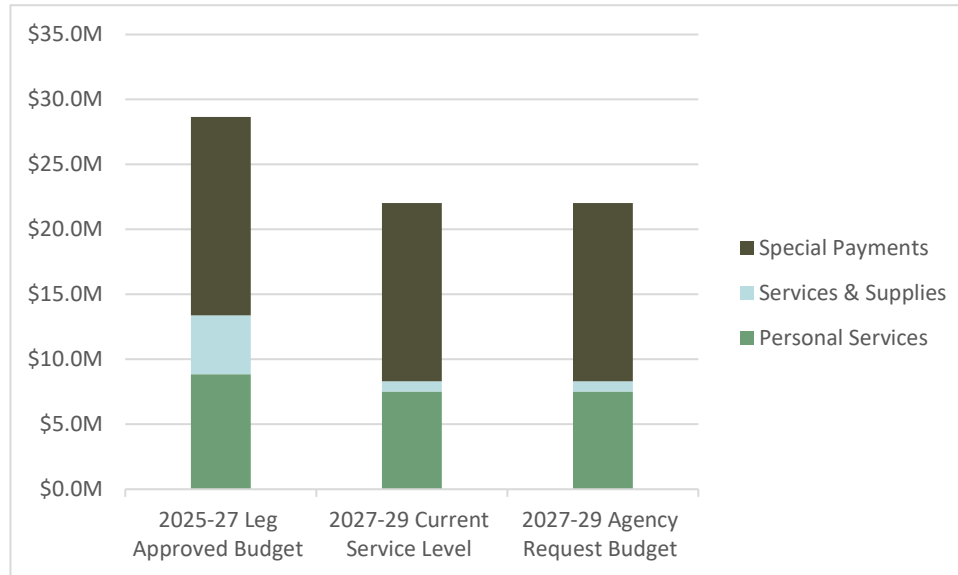
\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## PROGRAM UNITS

### Office of the Executive Director

The Office of the Executive Director provides leadership and direction to all Higher Education Coordinating Commission offices, and includes the following functions: legislative affairs, diversity equity and inclusion (DEI) coordination and initiatives, internal audits, policy development and leadership, communications and other supports to the agency.

The programs are highlighted below, however for the detailed program narrative, please refer to the SCR section noted below in the budget binder.



## **Executive Director**

The role of the Executive Director is to design, develop and implement strategic plans for the organization in a manner that is both cost and time efficient. The Executive Director is also responsible for the day-to-day operation of the organization, which includes managing committees and staff as well as developing business plans in collaboration with the Commission. The Executive Director is accountable to the Chair of the Commission and reports to the Commission members on a regular basis. The Commission provides strategic leadership and professional guidance but delegates the management of the agency to the Executive Director. The Executive Director leads the organization and develops its organizational culture.

## **Higher Education Board of Commissioners**

The State of Oregon's Higher Education Coordinating Commission (HECC) is the primary state entity responsible for ensuring pathways to postsecondary education success for Oregonians statewide, and serves as a convener of the groups and institutions working across the public and private higher education arena.

Established in 2011, the Higher Education Coordinating Commission is a 15-member volunteer commission appointed by the Oregon Governor and confirmed by the State Senate. The Commission develops and implements policies and programs to ensure that Oregon's network of colleges, universities, workforce development initiatives and pre-college outreach programs are well coordinated to foster student and jobseeker success. It also advises the Oregon Legislature and the Governor on policy and funding to meet state postsecondary goals.

## **Legislative Liaison**

The Legislative Liaison provides coordination and guidance of legislative activities and regularly works with the Governor's Office and the Legislature to help shape and implement policy and law.

## **Public Affairs Officer**

The Public Affairs Officer (PAO) is responsible for developing a working relationship with reporters and other media representatives, maintaining a robust community relations program, keeping contact with other government agencies, and keeping internal and external

publics informed on issues that may affect them. HECC's PAO partners with other agencies prior to contacting and releasing information to the media including releases and public statements involving local, regional and national news.

### **Program Initiatives**

Program Initiatives houses additional support programs which include Part-Time Faculty healthcare, Benefits Navigators for public universities and community colleges, and the Transfer Council.

### **Diversity, Equity and Inclusion**

The Diversity, Equity and Inclusion team is responsible for coordinating and guiding all efforts to define, understand, assess, foster and cultivate diversity. It also develops and oversees programs, services, and initiatives designed to enhance the recruitment and successful retention of staff from diverse and underrepresented population groups. This team serves as liaison and develops partnerships within the community to promote diversity as an essential element of the mission of HECC.

### **Internal Auditor**

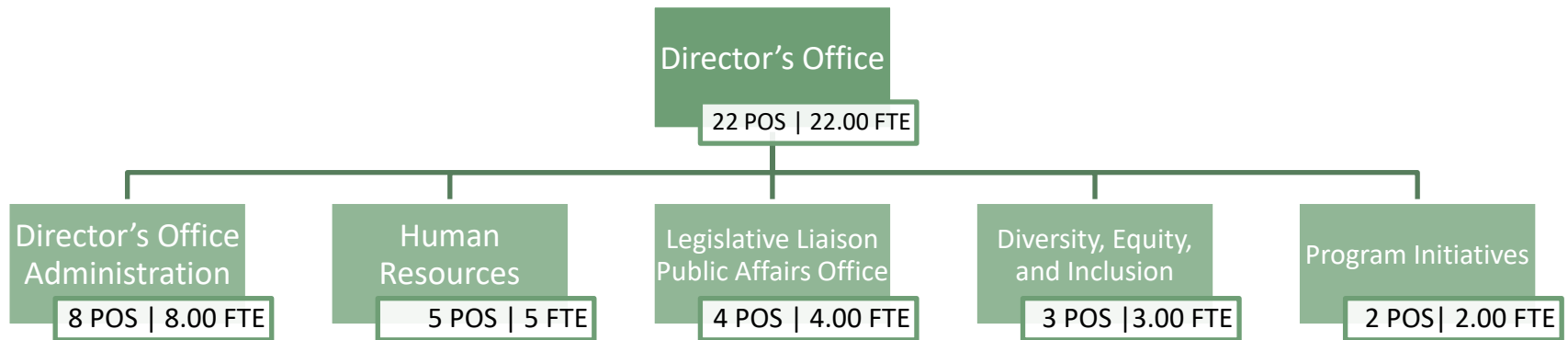
The internal audit function is an independent, objective assurance and consulting activity designed to add value and improve the operations of the agency. The internal audit function focuses on fiscal accountability and performance and provides management with analyses and recommendations.

### **Primary Program Contact**

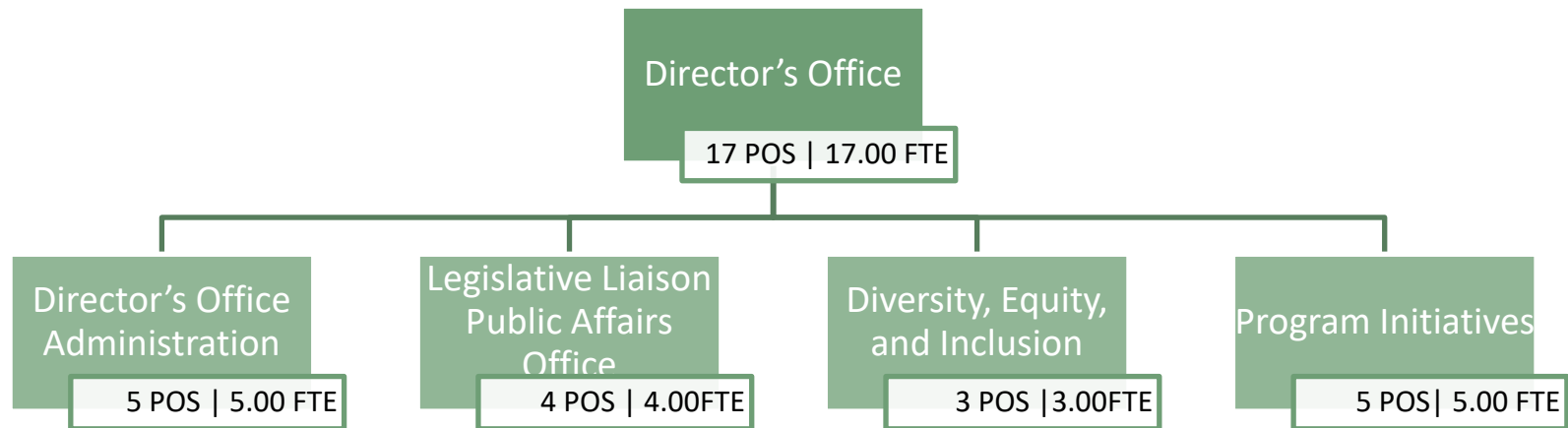
Ben Cannon, Executive Director of the Higher Education Coordinating Commission

Ramona Rodamaker, Deputy Director of the Higher Education Coordinating Commission

## 2025-2027 Organization Chart



## 2027-2029 Organization Chart



## Policy Option Package 106 – Fund Stabilization for Administrative Functions

### PURPOSE

The transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program to the Oregon Employment Department under POP 103 removes a substantial portion of Higher Education Coordinating Commission federal funds that historically supported key administrative, fiscal, and oversight functions. This loss compounds a decade-long decline in the federal indirect cost rate, which has steadily eroded HECC's ability to recover indirect revenue needed to sustain core operations.

Without stabilization, HECC faces an immediate structural funding gap that jeopardizes essential activities including fiscal administration, federal reporting, policy development, audit compliance, procurement, contracting, data governance, and oversight functions the agency must perform regardless of program transfers. General Fund support is required to maintain continuity of operations and ensure HECC can fulfill its statutory responsibilities to Oregon students, institutions, workforce partners, and the public.

### HOW ACHIEVED

To prevent disruption of critical administrative services, this package shifts \$3.3 million from Federal Funds to General Fund. HECC will continue to use its existing staffing structure—no new positions are requested—while backfilling the indirect revenue loss caused by both WIOA's departure and ongoing federal rate reductions.

The fund shift allows HECC to:

- Maintain compliance and oversight obligations that remain with HECC even after WIOA transfers
- Support the administrative backbone needed to implement all other HECC programs
- Preserve cross-agency coordination required under education, workforce, and financial aid statutes
- Ensure uninterrupted delivery of fiscal, procurement, contracting, HR, and IT support functions

This package is essential to avoid reductions that would undermine operational integrity and statewide service delivery.

### STAFFING IMPACT

No new positions are requested.

Funding stabilizes existing administrative positions that can no longer be supported by federal indirect recovery due to WIOA removal and rate declines.



## QUANTIFYING RESULTS

Because the POP stabilizes the agency's indirect cost base rather than expanding program work, results are measured through operational continuity:

- No disruption to fiscal processing, procurement, grant administration, contract oversight, or agency governance
- Maintenance of required state and federal reporting capacity
- Continued ability to support all HECC divisions and statutory mandates
- Avoidance of service delays for institutions, state partners, and constituents
- Performance milestones: full replacement of indirect loss (biennium start), quarterly monitoring of GF stabilization effects, annual reporting on administrative service levels

## REVENUE SOURCE

General Fund: \$3.3M

Federal Funds: (–\$3.3M) fund shift

The shift offsets permanent reductions in indirect recoveries resulting from WIOA Title I program transfer (POP 103) and sustained federal indirect rate declines.

## EQUITY IMPACT

Stable administrative capacity ensures the agency can maintain equitable access to financial aid systems, postsecondary oversight, and workforce coordination. Administrative instability would disproportionately affect historically underserved populations who most rely on HECC programs and timely operational support.

## TRIBAL IMPACT

No direct impacts to Tribes.

However, stable administrative functions protect HECC programs serving Tribal students, schools, and workforce partners.

#### PROGRAMS AFFECTED

All HECC divisions rely on the administrative, fiscal, policy, and compliance functions stabilized by this package.

## ORBITS/ORPICS Reports

BDV104

| <b>Summary of 2027-29 Biennium Budget</b>                                                 |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
|-------------------------------------------------------------------------------------------|------------------|-------------------------------------------|--------------------|---------------------|-----------------------------------------------------------------------------------|--------------------|----------------------------------|-----------------------------------|-----------------------------------------|
| <b>Higher Education Coordinating Commission<br/>Directors Office<br/>2027-29 Biennium</b> |                  |                                           |                    |                     | <b>Agency Request Pre-Audit<br/>Cross Reference Number: 52500-200-00-00-00000</b> |                    |                                  |                                   |                                         |
| <b>Description</b>                                                                        | <b>Positions</b> | <b>Full-Time<br/>Equivalent<br/>(FTE)</b> | <b>ALL FUNDS</b>   | <b>General Fund</b> | <b>Lottery Funds</b>                                                              | <b>Other Funds</b> | <b>Federal<br/>Funds</b>         | <b>Nonlimited<br/>Other Funds</b> | <b>Nonlimited<br/>Federal<br/>Funds</b> |
| 2025-27 Leg Adopted Budget                                                                | 22               | 22.00                                     | 25,343,330         | 14,961,557          | -                                                                                 | 9,700,000          | 681,773                          | -                                 | -                                       |
| 2025-27 Emergency Boards                                                                  | -                | -                                         | 3,302,178          | 3,288,879           | -                                                                                 | -                  | 13,299                           | -                                 | -                                       |
| <b>2025-27 Leg Approved Budget</b>                                                        | <b>22</b>        | <b>22.00</b>                              | <b>28,645,508</b>  | <b>18,250,436</b>   | <b>-</b>                                                                          | <b>9,700,000</b>   | <b>695,072</b>                   | <b>-</b>                          | <b>-</b>                                |
| <b>2027-29 Base Budget Adjustments</b>                                                    |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| Net Cost of Position Actions                                                              |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| Administrative Biennialized E-Board, Phase-Out                                            | -                | -                                         | 448,325            | 409,859             | -                                                                                 | -                  | 38,466                           | -                                 | -                                       |
| Estimated Cost of Merit Increase                                                          | -                | -                                         | -                  | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Base Debt Service Adjustment                                                              | -                | -                                         | -                  | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Base Nonlimited Adjustment                                                                | -                | -                                         | -                  | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Capital Construction                                                                      | -                | -                                         | -                  | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| <b>Subtotal 2027-29 Base Budget</b>                                                       | <b>22</b>        | <b>22.00</b>                              | <b>29,093,833</b>  | <b>18,660,295</b>   | <b>-</b>                                                                          | <b>9,700,000</b>   | <b>733,538</b>                   | <b>-</b>                          | <b>-</b>                                |
| <b>Essential Packages</b>                                                                 |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                    |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| Vacancy Factor (Increase)/Decrease                                                        | -                | -                                         | (92,513)           | (90,957)            | -                                                                                 | -                  | (1,556)                          | -                                 | -                                       |
| Non-PICS Personal Service Increase/(Decrease)                                             | -                | -                                         | 12,309             | 12,309              | -                                                                                 | -                  | -                                | -                                 | -                                       |
| <b>Subtotal</b>                                                                           | <b>-</b>         | <b>-</b>                                  | <b>(80,204)</b>    | <b>(78,648)</b>     | <b>-</b>                                                                          | <b>-</b>           | <b>(1,556)</b>                   | <b>-</b>                          | <b>-</b>                                |
| 020 - Phase In / Out Pgm & One-time Cost                                                  |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| 021 - Phase-in                                                                            | -                | -                                         | -                  | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| 022 - Phase-out Pgm & One-time Costs                                                      | -                | -                                         | (5,054,443)        | (3,000,000)         | -                                                                                 | (2,054,443)        | -                                | -                                 | -                                       |
| <b>Subtotal</b>                                                                           | <b>-</b>         | <b>-</b>                                  | <b>(5,054,443)</b> | <b>(3,000,000)</b>  | <b>-</b>                                                                          | <b>(2,054,443)</b> | <b>-</b>                         | <b>-</b>                          | <b>-</b>                                |
| 030 - Inflation & Price List Adjustments                                                  |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| Cost of Goods & Services Increase/(Decrease)                                              | -                | -                                         | 573,846            | 561,618             | -                                                                                 | -                  | 12,228                           | -                                 | -                                       |
| State Gov't & Services Charges Increase/(Decrease)                                        | -                | -                                         | 148,927            | 127,481             | -                                                                                 | -                  | 21,446                           | -                                 | -                                       |
| <b>08/14/26</b>                                                                           |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
| <b>12:18 PM</b>                                                                           |                  |                                           |                    |                     |                                                                                   |                    |                                  |                                   |                                         |
|                                                                                           |                  |                                           |                    | Page 7 of 62        |                                                                                   |                    | BDV104 - Biennial Budget Summary |                                   |                                         |
|                                                                                           |                  |                                           |                    |                     |                                                                                   |                    | BDV104                           |                                   |                                         |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Directors Office  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>  | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|-------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal</b>                                | -                | -                                         | <b>722,773</b>    | <b>689,099</b>      | -                    | -                  | <b>33,674</b>            | -                                 | -                                       |
| 040 - Mandated Caseload                        |                  |                                           |                   |                     |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                        | -                | -                                         | -                 | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions        |                  |                                           |                   |                     |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                               | -                | -                                         | -                 | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 060 - Technical Adjustments                    |                  |                                           |                   |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | (5)              | (5.00)                                    | (2,650,596)       | (2,433,432)         | -                    | -                  | (217,164)                | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | <b>17</b>        | <b>17.00</b>                              | <b>22,031,363</b> | <b>13,837,314</b>   | -                    | <b>7,645,557</b>   | <b>548,492</b>           | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Directors Office  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-200-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS         | General Fund      | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|-------------------|-------------------|---------------|------------------|------------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>17</b> | <b>17.00</b>               | <b>22,031,363</b> | <b>13,837,314</b> | <b>-</b>      | <b>7,645,557</b> | <b>548,492</b>   | <b>-</b>               | <b>-</b>                 |
| 070 - Revenue Reductions/Shortfall                   |           |                            |                   |                   |               |                  |                  |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | <b>17</b> | <b>17.00</b>               | <b>22,031,363</b> | <b>13,837,314</b> | <b>-</b>      | <b>7,645,557</b> | <b>548,492</b>   | <b>-</b>               | <b>-</b>                 |
| 080 - E-Boards                                       |           |                            |                   |                   |               |                  |                  |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>  | <b>-</b>                   | <b>-</b>          | <b>-</b>          | <b>-</b>      | <b>-</b>         | <b>-</b>         | <b>-</b>               | <b>-</b>                 |
| Policy Packages                                      |           |                            |                   |                   |               |                  |                  |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 103 - WIOA Transfer to OED                           | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | 1,758             | 401,355           | -             | -                | (399,597)        | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | -                 | -                 | -             | -                | -                | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | <b>-</b>  | <b>-</b>                   | <b>1,758</b>      | <b>401,355</b>    | <b>-</b>      | <b>-</b>         | <b>(399,597)</b> | <b>-</b>               | <b>-</b>                 |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>17</b> | <b>17.00</b>               | <b>22,033,121</b> | <b>14,238,669</b> | <b>-</b>      | <b>7,645,557</b> | <b>148,895</b>   | <b>-</b>               | <b>-</b>                 |
| Percentage Change From 2025-27 Leg Approved Budget   | -22.73%   | -22.73%                    | -23.08%           | -21.98%           | -             | -21.18%          | -78.58%          | -                      | -                        |
| Percentage Change From 2027-29 Current Service Level | -         | -                          | 0.01%             | 2.90%             | -             | -                | -72.85%          | -                      | -                        |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Directors Office

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-200-00-00000

| <i>Description</i>                  | General Fund      | Lottery Funds | Other Funds | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|-------------------------------------|-------------------|---------------|-------------|------------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                     |                   |               |             |                  |                        |                          |                   |
| General Fund Appropriation          | (78,648)          | -             | -           | -                | -                      | -                        | (78,648)          |
| Other Revenues                      | -                 | -             | -           | -                | -                      | -                        | -                 |
| Federal Funds                       | -                 | -             | -           | (1,556)          | -                      | -                        | (1,556)           |
| <b>Total Revenues</b>               | <b>(\$78,648)</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,556)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$80,204)</b> |
| <b>Personal Services</b>            |                   |               |             |                  |                        |                          |                   |
| Temporary Appointments              | 200               | -             | -           | -                | -                      | -                        | 200               |
| Overtime Payments                   | 5                 | -             | -           | -                | -                      | -                        | 5                 |
| All Other Differential              | 734               | -             | -           | -                | -                      | -                        | 734               |
| Public Employees' Retire Cont       | 183               | -             | -           | -                | -                      | -                        | 183               |
| Social Security Taxes               | 72                | -             | -           | -                | -                      | -                        | 72                |
| Paid Family Medical Leave Insurance | 3                 | -             | -           | -                | -                      | -                        | 3                 |
| Mass Transit Tax                    | 11,112            | -             | -           | -                | -                      | -                        | 11,112            |
| Vacancy Savings                     | (90,957)          | -             | -           | (1,556)          | -                      | -                        | (92,513)          |
| <b>Total Personal Services</b>      | <b>(\$78,648)</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,556)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$80,204)</b> |
| <b>Total Expenditures</b>           |                   |               |             |                  |                        |                          |                   |
| Total Expenditures                  | (78,648)          | -             | -           | (1,556)          | -                      | -                        | (80,204)          |
| <b>Total Expenditures</b>           | <b>(\$78,648)</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,556)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$80,204)</b> |
| <b>Ending Balance</b>               |                   |               |             |                  |                        |                          |                   |
| Ending Balance                      | -                 | -             | -           | -                | -                      | -                        | -                 |
| <b>Total Ending Balance</b>         | <b>-</b>          | <b>-</b>      | <b>-</b>    | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>          |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds          | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------------|----------------------|---------------|----------------------|---------------|------------------------|--------------------------|----------------------|
| Beginning Balance                    |                      |               |                      |               |                        |                          |                      |
| Beginning Balance Adjustment         | -                    | -             | -                    | -             | -                      | -                        | -                    |
| <b>Total Beginning Balance</b>       | -                    | -             | -                    | -             | -                      | -                        | -                    |
| <b>Revenues</b>                      |                      |               |                      |               |                        |                          |                      |
| General Fund Appropriation           | (3,000,000)          | -             | -                    | -             | -                      | -                        | (3,000,000)          |
| <b>Total Revenues</b>                | <b>(\$3,000,000)</b> | -             | -                    | -             | -                      | -                        | <b>(\$3,000,000)</b> |
| <b>Services &amp; Supplies</b>       |                      |               |                      |               |                        |                          |                      |
| Other Services and Supplies          | (3,000,000)          | -             | -                    | -             | -                      | -                        | (3,000,000)          |
| <b>Total Services &amp; Supplies</b> | <b>(\$3,000,000)</b> | -             | -                    | -             | -                      | -                        | <b>(\$3,000,000)</b> |
| <b>Special Payments</b>              |                      |               |                      |               |                        |                          |                      |
| Other Special Payments               | -                    | -             | (2,054,443)          | -             | -                      | -                        | (2,054,443)          |
| <b>Total Special Payments</b>        | -                    | -             | <b>(\$2,054,443)</b> | -             | -                      | -                        | <b>(\$2,054,443)</b> |
| <b>Total Expenditures</b>            |                      |               |                      |               |                        |                          |                      |
| Total Expenditures                   | (3,000,000)          | -             | (2,054,443)          | -             | -                      | -                        | (5,054,443)          |
| <b>Total Expenditures</b>            | <b>(\$3,000,000)</b> | -             | <b>(\$2,054,443)</b> | -             | -                      | -                        | <b>(\$5,054,443)</b> |
| <b>Ending Balance</b>                |                      |               |                      |               |                        |                          |                      |
| Ending Balance                       | -                    | -             | 2,054,443            | -             | -                      | -                        | 2,054,443            |
| <b>Total Ending Balance</b>          | -                    | -             | <b>\$2,054,443</b>   | -             | -                      | -                        | <b>\$2,054,443</b>   |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>               | General Fund     | Lottery Funds | Other Funds | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|----------------------------------|------------------|---------------|-------------|-----------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                  |                  |               |             |                 |                        |                          |                  |
| General Fund Appropriation       | 444,311          | -             | -           | -               | -                      | -                        | 444,311          |
| Federal Funds                    | -                | -             | -           | 33,674          | -                      | -                        | 33,674           |
| <b>Total Revenues</b>            | <b>\$444,311</b> | <b>-</b>      | <b>-</b>    | <b>\$33,674</b> | <b>-</b>               | <b>-</b>                 | <b>\$477,985</b> |
| <b>Services &amp; Supplies</b>   |                  |               |             |                 |                        |                          |                  |
| Instate Travel                   | 1,086            | -             | -           | 20              | -                      | -                        | 1,106            |
| Out of State Travel              | 1,106            | -             | -           | -               | -                      | -                        | 1,106            |
| Employee Training                | 2,943            | -             | -           | 106             | -                      | -                        | 3,049            |
| Office Expenses                  | 2,142            | -             | -           | 61              | -                      | -                        | 2,203            |
| Telecommunications               | 1,884            | -             | -           | 46              | -                      | -                        | 1,930            |
| State Gov. Service Charges       | 127,481          | -             | -           | 21,446          | -                      | -                        | 148,927          |
| Data Processing                  | 522              | -             | -           | 20              | -                      | -                        | 542              |
| Publicity and Publications       | 425              | -             | -           | 15              | -                      | -                        | 440              |
| Professional Services            | 2,807            | -             | -           | 11,692          | -                      | -                        | 14,499           |
| IT Professional Services         | 8,937            | -             | -           | -               | -                      | -                        | 8,937            |
| Attorney General                 | 1,152            | -             | -           | -               | -                      | -                        | 1,152            |
| Employee Recruitment and Develop | 399              | -             | -           | 12              | -                      | -                        | 411              |
| Dues and Subscriptions           | 8,470            | -             | -           | 15              | -                      | -                        | 8,485            |
| Facilities Rental and Taxes      | 3,967            | -             | -           | 153             | -                      | -                        | 4,120            |
| Agency Program Related S and S   | 29               | -             | -           | -               | -                      | -                        | 29               |
| Other Services and Supplies      | 5,508            | -             | -           | 15              | -                      | -                        | 5,523            |
| Expendable Prop 250 - 5000       | 2,358            | -             | -           | 73              | -                      | -                        | 2,431            |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                   | General Fund     | Lottery Funds | Other Funds | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|--------------------------------------|------------------|---------------|-------------|-----------------|------------------------|--------------------------|------------------|
| <b>Services &amp; Supplies</b>       |                  |               |             |                 |                        |                          |                  |
| IT Expendable Property               | 492              | -             | -           | -               | -                      | -                        | 492              |
| <b>Total Services &amp; Supplies</b> | <b>\$171,708</b> | <b>-</b>      | <b>-</b>    | <b>\$33,674</b> | <b>-</b>               | <b>-</b>                 | <b>\$205,382</b> |
| <b>Special Payments</b>              |                  |               |             |                 |                        |                          |                  |
| Other Special Payments               | 272,603          | -             | -           | -               | -                      | -                        | 272,603          |
| <b>Total Special Payments</b>        | <b>\$272,603</b> | <b>-</b>      | <b>-</b>    | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>\$272,603</b> |
| <b>Total Expenditures</b>            |                  |               |             |                 |                        |                          |                  |
| Total Expenditures                   | 444,311          | -             | -           | 33,674          | -                      | -                        | 477,985          |
| <b>Total Expenditures</b>            | <b>\$444,311</b> | <b>-</b>      | <b>-</b>    | <b>\$33,674</b> | <b>-</b>               | <b>-</b>                 | <b>\$477,985</b> |
| <b>Ending Balance</b>                |                  |               |             |                 |                        |                          |                  |
| Ending Balance                       | -                | -             | -           | -               | -                      | -                        | -                |
| <b>Total Ending Balance</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>    | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>-</b>         |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>            | General Fund     | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|-------------------------------|------------------|---------------|-------------|---------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>               |                  |               |             |               |                        |                          |                  |
| General Fund Appropriation    | 244,788          | -             | -           | -             | -                      | -                        | 244,788          |
| <b>Total Revenues</b>         | <b>\$244,788</b> | -             | -           | -             | -                      | -                        | <b>\$244,788</b> |
| <b>Special Payments</b>       |                  |               |             |               |                        |                          |                  |
| Other Special Payments        | 244,788          | -             | -           | -             | -                      | -                        | 244,788          |
| <b>Total Special Payments</b> | <b>\$244,788</b> | -             | -           | -             | -                      | -                        | <b>\$244,788</b> |
| <b>Total Expenditures</b>     |                  |               |             |               |                        |                          |                  |
| Total Expenditures            | 244,788          | -             | -           | -             | -                      | -                        | 244,788          |
| <b>Total Expenditures</b>     | <b>\$244,788</b> | -             | -           | -             | -                      | -                        | <b>\$244,788</b> |
| <b>Ending Balance</b>         |                  |               |             |               |                        |                          |                  |
| Ending Balance                | -                | -             | -           | -             | -                      | -                        | -                |
| <b>Total Ending Balance</b>   | -                | -             | -           | -             | -                      | -                        | -                |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                  | General Fund         | Lottery Funds | Other Funds | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|-------------------------------------|----------------------|---------------|-------------|--------------------|------------------------|--------------------------|----------------------|
| <b>Revenues</b>                     |                      |               |             |                    |                        |                          |                      |
| General Fund Appropriation          | (2,433,432)          | -             | -           | -                  | -                      | -                        | (2,433,432)          |
| Federal Funds                       | -                    | -             | -           | (217,164)          | -                      | -                        | (217,164)            |
| <b>Total Revenues</b>               | <b>(\$2,433,432)</b> | <b>-</b>      | <b>-</b>    | <b>(\$217,164)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$2,650,596)</b> |
| <b>Personal Services</b>            |                      |               |             |                    |                        |                          |                      |
| Class/Unclass Sal. and Per Diem     | (1,069,003)          | -             | -           | (72,965)           | -                      | -                        | (1,141,968)          |
| Empl. Rel. Bd. Assessments          | (371)                | -             | -           | (24)               | -                      | -                        | (395)                |
| Public Employees' Retire Cont       | (264,258)            | -             | -           | (18,037)           | -                      | -                        | (282,295)            |
| Social Security Taxes               | (81,779)             | -             | -           | (5,581)            | -                      | -                        | (87,360)             |
| Paid Family Medical Leave Insurance | (4,277)              | -             | -           | (292)              | -                      | -                        | (4,569)              |
| Worker's Comp. Assess. (WCD)        | (178)                | -             | -           | (12)               | -                      | -                        | (190)                |
| Mass Transit Tax                    | (6,413)              | -             | -           | -                  | -                      | -                        | (6,413)              |
| Flexible Benefits                   | (207,552)            | -             | -           | (13,248)           | -                      | -                        | (220,800)            |
| Vacancy Savings                     | 51,765               | -             | -           | 3,261              | -                      | -                        | 55,026               |
| <b>Total Personal Services</b>      | <b>(\$1,582,066)</b> | <b>-</b>      | <b>-</b>    | <b>(\$106,898)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$1,688,964)</b> |
| <b>Services &amp; Supplies</b>      |                      |               |             |                    |                        |                          |                      |
| Instate Travel                      | (3,249)              | -             | -           | -                  | -                      | -                        | (3,249)              |
| Employee Training                   | (16,729)             | -             | -           | -                  | -                      | -                        | (16,729)             |
| Office Expenses                     | (11,924)             | -             | -           | -                  | -                      | -                        | (11,924)             |
| Telecommunications                  | (40,319)             | -             | -           | -                  | -                      | -                        | (40,319)             |
| State Gov. Service Charges          | (655,463)            | -             | -           | (110,266)          | -                      | -                        | (765,729)            |
| Data Processing                     | (11,169)             | -             | -           | -                  | -                      | -                        | (11,169)             |
| Publicity and Publications          | (2,406)              | -             | -           | -                  | -                      | -                        | (2,406)              |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------------|----------------------|---------------|-------------|--------------------|------------------------|--------------------------|----------------------|
| <b>Services &amp; Supplies</b>       |                      |               |             |                    |                        |                          |                      |
| Employee Recruitment and Develop     | (2,029)              | -             | -           | -                  | -                      | -                        | (2,029)              |
| Dues and Subscriptions               | (2,406)              | -             | -           | -                  | -                      | -                        | (2,406)              |
| Facilities Rental and Taxes          | (84,916)             | -             | -           | -                  | -                      | -                        | (84,916)             |
| Other Services and Supplies          | (8,583)              | -             | -           | -                  | -                      | -                        | (8,583)              |
| Expendable Prop 250 - 5000           | (12,173)             | -             | -           | -                  | -                      | -                        | (12,173)             |
| <b>Total Services &amp; Supplies</b> | <b>(\$851,366)</b>   | -             | -           | <b>(\$110,266)</b> | -                      | -                        | <b>(\$961,632)</b>   |
| <b>Total Expenditures</b>            |                      |               |             |                    |                        |                          |                      |
| Total Expenditures                   | (2,433,432)          | -             | -           | (217,164)          | -                      | -                        | (2,650,596)          |
| <b>Total Expenditures</b>            | <b>(\$2,433,432)</b> | -             | -           | <b>(\$217,164)</b> | -                      | -                        | <b>(\$2,650,596)</b> |
| <b>Ending Balance</b>                |                      |               |             |                    |                        |                          |                      |
| Ending Balance                       | -                    | -             | -           | -                  | -                      | -                        | -                    |
| <b>Total Ending Balance</b>          | -                    | -             | -           | -                  | -                      | -                        | -                    |
| <b>Total Positions</b>               |                      |               |             |                    |                        |                          |                      |
| Total Positions                      |                      |               |             |                    |                        |                          | (5)                  |
| <b>Total Positions</b>               | -                    | -             | -           | -                  | -                      | -                        | <b>(5)</b>           |
| <b>Total FTE</b>                     |                      |               |             |                    |                        |                          |                      |
| Total FTE                            |                      |               |             |                    |                        |                          | (5.00)               |
| <b>Total FTE</b>                     | -                    | -             | -           | -                  | -                      | -                        | <b>(5.00)</b>        |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>                  | General Fund     | Lottery Funds | Other Funds | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-------------------------------------|------------------|---------------|-------------|--------------------|------------------------|--------------------------|----------------|
| <b>Revenues</b>                     |                  |               |             |                    |                        |                          |                |
| General Fund Appropriation          | 401,355          | -             | -           | -                  | -                      | -                        | 401,355        |
| Federal Funds                       | -                | -             | -           | (399,597)          | -                      | -                        | (399,597)      |
| <b>Total Revenues</b>               | <b>\$401,355</b> | <b>-</b>      | <b>-</b>    | <b>(\$399,597)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,758</b> |
| <b>Personal Services</b>            |                  |               |             |                    |                        |                          |                |
| Class/Unclass Sal. and Per Diem     | 292,694          | -             | -           | (292,694)          | -                      | -                        | -              |
| Empl. Rel. Bd. Assessments          | 56               | -             | -           | (56)               | -                      | -                        | -              |
| Public Employees' Retire Cont       | 72,354           | -             | -           | (72,354)           | -                      | -                        | -              |
| Social Security Taxes               | 17,345           | -             | -           | (17,345)           | -                      | -                        | -              |
| Paid Family Medical Leave Insurance | 845              | -             | -           | (845)              | -                      | -                        | -              |
| Worker's Comp. Assess. (WCD)        | 28               | -             | -           | (28)               | -                      | -                        | -              |
| Mass Transit Tax                    | 1,756            | -             | -           | -                  | -                      | -                        | 1,756          |
| Flexible Benefits                   | 30,912           | -             | -           | (30,912)           | -                      | -                        | -              |
| Other OPE                           | -                | -             | -           | 2                  | -                      | -                        | 2              |
| Vacancy Savings                     | (14,635)         | -             | -           | 14,635             | -                      | -                        | -              |
| <b>Total Personal Services</b>      | <b>\$401,355</b> | <b>-</b>      | <b>-</b>    | <b>(\$399,597)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,758</b> |
| <b>Total Expenditures</b>           |                  |               |             |                    |                        |                          |                |
| Total Expenditures                  | 401,355          | -             | -           | (399,597)          | -                      | -                        | 1,758          |
| <b>Total Expenditures</b>           | <b>\$401,355</b> | <b>-</b>      | <b>-</b>    | <b>(\$399,597)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,758</b> |

\_\_\_\_ Agency Request  
2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Directors Office  
Cross Reference Number: 52500-200-00-00-00000

| <i>Description</i>          | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|-----------------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Ending Balance              |              |               |             |               |                        |                          |           |
| Ending Balance              | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Ending Balance</b> | -            | -             | -           | -             | -                      | -                        | -         |

\_\_\_\_ Agency Request  
2027-29 Biennium

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\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

POS116 CSL

| <b>POS116 - Net Package Fiscal Impact Report</b> |                |                   |                       |       |     |                            |                    |                     |            | <b>Directors Office</b>                              |                      |                   |                 |                   |                    |              |
|--------------------------------------------------|----------------|-------------------|-----------------------|-------|-----|----------------------------|--------------------|---------------------|------------|------------------------------------------------------|----------------------|-------------------|-----------------|-------------------|--------------------|--------------|
| <b>2027-29 Biennium</b>                          |                |                   |                       |       |     |                            |                    |                     |            | <b>Cross Reference Number: 52500-200-00-00-00000</b> |                      |                   |                 |                   |                    |              |
| <b>Current Service Level</b>                     |                |                   |                       |       |     |                            |                    |                     |            | <b>Package Number: 60</b>                            |                      |                   |                 |                   |                    |              |
| <b>Position<br/>Number</b>                       | <b>Auth No</b> | <b>Workday Id</b> | <b>Classification</b> |       |     | <b>Classification Name</b> | <b>Sal<br/>Rng</b> | <b>Pos<br/>Type</b> | <b>Mos</b> | <b>Step</b>                                          | <b>Rate</b>          | <b>Salary</b>     | <b>OPE</b>      | <b>Total</b>      | <b>Pos<br/>Cnt</b> | <b>FTE</b>   |
| 5250032                                          | 1242790        | 10953             | MMC                   | X1320 | A P | HUMAN RESOURCE ANALYST 1   | 23                 | PF                  |            | 10                                                   | 8,389                | -201,336          | -110,255        | -311,591          | -1                 | -1.00        |
| 5250045                                          | 1254980        | 11755             | MMC                   | X1321 | A P | HUMAN RESOURCE ANALYST 2   | 26                 | PF                  |            | 10                                                   | 9,681                | -232,344          | -120,416        | -352,760          | -1                 | -1.00        |
| 5250296                                          | 1428931        | 146538            | MMC                   | X1322 | A P | HUMAN RESOURCE ANALYST 3   | 29                 | PF                  | 24         | 4                                                    | 8,382                | -201,168          | -110,200        | -311,368          | -1                 | -1.00        |
| 5250297                                          | 1428932        | 146539            | MMC                   | X1321 | A P | HUMAN RESOURCE ANALYST 2   | 26                 | PF                  | 24         | 8                                                    | 8,798                | -211,152          | -113,472        | -324,624          | -1                 | -1.00        |
| 5250426                                          | 1364470        | 106289            | MMS                   | X7345 | A P | HUMAN RESOURCES MANAGER 1  | 31X                | PF                  |            | 11                                                   | 12,332               | -295,968          | -141,266        | -437,234          | -1                 | -1.00        |
|                                                  |                |                   |                       |       |     |                            |                    |                     |            |                                                      | <b>General Funds</b> | <b>-1,069,003</b> | <b>-558,415</b> | <b>-1,627,419</b> |                    |              |
|                                                  |                |                   |                       |       |     |                            |                    |                     |            |                                                      | <b>Lottery Funds</b> | <b>0</b>          | <b>0</b>        | <b>0</b>          |                    |              |
|                                                  |                |                   |                       |       |     |                            |                    |                     |            |                                                      | <b>Other Funds</b>   | <b>0</b>          | <b>0</b>        | <b>0</b>          |                    |              |
|                                                  |                |                   |                       |       |     |                            |                    |                     |            |                                                      | <b>Federal Funds</b> | <b>-72,965</b>    | <b>-37,195</b>  | <b>-110,158</b>   |                    |              |
|                                                  |                |                   |                       |       |     |                            |                    |                     |            |                                                      | <b>Total Funds</b>   | <b>-1,141,968</b> | <b>-595,610</b> | <b>-1,737,577</b> | <b>-5</b>          | <b>-5.00</b> |

POS116 ARB

[illegible]



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-200-00-00-00000

| <i>Source</i>                | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>           |                    |                               |                                |                                  |                              |                                |
| Interest Income              | 1,067,580          | -                             | -                              | -                                | -                            | -                              |
| Other Revenues               | (1,488)            | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Education, Dept of | 797,059            | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>     | <b>\$1,863,151</b> | <b>-</b>                      | <b>-</b>                       | <b>-</b>                         | <b>-</b>                     | <b>-</b>                       |
| <b>Federal Funds</b>         |                    |                               |                                |                                  |                              |                                |
| Federal Funds                | 160,484            | 681,773                       | 695,072                        | 148,895                          | -                            | -                              |
| <b>Total Federal Funds</b>   | <b>\$160,484</b>   | <b>\$681,773</b>              | <b>\$695,072</b>               | <b>\$148,895</b>                 | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## Office of Operations

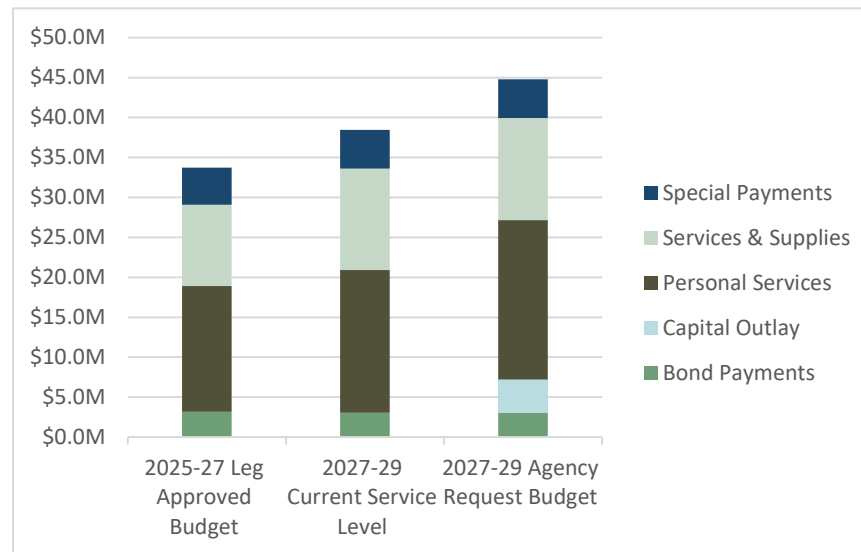
The Office of Operations provides centralized business services and support to the Higher Education Coordinating Commission (HECC). The Office of Operations includes Information Technology, Contracts and Procurement, Fiscal Services, and Facilities services.

### Primary Program Contact

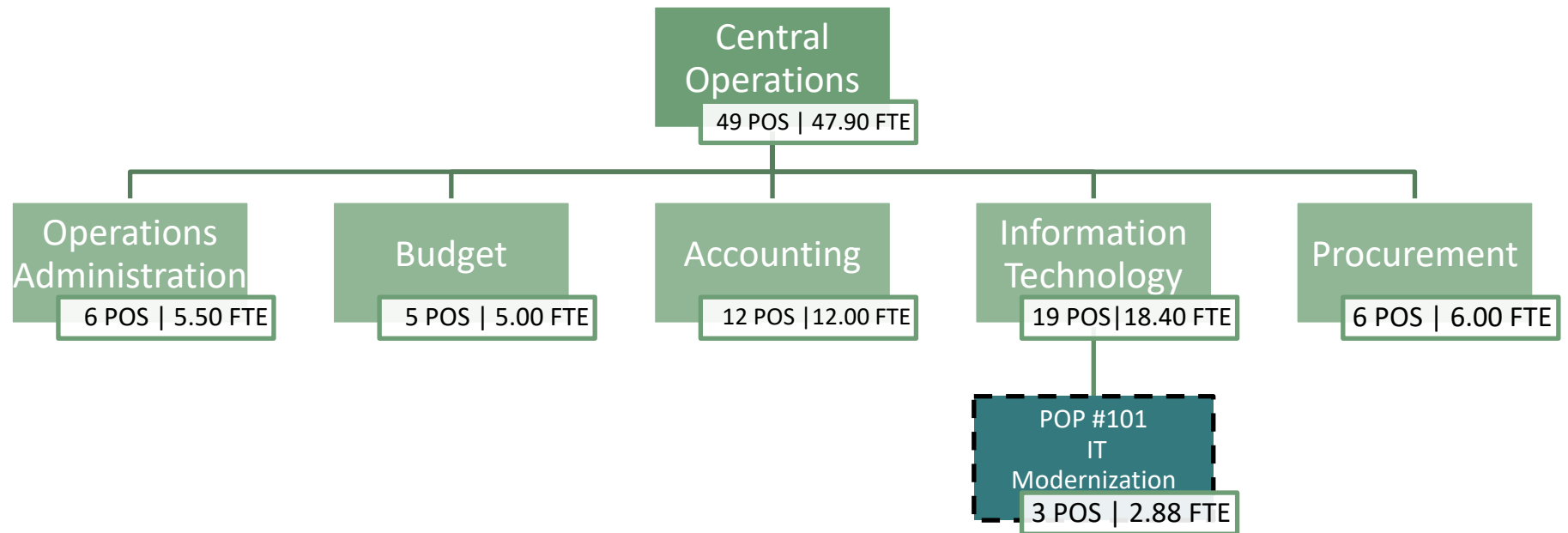
Tom Riel, Administrative Services Director

### Funding Request for 27-29

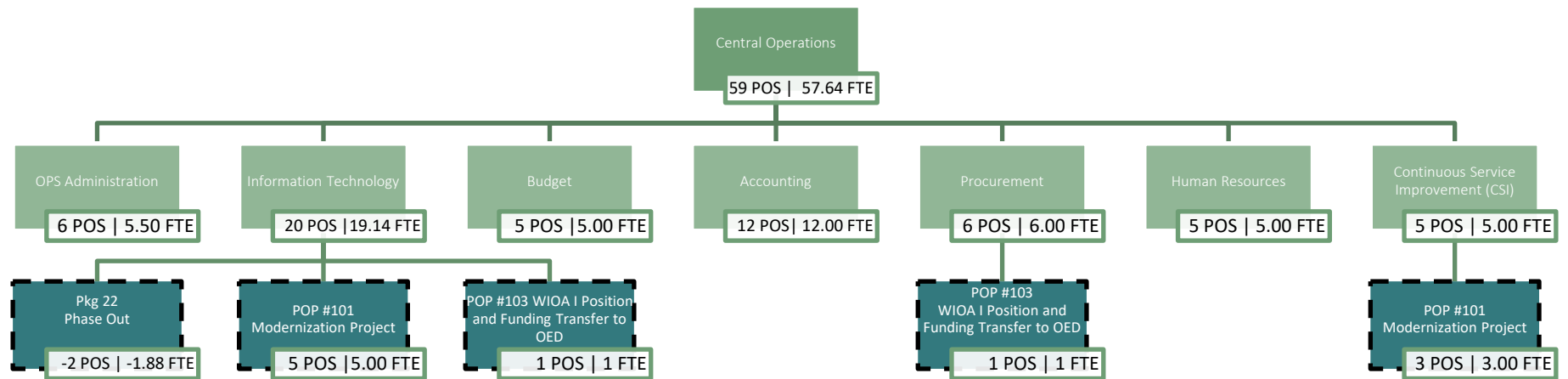
The funding request for Central Operations is above CSL due to our policy option package 101. This will be the 3<sup>rd</sup> phase of the HECC Modernization project. ETPL has been completed and PCSVets will be completed or very near completion by the start of the 27-29 biennium. The 3<sup>rd</sup> phase, the replacement of the Financial Aid Management Information System (FAMIS) serves as the primary tool to administer all of the state's Higher Education financial aid. The foundation for this system was built over four decades ago initially using AS/400 and subsequently migrating the system to a Microsoft Access platform almost thirty years ago. The current system has become problematic to operate, difficult to modify and does not provide the functionality to support stakeholders' current operational requirements. Additionally, some functionality performed by OSAC is done outside a system and will be brought into the system as part of the project.



## 2025-2027 Organization Chart



## 2027-2029 Organization Chart



## **Policy Option Package 101: Continuation of IT Modernization – OSAC Modernization / FAMIS Replacement**

### **PURPOSE**

The Higher Education Coordinating Commission (HECC) is requesting continued funding to complete the third phase of the agency's multi-biennium Information Technology Modernization Project. This phase focuses on replacing the Financial Aid Management Information System (FAMIS), a decades-old legacy platform that no longer meets the needs of Oregon students, families, or the Legislature. FAMIS is technologically outdated, operationally unstable, and unable to support the rapid changes required in today's financial aid environment. Without replacement, HECC will remain dependent on manual workarounds, fragmented systems, and unreliable processes that put service delivery, data accuracy, and program compliance at risk.

Modernization is not optional; it is essential. FAMIS was built incrementally over many years without an enterprise design, resulting in a system in which basic improvements routinely trigger new failures elsewhere. HECC cannot implement legislative changes on time or with confidence. Staff must rely on labor-intensive manual processes that delay service delivery and increase the likelihood of errors that affect both students and institutions. For Oregonians navigating financial aid, particularly those with limited digital access or experience, these system shortcomings create barriers that directly impact whether they can apply for and receive the aid they need.

### **JUSTIFICATION**

In 2023-2025, the HECC was authorized to begin a modernization project to replace three legacy systems as part of this project. The HECC will not be able to fully replace the systems in the 2023-2027 biennia. As of the end of the 2025-2027 biennium, HECC will have fully replaced one of the three systems and be near or at completion of replacing the second system included in the original HECC Modernization Project. The HECC is asking for additional positions and additional bonds in the 2027-2029 biennium to continue the modernization work started in the 2023-2025 biennium. Due to the complexity of financial aid processes and systems, HECC anticipates there will be an additional funding request in the 27-29 biennium as the project will stretch into that biennium before completion.

The HECC requires a modern, stable, and enterprise-level system to effectively administer state financial aid programs and meet legislative expectations. The existing system (FAMIS) was built incrementally over several decades and can no longer support HECC's statutory responsibilities, program growth, or the increasing complexity of financial aid administration.

#### **1. Inability to Implement Legislative Mandates and Program Changes**

The Legislature frequently directs HECC to implement new programs and modify existing ones. However, the technical limitations of FAMIS impede HECC's ability to respond quickly, reliably, or fully to these directives. Adding new functionality often triggers unintended consequences in other parts of the system due to its unstable and interconnected architecture. As a result, HECC must rely

on manual, ad-hoc processes, which consume significant staff resources and increase the risk of errors. This environment is unsustainable and inhibits HECC's ability to proactively advance program and policy objectives.

## **2. Operational Inefficiencies Affecting Service Delivery**

Although HECC continues to meet minimum program requirements, it does so only through labor-intensive work arounds and extraordinary staff efforts. This dependence on manual processes undermines operational efficiency, delays program delivery, and limits the agency's capacity to improve the user experience. Students and families, particularly those with limited digital proficiency, face unnecessary challenges when navigating the current system, which can impede their ability to apply for and receive financial aid.

## **3. Lack of Enterprise Architecture and System Stability**

FAMIS was developed without a holistic enterprise design. Program components were created independently, resulting in a fragmented system with redundant features, inconsistent automation levels, and unpredictable interactions between modules. Bug fixes routinely generate additional system issues, demonstrating the platform's fundamental architectural instability. This environment prevents HECC from incrementally stabilizing or enhancing the system and underscores the need for a comprehensive replacement.

## **4. Business Process Complexity and Barriers for Users**

Financial aid programs administered by OSAC share common functionality but operate with varying levels of automation. Some programs use automated application process, while others rely almost entirely on manual input. These inconsistencies, combined with multiple system entry points and the lack of mobile functionality, create confusion for students and hinder HECC's ability to streamline processes.

## **5. Redundant and Manual Fiscal Services with Significant Risk**

Accurate and timely fiscal processes are critical to awarding and disbursing financial aid. FAMIS does not adequately support these core functions. HECC staff must complete numerous manual and redundant steps to issue awards, largely because the system does not reliably interface with the State Financial Management Application. This results in double data entry, extensive reconciliation work, and an elevated risk of financial errors. Given that OSAC administers more than \$217 million in aid each biennium, these inefficiencies present significant operational and audit risks and delay in the delivery of funds to students.

The limitations of FAMIS directly undermine HECC's ability to meet legislative expectations, deliver accurate and timely financial aid, and provide an equitable, user-centered experience for Oregonians. The system's outdated architecture, reliance on manual processes, and lack of enterprise design create operational risks and hinder innovation. A modern, integrated technology solution is essential for HECC to effectively administer financial aid programs, improve efficiency, streamline operations, and ensure that students can reliably access the financial resources needed to pursue post-secondary education and training.

As of today, the agency has spent \$5M in bond funds on the HECC Modernization project. Project work across all phases to date has been accomplished by assigning additional duties to managers, using vacant positions strategically to complete needed work, and prioritizing modernization work over other projects and ongoing work. Additionally, HECC has used Federal and Other Funds for previous phases.

## HOW ACHIEVED

HECC will replace FAMIS with a commercial-off-the-shelf (COTS) financial aid management system. The system will provide:

- A unified application platform and consolidation of multiple portals
- Automated workflows and reduced manual processing
- ADA-accessible, multilingual, and mobile-friendly functionality
- Stable architecture and secure integration with statewide systems
- Improved reporting, forecasting, and compliance capabilities

The project requires vendor implementation services, project management, independent quality assurance, configuration, testing, data migration, and organizational change management. Limited-duration positions will support these activities. No increase to permanent position authority is requested.

The proposed COTS solution provides the lowest cost, shortest implementation timeline, strongest security posture, and most sustainable long-term support model among the alternatives considered. Funding for this request will enable HECC to address critical system risks, improve student access to financial aid, and meet ongoing legislative requirements efficiently and accurately.

## STAFFING IMPACT

The continuation of the positions outlined below is requested to ensure the success of the Modernization project and is endorsed by EIS.

- 8 Limited Duration FTE required for implementation and project management
- Positions include Project Manager, Operations & Policy Analysts, and Project Coordinator
- All positions are one-time, supporting the modernization effort during the 2027-29 biennium and to project's end

## QUANTIFYING RESULTS

Success will be measured by:

- Complete consolidation of all financial aid and college access functions into a unified, modern system by December 2030
- Increased completion rates for scholarship and grant applications
- Improved customer service for students, schools, and tribal and community partners
- Enhanced data analytics and transparency for OSAC program management
- Performance milestones: system go-live, user onboarding, and operational benchmarks for application processing,
- and user satisfaction

#### REVENUE SOURCE

- Other Funds: \$7,080,000 in 2027-29 biennium (additional \$4,000,000 anticipated in 2029-31 for full implementation)
- No General Fund or Federal Fund requested for this phase
- Revenue is not neutral; the investment is required to achieve modernization and avoid loss of federal funding

#### EQUITY IMPACT

Legacy system limitations disproportionately affect students with limited digital access, English language learners, people with disabilities, undocumented students, and rural communities. The modernized system will provide accessible, multilingual, mobile-optimized features and improved customer support tools. These enhancements support the Oregon Equity Lens, the Governor's Equity Framework, and HECC's statutory mission to reduce disparities in post-secondary access and completion.

#### TRIBAL IMPACT

The Oregon Tribal Student Grant will be easier for tribal staff to access and manage, increasing the speed and efficiency of grant application processing.

#### IT EXCEPTION

This is an ongoing IT project, representing the third phase of a multi-biennium modernization initiative. The package will be submitted to the agency's EIS Senior IT Portfolio Manager, with required IT Project Budget Spreadsheet and business case documentation.



## **Policy Option Package 103 – WIOA Title I Position & Funding Transfer to OED**

### **PURPOSE**

This package implements the Governor-directed transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program, the Workforce Talent Development Board, and related General Fund–supported workforce programs from the Higher Education Coordinating Commission (HECC) to the Oregon Employment Department (OED).

The transfer aligns statewide workforce development functions under a single agency, improves program coordination, and centralizes administration, oversight, and federal compliance within the state’s primary workforce agency.

### **HOW ACHIEVED**

HECC will shift all WIOA Title I responsibilities, funding authority, federal limitation, and 15 permanent positions to OED. Activities include:

- Coordinating with OED and DAS to ensure smooth transition of programmatic, fiscal, and personnel functions
- Updating federal grant documentation and administrative structures to reflect OED as the responsible agency
- Transferring program budgets—including approximately \$110M FF and \$8.6M GF—to OED for execution in the 2027-29 biennium
- Ensuring continuity of services for local workforce boards, training providers, and participants during the transition

No alternatives were considered because the transfer is a governor-directed.

### **STAFFING IMPACT**

The package transfers 15 permanent positions associated with WIOA Title I and related programs to OED.

These positions include program administration, fiscal, operations, and policy support functions currently embedded within HECC’s workforce unit. The positions will move intact, with no change to total statewide FTE.

### **QUANTIFYING RESULTS**

Because this POP reflects a structural transfer rather than a program expansion, performance outcomes relate to successful implementation:

- Seamless transition of participants, providers, and federal reporting to OED
- No interruption in training or case management services
- OED assumes full administrative responsibility for WIOA Title I by July 1, 2027
- Compliance with federal WIOA requirements and uninterrupted federal funding flow
- Improved alignment of statewide employment and training services under a single agency

Operational milestones will include formal transfer of FTE, budget authority, and federal grant designations.

#### REVENUE SOURCE

- Federal Funds: (\$110.M)
- General Fund: (\$8.6M)

Funds reflect the transfer of the entire WIOA Title I program and related GF-supported workforce initiatives.

Revenue is not neutral; it is a full program shift to OED.

#### ADDITIONAL NOTES

- Exception Type: Governor-directed program transfer (confirmed in ARB/POP documentation).
- Legislative Concept: None required unless DAS or OED identifies statutory language changes for WIOA administration.
- Equity / Tribal Impact: Neutral—responsibilities are transferring to OED; service delivery expectations remain the same.
- Programs Affected: WIOA Title I, Workforce Talent Development Board, related GF workforce programs.

## Policy Option Package 106 – Fund Stabilization for Administrative Functions

### PURPOSE

The transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program to the Oregon Employment Department under POP 103 removes a substantial portion of Higher Education Coordinating Commission federal funds that historically supported key administrative, fiscal, and oversight functions. This loss compounds a decade-long decline in the federal indirect cost rate, which has steadily eroded HECC's ability to recover indirect revenue needed to sustain core operations.

Without stabilization, HECC faces an immediate structural funding gap that jeopardizes essential activities including fiscal administration, federal reporting, policy development, audit compliance, procurement, contracting, data governance, and oversight functions the agency must perform regardless of program transfers. General Fund support is required to maintain continuity of operations and ensure HECC can fulfill its statutory responsibilities to Oregon students, institutions, workforce partners, and the public.

### HOW ACHIEVED

To prevent disruption of critical administrative services, this package shifts \$3.3 million from Federal Funds to General Fund. HECC will continue to use its existing staffing structure—no new positions are requested—while backfilling the indirect revenue loss caused by both WIOA's departure and ongoing federal rate reductions.

The fund shift allows HECC to:

- Maintain compliance and oversight obligations that remain with HECC even after WIOA transfers
- Support the administrative backbone needed to implement all other HECC programs
- Preserve cross-agency coordination required under education, workforce, and financial aid statutes
- Ensure uninterrupted delivery of fiscal, procurement, contracting, HR, and IT support functions

This package is essential to avoid reductions that would undermine operational integrity and statewide service delivery.

### STAFFING IMPACT

No new positions are requested.

Funding stabilizes existing administrative positions that can no longer be supported by federal indirect recovery due to WIOA removal and rate declines.

## QUANTIFYING RESULTS

Because the POP stabilizes the agency's indirect cost base rather than expanding program work, results are measured through operational continuity:

- No disruption to fiscal processing, procurement, grant administration, contract oversight, or agency governance
- Maintenance of required state and federal reporting capacity
- Continued ability to support all HECC divisions and statutory mandates
- Avoidance of service delays for institutions, state partners, and constituents
- Performance milestones: full replacement of indirect loss (biennium start), quarterly monitoring of GF stabilization effects, annual reporting on administrative service levels

## REVENUE SOURCE

General Fund: \$3.3M

Federal Funds: (–\$3.3M) fund shift

The shift offsets permanent reductions in indirect recoveries resulting from WIOA Title I program transfer (POP 103) and sustained federal indirect rate declines.

## EQUITY IMPACT

Stable administrative capacity ensures the agency can maintain equitable access to financial aid systems, postsecondary oversight, and workforce coordination. Administrative instability would disproportionately affect historically underserved populations who most rely on HECC programs and timely operational support.

## TRIBAL IMPACT

No direct impacts to Tribes.

However, stable administrative functions protect HECC programs serving Tribal students, schools, and workforce partners.

#### PROGRAMS AFFECTED

All HECC divisions rely on the administrative, fiscal, policy, and compliance functions stabilized by this package.

## BDV104

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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Central Operations  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-201-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS         | General Fund      | Lottery Funds | Other Funds       | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|-------------------|-------------------|---------------|-------------------|--------------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>53</b> | <b>52.00</b>               | <b>38,471,467</b> | <b>30,106,734</b> | <b>-</b>      | <b>4,955,778</b>  | <b>3,408,955</b>   | <b>-</b>               | <b>-</b>                 |
| 070 - Revenue Reductions/Shortfall                   |           |                            |                   |                   |               |                   |                    |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | <b>53</b> | <b>52.00</b>               | <b>38,471,467</b> | <b>30,106,734</b> | <b>-</b>      | <b>4,955,778</b>  | <b>3,408,955</b>   | <b>-</b>               | <b>-</b>                 |
| 080 - E-Boards                                       |           |                            |                   |                   |               |                   |                    |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>  | <b>-</b>                   | <b>-</b>          | <b>-</b>          | <b>-</b>      | <b>-</b>          | <b>-</b>           | <b>-</b>               | <b>-</b>                 |
| Policy Packages                                      |           |                            |                   |                   |               |                   |                    |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | 8         | 7.64                       | 7,080,000         | -                 | -             | 7,080,000         | -                  | -                      | -                        |
| 103 - WIOA Transfer to OED                           | (2)       | (2.00)                     | (756,616)         | -                 | -             | -                 | (756,616)          | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | 6,283             | 1,519,672         | -             | -                 | (1,513,389)        | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | -                 | -                 | -             | -                 | -                  | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | <b>6</b>  | <b>5.64</b>                | <b>6,329,667</b>  | <b>1,519,672</b>  | <b>-</b>      | <b>7,080,000</b>  | <b>(2,270,005)</b> | <b>-</b>               | <b>-</b>                 |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>59</b> | <b>57.64</b>               | <b>44,801,134</b> | <b>31,626,406</b> | <b>-</b>      | <b>12,035,778</b> | <b>1,138,950</b>   | <b>-</b>               | <b>-</b>                 |
| Percentage Change From 2025-27 Leg Approved Budget   | 20.41%    | 20.38%                     | 32.79%            | 52.41%            | -             | 20.67%            | -62.21%            | -                      | -                        |
| Percentage Change From 2027-29 Current Service Level | 11.32%    | 10.85%                     | 16.45%            | 5.05%             | -             | 142.86%           | -66.59%            | -                      | -                        |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Central Operations  
 Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                  | General Fund      | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|-------------------------------------|-------------------|---------------|------------------|------------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                     |                   |               |                  |                  |                        |                          |                   |
| General Fund Appropriation          | (61,183)          | -             | -                | -                | -                      | -                        | (61,183)          |
| Other Revenues                      | -                 | -             | (1,310)          | -                | -                      | -                        | (1,310)           |
| Federal Funds                       | -                 | -             | -                | (7,974)          | -                      | -                        | (7,974)           |
| <b>Total Revenues</b>               | <b>(\$61,183)</b> | <b>-</b>      | <b>(\$1,310)</b> | <b>(\$7,974)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$70,467)</b> |
| <b>Personal Services</b>            |                   |               |                  |                  |                        |                          |                   |
| Temporary Appointments              | 1,852             | -             | -                | -                | -                      | -                        | 1,852             |
| Overtime Payments                   | 58                | -             | -                | -                | -                      | -                        | 58                |
| All Other Differential              | 546               | -             | -                | -                | -                      | -                        | 546               |
| Public Employees' Retire Cont       | 149               | -             | -                | -                | -                      | -                        | 149               |
| Social Security Taxes               | 188               | -             | -                | -                | -                      | -                        | 188               |
| Paid Family Medical Leave Insurance | 2                 | -             | -                | -                | -                      | -                        | 2                 |
| Mass Transit Tax                    | 5,850             | -             | (1,310)          | -                | -                      | -                        | 4,540             |
| Vacancy Savings                     | (69,828)          | -             | -                | (7,974)          | -                      | -                        | (77,802)          |
| <b>Total Personal Services</b>      | <b>(\$61,183)</b> | <b>-</b>      | <b>(\$1,310)</b> | <b>(\$7,974)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$70,467)</b> |
| <b>Services &amp; Supplies</b>      |                   |               |                  |                  |                        |                          |                   |
| Out of State Travel                 | -                 | -             | -                | -                | -                      | -                        | -                 |
| Employee Training                   | -                 | -             | -                | -                | -                      | -                        | -                 |
| Office Expenses                     | -                 | -             | -                | -                | -                      | -                        | -                 |
| Telecommunications                  | -                 | -             | -                | -                | -                      | -                        | -                 |
| Data Processing                     | -                 | -             | -                | -                | -                      | -                        | -                 |
| Publicity and Publications          | -                 | -             | -                | -                | -                      | -                        | -                 |
| Employee Recruitment and Develop    | -                 | -             | -                | -                | -                      | -                        | -                 |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Central Operations

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                   | General Fund      | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|--------------------------------------|-------------------|---------------|------------------|------------------|------------------------|--------------------------|-------------------|
| <b>Services &amp; Supplies</b>       |                   |               |                  |                  |                        |                          |                   |
| Dues and Subscriptions               | -                 | -             | -                | -                | -                      | -                        | -                 |
| Facilities Rental and Taxes          | -                 | -             | -                | -                | -                      | -                        | -                 |
| Other Services and Supplies          | -                 | -             | -                | -                | -                      | -                        | -                 |
| Expendable Prop 250 - 5000           | -                 | -             | -                | -                | -                      | -                        | -                 |
| <b>Total Services &amp; Supplies</b> | -                 | -             | -                | -                | -                      | -                        | -                 |
| <b>Total Expenditures</b>            |                   |               |                  |                  |                        |                          |                   |
| Total Expenditures                   | (61,183)          | -             | (1,310)          | (7,974)          | -                      | -                        | (70,467)          |
| <b>Total Expenditures</b>            | <b>(\$61,183)</b> | -             | <b>(\$1,310)</b> | <b>(\$7,974)</b> | -                      | -                        | <b>(\$70,467)</b> |
| <b>Ending Balance</b>                |                   |               |                  |                  |                        |                          |                   |
| Ending Balance                       | -                 | -             | -                | -                | -                      | -                        | -                 |
| <b>Total Ending Balance</b>          | -                 | -             | -                | -                | -                      | -                        | -                 |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                   | General Fund | Lottery Funds | Other Funds          | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------------|--------------|---------------|----------------------|---------------|------------------------|--------------------------|----------------------|
| <b>Revenues</b>                      |              |               |                      |               |                        |                          |                      |
| General Fund Appropriation           | -            | -             | -                    | -             | -                      | -                        | -                    |
| General Fund Obligation Bonds        | -            | -             | -                    | -             | -                      | -                        | -                    |
| Other Revenues                       | -            | -             | (4,673,381)          | -             | -                      | -                        | (4,673,381)          |
| <b>Total Revenues</b>                | -            | -             | <b>(\$4,673,381)</b> | -             | -                      | -                        | <b>(\$4,673,381)</b> |
| <b>Services &amp; Supplies</b>       |              |               |                      |               |                        |                          |                      |
| Instate Travel                       | -            | -             | (5,837)              | -             | -                      | -                        | (5,837)              |
| Employee Training                    | -            | -             | (4,340)              | -             | -                      | -                        | (4,340)              |
| Office Expenses                      | -            | -             | (2,480)              | -             | -                      | -                        | (2,480)              |
| Telecommunications                   | -            | -             | (1,860)              | -             | -                      | -                        | (1,860)              |
| Data Processing                      | -            | -             | (807)                | -             | -                      | -                        | (807)                |
| Publicity and Publications           | -            | -             | (619)                | -             | -                      | -                        | (619)                |
| Employee Recruitment and Develop     | -            | -             | (496)                | -             | -                      | -                        | (496)                |
| Dues and Subscriptions               | -            | -             | (619)                | -             | -                      | -                        | (619)                |
| Facilities Rental and Taxes          | -            | -             | (8,560)              | -             | -                      | -                        | (8,560)              |
| Other COP Costs                      | -            | -             | (98,990)             | -             | -                      | -                        | (98,990)             |
| Other Services and Supplies          | -            | -             | (4,545,797)          | -             | -                      | -                        | (4,545,797)          |
| Expendable Prop 250 - 5000           | -            | -             | (2,976)              | -             | -                      | -                        | (2,976)              |
| <b>Total Services &amp; Supplies</b> | -            | -             | <b>(\$4,673,381)</b> | -             | -                      | -                        | <b>(\$4,673,381)</b> |
| <b>Capital Outlay</b>                |              |               |                      |               |                        |                          |                      |
| Other Capital Outlay                 | -            | -             | -                    | -             | -                      | -                        | -                    |
| <b>Total Capital Outlay</b>          | -            | -             | -                    | -             | -                      | -                        | -                    |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>          | General Fund | Lottery Funds | Other Funds          | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|-----------------------------|--------------|---------------|----------------------|---------------|------------------------|--------------------------|----------------------|
| <b>Total Expenditures</b>   |              |               |                      |               |                        |                          |                      |
| Total Expenditures          | -            | -             | (4,673,381)          | -             | -                      | -                        | (4,673,381)          |
| <b>Total Expenditures</b>   | -            | -             | <b>(\$4,673,381)</b> | -             | -                      | -                        | <b>(\$4,673,381)</b> |
| <b>Ending Balance</b>       |              |               |                      |               |                        |                          |                      |
| Ending Balance              | -            | -             | -                    | -             | -                      | -                        | -                    |
| <b>Total Ending Balance</b> | -            | -             | -                    | -             | -                      | -                        | -                    |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>               | General Fund     | Lottery Funds | Other Funds      | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|----------------------------------|------------------|---------------|------------------|-----------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                  |                  |               |                  |                 |                        |                          |                  |
| General Fund Appropriation       | 485,628          | -             | -                | -               | -                      | -                        | 485,628          |
| Other Revenues                   | -                | -             | 229,434          | -               | -                      | -                        | 229,434          |
| Federal Funds                    | -                | -             | -                | 59,922          | -                      | -                        | 59,922           |
| <b>Total Revenues</b>            | <b>\$485,628</b> | <b>-</b>      | <b>\$229,434</b> | <b>\$59,922</b> | <b>-</b>               | <b>-</b>                 | <b>\$774,984</b> |
| <b>Services &amp; Supplies</b>   |                  |               |                  |                 |                        |                          |                  |
| Instate Travel                   | 3,093            | -             | -                | 2,706           | -                      | -                        | 5,799            |
| Out of State Travel              | 136              | -             | -                | 3,102           | -                      | -                        | 3,238            |
| Employee Training                | 4,744            | -             | -                | 1,260           | -                      | -                        | 6,004            |
| Office Expenses                  | 4,155            | -             | -                | 3,419           | -                      | -                        | 7,574            |
| Telecommunications               | 3,156            | -             | -                | 1,862           | -                      | -                        | 5,018            |
| State Gov. Service Charges       | 251,393          | -             | 1,298            | 26,451          | -                      | -                        | 279,142          |
| Data Processing                  | 833              | -             | -                | 78              | -                      | -                        | 911              |
| Publicity and Publications       | 648              | -             | -                | 689             | -                      | -                        | 1,337            |
| Professional Services            | 112,745          | -             | -                | -               | -                      | -                        | 112,745          |
| IT Professional Services         | 30,662           | -             | -                | -               | -                      | -                        | 30,662           |
| Attorney General                 | 5,231            | -             | -                | -               | -                      | -                        | 5,231            |
| Employee Recruitment and Develop | 557              | -             | -                | 24              | -                      | -                        | 581              |
| Dues and Subscriptions           | 8,353            | -             | -                | 746             | -                      | -                        | 9,099            |
| Facilities Rental and Taxes      | 32,134           | -             | -                | 10,056          | -                      | -                        | 42,190           |
| Agency Program Related S and S   | 80               | -             | -                | 188             | -                      | -                        | 268              |
| Other Services and Supplies      | 22,573           | -             | -                | 8,284           | -                      | -                        | 30,857           |
| Expendable Prop 250 - 5000       | 3,917            | -             | -                | -               | -                      | -                        | 3,917            |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                   | General Fund     | Lottery Funds | Other Funds      | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|--------------------------------------|------------------|---------------|------------------|-----------------|------------------------|--------------------------|------------------|
| <b>Services &amp; Supplies</b>       |                  |               |                  |                 |                        |                          |                  |
| IT Expendable Property               | 1,218            | -             | -                | 1,057           | -                      | -                        | 2,275            |
| <b>Total Services &amp; Supplies</b> | <b>\$485,628</b> | -             | <b>\$1,298</b>   | <b>\$59,922</b> | -                      | -                        | <b>\$546,848</b> |
| <b>Capital Outlay</b>                |                  |               |                  |                 |                        |                          |                  |
| Other Capital Outlay                 | -                | -             | -                | -               | -                      | -                        | -                |
| <b>Total Capital Outlay</b>          | -                | -             | -                | -               | -                      | -                        | -                |
| <b>Special Payments</b>              |                  |               |                  |                 |                        |                          |                  |
| Other Special Payments               | -                | -             | 228,136          | -               | -                      | -                        | 228,136          |
| <b>Total Special Payments</b>        | -                | -             | <b>\$228,136</b> | -               | -                      | -                        | <b>\$228,136</b> |
| <b>Total Expenditures</b>            |                  |               |                  |                 |                        |                          |                  |
| Total Expenditures                   | 485,628          | -             | 229,434          | 59,922          | -                      | -                        | 774,984          |
| <b>Total Expenditures</b>            | <b>\$485,628</b> | -             | <b>\$229,434</b> | <b>\$59,922</b> | -                      | -                        | <b>\$774,984</b> |
| <b>Ending Balance</b>                |                  |               |                  |                 |                        |                          |                  |
| Ending Balance                       | -                | -             | -                | -               | -                      | -                        | -                |
| <b>Total Ending Balance</b>          | -                | -             | -                | -               | -                      | -                        | -                |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                  | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|-------------------------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| <b>Revenues</b>                     |              |               |             |               |                        |                          |           |
| General Fund Appropriation          | 9            | -             | -           | -             | -                      | -                        | 9         |
| Federal Funds                       | -            | -             | -           | (9)           | -                      | -                        | (9)       |
| <b>Total Revenues</b>               | <b>\$9</b>   | -             | -           | <b>(\$9)</b>  | -                      | -                        | -         |
| <b>Personal Services</b>            |              |               |             |               |                        |                          |           |
| Class/Unclass Sal. and Per Diem     | (8,611)      | -             | -           | 8,611         | -                      | -                        | -         |
| Empl. Rel. Bd. Assessments          | 21           | -             | -           | (21)          | -                      | -                        | -         |
| Public Employees' Retire Cont       | (2,129)      | -             | -           | 2,129         | -                      | -                        | -         |
| Social Security Taxes               | (659)        | -             | -           | 659           | -                      | -                        | -         |
| Paid Family Medical Leave Insurance | (34)         | -             | -           | 34            | -                      | -                        | -         |
| Worker's Comp. Assess. (WCD)        | 10           | -             | -           | (10)          | -                      | -                        | -         |
| Flexible Benefits                   | 11,411       | -             | -           | (11,411)      | -                      | -                        | -         |
| <b>Total Personal Services</b>      | <b>\$9</b>   | -             | -           | <b>(\$9)</b>  | -                      | -                        | -         |
| <b>Total Expenditures</b>           |              |               |             |               |                        |                          |           |
| Total Expenditures                  | 9            | -             | -           | (9)           | -                      | -                        | -         |
| <b>Total Expenditures</b>           | <b>\$9</b>   | -             | -           | <b>(\$9)</b>  | -                      | -                        | -         |
| <b>Ending Balance</b>               |              |               |             |               |                        |                          |           |
| Ending Balance                      | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Ending Balance</b>         | <b>-</b>     | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>  |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                  | General Fund       | Lottery Funds | Other Funds    | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|-------------------------------------|--------------------|---------------|----------------|------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                     |                    |               |                |                  |                        |                          |                    |
| General Fund Appropriation          | 8,074,859          | -             | -              | -                | -                      | -                        | 8,074,859          |
| Other Revenues                      | -                  | -             | 8,382          | -                | -                      | -                        | 8,382              |
| Federal Funds                       | -                  | -             | -              | 245,840          | -                      | -                        | 245,840            |
| <b>Total Revenues</b>               | <b>\$8,074,859</b> | <b>-</b>      | <b>\$8,382</b> | <b>\$245,840</b> | <b>-</b>               | <b>-</b>                 | <b>\$8,329,081</b> |
| <b>Personal Services</b>            |                    |               |                |                  |                        |                          |                    |
| Class/Unclass Sal. and Per Diem     | 1,073,923          | -             | -              | 72,965           | -                      | -                        | 1,146,888          |
| Empl. Rel. Bd. Assessments          | 371                | -             | -              | 24               | -                      | -                        | 395                |
| Public Employees' Retire Cont       | 265,475            | -             | -              | 18,037           | -                      | -                        | 283,512            |
| Social Security Taxes               | 82,155             | -             | -              | 5,581            | -                      | -                        | 87,736             |
| Paid Family Medical Leave Insurance | 4,296              | -             | -              | 292              | -                      | -                        | 4,588              |
| Worker's Comp. Assess. (WCD)        | 178                | -             | -              | 12               | -                      | -                        | 190                |
| Mass Transit Tax                    | 6,413              | -             | -              | -                | -                      | -                        | 6,413              |
| Flexible Benefits                   | 207,552            | -             | -              | 13,248           | -                      | -                        | 220,800            |
| Vacancy Savings                     | (51,765)           | -             | -              | (3,261)          | -                      | -                        | (55,026)           |
| <b>Total Personal Services</b>      | <b>\$1,588,598</b> | <b>-</b>      | <b>-</b>       | <b>\$106,898</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,695,496</b> |
| <b>Services &amp; Supplies</b>      |                    |               |                |                  |                        |                          |                    |
| Instate Travel                      | 3,249              | -             | -              | -                | -                      | -                        | 3,249              |
| Employee Training                   | 16,729             | -             | -              | -                | -                      | -                        | 16,729             |
| Office Expenses                     | 11,924             | -             | -              | -                | -                      | -                        | 11,924             |
| Telecommunications                  | 216,492            | -             | -              | -                | -                      | -                        | 216,492            |
| State Gov. Service Charges          | 5,895,773          | -             | (63,417)       | (283,495)        | -                      | -                        | 5,548,861          |
| Data Processing                     | 41,042             | -             | -              | -                | -                      | -                        | 41,042             |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds    | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|----------------|------------------|------------------------|--------------------------|--------------------|
| <b>Services &amp; Supplies</b>       |                    |               |                |                  |                        |                          |                    |
| Publicity and Publications           | 2,406              | -             | -              | -                | -                      | -                        | 2,406              |
| Employee Recruitment and Develop     | 2,029              | -             | -              | -                | -                      | -                        | 2,029              |
| Dues and Subscriptions               | 2,406              | -             | -              | -                | -                      | -                        | 2,406              |
| Facilities Rental and Taxes          | 383,721            | -             | 71,799         | 312,171          | -                      | -                        | 767,691            |
| Other Services and Supplies          | (101,683)          | -             | -              | 110,266          | -                      | -                        | 8,583              |
| Expendable Prop 250 - 5000           | 12,173             | -             | -              | -                | -                      | -                        | 12,173             |
| <b>Total Services &amp; Supplies</b> | <b>\$6,486,261</b> | <b>-</b>      | <b>\$8,382</b> | <b>\$138,942</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,633,585</b> |
| <b>Total Expenditures</b>            |                    |               |                |                  |                        |                          |                    |
| Total Expenditures                   | 8,074,859          | -             | 8,382          | 245,840          | -                      | -                        | 8,329,081          |
| <b>Total Expenditures</b>            | <b>\$8,074,859</b> | <b>-</b>      | <b>\$8,382</b> | <b>\$245,840</b> | <b>-</b>               | <b>-</b>                 | <b>\$8,329,081</b> |
| <b>Ending Balance</b>                |                    |               |                |                  |                        |                          |                    |
| Ending Balance                       | -                  | -             | -              | -                | -                      | -                        | -                  |
| <b>Total Ending Balance</b>          | <b>-</b>           | <b>-</b>      | <b>-</b>       | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>           |
| <b>Total Positions</b>               |                    |               |                |                  |                        |                          |                    |
| Total Positions                      |                    |               |                |                  |                        |                          | 5                  |
| <b>Total Positions</b>               | <b>-</b>           | <b>-</b>      | <b>-</b>       | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>5</b>           |
| <b>Total FTE</b>                     |                    |               |                |                  |                        |                          |                    |
| Total FTE                            |                    |               |                |                  |                        |                          | 5.00               |
| <b>Total FTE</b>                     | <b>-</b>           | <b>-</b>      | <b>-</b>       | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>5.00</b>        |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 101 - IT Modernization Continuation - FAMIS

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                   | General Fund | Lottery Funds | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------|---------------|--------------------|---------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                      |              |               |                    |               |                        |                          |                    |
| General Fund Obligation Bonds        | -            | -             | 7,080,000          | -             | -                      | -                        | 7,080,000          |
| <b>Total Revenues</b>                | -            | -             | <b>\$7,080,000</b> | -             | -                      | -                        | <b>\$7,080,000</b> |
| <b>Personal Services</b>             |              |               |                    |               |                        |                          |                    |
| Class/Unclass Sal. and Per Diem      | -            | -             | 1,889,898          | -             | -                      | -                        | 1,889,898          |
| Empl. Rel. Bd. Assessments           | -            | -             | 605                | -             | -                      | -                        | 605                |
| Public Employees' Retire Cont        | -            | -             | 467,184            | -             | -                      | -                        | 467,184            |
| Social Security Taxes                | -            | -             | 144,576            | -             | -                      | -                        | 144,576            |
| Paid Family Medical Leave Insurance  | -            | -             | 7,561              | -             | -                      | -                        | 7,561              |
| Worker's Comp. Assess. (WCD)         | -            | -             | 289                | -             | -                      | -                        | 289                |
| Mass Transit Tax                     | -            | -             | 11,339             | -             | -                      | -                        | 11,339             |
| Flexible Benefits                    | -            | -             | 336,720            | -             | -                      | -                        | 336,720            |
| <b>Total Personal Services</b>       | -            | -             | <b>\$2,858,172</b> | -             | -                      | -                        | <b>\$2,858,172</b> |
| <b>Services &amp; Supplies</b>       |              |               |                    |               |                        |                          |                    |
| Other Services and Supplies          | -            | -             | 80,000             | -             | -                      | -                        | 80,000             |
| <b>Total Services &amp; Supplies</b> | -            | -             | <b>\$80,000</b>    | -             | -                      | -                        | <b>\$80,000</b>    |
| <b>Capital Outlay</b>                |              |               |                    |               |                        |                          |                    |
| Other Capital Outlay                 | -            | -             | 4,141,828          | -             | -                      | -                        | 4,141,828          |
| <b>Total Capital Outlay</b>          | -            | -             | <b>\$4,141,828</b> | -             | -                      | -                        | <b>\$4,141,828</b> |

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Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 101 - IT Modernization Continuation - FAMIS

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>          | General Fund | Lottery Funds | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|-----------------------------|--------------|---------------|--------------------|---------------|------------------------|--------------------------|--------------------|
| <b>Total Expenditures</b>   |              |               |                    |               |                        |                          |                    |
| Total Expenditures          | -            | -             | 7,080,000          | -             | -                      | -                        | 7,080,000          |
| <b>Total Expenditures</b>   | -            | -             | <b>\$7,080,000</b> | -             | -                      | -                        | <b>\$7,080,000</b> |
| <b>Ending Balance</b>       |              |               |                    |               |                        |                          |                    |
| Ending Balance              | -            | -             | -                  | -             | -                      | -                        | -                  |
| <b>Total Ending Balance</b> | -            | -             | -                  | -             | -                      | -                        | -                  |
| <b>Total Positions</b>      |              |               |                    |               |                        |                          |                    |
| Total Positions             |              |               |                    |               |                        |                          | 8                  |
| <b>Total Positions</b>      | -            | -             | -                  | -             | -                      | -                        | <b>8</b>           |
| <b>Total FTE</b>            |              |               |                    |               |                        |                          |                    |
| Total FTE                   |              |               |                    |               |                        |                          | 7.64               |
| <b>Total FTE</b>            | -            | -             | -                  | -             | -                      | -                        | <b>7.64</b>        |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 103 - WIOA Transfer to OED

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                  | General Fund | Lottery Funds | Other Funds | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|-------------------------------------|--------------|---------------|-------------|--------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                     |              |               |             |                    |                        |                          |                    |
| Federal Funds                       | -            | -             | -           | (756,616)          | -                      | -                        | (756,616)          |
| <b>Total Revenues</b>               | -            | -             | -           | <b>(\$756,616)</b> | -                      | -                        | <b>(\$756,616)</b> |
| <b>Personal Services</b>            |              |               |             |                    |                        |                          |                    |
| Class/Unclass Sal. and Per Diem     | -            | -             | -           | (522,864)          | -                      | -                        | (522,864)          |
| Empl. Rel. Bd. Assessments          | -            | -             | -           | (158)              | -                      | -                        | (158)              |
| Public Employees' Retire Cont       | -            | -             | -           | (129,252)          | -                      | -                        | (129,252)          |
| Social Security Taxes               | -            | -             | -           | (39,999)           | -                      | -                        | (39,999)           |
| Paid Family Medical Leave Insurance | -            | -             | -           | (2,091)            | -                      | -                        | (2,091)            |
| Worker's Comp. Assess. (WCD)        | -            | -             | -           | (76)               | -                      | -                        | (76)               |
| Flexible Benefits                   | -            | -             | -           | (88,320)           | -                      | -                        | (88,320)           |
| Vacancy Savings                     | -            | -             | -           | 26,144             | -                      | -                        | 26,144             |
| <b>Total Personal Services</b>      | -            | -             | -           | <b>(\$756,616)</b> | -                      | -                        | <b>(\$756,616)</b> |
| <b>Total Expenditures</b>           |              |               |             |                    |                        |                          |                    |
| Total Expenditures                  | -            | -             | -           | (756,616)          | -                      | -                        | (756,616)          |
| <b>Total Expenditures</b>           | -            | -             | -           | <b>(\$756,616)</b> | -                      | -                        | <b>(\$756,616)</b> |
| <b>Ending Balance</b>               |              |               |             |                    |                        |                          |                    |
| Ending Balance                      | -            | -             | -           | -                  | -                      | -                        | -                  |
| <b>Total Ending Balance</b>         | -            | -             | -           | -                  | -                      | -                        | -                  |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 103 - WIOA Transfer to OED

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i> | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|--------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Total Positions    |              |               |             |               |                        |                          |           |
| Total Positions    |              |               |             |               |                        |                          | (2)       |
| Total Positions    | -            | -             | -           | -             | -                      | -                        | (2)       |
| Total FTE          |              |               |             |               |                        |                          |           |
| Total FTE          |              |               |             |               |                        |                          | (2.00)    |
| Total FTE          | -            | -             | -           | -             | -                      | -                        | (2.00)    |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>                  | General Fund       | Lottery Funds | Other Funds | Federal Funds        | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-------------------------------------|--------------------|---------------|-------------|----------------------|------------------------|--------------------------|----------------|
| <b>Revenues</b>                     |                    |               |             |                      |                        |                          |                |
| General Fund Appropriation          | 1,519,672          | -             | -           | -                    | -                      | -                        | 1,519,672      |
| Federal Funds                       | -                  | -             | -           | (1,513,389)          | -                      | -                        | (1,513,389)    |
| <b>Total Revenues</b>               | <b>\$1,519,672</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,513,389)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,283</b> |
| <b>Personal Services</b>            |                    |               |             |                      |                        |                          |                |
| Class/Unclass Sal. and Per Diem     | 1,046,666          | -             | -           | (1,046,666)          | -                      | -                        | -              |
| Empl. Rel. Bd. Assessments          | 317                | -             | -           | (317)                | -                      | -                        | -              |
| Public Employees' Retire Cont       | 258,738            | -             | -           | (258,738)            | -                      | -                        | -              |
| Social Security Taxes               | 79,637             | -             | -           | (79,637)             | -                      | -                        | -              |
| Paid Family Medical Leave Insurance | 4,161              | -             | -           | (4,161)              | -                      | -                        | -              |
| Worker's Comp. Assess. (WCD)        | 156                | -             | -           | (156)                | -                      | -                        | -              |
| Mass Transit Tax                    | 6,281              | -             | -           | -                    | -                      | -                        | 6,281          |
| Flexible Benefits                   | 176,048            | -             | -           | (176,048)            | -                      | -                        | -              |
| Other OPE                           | -                  | -             | -           | 2                    | -                      | -                        | 2              |
| Vacancy Savings                     | (52,332)           | -             | -           | 52,332               | -                      | -                        | -              |
| <b>Total Personal Services</b>      | <b>\$1,519,672</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,513,389)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,283</b> |
| <b>Capital Outlay</b>               |                    |               |             |                      |                        |                          |                |
| Office Furniture and Fixtures       | -                  | -             | -           | -                    | -                      | -                        | -              |
| <b>Total Capital Outlay</b>         | <b>-</b>           | <b>-</b>      | <b>-</b>    | <b>-</b>             | <b>-</b>               | <b>-</b>                 | <b>-</b>       |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Central Operations  
Cross Reference Number: 52500-201-00-00-00000

| <i>Description</i>          | General Fund       | Lottery Funds | Other Funds | Federal Funds        | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-----------------------------|--------------------|---------------|-------------|----------------------|------------------------|--------------------------|----------------|
| <b>Total Expenditures</b>   |                    |               |             |                      |                        |                          |                |
| Total Expenditures          | 1,519,672          | -             | -           | (1,513,389)          | -                      | -                        | 6,283          |
| <b>Total Expenditures</b>   | <b>\$1,519,672</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,513,389)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,283</b> |
| <b>Ending Balance</b>       |                    |               |             |                      |                        |                          |                |
| Ending Balance              | -                  | -             | -           | -                    | -                      | -                        | -              |
| <b>Total Ending Balance</b> | <b>-</b>           | <b>-</b>      | <b>-</b>    | <b>-</b>             | <b>-</b>               | <b>-</b>                 | <b>-</b>       |

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POS116 CSL

| POS116 - Net Package Fiscal Impact Report |         |            |                |                               |         |          |     |      |        |                                               |     |       | Central Operations |      |  |
|-------------------------------------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|-----------------------------------------------|-----|-------|--------------------|------|--|
| 2027-29 Biennium                          |         |            |                |                               |         |          |     |      |        | Cross Reference Number: 52500-201-00-00-00000 |     |       |                    |      |  |
| Current Service Level                     |         |            |                |                               |         |          |     |      |        | Package Number: 50                            |     |       |                    |      |  |
| Position Number                           | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary                                        | OPE | Total | Pos Cnt            | FTE  |  |
| 5250034                                   | 1242810 | 4678       | OAS C1487 I P  | INFORMATION SYSTEMS SPECIALIS | 31      | PF       |     | 11   | 12,053 | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250049                                   | 1255030 | 3673       | OAS C1217 A P  | ACCOUNTANT 2                  | 27      | PF       |     | 7    | 8,061  | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250112                                   | 1226740 | 34021      | OAS C0437 A P  | PROCUREMENT & CONTRACT SPE    | 27      | PF       |     | 11   | 9,733  | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250122                                   | 1226840 | 21401      | MMS X7634 A P  | PROCUREMENT MANAGER 2         | 33X     | PF       |     | 11   | 13,625 | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250122                                   | 1226840 | 21401      | MMS X7634 A P  | PROCUREMENT MANAGER 2         | 33X     | PF       |     | 11   | 13,625 | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250128                                   | 1226900 | 52328      | OAS C1487 I P  | INFORMATION SYSTEMS SPECIALIS | 31      | PF       |     | 11   | 12,053 | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| 5250133                                   | 1226960 | 42569      | OAS C0107 A P  | ADMINISTRATIVE SPECIALIST 1   | 17      | PF       |     | 6    | 4,795  | 0                                             | 0   | 0     | 0                  | 0.00 |  |
| General Funds                             |         |            |                |                               |         |          |     |      |        | 0                                             | 0   | 0     |                    |      |  |
| Lottery Funds                             |         |            |                |                               |         |          |     |      |        | 0                                             | 0   | 0     |                    |      |  |
| Other Funds                               |         |            |                |                               |         |          |     |      |        | 0                                             | 0   | 0     |                    |      |  |
| Federal Funds                             |         |            |                |                               |         |          |     |      |        | 0                                             | 0   | 0     |                    |      |  |
| Total Funds                               |         |            |                |                               |         |          |     |      |        | 0                                             | 0   | 0     | 0                  | 0.00 |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
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|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |
|                                           |         |            |                |                               |         |          |     |      |        |                                               |     |       |                    |      |  |

**POS116 - Net Package Fiscal Impact Report**

**Central Operations**

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Current Service Level

Package Number: 60

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary    | OPE     | Total     | Pos Cnt | FTE  |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|-----------|---------|-----------|---------|------|
| 5250032         | 1242790 | 10953      | MMC X1320 A P  | HUMAN RESOURCE ANALYST 1      | 23      | PF       |     | 10   | 8,389  | 201,336   | 110,255 | 311,591   | 1       | 1.00 |
| 5250045         | 1254980 | 11755      | MMC X1321 A P  | HUMAN RESOURCE ANALYST 2      | 26      | PF       |     | 10   | 9,681  | 232,344   | 120,416 | 352,760   | 1       | 1.00 |
| 5250068         | 1244610 | 35130      | OAS C0212 A P  | ACCOUNTING TECHNICIAN         | 19      | PF       |     | 10   | 6,359  | 13,992    | 4,585   | 18,577    | 0       | 0.00 |
| 5250247         | 1401471 | 132647     | OAS C1216 A P  | ACCOUNTANT 1                  | 23      | PF       |     | 10   | 7,681  | -9,072    | -2,973  | -12,045   | 0       | 0.00 |
| 5250296         | 1428931 | 146538     | MMC X1322 A P  | HUMAN RESOURCE ANALYST 3      | 29      | PF       | 24  | 4    | 8,382  | 201,168   | 110,200 | 311,368   | 1       | 1.00 |
| 5250297         | 1428932 | 146539     | MMC X1321 A P  | HUMAN RESOURCE ANALYST 2      | 26      | PF       | 24  | 8    | 8,798  | 211,152   | 113,472 | 324,624   | 1       | 1.00 |
| 5250321         | 1442784 | 182389     | MMN X0856 A P  | PROJECT MANAGER 3             | 32      | PF       | 24  | 5    | 10,172 | 0         | 0       | 0         | 0       | 0.00 |
| 5250322         | 1442785 | 182652     | MMN X0873 A P  | OPERATIONS & POLICY ANALYST 4 | 32      | PF       | 24  | 5    | 10,172 | 0         | 0       | 0         | 0       | 0.00 |
| 5250426         | 1364470 | 106289     | MMS X7345 A P  | HUMAN RESOURCES MANAGER 1     | 31X     | PF       |     | 11   | 12,332 | 295,968   | 141,266 | 437,234   | 1       | 1.00 |
| General Funds   |         |            |                |                               |         |          |     |      |        | 1,073,923 | 560,027 | 1,633,951 |         |      |
| Lottery Funds   |         |            |                |                               |         |          |     |      |        | 0         | 0       | 0         |         |      |
| Other Funds     |         |            |                |                               |         |          |     |      |        | 0         | 0       | 0         |         |      |
| Federal Funds   |         |            |                |                               |         |          |     |      |        | 72,965    | 37,195  | 110,158   |         |      |
| Total Funds     |         |            |                |                               |         |          |     |      |        | 1,146,888 | 597,222 | 1,744,109 | 5       | 5.00 |



POS116 ARB

| <b><i>POS116 - Net Package Fiscal Impact Report</i></b> |                |                   |                       |                               |                    |                     |            |             |             |                  | <b><i>Central Operations</i></b>                                             |                  |                    |             |  |  |
|---------------------------------------------------------|----------------|-------------------|-----------------------|-------------------------------|--------------------|---------------------|------------|-------------|-------------|------------------|------------------------------------------------------------------------------|------------------|--------------------|-------------|--|--|
| <b>2027-29 Biennium<br/>Agency Request Budget</b>       |                |                   |                       |                               |                    |                     |            |             |             |                  | <b>Cross Reference Number: 52500-201-00-00-00000<br/>Package Number: 101</b> |                  |                    |             |  |  |
| <b>Position<br/>Number</b>                              | <b>Auth No</b> | <b>Workday Id</b> | <b>Classification</b> | <b>Classification Name</b>    | <b>Sal<br/>Rng</b> | <b>Pos<br/>Type</b> | <b>Mos</b> | <b>Step</b> | <b>Rate</b> | <b>Salary</b>    | <b>OPE</b>                                                                   | <b>Total</b>     | <b>Pos<br/>Cnt</b> | <b>FTE</b>  |  |  |
| 8880037                                                 | 1452551        |                   | MMN X0856 A P         | PROJECT MANAGER 3             | 32                 | LF                  | 24         | 9           | 12,342      | 296,208          | 141,345                                                                      | 437,553          | 1                  | 1.00        |  |  |
| 8880038                                                 | 1452552        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 24         | 8           | 10,683      | 256,392          | 128,297                                                                      | 384,689          | 1                  | 1.00        |  |  |
| 8880039                                                 | 1452553        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 24         | 9           | 11,206      | 268,944          | 132,410                                                                      | 401,354          | 1                  | 1.00        |  |  |
| 8880040                                                 | 1452554        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 24         | 9           | 11,206      | 268,944          | 132,410                                                                      | 401,354          | 1                  | 1.00        |  |  |
| 8880041                                                 | 1452555        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 24         | 7           | 10,172      | 244,128          | 124,278                                                                      | 368,406          | 1                  | 1.00        |  |  |
| 8880042                                                 | 1452556        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 21         | 5           | 9,229       | 0                | 0                                                                            | 0                | 0                  | 0.00        |  |  |
| 8880042                                                 | 1452556        |                   | MMN X0854 A P         | PROJECT MANAGER 1             | 27                 | LF                  | 21         | 5           | 7,984       | 167,664          | 93,687                                                                       | 261,351          | 1                  | 0.88        |  |  |
| 8880043                                                 | 1452557        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 21         | 5           | 9,229       | 193,809          | 102,254                                                                      | 296,063          | 1                  | 0.88        |  |  |
| 8880044                                                 | 1452558        |                   | MMN X0872 A P         | OPERATIONS & POLICY ANALYST 3 | 30                 | LF                  | 21         | 5           | 9,229       | 193,809          | 102,254                                                                      | 296,063          | 1                  | 0.88        |  |  |
| <b>General Funds</b>                                    |                |                   |                       |                               |                    |                     |            |             |             | <b>0</b>         | <b>0</b>                                                                     | <b>0</b>         |                    |             |  |  |
| <b>Lottery Funds</b>                                    |                |                   |                       |                               |                    |                     |            |             |             | <b>0</b>         | <b>0</b>                                                                     | <b>0</b>         |                    |             |  |  |
| <b>Other Funds</b>                                      |                |                   |                       |                               |                    |                     |            |             |             | <b>1,889,898</b> | <b>956,935</b>                                                               | <b>2,846,833</b> |                    |             |  |  |
| <b>Federal Funds</b>                                    |                |                   |                       |                               |                    |                     |            |             |             | <b>0</b>         | <b>0</b>                                                                     | <b>0</b>         |                    |             |  |  |
| <b>Total Funds</b>                                      |                |                   |                       |                               |                    |                     |            |             |             | <b>1,889,898</b> | <b>956,935</b>                                                               | <b>2,846,833</b> | <b>8</b>           | <b>7.64</b> |  |  |

**POS116 - Net Package Fiscal Impact Report****Central Operations**

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Agency Request Budget

Package Number: 103

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary   | OPE      | Total    | Pos Cnt | FTE   |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|----------|----------|----------|---------|-------|
| 5250112         | 1226740 | 34021      | OAS C0437 A P  | PROCUREMENT & CONTRACT SPE    | 27      | PF       | 0   | 11   | 9,733  | -233,592 | -120,825 | -354,417 | -1      | -1.00 |
| 5250128         | 1226900 | 52328      | OAS C1487 I P  | INFORMATION SYSTEMS SPECIALIS | 31      | PF       | 0   | 11   | 12,053 | -289,272 | -139,071 | -428,343 | -1      | -1.00 |
| General Funds   |         |            |                |                               |         |          |     |      |        | 0        | 0        | 0        |         |       |
| Lottery Funds   |         |            |                |                               |         |          |     |      |        | 0        | 0        | 0        |         |       |
| Other Funds     |         |            |                |                               |         |          |     |      |        | 0        | 0        | 0        |         |       |
| Federal Funds   |         |            |                |                               |         |          |     |      |        | -522,864 | -259,896 | -782,760 |         |       |
| Total Funds     |         |            |                |                               |         |          |     |      |        | -522,864 | -259,896 | -782,760 | -2      | -2.00 |

**POS116 - Net Package Fiscal Impact Report**
**Central Operations**

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Agency Request Budget

Package Number: 106

| Position Number | Auth No | Workday Id | Classification | Classification Name            | Sal Rng | Pos Type | Mos | Step | Rate   | Salary | OPE | Total | Pos Cnt | FTE  |
|-----------------|---------|------------|----------------|--------------------------------|---------|----------|-----|------|--------|--------|-----|-------|---------|------|
| 5250030         | 1242770 | 53427      | OAS C1483 I P  | INFORMATION SYSTEMS SPECIALIST | 24      | PF       |     | 11   | 8,389  | 0      | 0   | 0     | 0       | 0.00 |
| 5250031         | 1242780 | 66909      | OAS C1244 A P  | FISCAL ANALYST 2               | 27      | PF       |     | 7    | 8,061  | 0      | 0   | 0     | 0       | 0.00 |
| 5250032         | 1242790 | 10953      | MMC X1320 A P  | HUMAN RESOURCE ANALYST 1       | 23      | PF       |     | 10   | 8,389  | 0      | 0   | 0     | 0       | 0.00 |
| 5250045         | 1254980 | 11755      | MMC X1321 A P  | HUMAN RESOURCE ANALYST 2       | 26      | PF       |     | 10   | 9,681  | 0      | 0   | 0     | 0       | 0.00 |
| 5250065         | 1244570 | 283        | MMS X7073 A P  | BUDGET AND FISCAL MANAGER 3    | 35X     | PF       |     | 5    | 11,206 | 0      | 0   | 0     | 0       | 0.00 |
| 5250103         | 1226580 | 34410      | MMS X7884 I P  | INFORMATION TECHNOLOGY MANA    | 33X     | PF       |     | 11   | 15,748 | 0      | 0   | 0     | 0       | 0.00 |
| 5250104         | 1226590 | 14037      | MMS X1218 A P  | ACCOUNTANT 3                   | 30      | PF       |     | 9    | 11,206 | 0      | 0   | 0     | 0       | 0.00 |
| 5250105         | 1226600 | 396        | MESN Z7082 A P | BUSINESS OPERATIONS ADMINIST   | 38X     | PF       |     | 11   | 17,362 | 0      | 0   | 0     | 0       | 0.00 |
| 5250110         | 1226720 | 66794      | OAS C1243 A P  | FISCAL ANALYST 1               | 23      | PF       |     | 10   | 7,681  | 0      | 0   | 0     | 0       | 0.00 |
| 5250116         | 1226780 | 23372      | OAS C0214 A P  | PAYROLL ANALYST                | 21      | PF       |     | 11   | 7,322  | 0      | 0   | 0     | 0       | 0.00 |
| 5250119         | 1226810 | 4976       | MENN Z0119 A P | EXECUTIVE SUPPORT SPECIALIST   | 20      | PF       |     | 10   | 7,237  | 0      | 0   | 0     | 0       | 0.00 |
| 5250122         | 1226840 | 21401      | MMS X7634 A P  | PROCUREMENT MANAGER 2          | 33X     | PF       |     | 11   | 13,625 | 0      | 0   | 0     | 0       | 0.00 |
| 5250142         | 1227050 | 1459       | OAS C1245 A P  | FISCAL ANALYST 3               | 30      | PF       |     | 10   | 10,731 | 0      | 0   | 0     | 0       | 0.00 |
| 5250203         | 1316840 | 68080      | OAS C0107 A P  | ADMINISTRATIVE SPECIALIST 1    | 17      | PP       |     | 7    | 5,026  | 0      | 0   | 0     | 0       | 0.00 |
| 5250246         | 1401391 | 132653     | OAS C1245 A P  | FISCAL ANALYST 3               | 30      | PF       |     | 11   | 11,266 | 0      | 0   | 0     | 0       | 0.00 |
| 5250426         | 1364470 | 106289     | MMS X7345 A P  | HUMAN RESOURCES MANAGER 1      | 31X     | PF       |     | 11   | 12,332 | 0      | 0   | 0     | 0       | 0.00 |
| General Funds   |         |            |                |                                |         |          |     |      |        | 0      | 0   | 0     |         |      |
| Lottery Funds   |         |            |                |                                |         |          |     |      |        | 0      | 0   | 0     |         |      |
| Other Funds     |         |            |                |                                |         |          |     |      |        | 0      | 0   | 0     |         |      |
| Federal Funds   |         |            |                |                                |         |          |     |      |        | 0      | 0   | 0     |         |      |
| Total Funds     |         |            |                |                                |         |          |     |      |        | 0      | 0   | 0     | 0       | 0.00 |

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500

Cross Reference Number: 52500-201-00-00-00000

| <i>Source</i>                 | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>            |                    |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds | 4,660,000          | -                             | -                              | 7,080,000                        | -                            | -                              |
| Interest Income               | 554,626            | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                | 30,973             | 6,021,843                     | 6,179,360                      | 662,466                          | -                            | -                              |
| <b>Total Other Funds</b>      | <b>\$5,245,599</b> | <b>\$6,021,843</b>            | <b>\$6,179,360</b>             | <b>\$7,742,466</b>               | -                            | -                              |
| <b>Federal Funds</b>          |                    |                               |                                |                                  |                              |                                |
| Federal Funds                 | 945,213            | 2,914,174                     | 3,013,597                      | 1,138,950                        | -                            | -                              |
| <b>Total Federal Funds</b>    | <b>\$945,213</b>   | <b>\$2,914,174</b>            | <b>\$3,013,597</b>             | <b>\$1,138,950</b>               | -                            | -                              |

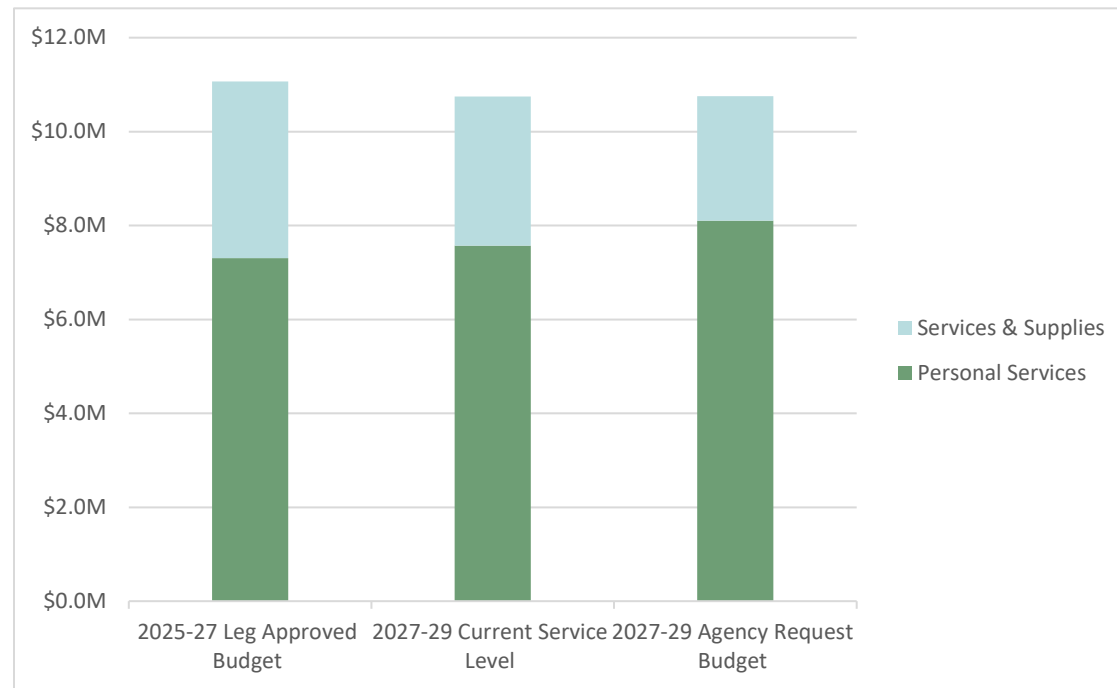
\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## Office of Analytics and Strategy

The Office of Analytics and Strategy (OAS) is responsible for providing education research and analytic services to support the Commission's efforts and to track progress in achieving all of the Commission's strategic goals. The Office encompasses both a Postsecondary Research and Data (PRD) team and the Oregon Longitudinal Data Collaborative (OLDC). PRD collects, analyzes, and reports data analytics and strategic research on postsecondary education and training to comply with state and federal reporting requirements and to inform program and policy decisions on the postsecondary education enterprise. The OLDC manages a data matching system that brings together K-12, postsecondary, and workforce data to support reporting and policy research across these sectors to improve student learning, training, and workforce opportunities.



## Primary Program Contact

Amy G. Cox, Director of Office of Analytics and Strategy

## Funding Request

For 27-29 OAS is requesting CSL with the following exceptions. Policy Option Package (POP) 104 requests an Operations and Policy Analyst 3 and a Research Analyst 4, which will reside in OLDC. The funding will come from savings realized by the migration of data systems from a vendor-managed platform to the state-managed, cloud-based Azure platform.

## Program Descriptions

### *Postsecondary Research and Data:*

Postsecondary Research and Data (PRD) receives student records from all public colleges and universities and, to a more limited extent, from private institutions. It then processes and analyzes these records to inform and improve Oregon postsecondary education and training. PRD reports on students and their characteristics, enrollment, courses, academic progress, academic pathways, completion, and labor market outcomes. It publishes and submits legislative reports, analyzes data for policy and program implementation, and tracks progress toward student equity and success.

It uses a five-layered framework to accomplish these functions:

- Maintain and develop the postsecondary data collection. Collect data from five educational sectors: public university, community college, private career schools, private degree-granting institutions that are not exempt from State authorization, and private degree-granting institutions that are exempt from State authorization. This involves receiving, validating, and processing multiple data collections from each sector, improving data quality, and working closely with institutional partners.
- Develop coordinated and connected student data. Synchronize data across four different data systems and, when possible, match students across sectors.
- Define what data are used and how they are used. Standardize definitions and measures, implement common rates and measures (including across sectors where possible), and expand publicly available data.

- Inform the public with impartiality. Inform the Commission and the public through publication of Legislative reports, agency key performance metrics, other reports (e.g., annual higher education snapshots), providing interactive public data, and conducting data analyses for policy workgroups and implementation.
- Develop and evaluate policy. Provide relevant data analysis and conduct research and reporting to support agency policy development, evaluate existing policies and programs, and make recommendations for strategic policy actions based on data analyses.

PRD works closely with Oregon's seven public universities, 17 community colleges, private institutions, workforce development, the Governor's Office, the Legislature, and other key partners.

### *Oregon Longitudinal Data Collaborative*

The Oregon Longitudinal Data Collaborative (OLDC) is the program name for Oregon's Statewide Longitudinal Data System (SLDS) that matches and links data about students as they move through school and the workforce. Technology enables the system to provide these linkages without revealing the identity of any students. The mission of the OLDC is to use this technology to support objective analysis and reliable conclusions based on robust cross-sector, longitudinal education data. OLDC researchers draw on student data from K-12 to higher education to the workforce linked in a systematic way. The program partners with state agencies that collect student data and acts as a central hub where the data are securely stored, linked, and analyzed.

The purpose of the OLDC is to improve student learning and outcomes. Cross-sector data allows policy makers to clearly identify program outcomes across student populations and geographic regions. This helps the state pinpoint and address areas of inequities so it can better direct resources and funding to programs that are helping students succeed.

The OLDC provides services to its data partner agencies (currently the Oregon Department of Education, the Higher Education Coordinating Commission, The Oregon Employment Department and the Teacher Standards and Practices Commission) in multiple ways:

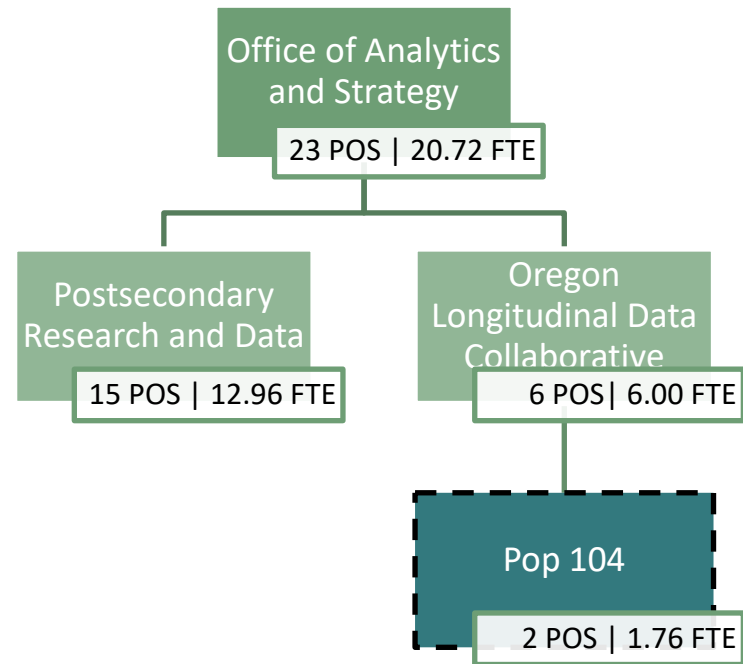
1. Provide matched data files and data report – Cross-agency matched data help agencies meet state or federal reporting requirements. In addition, this matched data can be used for internal agency program evaluation and improvement. Some matched data files are accompanied by descriptive data reports.
2. Publish public data dashboards and research reports – The program produces public research reports and data dashboards. These public products reports focus on statewide outcomes and connections across different issues in the education to employment pathway.

**Enabling Legislation/Program Authorization**

ORS 350.075(3)(c) defines one of the core duties of HECC as “Coordinate the post-secondary elements of data collection and structure, with the advice and recommendation of the state’s independent institutions, community colleges and public universities.” This was defined as part of the original authorization statute for HECC in 2013 and is the basis for the postsecondary research and data program (PRD). The Oregon Longitudinal Data Collaborative (OLDC) administers the Statewide Longitudinal Data System (SLDS) which was originally created under the Oregon Education Investment Board (ORS 326.010(4)(c)). In 2015, the Oregon Education Investment Board became the Chief Education Office, and although the statute was amended, the SLDS remained a core duty of the new office (ORS 326.010 (2)(c)). In 2019, with the sunset of the Chief Education Office, the OLDC was transferred to HECC. ORS 350.075(3)(l) and (m) give HECC authority to “Administer a Statewide Longitudinal Data System” and “The Higher Education Coordinating Commission shall be considered an authorized representative of the state educational agencies.”



## 2027-2029 Organization Chart



## **Policy Option Package 104 – OLDC Senior Research Analyst and Operations/Policy Analyst**

### **PURPOSE**

The Oregon Longitudinal Data Collaborative (OLDC) manages the state longitudinal data system (SLDS), linking education and workforce data across agencies. OLDC is making a budget-neutral request for two new positions—Senior Research Analyst (RA4) and Research Communication and Engagement Analyst (OPA3)—using ongoing cost-savings from technological upgrades. This will strengthen OLDC’s research, reporting, and communication functions, enabling the program to more effectively carry out its mission and respond to agency and public needs.

A fully functioning SLDS is essential for providing actionable data and evidence on education and workforce pathways. OLDC’s staffing analysis identified strong capacity in four of six key SLDS functions (leadership, governance, operations, data management, IT), but critical gaps in research and communications.

- Current capacity allows for only one public research project and a handful of agency requests per year, with eight agency requests queued and unmet.
- OLDC cannot manage external data requests or integrate new data collections without additional staff.
- Communications capacity is limited, hindering dissemination of public products and engagement with stakeholders.

### **PEER COMPARISON:**

Oregon’s SLDS has 6 FTE, while Kentucky and Maryland have 4–15 FTE plus contractors, demonstrating Oregon’s need for expanded capacity.

### **HOW ACHIEVED**

The program will add two permanent positions—Research Analyst 4 and Operations & Policy Analyst 3—funded entirely by ongoing savings resulting from migration of OLDC’s SLDS infrastructure from a vendor-managed environment to the state-managed Azure cloud platform. This modernization reduced recurring hosting and maintenance expenses by approximately \$528K–\$737K per biennium, enabling a budget-neutral staffing expansion.

### **IMPLEMENTATION STEPS**

- Integrate new positions into the Office of Research & Data

- Strengthen OLDC’s ability to produce longitudinal analyses, policy reports, and public data products
- Enhance communication with partner agencies and public stakeholders
- Maintain coordination across OLDC’s cross-agency partnership (HECC, ODE, OED, TSPC, BOLI)
- Continue system improvements through HECC IT support

This action is ongoing and does not require statutory changes or legislative concepts.

#### STAFFING IMPACT

Positions added:

- Research Analyst 4 (Permanent)
- Operations & Policy Analyst 3 (Permanent)

FTE: 1.76 total (as reflected in BDV004 POP Packages S3 Version 2026-07-31)

These roles address long-standing functional gaps in research and communications, enabling OLDC to meet statutory, programmatic, and stakeholder expectations.

#### QUANTIFYING RESULTS

If approved, success will be measured through:

- Increased publication of research briefs, dashboards, and equity-focused analyses
- More timely and accessible communication of SLDS findings to agencies, educators, and public audiences
- Enhanced ability to identify inequities in education and workforce outcomes and track progress over time
- Improved coordination across partner agencies through consistent outreach and shared reporting

Milestones: onboarding (Q1), expanded research output (Q2–Q4), new equity dashboards and reports (annual).

These operational metrics ensure OLDC’s expanded capacity directly supports statewide policy decision-making.

#### REVENUE SOURCE

Revenue Neutral.

Ongoing savings from Azure cloud migration—approximately \$528K to \$737K per biennium in Other Funds—fully offset personnel costs.

No General Fund, Federal Fund, or fee revenue is required.

#### EQUITY IMPACT

A fully functional SLDS enables Oregon to:

- Identify disparities across student and workforce groups
- Produce disaggregated, equity-centered data products
- Support agencies and policymakers in targeting resources and improving outcomes
- Provide more accessible information to historically marginalized communities

Expanded research and communications capacity ensures OLDC's work meaningfully advances equitable access and outcomes statewide.

#### PROGRAMS AFFECTED

OLDC program within the Office of Research & Data.

Partner agencies include:

- Higher Education Coordinating Commission
- Oregon Department of Education
- Oregon Employment Department
- Teacher Standards and Practices Commission
- Oregon Bureau of Labor and Industries

OLDC provides shared data products and evidence to all partners.

## Policy Option Package 106 – Fund Stabilization for Administrative Functions

### PURPOSE

The transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program to the Oregon Employment Department under POP 103 removes a substantial portion of Higher Education Coordinating Commission federal funds that historically supported key administrative, fiscal, and oversight functions. This loss compounds a decade-long decline in the federal indirect cost rate, which has steadily eroded HECC's ability to recover indirect revenue needed to sustain core operations.

Without stabilization, HECC faces an immediate structural funding gap that jeopardizes essential activities including fiscal administration, federal reporting, policy development, audit compliance, procurement, contracting, data governance, and oversight functions the agency must perform regardless of program transfers. General Fund support is required to maintain continuity of operations and ensure HECC can fulfill its statutory responsibilities to Oregon students, institutions, workforce partners, and the public.

### HOW ACHIEVED

To prevent disruption of critical administrative services, this package shifts \$3.3 million from Federal Funds to General Fund. HECC will continue to use its existing staffing structure—no new positions are requested—while backfilling the indirect revenue loss caused by both WIOA's departure and ongoing federal rate reductions.

The fund shift allows HECC to:

- Maintain compliance and oversight obligations that remain with HECC even after WIOA transfers
- Support the administrative backbone needed to implement all other HECC programs
- Preserve cross-agency coordination required under education, workforce, and financial aid statutes
- Ensure uninterrupted delivery of fiscal, procurement, contracting, HR, and IT support functions

This package is essential to avoid reductions that would undermine operational integrity and statewide service delivery.

### STAFFING IMPACT

No new positions are requested.

Funding stabilizes existing administrative positions that can no longer be supported by federal indirect recovery due to WIOA removal and rate declines.

## QUANTIFYING RESULTS

Because the POP stabilizes the agency's indirect cost base rather than expanding program work, results are measured through operational continuity:

- No disruption to fiscal processing, procurement, grant administration, contract oversight, or agency governance
- Maintenance of required state and federal reporting capacity
- Continued ability to support all HECC divisions and statutory mandates
- Avoidance of service delays for institutions, state partners, and constituents
- Performance milestones: full replacement of indirect loss (biennium start), quarterly monitoring of GF stabilization effects, annual reporting on administrative service levels

## REVENUE SOURCE

General Fund: \$3.3M

Federal Funds: (–\$3.3M) fund shift

The shift offsets permanent reductions in indirect recoveries resulting from WIOA Title I program transfer (POP 103) and sustained federal indirect rate declines.

## EQUITY IMPACT

Stable administrative capacity ensures the agency can maintain equitable access to financial aid systems, postsecondary oversight, and workforce coordination. Administrative instability would disproportionately affect historically underserved populations who most rely on HECC programs and timely operational support.

## TRIBAL IMPACT

No direct impacts to Tribes.

However, stable administrative functions protect HECC programs serving Tribal students, schools, and workforce partners.

#### PROGRAMS AFFECTED

All HECC divisions rely on the administrative, fiscal, policy, and compliance functions stabilized by this package.

## ORBITS/ORPICS Reports

BDV104

| Summary of 2027-29 Biennium Budget                                                                                             |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
|--------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------|-------------------|------------------|---------------|---------------------------------------------------------------------------|------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission<br>Research and Data<br>2027-29 Biennium                                              |           |                                  |                   |                  |               | Agency Request Pre-Audit<br>Cross Reference Number: 52500-202-00-00-00000 |                  |                           |                                |
| Description                                                                                                                    | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund     | Lottery Funds | Other Funds                                                               | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                                                                                                     | 22        | 19.64                            | 10,764,817        | 5,518,670        | -             | 4,784,462                                                                 | 461,685          | -                         | -                              |
| 2025-27 Emergency Boards                                                                                                       | -         | -                                | 303,064           | 179,637          | -             | 109,912                                                                   | 13,515           | -                         | -                              |
| <b>2025-27 Leg Approved Budget</b>                                                                                             | <b>22</b> | <b>19.64</b>                     | <b>11,067,881</b> | <b>5,698,307</b> | <b>-</b>      | <b>4,894,374</b>                                                          | <b>475,200</b>   | <b>-</b>                  | <b>-</b>                       |
| <b>2027-29 Base Budget Adjustments</b>                                                                                         |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| Net Cost of Position Actions                                                                                                   |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| Administrative Biennialized E-Board, Phase-Out                                                                                 | (1)       | (0.68)                           | 291,077           | 517,355          | -             | (253,467)                                                                 | 27,189           | -                         | -                              |
| Estimated Cost of Merit Increase                                                                                               |           |                                  | -                 | -                | -             | -                                                                         | -                | -                         | -                              |
| Base Debt Service Adjustment                                                                                                   |           |                                  | -                 | -                | -             | -                                                                         | -                | -                         | -                              |
| Base Nonlimited Adjustment                                                                                                     |           |                                  | -                 | -                | -             | -                                                                         | -                | -                         | -                              |
| Capital Construction                                                                                                           |           |                                  | -                 | -                | -             | -                                                                         | -                | -                         | -                              |
| <b>Subtotal 2027-29 Base Budget</b>                                                                                            | <b>21</b> | <b>18.96</b>                     | <b>11,358,958</b> | <b>6,215,662</b> | <b>-</b>      | <b>4,640,907</b>                                                          | <b>502,389</b>   | <b>-</b>                  | <b>-</b>                       |
| <b>Essential Packages</b>                                                                                                      |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                                                         |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| Vacancy Factor (Increase)/Decrease                                                                                             | -         | -                                | (31,683)          | (27,680)         | -             | (2,513)                                                                   | (1,490)          | -                         | -                              |
| Non-PICS Personal Service Increase/(Decrease)                                                                                  | -         | -                                | 5,259             | 5,806            | -             | (547)                                                                     | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                                                | <b>-</b>  | <b>-</b>                         | <b>(26,424)</b>   | <b>(21,874)</b>  | <b>-</b>      | <b>(3,060)</b>                                                            | <b>(1,490)</b>   | <b>-</b>                  | <b>-</b>                       |
| 020 - Phase In / Out Pgm & One-time Cost                                                                                       |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| 021 - Phase-in                                                                                                                 | -         | -                                | -                 | -                | -             | -                                                                         | -                | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs                                                                                           | -         | -                                | (33,058)          | -                | -             | (33,058)                                                                  | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                                                | <b>-</b>  | <b>-</b>                         | <b>(33,058)</b>   | <b>-</b>         | <b>-</b>      | <b>(33,058)</b>                                                           | <b>-</b>         | <b>-</b>                  | <b>-</b>                       |
| 030 - Inflation & Price List Adjustments                                                                                       |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |
| Cost of Goods & Services Increase/(Decrease)                                                                                   | -         | -                                | 186,286           | 69,559           | -             | 112,954                                                                   | 3,773            | -                         | -                              |
| State Gov't & Services Charges Increase/(Decrease)                                                                             |           |                                  | 144,852           | 113,806          | -             | 14,591                                                                    | 16,455           | -                         | -                              |
| <div>08/14/26</div> <div>12:36 PM</div> <div>Page 13 of 62</div> <div>BDV104 - Biennial Budget Summary</div> <div>BDV104</div> |           |                                  |                   |                  |               |                                                                           |                  |                           |                                |



### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Research and Data  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-202-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund     | Lottery Funds | Other Funds      | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|-------------------|------------------|---------------|------------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>21</b> | <b>18.96</b>                     | <b>10,749,183</b> | <b>5,495,722</b> | <b>-</b>      | <b>4,732,334</b> | <b>521,127</b>   | <b>-</b>                  | <b>-</b>                       |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |                   |                  |               |                  |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | <b>21</b> | <b>18.96</b>                     | <b>10,749,183</b> | <b>5,495,722</b> | <b>-</b>      | <b>4,732,334</b> | <b>521,127</b>   | <b>-</b>                  | <b>-</b>                       |
| 080 - E-Boards                                       |           |                                  |                   |                  |               |                  |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>  | <b>-</b>                         | <b>-</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>         | <b>-</b>         | <b>-</b>                  | <b>-</b>                       |
| Policy Packages                                      |           |                                  |                   |                  |               |                  |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | 2         | 1.76                             | -                 | -                | -             | -                | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | 1,552             | 376,136          | -             | -                | (374,584)        | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -                 | -                | -             | -                | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | <b>2</b>  | <b>1.76</b>                      | <b>1,552</b>      | <b>376,136</b>   | <b>-</b>      | <b>-</b>         | <b>(374,584)</b> | <b>-</b>                  | <b>-</b>                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>23</b> | <b>20.72</b>                     | <b>10,750,735</b> | <b>5,871,858</b> | <b>-</b>      | <b>4,732,334</b> | <b>146,543</b>   | <b>-</b>                  | <b>-</b>                       |
| Percentage Change From 2025-27 Leg Approved Budget   | 4.55%     | 5.50%                            | -2.87%            | 3.05%            | -             | -3.31%           | -69.16%          | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | 9.52%     | 9.28%                            | 0.01%             | 6.84%            | -             | -                | -71.88%          | -                         | -                              |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Research and Data  
 Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>                  | General Fund      | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|-------------------------------------|-------------------|---------------|------------------|------------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                     |                   |               |                  |                  |                        |                          |                   |
| General Fund Appropriation          | (21,874)          | -             | -                | -                | -                      | -                        | (21,874)          |
| Other Revenues                      | -                 | -             | (3,060)          | -                | -                      | -                        | (3,060)           |
| Federal Funds                       | -                 | -             | -                | (1,490)          | -                      | -                        | (1,490)           |
| <b>Total Revenues</b>               | <b>(\$21,874)</b> | <b>-</b>      | <b>(\$3,060)</b> | <b>(\$1,490)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$26,424)</b> |
| <b>Personal Services</b>            |                   |               |                  |                  |                        |                          |                   |
| Temporary Appointments              | 3,058             | -             | -                | -                | -                      | -                        | 3,058             |
| Overtime Payments                   | 77                | -             | -                | -                | -                      | -                        | 77                |
| All Other Differential              | 136               | -             | -                | -                | -                      | -                        | 136               |
| Public Employees' Retire Cont       | 53                | -             | -                | -                | -                      | -                        | 53                |
| Social Security Taxes               | 250               | -             | -                | -                | -                      | -                        | 250               |
| Paid Family Medical Leave Insurance | 1                 | -             | -                | -                | -                      | -                        | 1                 |
| Mass Transit Tax                    | 2,231             | -             | (547)            | -                | -                      | -                        | 1,684             |
| Vacancy Savings                     | (27,680)          | -             | (2,513)          | (1,490)          | -                      | -                        | (31,683)          |
| <b>Total Personal Services</b>      | <b>(\$21,874)</b> | <b>-</b>      | <b>(\$3,060)</b> | <b>(\$1,490)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$26,424)</b> |
| <b>Total Expenditures</b>           |                   |               |                  |                  |                        |                          |                   |
| Total Expenditures                  | (21,874)          | -             | (3,060)          | (1,490)          | -                      | -                        | (26,424)          |
| <b>Total Expenditures</b>           | <b>(\$21,874)</b> | <b>-</b>      | <b>(\$3,060)</b> | <b>(\$1,490)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$26,424)</b> |
| <b>Ending Balance</b>               |                   |               |                  |                  |                        |                          |                   |
| Ending Balance                      | -                 | -             | -                | -                | -                      | -                        | -                 |
| <b>Total Ending Balance</b>         | <b>-</b>          | <b>-</b>      | <b>-</b>         | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>          |

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 Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| Description                          | General Fund | Lottery Funds | Other Funds       | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|--------------------------------------|--------------|---------------|-------------------|---------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                      |              |               |                   |               |                        |                          |                   |
| Other Revenues                       | -            | -             | (33,058)          | -             | -                      | -                        | (33,058)          |
| <b>Total Revenues</b>                | -            | -             | <b>(\$33,058)</b> | -             | -                      | -                        | <b>(\$33,058)</b> |
| <b>Services &amp; Supplies</b>       |              |               |                   |               |                        |                          |                   |
| Instate Travel                       | -            | -             | (6,674)           | -             | -                      | -                        | (6,674)           |
| Out of State Travel                  | -            | -             | -                 | -             | -                      | -                        | -                 |
| Employee Training                    | -            | -             | (8,680)           | -             | -                      | -                        | (8,680)           |
| Office Expenses                      | -            | -             | (4,960)           | -             | -                      | -                        | (4,960)           |
| Telecommunications                   | -            | -             | (3,720)           | -             | -                      | -                        | (3,720)           |
| Data Processing                      | -            | -             | (1,614)           | -             | -                      | -                        | (1,614)           |
| Employee Recruitment and Develop     | -            | -             | (992)             | -             | -                      | -                        | (992)             |
| Dues and Subscriptions               | -            | -             | (1,233)           | -             | -                      | -                        | (1,233)           |
| Facilities Rental and Taxes          | -            | -             | (5,185)           | -             | -                      | -                        | (5,185)           |
| <b>Total Services &amp; Supplies</b> | -            | -             | <b>(\$33,058)</b> | -             | -                      | -                        | <b>(\$33,058)</b> |
| <b>Total Expenditures</b>            |              |               |                   |               |                        |                          |                   |
| Total Expenditures                   | -            | -             | (33,058)          | -             | -                      | -                        | (33,058)          |
| <b>Total Expenditures</b>            | -            | -             | <b>(\$33,058)</b> | -             | -                      | -                        | <b>(\$33,058)</b> |
| <b>Ending Balance</b>                |              |               |                   |               |                        |                          |                   |
| Ending Balance                       | -            | -             | -                 | -             | -                      | -                        | -                 |
| <b>Total Ending Balance</b>          | -            | -             | -                 | -             | -                      | -                        | -                 |

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Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>               | General Fund     | Lottery Funds | Other Funds      | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|----------------------------------|------------------|---------------|------------------|-----------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                  |                  |               |                  |                 |                        |                          |                  |
| General Fund Appropriation       | 183,365          | -             | -                | -               | -                      | -                        | 183,365          |
| Other Revenues                   | -                | -             | 2,285            | -               | -                      | -                        | 2,285            |
| Federal Funds                    | -                | -             | -                | 20,228          | -                      | -                        | 20,228           |
| Tsfr From Education, Dept of     | -                | -             | 125,260          | -               | -                      | -                        | 125,260          |
| <b>Total Revenues</b>            | <b>\$183,365</b> | <b>-</b>      | <b>\$127,545</b> | <b>\$20,228</b> | <b>-</b>               | <b>-</b>                 | <b>\$331,138</b> |
| <b>Services &amp; Supplies</b>   |                  |               |                  |                 |                        |                          |                  |
| Instate Travel                   | 1,102            | -             | 410              | 253             | -                      | -                        | 1,765            |
| Out of State Travel              | 323              | -             | -                | 231             | -                      | -                        | 554              |
| Employee Training                | 2,654            | -             | 2,230            | 142             | -                      | -                        | 5,026            |
| Office Expenses                  | 2,251            | -             | 1,165            | 300             | -                      | -                        | 3,716            |
| Telecommunications               | 1,520            | -             | 1,648            | 220             | -                      | -                        | 3,388            |
| State Gov. Service Charges       | 113,806          | -             | 14,591           | 16,455          | -                      | -                        | 144,852          |
| Data Processing                  | 620              | -             | 66,945           | 8               | -                      | -                        | 67,573           |
| Publicity and Publications       | 468              | -             | 994              | 40              | -                      | -                        | 1,502            |
| Professional Services            | 38,185           | -             | 20,835           | 1,948           | -                      | -                        | 60,968           |
| IT Professional Services         | 5,635            | -             | 628              | -               | -                      | -                        | 6,263            |
| Attorney General                 | 2,059            | -             | 619              | -               | -                      | -                        | 2,678            |
| Employee Recruitment and Develop | 318              | -             | 219              | 4               | -                      | -                        | 541              |
| Dues and Subscriptions           | 3,692            | -             | 267              | 123             | -                      | -                        | 4,082            |
| Facilities Rental and Taxes      | 5,271            | -             | 6,566            | 383             | -                      | -                        | 12,220           |
| Agency Program Related S and S   | 42               | -             | -                | 28              | -                      | -                        | 70               |
| Intra-agency Charges             | -                | -             | 1,665            | -               | -                      | -                        | 1,665            |
| Other Services and Supplies      | 2,907            | -             | 6,680            | -               | -                      | -                        | 9,587            |
| Expendable Prop 250 - 5000       | 2,166            | -             | 1,750            | -               | -                      | -                        | 3,916            |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>                   | General Fund     | Lottery Funds | Other Funds      | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|--------------------------------------|------------------|---------------|------------------|-----------------|------------------------|--------------------------|------------------|
| <b>Services &amp; Supplies</b>       |                  |               |                  |                 |                        |                          |                  |
| IT Expendable Property               | 346              | -             | 333              | 93              | -                      | -                        | 772              |
| <b>Total Services &amp; Supplies</b> | <b>\$183,365</b> | <b>-</b>      | <b>\$127,545</b> | <b>\$20,228</b> | <b>-</b>               | <b>-</b>                 | <b>\$331,138</b> |
| <b>Total Expenditures</b>            |                  |               |                  |                 |                        |                          |                  |
| Total Expenditures                   | 183,365          | -             | 127,545          | 20,228          | -                      | -                        | 331,138          |
| <b>Total Expenditures</b>            | <b>\$183,365</b> | <b>-</b>      | <b>\$127,545</b> | <b>\$20,228</b> | <b>-</b>               | <b>-</b>                 | <b>\$331,138</b> |
| <b>Ending Balance</b>                |                  |               |                  |                 |                        |                          |                  |
| Ending Balance                       | -                | -             | -                | -               | -                      | -                        | -                |
| <b>Total Ending Balance</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>         | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>-</b>         |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|-------------|---------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                      |                    |               |             |               |                        |                          |                    |
| General Fund Appropriation           | (881,431)          | -             | -           | -             | -                      | -                        | (881,431)          |
| <b>Total Revenues</b>                | <b>(\$881,431)</b> | -             | -           | -             | -                      | -                        | <b>(\$881,431)</b> |
| <b>Services &amp; Supplies</b>       |                    |               |             |               |                        |                          |                    |
| Instate Travel                       | -                  | -             | -           | 16,285        | -                      | -                        | 16,285             |
| Out of State Travel                  | (1,859)            | -             | -           | 14,818        | -                      | -                        | 12,959             |
| Employee Training                    | (15,247)           | -             | 4,375       | 9,097         | -                      | -                        | (1,775)            |
| Office Expenses                      | (12,933)           | -             | 555         | 19,271        | -                      | -                        | 6,893              |
| Telecommunications                   | (32,538)           | -             | 12,585      | 14,135        | -                      | -                        | (5,818)            |
| State Gov. Service Charges           | (585,150)          | -             | (75,023)    | (84,607)      | -                      | -                        | (744,780)          |
| Data Processing                      | -                  | -             | -           | 526           | -                      | -                        | 526                |
| Publicity and Publications           | (2,686)            | -             | -           | 2,591         | -                      | -                        | (95)               |
| Professional Services                | (118,173)          | -             | 57,508      | -             | -                      | -                        | (60,665)           |
| Dues and Subscriptions               | -                  | -             | -           | 7,884         | -                      | -                        | 7,884              |
| Facilities Rental and Taxes          | (112,845)          | -             | -           | -             | -                      | -                        | (112,845)          |
| <b>Total Services &amp; Supplies</b> | <b>(\$881,431)</b> | -             | -           | -             | -                      | -                        | <b>(\$881,431)</b> |
| <b>Total Expenditures</b>            |                    |               |             |               |                        |                          |                    |
| Total Expenditures                   | (881,431)          | -             | -           | -             | -                      | -                        | (881,431)          |
| <b>Total Expenditures</b>            | <b>(\$881,431)</b> | -             | -           | -             | -                      | -                        | <b>(\$881,431)</b> |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|----------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Ending Balance       |              |               |             |               |                        |                          |           |
| Ending Balance       | -            | -             | -           | -             | -                      | -                        | -         |
| Total Ending Balance | -            | -             | -           | -             | -                      | -                        | -         |

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Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 104 - OLDC Senior Research Analyst and OPA

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>                   | General Fund | Lottery Funds | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------|---------------|--------------------|---------------|------------------------|--------------------------|--------------------|
| <b>Personal Services</b>             |              |               |                    |               |                        |                          |                    |
| Class/Unclass Sal. and Per Diem      | -            | -             | 338,436            | -             | -                      | -                        | 338,436            |
| Empl. Rel. Bd. Assessments           | -            | -             | 140                | -             | -                      | -                        | 140                |
| Public Employees' Retire Cont        | -            | -             | 83,661             | -             | -                      | -                        | 83,661             |
| Social Security Taxes                | -            | -             | 25,890             | -             | -                      | -                        | 25,890             |
| Paid Family Medical Leave Insurance  | -            | -             | 1,354              | -             | -                      | -                        | 1,354              |
| Worker's Comp. Assess. (WCD)         | -            | -             | 66                 | -             | -                      | -                        | 66                 |
| Mass Transit Tax                     | -            | -             | 2,031              | -             | -                      | -                        | 2,031              |
| Flexible Benefits                    | -            | -             | 77,280             | -             | -                      | -                        | 77,280             |
| <b>Total Personal Services</b>       | -            | -             | <b>\$528,858</b>   | -             | -                      | -                        | <b>\$528,858</b>   |
| <b>Services &amp; Supplies</b>       |              |               |                    |               |                        |                          |                    |
| Data Processing                      | -            | -             | (528,858)          | -             | -                      | -                        | (528,858)          |
| <b>Total Services &amp; Supplies</b> | -            | -             | <b>(\$528,858)</b> | -             | -                      | -                        | <b>(\$528,858)</b> |
| <b>Total Expenditures</b>            |              |               |                    |               |                        |                          |                    |
| Total Expenditures                   | -            | -             | -                  | -             | -                      | -                        | -                  |
| <b>Total Expenditures</b>            | -            | -             | -                  | -             | -                      | -                        | -                  |
| <b>Ending Balance</b>                |              |               |                    |               |                        |                          |                    |
| Ending Balance                       | -            | -             | -                  | -             | -                      | -                        | -                  |
| <b>Total Ending Balance</b>          | -            | -             | -                  | -             | -                      | -                        | -                  |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 104 - OLDC Senior Research Analyst and OPA

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i> | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|--------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Total Positions    |              |               |             |               |                        |                          |           |
| Total Positions    |              |               |             |               |                        |                          | 2         |
| Total Positions    | -            | -             | -           | -             | -                      | -                        | 2         |
| Total FTE          |              |               |             |               |                        |                          |           |
| Total FTE          |              |               |             |               |                        |                          | 1.76      |
| Total FTE          | -            | -             | -           | -             | -                      | -                        | 1.76      |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>                  | General Fund     | Lottery Funds | Other Funds | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-------------------------------------|------------------|---------------|-------------|--------------------|------------------------|--------------------------|----------------|
| <b>Revenues</b>                     |                  |               |             |                    |                        |                          |                |
| General Fund Appropriation          | 376,136          | -             | -           | -                  | -                      | -                        | 376,136        |
| Federal Funds                       | -                | -             | -           | (374,584)          | -                      | -                        | (374,584)      |
| <b>Total Revenues</b>               | <b>\$376,136</b> | <b>-</b>      | <b>-</b>    | <b>(\$374,584)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,552</b> |
| <b>Personal Services</b>            |                  |               |             |                    |                        |                          |                |
| Class/Unclass Sal. and Per Diem     | 258,516          | -             | -           | (258,516)          | -                      | -                        | -              |
| Empl. Rel. Bd. Assessments          | 80               | -             | -           | (80)               | -                      | -                        | -              |
| Public Employees' Retire Cont       | 63,906           | -             | -           | (63,906)           | -                      | -                        | -              |
| Social Security Taxes               | 19,776           | -             | -           | (19,776)           | -                      | -                        | -              |
| Paid Family Medical Leave Insurance | 1,035            | -             | -           | (1,035)            | -                      | -                        | -              |
| Worker's Comp. Assess. (WCD)        | 38               | -             | -           | (38)               | -                      | -                        | -              |
| Mass Transit Tax                    | 1,551            | -             | -           | -                  | -                      | -                        | 1,551          |
| Flexible Benefits                   | 44,160           | -             | -           | (44,160)           | -                      | -                        | -              |
| Other OPE                           | -                | -             | -           | 1                  | -                      | -                        | 1              |
| Vacancy Savings                     | (12,926)         | -             | -           | 12,926             | -                      | -                        | -              |
| <b>Total Personal Services</b>      | <b>\$376,136</b> | <b>-</b>      | <b>-</b>    | <b>(\$374,584)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,552</b> |
| <b>Total Expenditures</b>           |                  |               |             |                    |                        |                          |                |
| Total Expenditures                  | 376,136          | -             | -           | (374,584)          | -                      | -                        | 1,552          |
| <b>Total Expenditures</b>           | <b>\$376,136</b> | <b>-</b>      | <b>-</b>    | <b>(\$374,584)</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,552</b> |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Research and Data  
Cross Reference Number: 52500-202-00-00-00000

| <i>Description</i>   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|----------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Ending Balance       |              |               |             |               |                        |                          |           |
| Ending Balance       | -            | -             | -           | -             | -                      | -                        | -         |
| Total Ending Balance | -            | -             | -           | -             | -                      | -                        | -         |

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POS116 ARB

POS116 - Net Package Fiscal Impact Report

Research and Data

2027-29 Biennium

Cross Reference Number: 52500-202-00-00-00000

Agency Request Budget

Package Number: 104

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate  | Salary  | OPE     | Total   | Pos Cnt | FTE  |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|-------|---------|---------|---------|---------|------|
| 5250329         | 1452472 | UA         | C1118 A P      | RESEARCH ANALYST 4            | 30      | PF       | 21  | 5    | 8,441 | 177,261 | 96,831  | 274,092 | 1       | 0.88 |
| 5250330         | 1452473 | UA         | C0872 A P      | OPERATIONS & POLICY ANALYST 3 | 30      | PF       | 21  | 3    | 7,675 | 161,175 | 91,560  | 252,735 | 1       | 0.88 |
| General Funds   |         |            |                |                               |         |          |     |      |       | 0       | 0       | 0       |         |      |
| Lottery Funds   |         |            |                |                               |         |          |     |      |       | 0       | 0       | 0       |         |      |
| Other Funds     |         |            |                |                               |         |          |     |      |       | 338,436 | 188,391 | 526,827 |         |      |
| Federal Funds   |         |            |                |                               |         |          |     |      |       | 0       | 0       | 0       |         |      |
| Total Funds     |         |            |                |                               |         |          |     |      |       | 338,436 | 188,391 | 526,827 | 2       | 1.76 |

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POS116 - Net Package Fiscal Impact Report

POS116

**POS116 - Net Package Fiscal Impact Report****Research and Data**

2027-29 Biennium

Cross Reference Number: 52500-202-00-00-00000

Agency Request Budget

Package Number: 106

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary | OPE | Total | Pos Cnt | FTE    |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|--------|-----|-------|---------|--------|
| 5250037         | 1242840 | 39767      | OAS C1118 A P  | RESEARCH ANALYST 4            | 30      | PF       |     | 11   | 11,266 | 0      | 0   | 0     | 0       | 0.00   |
| 5250137         | 1227000 | 15971      | OAS C1118 A P  | RESEARCH ANALYST 4            | 30      | PF       |     | 11   | 11,266 | 0      | 0   | 0     | 0       | 0.00   |
| 5250192         | 1316760 | 68075      | OAS C0873 A P  | OPERATIONS & POLICY ANALYST 4 | 32      | PP       |     | 5    | 9,288  | 0      | 0   | 0     | 0       | 0.00   |
| General Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Lottery Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Other Funds     |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Federal Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Total Funds     |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       | 0 0.00 |

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500

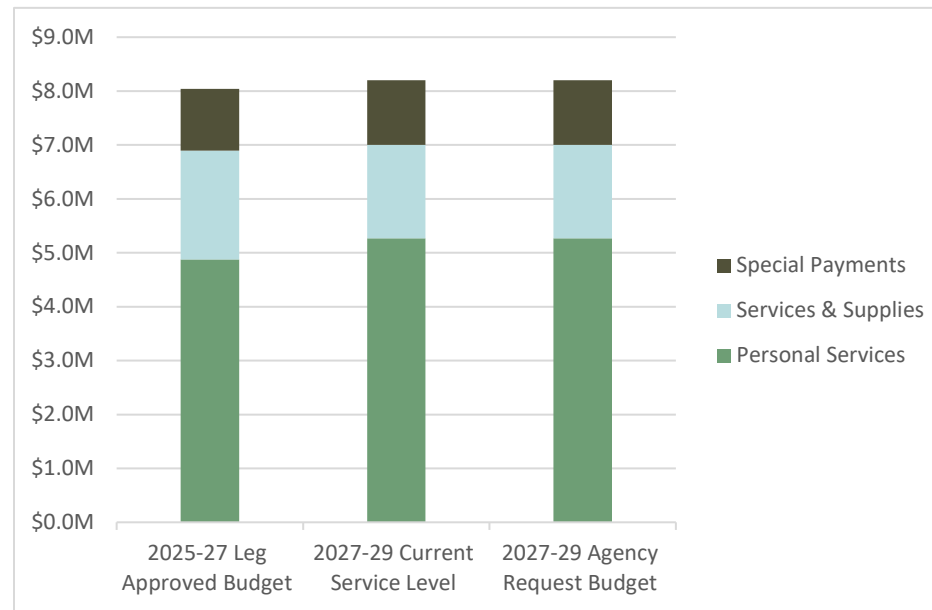
Cross Reference Number: 52500-202-00-00-00000

| <i>Source</i>                | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>           |                    |                               |                                |                                  |                              |                                |
| Other Revenues               | -                  | 309,869                       | 419,781                        | 303,565                          | -                            | -                              |
| Transfer In - Intrafund      | -                  | 7,021                         | 7,021                          | -                                | -                            | -                              |
| Tsfr From Education, Dept of | 3,481,209          | 3,627,420                     | 3,627,420                      | 3,805,164                        | -                            | -                              |
| Transfer Out - Intrafund     | -                  | (7,021)                       | (7,021)                        | -                                | -                            | -                              |
| <b>Total Other Funds</b>     | <b>\$3,481,209</b> | <b>\$3,937,289</b>            | <b>\$4,047,201</b>             | <b>\$4,108,729</b>               | -                            | -                              |
| <b>Federal Funds</b>         |                    |                               |                                |                                  |                              |                                |
| Federal Funds                | 62,528             | 461,787                       | 475,302                        | 146,543                          | -                            | -                              |
| <b>Total Federal Funds</b>   | <b>\$62,528</b>    | <b>\$461,787</b>              | <b>\$475,302</b>               | <b>\$146,543</b>                 | -                            | -                              |



## Academic Policy and Authorization

The Office of Academic Policy and Authorization (APA) This office oversees two primary areas of work, the quality, integrity, and approval of private postsecondary programs in Oregon and public university program approval and academic policy. Private postsecondary programs include private degree granting institutions in Oregon, distance learning providers, and career schools. Public university academic policy oversight and program approval applies to the seven public universities in Oregon.



## Primary Program Contact

Veronica Dujon, Director of Office of Academic Policy and Authorization

## Office of Degree Authorization (ODA)

The Office of Degree Authorization approves private degree-granting institutions and distance education providers. ODA oversees the biennial re-authorization of 18 in-state degree granting private institutions, and more than sixty-four out of state degree granting



institutions (a mix of public and private). When schools close, ODA steps in to manage the orderly transition of transcripts to a custodial institution or takes ownership of those transcripts. ODA is responsible for student and consumer protection from diploma mills and unauthorized schools. ODA is also responsible for administration of the State Authorization Reciprocity Agreement (SARA) for the state of Oregon, including active investigation of student complaints. There are currently thirty-two Oregon institutions that participate in this national reciprocity agreement, encompassing more than 2,400 schools in forty-nine states (all but California), the District of Columbia, Puerto Rico, and the Virgin Islands.

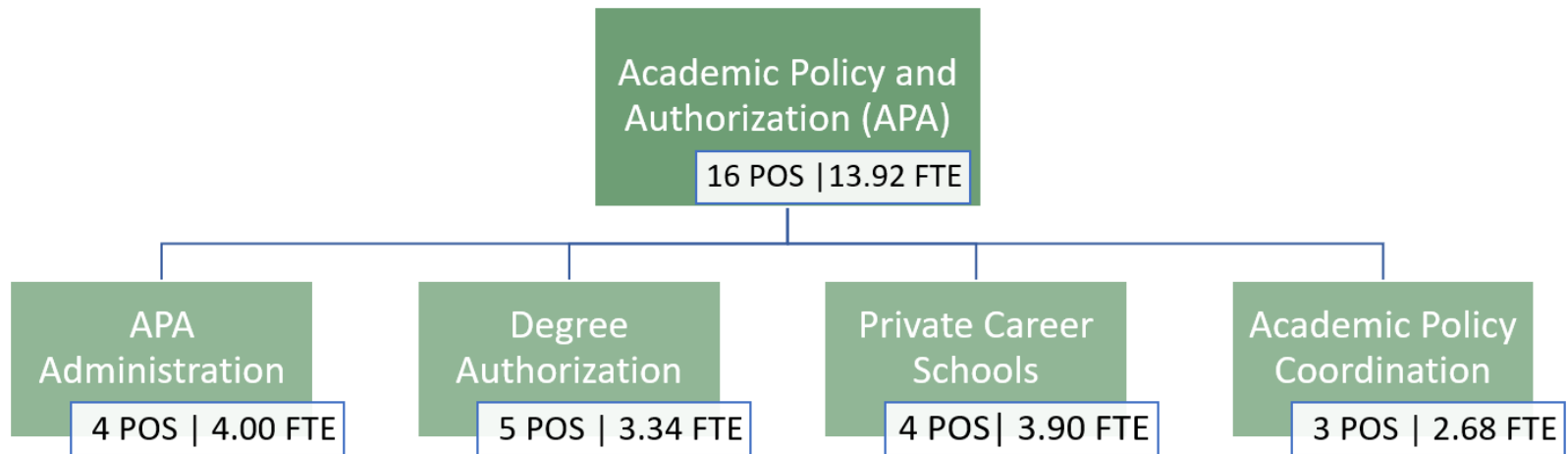
### **Private Career Schools (PCS)**

The Private Career Schools unit license and provides technical assistance to private career and trade schools. PCS is responsible for student and consumer protection and investigates a broad array of student complaints under its enabling statutes (ORS 345). Currently, there are approximately 190 private career schools in Oregon, the largest contingent of these are cosmetology, barbering, and other “personal care” training schools. PCS staff are advised by an advisory board comprised mostly of school owners and staff. This public body advises staff on policy related to private career schools, Administrative Rules, and legislative response to bills affecting the sector. When schools close, PCS staff make sure the transition is orderly as possible to assure that student interests are protected, including the issue of appropriate refunds from the school or via the state-administered Tuition Protection Fund.

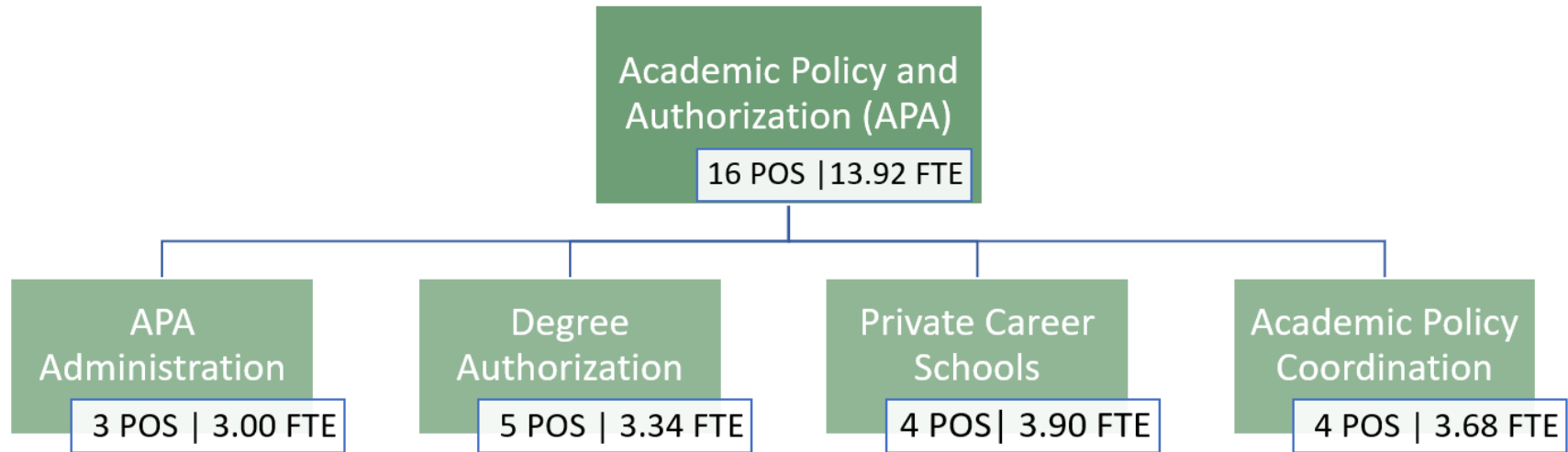
### **Public University Academic Policy Coordination (PUAPC)**

Public University Academic Policy Coordination (PUAPC) is responsible for policy coordination related to Oregon’s seven public universities to achieve Oregon’s higher education goals. The unit approves new programs and provides coordination of policy for high school partnerships, student complaints, statewide academic initiatives, and other legislative directives to enhance postsecondary pathways and student success. The office leads the HECC's response to legislation related to Oregon public university policies, student success, student services, academic programs and student complaints. It carries out statutory authorities of the HECC to perform university evaluations, foster success for current and future Oregon students at public universities related to post-secondary pathways and transitions, and degree completion initiatives.

## 2025-2027 Organizational Chart



## 2027-2029 Organizational Chart



## ORBITS/ORPICS Reports

BDV104

| <b>Summary of 2027-29 Biennium Budget</b>                                                                  |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
|------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|-----------------------------------------------------------------------------------|--------------------|----------------------------------|-----------------------------------|-----------------------------------------|
| <b>Higher Education Coordinating Commission<br/>Academic Policy and Authorization<br/>2027-29 Biennium</b> |                  |                                           |                  |                     | <b>Agency Request Pre-Audit<br/>Cross Reference Number: 52500-203-00-00-00000</b> |                    |                                  |                                   |                                         |
| <i>Description</i>                                                                                         | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i>                                                              | <i>Other Funds</i> | <i>Federal<br/>Funds</i>         | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
| 2025-27 Leg Adopted Budget                                                                                 | 16               | 13.87                                     | 7,849,222        | 2,603,180           | -                                                                                 | 4,646,042          | -                                | 600,000                           | -                                       |
| 2025-27 Emergency Boards                                                                                   | -                | -                                         | 192,783          | 75,630              | -                                                                                 | 117,153            | -                                | -                                 | -                                       |
| <b>2025-27 Leg Approved Budget</b>                                                                         | <b>16</b>        | <b>13.87</b>                              | <b>8,042,005</b> | <b>2,678,810</b>    | <b>-</b>                                                                          | <b>4,763,195</b>   | <b>-</b>                         | <b>600,000</b>                    | <b>-</b>                                |
| <b>2027-29 Base Budget Adjustments</b>                                                                     |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| Net Cost of Position Actions                                                                               |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| Administrative Biennialized E-Board, Phase-Out                                                             | -                | 0.05                                      | 409,917          | 195,077             | -                                                                                 | 214,840            | -                                | -                                 | -                                       |
| Estimated Cost of Merit Increase                                                                           | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Base Debt Service Adjustment                                                                               | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Base Nonlimited Adjustment                                                                                 | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| Capital Construction                                                                                       | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| <b>Subtotal 2027-29 Base Budget</b>                                                                        | <b>16</b>        | <b>13.92</b>                              | <b>8,451,922</b> | <b>2,873,887</b>    | <b>-</b>                                                                          | <b>4,978,035</b>   | <b>-</b>                         | <b>600,000</b>                    | <b>-</b>                                |
| <b>Essential Packages</b>                                                                                  |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                                     |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| Vacancy Factor (Increase)/Decrease                                                                         | -                | -                                         | (15,763)         | (2,521)             | -                                                                                 | (12,883)           | (359)                            | -                                 | -                                       |
| Non-PICS Personal Service Increase/(Decrease)                                                              | -                | -                                         | 1,903            | 443                 | -                                                                                 | 1,460              | -                                | -                                 | -                                       |
| <b>Subtotal</b>                                                                                            | <b>-</b>         | <b>-</b>                                  | <b>(13,860)</b>  | <b>(2,078)</b>      | <b>-</b>                                                                          | <b>(11,423)</b>    | <b>(359)</b>                     | <b>-</b>                          | <b>-</b>                                |
| 020 - Phase In / Out Pgm & One-time Cost                                                                   |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| 021 - Phase-in                                                                                             | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| 022 - Phase-out Pgm & One-time Costs                                                                       | -                | -                                         | -                | -                   | -                                                                                 | -                  | -                                | -                                 | -                                       |
| <b>Subtotal</b>                                                                                            | <b>-</b>         | <b>-</b>                                  | <b>-</b>         | <b>-</b>            | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                         | <b>-</b>                          | <b>-</b>                                |
| 030 - Inflation & Price List Adjustments                                                                   |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| Cost of Goods & Services Increase/(Decrease)                                                               | -                | -                                         | 133,156          | 12,539              | -                                                                                 | 120,617            | -                                | -                                 | -                                       |
| State Gov't & Services Charges Increase/(Decrease)                                                         | -                | -                                         | 88,271           | 80,371              | -                                                                                 | 7,900              | -                                | -                                 | -                                       |
| <b>08/14/26</b>                                                                                            |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
| <b>12:43 PM</b>                                                                                            |                  |                                           |                  |                     |                                                                                   |                    |                                  |                                   |                                         |
|                                                                                                            |                  |                                           |                  | Page 16 of 62       |                                                                                   |                    | BDV104 - Biennial Budget Summary |                                   |                                         |
|                                                                                                            |                  |                                           |                  |                     |                                                                                   |                    | BDV104                           |                                   |                                         |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Academic Policy and Authorization  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal</b>                                | -                | -                                         | 221,427          | 92,910              | -                    | 128,517            | -                        | -                                 | -                                       |
| 040 - Mandated Caseload                        |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                        | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions        |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 060 - Technical Adjustments                    |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | -                | -                                         | (456,312)        | (491,522)           | -                    | 23,473             | 11,737                   | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | <b>16</b>        | <b>13.92</b>                              | <b>8,203,177</b> | <b>2,473,197</b>    | <b>-</b>             | <b>5,118,602</b>   | <b>11,378</b>            | <b>600,000</b>                    | <b>-</b>                                |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Academic Policy and Authorization  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>                                   | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>16</b>        | <b>13.92</b>                              | <b>8,203,177</b> | <b>2,473,197</b>    | <b>-</b>             | <b>5,118,602</b>   | <b>11,378</b>            | <b>600,000</b>                    | <b>-</b>                                |
| 070 - Revenue Reductions/Shortfall                   |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 070 - Revenue Shortfalls                             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Modified 2027-29 Current Service Level</b>        | <b>16</b>        | <b>13.92</b>                              | <b>8,203,177</b> | <b>2,473,197</b>    | <b>-</b>             | <b>5,118,602</b>   | <b>11,378</b>            | <b>600,000</b>                    | <b>-</b>                                |
| 080 - E-Boards                                       |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 081 - June 2026 Emergency Board                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>         | <b>-</b>                                  | <b>-</b>         | <b>-</b>            | <b>-</b>             | <b>-</b>           | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| Policy Packages                                      |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 101 - IT Modernization Continuation - FAMIS          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 103 - WIOA Transfer to OED                           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 104 - OLDC Senior Research Analyst and OPA           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 106 - Indirect Funding                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 301 - CC Institution Capital Projects, XI-G          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 302 - PU Institution Capital Projects, XI-F          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 303 - PU Institution Capital Improvement & Renewal   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Policy Packages</b>                      | <b>-</b>         | <b>-</b>                                  | <b>-</b>         | <b>-</b>            | <b>-</b>             | <b>-</b>           | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>16</b>        | <b>13.92</b>                              | <b>8,203,177</b> | <b>2,473,197</b>    | <b>-</b>             | <b>5,118,602</b>   | <b>11,378</b>            | <b>600,000</b>                    | <b>-</b>                                |
| Percentage Change From 2025-27 Leg Approved Budget   | -                | 0.36%                                     | 2.00%            | -7.68%              | -                    | 7.46%              | -                        | -                                 | -                                       |
| Percentage Change From 2027-29 Current Service Level | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Academic Policy and Authorization

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>             | General Fund     | Lottery Funds | Other Funds       | Federal Funds  | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|--------------------------------|------------------|---------------|-------------------|----------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                |                  |               |                   |                |                        |                          |                   |
| General Fund Appropriation     | (2,078)          | -             | -                 | -              | -                      | -                        | (2,078)           |
| Business Lic and Fees          | -                | -             | (5,727)           | -              | -                      | -                        | (5,727)           |
| Charges for Services           | -                | -             | (3,954)           | -              | -                      | -                        | (3,954)           |
| Other Revenues                 | -                | -             | (1,742)           | -              | -                      | -                        | (1,742)           |
| Federal Funds                  | -                | -             | -                 | (359)          | -                      | -                        | (359)             |
| <b>Total Revenues</b>          | <b>(\$2,078)</b> | <b>-</b>      | <b>(\$11,423)</b> | <b>(\$359)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$13,860)</b> |
| <b>Personal Services</b>       |                  |               |                   |                |                        |                          |                   |
| Mass Transit Tax               | 443              | -             | 1,460             | -              | -                      | -                        | 1,903             |
| Vacancy Savings                | (2,521)          | -             | (12,883)          | (359)          | -                      | -                        | (15,763)          |
| <b>Total Personal Services</b> | <b>(\$2,078)</b> | <b>-</b>      | <b>(\$11,423)</b> | <b>(\$359)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$13,860)</b> |
| <b>Total Expenditures</b>      |                  |               |                   |                |                        |                          |                   |
| Total Expenditures             | (2,078)          | -             | (11,423)          | (359)          | -                      | -                        | (13,860)          |
| <b>Total Expenditures</b>      | <b>(\$2,078)</b> | <b>-</b>      | <b>(\$11,423)</b> | <b>(\$359)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$13,860)</b> |
| <b>Ending Balance</b>          |                  |               |                   |                |                        |                          |                   |
| Ending Balance                 | -                | -             | -                 | -              | -                      | -                        | -                 |
| <b>Total Ending Balance</b>    | <b>-</b>         | <b>-</b>      | <b>-</b>          | <b>-</b>       | <b>-</b>               | <b>-</b>                 | <b>-</b>          |

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 Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Academic Policy and Authorization  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>               | General Fund    | Lottery Funds | Other Funds      | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|----------------------------------|-----------------|---------------|------------------|---------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                  |                 |               |                  |               |                        |                          |                  |
| General Fund Appropriation       | 92,910          | -             | -                | -             | -                      | -                        | 92,910           |
| Business Lic and Fees            | -               | -             | 28,114           | -             | -                      | -                        | 28,114           |
| Charges for Services             | -               | -             | 23,417           | -             | -                      | -                        | 23,417           |
| Other Revenues                   | -               | -             | 20,822           | -             | -                      | -                        | 20,822           |
| Tsfr From Education, Dept of     | -               | -             | 56,164           | -             | -                      | -                        | 56,164           |
| <b>Total Revenues</b>            | <b>\$92,910</b> | <b>-</b>      | <b>\$128,517</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$221,427</b> |
| <b>Services &amp; Supplies</b>   |                 |               |                  |               |                        |                          |                  |
| Instate Travel                   | 327             | -             | 113              | -             | -                      | -                        | 440              |
| Out of State Travel              | 203             | -             | 329              | -             | -                      | -                        | 532              |
| Employee Training                | 296             | -             | 907              | -             | -                      | -                        | 1,203            |
| Office Expenses                  | 251             | -             | 1,198            | -             | -                      | -                        | 1,449            |
| Telecommunications               | 256             | -             | 1,226            | -             | -                      | -                        | 1,482            |
| State Gov. Service Charges       | 80,371          | -             | 7,900            | -             | -                      | -                        | 88,271           |
| Data Processing                  | 154             | -             | 1,510            | -             | -                      | -                        | 1,664            |
| Publicity and Publications       | 44              | -             | 151              | -             | -                      | -                        | 195              |
| Professional Services            | 4,854           | -             | 44,514           | -             | -                      | -                        | 49,368           |
| IT Professional Services         | 2,491           | -             | -                | -             | -                      | -                        | 2,491            |
| Attorney General                 | 601             | -             | 997              | -             | -                      | -                        | 1,598            |
| Employee Recruitment and Develop | 54              | -             | 213              | -             | -                      | -                        | 267              |
| Dues and Subscriptions           | 1,802           | -             | 157              | -             | -                      | -                        | 1,959            |
| Facilities Rental and Taxes      | 400             | -             | 4,307            | -             | -                      | -                        | 4,707            |
| Agency Program Related S and S   | 8               | -             | 4,636            | -             | -                      | -                        | 4,644            |
| Other Services and Supplies      | 9               | -             | 558              | -             | -                      | -                        | 567              |
| Expendable Prop 250 - 5000       | 639             | -             | 3,637            | -             | -                      | -                        | 4,276            |

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2027-29 Biennium

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Academic Policy and Authorization  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>                   | General Fund    | Lottery Funds | Other Funds      | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|--------------------------------------|-----------------|---------------|------------------|---------------|------------------------|--------------------------|------------------|
| <b>Services &amp; Supplies</b>       |                 |               |                  |               |                        |                          |                  |
| IT Expendable Property               | 150             | -             | -                | -             | -                      | -                        | 150              |
| <b>Total Services &amp; Supplies</b> | <b>\$92,910</b> | -             | <b>\$72,353</b>  | -             | -                      | -                        | <b>\$165,263</b> |
| <b>Special Payments</b>              |                 |               |                  |               |                        |                          |                  |
| Spc Pmt to Public Universities       | -               | -             | 56,164           | -             | -                      | -                        | 56,164           |
| <b>Total Special Payments</b>        | -               | -             | <b>\$56,164</b>  | -             | -                      | -                        | <b>\$56,164</b>  |
| <b>Total Expenditures</b>            |                 |               |                  |               |                        |                          |                  |
| Total Expenditures                   | 92,910          | -             | 128,517          | -             | -                      | -                        | 221,427          |
| <b>Total Expenditures</b>            | <b>\$92,910</b> | -             | <b>\$128,517</b> | -             | -                      | -                        | <b>\$221,427</b> |
| <b>Ending Balance</b>                |                 |               |                  |               |                        |                          |                  |
| Ending Balance                       | -               | -             | -                | -             | -                      | -                        | -                |
| <b>Total Ending Balance</b>          | -               | -             | -                | -             | -                      | -                        | -                |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Academic Policy and Authorization  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>                  | General Fund       | Lottery Funds | Other Funds     | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|-------------------------------------|--------------------|---------------|-----------------|-----------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                     |                    |               |                 |                 |                        |                          |                    |
| General Fund Appropriation          | (491,522)          | -             | -               | -               | -                      | -                        | (491,522)          |
| Other Revenues                      | -                  | -             | 23,473          | -               | -                      | -                        | 23,473             |
| Federal Funds                       | -                  | -             | -               | 11,737          | -                      | -                        | 11,737             |
| <b>Total Revenues</b>               | <b>(\$491,522)</b> | <b>-</b>      | <b>\$23,473</b> | <b>\$11,737</b> | <b>-</b>               | <b>-</b>                 | <b>(\$456,312)</b> |
| <b>Personal Services</b>            |                    |               |                 |                 |                        |                          |                    |
| Class/Unclass Sal. and Per Diem     | (23,365)           | -             | 14,345          | 7,172           | -                      | -                        | (1,848)            |
| Empl. Rel. Bd. Assessments          | (12)               | -             | 8               | 4               | -                      | -                        | -                  |
| Public Employees' Retire Cont       | (5,776)            | -             | 3,546           | 1,773           | -                      | -                        | (457)              |
| Social Security Taxes               | (1,787)            | -             | 1,097           | 549             | -                      | -                        | (141)              |
| Paid Family Medical Leave Insurance | (93)               | -             | 57              | 29              | -                      | -                        | (7)                |
| Worker's Comp. Assess. (WCD)        | (6)                | -             | 4               | 2               | -                      | -                        | -                  |
| Flexible Benefits                   | (6,624)            | -             | 4,416           | 2,208           | -                      | -                        | -                  |
| <b>Total Personal Services</b>      | <b>(\$37,663)</b>  | <b>-</b>      | <b>\$23,473</b> | <b>\$11,737</b> | <b>-</b>               | <b>-</b>                 | <b>(\$2,453)</b>   |
| <b>Services &amp; Supplies</b>      |                    |               |                 |                 |                        |                          |                    |
| Instate Travel                      | (1,000)            | -             | 10,000          | -               | -                      | -                        | 9,000              |
| Out of State Travel                 | -                  | -             | 3,500           | -               | -                      | -                        | 3,500              |
| Employee Training                   | (2,000)            | -             | 8,000           | -               | -                      | -                        | 6,000              |
| Office Expenses                     | (2,000)            | -             | 6,000           | -               | -                      | -                        | 4,000              |
| Telecommunications                  | (5,487)            | -             | (26,251)        | -               | -                      | -                        | (31,738)           |
| State Gov. Service Charges          | (413,239)          | -             | (40,620)        | -               | -                      | -                        | (453,859)          |
| Data Processing                     | (3,305)            | -             | (32,339)        | -               | -                      | -                        | (35,644)           |
| Publicity and Publications          | -                  | -             | 2,000           | -               | -                      | -                        | 2,000              |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Academic Policy and Authorization  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds     | Federal Funds   | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|-----------------|-----------------|------------------------|--------------------------|--------------------|
| <b>Services &amp; Supplies</b>       |                    |               |                 |                 |                        |                          |                    |
| Professional Services                | (3,000)            | -             | 72,789          | -               | -                      | -                        | 69,789             |
| IT Professional Services             | (3,000)            | -             | 3,000           | -               | -                      | -                        | -                  |
| Attorney General                     | 15,362             | -             | 20,011          | -               | -                      | -                        | 35,373             |
| Employee Recruitment and Develop     | -                  | -             | 4,000           | -               | -                      | -                        | 4,000              |
| Dues and Subscriptions               | (20,620)           | -             | 22,620          | -               | -                      | -                        | 2,000              |
| Facilities Rental and Taxes          | (8,570)            | -             | (92,210)        | -               | -                      | -                        | (100,780)          |
| Agency Program Related S and S       | -                  | -             | 5,000           | -               | -                      | -                        | 5,000              |
| Other Services and Supplies          | -                  | -             | 15,000          | -               | -                      | -                        | 15,000             |
| Expendable Prop 250 - 5000           | (6,000)            | -             | 6,000           | -               | -                      | -                        | -                  |
| IT Expendable Property               | (1,000)            | -             | 13,500          | -               | -                      | -                        | 12,500             |
| <b>Total Services &amp; Supplies</b> | <b>(\$453,859)</b> | <b>-</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>(\$453,859)</b> |
| <b>Total Expenditures</b>            |                    |               |                 |                 |                        |                          |                    |
| Total Expenditures                   | (491,522)          | -             | 23,473          | 11,737          | -                      | -                        | (456,312)          |
| <b>Total Expenditures</b>            | <b>(\$491,522)</b> | <b>-</b>      | <b>\$23,473</b> | <b>\$11,737</b> | <b>-</b>               | <b>-</b>                 | <b>(\$456,312)</b> |
| <b>Ending Balance</b>                |                    |               |                 |                 |                        |                          |                    |
| Ending Balance                       | -                  | -             | -               | -               | -                      | -                        | -                  |
| <b>Total Ending Balance</b>          | <b>-</b>           | <b>-</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>-</b>           |
| <b>Total Positions</b>               |                    |               |                 |                 |                        |                          |                    |
| Total Positions                      | -                  | -             | -               | -               | -                      | -                        | -                  |
| <b>Total Positions</b>               | <b>-</b>           | <b>-</b>      | <b>-</b>        | <b>-</b>        | <b>-</b>               | <b>-</b>                 | <b>-</b>           |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Academic Policy and Authorization  
Cross Reference Number: 52500-203-00-00-00000

| <i>Description</i> | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|--------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Total FTE          |              |               |             |               |                        |                          |           |
| Total FTE          |              |               |             |               |                        |                          | -         |
| Total FTE          | -            | -             | -           | -             | -                      | -                        | -         |

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POS116 CSL

| POS116 - Net Package Fiscal Impact Report |         |            |                |                              |         |          |     |      |       |          | Academic Policy and Authorization             |          |         |       |  |
|-------------------------------------------|---------|------------|----------------|------------------------------|---------|----------|-----|------|-------|----------|-----------------------------------------------|----------|---------|-------|--|
| 2027-29 Biennium                          |         |            |                |                              |         |          |     |      |       |          | Cross Reference Number: 52500-203-00-00-00000 |          |         |       |  |
| Current Service Level                     |         |            |                |                              |         |          |     |      |       |          | Package Number: 60                            |          |         |       |  |
| Position Number                           | Auth No | Workday Id | Classification | Classification Name          | Sal Rng | Pos Type | Mos | Step | Rate  | Salary   | OPE                                           | Total    | Pos Cnt | FTE   |  |
| 5250144                                   | 1227070 | 51116      | MENN Z0119 A P | EXECUTIVE SUPPORT SPECIALIST | 20      | PF       | 24  | 6    | 5,977 | 143,448  | 91,285                                        | 234,733  | 1       | 1.00  |  |
| 5250250                                   | 1401533 | 132777     | OAS C0118 A P  | EXECUTIVE SUPPORT SPECIALIST | 17      | PF       | 24  | 11   | 6,054 | -145,296 | -91,890                                       | -237,186 | -1      | -1.00 |  |
| 5250315                                   | 1436811 | 162412     | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2  | 20      | PF       | 24  | 11   | 6,968 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| General Funds                             |         |            |                |                              |         |          |     |      |       | -23,365  | -14,298                                       | -37,663  |         |       |  |
| Lottery Funds                             |         |            |                |                              |         |          |     |      |       | 0        | 0                                             | 0        |         |       |  |
| Other Funds                               |         |            |                |                              |         |          |     |      |       | 14,345   | 9,129                                         | 23,473   |         |       |  |
| Federal Funds                             |         |            |                |                              |         |          |     |      |       | 7,172    | 4,564                                         | 11,737   |         |       |  |
| Total Funds                               |         |            |                |                              |         |          |     |      |       | -1,848   | -605                                          | -2,453   | 0       | 0.00  |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |
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|                                           |         |            |                |                              |         |          |     |      |       |          |                                               |          |         |       |  |

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-203-00-00-00000

| <i>Source</i>                       | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>                  |                    |                               |                                |                                  |                              |                                |
| Business Lic and Fees               | 1,300,460          | -                             | -                              | 1,721,887                        | -                            | -                              |
| Non-business Lic. and Fees          | -                  | 507,375                       | 507,375                        | -                                | -                            | -                              |
| Charges for Services                | 952,616            | 2,662,781                     | 2,662,781                      | 1,389,599                        | -                            | -                              |
| Admin and Service Charges           | 50                 | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                      | 30,400             | 288,378                       | 405,531                        | 486,836                          | -                            | -                              |
| Tsfr From Education, Dept of        | 1,401,209          | 1,146,200                     | 1,146,200                      | 1,202,364                        | -                            | -                              |
| <b>Total Other Funds</b>            | <b>\$3,684,735</b> | <b>\$4,604,734</b>            | <b>\$4,721,887</b>             | <b>\$4,800,686</b>               | -                            | -                              |
| <b>Federal Funds</b>                |                    |                               |                                |                                  |                              |                                |
| Federal Funds                       | -                  | -                             | -                              | 11,378                           | -                            | -                              |
| <b>Total Federal Funds</b>          | -                  | -                             | -                              | <b>\$11,378</b>                  | -                            | -                              |
| <b>Nonlimited Other Funds</b>       |                    |                               |                                |                                  |                              |                                |
| Business Lic and Fees               | 182,092            | -                             | -                              | -                                | -                            | -                              |
| Interest Income                     | 119,593            | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                      | 500                | 600,000                       | 600,000                        | 600,000                          | -                            | -                              |
| <b>Total Nonlimited Other Funds</b> | <b>\$302,185</b>   | <b>\$600,000</b>              | <b>\$600,000</b>               | <b>\$600,000</b>                 | -                            | -                              |

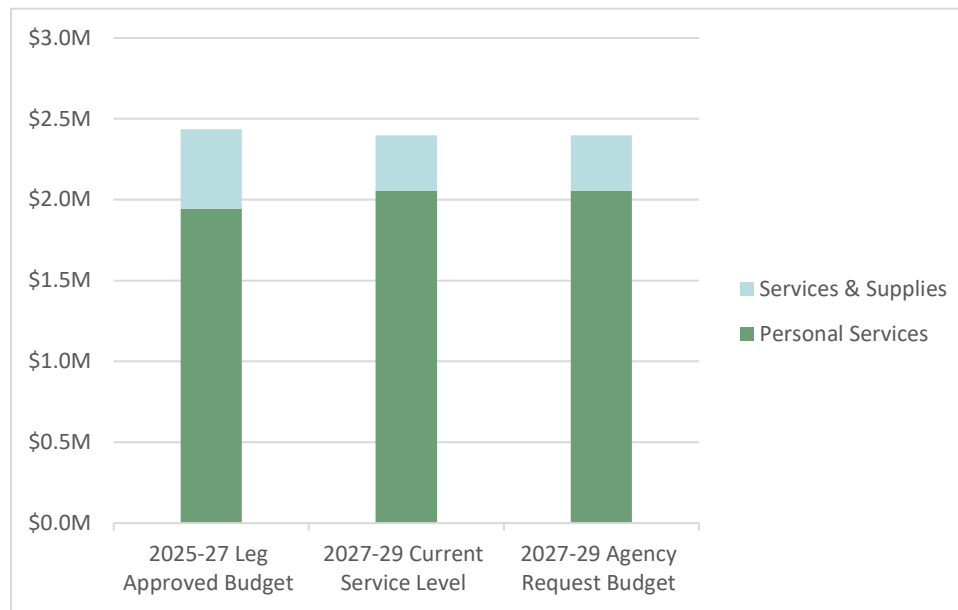
\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

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Detail of LF, OF, and FF Revenues - BPR012

## Postsecondary Finance and Capital

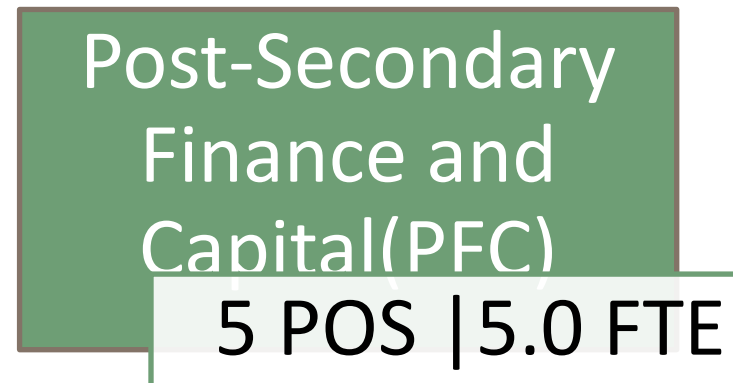
The Office of Postsecondary Finance and Capital (PFC) provides fiscal coordination related to Oregon's public postsecondary institutions, including financial planning, biennial budget recommendations for the Public University Support Fund, Public University State Programs, Public University Statewide Public Services, capital investments, fiscal reporting and analysis, capital bond funding administration, and the allocation of state funding to public postsecondary institutions.



## Primary Program Contact

Jim Pinkard, Director of Postsecondary Finance and Capital Director

## 2027-2029 Organizational Chart





## ORBITS/ORPICS Reports

BDV104

| <b>Summary of 2027-29 Biennium Budget</b>                                                                   |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
|-------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------|------------------|----------------------|-----------------------------------------------------------------------------------|--------------------|----------------------------------------------------|-----------------------------------|-----------------------------------------|
| <b>Higher Education Coordinating Commission<br/>Post-Secondary Finance and Capital<br/>2027-29 Biennium</b> |                  |                                           |                  |                      | <b>Agency Request Pre-Audit<br/>Cross Reference Number: 52500-204-00-00-00000</b> |                    |                                                    |                                   |                                         |
| <i>Description</i>                                                                                          | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i>  | <i>Lottery Funds</i>                                                              | <i>Other Funds</i> | <i>Federal<br/>Funds</i>                           | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
| 2025-27 Leg Adopted Budget                                                                                  | 5                | 5.00                                      | 2,378,809        | 2,378,809            | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| 2025-27 Emergency Boards                                                                                    | -                | -                                         | 57,569           | 57,569               | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| <b>2025-27 Leg Approved Budget</b>                                                                          | <b>5</b>         | <b>5.00</b>                               | <b>2,436,378</b> | <b>2,436,378</b>     | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                                           | <b>-</b>                          | <b>-</b>                                |
| <b>2027-29 Base Budget Adjustments</b>                                                                      |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| Net Cost of Position Actions                                                                                |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| Administrative Biennialized E-Board, Phase-Out                                                              | -                | -                                         | 116,603          | 116,603              | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| Estimated Cost of Merit Increase                                                                            | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| Base Debt Service Adjustment                                                                                | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| Base Nonlimited Adjustment                                                                                  | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| Capital Construction                                                                                        | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| <b>Subtotal 2027-29 Base Budget</b>                                                                         | <b>5</b>         | <b>5.00</b>                               | <b>2,552,981</b> | <b>2,552,981</b>     | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                                           | <b>-</b>                          | <b>-</b>                                |
| <b>Essential Packages</b>                                                                                   |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                                      |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| Vacancy Factor (Increase)/Decrease                                                                          | -                | -                                         | (6,597)          | (6,597)              | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| Non-PICS Personal Service Increase/(Decrease)                                                               | -                | -                                         | 842              | 842                  | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| <b>Subtotal</b>                                                                                             | <b>-</b>         | <b>-</b>                                  | <b>(5,755)</b>   | <b>(5,755)</b>       | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                                           | <b>-</b>                          | <b>-</b>                                |
| 020 - Phase In / Out Pgm & One-time Cost                                                                    |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| 021 - Phase-in                                                                                              | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| 022 - Phase-out Pgm & One-time Costs                                                                        | -                | -                                         | -                | -                    | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| <b>Subtotal</b>                                                                                             | <b>-</b>         | <b>-</b>                                  | <b>-</b>         | <b>-</b>             | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                                           | <b>-</b>                          | <b>-</b>                                |
| 030 - Inflation & Price List Adjustments                                                                    |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
| Cost of Goods & Services Increase/(Decrease)                                                                | -                | -                                         | 22,435           | 22,435               | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| State Gov't & Services Charges Increase/(Decrease)                                                          | -                | -                                         | 28,973           | 28,973               | -                                                                                 | -                  | -                                                  | -                                 | -                                       |
| <b>08/14/26<br/>12:51 PM</b>                                                                                |                  |                                           |                  |                      |                                                                                   |                    |                                                    |                                   |                                         |
|                                                                                                             |                  |                                           |                  | <b>Page 19 of 62</b> |                                                                                   |                    | <b>BDV104 - Biennial Budget Summary<br/>BDV104</b> |                                   |                                         |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Post-Secondary Finance and Capital  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-204-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| Subtotal                                       | -                | -                                         | 51,408           | 51,408              | -                    | -                  | -                        | -                                 | -                                       |
| 040 - Mandated Caseload                        |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                        | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions        |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 060 - Technical Adjustments                    |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | -                | -                                         | (201,062)        | (201,062)           | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | <b>5</b>         | <b>5.00</b>                               | <b>2,397,572</b> | <b>2,397,572</b>    | <b>-</b>             | <b>-</b>           | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Post-Secondary Finance and Capital  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-204-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS        | General Fund     | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|------------------|------------------|---------------|-------------|---------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>5</b>  | <b>5.00</b>                | <b>2,397,572</b> | <b>2,397,572</b> | -             | -           | -             | -                      | -                        |
| 070 - Revenue Reductions/Shortfall                   |           |                            |                  |                  |               |             |               |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | <b>5</b>  | <b>5.00</b>                | <b>2,397,572</b> | <b>2,397,572</b> | -             | -           | -             | -                      | -                        |
| 080 - E-Boards                                       |           |                            |                  |                  |               |             |               |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>  | <b>-</b>                   | <b>-</b>         | <b>-</b>         | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 |
| Policy Packages                                      |           |                            |                  |                  |               |             |               |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 103 - WIOA Transfer to OED                           | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | <b>-</b>  | <b>-</b>                   | <b>-</b>         | <b>-</b>         | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>5</b>  | <b>5.00</b>                | <b>2,397,572</b> | <b>2,397,572</b> | -             | -           | -             | -                      | -                        |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                          | -1.59%           | -1.59%           | -             | -           | -             | -                      | -                        |
| Percentage Change From 2027-29 Current Service Level | -         | -                          | -                | -                | -             | -           | -             | -                      | -                        |

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BDV104 - Biennial Budget Summary  
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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Post-Secondary Finance and Capital

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-204-00-00-00000

| <i>Description</i>                  | General Fund     | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|-------------------------------------|------------------|---------------|-------------|---------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                     |                  |               |             |               |                        |                          |                  |
| General Fund Appropriation          | (5,755)          | -             | -           | -             | -                      | -                        | (5,755)          |
| <b>Total Revenues</b>               | <b>(\$5,755)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$5,755)</b> |
| <b>Personal Services</b>            |                  |               |             |               |                        |                          |                  |
| All Other Differential              | 38               | -             | -           | -             | -                      | -                        | 38               |
| Public Employees' Retire Cont       | 9                | -             | -           | -             | -                      | -                        | 9                |
| Social Security Taxes               | 3                | -             | -           | -             | -                      | -                        | 3                |
| Paid Family Medical Leave Insurance | -                | -             | -           | -             | -                      | -                        | -                |
| Mass Transit Tax                    | 792              | -             | -           | -             | -                      | -                        | 792              |
| Vacancy Savings                     | (6,597)          | -             | -           | -             | -                      | -                        | (6,597)          |
| <b>Total Personal Services</b>      | <b>(\$5,755)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$5,755)</b> |
| <b>Total Expenditures</b>           |                  |               |             |               |                        |                          |                  |
| Total Expenditures                  | (5,755)          | -             | -           | -             | -                      | -                        | (5,755)          |
| <b>Total Expenditures</b>           | <b>(\$5,755)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$5,755)</b> |
| <b>Ending Balance</b>               |                  |               |             |               |                        |                          |                  |
| Ending Balance                      | -                | -             | -           | -             | -                      | -                        | -                |
| <b>Total Ending Balance</b>         | <b>-</b>         | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>         |

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 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Post-Secondary Finance and Capital  
Cross Reference Number: 52500-204-00-00-00000

| <i>Description</i>                   | General Fund    | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds       |
|--------------------------------------|-----------------|---------------|-------------|---------------|------------------------|--------------------------|-----------------|
| <b>Revenues</b>                      |                 |               |             |               |                        |                          |                 |
| General Fund Appropriation           | 51,408          | -             | -           | -             | -                      | -                        | 51,408          |
| <b>Total Revenues</b>                | <b>\$51,408</b> | -             | -           | -             | -                      | -                        | <b>\$51,408</b> |
| <b>Services &amp; Supplies</b>       |                 |               |             |               |                        |                          |                 |
| Instate Travel                       | 470             | -             | -           | -             | -                      | -                        | 470             |
| Out of State Travel                  | 247             | -             | -           | -             | -                      | -                        | 247             |
| Employee Training                    | 713             | -             | -           | -             | -                      | -                        | 713             |
| Office Expenses                      | 489             | -             | -           | -             | -                      | -                        | 489             |
| Telecommunications                   | 435             | -             | -           | -             | -                      | -                        | 435             |
| State Gov. Service Charges           | 28,973          | -             | -           | -             | -                      | -                        | 28,973          |
| Data Processing                      | 232             | -             | -           | -             | -                      | -                        | 232             |
| Publicity and Publications           | 103             | -             | -           | -             | -                      | -                        | 103             |
| Professional Services                | 5,916           | -             | -           | -             | -                      | -                        | 5,916           |
| IT Professional Services             | 2,491           | -             | -           | -             | -                      | -                        | 2,491           |
| Attorney General                     | 601             | -             | -           | -             | -                      | -                        | 601             |
| Employee Recruitment and Develop     | 102             | -             | -           | -             | -                      | -                        | 102             |
| Dues and Subscriptions               | 2,346           | -             | -           | -             | -                      | -                        | 2,346           |
| Facilities Rental and Taxes          | 1,767           | -             | -           | -             | -                      | -                        | 1,767           |
| Agency Program Related S and S       | 8               | -             | -           | -             | -                      | -                        | 8               |
| Other Services and Supplies          | 5,684           | -             | -           | -             | -                      | -                        | 5,684           |
| Expendable Prop 250 - 5000           | 648             | -             | -           | -             | -                      | -                        | 648             |
| IT Expendable Property               | 183             | -             | -           | -             | -                      | -                        | 183             |
| <b>Total Services &amp; Supplies</b> | <b>\$51,408</b> | -             | -           | -             | -                      | -                        | <b>\$51,408</b> |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Post-Secondary Finance and Capital  
Cross Reference Number: 52500-204-00-00-00000

| <i>Description</i>   | General Fund    | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds       |
|----------------------|-----------------|---------------|-------------|---------------|------------------------|--------------------------|-----------------|
| Total Expenditures   |                 |               |             |               |                        |                          |                 |
| Total Expenditures   | 51,408          | -             | -           | -             | -                      | -                        | 51,408          |
| Total Expenditures   | <b>\$51,408</b> | -             | -           | -             | -                      | -                        | <b>\$51,408</b> |
| Ending Balance       |                 |               |             |               |                        |                          |                 |
| Ending Balance       | -               | -             | -           | -             | -                      | -                        | -               |
| Total Ending Balance | -               | -             | -           | -             | -                      | -                        | -               |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Post-Secondary Finance and Capital  
Cross Reference Number: 52500-204-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|-------------|---------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                      |                    |               |             |               |                        |                          |                    |
| General Fund Appropriation           | (201,062)          | -             | -           | -             | -                      | -                        | (201,062)          |
| <b>Total Revenues</b>                | <b>(\$201,062)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$201,062)</b> |
| <b>Services &amp; Supplies</b>       |                    |               |             |               |                        |                          |                    |
| Telecommunications                   | (9,311)            | -             | -           | -             | -                      | -                        | (9,311)            |
| State Gov. Service Charges           | (148,969)          | -             | -           | -             | -                      | -                        | (148,969)          |
| Data Processing                      | (4,963)            | -             | -           | -             | -                      | -                        | (4,963)            |
| Facilities Rental and Taxes          | (37,819)           | -             | -           | -             | -                      | -                        | (37,819)           |
| <b>Total Services &amp; Supplies</b> | <b>(\$201,062)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$201,062)</b> |
| <b>Total Expenditures</b>            |                    |               |             |               |                        |                          |                    |
| Total Expenditures                   | (201,062)          | -             | -           | -             | -                      | -                        | (201,062)          |
| <b>Total Expenditures</b>            | <b>(\$201,062)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$201,062)</b> |
| <b>Ending Balance</b>                |                    |               |             |               |                        |                          |                    |
| Ending Balance                       | -                  | -             | -           | -             | -                      | -                        | -                  |
| <b>Total Ending Balance</b>          | <b>-</b>           | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>           |

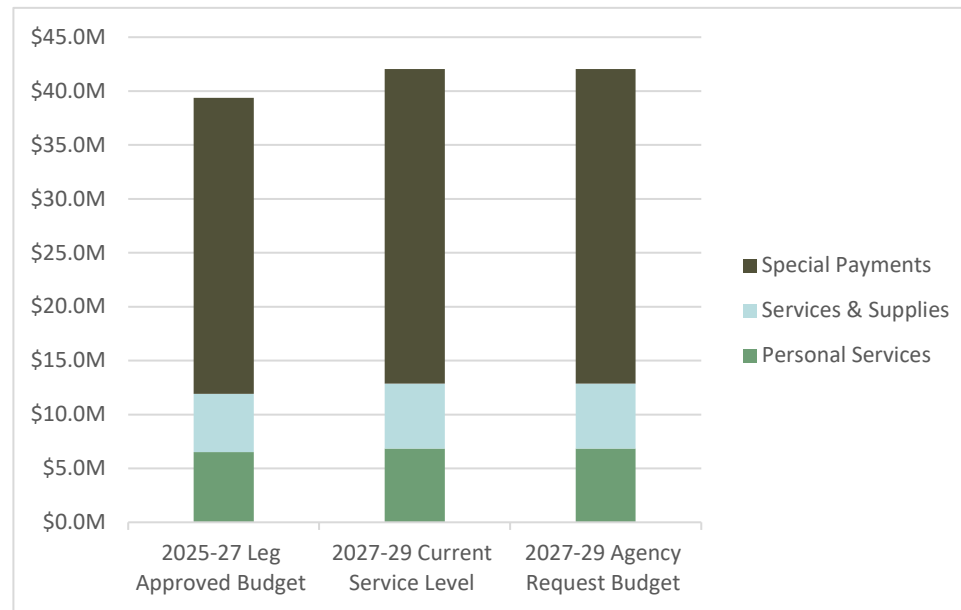
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## Community Colleges and Workforce Development

Provides coordination leadership and resources related to Oregon’s community colleges and adult basic skills education providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including the Strengthening Career and Technical Education for the 21st Century Act ), Accelerated Learning, Career Pathways, Community College Program Approval, Credit for Prior Learning and Competency Based Education, GED ® testing, preparation, and instruction oversight and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II). In addition, the office partners with the Oregon Department of Corrections to ensure educational opportunities available to Adults in Custody are accessible and aligned. CCWD also oversees grants for Benefits Navigators at Oregon’s 24 public institutions, First Generation Student Success Grants, and GED Wraparound Grants.



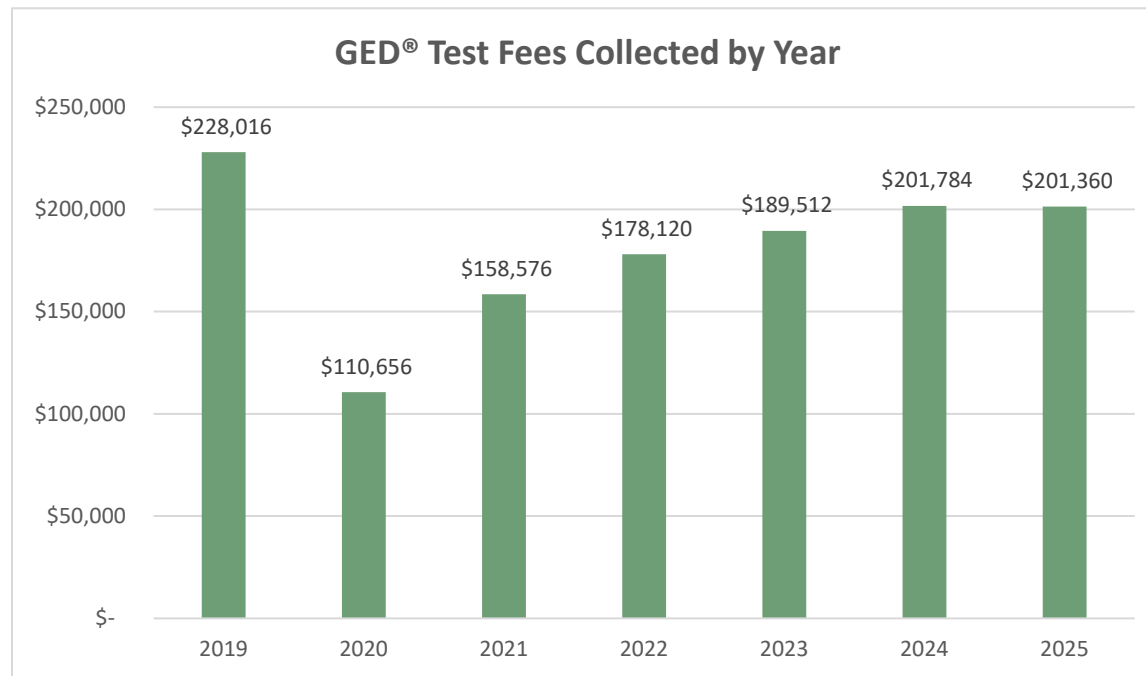
Financial support to community colleges is provided through the funding tools described below.



### **High School Equivalency Program (Oregon GED Program®) (General Fund & Other Fund)**

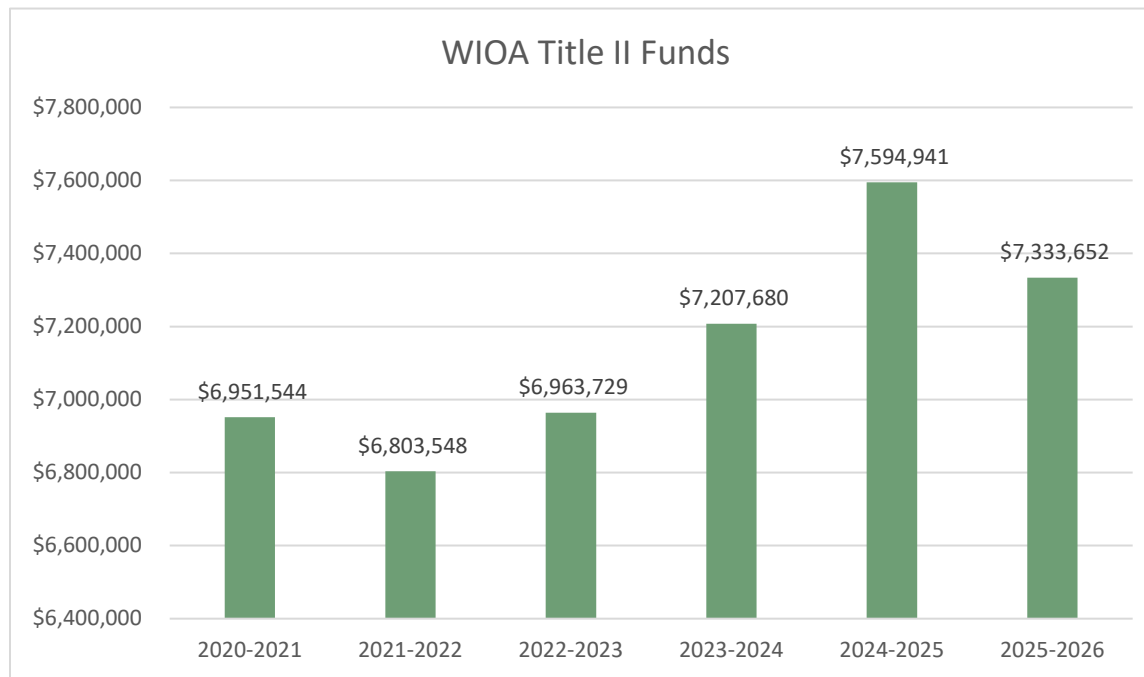
The purpose of the Oregon High School Equivalency Program is to oversee and improve the high school equivalency testing process for test applicants in Oregon. Included in the oversight is the administration of the testing preparation centers, testing centers statewide, and grant funding allocated by the state. The GED® test, a product of the GED Testing Service, is the only high school equivalency test that is administered in Oregon. Funding to the Oregon GED® Program comes from two sources:

1. GED Testing Service: The GED Testing Service collects \$44 per student for GED® testing fees, GEDTS pays the HECC \$8 of each testing fee to provide services related to the GED® test to Oregon educators, including access to GED Manager™ (the web portal designed to help educators & test administrators manage their programs), fielding questions, and professional development services to educators at the Oregon GED® testing sites and in the Oregon GED test preparation centers.
2. The Oregon Legislature: The Oregon Legislature allocates monies to support local programs in providing wraparound services to GED® test students. The grant funds, competitively awarded to programs, are intended to eliminate student barriers to GED® testing and preparation.



## **Title II**

Funding provided by the Adult Education and Family Literacy Act (AEFLA), Title II of the Workforce Innovation and Opportunity Act (WIOA), is used to support Oregon's Adult Basic Skills Program in providing adult Oregonians (those 16 years and older) with the skills they need for family self-sufficiency, careers, community involvement, and further education. The HECC Office of Community Colleges and Workforce Development administers the program by working with community colleges, the Oregon Department of Corrections, and adult education providers across the state to provide strategic leadership, technical assistance, administration of these federal funds, and coordination of programming to meet the educational attainment needs of Oregon adults.



### **Strengthening Career and Technical Education (CTE) for the 21st Century Act (formerly known as Carl D. Perkins) (Other /Federal Fund)**

The Strengthening Career and Technical Education (CTE) for the 21st Century Act (formerly known as the Carl D. Perkins Career and Technical Act of 2006) is a federally funded grant used for the development and support of programs of study in career and technical education programs. While this grant is paid directly to the Oregon Department of Education (ODE), ODE partners with the Office of Community Colleges and Workforce Development (CCWD) to ensure the implementation and administration of the program creates true partnerships between the secondary and postsecondary educational sectors. In Oregon, the grant is split equally between the sectors and CCWD receives a portion of those funds for administration, professional development and technical support to Oregon's 17 community colleges.

### **Career Pathways (General Fund)**

Oregon Community College Career Pathways link education and training with intentional student support that enables individuals to secure credentials and advance to higher levels of education and employment in a given occupation or industry sector. Career Pathways is an evidence-based model that improves student outcomes and closes equity gaps through high-quality training and wraparound support services that help students succeed. HECC's Office of Community Colleges and Workforce Development administers funds, provides technical assistance, and professional development every biennium to each of the 17 community colleges to create, develop, and sustain pathways for learners into high-quality CTE programs and career opportunities.

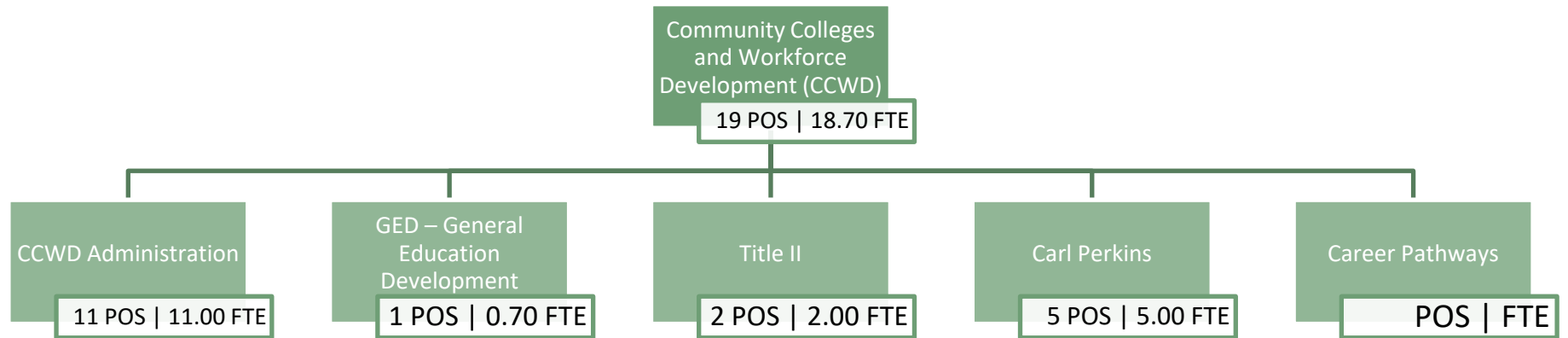
### **Other Community College Support (General/Other Fund)**

In addition to CCSF, the Legislature appropriates other community college support to the HECC to support community colleges and community college students. This fund supports: two Skills Centers, the Sabin-Schellenberg Professional Technical Center in Milwaukie and the Margaret Carter Skills Center at Portland Community College; First Generation Student Grants; and an Adults in Custody education program.

### **Primary Program Contact**

Donna Lewelling, Director of Community Colleges and Workforce Development

## 2027-2029 Organization Chart



## ORBITS/ORPICS Reports

BDV104

| <b>Summary of 2027-29 Biennium Budget</b>                                                   |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
|---------------------------------------------------------------------------------------------|------------------|-------------------------------------------|-------------------|---------------------|-----------------------------------------------------------------------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Higher Education Coordinating Commission<br/>Community Colleges<br/>2027-29 Biennium</b> |                  |                                           |                   |                     | <b>Agency Request Pre-Audit<br/>Cross Reference Number: 52500-205-00-00-00000</b> |                    |                          |                                   |                                         |
| <b>Description</b>                                                                          | <b>Positions</b> | <b>Full-Time<br/>Equivalent<br/>(FTE)</b> | <b>ALL FUNDS</b>  | <b>General Fund</b> | <b>Lottery Funds</b>                                                              | <b>Other Funds</b> | <b>Federal<br/>Funds</b> | <b>Nonlimited<br/>Other Funds</b> | <b>Nonlimited<br/>Federal<br/>Funds</b> |
| 2025-27 Leg Adopted Budget                                                                  | 19               | 18.70                                     | 39,185,773        | 18,673,282          | -                                                                                 | 6,251,129          | 14,261,362               | -                                 | -                                       |
| 2025-27 Emergency Boards                                                                    | -                | -                                         | 188,927           | 12,830              | -                                                                                 | 118,679            | 57,418                   | -                                 | -                                       |
| <b>2025-27 Leg Approved Budget</b>                                                          | <b>19</b>        | <b>18.70</b>                              | <b>39,374,700</b> | <b>18,686,112</b>   | <b>-</b>                                                                          | <b>6,369,808</b>   | <b>14,318,780</b>        | <b>-</b>                          | <b>-</b>                                |
| <b>2027-29 Base Budget Adjustments</b>                                                      |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| Net Cost of Position Actions                                                                |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| Administrative Biennialized E-Board, Phase-Out                                              | -                | -                                         | 320,385           | 122,818             | -                                                                                 | 187,507            | 10,060                   | -                                 | -                                       |
| Estimated Cost of Merit Increase                                                            | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| Base Debt Service Adjustment                                                                | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| Base Nonlimited Adjustment                                                                  | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| Capital Construction                                                                        | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| <b>Subtotal 2027-29 Base Budget</b>                                                         | <b>19</b>        | <b>18.70</b>                              | <b>39,695,085</b> | <b>18,808,930</b>   | <b>-</b>                                                                          | <b>6,557,315</b>   | <b>14,328,840</b>        | <b>-</b>                          | <b>-</b>                                |
| <b>Essential Packages</b>                                                                   |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                      |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| Vacancy Factor (Increase)/Decrease                                                          | -                | -                                         | 6,913             | 19,378              | -                                                                                 | (10,409)           | (2,056)                  | -                                 | -                                       |
| Non-PICS Personal Service Increase/(Decrease)                                               | -                | -                                         | (543)             | (2,069)             | -                                                                                 | 1,526              | -                        | -                                 | -                                       |
| <b>Subtotal</b>                                                                             | <b>-</b>         | <b>-</b>                                  | <b>6,370</b>      | <b>17,309</b>       | <b>-</b>                                                                          | <b>(8,883)</b>     | <b>(2,056)</b>           | <b>-</b>                          | <b>-</b>                                |
| 020 - Phase In / Out Pgm & One-time Cost                                                    |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| 021 - Phase-in                                                                              | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| 022 - Phase-out Pgm & One-time Costs                                                        | -                | -                                         | -                 | -                   | -                                                                                 | -                  | -                        | -                                 | -                                       |
| <b>Subtotal</b>                                                                             | <b>-</b>         | <b>-</b>                                  | <b>-</b>          | <b>-</b>            | <b>-</b>                                                                          | <b>-</b>           | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| 030 - Inflation & Price List Adjustments                                                    |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| Cost of Goods & Services Increase/(Decrease)                                                | -                | -                                         | 2,898,021         | 1,464,600           | -                                                                                 | 250,400            | 1,183,021                | -                                 | -                                       |
| State Gov't & Services Charges Increase/(Decrease)                                          | -                | -                                         | 108,359           | 108,359             | -                                                                                 | -                  | -                        | -                                 | -                                       |
| <b>08/14/26</b>                                                                             |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
| <b>12:57 PM</b>                                                                             |                  |                                           |                   |                     |                                                                                   |                    |                          |                                   |                                         |
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|                                                                                             |                  |                                           |                   |                     | <b>BDV104</b>                                                                     |                    |                          |                                   |                                         |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Community Colleges  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>                      | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|-----------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| Subtotal                                | -                | -                                         | 3,006,380        | 1,572,959           | -                    | 250,400            | 1,183,021                | -                                 | -                                       |
| 040 - Mandated Caseload                 |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                 | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                        | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 060 - Technical Adjustments             |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments             | -                | -                                         | (667,245)        | (632,035)           | -                    | (23,473)           | (11,737)                 | -                                 | -                                       |
| Subtotal: 2027-29 Current Service Level | 19               | 18.70                                     | 42,040,590       | 19,767,163          | -                    | 6,775,359          | 15,498,068               | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Community Colleges  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-205-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund      | Lottery Funds | Other Funds      | Federal<br>Funds  | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|-------------------|-------------------|---------------|------------------|-------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>19</b> | <b>18.70</b>                     | <b>42,040,590</b> | <b>19,767,163</b> | -             | <b>6,775,359</b> | <b>15,498,068</b> | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |                   |                   |               |                  |                   |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | <b>19</b> | <b>18.70</b>                     | <b>42,040,590</b> | <b>19,767,163</b> | -             | <b>6,775,359</b> | <b>15,498,068</b> | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |                   |                   |               |                  |                   |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| Policy Packages                                      |           |                                  |                   |                   |               |                  |                   |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>19</b> | <b>18.70</b>                     | <b>42,040,590</b> | <b>19,767,163</b> | -             | <b>6,775,359</b> | <b>15,498,068</b> | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | 6.77%             | 5.79%             | -             | 6.37%            | 8.24%             | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | -                 | -                 | -             | -                | -                 | -                         | -                              |

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BDV104 - Biennial Budget Summary  
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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Community Colleges

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>                  | General Fund    | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-------------------------------------|-----------------|---------------|------------------|------------------|------------------------|--------------------------|----------------|
| <b>Revenues</b>                     |                 |               |                  |                  |                        |                          |                |
| General Fund Appropriation          | 17,309          | -             | -                | -                | -                      | -                        | 17,309         |
| Other Revenues                      | -               | -             | (8,883)          | -                | -                      | -                        | (8,883)        |
| Federal Funds                       | -               | -             | -                | (2,056)          | -                      | -                        | (2,056)        |
| <b>Total Revenues</b>               | <b>\$17,309</b> | <b>-</b>      | <b>(\$8,883)</b> | <b>(\$2,056)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,370</b> |
| <b>Personal Services</b>            |                 |               |                  |                  |                        |                          |                |
| All Other Differential              | 300             | -             | 145              | -                | -                      | -                        | 445            |
| Public Employees' Retire Cont       | 74              | -             | 36               | -                | -                      | -                        | 110            |
| Social Security Taxes               | 23              | -             | 11               | -                | -                      | -                        | 34             |
| Paid Family Medical Leave Insurance | 1               | -             | 1                | -                | -                      | -                        | 2              |
| Mass Transit Tax                    | (2,467)         | -             | 1,333            | -                | -                      | -                        | (1,134)        |
| Vacancy Savings                     | 19,378          | -             | (10,409)         | (2,056)          | -                      | -                        | 6,913          |
| <b>Total Personal Services</b>      | <b>\$17,309</b> | <b>-</b>      | <b>(\$8,883)</b> | <b>(\$2,056)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,370</b> |
| <b>Total Expenditures</b>           |                 |               |                  |                  |                        |                          |                |
| Total Expenditures                  | 17,309          | -             | (8,883)          | (2,056)          | -                      | -                        | 6,370          |
| <b>Total Expenditures</b>           | <b>\$17,309</b> | <b>-</b>      | <b>(\$8,883)</b> | <b>(\$2,056)</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,370</b> |
| <b>Ending Balance</b>               |                 |               |                  |                  |                        |                          |                |
| Ending Balance                      | -               | -             | -                | -                | -                      | -                        | -              |
| <b>Total Ending Balance</b>         | <b>-</b>        | <b>-</b>      | <b>-</b>         | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>       |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Colleges  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>               | General Fund     | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|----------------------------------|------------------|---------------|------------------|------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                  |                  |               |                  |                  |                        |                          |                    |
| General Fund Appropriation       | 940,660          | -             | -                | -                | -                      | -                        | 940,660            |
| Other Revenues                   | -                | -             | 48,484           | -                | -                      | -                        | 48,484             |
| Federal Funds                    | -                | -             | -                | 665,657          | -                      | -                        | 665,657            |
| Tsfr From Education, Dept of     | -                | -             | 143,577          | -                | -                      | -                        | 143,577            |
| <b>Total Revenues</b>            | <b>\$940,660</b> | <b>-</b>      | <b>\$192,061</b> | <b>\$665,657</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,798,378</b> |
| <b>Services &amp; Supplies</b>   |                  |               |                  |                  |                        |                          |                    |
| Instate Travel                   | 1,142            | -             | 9,165            | 1,128            | -                      | -                        | 11,435             |
| Out of State Travel              | 1,033            | -             | 2,326            | 1,563            | -                      | -                        | 4,922              |
| Employee Training                | 1,487            | -             | 2,911            | 594              | -                      | -                        | 4,992              |
| Office Expenses                  | 2,314            | -             | 5,733            | 1,259            | -                      | -                        | 9,306              |
| Telecommunications               | 2,508            | -             | 1,943            | 924              | -                      | -                        | 5,375              |
| State Gov. Service Charges       | 108,359          | -             | -                | -                | -                      | -                        | 108,359            |
| Data Processing                  | 257              | -             | 182              | 35               | -                      | -                        | 474                |
| Publicity and Publications       | 412              | -             | 2,331            | 169              | -                      | -                        | 2,912              |
| Professional Services            | 43,154           | -             | 71,455           | 73,420           | -                      | -                        | 188,029            |
| IT Professional Services         | 46               | -             | 13,736           | 5,417            | -                      | -                        | 19,199             |
| Attorney General                 | 4,481            | -             | 3,250            | 793              | -                      | -                        | 8,524              |
| Employee Recruitment and Develop | 175              | -             | 365              | 15               | -                      | -                        | 555                |
| Dues and Subscriptions           | 612              | -             | 957              | 1,014            | -                      | -                        | 2,583              |
| Facilities Rental and Taxes      | 2,492            | -             | 3,362            | 2,258            | -                      | -                        | 8,112              |
| Agency Program Related S and S   | 296              | -             | 437              | 647              | -                      | -                        | 1,380              |
| Other Services and Supplies      | 66,518           | -             | 6,550            | -                | -                      | -                        | 73,068             |
| Expendable Prop 250 - 5000       | 980              | -             | 1,113            | -                | -                      | -                        | 2,093              |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Colleges  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>                   | General Fund     | Lottery Funds | Other Funds      | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|------------------|---------------|------------------|------------------|------------------------|--------------------------|--------------------|
| <b>Services &amp; Supplies</b>       |                  |               |                  |                  |                        |                          |                    |
| IT Expendable Property               | 243              | -             | 1,276            | 267              | -                      | -                        | 1,786              |
| <b>Total Services &amp; Supplies</b> | <b>\$236,509</b> | <b>-</b>      | <b>\$127,092</b> | <b>\$89,503</b>  | <b>-</b>               | <b>-</b>                 | <b>\$453,104</b>   |
| <b>Special Payments</b>              |                  |               |                  |                  |                        |                          |                    |
| Dist to Non-Gov Units                | 101,379          | -             | 20,793           | 9,011            | -                      | -                        | 131,183            |
| Dist to Comm College Districts       | 19,030           | -             | 44,176           | 557,440          | -                      | -                        | 620,646            |
| Spc Pmt to Public Universities       | 19,030           | -             | -                | -                | -                      | -                        | 19,030             |
| Other Special Payments               | 527,864          | -             | -                | -                | -                      | -                        | 527,864            |
| Spc Pmt to Corrections, Dept of      | -                | -             | -                | 9,703            | -                      | -                        | 9,703              |
| Spc Pmt to Education, Dept of        | 36,848           | -             | -                | -                | -                      | -                        | 36,848             |
| <b>Total Special Payments</b>        | <b>\$704,151</b> | <b>-</b>      | <b>\$64,969</b>  | <b>\$576,154</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,345,274</b> |
| <b>Total Expenditures</b>            |                  |               |                  |                  |                        |                          |                    |
| Total Expenditures                   | 940,660          | -             | 192,061          | 665,657          | -                      | -                        | 1,798,378          |
| <b>Total Expenditures</b>            | <b>\$940,660</b> | <b>-</b>      | <b>\$192,061</b> | <b>\$665,657</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,798,378</b> |
| <b>Ending Balance</b>                |                  |               |                  |                  |                        |                          |                    |
| Ending Balance                       | -                | -             | -                | -                | -                      | -                        | -                  |
| <b>Total Ending Balance</b>          | <b>-</b>         | <b>-</b>      | <b>-</b>         | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>           |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Community Colleges  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>              | General Fund     | Lottery Funds | Other Funds     | Federal Funds    | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|---------------------------------|------------------|---------------|-----------------|------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                 |                  |               |                 |                  |                        |                          |                    |
| General Fund Appropriation      | 632,299          | -             | -               | -                | -                      | -                        | 632,299            |
| Other Revenues                  | -                | -             | 58,339          | -                | -                      | -                        | 58,339             |
| Federal Funds                   | -                | -             | -               | 517,364          | -                      | -                        | 517,364            |
| <b>Total Revenues</b>           | <b>\$632,299</b> | <b>-</b>      | <b>\$58,339</b> | <b>\$517,364</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,208,002</b> |
| <b>Special Payments</b>         |                  |               |                 |                  |                        |                          |                    |
| Dist to Non-Gov Units           | 91,035           | -             | 18,671          | 8,092            | -                      | -                        | 117,798            |
| Dist to Comm College Districts  | 17,088           | -             | 39,668          | 500,559          | -                      | -                        | 557,315            |
| Spc Pmt to Public Universities  | 17,088           | -             | -               | -                | -                      | -                        | 17,088             |
| Other Special Payments          | 474,000          | -             | -               | -                | -                      | -                        | 474,000            |
| Spc Pmt to Corrections, Dept of | -                | -             | -               | 8,713            | -                      | -                        | 8,713              |
| Spc Pmt to Education, Dept of   | 33,088           | -             | -               | -                | -                      | -                        | 33,088             |
| <b>Total Special Payments</b>   | <b>\$632,299</b> | <b>-</b>      | <b>\$58,339</b> | <b>\$517,364</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,208,002</b> |
| <b>Total Expenditures</b>       |                  |               |                 |                  |                        |                          |                    |
| Total Expenditures              | 632,299          | -             | 58,339          | 517,364          | -                      | -                        | 1,208,002          |
| <b>Total Expenditures</b>       | <b>\$632,299</b> | <b>-</b>      | <b>\$58,339</b> | <b>\$517,364</b> | <b>-</b>               | <b>-</b>                 | <b>\$1,208,002</b> |
| <b>Ending Balance</b>           |                  |               |                 |                  |                        |                          |                    |
| Ending Balance                  | -                | -             | -               | -                | -                      | -                        | -                  |
| <b>Total Ending Balance</b>     | <b>-</b>         | <b>-</b>      | <b>-</b>        | <b>-</b>         | <b>-</b>               | <b>-</b>                 | <b>-</b>           |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Colleges  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds       | Federal Funds     | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|-------------------|-------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                      |                    |               |                   |                   |                        |                          |                    |
| General Fund Appropriation           | (632,035)          | -             | -                 | -                 | -                      | -                        | (632,035)          |
| Other Revenues                       | -                  | -             | (23,473)          | -                 | -                      | -                        | (23,473)           |
| Federal Funds                        | -                  | -             | -                 | (11,737)          | -                      | -                        | (11,737)           |
| <b>Total Revenues</b>                | <b>(\$632,035)</b> | <b>-</b>      | <b>(\$23,473)</b> | <b>(\$11,737)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$667,245)</b> |
| <b>Personal Services</b>             |                    |               |                   |                   |                        |                          |                    |
| Class/Unclass Sal. and Per Diem      | 23,365             | -             | (14,345)          | (7,172)           | -                      | -                        | 1,848              |
| Empl. Rel. Bd. Assessments           | 12                 | -             | (8)               | (4)               | -                      | -                        | -                  |
| Public Employees' Retire Cont        | 5,776              | -             | (3,546)           | (1,773)           | -                      | -                        | 457                |
| Social Security Taxes                | 1,787              | -             | (1,097)           | (549)             | -                      | -                        | 141                |
| Paid Family Medical Leave Insurance  | 93                 | -             | (57)              | (29)              | -                      | -                        | 7                  |
| Worker's Comp. Assess. (WCD)         | 6                  | -             | (4)               | (2)               | -                      | -                        | -                  |
| Flexible Benefits                    | 6,624              | -             | (4,416)           | (2,208)           | -                      | -                        | -                  |
| <b>Total Personal Services</b>       | <b>\$37,663</b>    | <b>-</b>      | <b>(\$23,473)</b> | <b>(\$11,737)</b> | <b>-</b>               | <b>-</b>                 | <b>\$2,453</b>     |
| <b>Services &amp; Supplies</b>       |                    |               |                   |                   |                        |                          |                    |
| Telecommunications                   | (53,697)           | -             | -                 | -                 | -                      | -                        | (53,697)           |
| State Gov. Service Charges           | (557,143)          | -             | -                 | -                 | -                      | -                        | (557,143)          |
| Data Processing                      | (5,511)            | -             | -                 | -                 | -                      | -                        | (5,511)            |
| Facilities Rental and Taxes          | (53,347)           | -             | -                 | -                 | -                      | -                        | (53,347)           |
| Other Services and Supplies          | 821,939            | -             | -                 | -                 | -                      | -                        | 821,939            |
| <b>Total Services &amp; Supplies</b> | <b>\$152,241</b>   | <b>-</b>      | <b>-</b>          | <b>-</b>          | <b>-</b>               | <b>-</b>                 | <b>\$152,241</b>   |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Colleges  
Cross Reference Number: 52500-205-00-00-00000

| <i>Description</i>            | General Fund       | Lottery Funds | Other Funds       | Federal Funds     | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|-------------------------------|--------------------|---------------|-------------------|-------------------|------------------------|--------------------------|--------------------|
| <b>Special Payments</b>       |                    |               |                   |                   |                        |                          |                    |
| Spc Pmt to Education, Dept of | (821,939)          | -             | -                 | -                 | -                      | -                        | (821,939)          |
| <b>Total Special Payments</b> | <b>(\$821,939)</b> | -             | -                 | -                 | -                      | -                        | <b>(\$821,939)</b> |
| <b>Total Expenditures</b>     |                    |               |                   |                   |                        |                          |                    |
| Total Expenditures            | (632,035)          | -             | (23,473)          | (11,737)          | -                      | -                        | (667,245)          |
| <b>Total Expenditures</b>     | <b>(\$632,035)</b> | -             | <b>(\$23,473)</b> | <b>(\$11,737)</b> | -                      | -                        | <b>(\$667,245)</b> |
| <b>Ending Balance</b>         |                    |               |                   |                   |                        |                          |                    |
| Ending Balance                | -                  | -             | -                 | -                 | -                      | -                        | -                  |
| <b>Total Ending Balance</b>   | -                  | -             | -                 | -                 | -                      | -                        | -                  |
| <b>Total Positions</b>        |                    |               |                   |                   |                        |                          |                    |
| Total Positions               | -                  | -             | -                 | -                 | -                      | -                        | -                  |
| <b>Total Positions</b>        | -                  | -             | -                 | -                 | -                      | -                        | -                  |
| <b>Total FTE</b>              |                    |               |                   |                   |                        |                          |                    |
| Total FTE                     | -                  | -             | -                 | -                 | -                      | -                        | -                  |
| <b>Total FTE</b>              | -                  | -             | -                 | -                 | -                      | -                        | -                  |

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-205-00-00-00000

| <i>Source</i>                | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>           |                     |                               |                                |                                  |                              |                                |
| Charges for Services         | 62,260              | -                             | -                              | -                                | -                            | -                              |
| Grants (Non-Fed)             | -                   | 640,135                       | 640,135                        | 640,135                          | -                            | -                              |
| Other Revenues               | 386,969             | 3,430,478                     | 3,549,157                      | 3,811,131                        | -                            | -                              |
| Transfer from General Fund   | (116,495)           | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Education, Dept of | 6,447,855           | 2,930,144                     | 2,930,144                      | 3,073,721                        | -                            | -                              |
| Transfer Out - Intrafund     | (500)               | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>     | <b>\$6,780,089</b>  | <b>\$7,000,757</b>            | <b>\$7,119,436</b>             | <b>\$7,524,987</b>               | -                            | -                              |
| <b>Federal Funds</b>         |                     |                               |                                |                                  |                              |                                |
| Federal Funds                | 18,193,275          | 14,261,362                    | 14,318,780                     | 15,498,068                       | -                            | -                              |
| <b>Total Federal Funds</b>   | <b>\$18,193,275</b> | <b>\$14,261,362</b>           | <b>\$14,318,780</b>            | <b>\$15,498,068</b>              | -                            | -                              |

## **Office of Workforce Investments**

OregonServes is Oregon's state service commission and was created in 1994 to provide Oregonians with a statewide entity to focus service and volunteer efforts, to enhance the ethic of service and voluntarism in the state and provide funds for state-based AmeriCorps programs. As a state commission, OregonServes' mission is to advance volunteerism, service and civic engagement to enrich lives and strengthen Oregon communities. Oregon Volunteers upholds its mission, and the purposes of the Acts, through:

- Administration of AmeriCorps\*State funding
- Promotion of national service, volunteerism and civic engagement
- Implementation of a three-year State Service Plan
- Providing disaster response support to include coordinating unaffiliated spontaneous volunteers and donations

The Commission's work is supported and advised by a maximum-25 member board of Governor-appointed commissioners, whose role is to fulfill the statutory responsibilities for state service commissions as authorized by 42 U.S.C. § 12638 and outlined in 45 CFR 2550.50 National and Community Service Trust Act of 1990 as amended by the Serve America Act. The Oregon Volunteer and Community Service Act, passed in 2007, also solidified Oregon Volunteers' role to promote the development of better communities by using citizen participation and volunteerism to foster greater civic responsibility.

## **Industry Strategies**

HECC's industry strategies work connects industry, education, and community partners to build a workforce training system that meets Oregon's current and future needs. At the core of this work are three statewide industry consortia in healthcare, manufacturing, and technology. The statewide industry consortia coordinate collective action, aggregate and assess workforce supply and demand data, identify skills standards and high-value credentials, develop solutions to equity barriers, and inform investments in and policy around workforce strategies. HECC staff support the industry consortia and similar, less formal industry partnerships and strategies for other key industry sectors in Oregon.

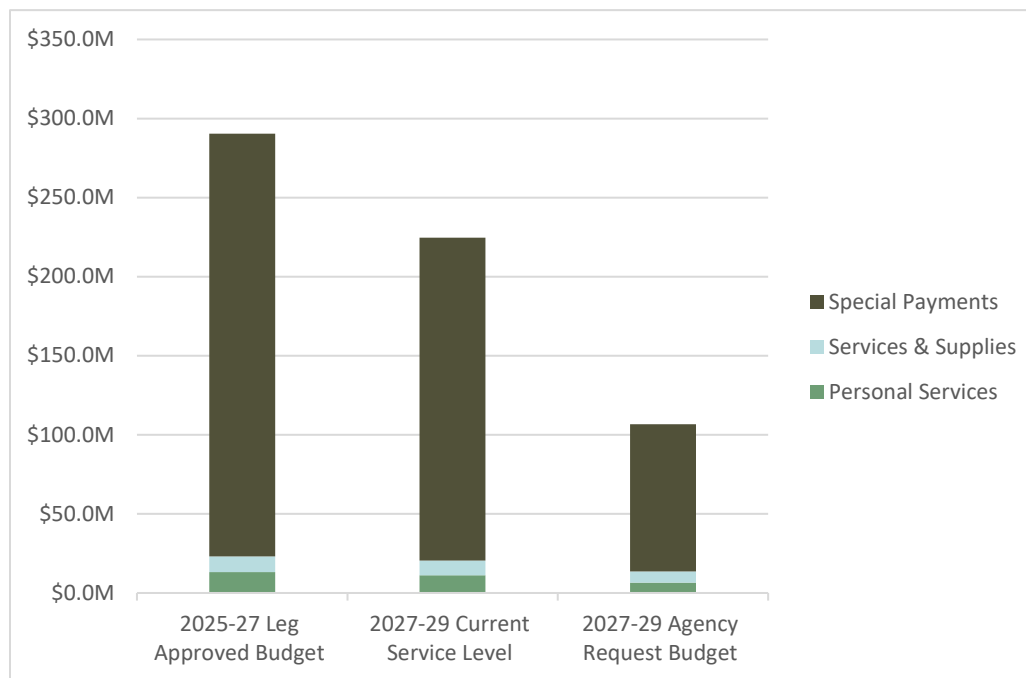
The industry consortia were established under Future Ready Oregon (SB 1545, 2022), a historic workforce funding package that invested in existing successful programs and in innovative equity-focused solutions to bolster recruitment, retention, and career advancement opportunities for historically underserved and underrepresented priority populations. Most of the Future Ready Oregon investment was one-time state General Fund (2021-2023 biennium) and federal American Rescue Plan Act (2021-2023, 2023-2025, 2025-2027 biennia) that has now ended. These one-time funded programs include Prosperity 10,000, funding for Oregon's nine local workforce development boards to expand opportunities for Oregonians to jumpstart and advance their careers in high-demand industries and occupations; Workforce Benefits Navigators, funding for Oregon's nine local workforce development boards to establish pilot programs that work to



connect job-seekers from Priority Populations to workforce programs and help training participants and job-seekers find services and supports for everyday needs such as transportation, food programs, and childcare; and Workforce Ready Grants, competitive grants awarded to workforce service providers and community-based organizations for capacity building, program development, and administering workforce programs in healthcare, manufacturing, and technology that aim to close gaps in educational attainment and employment by centering the needs of historically underserved and underrepresented students by coupling education and training supports with wraparound services.

### **Maritime Workforce Development**

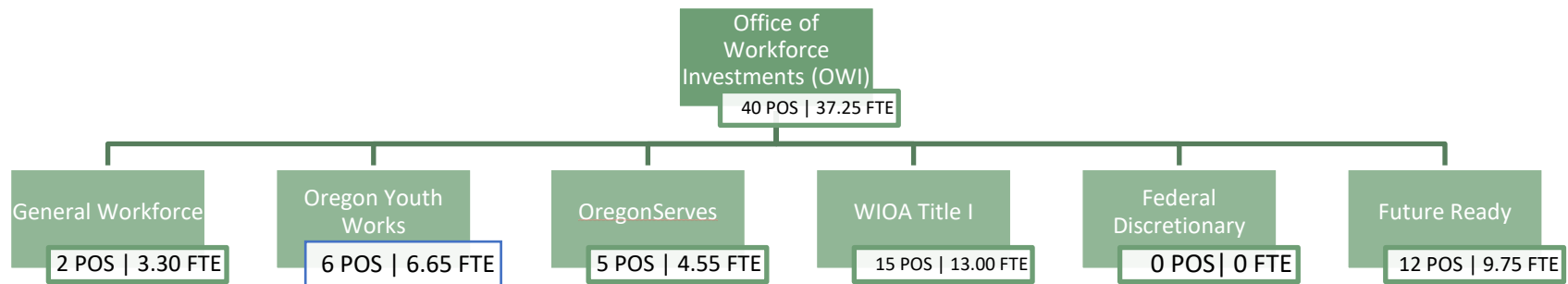
The Maritime Workforce Development grants support strategic investments in workforce development programs and activities in Oregon's maritime sector.



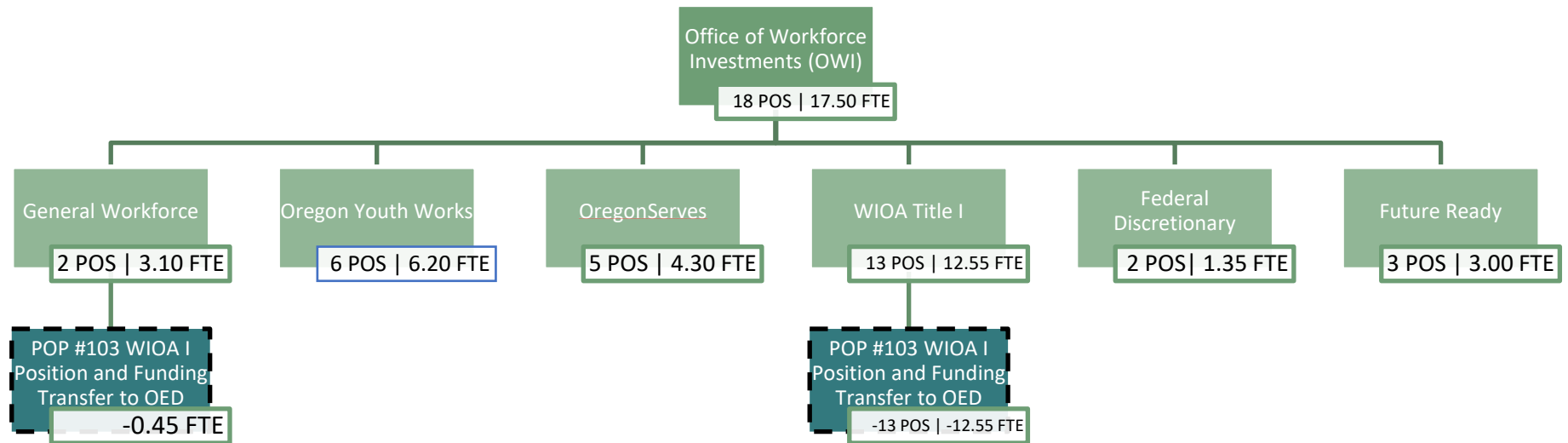
## Primary Program Contact

Julia Pontoni, Chief of Strategy

## 2025-2027 Organization Chart



## 2027-2029 Organization Chart



## **Policy Option Package 103 – WIOA Title I Position & Funding Transfer to OED**

### **PURPOSE**

This package implements the Governor-directed transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program, the Workforce Talent Development Board, and related General Fund–supported workforce programs from the Higher Education Coordinating Commission (HECC) to the Oregon Employment Department (OED).

The transfer aligns statewide workforce development functions under a single agency, improves program coordination, and centralizes administration, oversight, and federal compliance within the state’s primary workforce agency.

### **HOW ACHIEVED**

HECC will shift all WIOA Title I responsibilities, funding authority, federal limitation, and 15 permanent positions to OED. Activities include:

- Coordinating with OED and DAS to ensure smooth transition of programmatic, fiscal, and personnel functions
- Updating federal grant documentation and administrative structures to reflect OED as the responsible agency
- Transferring program budgets—including approximately \$110M FF and \$8.6M GF—to OED for execution in the 2027-29 biennium
- Ensuring continuity of services for local workforce boards, training providers, and participants during the transition

No alternatives were considered because the transfer is a governor-directed.

### **STAFFING IMPACT**

The package transfers 15 permanent positions associated with WIOA Title I and related programs to OED.

These positions include program administration, fiscal, operations, and policy support functions currently embedded within HECC’s workforce unit. The positions will move intact, with no change to total statewide FTE.

### **QUANTIFYING RESULTS**

Because this POP reflects a structural transfer rather than a program expansion, performance outcomes relate to successful implementation:

- Seamless transition of participants, providers, and federal reporting to OED
- No interruption in training or case management services
- OED assumes full administrative responsibility for WIOA Title I by July 1, 2027
- Compliance with federal WIOA requirements and uninterrupted federal funding flow
- Improved alignment of statewide employment and training services under a single agency

Operational milestones will include formal transfer of FTE, budget authority, and federal grant designations.

#### REVENUE SOURCE

- Federal Funds: (\$110.M)
- General Fund: (\$8.6M)

Funds reflect the transfer of the entire WIOA Title I program and related GF-supported workforce initiatives.

Revenue is not neutral; it is a full program shift to OED.

#### ADDITIONAL NOTES

- Exception Type: Governor-directed program transfer (confirmed in ARB/POP documentation).
- Legislative Concept: None required unless DAS or OED identifies statutory language changes for WIOA administration.
- Equity / Tribal Impact: Neutral—responsibilities are transferring to OED; service delivery expectations remain the same.
- Programs Affected: WIOA Title I, Workforce Talent Development Board, related GF workforce programs.

## Policy Option Package 106 – Fund Stabilization for Administrative Functions

### PURPOSE

The transfer of the Workforce Innovation and Opportunity Act (WIOA) Title I program to the Oregon Employment Department under POP 103 removes a substantial portion of Higher Education Coordinating Commission federal funds that historically supported key administrative, fiscal, and oversight functions. This loss compounds a decade-long decline in the federal indirect cost rate, which has steadily eroded HECC's ability to recover indirect revenue needed to sustain core operations.

Without stabilization, HECC faces an immediate structural funding gap that jeopardizes essential activities including fiscal administration, federal reporting, policy development, audit compliance, procurement, contracting, data governance, and oversight functions the agency must perform regardless of program transfers. General Fund support is required to maintain continuity of operations and ensure HECC can fulfill its statutory responsibilities to Oregon students, institutions, workforce partners, and the public.

### HOW ACHIEVED

To prevent disruption of critical administrative services, this package shifts \$3.3 million from Federal Funds to General Fund. HECC will continue to use its existing staffing structure—no new positions are requested—while backfilling the indirect revenue loss caused by both WIOA's departure and ongoing federal rate reductions.

The fund shift allows HECC to:

- Maintain compliance and oversight obligations that remain with HECC even after WIOA transfers
- Support the administrative backbone needed to implement all other HECC programs
- Preserve cross-agency coordination required under education, workforce, and financial aid statutes
- Ensure uninterrupted delivery of fiscal, procurement, contracting, HR, and IT support functions

This package is essential to avoid reductions that would undermine operational integrity and statewide service delivery.

### STAFFING IMPACT

No new positions are requested.

Funding stabilizes existing administrative positions that can no longer be supported by federal indirect recovery due to WIOA removal and rate declines.

## QUANTIFYING RESULTS

Because the POP stabilizes the agency's indirect cost base rather than expanding program work, results are measured through operational continuity:

- No disruption to fiscal processing, procurement, grant administration, contract oversight, or agency governance
- Maintenance of required state and federal reporting capacity
- Continued ability to support all HECC divisions and statutory mandates
- Avoidance of service delays for institutions, state partners, and constituents
- Performance milestones: full replacement of indirect loss (biennium start), quarterly monitoring of GF stabilization effects, annual reporting on administrative service levels

## REVENUE SOURCE

General Fund: \$3.3M

Federal Funds: (–\$3.3M) fund shift

The shift offsets permanent reductions in indirect recoveries resulting from WIOA Title I program transfer (POP 103) and sustained federal indirect rate declines.

## EQUITY IMPACT

Stable administrative capacity ensures the agency can maintain equitable access to financial aid systems, postsecondary oversight, and workforce coordination. Administrative instability would disproportionately affect historically underserved populations who most rely on HECC programs and timely operational support.

## TRIBAL IMPACT

No direct impacts to Tribes.

However, stable administrative functions protect HECC programs serving Tribal students, schools, and workforce partners.

#### PROGRAMS AFFECTED

All HECC divisions rely on the administrative, fiscal, policy, and compliance functions stabilized by this package.



## ORBITS/ORPICS Reports

BDV104

Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Workforce Investments  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-206-00-00-00000

| Description                                    | Positions | Full-Time Equivalent (FTE) | ALL FUNDS    | General Fund | Lottery Funds | Other Funds  | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------|-----------|----------------------------|--------------|--------------|---------------|--------------|---------------|------------------------|--------------------------|
| 2025-27 Leg Adopted Budget                     | 40        | 37.25                      | 289,961,228  | 33,739,734   | -             | 108,231,189  | 127,454,003   | -                      | 20,536,302               |
| 2025-27 Emergency Boards                       | -         | -                          | 533,828      | 129,063      | -             | 156,366      | 248,399       | -                      | -                        |
| 2025-27 Leg Approved Budget                    | 40        | 37.25                      | 290,495,056  | 33,868,797   | -             | 108,387,555  | 127,702,402   | -                      | 20,536,302               |
| 2027-29 Base Budget Adjustments                |           |                            |              |              |               |              |               |                        |                          |
| Net Cost of Position Actions                   |           |                            |              |              |               |              |               |                        |                          |
| Administrative Biennialized E-Board, Phase-Out | (9)       | (6.75)                     | (1,899,036)  | 194,194      | -             | (2,341,578)  | 248,348       | -                      | -                        |
| Estimated Cost of Merit Increase               |           |                            | -            | -            | -             | -            | -             | -                      | -                        |
| Base Debt Service Adjustment                   |           |                            | -            | -            | -             | -            | -             | -                      | -                        |
| Base Nonlimited Adjustment                     |           |                            | -            | -            | -             | -            | -             | -                      | -                        |
| Capital Construction                           |           |                            | -            | -            | -             | -            | -             | -                      | -                        |
| Subtotal 2027-29 Base Budget                   | 31        | 30.50                      | 288,596,020  | 34,062,991   | -             | 106,045,977  | 127,950,750   | -                      | 20,536,302               |
| Essential Packages                             |           |                            |              |              |               |              |               |                        |                          |
| 010 - Non-PICS Pers Svc/Vacancy Factor         |           |                            |              |              |               |              |               |                        |                          |
| Vacancy Factor (Increase)/Decrease             | -         | -                          | (31,517)     | (15,671)     | -             | 1,225        | (17,071)      | -                      | -                        |
| Non-PICS Personal Service Increase/(Decrease)  | -         | -                          | 5,950        | 5,667        | -             | (93)         | 376           | -                      | -                        |
| Subtotal                                       | -         | -                          | (25,567)     | (10,004)     | -             | 1,132        | (16,695)      | -                      | -                        |
| 020 - Phase In / Out Pgm & One-time Cost       |           |                            |              |              |               |              |               |                        |                          |
| 021 - Phase-in                                 | -         | -                          | 19,000,000   | -            | -             | 19,000,000   | -             | -                      | -                        |
| 022 - Phase-out Pgm & One-time Costs           | -         | -                          | (96,578,843) | (5,000,000)  | -             | (91,578,843) | -             | -                      | -                        |
| Subtotal                                       | -         | -                          | (77,578,843) | (5,000,000)  | -             | (72,578,843) | -             | -                      | -                        |
| 030 - Inflation & Price List Adjustments       |           |                            |              |              |               |              |               |                        |                          |
| Cost of Goods & Services Increase/(Decrease)   | -         | -                          | 14,745,693   | 2,165,519    | -             | 1,281,899    | 11,298,275    | -                      | -                        |
| Subtotal                                       | -         | -                          | 14,745,693   | 2,165,519    | -             | 1,281,899    | 11,298,275    | -                      | -                        |

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BDV104 - Biennial Budget Summary  
BDV104

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Workforce Investments  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>   | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|--------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 040 - Mandated Caseload                        |                  |                                           |                    |                     |                      |                    |                          |                                   |                                         |
| 040 - Mandated Caseload                        | -                | -                                         | -                  | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 050 - Fundshifts and Revenue Reductions        |                  |                                           |                    |                     |                      |                    |                          |                                   |                                         |
| 050 - Fundshifts                               | -                | -                                         | (15)               | (6)                 | -                    | (11)               | 2                        | -                                 | -                                       |
| 060 - Technical Adjustments                    |                  |                                           |                    |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | -                | -                                         | (1,073,998)        | (1,036,940)         | -                    | (8,382)            | (28,676)                 | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | <b>31</b>        | <b>30.50</b>                              | <b>224,663,290</b> | <b>30,181,560</b>   | <b>-</b>             | <b>34,741,772</b>  | <b>139,203,656</b>       | <b>-</b>                          | <b>20,536,302</b>                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Workforce Investments  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-206-00-00-00000

| Description                                          | Positions   | Full-Time Equivalent (FTE) | ALL FUNDS            | General Fund       | Lottery Funds | Other Funds       | Federal Funds       | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-------------|----------------------------|----------------------|--------------------|---------------|-------------------|---------------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>31</b>   | <b>30.50</b>               | <b>224,663,290</b>   | <b>30,181,560</b>  | <b>-</b>      | <b>34,741,772</b> | <b>139,203,656</b>  | <b>-</b>               | <b>20,536,302</b>        |
| 070 - Revenue Reductions/Shortfall                   |             |                            |                      |                    |               |                   |                     |                        |                          |
| 070 - Revenue Shortfalls                             | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | <b>31</b>   | <b>30.50</b>               | <b>224,663,290</b>   | <b>30,181,560</b>  | <b>-</b>      | <b>34,741,772</b> | <b>139,203,656</b>  | <b>-</b>               | <b>20,536,302</b>        |
| 080 - E-Boards                                       |             |                            |                      |                    |               |                   |                     |                        |                          |
| 081 - June 2026 Emergency Board                      | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>    | <b>-</b>                   | <b>-</b>             | <b>-</b>           | <b>-</b>      | <b>-</b>          | <b>-</b>            | <b>-</b>               | <b>-</b>                 |
| Policy Packages                                      |             |                            |                      |                    |               |                   |                     |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| 103 - WIOA Transfer to OED                           | (13)        | (13.00)                    | (117,893,427)        | (8,572,674)        | -             | -                 | (88,784,451)        | -                      | (20,536,302)             |
| 104 - OLDC Senior Research Analyst and OPA           | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| 106 - Indirect Funding                               | -           | -                          | 4,056                | 1,020,795          | -             | -                 | (1,016,739)         | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -           | -                          | -                    | -                  | -             | -                 | -                   | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | <b>(13)</b> | <b>(13.00)</b>             | <b>(117,889,371)</b> | <b>(7,551,879)</b> | <b>-</b>      | <b>-</b>          | <b>(89,801,190)</b> | <b>-</b>               | <b>(20,536,302)</b>      |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>18</b>   | <b>17.50</b>               | <b>106,773,919</b>   | <b>22,629,681</b>  | <b>-</b>      | <b>34,741,772</b> | <b>49,402,466</b>   | <b>-</b>               | <b>-</b>                 |
| Percentage Change From 2025-27 Leg Approved Budget   | -55.00%     | -53.02%                    | -63.24%              | -33.18%            | -             | -67.95%           | -61.31%             | -                      | -100.00%                 |
| Percentage Change From 2027-29 Current Service Level | -41.94%     | -42.62%                    | -52.47%              | -25.02%            | -             | -                 | -64.51%             | -                      | -100.00%                 |

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BDV104 - Biennial Budget Summary  
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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Workforce Investments

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                  | General Fund      | Lottery Funds | Other Funds    | Federal Funds     | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds         |
|-------------------------------------|-------------------|---------------|----------------|-------------------|------------------------|--------------------------|-------------------|
| <b>Revenues</b>                     |                   |               |                |                   |                        |                          |                   |
| General Fund Appropriation          | (10,004)          | -             | -              | -                 | -                      | -                        | (10,004)          |
| Federal Funds                       | -                 | -             | -              | (16,695)          | -                      | -                        | (16,695)          |
| <b>Total Revenues</b>               | <b>(\$10,004)</b> | <b>-</b>      | <b>-</b>       | <b>(\$16,695)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$26,699)</b> |
| <b>Personal Services</b>            |                   |               |                |                   |                        |                          |                   |
| Temporary Appointments              | 3,668             | -             | -              | 293               | -                      | -                        | 3,961             |
| Overtime Payments                   | 4                 | -             | 45             | 46                | -                      | -                        | 95                |
| All Other Differential              | 16                | -             | -              | -                 | -                      | -                        | 16                |
| Public Employees' Retire Cont       | 4                 | -             | 11             | 9                 | -                      | -                        | 24                |
| Social Security Taxes               | 284               | -             | 4              | 28                | -                      | -                        | 316               |
| Paid Family Medical Leave Insurance | -                 | -             | -              | -                 | -                      | -                        | -                 |
| Mass Transit Tax                    | 1,691             | -             | (153)          | -                 | -                      | -                        | 1,538             |
| Vacancy Savings                     | (15,671)          | -             | 1,225          | (17,071)          | -                      | -                        | (31,517)          |
| <b>Total Personal Services</b>      | <b>(\$10,004)</b> | <b>-</b>      | <b>\$1,132</b> | <b>(\$16,695)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$25,567)</b> |
| <b>Special Payments</b>             |                   |               |                |                   |                        |                          |                   |
| Dist to Non-Gov Units               | -                 | -             | -              | -                 | -                      | -                        | -                 |
| <b>Total Special Payments</b>       | <b>-</b>          | <b>-</b>      | <b>-</b>       | <b>-</b>          | <b>-</b>               | <b>-</b>                 | <b>-</b>          |
| <b>Total Expenditures</b>           |                   |               |                |                   |                        |                          |                   |
| Total Expenditures                  | (10,004)          | -             | 1,132          | (16,695)          | -                      | -                        | (25,567)          |
| <b>Total Expenditures</b>           | <b>(\$10,004)</b> | <b>-</b>      | <b>\$1,132</b> | <b>(\$16,695)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$25,567)</b> |

\_\_\_\_ Agency Request  
2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: Workforce Investments

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>          | General Fund | Lottery Funds | Other Funds      | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|-----------------------------|--------------|---------------|------------------|---------------|------------------------|--------------------------|------------------|
| Ending Balance              |              |               |                  |               |                        |                          |                  |
| Ending Balance              | -            | -             | (1,132)          | -             | -                      | -                        | (1,132)          |
| <b>Total Ending Balance</b> | -            | -             | <b>(\$1,132)</b> | -             | -                      | -                        | <b>(\$1,132)</b> |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 021 - Phase-in

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                   | General Fund | Lottery Funds | Other Funds           | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds             |
|--------------------------------------|--------------|---------------|-----------------------|---------------|------------------------|--------------------------|-----------------------|
| <b>Revenues</b>                      |              |               |                       |               |                        |                          |                       |
| Interest Income                      | -            | -             | 350,000               | -             | -                      | -                        | 350,000               |
| Tsfr From Revenue, Dept of           | -            | -             | 6,196,736             | -             | -                      | -                        | 6,196,736             |
| <b>Total Revenues</b>                | -            | -             | <b>\$6,546,736</b>    | -             | -                      | -                        | <b>\$6,546,736</b>    |
| <b>Services &amp; Supplies</b>       |              |               |                       |               |                        |                          |                       |
| Other Services and Supplies          | -            | -             | 700,000               | -             | -                      | -                        | 700,000               |
| <b>Total Services &amp; Supplies</b> | -            | -             | <b>\$700,000</b>      | -             | -                      | -                        | <b>\$700,000</b>      |
| <b>Special Payments</b>              |              |               |                       |               |                        |                          |                       |
| Other Special Payments               | -            | -             | 18,300,000            | -             | -                      | -                        | 18,300,000            |
| <b>Total Special Payments</b>        | -            | -             | <b>\$18,300,000</b>   | -             | -                      | -                        | <b>\$18,300,000</b>   |
| <b>Total Expenditures</b>            |              |               |                       |               |                        |                          |                       |
| Total Expenditures                   | -            | -             | 19,000,000            | -             | -                      | -                        | 19,000,000            |
| <b>Total Expenditures</b>            | -            | -             | <b>\$19,000,000</b>   | -             | -                      | -                        | <b>\$19,000,000</b>   |
| <b>Ending Balance</b>                |              |               |                       |               |                        |                          |                       |
| Ending Balance                       | -            | -             | (12,453,264)          | -             | -                      | -                        | (12,453,264)          |
| <b>Total Ending Balance</b>          | -            | -             | <b>(\$12,453,264)</b> | -             | -                      | -                        | <b>(\$12,453,264)</b> |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds          | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds             |
|--------------------------------------|----------------------|---------------|----------------------|---------------|------------------------|--------------------------|-----------------------|
| <b>Revenues</b>                      |                      |               |                      |               |                        |                          |                       |
| General Fund Appropriation           | (5,000,000)          | -             | -                    | -             | -                      | -                        | (5,000,000)           |
| Transfer from General Fund           | -                    | -             | (5,000,000)          | -             | -                      | -                        | (5,000,000)           |
| <b>Total Revenues</b>                | <b>(\$5,000,000)</b> | -             | <b>(\$5,000,000)</b> | -             | -                      | -                        | <b>(\$10,000,000)</b> |
| <b>Personal Services</b>             |                      |               |                      |               |                        |                          |                       |
| Mass Transit Tax                     | -                    | -             | (8,678)              | -             | -                      | -                        | (8,678)               |
| <b>Total Personal Services</b>       | -                    | -             | <b>(\$8,678)</b>     | -             | -                      | -                        | <b>(\$8,678)</b>      |
| <b>Services &amp; Supplies</b>       |                      |               |                      |               |                        |                          |                       |
| Instate Travel                       | -                    | -             | (51,527)             | -             | -                      | -                        | (51,527)              |
| Employee Training                    | -                    | -             | (33,726)             | -             | -                      | -                        | (33,726)              |
| Office Expenses                      | -                    | -             | (21,576)             | -             | -                      | -                        | (21,576)              |
| Telecommunications                   | -                    | -             | (16,740)             | -             | -                      | -                        | (16,740)              |
| Data Processing                      | -                    | -             | (6,641)              | -             | -                      | -                        | (6,641)               |
| Publicity and Publications           | -                    | -             | (4,829)              | -             | -                      | -                        | (4,829)               |
| Employee Recruitment and Develop     | -                    | -             | (3,968)              | -             | -                      | -                        | (3,968)               |
| Dues and Subscriptions               | -                    | -             | (4,829)              | -             | -                      | -                        | (4,829)               |
| Facilities Rental and Taxes          | -                    | -             | (77,040)             | -             | -                      | -                        | (77,040)              |
| Other Services and Supplies          | -                    | -             | (760,341)            | -             | -                      | -                        | (760,341)             |
| Expendable Prop 250 - 5000           | -                    | -             | (23,808)             | -             | -                      | -                        | (23,808)              |
| <b>Total Services &amp; Supplies</b> | -                    | -             | <b>(\$1,005,025)</b> | -             | -                      | -                        | <b>(\$1,005,025)</b>  |
| <b>Special Payments</b>              |                      |               |                      |               |                        |                          |                       |
| Intra-Agency Gen Fund Transfer       | (5,000,000)          | -             | -                    | -             | -                      | -                        | (5,000,000)           |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>            | General Fund         | Lottery Funds | Other Funds           | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds             |
|-------------------------------|----------------------|---------------|-----------------------|---------------|------------------------|--------------------------|-----------------------|
| <b>Special Payments</b>       |                      |               |                       |               |                        |                          |                       |
| Other Special Payments        | -                    | -             | (90,565,140)          | -             | -                      | -                        | (90,565,140)          |
| <b>Total Special Payments</b> | <b>(\$5,000,000)</b> | -             | <b>(\$90,565,140)</b> | -             | -                      | -                        | <b>(\$95,565,140)</b> |
| <b>Total Expenditures</b>     |                      |               |                       |               |                        |                          |                       |
| Total Expenditures            | (5,000,000)          | -             | (91,578,843)          | -             | -                      | -                        | (96,578,843)          |
| <b>Total Expenditures</b>     | <b>(\$5,000,000)</b> | -             | <b>(\$91,578,843)</b> | -             | -                      | -                        | <b>(\$96,578,843)</b> |
| <b>Ending Balance</b>         |                      |               |                       |               |                        |                          |                       |
| Ending Balance                | -                    | -             | 86,578,843            | -             | -                      | -                        | 86,578,843            |
| <b>Total Ending Balance</b>   | -                    | -             | <b>\$86,578,843</b>   | -             | -                      | -                        | <b>\$86,578,843</b>   |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>               | General Fund       | Lottery Funds | Other Funds      | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|----------------------------------|--------------------|---------------|------------------|--------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                  |                    |               |                  |                    |                        |                          |                    |
| General Fund Appropriation       | 1,255,521          | -             | -                | -                  | -                      | -                        | 1,255,521          |
| Federal Funds                    | -                  | -             | -                | 6,149,149          | -                      | -                        | 6,149,149          |
| Transfer from General Fund       | -                  | -             | 440,718          | -                  | -                      | -                        | 440,718            |
| <b>Total Revenues</b>            | <b>\$1,255,521</b> | <b>-</b>      | <b>\$440,718</b> | <b>\$6,149,149</b> | <b>-</b>               | <b>-</b>                 | <b>\$7,845,388</b> |
| <b>Services &amp; Supplies</b>   |                    |               |                  |                    |                        |                          |                    |
| Instate Travel                   | 1,463              | -             | 876              | 1,854              | -                      | -                        | 4,193              |
| Out of State Travel              | 1,061              | -             | 7                | 3,450              | -                      | -                        | 4,518              |
| Employee Training                | 2,717              | -             | 231              | 829                | -                      | -                        | 3,777              |
| Office Expenses                  | 3,345              | -             | 327              | 1,000              | -                      | -                        | 4,672              |
| Telecommunications               | 1,644              | -             | 197              | 2,302              | -                      | -                        | 4,143              |
| Data Processing                  | 604                | -             | -                | 210                | -                      | -                        | 814                |
| Publicity and Publications       | 524                | -             | 150              | 708                | -                      | -                        | 1,382              |
| Professional Services            | 183,399            | -             | 13,585           | 384,429            | -                      | -                        | 581,413            |
| IT Professional Services         | -                  | -             | -                | 10,319             | -                      | -                        | 10,319             |
| Attorney General                 | 1,651              | -             | -                | 2,063              | -                      | -                        | 3,714              |
| Employee Recruitment and Develop | 297                | -             | 5                | 91                 | -                      | -                        | 393                |
| Dues and Subscriptions           | 359                | -             | 46               | 228                | -                      | -                        | 633                |
| Facilities Rental and Taxes      | 4,430              | -             | 719              | 5,807              | -                      | -                        | 10,956             |
| Agency Program Related S and S   | 488                | -             | 365              | -                  | -                      | -                        | 853                |
| Other Services and Supplies      | 36,612             | -             | 174              | 799                | -                      | -                        | 37,585             |
| Expendable Prop 250 - 5000       | 3,348              | -             | 7                | 300                | -                      | -                        | 3,655              |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                   | General Fund       | Lottery Funds | Other Funds        | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|--------------------------------------|--------------------|---------------|--------------------|--------------------|------------------------|--------------------------|--------------------|
| <b>Services &amp; Supplies</b>       |                    |               |                    |                    |                        |                          |                    |
| IT Expendable Property               | 172                | -             | 23                 | 507                | -                      | -                        | 702                |
| <b>Total Services &amp; Supplies</b> | <b>\$242,114</b>   | <b>-</b>      | <b>\$16,712</b>    | <b>\$414,896</b>   | <b>-</b>               | <b>-</b>                 | <b>\$673,722</b>   |
| <b>Special Payments</b>              |                    |               |                    |                    |                        |                          |                    |
| Dist to Counties                     | -                  | -             | 3,845              | 509                | -                      | -                        | 4,354              |
| Dist to Other Gov Unit               | -                  | -             | 5,706              | 52,101             | -                      | -                        | 57,807             |
| Dist to Non-Gov Units                | -                  | -             | 605,254            | 5,269,260          | -                      | -                        | 5,874,514          |
| Dist to Individuals                  | -                  | -             | 9,154              | -                  | -                      | -                        | 9,154              |
| Dist to Local School Districts       | -                  | -             | 40,648             | -                  | -                      | -                        | 40,648             |
| Dist to Comm College Districts       | -                  | -             | 1,997              | 317,240            | -                      | -                        | 319,237            |
| Dist to Non-Profit Organizations     | -                  | -             | -                  | 95,143             | -                      | -                        | 95,143             |
| Intra-Agency Gen Fund Transfer       | 440,718            | -             | -                  | -                  | -                      | -                        | 440,718            |
| Other Special Payments               | 572,689            | -             | -                  | -                  | -                      | -                        | 572,689            |
| <b>Total Special Payments</b>        | <b>\$1,013,407</b> | <b>-</b>      | <b>\$666,604</b>   | <b>\$5,734,253</b> | <b>-</b>               | <b>-</b>                 | <b>\$7,414,264</b> |
| <b>Total Expenditures</b>            |                    |               |                    |                    |                        |                          |                    |
| Total Expenditures                   | 1,255,521          | -             | 683,316            | 6,149,149          | -                      | -                        | 8,087,986          |
| <b>Total Expenditures</b>            | <b>\$1,255,521</b> | <b>-</b>      | <b>\$683,316</b>   | <b>\$6,149,149</b> | <b>-</b>               | <b>-</b>                 | <b>\$8,087,986</b> |
| <b>Ending Balance</b>                |                    |               |                    |                    |                        |                          |                    |
| Ending Balance                       | -                  | -             | (242,598)          | -                  | -                      | -                        | (242,598)          |
| <b>Total Ending Balance</b>          | <b>-</b>           | <b>-</b>      | <b>(\$242,598)</b> | <b>-</b>           | <b>-</b>               | <b>-</b>                 | <b>(\$242,598)</b> |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>               | General Fund     | Lottery Funds | Other Funds      | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds          |
|----------------------------------|------------------|---------------|------------------|--------------------|------------------------|--------------------------|--------------------|
| <b>Revenues</b>                  |                  |               |                  |                    |                        |                          |                    |
| General Fund Appropriation       | 909,998          | -             | -                | -                  | -                      | -                        | 909,998            |
| Federal Funds                    | -                | -             | -                | 5,149,126          | -                      | -                        | 5,149,126          |
| Transfer from General Fund       | -                | -             | 395,747          | -                  | -                      | -                        | 395,747            |
| <b>Total Revenues</b>            | <b>\$909,998</b> | <b>-</b>      | <b>\$395,747</b> | <b>\$5,149,126</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,454,871</b> |
| <b>Special Payments</b>          |                  |               |                  |                    |                        |                          |                    |
| Dist to Counties                 | -                | -             | 3,453            | 457                | -                      | -                        | 3,910              |
| Dist to Other Gov Unit           | -                | -             | 5,124            | 46,785             | -                      | -                        | 51,909             |
| Dist to Non-Gov Units            | -                | -             | 543,493          | 4,731,580          | -                      | -                        | 5,275,073          |
| Dist to Individuals              | -                | -             | 8,220            | -                  | -                      | -                        | 8,220              |
| Dist to Local School Districts   | -                | -             | 36,500           | -                  | -                      | -                        | 36,500             |
| Dist to Comm College Districts   | -                | -             | 1,793            | 284,869            | -                      | -                        | 286,662            |
| Dist to Non-Profit Organizations | -                | -             | -                | 85,435             | -                      | -                        | 85,435             |
| Intra-Agency Gen Fund Transfer   | 395,747          | -             | -                | -                  | -                      | -                        | 395,747            |
| Other Special Payments           | 514,251          | -             | -                | -                  | -                      | -                        | 514,251            |
| <b>Total Special Payments</b>    | <b>\$909,998</b> | <b>-</b>      | <b>\$598,583</b> | <b>\$5,149,126</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,657,707</b> |
| <b>Total Expenditures</b>        |                  |               |                  |                    |                        |                          |                    |
| Total Expenditures               | 909,998          | -             | 598,583          | 5,149,126          | -                      | -                        | 6,657,707          |
| <b>Total Expenditures</b>        | <b>\$909,998</b> | <b>-</b>      | <b>\$598,583</b> | <b>\$5,149,126</b> | <b>-</b>               | <b>-</b>                 | <b>\$6,657,707</b> |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds   |
|----------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-------------|
| Ending Balance       |              |               |             |               |                        |                          |             |
| Ending Balance       | -            | -             | (202,836)   | -             | -                      | -                        | (202,836)   |
| Total Ending Balance | -            | -             | (\$202,836) | -             | -                      | -                        | (\$202,836) |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                  | General Fund | Lottery Funds | Other Funds   | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds     |
|-------------------------------------|--------------|---------------|---------------|---------------|------------------------|--------------------------|---------------|
| <b>Revenues</b>                     |              |               |               |               |                        |                          |               |
| General Fund Appropriation          | (6)          | -             | -             | -             | -                      | -                        | (6)           |
| Federal Funds                       | -            | -             | -             | 2             | -                      | -                        | 2             |
| <b>Total Revenues</b>               | <b>(\$6)</b> | <b>-</b>      | <b>-</b>      | <b>\$2</b>    | <b>-</b>               | <b>-</b>                 | <b>(\$4)</b>  |
| <b>Personal Services</b>            |              |               |               |               |                        |                          |               |
| Class/Unclass Sal. and Per Diem     | 28,761       | -             | 965           | (29,726)      | -                      | -                        | -             |
| Empl. Rel. Bd. Assessments          | (70)         | -             | (2)           | 71            | -                      | -                        | (1)           |
| Public Employees' Retire Cont       | 7,107        | -             | 239           | (7,349)       | -                      | -                        | (3)           |
| Social Security Taxes               | 2,196        | -             | 73            | (2,272)       | -                      | -                        | (3)           |
| Paid Family Medical Leave Insurance | 115          | -             | 4             | (121)         | -                      | -                        | (2)           |
| Worker's Comp. Assess. (WCD)        | (37)         | -             | (1)           | 32            | -                      | -                        | (6)           |
| Flexible Benefits                   | (38,078)     | -             | (1,289)       | 39,367        | -                      | -                        | -             |
| <b>Total Personal Services</b>      | <b>(\$6)</b> | <b>-</b>      | <b>(\$11)</b> | <b>\$2</b>    | <b>-</b>               | <b>-</b>                 | <b>(\$15)</b> |
| <b>Total Expenditures</b>           |              |               |               |               |                        |                          |               |
| Total Expenditures                  | (6)          | -             | (11)          | 2             | -                      | -                        | (15)          |
| <b>Total Expenditures</b>           | <b>(\$6)</b> | <b>-</b>      | <b>(\$11)</b> | <b>\$2</b>    | <b>-</b>               | <b>-</b>                 | <b>(\$15)</b> |
| <b>Ending Balance</b>               |              |               |               |               |                        |                          |               |
| Ending Balance                      | -            | -             | 11            | -             | -                      | -                        | 11            |
| <b>Total Ending Balance</b>         | <b>-</b>     | <b>-</b>      | <b>\$11</b>   | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$11</b>   |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i> | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|--------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Total Positions    |              |               |             |               |                        |                          |           |
| Total Positions    |              |               |             |               |                        |                          | -         |
| Total Positions    | -            | -             | -           | -             | -                      | -                        | -         |
| Total FTE          |              |               |             |               |                        |                          |           |
| Total FTE          |              |               |             |               |                        |                          | -         |
| Total FTE          | -            | -             | -           | -             | -                      | -                        | -         |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| Description                         | General Fund         | Lottery Funds | Other Funds      | Federal Funds      | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|-------------------------------------|----------------------|---------------|------------------|--------------------|------------------------|--------------------------|----------------------|
| <b>Revenues</b>                     |                      |               |                  |                    |                        |                          |                      |
| General Fund Appropriation          | (1,036,940)          | -             | -                | -                  | -                      | -                        | (1,036,940)          |
| Other Revenues                      | -                    | -             | (8,382)          | -                  | -                      | -                        | (8,382)              |
| Federal Funds                       | -                    | -             | -                | (236,823)          | -                      | -                        | (236,823)            |
| <b>Total Revenues</b>               | <b>(\$1,036,940)</b> | <b>-</b>      | <b>(\$8,382)</b> | <b>(\$236,823)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$1,282,145)</b> |
| <b>Transfers Out</b>                |                      |               |                  |                    |                        |                          |                      |
| Tsfr To Governor, Office of the     | -                    | -             | -                | 208,147            | -                      | -                        | 208,147              |
| <b>Total Transfers Out</b>          | <b>-</b>             | <b>-</b>      | <b>-</b>         | <b>\$208,147</b>   | <b>-</b>               | <b>-</b>                 | <b>\$208,147</b>     |
| <b>Personal Services</b>            |                      |               |                  |                    |                        |                          |                      |
| Temporary Appointments              | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Overtime Payments                   | -                    | -             | -                | -                  | -                      | -                        | -                    |
| All Other Differential              | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Public Employees' Retire Cont       | (1)                  | -             | -                | -                  | -                      | -                        | (1)                  |
| Social Security Taxes               | 2                    | -             | -                | -                  | -                      | -                        | 2                    |
| Paid Family Medical Leave Insurance | -                    | -             | -                | -                  | -                      | -                        | -                    |
| <b>Total Personal Services</b>      | <b>\$1</b>           | <b>-</b>      | <b>-</b>         | <b>-</b>           | <b>-</b>               | <b>-</b>                 | <b>\$1</b>           |
| <b>Services &amp; Supplies</b>      |                      |               |                  |                    |                        |                          |                      |
| Instate Travel                      | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Out of State Travel                 | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Employee Training                   | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Office Expenses                     | -                    | -             | -                | -                  | -                      | -                        | -                    |
| Telecommunications                  | (35,218)             | -             | -                | -                  | -                      | -                        | (35,218)             |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds      | Federal Funds     | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------------|----------------------|---------------|------------------|-------------------|------------------------|--------------------------|----------------------|
| <b>Services &amp; Supplies</b>       |                      |               |                  |                   |                        |                          |                      |
| State Gov. Service Charges           | (893,969)            | -             | (8,382)          | (28,676)          | -                      | -                        | (931,027)            |
| Data Processing                      | (12,906)             | -             | -                | -                 | -                      | -                        | (12,906)             |
| Publicity and Publications           | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Professional Services                | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Attorney General                     | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Employee Recruitment and Develop     | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Dues and Subscriptions               | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Facilities Rental and Taxes          | (94,848)             | -             | -                | -                 | -                      | -                        | (94,848)             |
| Agency Program Related S and S       | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Other Services and Supplies          | -                    | -             | -                | -                 | -                      | -                        | -                    |
| Expendable Prop 250 - 5000           | -                    | -             | -                | -                 | -                      | -                        | -                    |
| IT Expendable Property               | -                    | -             | -                | -                 | -                      | -                        | -                    |
| <b>Total Services &amp; Supplies</b> | <b>(\$1,036,941)</b> | <b>-</b>      | <b>(\$8,382)</b> | <b>(\$28,676)</b> | <b>-</b>               | <b>-</b>                 | <b>(\$1,073,999)</b> |
| <b>Special Payments</b>              |                      |               |                  |                   |                        |                          |                      |
| Dist to Counties                     | -                    | -             | -                | (11,363)          | -                      | -                        | (11,363)             |
| Dist to Non-Gov Units                | -                    | -             | -                | 6,879,613         | -                      | -                        | 6,879,613            |
| Dist to Comm College Districts       | -                    | -             | -                | (7,076,397)       | -                      | -                        | (7,076,397)          |
| Spc Pmt to Governor, Office of the   | -                    | -             | -                | 208,147           | -                      | -                        | 208,147              |
| <b>Total Special Payments</b>        | <b>-</b>             | <b>-</b>      | <b>-</b>         | <b>-</b>          | <b>-</b>               | <b>-</b>                 | <b>-</b>             |

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Essential and Policy Package Fiscal Impact Summary - BPR013



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>   | General Fund  | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds     |
|----------------------|---------------|---------------|-------------|---------------|------------------------|--------------------------|---------------|
| Total Expenditures   |               |               |             |               |                        |                          |               |
| Total Expenditures   | (1,036,940)   | -             | (8,382)     | (28,676)      | -                      | -                        | (1,073,998)   |
| Total Expenditures   | (\$1,036,940) | -             | (\$8,382)   | (\$28,676)    | -                      | -                        | (\$1,073,998) |
| Ending Balance       |               |               |             |               |                        |                          |               |
| Ending Balance       | -             | -             | -           | -             | -                      | -                        | -             |
| Total Ending Balance | -             | -             | -           | -             | -                      | -                        | -             |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 103 - WIOA Transfer to OED

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                  | General Fund         | Lottery Funds | Other Funds | Federal Funds         | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds              |
|-------------------------------------|----------------------|---------------|-------------|-----------------------|------------------------|--------------------------|------------------------|
| <b>Revenues</b>                     |                      |               |             |                       |                        |                          |                        |
| General Fund Appropriation          | (8,572,674)          | -             | -           | -                     | -                      | -                        | (8,572,674)            |
| Federal Funds                       | -                    | -             | -           | (88,784,451)          | -                      | (20,536,302)             | (109,320,753)          |
| <b>Total Revenues</b>               | <b>(\$8,572,674)</b> | <b>-</b>      | <b>-</b>    | <b>(\$88,784,451)</b> | <b>-</b>               | <b>(\$20,536,302)</b>    | <b>(\$117,893,427)</b> |
| <b>Personal Services</b>            |                      |               |             |                       |                        |                          |                        |
| Class/Unclass Sal. and Per Diem     | (125,719)            | -             | -           | (3,100,769)           | -                      | -                        | (3,226,488)            |
| Temporary Appointments              | -                    | -             | -           | (4,306)               | -                      | -                        | (4,306)                |
| Overtime Payments                   | -                    | -             | -           | (691)                 | -                      | -                        | (691)                  |
| Empl. Rel. Bd. Assessments          | (36)                 | -             | -           | (1,036)               | -                      | -                        | (1,072)                |
| Public Employees' Retire Cont       | (31,078)             | -             | -           | (766,682)             | -                      | -                        | (797,760)              |
| Social Security Taxes               | (9,619)              | -             | -           | (237,591)             | -                      | -                        | (247,210)              |
| Paid Family Medical Leave Insurance | (502)                | -             | -           | (12,405)              | -                      | -                        | (12,907)               |
| Worker's Comp. Assess. (WCD)        | (18)                 | -             | -           | (490)                 | -                      | -                        | (508)                  |
| Mass Transit Tax                    | (754)                | -             | -           | -                     | -                      | -                        | (754)                  |
| Flexible Benefits                   | (20,700)             | -             | -           | (573,620)             | -                      | -                        | (594,320)              |
| Other OPE                           | 5                    | -             | -           | -                     | -                      | -                        | 5                      |
| Vacancy Savings                     | 6,287                | -             | -           | 155,288               | -                      | -                        | 161,575                |
| <b>Total Personal Services</b>      | <b>(\$182,134)</b>   | <b>-</b>      | <b>-</b>    | <b>(\$4,542,302)</b>  | <b>-</b>               | <b>-</b>                 | <b>(\$4,724,436)</b>   |
| <b>Services &amp; Supplies</b>      |                      |               |             |                       |                        |                          |                        |
| Instate Travel                      | (624)                | -             | -           | (27,355)              | -                      | -                        | (27,979)               |
| Out of State Travel                 | (228)                | -             | -           | (50,970)              | -                      | -                        | (51,198)               |
| Employee Training                   | (9,503)              | -             | -           | (12,233)              | -                      | -                        | (21,736)               |
| Office Expenses                     | (16,355)             | -             | -           | (14,785)              | -                      | -                        | (31,140)               |

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Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 103 - WIOA Transfer to OED

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds | Federal Funds         | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds              |
|--------------------------------------|----------------------|---------------|-------------|-----------------------|------------------------|--------------------------|------------------------|
| <b>Services &amp; Supplies</b>       |                      |               |             |                       |                        |                          |                        |
| Telecommunications                   | -                    | -             | -           | (34,025)              | -                      | -                        | (34,025)               |
| Data Processing                      | -                    | -             | -           | (3,110)               | -                      | -                        | (3,110)                |
| Publicity and Publications           | (76)                 | -             | -           | (10,474)              | -                      | -                        | (10,550)               |
| Professional Services                | -                    | -             | -           | (1,666,150)           | -                      | -                        | (1,666,150)            |
| IT Professional Services             | -                    | -             | -           | (83,670)              | -                      | -                        | (83,670)               |
| Attorney General                     | (193)                | -             | -           | (16,735)              | -                      | -                        | (16,928)               |
| Employee Recruitment and Develop     | (34)                 | -             | -           | (1,327)               | -                      | -                        | (1,361)                |
| Dues and Subscriptions               | (40)                 | -             | -           | (3,375)               | -                      | -                        | (3,415)                |
| Facilities Rental and Taxes          | -                    | -             | -           | (86,748)              | -                      | -                        | (86,748)               |
| Agency Program Related S and S       | (3,029)              | -             | -           | -                     | -                      | -                        | (3,029)                |
| Other Services and Supplies          | (16,691)             | -             | -           | (11,098)              | -                      | -                        | (27,789)               |
| Expendable Prop 250 - 5000           | (15,552)             | -             | -           | (4,445)               | -                      | -                        | (19,997)               |
| IT Expendable Property               | (1,073)              | -             | -           | (7,502)               | -                      | -                        | (8,575)                |
| <b>Total Services &amp; Supplies</b> | <b>(\$63,398)</b>    | <b>-</b>      | <b>-</b>    | <b>(\$2,034,002)</b>  | <b>-</b>               | <b>-</b>                 | <b>(\$2,097,400)</b>   |
| <b>Special Payments</b>              |                      |               |             |                       |                        |                          |                        |
| Dist to Other Gov Unit               | -                    | -             | -           | -                     | -                      | (20,536,302)             | (20,536,302)           |
| Dist to Non-Gov Units                | -                    | -             | -           | (82,000,000)          | -                      | -                        | (82,000,000)           |
| Other Special Payments               | (8,327,142)          | -             | -           | -                     | -                      | -                        | (8,327,142)            |
| Spc Pmt to Governor, Office of the   | -                    | -             | -           | (208,147)             | -                      | -                        | (208,147)              |
| <b>Total Special Payments</b>        | <b>(\$8,327,142)</b> | <b>-</b>      | <b>-</b>    | <b>(\$82,208,147)</b> | <b>-</b>               | <b>(\$20,536,302)</b>    | <b>(\$111,071,591)</b> |

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 103 - WIOA Transfer to OED

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>          | General Fund         | Lottery Funds | Other Funds | Federal Funds         | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds              |
|-----------------------------|----------------------|---------------|-------------|-----------------------|------------------------|--------------------------|------------------------|
| <b>Total Expenditures</b>   |                      |               |             |                       |                        |                          |                        |
| Total Expenditures          | (8,572,674)          | -             | -           | (88,784,451)          | -                      | (20,536,302)             | (117,893,427)          |
| <b>Total Expenditures</b>   | <b>(\$8,572,674)</b> | <b>-</b>      | <b>-</b>    | <b>(\$88,784,451)</b> | <b>-</b>               | <b>(\$20,536,302)</b>    | <b>(\$117,893,427)</b> |
| <b>Ending Balance</b>       |                      |               |             |                       |                        |                          |                        |
| Ending Balance              | -                    | -             | -           | -                     | -                      | -                        | -                      |
| <b>Total Ending Balance</b> | <b>-</b>             | <b>-</b>      | <b>-</b>    | <b>-</b>              | <b>-</b>               | <b>-</b>                 | <b>-</b>               |
| <b>Total Positions</b>      |                      |               |             |                       |                        |                          |                        |
| Total Positions             |                      |               |             |                       |                        |                          | (13)                   |
| <b>Total Positions</b>      | <b>-</b>             | <b>-</b>      | <b>-</b>    | <b>-</b>              | <b>-</b>               | <b>-</b>                 | <b>(13)</b>            |
| <b>Total FTE</b>            |                      |               |             |                       |                        |                          |                        |
| Total FTE                   |                      |               |             |                       |                        |                          | (13.00)                |
| <b>Total FTE</b>            | <b>-</b>             | <b>-</b>      | <b>-</b>    | <b>-</b>              | <b>-</b>               | <b>-</b>                 | <b>(13.00)</b>         |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 106 - Indirect Funding

Cross Reference Name: Workforce Investments  
Cross Reference Number: 52500-206-00-00-00000

| <i>Description</i>                  | General Fund       | Lottery Funds | Other Funds | Federal Funds        | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds      |
|-------------------------------------|--------------------|---------------|-------------|----------------------|------------------------|--------------------------|----------------|
| <b>Revenues</b>                     |                    |               |             |                      |                        |                          |                |
| General Fund Appropriation          | 1,020,795          | -             | -           | -                    | -                      | -                        | 1,020,795      |
| Federal Funds                       | -                  | -             | -           | (1,016,739)          | -                      | -                        | (1,016,739)    |
| <b>Total Revenues</b>               | <b>\$1,020,795</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,016,739)</b> | <b>-</b>               | <b>-</b>                 | <b>\$4,056</b> |
| <b>Personal Services</b>            |                    |               |             |                      |                        |                          |                |
| Class/Unclass Sal. and Per Diem     | 676,135            | -             | -           | (676,135)            | -                      | -                        | -              |
| Empl. Rel. Bd. Assessments          | 274                | -             | -           | (274)                | -                      | -                        | -              |
| Public Employees' Retire Cont       | 167,140            | -             | -           | (167,140)            | -                      | -                        | -              |
| Social Security Taxes               | 51,725             | -             | -           | (51,725)             | -                      | -                        | -              |
| Paid Family Medical Leave Insurance | 2,704              | -             | -           | (2,704)              | -                      | -                        | -              |
| Worker's Comp. Assess. (WCD)        | 132                | -             | -           | (132)                | -                      | -                        | -              |
| Mass Transit Tax                    | 4,056              | -             | -           | -                    | -                      | -                        | 4,056          |
| Flexible Benefits                   | 152,435            | -             | -           | (152,435)            | -                      | -                        | -              |
| Vacancy Savings                     | (33,806)           | -             | -           | 33,806               | -                      | -                        | -              |
| <b>Total Personal Services</b>      | <b>\$1,020,795</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,016,739)</b> | <b>-</b>               | <b>-</b>                 | <b>\$4,056</b> |
| <b>Total Expenditures</b>           |                    |               |             |                      |                        |                          |                |
| Total Expenditures                  | 1,020,795          | -             | -           | (1,016,739)          | -                      | -                        | 4,056          |
| <b>Total Expenditures</b>           | <b>\$1,020,795</b> | <b>-</b>      | <b>-</b>    | <b>(\$1,016,739)</b> | <b>-</b>               | <b>-</b>                 | <b>\$4,056</b> |
| <b>Ending Balance</b>               |                    |               |             |                      |                        |                          |                |
| Ending Balance                      | -                  | -             | -           | -                    | -                      | -                        | -              |
| <b>Total Ending Balance</b>         | <b>-</b>           | <b>-</b>      | <b>-</b>    | <b>-</b>             | <b>-</b>               | <b>-</b>                 | <b>-</b>       |

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| POS116 - Net Package Fiscal Impact Report |         |            |                |                               |         |          |      |      |        |          | Workforce Investments                         |          |         |       |  |
|-------------------------------------------|---------|------------|----------------|-------------------------------|---------|----------|------|------|--------|----------|-----------------------------------------------|----------|---------|-------|--|
| 2027-29 Biennium                          |         |            |                |                               |         |          |      |      |        |          | Cross Reference Number: 52500-206-00-00-00000 |          |         |       |  |
| Current Service Level                     |         |            |                |                               |         |          |      |      |        |          | Package Number: 50                            |          |         |       |  |
| Position Number                           | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos  | Step | Rate   | Salary   | OPE                                           | Total    | Pos Cnt | FTE   |  |
| 5250098                                   | 1226530 | 13718      | MESN Z7222 E P | EDUCATION PROGRAMS ADMINIST   | 38X     | PF       | 20.4 | 11   | 18,215 | 371,587  | 160,512                                       | 532,099  | 1       | 0.85  |  |
| 5250098                                   | 1226530 | 13718      | MESN Z7222 E P | EDUCATION PROGRAMS ADMINIST   | 38X     | PF       | 20.4 | 11   | 18,215 | -371,587 | -160,514                                      | -532,101 | -1      | -0.85 |  |
| 5250101                                   | 1226560 | 17298      | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER    | 33X     | PF       |      | 11   | 15,010 | 18,012   | 9,593                                         | 27,605   | 0       | 0.05  |  |
| 5250101                                   | 1226560 | 17298      | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER    | 33X     | PF       |      | 11   | 15,010 | -18,012  | -9,593                                        | -27,605  | 0       | -0.05 |  |
| 5250102                                   | 1226570 | 3071       | MMS X7006 A P  | PRINCIPAL EXECUTIVE/MANAGER I | 31X     | PF       |      | 11   | 12,332 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250102                                   | 1226570 | 3071       | MMS X7006 A P  | PRINCIPAL EXECUTIVE/MANAGER I | 31X     | PF       |      | 11   | 12,332 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250109                                   | 1226680 | 4120       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250113                                   | 1226750 | 19554      | OAS C0863 A P  | PROGRAM ANALYST 4             | 31      | PF       | 4.8  | 4    | 8,446  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250115                                   | 1226770 | 23899      | OAS C2301 A P  | EDUCATION PROGRAM SPECIALIS   | 33      | PF       |      | 5    | 9,747  | -58,482  | -30,234                                       | -88,716  | 0       | -0.25 |  |
| 5250115                                   | 1226770 | 23899      | OAS C2301 A P  | EDUCATION PROGRAM SPECIALIS   | 33      | PF       |      | 5    | 9,747  | 58,482   | 30,234                                        | 88,716   | 0       | 0.25  |  |
| 5250117                                   | 1226790 | 1611       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | 25,723   | 13,965                                        | 39,688   | 0       | 0.10  |  |
| 5250117                                   | 1226790 | 1611       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | -25,723  | -13,966                                       | -39,689  | 0       | -0.10 |  |
| 5250118                                   | 1226800 | 52429      | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       |      | 8    | 6,070  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250118                                   | 1226800 | 52429      | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       |      | 8    | 6,070  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250118                                   | 1226800 | 52429      | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       |      | 8    | 6,070  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250138                                   | 1227010 | 13769      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | -25,723  | -13,966                                       | -39,689  | 0       | -0.10 |  |
| 5250138                                   | 1227010 | 13769      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | 25,723   | 13,965                                        | 39,688   | 0       | 0.10  |  |
| 5250141                                   | 1227040 | 3767       | MMN X0873 A P  | OPERATIONS & POLICY ANALYST 4 | 32      | PF       |      | 10   | 12,957 | 31,097   | 15,725                                        | 46,822   | 0       | 0.10  |  |
| 5250141                                   | 1227040 | 3767       | MMN X0873 A P  | OPERATIONS & POLICY ANALYST 4 | 32      | PF       |      | 10   | 12,957 | -31,097  | -15,726                                       | -46,823  | 0       | -0.10 |  |
| 5250143                                   | 1227060 | 12545      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | -25,723  | -13,966                                       | -39,689  | 0       | -0.10 |  |
| 5250143                                   | 1227060 | 12545      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |      | 11   | 10,718 | 25,723   | 13,965                                        | 39,688   | 0       | 0.10  |  |
| 5250147                                   | 1227100 | 1103       | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       |      | 7    | 5,776  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250149                                   | 1227120 | 44131      | MENN Z0873 A P | OPERATIONS & POLICY ANALYST 4 | 32      | PF       |      | 9    | 12,342 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250149                                   | 1227120 | 44131      | MENN Z0873 A P | OPERATIONS & POLICY ANALYST 4 | 32      | PF       |      | 9    | 12,342 | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5250200                                   | 1316810 | 68077      | OAS C0107 A P  | ADMINISTRATIVE SPECIALIST 1   | 17      | PF       |      | 11   | 6,054  | 72,648   | 45,944                                        | 118,592  | 0       | 0.50  |  |
| 5250200                                   | 1316810 | 68077      | OAS C0107 A P  | ADMINISTRATIVE SPECIALIST 1   | 17      | PF       |      | 11   | 6,054  | -72,648  | -45,952                                       | -118,600 | 0       | -0.50 |  |
| 5250251                                   | 1401571 | 132798     | OAS C0104 A P  | OFFICE SPECIALIST 2           | 15      | PF       |      | 11   | 5,525  | -13,260  | -9,880                                        | -23,140  | 0       | -0.10 |  |
| 5250251                                   | 1401571 | 132798     | OAS C0104 A P  | OFFICE SPECIALIST 2           | 15      | PF       |      | 11   | 5,525  | 13,260   | 9,880                                         | 23,140   | 0       | 0.10  |  |
| 5250253                                   | 1402532 | 132801     | OAS C0861 A P  | PROGRAM ANALYST 2             | 27      | PF       |      | 11   | 9,733  | -186,874 | -98,135                                       | -285,009 | -1      | -0.80 |  |
| 5250253                                   | 1402532 | 132801     | OAS C0861 A P  | PROGRAM ANALYST 2             | 27      | PF       |      | 11   | 9,733  | 186,874  | 98,135                                        | 285,009  | 1       | 0.80  |  |
| 5250254                                   | 1402533 | 132803     | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       | 9.6  | 7    | 5,776  | 0        | 0                                             | 0        | 0       | 0.00  |  |
| 5254086                                   | 1371060 | 105930     | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER    | 33X     | PF       |      | 11   | 15,010 | 0        | -1                                            | -1       | 0       | 0.00  |  |

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POS116 - Net Package Fiscal Impact Report  
POS116

**POS116 - Net Package Fiscal Impact Report****Workforce Investments**

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

Current Service Level

Package Number: 50

| Position Number | Auth No | Workday Id | Classification | Classification Name        | Sal Rng | Pos Type | Mos | Step | Rate   | Salary  | OPE    | Total   | Pos Cnt | FTE  |
|-----------------|---------|------------|----------------|----------------------------|---------|----------|-----|------|--------|---------|--------|---------|---------|------|
| 5254086         | 1371060 | 105930     | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER | 33X     | PF       |     | 11   | 15,010 | 0       | 0      | 0       | 0       | 0.00 |
|                 |         |            |                |                            |         |          |     |      |        | 44,247  | -3,947 | 40,301  |         |      |
|                 |         |            |                |                            |         |          |     |      |        | 0       | 0      | 0       |         |      |
|                 |         |            |                |                            |         |          |     |      |        | 0       | 0      | 0       |         |      |
|                 |         |            |                |                            |         |          |     |      |        | -44,246 | 3,931  | -40,316 |         |      |
|                 |         |            |                |                            |         |          |     |      |        | 1       | -16    | -15     | 0       | 0.00 |

POS116 ARB

POS116 - Net Package Fiscal Impact Report

2027-29 Biennium

Agency Request Budget

Workforce Investments

Cross Reference Number: 52500-206-00-00-00000

Package Number: 103

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary     | OPE        | Total      | Pos Cnt | FTE    |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|------------|------------|------------|---------|--------|
| 5250101         | 1226560 | 17298      | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER    | 33X     | PF       | 0   | 11   | 15,010 | -360,240   | -166,018   | -526,258   | -1      | -1.00  |
| 5250102         | 1226570 | 3071       | MMS X7006 A P  | PRINCIPAL EXECUTIVE/MANAGER I | 31X     | PF       | 0   | 11   | 12,332 | -295,968   | -143,111   | -439,079   | -1      | -1.00  |
| 5250109         | 1226680 | 4120       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       | 0   | 11   | 10,718 | -257,232   | -128,572   | -385,804   | -1      | -1.00  |
| 5250115         | 1226770 | 23899      | OAS C2301 A P  | EDUCATION PROGRAM SPECIALIST  | 33      | PF       | 0   | 5    | 9,747  | -233,928   | -120,937   | -354,865   | -1      | -1.00  |
| 5250117         | 1226790 | 1611       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       | 0   | 11   | 10,718 | -257,232   | -132,263   | -389,495   | -1      | -1.00  |
| 5250118         | 1226800 | 52429      | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       | 0   | 8    | 6,070  | -145,680   | -93,860    | -239,540   | -1      | -1.00  |
| 5250138         | 1227010 | 13769      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       | 0   | 11   | 10,718 | -257,231   | -130,415   | -387,646   | -1      | -1.00  |
| 5250141         | 1227040 | 3767       | MMN X0873 A P  | OPERATIONS & POLICY ANALYST 4 | 32      | PF       | 0   | 10   | 12,957 | -310,969   | -148,029   | -458,998   | -1      | -1.00  |
| 5250143         | 1227060 | 12545      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       | 0   | 11   | 10,718 | -257,232   | -130,418   | -387,650   | -1      | -1.00  |
| 5250149         | 1227120 | 44131      | MENN Z0873 A P | OPERATIONS & POLICY ANALYST 4 | 32      | PF       | 0   | 9    | 12,342 | -296,208   | -143,190   | -439,398   | -1      | -1.00  |
| 5250151         | 1227140 | 66798      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       | 0   | 3    | 7,320  | -175,680   | -101,848   | -277,528   | -1      | -1.00  |
| 5250200         | 1316810 | 68077      | OAS C0107 A P  | ADMINISTRATIVE SPECIALIST 1   | 17      | PF       | 0   | 11   | 6,054  | -145,296   | -91,891    | -237,187   | -1      | -1.00  |
| 5250253         | 1402532 | 132801     | OAS C0861 A P  | PROGRAM ANALYST 2             | 27      | PF       | 0   | 11   | 9,733  | -233,592   | -122,670   | -356,262   | -1      | -1.00  |
| General Funds   |         |            |                |                               |         |          |     |      |        | -125,720   | -61,953    | -187,673   |         |        |
| Lottery Funds   |         |            |                |                               |         |          |     |      |        | 0          | 0          | 0          |         |        |
| Other Funds     |         |            |                |                               |         |          |     |      |        | 0          | 0          | 0          |         |        |
| Federal Funds   |         |            |                |                               |         |          |     |      |        | -3,100,768 | -1,591,269 | -4,692,037 |         |        |
| Total Funds     |         |            |                |                               |         |          |     |      |        | -3,226,488 | -1,653,222 | -4,879,710 | -13     | -13.00 |

08/20/26

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POS116 - Net Package Fiscal Impact Report

POS116



**POS116 - Net Package Fiscal Impact Report****Workforce Investments**

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

Agency Request Budget

Package Number: 106

| Position Number | Auth No | Workday Id | Classification | Classification Name           | Sal Rng | Pos Type | Mos | Step | Rate   | Salary | OPE | Total | Pos Cnt | FTE    |
|-----------------|---------|------------|----------------|-------------------------------|---------|----------|-----|------|--------|--------|-----|-------|---------|--------|
| 5250129         | 1226910 | 16113      | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |     | 7    | 8,863  | 0      | 0   | 0     | 0       | 0.00   |
| 5250135         | 1226980 | 4390       | OAS C0862 A P  | PROGRAM ANALYST 3             | 29      | PF       |     | 11   | 10,718 | 0      | 0   | 0     | 0       | 0.00   |
| 5250147         | 1227100 | 1103       | OAS C0108 A P  | ADMINISTRATIVE SPECIALIST 2   | 20      | PF       |     | 7    | 5,776  | 0      | 0   | 0     | 0       | 0.00   |
| 5250198         | 1316790 | 28735      | MMS X7006 A P  | PRINCIPAL EXECUTIVE/MANAGER I | 31X     | PF       |     | 11   | 12,332 | 0      | 0   | 0     | 0       | 0.00   |
| 5250199         | 1316800 | 68076      | OAS C0861 A P  | PROGRAM ANALYST 2             | 27      | PF       |     | 9    | 8,863  | 0      | 0   | 0     | 0       | 0.00   |
| 5250251         | 1401571 | 132798     | OAS C0104 A P  | OFFICE SPECIALIST 2           | 15      | PF       |     | 11   | 5,525  | 0      | 0   | 0     | 0       | 0.00   |
| 5254086         | 1371060 | 105930     | MMS X7224 E P  | EDUCATION PROGRAMS MANAGER    | 33X     | PF       |     | 11   | 15,010 | 0      | 0   | 0     | 0       | 0.00   |
| General Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Lottery Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Other Funds     |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Federal Funds   |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       |        |
| Total Funds     |         |            |                |                               |         |          |     |      |        |        | 0   | 0     | 0       | 0 0.00 |

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-206-00-00-00000

| <i>Source</i>                         | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|---------------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>                    |                     |                               |                                |                                  |                              |                                |
| Interest Income                       | 444,157             | 5,983                         | 5,983                          | 355,983                          | -                            | -                              |
| Donations                             | -                   | 175,000                       | 175,000                        | 175,000                          | -                            | -                              |
| Grants (Non-Fed)                      | -                   | 609,527                       | 609,527                        | 609,527                          | -                            | -                              |
| Other Revenues                        | 12,807              | 4,079,405                     | 4,235,771                      | 4,107,990                        | -                            | -                              |
| Transfer from General Fund            | 10,000,000          | 13,994,243                    | 13,994,243                     | 9,830,708                        | -                            | -                              |
| Tsfr From Human Svcs, Dept of         | 501,033             | 1,526,098                     | 1,526,098                      | -                                | -                            | -                              |
| Tsfr From OR Business Development     | 10,000,000          | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Revenue, Dept of            | 1,361,229           | 2,036,137                     | 2,036,137                      | 8,038,900                        | -                            | -                              |
| Tsfr From Employment Dept             | 45,000              | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Education, Dept of          | 2,532,047           | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>              | <b>\$24,896,273</b> | <b>\$22,426,393</b>           | <b>\$22,582,759</b>            | <b>\$23,118,108</b>              | <b>-</b>                     | <b>-</b>                       |
| <b>Federal Funds</b>                  |                     |                               |                                |                                  |                              |                                |
| Federal Funds                         | 71,063,597          | 127,654,003                   | 127,902,402                    | 49,402,466                       | -                            | -                              |
| Tsfr To Governor, Office of the       | -                   | (200,000)                     | (200,000)                      | -                                | -                            | -                              |
| <b>Total Federal Funds</b>            | <b>\$71,063,597</b> | <b>\$127,454,003</b>          | <b>\$127,702,402</b>           | <b>\$49,402,466</b>              | <b>-</b>                     | <b>-</b>                       |
| <b>Nonlimited Federal Funds</b>       |                     |                               |                                |                                  |                              |                                |
| Federal Funds                         | 3,490,474           | 20,536,302                    | 20,536,302                     | -                                | -                            | -                              |
| <b>Total Nonlimited Federal Funds</b> | <b>\$3,490,474</b>  | <b>\$20,536,302</b>           | <b>\$20,536,302</b>            | <b>-</b>                         | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## **Office of Student Access & Completion**

Is committed to assisting Oregonians in their pursuit of higher education and a brighter future. Established in 1959 by the Oregon Legislature as the Oregon State Scholarship Commission, OSAC continues to provide innovative funding and programs to Oregon students and families.

OSAC's many programs include government grants, private scholarships, outreach activities, and mentoring programs to help students with college and career choices. Prominent public grant programs supported by state and/or federal funds that serve approximately 60,000 Oregon residents annually include the Oregon Opportunity Grant (OOG), the Oregon Promise Grant, the Chafee Education and Training Grant for former foster youth, the Oregon Student Child Care Grant, the Oregon National Guard State Tuition Assistance program, the new Oregon Tribal Student Grant, along with several small programs serving targeted groups. In addition to administering government grant programs, OSAC works with a variety of private foundations, membership organizations, private donors, and community groups to administer more than 600 privately funded scholarship programs. OSAC also supports the ASPIRE student mentoring program and provides outreach services, and financial aid publications statewide.

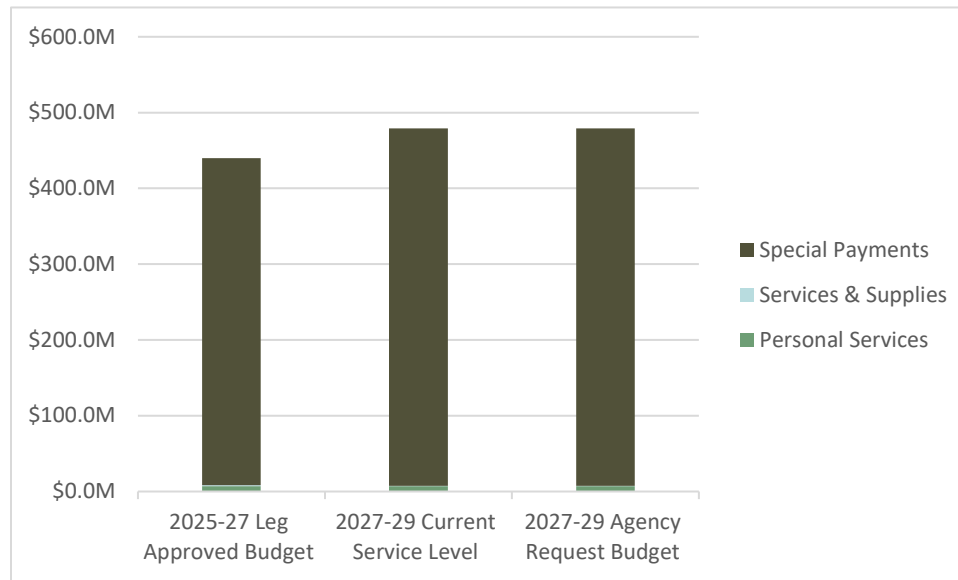
OSAC serves a wide user base including: students, financial aid offices, colleges and universities, high schools, middle schools, outreach sites, state and federal agencies, community-based organizations, ASPIRE coordinators and volunteers, partners, donors, Oregon financial aid applicants, the Oregon Legislature, and the Higher Education Coordinating Commission as a whole. The office receives, processes, and stores sensitive data submitted in the Free Application for Federal Student Aid (FAFSA) and Oregon State Aid Application (ORSAA) for more than 350,000 filers each year. It also supports multiple web portals, online applications, and reporting systems for the many programs it administers.

## **Primary Program Contact**

Kerry Thomas, Interim Director of State Financial Aid and Access Programs

## **Funding Request**

For 27-29 OSAC is requesting CSL its Programs.



## Privately Funded Scholarship Programs

OSAC administers more than 600 individual privately funded scholarship programs to help make college more affordable for Oregon students. Applicants can apply for numerous scholarships by using one common electronic application and submit their entire application and required support documents online at [www.OregonStudentAid.gov](http://www.OregonStudentAid.gov). In partnership with The Oregon Community Foundation, private individuals, employers, banks, and membership organizations, OSAC coordinates the application and awarding processes. Some of these scholarships are based on merit and achievement; others are based on need and focus on underserved populations, such as low-income students, adult learners, and first-generation college students. The range of scholarship programs administered by OSAC includes irrevocable trust, partner organizations, annual “pass-through” programs, and employer programs. A partnership of private funds and public administration of this magnitude is unique among all the states.

- OSAC awarded more than \$11.7 million in scholarships for the 2024-25 aid year.

- OSAC continues to see growth in the number of scholarship programs as well as the number of recipients and total dollars awarded.
- More than 14,300 scholarship applications were submitted for the 2024-25 academic year.

## State and Federal Grant and Scholarship Programs

### *A. Oregon Opportunity Grant (state program)*

Established in 1971, the Oregon Opportunity Grant (OOG) is Oregon's largest and oldest state-funded, need-sensitive grant program to help Oregon students with the greatest financial need attain a postsecondary education. Each year, the program helps around 40,000 low-income undergraduate Oregon residents pay for a portion of their college expenses at an Oregon community college, Oregon public university, or Oregon-based private nonprofit 4-year institutions. Oregon students apply for the Opportunity Grant by completing the Free Application for Federal Student Aid (FAFSA), which is also the application for Federal Pell Grants and Federal Direct Student Loans. Oregon residents who are not eligible for federal student aid can complete an alternative to the FAFSA, the Oregon Student Aid Application (ORSAA), to apply for the grant. Students may receive the grant for the equivalent of 12 quarters or 8 semesters at full-time enrollment; grants are prorated for partial-year or half-time enrollment. To remain eligible for the grant, students must maintain satisfactory academic progress and meet all federal Title IV eligibility requirements, including having no defaulted student loans, or owing a refund of federal student grant funds. In 2025-26 more than 33,700 students received OOG funds totaling more than \$141.3 million.

Grant awards are calculated according to a percentage of the total cost of attendance by school sector. In addition, legislation passed in 2015 required OSAC to prioritize OOG awards according to financial need, using a student's Expected Family Contribution (EFC) as the key indicator of the student's financial need. The EFC is calculated according to a federal needs analysis formula that considers the income and financial assets of the student and student's family, if applicable, along with key demographic components such as household size and number in college. The same 2015 legislation also guaranteed a second year of grant eligibility for students who meet several additional requirements. Starting with the 2024-25 aid year, the EFC was replaced with the Student Aid Index (SAI) as the need calculation from the FAFSA.

Due to funding constraints, the number of students who might have been eligible for an OOG award was much greater than the number of students who received an award (see figure 1). To control costs and equitably serve the students with the greatest financial need, OSAC utilizes the SAI calculation and the date they filed the FAFSA/ORSAA to determine award amounts and eligibility. Furthermore, not every applicant who might have been eligible for an OOG award attended an eligible Oregon school, resulting in fewer students receiving the award than the number who met eligibility criteria.

Prioritized OOG Awards for Former Foster Youth— House Bill 3471 from the 2011 Legislative Session required OSAC to prioritize awarding of Oregon Opportunity Grants for identified foster youth. OSAC works with the Oregon Department of Human Services (DHS) to identify those former foster youth who are eligible for the grant. OSAC has set aside OOG funds so foster youth will continue to be awarded during the year even though funds are depleted for all other students. In 2025-26, 462 former foster youth received OOG funds totaling more than \$1.79 million.

#### *B. Oregon Promise Grant (state program)*

Oregon Promise Grant (OPG) is a state grant established in 2015 that helps to cover most tuition costs at any Oregon community college for recent high school graduates and GED® test graduates. Oregon Promise grant funds are available until the student has attempted a total of 90 college credits. There is no limit to the number of years or terms the student can receive the grant, providing the student has not yet reached the 90-credit limit and continues to maintain satisfactory academic progress. To qualify, students must be an Oregon resident and enroll at least half time at an Oregon community college within 6 months of graduation. Applicants must also meet other eligibility criteria, including completing an Oregon Promise Grant application by their appropriate deadline, filing a FAFSA or ORSAA, and having a cumulative high school GPA of 2.0 (2022) or a GED® score of 145 or higher on each test.

Eligible individuals who obtain their high school diploma or GED® test credential while incarcerated or in custody in an Oregon correctional facility can receive the Oregon Promise grant upon release. Passed in 2020, Senate Bill 1605 expanded eligibility to support eligible Oregon foster youth who obtain their high school diploma or GED® test credential while in out-of-state placements.

Passed in 2021, Senate Bill 1522 implemented equity-focused changes starting the 2022-23 academic year. The GPA requirement has been lowered to a cumulative, unweighted 2.0 GPA, the \$50 per term co-pay has been removed, and the minimum award will increase from \$1,000 to \$2,000 for full-time, full-year students, and it will increase at the same rate as the maximum award each year. Also, the First-Year Experience will no longer be a requirement to renew the Oregon Promise Grant. The increase of both the minimum and maximum awards were part of equity reforms recently passed from Senate Bill 1522 (2022). For 2025-26, the minimum award was \$2,202 and the maximum award was \$4,584 (both full-year, full-time amounts). Due to a large number of applicants and returning students, an SAI limit of 18,000 was implemented for the students from the Class of 2025. New students for the 2025-26 aid year with SAIs at or above 18,000 were not eligible to receive OPG.

#### *C. Oregon National Guard State Tuition Assistance (state program)*

The Oregon National Guard State Tuition Assistance (ONGSTA) program was created by the Oregon Legislative Assembly in 2018. The program provides funding for tuition at Oregon community colleges, public universities, OHSU, and eligible private institutions for current members of the Oregon National Guard (ONG). The ONGSTA program was originally designed as a “last dollar” program, which means

that award calculations first consider all other federal and state grant aid and federal/military tuition assistance the member may be eligible to receive. During the 2021 legislative session, Senate Bill 101 restructured the awarding process. The new awarding structure, implemented during the 2022 winter term, allows the ONGSTA program to be first pay after Department of Defense Federal Tuition Assistance funds have been applied towards student's tuition balance. The bill also allows the HECC to determine a fee award structure and a book allowance. Active ONG members who meet the eligibility criteria, have completed basic training, and have not yet earned a baccalaureate degree or higher may receive funds to pay for up to 90 credits at an Oregon community college or up to 180 credits at an Oregon public university, Oregon Health and Science University, or a qualifying private institution that meets the criteria set forth in ORS 348.597(2). To apply for the grant, ONG members must submit the ONGSTA application, complete and submit the FAFSA, and apply for DoD Federal Tuition Assistance (FTA) if eligible. More than \$2.5 million in ONGSTA funds were distributed to students in the 2024-25 aid year.

#### *D. Oregon Student Child Care Grant (state program)*

The Oregon Student Child Care Grant assists student-parents who are enrolled in postsecondary education with safe, dependable childcare that supports their children's development while allowing completion of the parents' academic programs. Priority in awarding is given to prior-year recipients who have not exhausted their maximum eligibility, who maintain satisfactory academic progress as determined by their post-secondary institution and criteria set forth by OSAC, and who continue to use an eligible child-care provider. For the 2024-25 academic year, there were 446 valid applications, but only 100 students received an award. Total Student Child Care Grant awards amounted to \$668,762 and \$96,487 from federal GEER funds. Average award amounts were \$7,652.49 per student. Demand far exceeds the resources available to grant all eligible parents an award or cover the actual cost of childcare expenses for grant recipients.

#### *E. JOBS Plus (state program)*

Created in 1993 as part of Oregon's welfare reform effort, the JOBS Plus Program makes it possible for eligible participants to receive funding for future educational expenses through Individual Education Accounts (IEA). Employers contribute \$1 for every hour that a JOBS Plus participant works in a subsidized job. Funds are transferred to OSAC when participants have been in an unsubsidized job for at least 30 days. OSAC holds these funds for the participant or immediate family members to use for up to five years. After five years, the IEAs expire, and any unused funds are moved to the fund for Oregon Opportunity Grants. In 2025-26, two students received Jobs Plus funds for a total of \$302.36. While participants can use funds for educational expenses, many participate in the JOBS program to get back into the workplace.

#### *F. Scholarships for the Dependent Children of Deceased and Disabled Public Safety Officers (state program)*

OSAC has administered the Dependent Children of Deceased and Disabled Public Safety Officers (DDPSO) program since 1977. Under this program, scholarships are available for dependent children of a public safety officer, reserve officer, or volunteer firefighter, as defined by ORS 243.954, who suffered death or permanent total disability in the line of duty. The program has been funded through the Oregon Opportunity Grant Program for many years, but 2018 legislative changes established a new funding source for the future – 10% of the

proceeds from civil forfeitures. OSAC continues to support the program through the OOG funding in the event of insufficient funding from forfeiture proceeds. Students apply for the program by completing the FAFSA or ORSAA, along with a separate application. The student's award amount is equal to the amount of tuition and all standard fees levied by the institution of higher education against the student and reduced by any state or federal grant aid the student may have received. There is no application deadline for this program, so students can apply and receive award funds at any time during the academic year. In 2024-25, OSAC awarded scholarships to 17 students.

#### *G. Oregon Teacher Scholars Scholarship Program (state program)*

Created in 2017 by the Oregon Legislature through a partnership with the Oregon Department of Education and the Chief Education Office, this scholarship program provides awards to culturally or linguistically diverse students who are enrolled in a preliminary teacher licensure program approved by the State of Oregon. Eligible students apply through the OSAC scholarship application and are awarded a maximum of \$12,000 per year for up to two years. In 2024-25 this scholarship was awarded to more than 200 eligible students who received more than \$2.2 million.

#### *H. Chafee Education and Training Voucher program (federal program)*

OSAC and the Department of Human Services' Independent Living Program administer the Federal Chafee Education and Training Voucher Program for the benefit of Oregon's current and former foster youth under a partnership established in 2003. Eligible youth may apply year-round via OSAC's Student Portal. Each youth is eligible to receive a maximum award of up to \$5,000 per academic year, although actual award amounts may vary year-to-year. To be eligible, both former and current foster youth must meet Federal criteria. In 2025-26, 279 students received Chafee funds totaling more than \$1.17 million.

#### *I. Oregon Tribal Student Grant (state program)*

The Oregon Tribal Student Grant (OTSG) is a new state financial aid program supported by the Oregon Legislature's 2022 historic investment in equitable college access and success for tribal students. The Oregon Tribal Student Grant is expected to pay for most or all public undergraduate college-related expenses, including tuition, housing, books, and other costs not covered by other grants—for eligible students who are enrolled members of Oregon's nine federally recognized Tribes and pursuing their first associate, bachelor's, or graduate degree. The grant is intended to cover the average cost of undergraduate attendance after all federal and state grants/scholarships have been applied. During the 2022-23 pilot year, this grant awarded 412 students with over \$7 million awarded. For the 2024-25 aid year more than 600 students were awarded more than \$8.77 million in OTSG.

### **Outreach and ASPIRE Programs**

OSAC's statewide outreach activities provide information about financial aid programs and career and college-planning tools through trainings, presentations, publications, a student portal, applications, ASPIRE sites, outreach events, and social media.

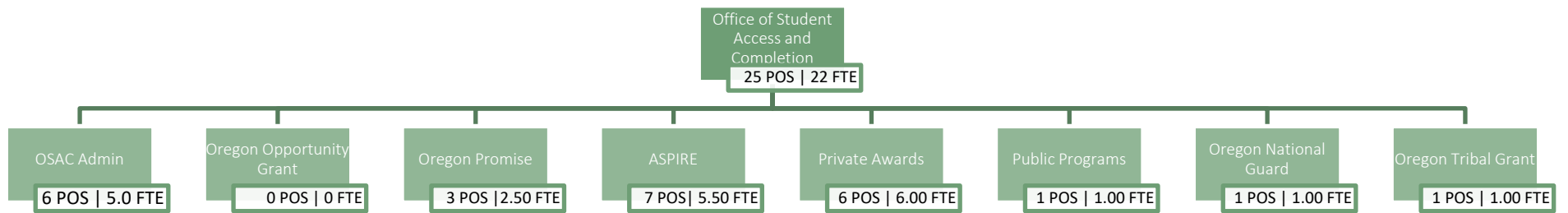
#### *ASPIRE*



The ASPIRE program helps educate Oregon students to become career and college ready. ASPIRE offers education, resources, and mentoring opportunities for all students at participating sites. Student supports include 1:1 and group mentoring, activities or events that focus on career exploration, career and college research, admissions applications, scholarships, and financial aid. The program is designed to create a career and college readiness culture in middle schools, high schools, and community-based organizations (CBOs) statewide and is currently in more than 213 sites across Oregon, with at least one in each county.

ASPIRE staff develop and maintain information, resources, and trainings for Site Coordinators (who manage the program at each site), mentors (who work directly to support students), students, and families. The program provides printed materials, online resources and information, and in-person presentations and trainings to engage students and families around financial aid and postsecondary planning, train mentors on content to support students, and inform coordinators on how to recruit and train mentors for all participating sites. ASPIRE staff train new Site Coordinators and act as the primary OSAC customer service contact for the sites for the ASPIRE program. They also support sites through community outreach and increase program fidelity through oversight, data collection and data-sharing. Finally, ASPIRE provides annual educational opportunities for participating sites: a statewide conference for Site Coordinators and mentors, which offers training delivered by postsecondary access partner organizations, and regional meetings that bring together Site Coordinators from the various regions of the state to learn from each other about how best to engage students and volunteers in their local program.

## 2027-2029 Organization Chart



## ORBITS/ORPICS Reports

BDV104

| <b>Summary of 2027-29 Biennium Budget</b>                                                                                     |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
|-------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------------|--------------------|---------------------|----------------------|-----------------------------------------------------------------------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Higher Education Coordinating Commission<br/>OSAC<br/>2027-29 Biennium</b>                                                 |                  |                                           |                    |                     |                      | <b>Agency Request Pre-Audit<br/>Cross Reference Number: 52500-207-00-00-00000</b> |                          |                                   |                                         |
| <b>Description</b>                                                                                                            | <b>Positions</b> | <b>Full-Time<br/>Equivalent<br/>(FTE)</b> | <b>ALL FUNDS</b>   | <b>General Fund</b> | <b>Lottery Funds</b> | <b>Other Funds</b>                                                                | <b>Federal<br/>Funds</b> | <b>Nonlimited<br/>Other Funds</b> | <b>Nonlimited<br/>Federal<br/>Funds</b> |
| 2025-27 Leg Adopted Budget                                                                                                    | 25               | 22.00                                     | 439,743,092        | 317,055,001         | 94,000,000           | 28,684,179                                                                        | 3,912                    | -                                 | -                                       |
| 2025-27 Emergency Boards                                                                                                      | -                | -                                         | 300,599            | 192,998             | -                    | 108,767                                                                           | (1,166)                  | -                                 | -                                       |
| <b>2025-27 Leg Approved Budget</b>                                                                                            | <b>25</b>        | <b>22.00</b>                              | <b>440,043,691</b> | <b>317,247,999</b>  | <b>94,000,000</b>    | <b>28,792,946</b>                                                                 | <b>2,746</b>             | <b>-</b>                          | <b>-</b>                                |
| <b>2027-29 Base Budget Adjustments</b>                                                                                        |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| Net Cost of Position Actions                                                                                                  |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| Administrative Biennialized E-Board, Phase-Out                                                                                | -                | -                                         | 36,014             | 48,357              | -                    | (9,597)                                                                           | (2,746)                  | -                                 | -                                       |
| Estimated Cost of Merit Increase                                                                                              | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| Base Debt Service Adjustment                                                                                                  | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| Base Nonlimited Adjustment                                                                                                    | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| Capital Construction                                                                                                          | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| <b>Subtotal 2027-29 Base Budget</b>                                                                                           | <b>25</b>        | <b>22.00</b>                              | <b>440,079,705</b> | <b>317,296,356</b>  | <b>94,000,000</b>    | <b>28,783,349</b>                                                                 | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| <b>Essential Packages</b>                                                                                                     |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| 010 - Non-PICS Pers Svc/Vacancy Factor                                                                                        |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| Vacancy Factor (Increase)/Decrease                                                                                            | -                | -                                         | (12,043)           | (8,624)             | -                    | (3,419)                                                                           | -                        | -                                 | -                                       |
| Non-PICS Personal Service Increase/(Decrease)                                                                                 | -                | -                                         | 7,109              | 6,551               | -                    | 558                                                                               | -                        | -                                 | -                                       |
| <b>Subtotal</b>                                                                                                               | <b>-</b>         | <b>-</b>                                  | <b>(4,934)</b>     | <b>(2,073)</b>      | <b>-</b>             | <b>(2,861)</b>                                                                    | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| 020 - Phase In / Out Pgm & One-time Cost                                                                                      |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| 021 - Phase-in                                                                                                                | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| 022 - Phase-out Pgm & One-time Costs                                                                                          | -                | -                                         | -                  | -                   | -                    | -                                                                                 | -                        | -                                 | -                                       |
| <b>Subtotal</b>                                                                                                               | <b>-</b>         | <b>-</b>                                  | <b>-</b>           | <b>-</b>            | <b>-</b>             | <b>-</b>                                                                          | <b>-</b>                 | <b>-</b>                          | <b>-</b>                                |
| 030 - Inflation & Price List Adjustments                                                                                      |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |
| Cost of Goods & Services Increase/(Decrease)                                                                                  | -                | -                                         | 40,190,810         | 28,958,259          | 8,742,000            | 2,490,551                                                                         | -                        | -                                 | -                                       |
| State Gov't & Services Charges Increase/(Decrease)                                                                            | -                | -                                         | 127,481            | 127,481             | -                    | -                                                                                 | -                        | -                                 | -                                       |
| <div>08/14/26</div> <div>1:05 PM</div> <div>Page 28 of 62</div> <div>BDV104 - Biennial Budget Summary</div> <div>BDV104</div> |                  |                                           |                    |                     |                      |                                                                                   |                          |                                   |                                         |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
OSAC  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-207-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS          | General Fund       | Lottery Funds     | Other Funds       | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|--------------------|--------------------|-------------------|-------------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | <b>25</b> | <b>22.00</b>                     | <b>479,286,516</b> | <b>353,070,765</b> | <b>98,988,812</b> | <b>27,226,939</b> | -                | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |                    |                    |                   |                   |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | <b>25</b> | <b>22.00</b>                     | <b>479,286,516</b> | <b>353,070,765</b> | <b>98,988,812</b> | <b>27,226,939</b> | -                | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |                    |                    |                   |                   |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | <b>-</b>  | <b>-</b>                         | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>         | <b>-</b>                  | <b>-</b>                       |
| Policy Packages                                      |           |                                  |                    |                    |                   |                   |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | <b>-</b>  | <b>-</b>                         | <b>-</b>           | <b>-</b>           | <b>-</b>          | <b>-</b>          | <b>-</b>         | <b>-</b>                  | <b>-</b>                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | <b>25</b> | <b>22.00</b>                     | <b>479,286,516</b> | <b>353,070,765</b> | <b>98,988,812</b> | <b>27,226,939</b> | -                | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | 8.92%              | 11.29%             | 5.31%             | -5.44%            | -100.00%         | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | -                  | -                  | -                 | -                 | -                | -                         | -                              |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission

Cross Reference Name: OSAC

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>                  | General Fund     | Lottery Funds | Other Funds      | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds        |
|-------------------------------------|------------------|---------------|------------------|---------------|------------------------|--------------------------|------------------|
| <b>Revenues</b>                     |                  |               |                  |               |                        |                          |                  |
| General Fund Appropriation          | (2,073)          | -             | -                | -             | -                      | -                        | (2,073)          |
| Other Revenues                      | -                | -             | (2,861)          | -             | -                      | -                        | (2,861)          |
| <b>Total Revenues</b>               | <b>(\$2,073)</b> | <b>-</b>      | <b>(\$2,861)</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$4,934)</b> |
| <b>Personal Services</b>            |                  |               |                  |               |                        |                          |                  |
| Temporary Appointments              | 3,881            | -             | 132              | -             | -                      | -                        | 4,013            |
| Overtime Payments                   | 81               | -             | 5                | -             | -                      | -                        | 86               |
| All Other Differential              | 927              | -             | -                | -             | -                      | -                        | 927              |
| Public Employees' Retire Cont       | 249              | -             | 1                | -             | -                      | -                        | 250              |
| Social Security Taxes               | 374              | -             | 10               | -             | -                      | -                        | 384              |
| Paid Family Medical Leave Insurance | 4                | -             | -                | -             | -                      | -                        | 4                |
| Mass Transit Tax                    | 1,035            | -             | 410              | -             | -                      | -                        | 1,445            |
| Vacancy Savings                     | (8,624)          | -             | (3,419)          | -             | -                      | -                        | (12,043)         |
| <b>Total Personal Services</b>      | <b>(\$2,073)</b> | <b>-</b>      | <b>(\$2,861)</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$4,934)</b> |
| <b>Total Expenditures</b>           |                  |               |                  |               |                        |                          |                  |
| Total Expenditures                  | (2,073)          | -             | (2,861)          | -             | -                      | -                        | (4,934)          |
| <b>Total Expenditures</b>           | <b>(\$2,073)</b> | <b>-</b>      | <b>(\$2,861)</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$4,934)</b> |
| <b>Ending Balance</b>               |                  |               |                  |               |                        |                          |                  |
| Ending Balance                      | -                | -             | -                | -             | -                      | -                        | -                |
| <b>Total Ending Balance</b>         | <b>-</b>         | <b>-</b>      | <b>-</b>         | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>         |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>               | General Fund        | Lottery Funds      | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|----------------------------------|---------------------|--------------------|--------------------|---------------|------------------------|--------------------------|---------------------|
| <b>Revenues</b>                  |                     |                    |                    |               |                        |                          |                     |
| General Fund Appropriation       | 15,404,842          | -                  | -                  | -             | -                      | -                        | 15,404,842          |
| Other Revenues                   | -                   | -                  | 1,062,706          | -             | -                      | -                        | 1,062,706           |
| Tsfr From Administrative Svcs    | -                   | 4,606,000          | -                  | -             | -                      | -                        | 4,606,000           |
| Tsfr From Education, Dept of     | -                   | -                  | 255,290            | -             | -                      | -                        | 255,290             |
| <b>Total Revenues</b>            | <b>\$15,404,842</b> | <b>\$4,606,000</b> | <b>\$1,317,996</b> | -             | -                      | -                        | <b>\$21,328,838</b> |
| <b>Services &amp; Supplies</b>   |                     |                    |                    |               |                        |                          |                     |
| Instate Travel                   | 1,216               | -                  | 4,061              | -             | -                      | -                        | 5,277               |
| Out of State Travel              | 130                 | -                  | -                  | -             | -                      | -                        | 130                 |
| Employee Training                | 2,540               | -                  | -                  | -             | -                      | -                        | 2,540               |
| Office Expenses                  | 4,136               | -                  | -                  | -             | -                      | -                        | 4,136               |
| Telecommunications               | 2,534               | -                  | -                  | -             | -                      | -                        | 2,534               |
| State Gov. Service Charges       | 127,481             | -                  | -                  | -             | -                      | -                        | 127,481             |
| Data Processing                  | 510                 | -                  | -                  | -             | -                      | -                        | 510                 |
| Publicity and Publications       | 3,313               | -                  | -                  | -             | -                      | -                        | 3,313               |
| Professional Services            | 5,479               | -                  | -                  | -             | -                      | -                        | 5,479               |
| Attorney General                 | 909                 | -                  | -                  | -             | -                      | -                        | 909                 |
| Employee Recruitment and Develop | 194                 | -                  | -                  | -             | -                      | -                        | 194                 |
| Dues and Subscriptions           | 334                 | -                  | -                  | -             | -                      | -                        | 334                 |
| Facilities Rental and Taxes      | 17,630              | -                  | -                  | -             | -                      | -                        | 17,630              |
| Agency Program Related S and S   | -                   | -                  | 6,774              | -             | -                      | -                        | 6,774               |
| Other Services and Supplies      | 754                 | -                  | 619                | -             | -                      | -                        | 1,373               |
| Expendable Prop 250 - 5000       | 396                 | -                  | -                  | -             | -                      | -                        | 396                 |

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2027-29 Biennium

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>                   | General Fund        | Lottery Funds      | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|--------------------------------------|---------------------|--------------------|--------------------|---------------|------------------------|--------------------------|---------------------|
| <b>Services &amp; Supplies</b>       |                     |                    |                    |               |                        |                          |                     |
| IT Expendable Property               | 1,741               | -                  | 630                | -             | -                      | -                        | 2,371               |
| <b>Total Services &amp; Supplies</b> | <b>\$169,297</b>    | <b>-</b>           | <b>\$12,084</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$181,381</b>    |
| <b>Special Payments</b>              |                     |                    |                    |               |                        |                          |                     |
| Dist to Individuals                  | 15,204,029          | 4,606,000          | 1,287,683          | -             | -                      | -                        | 21,097,712          |
| Dist to Local School Districts       | 31,516              | -                  | 4,597              | -             | -                      | -                        | 36,113              |
| Other Special Payments               | -                   | -                  | 13,632             | -             | -                      | -                        | 13,632              |
| <b>Total Special Payments</b>        | <b>\$15,235,545</b> | <b>\$4,606,000</b> | <b>\$1,305,912</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$21,147,457</b> |
| <b>Total Expenditures</b>            |                     |                    |                    |               |                        |                          |                     |
| Total Expenditures                   | 15,404,842          | 4,606,000          | 1,317,996          | -             | -                      | -                        | 21,328,838          |
| <b>Total Expenditures</b>            | <b>\$15,404,842</b> | <b>\$4,606,000</b> | <b>\$1,317,996</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$21,328,838</b> |
| <b>Ending Balance</b>                |                     |                    |                    |               |                        |                          |                     |
| Ending Balance                       | -                   | -                  | -                  | -             | -                      | -                        | -                   |
| <b>Total Ending Balance</b>          | <b>-</b>            | <b>-</b>           | <b>-</b>           | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>            |

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# **ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>             | General Fund        | Lottery Funds      | Other Funds        | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|--------------------------------|---------------------|--------------------|--------------------|---------------|------------------------|--------------------------|---------------------|
| <b>Revenues</b>                |                     |                    |                    |               |                        |                          |                     |
| General Fund Appropriation     | 13,680,898          | -                  | -                  | -             | -                      | -                        | 13,680,898          |
| Other Revenues                 | -                   | -                  | 1,172,555          | -             | -                      | -                        | 1,172,555           |
| Tsfr From Administrative Svcs  | -                   | 4,136,000          | -                  | -             | -                      | -                        | 4,136,000           |
| <b>Total Revenues</b>          | <b>\$13,680,898</b> | <b>\$4,136,000</b> | <b>\$1,172,555</b> | -             | -                      | -                        | <b>\$18,989,453</b> |
| <b>Special Payments</b>        |                     |                    |                    |               |                        |                          |                     |
| Dist to Individuals            | 13,652,598          | 4,136,000          | 1,156,286          | -             | -                      | -                        | 18,944,884          |
| Dist to Local School Districts | 28,300              | -                  | 4,128              | -             | -                      | -                        | 32,428              |
| Other Special Payments         | -                   | -                  | 12,141             | -             | -                      | -                        | 12,141              |
| <b>Total Special Payments</b>  | <b>\$13,680,898</b> | <b>\$4,136,000</b> | <b>\$1,172,555</b> | -             | -                      | -                        | <b>\$18,989,453</b> |
| <b>Total Expenditures</b>      |                     |                    |                    |               |                        |                          |                     |
| Total Expenditures             | 13,680,898          | 4,136,000          | 1,172,555          | -             | -                      | -                        | 18,989,453          |
| <b>Total Expenditures</b>      | <b>\$13,680,898</b> | <b>\$4,136,000</b> | <b>\$1,172,555</b> | -             | -                      | -                        | <b>\$18,989,453</b> |
| <b>Ending Balance</b>          |                     |                    |                    |               |                        |                          |                     |
| Ending Balance                 | -                   | -                  | -                  | -             | -                      | -                        | -                   |
| <b>Total Ending Balance</b>    | -                   | -                  | -                  | -             | -                      | -                        | -                   |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>            | General Fund       | Lottery Funds        | Other Funds          | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds   |
|-------------------------------|--------------------|----------------------|----------------------|---------------|------------------------|--------------------------|-------------|
| <b>Revenues</b>               |                    |                      |                      |               |                        |                          |             |
| General Fund Appropriation    | 7,797,288          | -                    | -                    | -             | -                      | -                        | 7,797,288   |
| Other Revenues                | -                  | -                    | (4,044,100)          | -             | -                      | -                        | (4,044,100) |
| Tsfr From Administrative Svcs | -                  | (3,753,188)          | -                    | -             | -                      | -                        | (3,753,188) |
| <b>Total Revenues</b>         | <b>\$7,797,288</b> | <b>(\$3,753,188)</b> | <b>(\$4,044,100)</b> | -             | -                      | -                        | -           |
| <b>Special Payments</b>       |                    |                      |                      |               |                        |                          |             |
| Dist to Non-Gov Units         | -                  | -                    | -                    | -             | -                      | -                        | -           |
| Dist to Individuals           | 7,797,288          | (3,753,188)          | (4,044,100)          | -             | -                      | -                        | -           |
| <b>Total Special Payments</b> | <b>\$7,797,288</b> | <b>(\$3,753,188)</b> | <b>(\$4,044,100)</b> | -             | -                      | -                        | -           |
| <b>Total Expenditures</b>     |                    |                      |                      |               |                        |                          |             |
| Total Expenditures            | 7,797,288          | (3,753,188)          | (4,044,100)          | -             | -                      | -                        | -           |
| <b>Total Expenditures</b>     | <b>\$7,797,288</b> | <b>(\$3,753,188)</b> | <b>(\$4,044,100)</b> | -             | -                      | -                        | -           |
| <b>Ending Balance</b>         |                    |                      |                      |               |                        |                          |             |
| Ending Balance                | -                  | -                    | -                    | -             | -                      | -                        | -           |
| <b>Total Ending Balance</b>   | -                  | -                    | -                    | -             | -                      | -                        | -           |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>                   | General Fund         | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------------|----------------------|---------------|-------------|---------------|------------------------|--------------------------|----------------------|
| <b>Revenues</b>                      |                      |               |             |               |                        |                          |                      |
| General Fund Appropriation           | (1,106,546)          | -             | -           | -             | -                      | -                        | (1,106,546)          |
| <b>Total Revenues</b>                | <b>(\$1,106,546)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$1,106,546)</b> |
| <b>Services &amp; Supplies</b>       |                      |               |             |               |                        |                          |                      |
| Instate Travel                       | 10,643               | -             | -           | -             | -                      | -                        | 10,643               |
| Out of State Travel                  | (271)                | -             | -           | -             | -                      | -                        | (271)                |
| Employee Training                    | (4,368)              | -             | -           | -             | -                      | -                        | (4,368)              |
| Office Expenses                      | (7,653)              | -             | -           | -             | -                      | -                        | (7,653)              |
| Telecommunications                   | (54,259)             | -             | -           | -             | -                      | -                        | (54,259)             |
| State Gov. Service Charges           | (655,463)            | -             | -           | -             | -                      | -                        | (655,463)            |
| Data Processing                      | (10,910)             | -             | -           | -             | -                      | -                        | (10,910)             |
| Publicity and Publications           | 1,254                | -             | -           | -             | -                      | -                        | 1,254                |
| Professional Services                | (6,138)              | -             | -           | -             | -                      | -                        | (6,138)              |
| Employee Recruitment and Develop     | (320)                | -             | -           | -             | -                      | -                        | (320)                |
| Dues and Subscriptions               | (607)                | -             | -           | -             | -                      | -                        | (607)                |
| Facilities Rental and Taxes          | (377,441)            | -             | -           | -             | -                      | -                        | (377,441)            |
| Other Services and Supplies          | (1,013)              | -             | -           | -             | -                      | -                        | (1,013)              |
| <b>Total Services &amp; Supplies</b> | <b>(\$1,106,546)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$1,106,546)</b> |
| <b>Total Expenditures</b>            |                      |               |             |               |                        |                          |                      |
| Total Expenditures                   | (1,106,546)          | -             | -           | -             | -                      | -                        | (1,106,546)          |
| <b>Total Expenditures</b>            | <b>(\$1,106,546)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$1,106,546)</b> |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 060 - Technical Adjustments

Cross Reference Name: OSAC  
Cross Reference Number: 52500-207-00-00-00000

| <i>Description</i>   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|----------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| Ending Balance       |              |               |             |               |                        |                          |           |
| Ending Balance       | -            | -             | -           | -             | -                      | -                        | -         |
| Total Ending Balance | -            | -             | -           | -             | -                      | -                        | -         |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500

Cross Reference Number: 52500-207-00-00-00000

| <i>Source</i>                 | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>          |                     |                               |                                |                                  |                              |                                |
| Tsfr From Administrative Svcs | 97,197,652          | 85,629,606                    | 85,629,606                     | 98,988,811                       | -                            | -                              |
| <b>Total Lottery Funds</b>    | <b>\$97,197,652</b> | <b>\$85,629,606</b>           | <b>\$85,629,606</b>            | <b>\$98,988,811</b>              | <b>-</b>                     | <b>-</b>                       |
| <b>Other Funds</b>            |                     |                               |                                |                                  |                              |                                |
| Charges for Services          | 1,304,321           | 372,234                       | 372,234                        | 372,234                          | -                            | -                              |
| Admin and Service Charges     | 1,734,493           | 1,249,361                     | 1,249,361                      | 1,249,361                        | -                            | -                              |
| Interest Income               | 4,573,923           | 76,529                        | 76,529                         | 76,529                           | -                            | -                              |
| Donations                     | 20,952,506          | 17,611,663                    | 17,611,663                     | 17,594,715                       | -                            | -                              |
| Grants (Non-Fed)              | -                   | 73,158                        | 73,158                         | 73,158                           | -                            | -                              |
| Other Revenues                | 121,436             | 5,173,415                     | 5,282,182                      | 3,477,833                        | -                            | -                              |
| Transfer In - Intrafund       | 29,793              | -                             | -                              | -                                | -                            | -                              |
| Transfer In Other             | -                   | 290,424                       | 290,424                        | 290,424                          | -                            | -                              |
| Transfer from General Fund    | 31,439              | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Human Svcs, Dept of | 2,484,409           | 1,402,284                     | 1,402,284                      | 1,402,284                        | -                            | -                              |
| Tsfr From Treasury, Or State  | 206,046             | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Education, Dept of  | 7,580,079           | 5,210,000                     | 5,210,000                      | 5,465,290                        | -                            | -                              |
| Transfer Out - Intrafund      | (29,293)            | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>      | <b>\$38,989,152</b> | <b>\$31,459,068</b>           | <b>\$31,567,835</b>            | <b>\$30,001,828</b>              | <b>-</b>                     | <b>-</b>                       |
| <b>Federal Funds</b>          |                     |                               |                                |                                  |                              |                                |
| Federal Funds                 | -                   | 3,912                         | 2,746                          | -                                | -                            | -                              |
| <b>Total Federal Funds</b>    | <b>-</b>            | <b>\$3,912</b>                | <b>\$2,746</b>                 | <b>-</b>                         | <b>-</b>                     | <b>-</b>                       |

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Detail of LF, OF, and FF Revenues - BPR012

## Support to Community Colleges

The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges.

ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to: *Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.*

The rules governing the distribution of the CCSF are contained in Oregon Administrative Rule Chapter 589 Division 2. Five principles support the policies governing distribution of the CCSF as outlined in 589-003-0100(2)(a-e):

1. Access
2. Quality
3. Growth Management
4. Equity
5. Stability

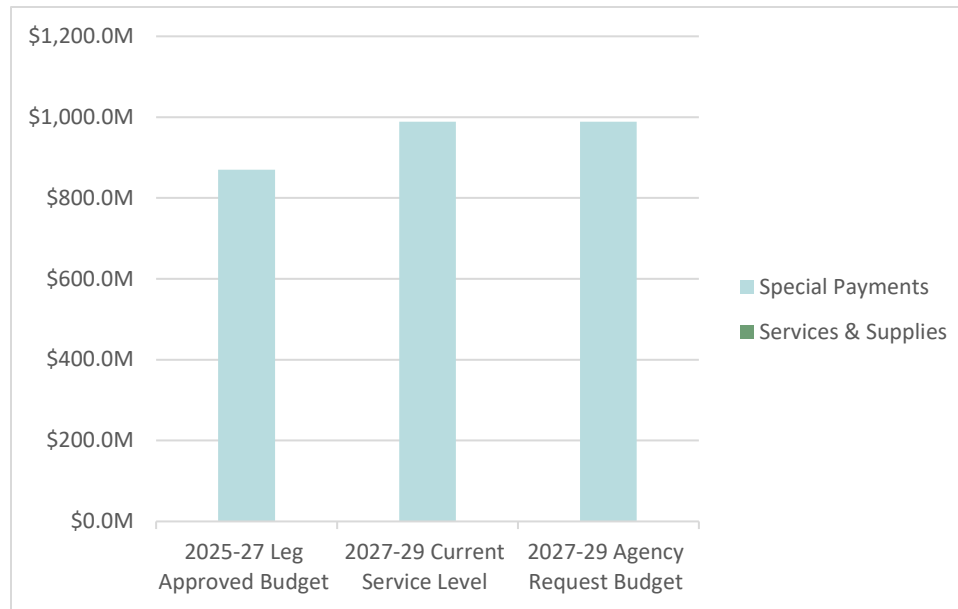
The amount of state funds available for distribution to each community college are defined in two parts: categorical funding and formula funding. Categorical funding is taken off the top before the distribution formula is calculated and includes corrections funding to provide services to adults in custody, funds to support contracted out-of-district (COD) programs, funds to support targeted investments, funds for student support and student success, and the strategic fund. These are described in OAR 589-002-0120(5) and 589-002-0130 and represent about 8% of the total CCSF.

The remainder of the CCSF is distributed through a two-part formula. In part one, a base payment for each community college is calculated using a dollar value per full-time equivalent student (FTE) and the institution's number of weighted, reimbursable FTE enrollment. The base payment per FTE was \$1,105 in FY2026, with additional weighting for small community college districts. The total percent of the CCSF distribution determined by the base payment is approximately 3% of the total.

Part two of the formula considers total public resources (TPR) which includes both state general funds and local property tax revenue to ensure equity; a three-year weighted average of enrollment to ensure stability; and growth management to prevent erosion of the level of

funding per student and provide predictability. Approximately 90% of the CCSF is distributed through this portion of the formula which is described in more detail in OAR 589-002-0120(6).

This program is managed by the Office of Postsecondary Finance and Capital.



## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget                                                                                            |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
|-------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------|--------------------|--------------------|---------------|---------------------------------------------------------------------------|------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission<br>Support to Community Colleges<br>2027-29 Biennium                                 |           |                                  |                    |                    |               | Agency Request Pre-Audit<br>Cross Reference Number: 52500-208-00-00-00000 |                  |                           |                                |
| Description                                                                                                                   | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS          | General Fund       | Lottery Funds | Other Funds                                                               | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                                                                                                    | -         | -                                | 870,399,998        | 858,973,475        | -             | 11,426,523                                                                | -                | -                         | -                              |
| 2025-27 Emergency Boards                                                                                                      | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| <b>2025-27 Leg Approved Budget</b>                                                                                            | -         | -                                | <b>870,399,998</b> | <b>858,973,475</b> | -             | <b>11,426,523</b>                                                         | -                | -                         | -                              |
| <b>2027-29 Base Budget Adjustments</b>                                                                                        |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| Net Cost of Position Actions                                                                                                  |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| Administrative Biennialized E-Board, Phase-Out                                                                                | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| Estimated Cost of Merit Increase                                                                                              | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| Base Debt Service Adjustment                                                                                                  | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| Base Nonlimited Adjustment                                                                                                    | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| Capital Construction                                                                                                          | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| <b>Subtotal 2027-29 Base Budget</b>                                                                                           | -         | -                                | <b>870,399,998</b> | <b>858,973,475</b> | -             | <b>11,426,523</b>                                                         | -                | -                         | -                              |
| 020 - Phase In / Out Pgm & One-time Cost                                                                                      |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| 021 - Phase-in                                                                                                                | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs                                                                                          | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                                               | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| 030 - Inflation & Price List Adjustments                                                                                      |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| Cost of Goods & Services Increase/(Decrease)                                                                                  | -         | -                                | 155,762,639        | 155,193,455        | -             | 569,184                                                                   | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                                               | -         | -                                | <b>155,762,639</b> | <b>155,193,455</b> | -             | <b>569,184</b>                                                            | -                | -                         | -                              |
| 040 - Mandated Caseload                                                                                                       |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| 040 - Mandated Caseload                                                                                                       | -         | -                                | -                  | -                  | -             | -                                                                         | -                | -                         | -                              |
| 050 - Fundshifts and Revenue Reductions                                                                                       |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| 050 - Fundshifts                                                                                                              | -         | -                                | (37,131,000)       | (37,131,000)       | -             | -                                                                         | -                | -                         | -                              |
| 060 - Technical Adjustments                                                                                                   |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |
| <div>08/13/26</div> <div>8:14 AM</div> <div>Page 31 of 62</div> <div>BDV104 - Biennial Budget Summary</div> <div>BDV104</div> |           |                                  |                    |                    |               |                                                                           |                  |                           |                                |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Support to Community Colleges  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-208-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | 989,031,637      | 977,035,930         | -                    | 11,995,707         | -                        | -                                 | -                                       |



### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Support to Community Colleges  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-208-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|-------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                          | 989,031,637 | 977,035,930  | -             | 11,995,707  | -             | -                      | -                        |
| 070 - Revenue Reductions/Shortfall                   |           |                            |             |              |               |             |               |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                          | 989,031,637 | 977,035,930  | -             | 11,995,707  | -             | -                      | -                        |
| 080 - E-Boards                                       |           |                            |             |              |               |             |               |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| Policy Packages                                      |           |                            |             |              |               |             |               |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 103 - WIOA Transfer to OED                           | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                          | 989,031,637 | 977,035,930  | -             | 11,995,707  | -             | -                      | -                        |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                          | 13.63%      | 13.74%       | -             | 4.98%       | -             | -                      | -                        |
| Percentage Change From 2027-29 Current Service Level | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Support to Community Colleges  
Cross Reference Number: 52500-208-00-00-00000

| <i>Description</i>             | General Fund        | Lottery Funds | Other Funds      | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|--------------------------------|---------------------|---------------|------------------|---------------|------------------------|--------------------------|---------------------|
| <b>Revenues</b>                |                     |               |                  |               |                        |                          |                     |
| General Fund Appropriation     | 42,089,700          | -             | -                | -             | -                      | -                        | 42,089,700          |
| Other Revenues                 | -                   | -             | 5,055            | -             | -                      | -                        | 5,055               |
| Transfer In Other              | -                   | -             | 552,075          | -             | -                      | -                        | 552,075             |
| Tsfr From Revenue, Dept of     | -                   | -             | 2,769            | -             | -                      | -                        | 2,769               |
| <b>Total Revenues</b>          | <b>\$42,089,700</b> | <b>-</b>      | <b>\$559,899</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$42,649,599</b> |
| <b>Special Payments</b>        |                     |               |                  |               |                        |                          |                     |
| Dist to Local School Districts | 37,006              | -             | -                | -             | -                      | -                        | 37,006              |
| Dist to Comm College Districts | 42,052,694          | -             | 559,899          | -             | -                      | -                        | 42,612,593          |
| <b>Total Special Payments</b>  | <b>\$42,089,700</b> | <b>-</b>      | <b>\$559,899</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$42,649,599</b> |
| <b>Total Expenditures</b>      |                     |               |                  |               |                        |                          |                     |
| Total Expenditures             | 42,089,700          | -             | 559,899          | -             | -                      | -                        | 42,649,599          |
| <b>Total Expenditures</b>      | <b>\$42,089,700</b> | <b>-</b>      | <b>\$559,899</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$42,649,599</b> |
| <b>Ending Balance</b>          |                     |               |                  |               |                        |                          |                     |
| Ending Balance                 | -                   | -             | -                | -             | -                      | -                        | -                   |
| <b>Total Ending Balance</b>    | <b>-</b>            | <b>-</b>      | <b>-</b>         | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>            |

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### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Support to Community Colleges  
Cross Reference Number: 52500-208-00-00-00000

| Description                    | General Fund         | Lottery Funds | Other Funds    | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds            |
|--------------------------------|----------------------|---------------|----------------|---------------|------------------------|--------------------------|----------------------|
| <b>Revenues</b>                |                      |               |                |               |                        |                          |                      |
| General Fund Appropriation     | 113,103,755          | -             | -              | -             | -                      | -                        | 113,103,755          |
| Other Revenues                 | -                    | -             | 6,135          | -             | -                      | -                        | 6,135                |
| Transfer In Other              | -                    | -             | -              | -             | -                      | -                        | -                    |
| Tsfr From Revenue, Dept of     | -                    | -             | 3,150          | -             | -                      | -                        | 3,150                |
| <b>Total Revenues</b>          | <b>\$113,103,755</b> | <b>-</b>      | <b>\$9,285</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$113,113,040</b> |
| <b>Special Payments</b>        |                      |               |                |               |                        |                          |                      |
| Dist to Local School Districts | 66,793               | -             | -              | -             | -                      | -                        | 66,793               |
| Dist to Comm College Districts | 113,036,962          | -             | 9,285          | -             | -                      | -                        | 113,046,247          |
| <b>Total Special Payments</b>  | <b>\$113,103,755</b> | <b>-</b>      | <b>\$9,285</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$113,113,040</b> |
| <b>Total Expenditures</b>      |                      |               |                |               |                        |                          |                      |
| Total Expenditures             | 113,103,755          | -             | 9,285          | -             | -                      | -                        | 113,113,040          |
| <b>Total Expenditures</b>      | <b>\$113,103,755</b> | <b>-</b>      | <b>\$9,285</b> | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$113,113,040</b> |
| <b>Ending Balance</b>          |                      |               |                |               |                        |                          |                      |
| Ending Balance                 | -                    | -             | -              | -             | -                      | -                        | -                    |
| <b>Total Ending Balance</b>    | <b>-</b>             | <b>-</b>      | <b>-</b>       | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>             |

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Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Support to Community Colleges  
Cross Reference Number: 52500-208-00-00-00000

| <i>Description</i>             | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds |
|--------------------------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|-----------|
| <b>Revenues</b>                |              |               |             |               |                        |                          |           |
| General Fund Appropriation     | -            | -             | -           | -             | -                      | -                        | -         |
| Other Revenues                 | -            | -             | -           | -             | -                      | -                        | -         |
| Transfer In Other              | -            | -             | -           | -             | -                      | -                        | -         |
| Tsfr From Revenue, Dept of     | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Revenues</b>          | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Special Payments</b>        |              |               |             |               |                        |                          |           |
| Dist to Local School Districts | -            | -             | -           | -             | -                      | -                        | -         |
| Dist to Comm College Districts | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Special Payments</b>  | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Expenditures</b>      |              |               |             |               |                        |                          |           |
| Total Expenditures             | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Expenditures</b>      | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Ending Balance</b>          |              |               |             |               |                        |                          |           |
| Ending Balance                 | -            | -             | -           | -             | -                      | -                        | -         |
| <b>Total Ending Balance</b>    | -            | -             | -           | -             | -                      | -                        | -         |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: Support to Community Colleges  
Cross Reference Number: 52500-208-00-00-00000

| <i>Description</i>             | General Fund          | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds             |
|--------------------------------|-----------------------|---------------|-------------|---------------|------------------------|--------------------------|-----------------------|
| <b>Revenues</b>                |                       |               |             |               |                        |                          |                       |
| General Fund Appropriation     | (37,131,000)          | -             | -           | -             | -                      | -                        | (37,131,000)          |
| <b>Total Revenues</b>          | <b>(\$37,131,000)</b> | -             | -           | -             | -                      | -                        | <b>(\$37,131,000)</b> |
| <b>Special Payments</b>        |                       |               |             |               |                        |                          |                       |
| Dist to Comm College Districts | (37,131,000)          | -             | -           | -             | -                      | -                        | (37,131,000)          |
| <b>Total Special Payments</b>  | <b>(\$37,131,000)</b> | -             | -           | -             | -                      | -                        | <b>(\$37,131,000)</b> |
| <b>Total Expenditures</b>      |                       |               |             |               |                        |                          |                       |
| Total Expenditures             | (37,131,000)          | -             | -           | -             | -                      | -                        | (37,131,000)          |
| <b>Total Expenditures</b>      | <b>(\$37,131,000)</b> | -             | -           | -             | -                      | -                        | <b>(\$37,131,000)</b> |
| <b>Ending Balance</b>          |                       |               |             |               |                        |                          |                       |
| Ending Balance                 | -                     | -             | -           | -             | -                      | -                        | -                     |
| <b>Total Ending Balance</b>    | <b>-</b>              | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>              |

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Essential and Policy Package Fiscal Impact Summary - BPR013

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-208-00-00-00000

| <i>Source</i>              | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|----------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>         |                     |                               |                                |                                  |                              |                                |
| Charges for Services       | 10,704,684          | -                             | -                              | -                                | -                            | -                              |
| Other Revenues             | -                   | 103,598                       | 103,598                        | 114,788                          | -                            | -                              |
| Transfer In Other          | -                   | 11,266,408                    | 11,266,408                     | 11,818,483                       | -                            | -                              |
| Tsfr From Revenue, Dept of | 43,054              | 56,517                        | 56,517                         | 62,436                           | -                            | -                              |
| Transfer Out - Intrafund   | (13,955)            | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>   | <b>\$10,733,783</b> | <b>\$11,426,523</b>           | <b>\$11,426,523</b>            | <b>\$11,995,707</b>              | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## Public University Operations and Student Support

The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities. ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.

The Student Success and Completion Model (SSCM) which allocates the PUSF based on resident degree and certificate completions, enrollment, institution mission, and the success of underserved student populations, replaced a primarily enrollment driven model called the Resource Allocation Model (RAM). The SSCM was reviewed most recently during 2026 consistent with the intent of reviewing the formula every five years.

The current version of the SSCM is comprised of three funding categories:

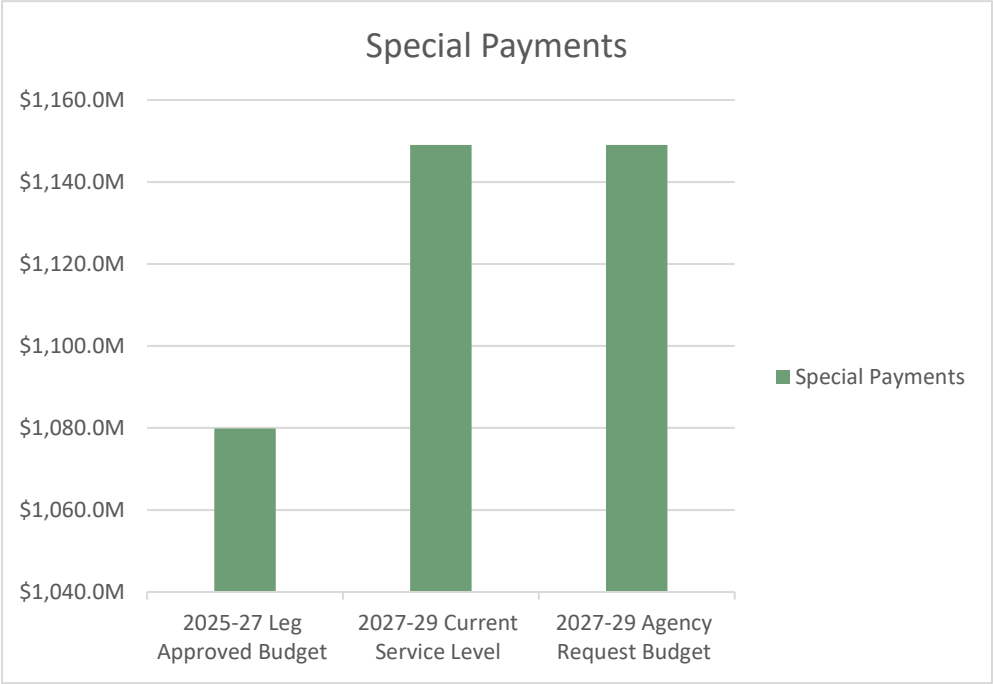
- **Mission Support (MS) Funding** to support the regional, research, and public service missions and activities of each university. There are four components: base funding, regional access, research support, and public services. The amount devoted to MS is 17% of the total PUSF, and grows by the lesser of inflation or growth in the total PUSF appropriation.
- **Activity-Based Funding (ABF)** distributes resources based on student credit hour (SCH) completions of Oregon resident undergraduate and graduate students. Currently 33% of formula funding is allocated to this category.
- **Outcomes Based Funding (OBF)** rewards degree and certificate completions by Oregon resident students. Completions by targeted students (underrepresented racial/ethnic groups, low-income, rural and military veterans) and those in academic disciplines in high-demand and high-reward fields earn additional resources through the allocation formula. Currently 50% of formula funding is allocated to this category.

Each of these areas are based on the following data and resulting calculations:

| Category                | Data                                                                                                                                                                                                                                                                                                                                                              | Calculation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Mission Support Funding | <ul style="list-style-type: none"> <li>Base Funding, regional access, and public service funding is based on resident FTE</li> <li>Research Support – three-year average of research expenditures</li> </ul>                                                                                                                                                      | <ul style="list-style-type: none"> <li>Base funding of \$2.9M, variable based on resident FTE for smaller institutions.</li> <li>Regional access funding based on resident FTEs, a funding amount per FTE, and institutional size.</li> <li>Research support average proportional share, capped of \$2.5M per institution and \$5M total.</li> <li>Public services \$330 per resident FTE, maximum of \$4.7 per institution.</li> </ul>                                                                                                             |
| Activity-Based Funding  | <ul style="list-style-type: none"> <li>Three-year average of Student Credit Hour (SCH) completions by discipline (CIP) and student level</li> </ul>                                                                                                                                                                                                               | <ul style="list-style-type: none"> <li>After removing Mission Support funding from the total PUSF allocation, 40 percent of remaining funding is allocated to ABF.</li> <li>Average multiplied by cost weights corresponding to discipline and student level.</li> </ul>                                                                                                                                                                                                                                                                            |
| Outcomes Based Funding  | <ul style="list-style-type: none"> <li>Three-year average of resident degree and certificate completions by discipline and student level; includes non-resident doctoral degrees</li> <li>Three-year average of resident, baccalaureate transfer degrees.</li> <li>Three-year average of underrepresented student completions (resident baccalaureate)</li> </ul> | <ul style="list-style-type: none"> <li>Degrees at all levels are funded: BA/BS through PhDs, including graduate certificates</li> <li>Cost-weighting adjustments are made to reflect program duration and type</li> <li>Additional weighting awarded for BA/BS degrees earned by underrepresented students and degrees in high-demand and high-reward areas</li> <li>Allocations for transfer students are discounted relative to non-transfer students</li> <li>Bonus allocation for transfer students from an Oregon Community College</li> </ul> |

This program is managed by the Office of Postsecondary Finance and Capital.





## BDV104

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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Ops & Student Support  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-209-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>     | <i>General Fund</i>  | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|----------------------|----------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                    | -                    | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>1,149,020,045</b> | <b>1,149,020,045</b> | -                    | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Ops & Student Support  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-209-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS     | General Fund  | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|---------------|---------------|---------------|-------------|---------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                          | 1,149,020,045 | 1,149,020,045 | -             | -           | -             | -                      | -                        |
| 070 - Revenue Reductions/Shortfall                   |           |                            |               |               |               |             |               |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                          | 1,149,020,045 | 1,149,020,045 | -             | -           | -             | -                      | -                        |
| 080 - E-Boards                                       |           |                            |               |               |               |             |               |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| Policy Packages                                      |           |                            |               |               |               |             |               |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 103 - WIOA Transfer to OED                           | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                          | 1,149,020,045 | 1,149,020,045 | -             | -           | -             | -                      | -                        |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                          | 6.40%         | 6.40%         | -             | -           | -             | -                      | -                        |
| Percentage Change From 2027-29 Current Service Level | -         | -                          | -             | -             | -             | -           | -             | -                      | -                        |

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BDV104 - Biennial Budget Summary  
BDV104

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University Ops & Student Support  
 Cross Reference Number: 52500-209-00-00-00000

| <i>Description</i>             | General Fund          | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds             |
|--------------------------------|-----------------------|---------------|-------------|---------------|------------------------|--------------------------|-----------------------|
| <b>Revenues</b>                |                       |               |             |               |                        |                          |                       |
| General Fund Appropriation     | (11,090,554)          | -             | -           | -             | -                      | -                        | (11,090,554)          |
| <b>Total Revenues</b>          | <b>(\$11,090,554)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$11,090,554)</b> |
| <b>Special Payments</b>        |                       |               |             |               |                        |                          |                       |
| Spc Pmt to Public Universities | (11,090,554)          | -             | -           | -             | -                      | -                        | (11,090,554)          |
| <b>Total Special Payments</b>  | <b>(\$11,090,554)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$11,090,554)</b> |
| <b>Total Expenditures</b>      |                       |               |             |               |                        |                          |                       |
| Total Expenditures             | (11,090,554)          | -             | -           | -             | -                      | -                        | (11,090,554)          |
| <b>Total Expenditures</b>      | <b>(\$11,090,554)</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>(\$11,090,554)</b> |
| <b>Ending Balance</b>          |                       |               |             |               |                        |                          |                       |
| Ending Balance                 | -                     | -             | -           | -             | -                      | -                        | -                     |
| <b>Total Ending Balance</b>    | <b>-</b>              | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>              |

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 2027-29 Biennium

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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-209-00-00-00000

| <i>Description</i>             | General Fund        | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|--------------------------------|---------------------|---------------|-------------|---------------|------------------------|--------------------------|---------------------|
| <b>Revenues</b>                |                     |               |             |               |                        |                          |                     |
| General Fund Appropriation     | 52,372,431          | -             | -           | -             | -                      | -                        | 52,372,431          |
| <b>Total Revenues</b>          | <b>\$52,372,431</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$52,372,431</b> |
| <b>Special Payments</b>        |                     |               |             |               |                        |                          |                     |
| Spc Pmt to Public Universities | 8,527,016           | -             | -           | -             | -                      | -                        | 8,527,016           |
| Other Special Payments         | 43,845,415          | -             | -           | -             | -                      | -                        | 43,845,415          |
| <b>Total Special Payments</b>  | <b>\$52,372,431</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$52,372,431</b> |
| <b>Total Expenditures</b>      |                     |               |             |               |                        |                          |                     |
| Total Expenditures             | 52,372,431          | -             | -           | -             | -                      | -                        | 52,372,431          |
| <b>Total Expenditures</b>      | <b>\$52,372,431</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$52,372,431</b> |
| <b>Ending Balance</b>          |                     |               |             |               |                        |                          |                     |
| Ending Balance                 | -                   | -             | -           | -             | -                      | -                        | -                   |
| <b>Total Ending Balance</b>    | <b>-</b>            | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>            |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-209-00-00-00000

| <i>Description</i>             | General Fund        | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds | All Funds           |
|--------------------------------|---------------------|---------------|-------------|---------------|------------------------|--------------------------|---------------------|
| <b>Revenues</b>                |                     |               |             |               |                        |                          |                     |
| General Fund Appropriation     | 27,822,484          | -             | -           | -             | -                      | -                        | 27,822,484          |
| <b>Total Revenues</b>          | <b>\$27,822,484</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$27,822,484</b> |
| <b>Special Payments</b>        |                     |               |             |               |                        |                          |                     |
| Spc Pmt to Public Universities | 27,822,484          | -             | -           | -             | -                      | -                        | 27,822,484          |
| Other Special Payments         | -                   | -             | -           | -             | -                      | -                        | -                   |
| <b>Total Special Payments</b>  | <b>\$27,822,484</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$27,822,484</b> |
| <b>Total Expenditures</b>      |                     |               |             |               |                        |                          |                     |
| Total Expenditures             | 27,822,484          | -             | -           | -             | -                      | -                        | 27,822,484          |
| <b>Total Expenditures</b>      | <b>\$27,822,484</b> | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>\$27,822,484</b> |
| <b>Ending Balance</b>          |                     |               |             |               |                        |                          |                     |
| Ending Balance                 | -                   | -             | -           | -             | -                      | -                        | -                   |
| <b>Total Ending Balance</b>    | <b>-</b>            | <b>-</b>      | <b>-</b>    | <b>-</b>      | <b>-</b>               | <b>-</b>                 | <b>-</b>            |

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2027-29 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013







## **Public University State Programs**

The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the state of Oregon. Many of these programs have an industry-specific focus, and receive additional investments from the private sector and other sources.

The following descriptions summarize the purpose and activities of existing State Programs that receive General Fund support:

### **Clinical Legal Education**

This program provides funding to accredited Oregon institutions of higher education that offer clinical legal services to victims of domestic violence, stalking, or sexual assault. Funds are distributed on an application basis. OAR 715-013-0060 governs eligibility and distribution. The University of Oregon is expected to receive all funds in the upcoming biennium as it is the only eligible institution; Lewis & Clark previously qualified but no longer offers eligible services.

### **Cybersecurity Center of Excellence (OCCOE)**

Created by HB 2049 (2023 RS), OCCOE supplements the activities of the State Chief Information Officer by coordinating, funding, or providing education, awareness, and training related to cybersecurity across public, private, and nonprofit sectors. Funding is appropriated to HECC for distribution to OSU, UO, and PSU.

### **Dispute Resolution**

The University of Oregon administers the Oregon Office of Community Dispute Resolution (OOCDR), providing mediation services, conflict resolution training, and support for 20 community dispute resolution centers serving 25 counties. PSU administers Oregon Consensus, which facilitates collaborative public policy agreements. Funding is split 60%/40% between UO and PSU per agreement, reflected in OAR 715-013-0066.

### **Engineering Technology Sustaining Funds (ETSF)**

Supports engineering and technology programs at all seven institutions through an outcomes-based formula. Each institution receives \$130,000 in base funding annually, with remaining funds distributed based on Oregon resident degrees, research spending, and wages/employment outcomes in targeted fields. All metrics use three-year averages.

### **Environmental Justice Mapping Tool**

Developed for state agencies to identify communities historically underrepresented and disproportionately affected by environmental and health hazards, as required by HB 4077 (2022). Work is conducted by OSU's Institute for Natural Resources and PSU's Population Research Center and overseen by the Oregon Environmental Justice Council.

### **Institute for Natural Resources (INR)**

A cooperative enterprise at OSU providing scientifically based natural resources information, coordinating research, and supporting decision-making. INR serves as a clearinghouse, produces accessible data, conducts research, and collaborates with state agencies to provide comprehensive natural resource information.

### **Labor Education Research Center (LERC)**

Established at UO in 1977, LERC provides workers and labor unions with training, workshops, and access to academic expertise. Staff specialize in adult education, political science, public policy, history, and community organizing. Programs include communication skills, representation, equity trainings, labor history, economics, and law.

### **Oregon Climate Change Research Institute (OCCRI)**

Located within OSU's College of Oceanic and Atmospheric Sciences, OCCRI facilitates climate change research, serves as an information clearinghouse, provides technical assistance, and regularly assesses climate science related to Oregon impacts.

### **Oregon Renewable Energy Center**

Oregon Tech's OREC supports companies developing cleantech and renewable energy products. It offers prototyping, testing, and validation assistance. OREC's geo-heat center maintains a geothermal library of 5,000+ publications and provides geothermal energy information, emphasizing help for small Oregon businesses.

### **Oregon Solutions**

A program at PSU promoting collaborative, sustainable community governance. Oregon Solutions brings together local stakeholders to address shared challenges and develop durable agreements using collaborative processes.

### **OSU Fermentation Science**

Funding supports the expansion of fermentation science programs at OSU. The program advances Oregon's beer, wine, and spirits industries and is one of the few of its kind nationally.

### **OSU Ocean Vessels Research**

The state-funded program provides ship days, fuel, supplies, and labor for coastal research conducted via OSU's College of Earth, Ocean, and Atmospheric Science. Projects are approved by the Research Vessel Council.

### **Population Research Center (PRC)**

Located at PSU, PRC provides population data, analysis, and research for Oregon communities. It also serves as the primary state partner for the U.S. Census Bureau in disseminating local-level information.

### **Signature Research**

Established in 2003 to develop Signature Research Centers in Multi-Scale Materials and Devices at OSU, UO, and PSU. Research integrates nano- and micro-technology into product engineering. UO and OSU receive 47.5% of funds each; PSU receives 5%. Allocations follow OAR 715-013-0064.

### **TallWood Design Institute**

A collaboration between OSU and UO focusing on advancing structural wood products and mass timber building technology. It is the only U.S. research collaborative devoted exclusively to structural wood products and leverages expertise from OSU's Forestry and Engineering colleges and UO's Architecture programs.

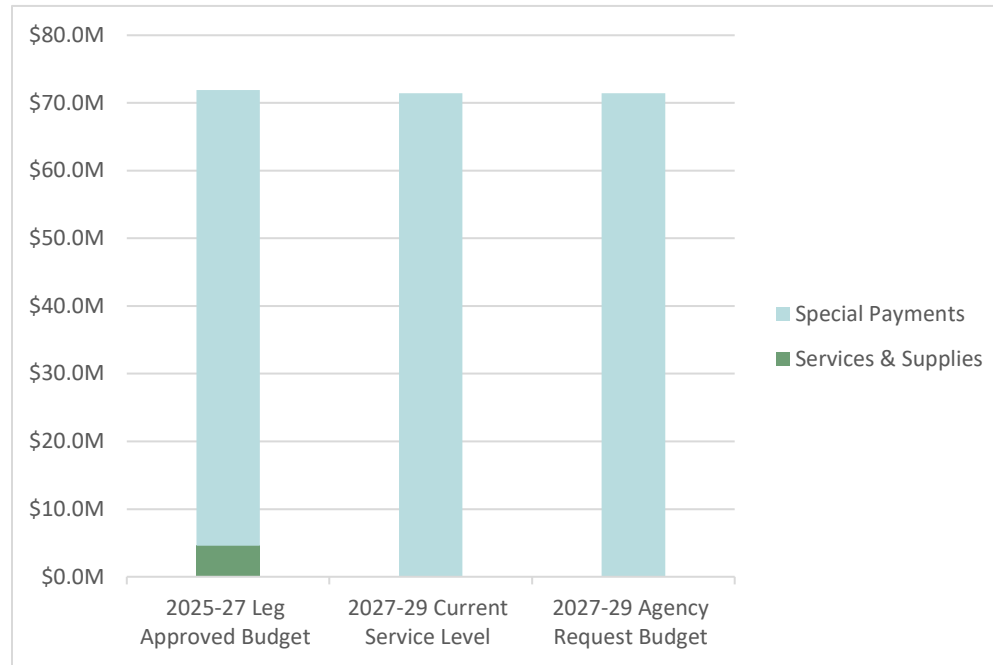
### **Veterinary Diagnostic Lab**

OSU's Veterinary Diagnostic Laboratory provides diagnostic services for veterinarians, livestock producers, pet owners, and researchers. It also trains veterinary students in diagnostic medicine.

### **Willamette Falls Locks Commission**

Established under SB 256 (2017), Oregon Solutions facilitates the Commission, which advises government agencies on repairing, reopening, operating, and maintaining the Willamette Falls canal and locks. Funding is distributed to PSU on behalf of Oregon Solutions.

These programs are managed by the Office of Postsecondary Finance and Capital.



## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget             |           |                            |             |              |                                               |             |               |                        |                          |
|------------------------------------------------|-----------|----------------------------|-------------|--------------|-----------------------------------------------|-------------|---------------|------------------------|--------------------------|
| Higher Education Coordinating Commission       |           |                            |             |              | Agency Request Pre-Audit                      |             |               |                        |                          |
| Public University State Programs               |           |                            |             |              | Cross Reference Number: 52500-210-00-00-00000 |             |               |                        |                          |
| 2027-29 Biennium                               |           |                            |             |              |                                               |             |               |                        |                          |
| Description                                    | Positions | Full-Time Equivalent (FTE) | ALL FUNDS   | General Fund | Lottery Funds                                 | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
| 2025-27 Leg Adopted Budget                     | -         | -                          | 67,324,286  | 62,348,693   | -                                             | 4,975,593   | -             | -                      | -                        |
| 2025-27 Emergency Boards                       | -         | -                          | 4,607,147   | -            | -                                             | 4,607,147   | -             | -                      | -                        |
| 2025-27 Leg Approved Budget                    | -         | -                          | 71,931,433  | 62,348,693   | -                                             | 9,582,740   | -             | -                      | -                        |
| 2027-29 Base Budget Adjustments                |           |                            |             |              |                                               |             |               |                        |                          |
| Net Cost of Position Actions                   |           |                            |             |              |                                               |             |               |                        |                          |
| Administrative Biennialized E-Board, Phase-Out | -         | -                          | -           | -            | -                                             | -           | -             | -                      | -                        |
| Estimated Cost of Merit Increase               |           |                            | -           | -            | -                                             | -           | -             | -                      | -                        |
| Base Debt Service Adjustment                   |           |                            | -           | -            | -                                             | -           | -             | -                      | -                        |
| Base Nonlimited Adjustment                     |           |                            | -           | -            | -                                             | -           | -             | -                      | -                        |
| Capital Construction                           |           |                            | -           | -            | -                                             | -           | -             | -                      | -                        |
| Subtotal 2027-29 Base Budget                   | -         | -                          | 71,931,433  | 62,348,693   | -                                             | 9,582,740   | -             | -                      | -                        |
| 020 - Phase In / Out Pgm & One-time Cost       |           |                            |             |              |                                               |             |               |                        |                          |
| 021 - Phase-in                                 | -         | -                          | -           | -            | -                                             | -           | -             | -                      | -                        |
| 022 - Phase-out Pgm & One-time Costs           | -         | -                          | (5,473,938) | (866,791)    | -                                             | (4,607,147) | -             | -                      | -                        |
| Subtotal                                       | -         | -                          | (5,473,938) | (866,791)    | -                                             | (4,607,147) | -             | -                      | -                        |
| 030 - Inflation & Price List Adjustments       |           |                            |             |              |                                               |             |               |                        |                          |
| Cost of Goods & Services Increase/(Decrease)   | -         | -                          | 4,986,212   | 4,613,043    | -                                             | 373,169     | -             | -                      | -                        |
| Subtotal                                       | -         | -                          | 4,986,212   | 4,613,043    | -                                             | 373,169     | -             | -                      | -                        |
| 040 - Mandated Caseload                        |           |                            |             |              |                                               |             |               |                        |                          |
| 040 - Mandated Caseload                        | -         | -                          | -           | -            | -                                             | -           | -             | -                      | -                        |
| 050 - Fundshifts and Revenue Reductions        |           |                            |             |              |                                               |             |               |                        |                          |
| 050 - Fundshifts                               | -         | -                          | -           | -            | -                                             | -           | -             | -                      | -                        |
| 060 - Technical Adjustments                    |           |                            |             |              |                                               |             |               |                        |                          |
| 08/13/26                                       |           |                            |             |              |                                               |             |               |                        |                          |
| 8:30 AM                                        |           |                            |             |              |                                               |             |               |                        |                          |
| Page 37 of 62                                  |           |                            |             |              | BDV104 - Biennial Budget Summary              |             |               |                        |                          |
|                                                |           |                            |             |              | BDV104                                        |             |               |                        |                          |

**Summary of 2027-29 Biennium Budget**

Higher Education Coordinating Commission  
Public University State Programs  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-210-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>  | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|-------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                 | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>71,443,707</b> | <b>66,094,945</b>   | -                    | <b>5,348,762</b>   | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University State Programs  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-210-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund      | Lottery Funds | Other Funds      | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|-------------------|-------------------|---------------|------------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                                | <b>71,443,707</b> | <b>66,094,945</b> | -             | <b>5,348,762</b> | -                | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |                   |                   |               |                  |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                                | <b>71,443,707</b> | <b>66,094,945</b> | -             | <b>5,348,762</b> | -                | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |                   |                   |               |                  |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| Policy Packages                                      |           |                                  |                   |                   |               |                  |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                                | <b>71,443,707</b> | <b>66,094,945</b> | -             | <b>5,348,762</b> | -                | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | -0.68%            | 6.01%             | -             | -44.18%          | -                | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | -                 | -                 | -             | -                | -                | -                         | -                              |

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8:40 AM

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BDV104 - Biennial Budget Summary  
BDV104



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-210-00-00-00000

| <i>Source</i>              | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|----------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>         |                    |                               |                                |                                  |                              |                                |
| Interest Income            | 166,727            | -                             | -                              | -                                | -                            | -                              |
| Other Revenues             | -                  | 325,593                       | 4,932,740                      | 350,102                          | -                            | -                              |
| Transfer from General Fund | 4,900,000          | 4,650,000                     | 4,650,000                      | 4,998,660                        | -                            | -                              |
| <b>Total Other Funds</b>   | <b>\$5,066,727</b> | <b>\$4,975,593</b>            | <b>\$9,582,740</b>             | <b>\$5,348,762</b>               | -                            | -                              |

## **Statewide Public Services**

Includes the Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.

### **Agricultural Experiment Station**

The Agricultural Experiment Station (AES) the principal agricultural and related natural resources research agency of the State of Oregon. Its mission is to conduct research to solve problems and generate innovations in the agricultural, biological, social, and environmental sciences for the benefit of Oregonians. Its research relates to Oregon agriculture, associated industries, and natural resources. It also provides public services and technical assistance and in so doing:

- Helps ensure a stable and productive system of agriculture through the sustainable management of natural resources.
- Protects and improves the natural environment and related quality of life.
- Develops new agricultural products and processes.
- Improves marketing of Oregon agricultural products.
- Improves the nutritional value and quality of food.
- Helps protect crops and animals from insects, diseases, and other hazards.
- Contributes to the basic sciences.
- Strengthens rural communities through research on issues critical to their economic development and social fabric.
- Assists developing agriculture in ways that will help alleviate world hunger and promote trade within the United States.

### **Historic and Physical Setting**

The Oregon Agricultural Experiment Station was organized in 1888 with funds provided by the United States Congress through the Hatch Act of 1887. The station comprises 11 branch experiment stations throughout Oregon. The central station on the OSU campus in Corvallis coordinates research activities with the teaching and extension service activities of the College of Agricultural Sciences.

Branch stations are located throughout the state to conduct research that accommodates the widely varying soil, climate, agricultural, cultural, and economic conditions of Oregon. Many branch stations are combined in the same facility with OSU Extension Service

offices, and all work closely with the local Extension Office. At the central station in Corvallis, scientists, staff, and students in multiple academic departments and colleges of Oregon State University (OSU) carry out basic and applied research in agriculture, food systems, environmental and life sciences, and natural resources. The Station also supports seed testing and food safety and environmental stewardship laboratories on the OSU campus that serves the public interest.

### **Liaison and Planning**

In planning its research, the Station actively solicits counsel from industry and citizen groups. Branch experiment stations have advisory committees of local citizens and often work with local representatives of agriculture, food, environmental and natural resource groups. Station administration works with statewide advisory groups and agriculture, food, environmental and natural resource organizations for review of existing programs and the development of new ones that anticipate and address emerging needs.

### **Cooperation with Other Agencies**

Cooperation with state and federal agencies is important and well developed in the Station. There is a tradition and practice of coordination with the Oregon Departments of Agriculture, Forestry, Environmental Quality, Water Resources, Economic & Community Development, and the Oregon Watershed Enhancement Board on matters of mutual concern. The Station also coordinates its programs with counterparts in western states and with agencies of the federal government. Scientists in almost every academic department in the Station meet regularly with counterparts at Washington State University and the University of Idaho, and often share talent and costs of conducting research projects.

### **Disseminating Results**

Research results are disseminated rapidly using a variety of means. This includes field days, Extension Service educational programs, technical and scientific publications, online delivery, print and broadcast news stories in popular media, and the award-winning research publication, "Oregon's Agricultural Progress."

### **Evaluation**

Research programs are regularly reviewed and evaluated, both internally and by teams of scientists from other universities and agencies. These critical reviews indicate that many Station programs are among the best in the nation.

## **OSU Extension Service**

Is the community-based education and outreach arm of Oregon's land, sea, sun and space grant-university. It is cooperatively funded from federal (USDA), state, county, and other sources. The OSU Extension Service engages the people of Oregon with research-based knowledge and education that strengthen communities and economies, sustain natural resources, and promote healthy families and individuals.

### **Audiences/Program Areas**

Extension faculty on the OSU campus and in county offices throughout the state work together with an extensive network of volunteers to develop and deliver educational programs. Extension programs focus on the following areas:

#### **Agriculture and Natural Resources**

This program provides education and technical assistance for people with agricultural interests. The major emphasis is on food, feed, energy, fiber, seed, and ornamental production and management of animal and plant production systems. Programs include farm/ranch business management, marketing, value-added processing, natural resource use and conservation, community horticulture, human and environmental health, and bioethics. Audiences include urban and rural residents and businesses, government agencies and communities with wide-ranging interests in conservation, production, and community development.

#### **Family and Community Health**

This program helps Oregonians improve their health, family, and community through education and community partnerships. Major programming extends knowledge related to public health, nutrition, exercise science, human development, family financial management, and aging to address important needs in Oregon's communities.

#### **Forestry and Natural Resources**

This program improves Oregonians' knowledge of forestry and natural resources and their options for enhancing benefits from these resources. This educational program assists forest owners, managers, processors, users, and students in understanding the importance of both production and environmental benefits from Oregon's forests. Priority subjects include reforestation, forest management, forest health, wildland fire, intergenerational land transfer, harvesting and processing wood, protection of soil and water, wildlife habitat, and related natural resources use, management, and protection.

## **Outdoor School Program**

Pursuant to 2016's Ballot Measure 99, OSU's extension service coordinates a statewide program designed to coordinate outdoor school programs for Oregon's fifth and sixth grade students. Programs offered through the Outdoor School build self-sufficiency and leadership skills, help students understand the interdependence of Oregon's rural and urban areas and develop critical thinking skills, and improve school attendance and retention rates. These programs aim to improve student achievement in the areas of science, technology, engineering, and mathematics through direct, hands-on experience, which is shown to strongly influence learning and career choices. This program is lottery funded.

## **Forest Research Laboratory (FRL)**

Oregon's original research agency designed to help solve problems, create opportunities, and develop new understanding and innovation about forest ecosystems, forest management and forest-derived renewable materials; its director is the dean of Oregon State University's College of Forestry. Established by the Oregon Legislature in 1941, the program is supported by state and federal appropriations and by research grants from public and private sources (see Oregon Revised Statute 526.225).

In addition to research in campus laboratories and university forests, studies are conducted cooperatively in public and private forests and in laboratories and manufacturing facilities throughout Oregon and the world.

Faculty, staff, and students from the College of Forestry's Departments of Forest Engineering, Resources, and Management; Forest Ecosystems and Society; and Wood Science and Engineering contribute to a diverse portfolio of fundamental and applied research and outreach activities. Activities benefit from collaboration with many other departments and colleges at Oregon State and elsewhere. Communication of results to science peers, land managers, policy makers, and the public is a high priority.

The FRL, the Corvallis Forestry Sciences Laboratory of the U.S. Forest Service, the Corvallis-based Forest and Rangelands Ecosystem Science Center of the U.S. Geological Service, and related research conducted elsewhere on campus combine to form the largest concentration of forest sciences research in North America.

## **Cooperation/Research Use**

To extend the resources available from state appropriations in the Forest Research Laboratory budget, cooperation and assistance from non-state sources is sought to accomplish Laboratory research goals. Assistance may include the use of private or agency

lands for research, contributed equipment, facilities or staff time and funds for specific projects. About 150 collaborators currently participate in a variety of research projects where results could provide direct benefits to Oregonians. Forestry practices of many collaborators reflect research results immediately, and other stakeholders often follow such working examples more quickly than they do with more conventional methods of conveying research results.

### **University Grants/Contracts**

A significant amount of forestry research is supported by grants and contracts. Grant proposals of Laboratory scientists are required to be directly supportive of Laboratory goals and complementary to projects supported with state funds. Grants are restrictive since they often provide only for basic research, are not available in all program areas, and are for specific/limited time periods. Nevertheless, forestry and natural resources related sponsored research extends the programs of the Laboratory and helps provide research knowledge to a wider range of practitioners. Currently the Laboratory can leverage every dollar of appropriated support for faculty and infrastructure into three dollars of additional research funding.

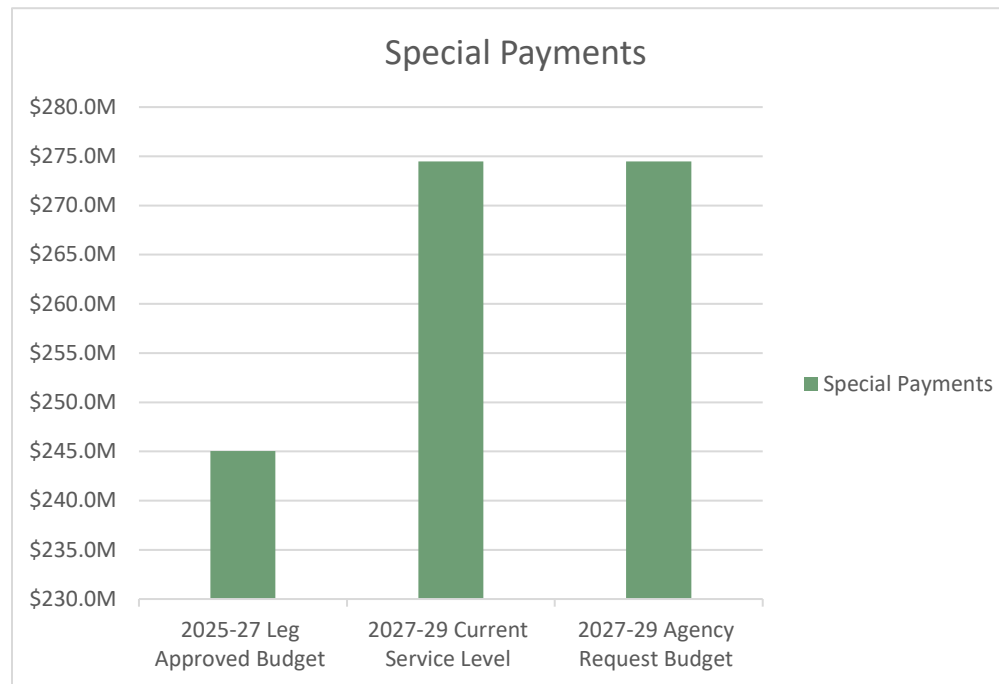
### **Disseminating Results**

Research results are provided to family forestland owners, industry, public land managers, other scientists and the public using a variety of means. This includes Extension Foresters conducting programs around the state, Outreach Education short courses, technical and scientific publications, online delivery, video productions, conference presentations and stories in popular media.

### **Proposed Program Improvements**

The Forest Research Laboratory continuously looks to engage in research that is closely allied with the policy initiatives being pursued by Oregon's legislative and executive branches, as well as programs that add value to the state economy, and protect environmental resources from changing threats. Scientists seek to provide new knowledge that will help inform policy choices about forest resources management, climate change, forest policies for urban areas, alternatives in resource uses, water quality, wildlife habitat, and related matters. Programs are also aimed at improving production processes and adding new products such that Oregonians can pursue economic gains while maintaining a healthy, sustainable environment that meets multiple needs for the state citizens.

These programs are managed by the Office of Postsecondary Finance and Capital.



## BDV104

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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
 Statewide Public Services  
 2027-29 Biennium

Agency Request Pre-Audit  
 Cross Reference Number: 52500-211-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | 274,478,836      | 211,307,496         | 63,171,340           | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Statewide Public Services  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-211-00-00-00000

| <i>Description</i>                                   | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -                | -                                         | 274,478,836      | 211,307,496         | 63,171,340           | -                  | -                        | -                                 | -                                       |
| 070 - Revenue Reductions/Shortfall                   |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 070 - Revenue Shortfalls                             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Modified 2027-29 Current Service Level</b>        | -                | -                                         | 274,478,836      | 211,307,496         | 63,171,340           | -                  | -                        | -                                 | -                                       |
| 080 - E-Boards                                       |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 081 - June 2026 Emergency Board                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Emergency Board Packages</b>             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| Policy Packages                                      |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 101 - IT Modernization Continuation - FAMIS          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 103 - WIOA Transfer to OED                           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 104 - OLDC Senior Research Analyst and OPA           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 106 - Indirect Funding                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 301 - CC Institution Capital Projects, XI-G          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 302 - PU Institution Capital Projects, XI-F          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 303 - PU Institution Capital Improvement & Renewal   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Policy Packages</b>                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -                | -                                         | 274,478,836      | 211,307,496         | 63,171,340           | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2025-27 Leg Approved Budget   | -                | -                                         | 12.02%           | 7.28%               | 31.44%               | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2027-29 Current Service Level | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

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BDV104 - Biennial Budget Summary  
BDV104

BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-211-00-00-00000

| <i>Source</i>                 | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>          |                     |                               |                                |                                  |                              |                                |
| Tsfr From Administrative Svcs | 36,406,064          | 48,060,583                    | 48,060,583                     | 63,171,341                       | -                            | -                              |
| <b>Total Lottery Funds</b>    | <b>\$36,406,064</b> | <b>\$48,060,583</b>           | <b>\$48,060,583</b>            | <b>\$63,171,341</b>              | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

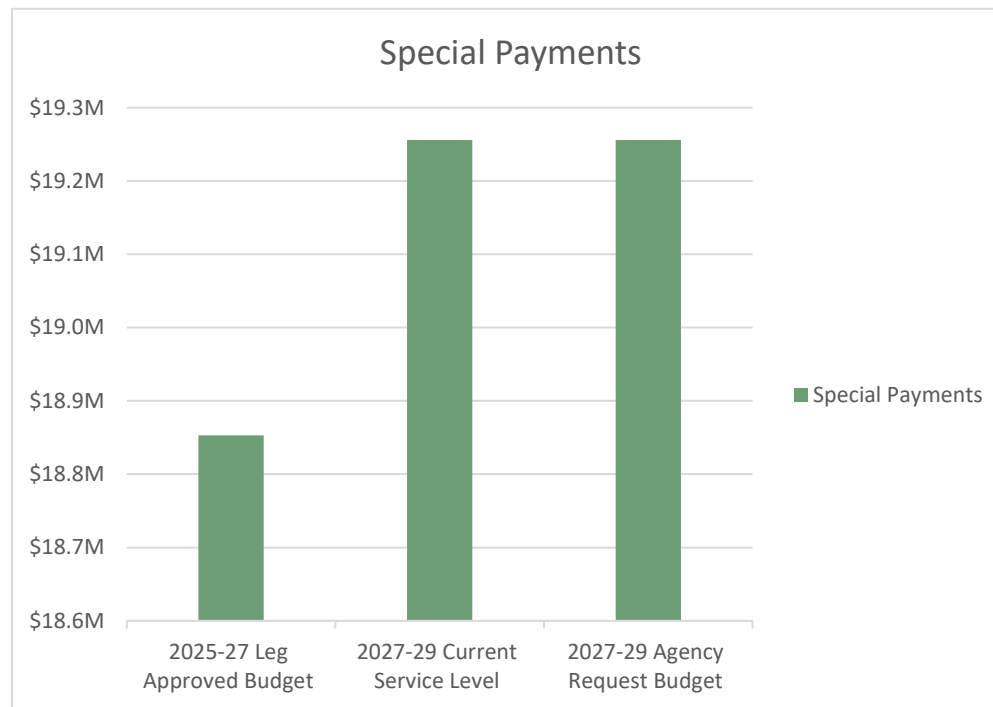
\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## Sports Lottery

The Sports Action Lottery program provides lottery funds to support athletic programs and student scholarships. As outlined in ORS 461.543, 88% of all available funding shall be spent on athletic programs. Of that amount, 70% shall be for non-revenue producing sports with 30% for revenue producing sports. At least 50% of the available funding is earmarked for women's athletics.

The remaining 12% of funding shall be spent on scholarships, equally split between a focus on merit and financial need. Although ORS 461.543(4) calls for an amount equal to 1% of the Administrative Services Economic Development Fund to be allocated to Sports Lottery, the funding level and allocation between universities has been set at a different, lower, level by the Oregon Legislature in recent biennia.

This program is managed by the Office of Postsecondary Finance and Capital.



## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget                                             |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
|--------------------------------------------------------------------------------|-----------|----------------------------------|-------------------|--------------|-------------------|---------------------------------------------------------------------------|------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission<br>Sports Lottery<br>2027-29 Biennium |           |                                  |                   |              |                   | Agency Request Pre-Audit<br>Cross Reference Number: 52500-212-00-00-00000 |                  |                           |                                |
| Description                                                                    | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund | Lottery Funds     | Other Funds                                                               | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                                                     | -         | -                                | 18,852,926        | -            | 18,852,926        | -                                                                         | -                | -                         | -                              |
| 2025-27 Emergency Boards                                                       | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| <b>2025-27 Leg Approved Budget</b>                                             | -         | -                                | <b>18,852,926</b> | -            | <b>18,852,926</b> | -                                                                         | -                | -                         | -                              |
| <b>2027-29 Base Budget Adjustments</b>                                         |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| Net Cost of Position Actions                                                   |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| Administrative Biennialized E-Board, Phase-Out                                 | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| Estimated Cost of Merit Increase                                               | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| Base Debt Service Adjustment                                                   | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| Base Nonlimited Adjustment                                                     | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| Capital Construction                                                           | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| <b>Subtotal 2027-29 Base Budget</b>                                            | -         | -                                | <b>18,852,926</b> | -            | <b>18,852,926</b> | -                                                                         | -                | -                         | -                              |
| 020 - Phase In / Out Pgm & One-time Cost                                       |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| 021 - Phase-in                                                                 | -         | -                                | 403,023           | -            | 403,023           | -                                                                         | -                | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs                                           | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| <b>Subtotal</b>                                                                | -         | -                                | <b>403,023</b>    | -            | <b>403,023</b>    | -                                                                         | -                | -                         | -                              |
| 030 - Inflation & Price List Adjustments                                       |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| Cost of Goods & Services Increase/(Decrease)                                   | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| <b>Subtotal</b>                                                                | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| 040 - Mandated Caseload                                                        |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| 040 - Mandated Caseload                                                        | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| 050 - Fundshifts and Revenue Reductions                                        |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| 050 - Fundshifts                                                               | -         | -                                | -                 | -            | -                 | -                                                                         | -                | -                         | -                              |
| 060 - Technical Adjustments                                                    |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
|                                                                                |           |                                  |                   |              |                   |                                                                           |                  |                           |                                |
| 08/13/26<br>8:51 AM                                                            |           | Page 43 of 62                    |                   |              |                   | BDV104 - Biennial Budget Summary<br>BDV104                                |                  |                           |                                |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Sports Lottery  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-212-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>  | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|-------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                 | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>19,255,949</b> | -                   | <b>19,255,949</b>    | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Sports Lottery  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-212-00-00-00000

| <i>Description</i>                                   | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -                | -                                         | 19,255,949       | -                   | 19,255,949           | -                  | -                        | -                                 | -                                       |
| 070 - Revenue Reductions/Shortfall                   |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 070 - Revenue Shortfalls                             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Modified 2027-29 Current Service Level</b>        | -                | -                                         | 19,255,949       | -                   | 19,255,949           | -                  | -                        | -                                 | -                                       |
| 080 - E-Boards                                       |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 081 - June 2026 Emergency Board                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Emergency Board Packages</b>             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| Policy Packages                                      |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 101 - IT Modernization Continuation - FAMIS          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 103 - WIOA Transfer to OED                           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 104 - OLDC Senior Research Analyst and OPA           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 106 - Indirect Funding                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 301 - CC Institution Capital Projects, XI-G          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 302 - PU Institution Capital Projects, XI-F          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 303 - PU Institution Capital Improvement & Renewal   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Policy Packages</b>                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -                | -                                         | 19,255,949       | -                   | 19,255,949           | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2025-27 Leg Approved Budget   | -                | -                                         | 2.14%            | -                   | 2.14%                | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2027-29 Current Service Level | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

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BDV104 - Biennial Budget Summary  
BDV104

BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-212-00-00-00000

| Source                        | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>          |                     |                               |                                |                                  |                              |                                |
| Tsfr From Administrative Svcs | 18,329,943          | 18,852,926                    | 18,852,926                     | 19,255,949                       | -                            | -                              |
| <b>Total Lottery Funds</b>    | <b>\$18,329,943</b> | <b>\$18,852,926</b>           | <b>\$18,852,926</b>            | <b>\$19,255,949</b>              | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012



## OHSU Programs

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists by offering professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), and other health professions. It also educates many interns, residents, and fellows in over 80 accredited specialty programs in medicine and dentistry.

OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), other health professions (physician assistants, radiation therapy, dietetics, laboratory medicine and EMT training in conjunction with OIT), and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in accredited specialty programs in medicine and dentistry.

OHSU receives state funding for its education and general mission, which includes support for the School of Medicine, School of Nursing, and School of Dentistry.

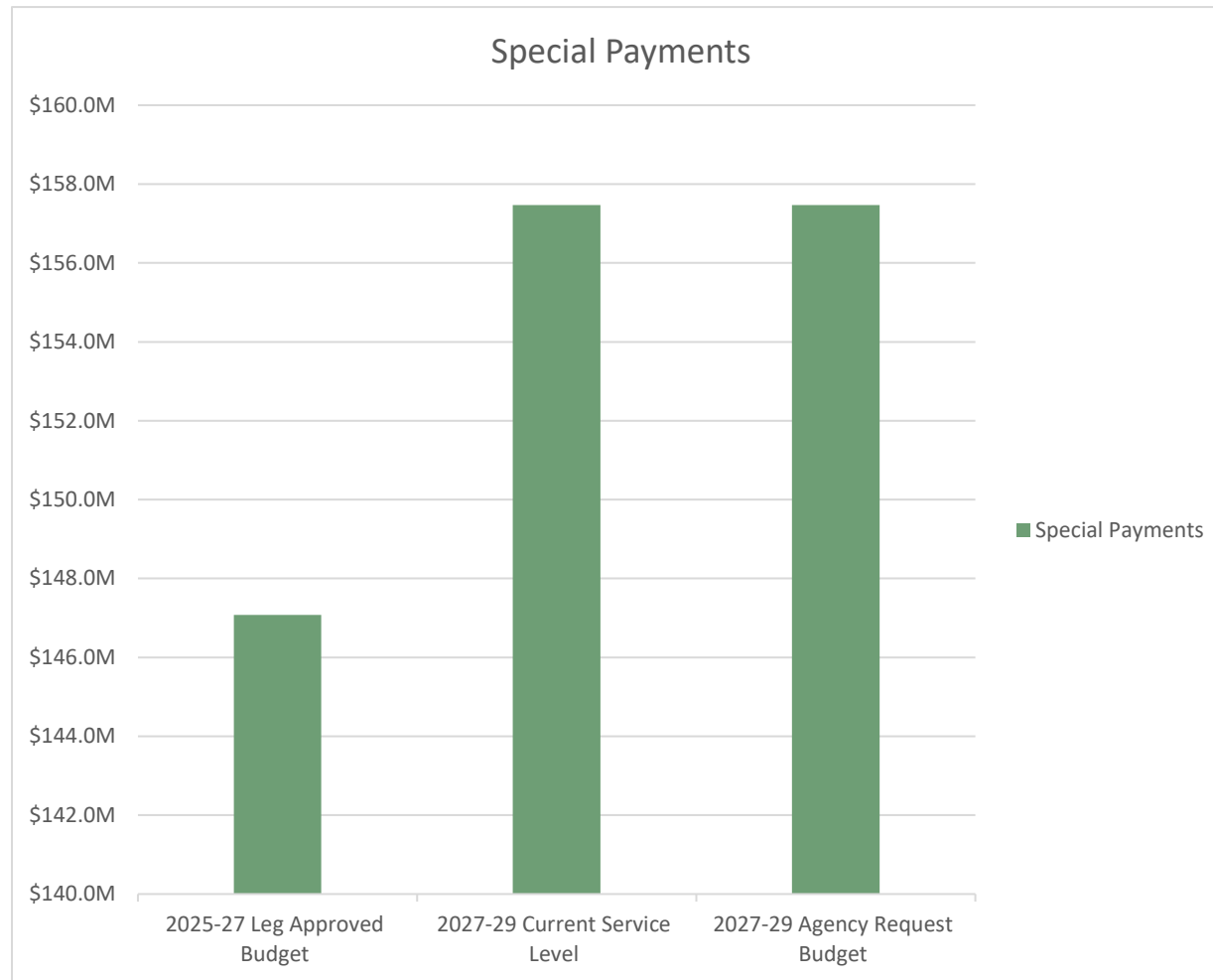
**Child Development and Rehabilitation Center** (CDRC) combine clinical excellence with innovative research to provide the best care for children with special health needs. The staff specialize in diagnosis, assessment, and intervention related to disorders affecting development.

**Oregon Poison Center** provides continuous, free emergency help for poisonings through its toll-free telephone number. It serves residents of Oregon, Alaska, and Guam.

**Oregon Child Integrated Dataset** (OCID), which includes child-related data from a variety of sources. This collaborative effort includes data from the Oregon Health Authority, Department of Human Services, and the Oregon Department of Education.

**Oregon Behavioral Health Coordination Center** (OBCC) at OHSU. OBCC serves as a hub for information regarding acute and residential behavioral health services across Oregon. The Center includes a tool providing real-time data on facility capacity and available placement options for behavioral health patients.

This program is managed by the Office of Postsecondary Finance and Capital.



## BDV104

303

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
OHSU Programs  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-213-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>   | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|--------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                  | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>157,467,266</b> | <b>157,467,266</b>  | -                    | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
OHSU Programs  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-213-00-00-00000

| <i>Description</i>                                   | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -                | -                                         | 157,467,266      | 157,467,266         | -                    | -                  | -                        | -                                 | -                                       |
| 070 - Revenue Reductions/Shortfall                   |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 070 - Revenue Shortfalls                             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Modified 2027-29 Current Service Level</b>        | -                | -                                         | 157,467,266      | 157,467,266         | -                    | -                  | -                        | -                                 | -                                       |
| 080 - E-Boards                                       |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 081 - June 2026 Emergency Board                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Emergency Board Packages</b>             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| Policy Packages                                      |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 101 - IT Modernization Continuation - FAMIS          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 103 - WIOA Transfer to OED                           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 104 - OLDC Senior Research Analyst and OPA           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 106 - Indirect Funding                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 301 - CC Institution Capital Projects, XI-G          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 302 - PU Institution Capital Projects, XI-F          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 303 - PU Institution Capital Improvement & Renewal   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Policy Packages</b>                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -                | -                                         | 157,467,266      | 157,467,266         | -                    | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2025-27 Leg Approved Budget   | -                | -                                         | 7.06%            | 7.06%               | -                    | -                  | -                        | -                                 | -                                       |
| Percentage Change From 2027-29 Current Service Level | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

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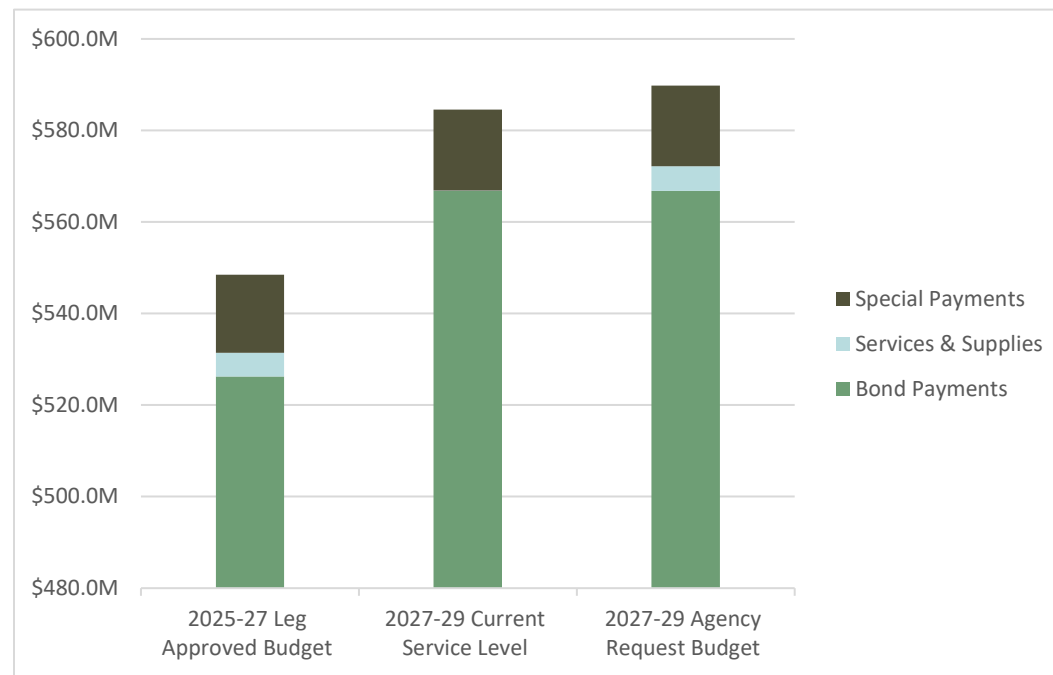
BDV104 - Biennial Budget Summary  
BDV104

## CAPITAL BUDGETING

### Public University Debt Service

This program includes the debt service for all long-term, state-issued debt obligations on behalf of Oregon's seven public universities. The proceeds of state-issued debt are used to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.



## **Policy Option Package 302 – Institutional Capital Projects (Public Universities), Article XI-F**

### **PURPOSE**

HECC requests Article XI-F(1) bond authority for Eastern Oregon University (EOU) to renew building enclosures and failing roof systems for three residence halls—Daugherty Hall, North Hall, and Alikut Hall—and the North Maintenance Building. This project addresses critical building envelope deficiencies, including water intrusion, air leakage, and deterioration of underlying materials, across approximately 129,700 gross square feet. The renewal will preserve existing student housing stock, ensure safety and habitability, and protect the university's long-term revenue base.

Debt service will be fully supported by existing student housing revenues generated from EOU's residence hall operations. The project does not rely on the presumption of additional enrollment, but rather the preservation of existing revenue through the improvement of housing stock.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

### **STAFFING IMPACT**

None. No positions are requested; implementation is led through EOU's project delivery teams and HECC oversight.

## QUANTIFYING RESULTS

If approved, success will be measured by:

- Renewal of roof and building enclosure systems across EOU's residence halls and maintenance building
- Elimination of water intrusion and air leakage, improving habitability and reducing deferred maintenance
- Integration of prior envelope improvements into a continuous, climate-appropriate enclosure system
- Preservation of student housing revenue and asset value

Milestones: Legislative authorization of XI-F bonds; design completion; bid award; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

## REVENUE SOURCE

- Other Funds (Article XI-F bonds): \$5,070,000
- Debt service: Supported by existing student housing revenues at EOU; no reliance on additional enrollment

## EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access.

## PROGRAMS AFFECTED

Eastern Oregon University residence halls and maintenance facilities



## **Policy Option Package 303 – Public University Capital Improvement and Renewal (Article XI-Q)**

### **PURPOSE**

HECC requests Article XI-Q bond authority to fund capital repair and renewal construction projects across Oregon’s seven public universities. This program addresses critical deferred maintenance needs, code compliance, accessibility, and safety-related projects. All public university facilities are state-owned, and funding is distributed based on a methodology outlined in OAR 715-013-0070, which allocates resources equitably according to gross square footage and density of usage. The CIR formula ensures that renewal and improvement of education-related space is prioritized, with a focus on lower-cost projects that allow university governing boards to select project priorities.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

## STAFFING IMPACT

None. No positions are requested; implementation is led through university project delivery teams and HECC oversight.

## QUANTIFYING RESULTS

If approved, success will be measured by:

- Reduction of deferred maintenance across all seven public universities
- Completion of code compliance, accessibility, and safety-related projects
- Equitable allocation of resources based on CIR formula (gross square footage and density of usage)
- Increased focus on capital renewal priorities and modernization of education-related spaces

Milestones: Legislative authorization of XI-Q bonds; university match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

## REVENUE SOURCE

- Other Funds (Article XI-Q bonds): \$136,015,000
- Distribution: Based on CIR formula outlined in OAR 715-013-0070; university boards select project priorities

## EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access

## PROGRAMS AFFECTED

All seven Oregon public universities; systemwide impact through capital repair and renewal projects

## **Policy Option Package 304 – Public University Capital Construction (Article XI-Q and XI-G)**

### **PURPOSE**

HECC requests Article XI-Q and XI-G bond authority for nine capital construction projects across Oregon’s seven public universities. All projects are scored and ranked using a commission-adopted rubric outlined in OAR 715-013-0075, which is informed by the Strategic Capital Development Plan (SCDP) and emphasizes capital improvement, replacement, and alignment with statewide goals. Projects focus on improvement and replacement of education-related space, safety enhancements, seismic retrofitting, and modernization of instructional and student support facilities.

Statewide impact highlights:

- Projects ranked via the OAR rubric and advanced to the Commission as a prioritized list.
- \$54 million in university matching funds (primarily donor contributions).
- Elimination of an estimated \$279 million in deferred maintenance across the system.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

Rubric criteria:

- Space renewal, workforce and completion priorities
- Addressing deferred maintenance issues
- Supporting research and economic development
- Collaboration with interested parties
- Student success of underserved populations
- Operational savings and sustainability
- Life safety, security of loss of use
- Leveraging institutional resources
- Institutional priorities

The rubric was revised in 2019 to double the emphasis on student success for underserved populations, aligning with the university funding formula definition (economically disadvantaged, ethnic/racial minorities, rural, veteran students).

#### STAFFING IMPACT

None. No positions are requested; implementation is led through university project delivery teams and HECC oversight.

#### QUANTIFYING RESULTS

If approved, success will be measured by:

- Elimination of \$279 million in deferred maintenance across Oregon's public universities
- Completion of renovations and new construction projects focused on student success, workforce, STEM, dental, and mental health
- Equitable allocation of resources based on the commission-adopted rubric
- Increased focus on capital renewal priorities and modernization of education-related spaces

Milestones: Legislative authorization of XI-Q and XI-G bonds; university match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

#### REVENUE SOURCE

- Other Funds (Article XI-Q and XI-G bonds): \$455,185,000
- University match: \$54 million (primarily donor contributions)

Projects are ranked and advanced in priority order per OAR 715-013-0075, with universities responsible for local matching and delivery.

#### EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access. The HECC DEIA team assisted with grading of capital projects.

#### PROGRAMS AFFECTED

All seven Oregon public universities; nine prioritized projects for the 2027–29 ARB.

## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget                                                             |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
|------------------------------------------------------------------------------------------------|-----------|----------------------------------|--------------------|--------------------|---------------------------------------------------------------------------|-------------------|--------------------------------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission<br>Public University Debt Service<br>2027-29 Biennium |           |                                  |                    |                    | Agency Request Pre-Audit<br>Cross Reference Number: 52500-214-00-00-00000 |                   |                                            |                           |                                |
| Description                                                                                    | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS          | General Fund       | Lottery Funds                                                             | Other Funds       | Federal<br>Funds                           | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                                                                     | -         | -                                | 556,117,990        | 306,958,030        | 34,833,901                                                                | 16,248,408        | -                                          | 190,279,651               | 7,798,000                      |
| 2025-27 Emergency Boards                                                                       | -         | -                                | (7,644,117)        | (3,460,670)        | -                                                                         | 1,094,758         | -                                          | (1,379,205)               | (3,899,000)                    |
| <b>2025-27 Leg Approved Budget</b>                                                             | -         | -                                | <b>548,473,873</b> | <b>303,497,360</b> | <b>34,833,901</b>                                                         | <b>17,343,166</b> | -                                          | <b>188,900,446</b>        | <b>3,899,000</b>               |
| <b>2027-29 Base Budget Adjustments</b>                                                         |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| Net Cost of Position Actions                                                                   |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| Administrative Biennialized E-Board, Phase-Out                                                 | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| Estimated Cost of Merit Increase                                                               | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| Base Debt Service Adjustment                                                                   | -         | -                                | 36,699,151         | 54,182,104         | (11,217,361)                                                              | (14,673,906)      | -                                          | 8,408,314                 | -                              |
| Base Nonlimited Adjustment                                                                     | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| Capital Construction                                                                           | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| <b>Subtotal 2027-29 Base Budget</b>                                                            | -         | -                                | <b>585,173,024</b> | <b>357,679,464</b> | <b>23,616,540</b>                                                         | <b>2,669,260</b>  | -                                          | <b>197,308,760</b>        | <b>3,899,000</b>               |
| 020 - Phase In / Out Pgm & One-time Cost                                                       |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| 021 - Phase-in                                                                                 | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs                                                           | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| <b>Subtotal</b>                                                                                | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| 030 - Inflation & Price List Adjustments                                                       |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| Cost of Goods & Services Increase/(Decrease)                                                   | -         | -                                | 647,125            | 647,125            | -                                                                         | -                 | -                                          | -                         | -                              |
| State Gov't & Services Charges Increase/(Decrease)                                             | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| <b>Subtotal</b>                                                                                | -         | -                                | <b>647,125</b>     | <b>647,125</b>     | -                                                                         | -                 | -                                          | -                         | -                              |
| 040 - Mandated Caseload                                                                        |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| 040 - Mandated Caseload                                                                        | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
| 050 - Fundshifts and Revenue Reductions                                                        |           |                                  |                    |                    |                                                                           |                   |                                            |                           |                                |
| 050 - Fundshifts                                                                               | -         | -                                | -                  | -                  | -                                                                         | -                 | -                                          | -                         | -                              |
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|                                                                                                |           |                                  |                    | Page 49 of 62      |                                                                           |                   | BDV104 - Biennial Budget Summary<br>BDV104 |                           |                                |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Debt Service  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-214-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>   | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|--------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    |                  |                                           |                    |                     |                      |                    |                          |                                   |                                         |
| 060 - Technical Adjustments                    | -                | -                                         | (1,291,891)        | (1,291,891)         | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>584,528,258</b> | <b>357,034,698</b>  | <b>23,616,540</b>    | <b>2,669,260</b>   | -                        | <b>197,308,760</b>                | <b>3,899,000</b>                        |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Debt Service  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-214-00-00-00000

| Description                                          | Positions | Full-Time Equivalent (FTE) | ALL FUNDS   | General Fund | Lottery Funds | Other Funds | Federal Funds | Nonlimited Other Funds | Nonlimited Federal Funds |
|------------------------------------------------------|-----------|----------------------------|-------------|--------------|---------------|-------------|---------------|------------------------|--------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                          | 584,528,258 | 357,034,698  | 23,616,540    | 2,669,260   | -             | 197,308,760            | 3,899,000                |
| 070 - Revenue Reductions/Shortfall                   |           |                            |             |              |               |             |               |                        |                          |
| 070 - Revenue Shortfalls                             | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                          | 584,528,258 | 357,034,698  | 23,616,540    | 2,669,260   | -             | 197,308,760            | 3,899,000                |
| 080 - E-Boards                                       |           |                            |             |              |               |             |               |                        |                          |
| 081 - June 2026 Emergency Board                      | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| Policy Packages                                      |           |                            |             |              |               |             |               |                        |                          |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 103 - WIOA Transfer to OED                           | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 106 - Indirect Funding                               | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                          | -           | -            | -             | -           | -             | -                      | -                        |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                          | 70,000      | -            | -             | 70,000      | -             | -                      | -                        |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                          | 1,015,000   | -            | -             | 1,015,000   | -             | -                      | -                        |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                          | 4,214,194   | -            | -             | 4,214,194   | -             | -                      | -                        |
| <b>Subtotal Policy Packages</b>                      | -         | -                          | 5,299,194   | -            | -             | 5,299,194   | -             | -                      | -                        |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                          | 589,827,452 | 357,034,698  | 23,616,540    | 7,968,454   | -             | 197,308,760            | 3,899,000                |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                          | 7.54%       | 17.64%       | -32.20%       | -54.05%     | -             | 4.45%                  | -                        |
| Percentage Change From 2027-29 Current Service Level | -         | -                          | 0.91%       | -            | -             | 198.53%     | -             | -                      | -                        |

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BDV104 - Biennial Budget Summary  
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-214-00-00-00000

| <i>Source</i>                       | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------------|----------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>                |                      |                               |                                |                                  |                              |                                |
| Interest Income                     | 715,087              | -                             | -                              | -                                | -                            | -                              |
| Transfer In Lottery Proceeds        | 5,411,060            | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs       | 28,902,435           | 34,833,901                    | 34,833,901                     | 23,616,540                       | -                            | -                              |
| Transfer Out Lottery Proceeds       | (2,608,492)          | -                             | -                              | -                                | -                            | -                              |
| <b>Total Lottery Funds</b>          | <b>\$32,420,090</b>  | <b>\$34,833,901</b>           | <b>\$34,833,901</b>            | <b>\$23,616,540</b>              | <b>-</b>                     | <b>-</b>                       |
| <b>Other Funds</b>                  |                      |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds       | 1,418,982            | 11,137,804                    | 12,232,562                     | 2,669,260                        | -                            | -                              |
| Interest Income                     | 19,015,334           | -                             | -                              | -                                | -                            | -                              |
| Loan Repayments                     | 2,764,000            | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                      | (3,200,000)          | 5,110,604                     | 5,110,604                      | 5,299,194                        | -                            | -                              |
| Transfer In - Intrafund             | 8,692                | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs       | 23,581               | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>            | <b>\$20,030,589</b>  | <b>\$16,248,408</b>           | <b>\$17,343,166</b>            | <b>\$7,968,454</b>               | <b>-</b>                     | <b>-</b>                       |
| <b>Nonlimited Other Funds</b>       |                      |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds       | -                    | 190,279,651                   | 188,900,446                    | 197,308,760                      | -                            | -                              |
| Refunding Bonds                     | 238,547,339          | -                             | -                              | -                                | -                            | -                              |
| Interest Income                     | 84,437,013           | -                             | -                              | -                                | -                            | -                              |
| Loan Repayments                     | 117,556,226          | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                      | 7,642,663            | -                             | -                              | -                                | -                            | -                              |
| Transfer In Lottery Proceeds        | 158,784              | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs       | 5,501,338            | -                             | -                              | -                                | -                            | -                              |
| Tsfr To Administrative Svcs         | (1,353,852)          | -                             | -                              | -                                | -                            | -                              |
| <b>Total Nonlimited Other Funds</b> | <b>\$452,489,511</b> | <b>\$190,279,651</b>          | <b>\$188,900,446</b>           | <b>\$197,308,760</b>             | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

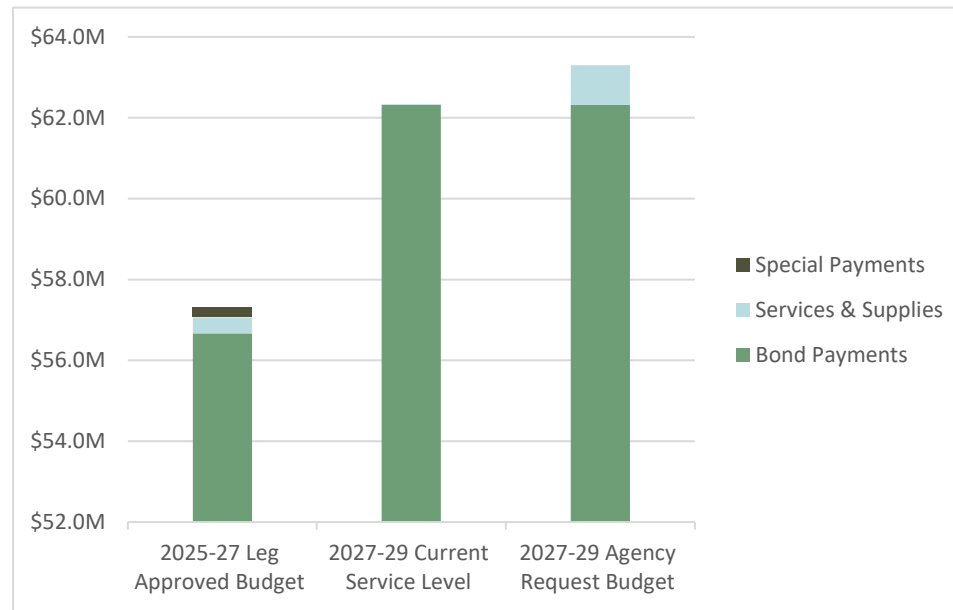
Agency Number: 52500  
Cross Reference Number: 52500-214-00-00-00000

| <i>Source</i>                         | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|---------------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Nonlimited Federal Funds</b>       |                    |                               |                                |                                  |                              |                                |
| Federal Funds                         | 4,008,153          | 7,798,000                     | 3,899,000                      | 3,450,000                        | -                            | -                              |
| <b>Total Nonlimited Federal Funds</b> | <b>\$4,008,153</b> | <b>\$7,798,000</b>            | <b>\$3,899,000</b>             | <b>\$3,450,000</b>               | <b>-</b>                     | <b>-</b>                       |

## Community College Debt Service

This program includes the debt service for all long-term, state-issued debt obligations on behalf of Oregon's seventeen community colleges. The proceeds of state-issued debt are used to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.



## Policy Option Package 301 – Community College Capital Construction (Article XI-G)

### PURPOSE

HECC requests Article XI-G bond authority to fund eight capital construction projects across Oregon’s community colleges, prioritized under OAR 589-003-0100 and consistent with HECC’s statutory role under ORS 350.075(3). The package focuses on improvement and replacement of existing education-related space, including seismic retrofitting, modernization of classrooms and laboratories, and upgraded student services spaces. Collectively, the projects reflect statewide goals for safety, instructional quality, and equitable student success.

Statewide impact highlights (ARB overview):

- Projects ranked via the OAR rubric and advanced to the Commission as a prioritized list.
- Four projects target technical skill development aligned with regional workforce needs; seven projects include a strong emphasis on student success spaces and services.
- Colleges will provide ~\$107 million in matching funds; projects will eliminate ~\$86 million in deferred maintenance across the system.

### HOW ACHIEVED

Structured review & prioritization: A capital review process—beginning with a capital subcommittee of volunteer presidents, confirmation by the Oregon Presidents Council, and final adoption by the Higher Education Coordinating Commission—ensures alignment to statewide goals and readiness. HECC staff provide technical assistance throughout submissions.

Timeline (2027–29 ARB cycle):

- Projects submitted: April 2026
- Capital Construction Workgroup ranks projects: May 2026
- Oregon Presidents Council review: April 2026
- HECC adopts list for inclusion in ARB: August 2026

Policy & principles: The rubric prioritizes projects that:

- Serve instructional purposes and documented service needs;
- Address facility gaps not solvable by interim or existing space;
- Complete comprehensive campus facility plans;
- Demonstrate local planning and needs assessment;
- Support safety/security, occupational and economic needs, collaboration, sustainability, and student services.

Commission practice: To support legislative decision-making, HECC advances the full prioritized list rather than pre-curtailling projects, providing transparent statewide ranking aligned with the Strategic Roadmap and the Equity Lens.

#### STAFFING IMPACT

None. No positions are requested; implementation is led through established HECC capital processes and college project delivery teams.

#### QUANTIFYING RESULTS

If approved, success will be measured by:

- Deferred maintenance reduction of approximately \$86 million statewide;
- Seismic risk mitigation and modernization of instructional labs/classrooms across approved campuses
- Workforce alignment: completion of four technical-skill projects serving regional labor needs (program capacity, lab upgrades, credential throughput);
- Student success improvements: upgrades to advising, retention, and support spaces across seven projects
- Local match mobilization: securing ~\$107 million in college and community resources to leverage state bonds (documented through local actions and bond measures where applicable)

Milestones: Legislative authorization of XI-G bonds; college match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

#### REVENUE SOURCE

- Other Funds (Article XI-G bonds): \$88,530,000
- Local/Institutional match: approximately \$107,000,000

Projects are ranked and advanced in priority order per OAR 589-003-0100, with colleges responsible for local matching and delivery.

#### EQUITY IMPACT

The Equity Lens and Strategic Roadmap were integrated into the capital process. HECC's capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and seismic safety improvements benefit students who have historically faced barriers to completion and access.

#### PROGRAMS AFFECTED

Systemwide impact across Oregon's 17 community colleges; eight prioritized projects for the 2027–29 ARB.

## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget             |           |                                  |               |              |               |                                               |                                            |                           |                                |
|------------------------------------------------|-----------|----------------------------------|---------------|--------------|---------------|-----------------------------------------------|--------------------------------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission       |           |                                  |               |              |               | Agency Request Pre-Audit                      |                                            |                           |                                |
| Community College Debt Service                 |           |                                  |               |              |               | Cross Reference Number: 52500-215-00-00-00000 |                                            |                           |                                |
| 2027-29 Biennium                               |           |                                  |               |              |               |                                               |                                            |                           |                                |
| Description                                    | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS     | General Fund | Lottery Funds | Other Funds                                   | Federal<br>Funds                           | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                     | -         | -                                | 56,970,537    | 47,068,827   | 9,516,710     | 385,000                                       | -                                          | -                         | -                              |
| 2025-27 Emergency Boards                       | -         | -                                | 335,319       | 350,319      | -             | (15,000)                                      | -                                          | -                         | -                              |
| 2025-27 Leg Approved Budget                    | -         | -                                | 57,305,856    | 47,419,146   | 9,516,710     | 370,000                                       | -                                          | -                         | -                              |
| 2027-29 Base Budget Adjustments                |           |                                  |               |              |               |                                               |                                            |                           |                                |
| Net Cost of Position Actions                   |           |                                  |               |              |               |                                               |                                            |                           |                                |
| Administrative Biennialized E-Board, Phase-Out | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| Estimated Cost of Merit Increase               | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| Base Debt Service Adjustment                   | -         | -                                | 5,648,056     | 6,403,996    | (755,940)     | -                                             | -                                          | -                         | -                              |
| Base Nonlimited Adjustment                     | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| Capital Construction                           | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| Subtotal 2027-29 Base Budget                   | -         | -                                | 62,953,912    | 53,823,142   | 8,760,770     | 370,000                                       | -                                          | -                         | -                              |
| 020 - Phase In / Out Pgm & One-time Cost       |           |                                  |               |              |               |                                               |                                            |                           |                                |
| 021 - Phase-in                                 | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs           | -         | -                                | (617,500)     | (247,500)    | -             | (370,000)                                     | -                                          | -                         | -                              |
| Subtotal                                       | -         | -                                | (617,500)     | (247,500)    | -             | (370,000)                                     | -                                          | -                         | -                              |
| 030 - Inflation & Price List Adjustments       |           |                                  |               |              |               |                                               |                                            |                           |                                |
| Cost of Goods & Services Increase/(Decrease)   | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| Subtotal                                       | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| 040 - Mandated Caseload                        |           |                                  |               |              |               |                                               |                                            |                           |                                |
| 040 - Mandated Caseload                        | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| 050 - Fundshifts and Revenue Reductions        |           |                                  |               |              |               |                                               |                                            |                           |                                |
| 050 - Fundshifts                               | -         | -                                | -             | -            | -             | -                                             | -                                          | -                         | -                              |
| 060 - Technical Adjustments                    |           |                                  |               |              |               |                                               |                                            |                           |                                |
|                                                |           |                                  |               |              |               |                                               |                                            |                           |                                |
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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Community College Debt Service  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-215-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i>  | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|-------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                 | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | <b>62,336,412</b> | <b>53,575,642</b>   | <b>8,760,770</b>     | -                  | -                        | -                                 | -                                       |

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BDV104 - Biennial Budget Summary  
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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Community College Debt Service  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-215-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS  | General Fund | Lottery Funds | Other Funds | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|------------|--------------|---------------|-------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                                | 62,336,412 | 53,575,642   | 8,760,770     | -           | -                | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |            |              |               |             |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                                | 62,336,412 | 53,575,642   | 8,760,770     | -           | -                | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |            |              |               |             |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| Policy Packages                                      |           |                                  |            |              |               |             |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | 959,974    | -            | -             | 959,974     | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | -         | -                                | 959,974    | -            | -             | 959,974     | -                | -                         | -                              |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                                | 63,296,386 | 53,575,642   | 8,760,770     | 959,974     | -                | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | 10.45%     | 12.98%       | -7.94%        | 159.45%     | -                | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | 1.54%      | -            | -             | -           | -                | -                         | -                              |

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BDV104 - Biennial Budget Summary  
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

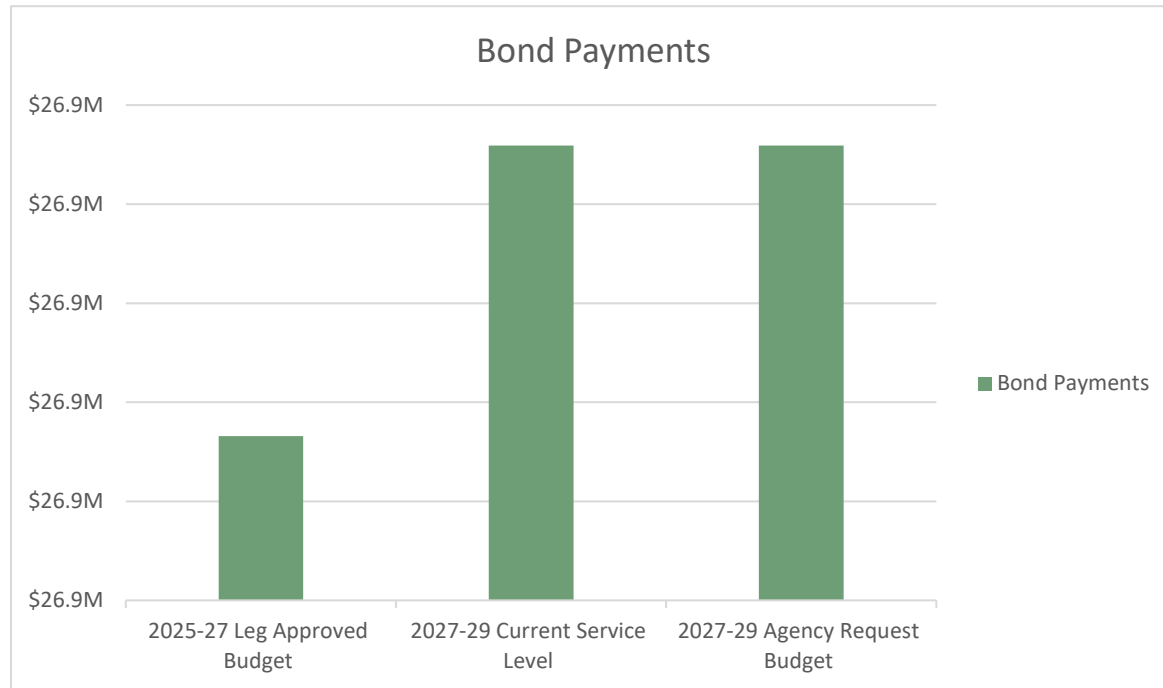
Agency Number: 52500  
Cross Reference Number: 52500-215-00-00-00000

| <i>Source</i>                 | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Lottery Funds</b>          |                     |                               |                                |                                  |                              |                                |
| Interest Income               | 212,849             | -                             | -                              | -                                | -                            | -                              |
| Transfer In Lottery Proceeds  | 1,554,417           | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs | 14,584,986          | 9,516,710                     | 9,516,710                      | 8,760,770                        | -                            | -                              |
| Transfer Out Lottery Proceeds | (4,595,302)         | -                             | -                              | -                                | -                            | -                              |
| <b>Total Lottery Funds</b>    | <b>\$11,756,950</b> | <b>\$9,516,710</b>            | <b>\$9,516,710</b>             | <b>\$8,760,770</b>               | <b>-</b>                     | <b>-</b>                       |
| <b>Other Funds</b>            |                     |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds | 268,435             | -                             | -                              | -                                | -                            | -                              |
| Interest Income               | (403,955)           | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                | -                   | 385,000                       | 370,000                        | 959,974                          | -                            | -                              |
| Transfer In - Intrafund       | 5,263               | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>      | <b>(\$130,257)</b>  | <b>\$385,000</b>              | <b>\$370,000</b>               | <b>\$959,974</b>                 | <b>-</b>                     | <b>-</b>                       |

## OHSU Debt Service

This program includes the debt service for all long-term, state-issued debt obligations on behalf of OHSU. The proceeds of state-issued debt are used to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.



## BDV104

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**Summary of 2027-29 Biennium Budget**

Higher Education Coordinating Commission  
OHSU Debt Service  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-216-00-00-00000

| <i>Description</i>                                   | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -                | -                                         | 26,902,960       | 23,573,910          | -                    | -                  | -                        | 3,329,050                         | -                                       |
| 070 - Revenue Reductions/Shortfall                   |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 070 - Revenue Shortfalls                             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Modified 2027-29 Current Service Level</b>        | -                | -                                         | 26,902,960       | 23,573,910          | -                    | -                  | -                        | 3,329,050                         | -                                       |
| 080 - E-Boards                                       |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 081 - June 2026 Emergency Board                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Emergency Board Packages</b>             | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| Policy Packages                                      |                  |                                           |                  |                     |                      |                    |                          |                                   |                                         |
| 101 - IT Modernization Continuation - FAMIS          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 103 - WIOA Transfer to OED                           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 104 - OLDC Senior Research Analyst and OPA           | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 106 - Indirect Funding                               | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 301 - CC Institution Capital Projects, XI-G          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 302 - PU Institution Capital Projects, XI-F          | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 303 - PU Institution Capital Improvement & Renewal   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal Policy Packages</b>                      | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -                | -                                         | 26,902,960       | 23,573,910          | -                    | -                  | -                        | 3,329,050                         | -                                       |
| Percentage Change From 2025-27 Leg Approved Budget   | -                | -                                         | 0.05%            | 0.01%               | -                    | -                  | -                        | 0.36%                             | -                                       |
| Percentage Change From 2027-29 Current Service Level | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

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BDV104 - Biennial Budget Summary  
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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-216-00-00-00000

| <i>Source</i>                       | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------------|--------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>                  |                    |                               |                                |                                  |                              |                                |
| Interest Income                     | 35,234             | -                             | -                              | -                                | -                            | -                              |
| Tsfr From Administrative Svcs       | 7,328,573          | -                             | -                              | -                                | -                            | -                              |
| Tsfr To Administrative Svcs         | (35,057)           | -                             | -                              | -                                | -                            | -                              |
| <b>Total Other Funds</b>            | <b>\$7,328,750</b> | -                             | -                              | -                                | -                            | -                              |
| <b>Nonlimited Other Funds</b>       |                    |                               |                                |                                  |                              |                                |
| Interest Income                     | 1,540,035          | -                             | -                              | -                                | -                            | -                              |
| Loan Repayments                     | 1,890,612          | -                             | -                              | -                                | -                            | -                              |
| Other Revenues                      | -                  | 3,317,168                     | 3,317,168                      | 3,329,050                        | -                            | -                              |
| <b>Total Nonlimited Other Funds</b> | <b>\$3,430,647</b> | <b>\$3,317,168</b>            | <b>\$3,317,168</b>             | <b>\$3,329,050</b>               | -                            | -                              |

## **Public University Capital Construction**

The budget process is an opportunity for public universities to request funding for capital projects involving state-backed debt. In recognition of limited resources, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. The following list presents a prioritization of project requests with more details included in the related policy option package.

This program is managed by the Office of Postsecondary Finance and Capital. Brief project descriptions are included below.

### **2027-29 Public University Capital Project Descriptions**

#### **CAPITAL IMPROVEMENT AND RENEWAL (ALL INSTITUTIONS)**

Capital Improvement and Renewal funds will be allocated by the HECC to the seven public universities for university-determined projects that will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) including improving facilities for priority populations and accessibility improvements for campus facilities.

#### **ACKERMAN HALL ACADEMIC CONVERSION & INFRASTRUCTURE RENEWAL PROJECT (EASTERN OREGON UNIVERSITY)**

The Ackerman Hall project renews and converts an approximately 53,600 gross square foot academic facility representing approximately 5% of Eastern Oregon University's Education and General space, addressing approximately \$46.8 million in deferred maintenance, or roughly 33% of the university's total backlog. The project includes replacement of mechanical, electrical, plumbing, building envelope, and life safety systems; seismic and structural upgrades; reconfiguration of interior space to support modern academic instruction; and improvements to accessibility, circulation, and supporting site infrastructure.

The project will eliminate deferred maintenance, extend the facility's useful life by approximately 50 years, improve energy and operational efficiency, and complete the transition of a legacy laboratory school facility into a fully functional university academic building supporting student success.

#### **BADGELY HALL OPERATIONAL STABILIZATION AND SYSTEM RENEWAL (EASTERN OREGON UNIVERSITY)**

The Badgely Hall project renews an approximately 130,900 gross square foot academic science facility representing approximately 18% of Eastern Oregon University's Education and General space, addressing approximately \$20.4 million in deferred maintenance, or roughly 15% of the university's total backlog. The project includes replacement of mechanical, electrical, plumbing, ventilation, laboratory utility,

and life safety systems; integration with campus emergency power infrastructure; and targeted renewal of building envelope and supporting infrastructure necessary to restore reliable building operations. The facility supports core STEM instruction and external partnerships, including Oregon State University (OSU), Oregon Health & Science University (OHSU), and the Oregon Department of Fish and Wildlife (ODFW), requiring reliable laboratory infrastructure and uninterrupted building performance. The project will eliminate deferred maintenance, extend the facility's useful life by approximately 50 years, improve energy and operational efficiency, and stabilize a mission-critical facility supporting STEM instruction, laboratory operations, and research partnerships.

#### **LOSO HALL STUDENT ACCESS & RESILIENCY PHASE II (EASTERN OREGON UNIVERSITY)**

The Loso Hall Student Access & Resiliency Project epitomizes EOU's strategy to transform a key academic facility into a premier center for learning, innovation, and community engagement. Driven by contemporary infrastructure needs and academic excellence expectations, this initiative will transform Loso Hall. Originating from Oregon's Great Recession in 1988, the hall is poised for a makeover into a modern, resilient, and welcoming space. Aligned with EOU's Ascent 2029 and Campus Facilities Master Plan, this renovation transcends refurbishment, demonstrating our dedication to inclusivity, equity, and supporting underserved students. By addressing deferred maintenance, it establishes Loso Hall as an energetic nucleus for EOU and our commitment to academic excellence and community ties.

#### **REVITALIZING SEMON HALL (OREGON INSTITUTE OF TECHNOLOGY)**

Revitalizing Semon Hall: Advancing the Healthcare Workforce and Addressing Community Needs will comprehensively renovate and modernize Semon Hall, a mission critical academic facility on Oregon Tech's Klamath Falls campus. The project includes seismic retrofit; full replacement of mechanical, electrical, and plumbing systems; building envelope replacement; foundation repair; and complete interior renovation and modernization of classrooms, laboratories, and clinical instructional spaces, including dental operatories, and associated equipment and technology. A limited building addition of approximately 13,500 gross square feet will support accreditation driven clinical instruction space, accessibility, cohort expansion, and long term program continuity, along with site and infrastructure improvements such as ADA compliant pedestrian routes and transportation, mobility enhancements, outdoor learning areas, and landscaping.

#### **GILBERT HALL STEM EDUCATION CENTER (OREGON STATE UNIVERSITY)**

The GHSEC project will be a renovation of a 1939 Chemistry Research Building for the OSU College of Science. The project will create modern, efficient and purposeful education and research facilities. The project will provide modern and efficient climate control, a seismically modern structure, and full accessibility - basics that cannot be achieved in current facilities. Further, the GHSEC will provide



modern teaching and student laboratories with modern safe lab exhaust and lab safety features. The proposed renovation of Gilbert Hall and development of the Gilbert Hall STEM Education Center (GHSEC) is critical to Oregon State University's teaching, research, and student success mission. The Departments of Chemistry and Physics provide foundational instruction and research capacity for nearly all STEM programs at the university. Current facility conditions significantly constrain both academic instruction and research activities.

#### GILKEY HALL STUDENT COUNSELLING AND CLASSROOM BUILDING (OREGON STATE UNIVERSITY)

The 2020 Gilkey Renovation project was intended to be an interior renovation of the 2nd and 3rd floors as a new clinic for OSU's Counselling and Psychological Services (CAPS) program. Upon demolishing the interior, the building's structure was discovered to be extremely inadequate and required complete replacement. The structural replacement, new roof, and envelope restoration were completed with State CIR and OSU funds and sits as an empty shell. The GHSCCB project completes the interior build-out of Gilkey Hall to house CAPS (floors 2–3) and adds general-purpose classrooms (floor 1).

#### MILLAR LIBRARY RENOVATION PROJECT (PORTLAND STATE UNIVERSITY)

Portland State University provides this \$79.5 million capital request to the Higher Education Coordinating Commission (HECC) for the renovation of its campus learning hub - Branford Price Millar Library. An essential element to the Millar Library renovation is the replacement of its mechanical systems. As it currently stands, there is approximately \$45 million in deferred maintenance within the facility. There are existing systems within the library that are more than 30 years old and have exceeded their useful life. This includes replacement of HVAC, electrical, and domestic water piping and booster pump, fire alarm systems, as well as roof replacement. In Fall 2025, PSU enrolled 19,687 students with approximately 5,200 faculty, staff, and student workers. To understand and meet the needs of the many stakeholder groups at PSU, this library transformation will include outreach, listening sessions, partnership, and collaboration across the campus community. This approach will actively support the recognition and respect for different backgrounds, experiences, and perspectives, as emphasized in the library strategic plan. By building upon the accommodation of diverse learning styles through the integration of flexible spaces, this renovation will center PSU's aim to provide a campus community that is open and accessible while helping stimulate the intellectual vitality, knowledge development, and creativity of the Portland State University community.

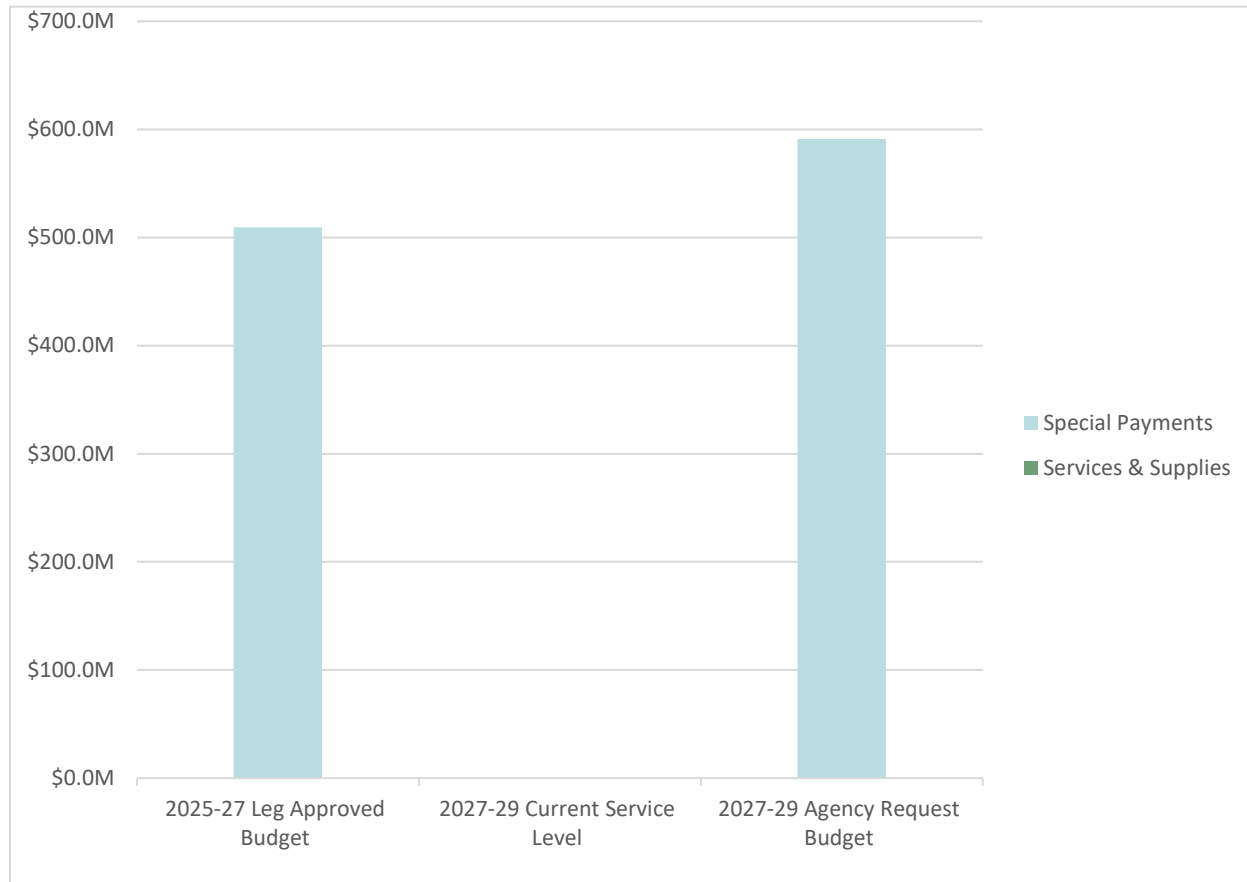
#### LAWRENCE HALL DESIGN INNOVATION HUB (UNIVERSITY OF OREGON)

The Lawrence Hall Design Innovation Hub Project will create state-of-the-art facilities for the University of Oregon College of Design to promote collaboration, consolidate space, and reduce operational costs. The project will demolish the most deteriorated portions of

Lawrence Hall with limited accessibility; seismic risks; failing building systems; water intrusion; asbestos; and inadequate fire suppression—as well as five obsolete buildings. A new addition to Lawrence Hall will support the college’s career focused curriculum and increase teaching capacity in programs serving important Oregon industries such as housing and construction, mass timber, sports products and apparel, and arts design and media.

#### PERFORMING ARTS RENEWAL (WESTERN OREGON UNIVERSITY)

The Performing Arts project involves two adjacent buildings. Rice Auditorium, built in 1976, and Smith Hall, built in 1958, are used together to support academic programs in Performing Arts, these programs include Music, Dance, and Theatre. Both buildings are also used for community events that support music and theater performances. The buildings require significant mechanical upgrades and deferred maintenance projects totaling about \$15,459,647 for the two buildings. Smith Music Hall will need to be 90 percent demolished and rebuilt to meet today's musical needs and Rice Auditorium requires a new roof, a redesigned auditorium and stage area, and significant remodeling to bring it up to both ADA and Fire codes.



## **Policy Option Package 302 – Institutional Capital Projects (Public Universities), Article XI-F**

### **PURPOSE**

HECC requests Article XI-F(1) bond authority for Eastern Oregon University (EOU) to renew building enclosures and failing roof systems for three residence halls—Daugherty Hall, North Hall, and Alikut Hall—and the North Maintenance Building. This project addresses critical building envelope deficiencies, including water intrusion, air leakage, and deterioration of underlying materials, across approximately 129,700 gross square feet. The renewal will preserve existing student housing stock, ensure safety and habitability, and protect the university's long-term revenue base.

Debt service will be fully supported by existing student housing revenues generated from EOU's residence hall operations. The project does not rely on the presumption of additional enrollment, but rather the preservation of existing revenue through the improvement of housing stock.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

### **STAFFING IMPACT**

None. No positions are requested; implementation is led through EOU's project delivery teams and HECC oversight.

## QUANTIFYING RESULTS

If approved, success will be measured by:

- Renewal of roof and building enclosure systems across EOU's residence halls and maintenance building
- Elimination of water intrusion and air leakage, improving habitability and reducing deferred maintenance
- Integration of prior envelope improvements into a continuous, climate-appropriate enclosure system
- Preservation of student housing revenue and asset value

Milestones: Legislative authorization of XI-F bonds; design completion; bid award; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

## REVENUE SOURCE

- Other Funds (Article XI-F bonds): \$5,070,000
- Debt service: Supported by existing student housing revenues at EOU; no reliance on additional enrollment

## EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access.

## PROGRAMS AFFECTED

Eastern Oregon University residence halls and maintenance facilities

## **Policy Option Package 303 – Public University Capital Improvement and Renewal (Article XI-Q)**

### **PURPOSE**

HECC requests Article XI-Q bond authority to fund capital repair and renewal construction projects across Oregon’s seven public universities. This program addresses critical deferred maintenance needs, code compliance, accessibility, and safety-related projects. All public university facilities are state-owned, and funding is distributed based on a methodology outlined in OAR 715-013-0070, which allocates resources equitably according to gross square footage and density of usage. The CIR formula ensures that renewal and improvement of education-related space is prioritized, with a focus on lower-cost projects that allow university governing boards to select project priorities.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

### **STAFFING IMPACT**

None. No positions are requested; implementation is led through university project delivery teams and HECC oversight.

### **QUANTIFYING RESULTS**

If approved, success will be measured by:

- Reduction of deferred maintenance across all seven public universities
- Completion of code compliance, accessibility, and safety-related projects
- Equitable allocation of resources based on CIR formula (gross square footage and density of usage)
- Increased focus on capital renewal priorities and modernization of education-related spaces

Milestones: Legislative authorization of XI-Q bonds; university match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

#### REVENUE SOURCE

- Other Funds (Article XI-Q bonds): \$136,015,000
- Distribution: Based on CIR formula outlined in OAR 715-013-0070; university boards select project priorities

#### EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access

#### PROGRAMS AFFECTED

All seven Oregon public universities; systemwide impact through capital repair and renewal projects

## **Policy Option Package 304 – Public University Capital Construction (Article XI-Q and XI-G)**

### **PURPOSE**

HECC requests Article XI-Q and XI-G bond authority for nine capital construction projects across Oregon’s seven public universities. All projects are scored and ranked using a commission-adopted rubric outlined in OAR 715-013-0075, which is informed by the Strategic Capital Development Plan (SCDP) and emphasizes capital improvement, replacement, and alignment with statewide goals. Projects focus on improvement and replacement of education-related space, safety enhancements, seismic retrofitting, and modernization of instructional and student support facilities.

Statewide impact highlights:

- Projects ranked via the OAR rubric and advanced to the Commission as a prioritized list.
- \$54 million in university matching funds (primarily donor contributions).
- Elimination of an estimated \$279 million in deferred maintenance across the system.

### **HOW ACHIEVED**

Structured review & prioritization:

- Projects submitted: April 2026
- HECC Staff Prioritization: May 2026
- HECC adopts for inclusion in ARB: August 2026
- HECC staff provide technical assistance throughout the process, including site visits, Q&A, and review of project summaries, construction planning, and financial projections. The prioritized list was presented to the commission in June 2026 and adopted in August 2026. The commission advances the full prioritized list to the Legislature, consistent with statewide higher education goals and the strategic plan.

Rubric criteria:



- Space renewal, workforce and completion priorities
- Addressing deferred maintenance issues
- Supporting research and economic development
- Collaboration with interested parties
- Student success of underserved populations
- Operational savings and sustainability
- Life safety, security of loss of use
- Leveraging institutional resources
- Institutional priorities

The rubric was revised in 2019 to double the emphasis on student success for underserved populations, aligning with the university funding formula definition (economically disadvantaged, ethnic/racial minorities, rural, veteran students).

#### STAFFING IMPACT

None. No positions are requested; implementation is led through university project delivery teams and HECC oversight.

#### QUANTIFYING RESULTS

If approved, success will be measured by:

- Elimination of \$279 million in deferred maintenance across Oregon's public universities
- Completion of renovations and new construction projects focused on student success, workforce, STEM, dental, and mental health
- Equitable allocation of resources based on the commission-adopted rubric
- Increased focus on capital renewal priorities and modernization of education-related spaces

Milestones: Legislative authorization of XI-Q and XI-G bonds; university match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

#### REVENUE SOURCE

- Other Funds (Article XI-Q and XI-G bonds): \$455,185,000
- University match: \$54 million (primarily donor contributions)

Projects are ranked and advanced in priority order per OAR 715-013-0075, with universities responsible for local matching and delivery.

#### EQUITY IMPACT

HECC's Equity Lens and Strategic Roadmap were integrated into the capital process. Capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and safety improvements benefit students who have historically faced barriers to completion and access. The HECC DEIA team assisted with grading of capital projects.

#### PROGRAMS AFFECTED

All seven Oregon public universities; nine prioritized projects for the 2027–29 ARB.

## BDV104

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### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Capital Construction  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-217-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Public University Capital Construction  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-217-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS   | General Fund | Lottery Funds | Other Funds | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|-------------|--------------|---------------|-------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |             |              |               |             |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |             |              |               |             |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| Policy Packages                                      |           |                                  |             |              |               |             |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | 5,000,000   | -            | -             | 5,000,000   | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | 135,000,000 | -            | -             | 135,000,000 | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | 450,970,806 | -            | -             | 450,970,806 | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | -         | -                                | 590,970,806 | -            | -             | 590,970,806 | -                | -                         | -                              |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                                | 590,970,806 | -            | -             | 590,970,806 | -                | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | 15.98%      | -            | -             | 15.98%      | -                | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | -           | -            | -             | -           | -                | -                         | -                              |

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BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-217-00-00-00000

| <i>Source</i>                 | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|----------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>            |                      |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds | 333,713,551          | 449,447,853                   | 509,547,853                    | 590,970,806                      | -                            | -                              |
| <b>Total Other Funds</b>      | <b>\$333,713,551</b> | <b>\$449,447,853</b>          | <b>\$509,547,853</b>           | <b>\$590,970,806</b>             | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## **Community College Capital Construction**

ORS 341.009 (13) stipulates the state should maintain a policy of substantial state participation in community college building costs with certain limitations. The Office of Postsecondary Finance and Capital administer the requirements according to OAR 589-003-0100, Community College Construction.

The capital construction projects requested in this budget include projects at five of the state's community colleges. The following list presents a prioritization of project requests with more details included in the related policy option package.

This program is managed by the Office of Postsecondary Finance and Capital. Brief project descriptions are included below.

### **2027-29 Community College Capital Project Descriptions**

#### **SEISMIC UPGRADES AND REQUIRED MAINTENANCE FOR CTE/STEM BUILDINGS (CENTRAL OREGON)**

This project will complete much-needed maintenance/repair/improvement projects for COCC buildings that serve Career and Technical Education (CTE) and STEM programs. A total of four buildings will be impacted. These buildings will be upgraded to improve safety, meet seismic requirements, enhance student learning, and upgrade the overall student educational experience and access to the college. Upgrades will include seismic retrofits, HVAC system replacements, and lighting system replacements. Include structural repair and renovations at Mazama and Redmond Manufacturing expansion phase II.

#### **BUILDING 3 FULL RENOVATION (CHEMEKETA)**

The project is a full building renovation of the 54-year-old, 57,300 square foot multi-classroom building ("Building 3") while maintaining its existing footprint. The project encompasses interior modernization creating instructionally appropriate spaces, improving acoustic insulation, and modernizing finishes. It also includes a renovation of building mechanical systems (including HVAC and restrooms), a new roof with added insulation, window replacements for energy code compliance, and reconfiguring the layout to improve building flow. The project addresses significant ADA compliance issues by redesigning and relocating restrooms and converting an inaccessible tiered auditorium into an ADA-compliant educational flex lab. It includes seismic strengthening to meet modern codes, hazardous material abatement, and the replacement of failing HVAC and inoperable windows to alleviate extreme indoor temperatures and mitigate indoor air quality risks.

#### FITNESS EDUCATION CENTER RENOVATION (LANE)

Lane intends to undertake a targeted renovation of the Fitness Education Events Center to address deficiencies in the building's structural stability and mechanical systems. The renovation will include upgrading these critical building systems, some space reconfiguration, accessibility improvements, the renewal or replacement of finishes, and upgrades to architectural systems.

#### CAPITAL ASSETS REVITALIZATION (LINN BENTON)

The goal of this project is to modernize critical building systems across the Albany and Corvallis campuses, including life safety, roofing, HVAC, electrical, and plumbing systems. Upgrading these systems to current standards will improve reliability, enhance energy efficiency, and ensure a safer environment – supporting LBCC's educational mission for the next 30 years while protecting students, staff, and facility investments.

This project will focus on life safety, roofing, HVAC, high-voltage electrical, civil, and structural systems.

#### ROCK CREEK CAMPUS BUILDING 2 COMPLEX - PHASE II (PORTLAND)

This project will fund the second phase of building renovation for B2. Phase I of the project will include a campus plan (now complete), design and engineering of both a new Building Construction Technology building and renovation of the south wing of B2, and any associated swing space needs. Phase II, for which 2027 State grant funding is requested, will be dedicated to the construction and construction administration of the remaining scope in B2. When the B2 project is complete instructional spaces will be upgraded, CTE teaching areas improved, student study and collaboration space added as well as staff work and meeting space. B2 is a large and complex structure that houses a mix of academic and CTE programs. It is a well-used facility, in fact favored by many students because of its central location on campus. The exposure to a variety of programs and experiences is a dynamic that students support and want to keep. This project is a priority for the college.

#### TABLE ROCK CAMPUS RENOVATION (ROGUE)

The Table Rock Campus Comprehensive Modernization and CTE Expansion Project will increase instructional capacity, improve student access, and better align Rogue Community College programs with regional workforce demand. RCC has experienced significant growth in Career and Technical Education (CTE), particularly in healthcare, manufacturing, and skilled trades. However, existing facilities are at or near capacity and are not configured to support continued growth. As a result, qualified students are unable to access high-demand



programs, delaying or preventing completion. This project reorganizes and modernizes existing space to create program-ready classrooms, laboratories, and workforce training environments while improving campus navigation and student access to services. It also integrates technology-enabled and simulation-based instruction to expand hands-on learning.

#### **BARBER/WEESE RENEWAL (TREASURE VALLEY)**

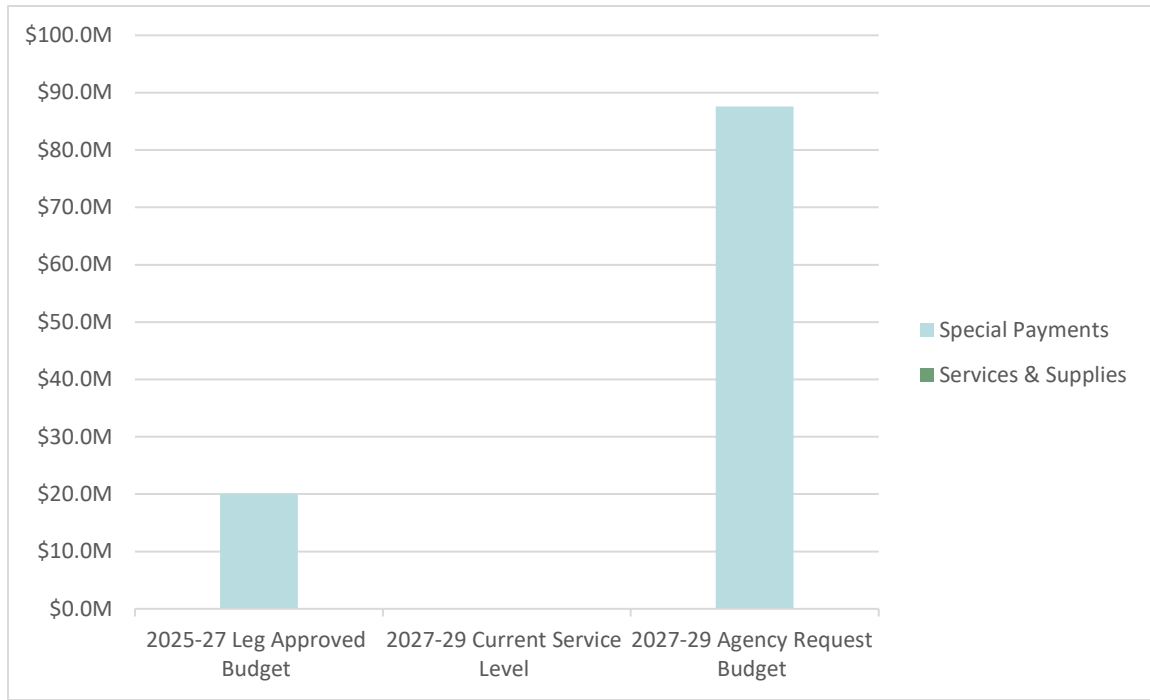
Treasure Valley Community College proposes the Barber Hall Renewal Project, followed by targeted accessibility upgrades in the Weese Building, to address critical safety, infrastructure, and accessibility deficiencies across two of the College's most heavily used academic and student support facilities.

Both facilities exhibit aging mechanical, electrical, and plumbing systems, seismic vulnerabilities, and significant ADA accessibility barriers, requiring modernization to meet contemporary instructional needs and safety standards. Modernization work will include seismic retrofits, replacement of outdated HVAC systems, plumbing upgrades, and elevator modernization in both buildings to ensure safe, reliable vertical circulation.

#### **TRADES AND APPRENTICESHIP HUB (UMPQUA)**

Umpqua Community College proposes the renovation and expansion of Lockwood Hall to modernize and grow its Trades and Apprenticeship programs in response to critical regional workforce needs. Originally constructed in 1969, the facility no longer meets current industry standards or supports the technology, safety requirements, and space demands necessary for high-quality technical training. Existing programs particularly welding and automotive, have exceeded available lab capacity, limiting student access and program growth.

This project will address these challenges by upgrading essential infrastructure and expanding instructional space to support both existing and new program offerings. Planned program expansions include electrification and Advanced Driver Assistance Systems within the automotive programs, as well as diesel maintenance, HVAC, and agricultural apprenticeship pathways.



## **Policy Option Package 301 – Community College Capital Construction (Article XI-G)**

### **PURPOSE**

HECC requests Article XI-G bond authority to fund eight capital construction projects across Oregon’s community colleges, prioritized under OAR 589-003-0100 and consistent with HECC’s statutory role under ORS 350.075(3). The package focuses on improvement and replacement of existing education-related space, including seismic retrofitting, modernization of classrooms and laboratories, and upgraded student services spaces. Collectively, the projects reflect statewide goals for safety, instructional quality, and equitable student success.

Statewide impact highlights (ARB overview):

- Projects ranked via the OAR rubric and advanced to the Commission as a prioritized list.
- Four projects target technical skill development aligned with regional workforce needs; seven projects include a strong emphasis on student success spaces and services.
- Colleges will provide ~\$107 million in matching funds; projects will eliminate ~\$86 million in deferred maintenance across the system.

### **HOW ACHIEVED**

Structured review & prioritization: A capital review process—beginning with a capital subcommittee of volunteer presidents, confirmation by the Oregon Presidents Council, and final adoption by the Higher Education Coordinating Commission—ensures alignment to statewide goals and readiness. HECC staff provide technical assistance throughout submissions.

Timeline (2027–29 ARB cycle):

- Projects submitted: April 2026
- Capital Construction Workgroup ranks projects: May 2026
- Oregon Presidents Council review: April 2026
- HECC adopts list for inclusion in ARB: August 2026

Policy & principles: The rubric prioritizes projects that:

- Serve instructional purposes and documented service needs;
- Address facility gaps not solvable by interim or existing space;
- Complete comprehensive campus facility plans;
- Demonstrate local planning and needs assessment;
- Support safety/security, occupational and economic needs, collaboration, sustainability, and student services.

Commission practice: To support legislative decision-making, HECC advances the full prioritized list rather than pre-curtailling projects, providing transparent statewide ranking aligned with the Strategic Roadmap and the Equity Lens.

#### STAFFING IMPACT

None. No positions are requested; implementation is led through established HECC capital processes and college project delivery teams.

#### QUANTIFYING RESULTS

If approved, success will be measured by:

- Deferred maintenance reduction of approximately \$86 million statewide;
- Seismic risk mitigation and modernization of instructional labs/classrooms across approved campuses
- Workforce alignment: completion of four technical-skill projects serving regional labor needs (program capacity, lab upgrades, credential throughput);
- Student success improvements: upgrades to advising, retention, and support spaces across seven projects
- Local match mobilization: securing ~\$107 million in college and community resources to leverage state bonds (documented through local actions and bond measures where applicable)

Milestones: Legislative authorization of XI-G bonds; college match confirmations; design completions; bid awards; construction start/finish; occupancy and post-project performance review (facility readiness, utilization, safety compliance).

#### REVENUE SOURCE

- Other Funds (Article XI-G bonds): \$88,530,000
- Local/Institutional match: approximately \$107,000,000

Projects are ranked and advanced in priority order per OAR 589-003-0100, with colleges responsible for local matching and delivery.

#### EQUITY IMPACT

The Equity Lens and Strategic Roadmap were integrated into the capital process. HECC's capital guides and principles were refined to emphasize historically underrepresented populations, ensuring that space modernization and seismic safety improvements benefit students who have historically faced barriers to completion and access.

#### PROGRAMS AFFECTED

Systemwide impact across Oregon's 17 community colleges; eight prioritized projects for the 2027–29 ARB.

## ORBITS Reports

BDV104

| Summary of 2027-29 Biennium Budget                                                                     |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
|--------------------------------------------------------------------------------------------------------|-----------|----------------------------------|-------------------|--------------|---------------|---------------------------------------------------------------------------|------------------|---------------------------|--------------------------------|
| Higher Education Coordinating Commission<br>Community College Capital Construction<br>2027-29 Biennium |           |                                  |                   |              |               | Agency Request Pre-Audit<br>Cross Reference Number: 52500-218-00-00-00000 |                  |                           |                                |
| Description                                                                                            | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS         | General Fund | Lottery Funds | Other Funds                                                               | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
| 2025-27 Leg Adopted Budget                                                                             | -         | -                                | 20,000,000        | -            | -             | 20,000,000                                                                | -                | -                         | -                              |
| 2025-27 Emergency Boards                                                                               | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| <b>2025-27 Leg Approved Budget</b>                                                                     | -         | -                                | <b>20,000,000</b> | -            | -             | <b>20,000,000</b>                                                         | -                | -                         | -                              |
| <b>2027-29 Base Budget Adjustments</b>                                                                 |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| Net Cost of Position Actions                                                                           |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| Administrative Biennialized E-Board, Phase-Out                                                         | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| Estimated Cost of Merit Increase                                                                       | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| Base Debt Service Adjustment                                                                           | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| Base Nonlimited Adjustment                                                                             | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| Capital Construction                                                                                   | -         | -                                | (20,000,000)      | -            | -             | (20,000,000)                                                              | -                | -                         | -                              |
| <b>Subtotal 2027-29 Base Budget</b>                                                                    | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 020 - Phase In / Out Pgm & One-time Cost                                                               |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| 021 - Phase-in                                                                                         | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 022 - Phase-out Pgm & One-time Costs                                                                   | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                        | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 030 - Inflation & Price List Adjustments                                                               |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| Cost of Goods & Services Increase/(Decrease)                                                           | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| <b>Subtotal</b>                                                                                        | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 040 - Mandated Caseload                                                                                |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| 040 - Mandated Caseload                                                                                | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 050 - Fundshifts and Revenue Reductions                                                                |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| 050 - Fundshifts                                                                                       | -         | -                                | -                 | -            | -             | -                                                                         | -                | -                         | -                              |
| 060 - Technical Adjustments                                                                            |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| 08/13/26<br>9:44 AM                                                                                    |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| Page 60 of 62                                                                                          |           |                                  |                   |              |               |                                                                           |                  |                           |                                |
| BDV104 - Biennial Budget Summary<br>BDV104                                                             |           |                                  |                   |              |               |                                                                           |                  |                           |                                |

**Summary of 2027-29 Biennium Budget**

Higher Education Coordinating Commission  
Community College Capital Construction  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-218-00-00-00000

| <i>Description</i>                             | <i>Positions</i> | <i>Full-Time<br/>Equivalent<br/>(FTE)</i> | <i>ALL FUNDS</i> | <i>General Fund</i> | <i>Lottery Funds</i> | <i>Other Funds</i> | <i>Federal<br/>Funds</i> | <i>Nonlimited<br/>Other Funds</i> | <i>Nonlimited<br/>Federal<br/>Funds</i> |
|------------------------------------------------|------------------|-------------------------------------------|------------------|---------------------|----------------------|--------------------|--------------------------|-----------------------------------|-----------------------------------------|
| 060 - Technical Adjustments                    | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |
| <b>Subtotal: 2027-29 Current Service Level</b> | -                | -                                         | -                | -                   | -                    | -                  | -                        | -                                 | -                                       |

### Summary of 2027-29 Biennium Budget

Higher Education Coordinating Commission  
Community College Capital Construction  
2027-29 Biennium

Agency Request Pre-Audit  
Cross Reference Number: 52500-218-00-00-00000

| Description                                          | Positions | Full-Time<br>Equivalent<br>(FTE) | ALL FUNDS  | General Fund | Lottery Funds | Other Funds | Federal<br>Funds | Nonlimited<br>Other Funds | Nonlimited<br>Federal<br>Funds |
|------------------------------------------------------|-----------|----------------------------------|------------|--------------|---------------|-------------|------------------|---------------------------|--------------------------------|
| <b>Subtotal: 2027-29 Current Service Level</b>       | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 070 - Revenue Reductions/Shortfall                   |           |                                  |            |              |               |             |                  |                           |                                |
| 070 - Revenue Shortfalls                             | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Modified 2027-29 Current Service Level</b>        | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 080 - E-Boards                                       |           |                                  |            |              |               |             |                  |                           |                                |
| 081 - June 2026 Emergency Board                      | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Subtotal Emergency Board Packages</b>             | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| Policy Packages                                      |           |                                  |            |              |               |             |                  |                           |                                |
| 101 - IT Modernization Continuation - FAMIS          | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 103 - WIOA Transfer to OED                           | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 104 - OLDC Senior Research Analyst and OPA           | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 106 - Indirect Funding                               | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 301 - CC Institution Capital Projects, XI-G          | -         | -                                | 87,570,026 | -            | -             | 87,570,026  | -                | -                         | -                              |
| 302 - PU Institution Capital Projects, XI-F          | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 303 - PU Institution Capital Improvement & Renewal   | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| 304 - PU Institution Capital Projects, XI-Q & XI-G   | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |
| <b>Subtotal Policy Packages</b>                      | -         | -                                | 87,570,026 | -            | -             | 87,570,026  | -                | -                         | -                              |
| <b>Total 2027-29 Agency Request Pre-Audit</b>        | -         | -                                | 87,570,026 | -            | -             | 87,570,026  | -                | -                         | -                              |
| Percentage Change From 2025-27 Leg Approved Budget   | -         | -                                | 337.85%    | -            | -             | 337.85%     | -                | -                         | -                              |
| Percentage Change From 2027-29 Current Service Level | -         | -                                | -          | -            | -             | -           | -                | -                         | -                              |

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BDV104 - Biennial Budget Summary  
BDV104



BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2027-29 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-218-00-00-00000

| Source                        | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27 Leg<br>Approved Budget | 2027-29 Agency<br>Request Budget | 2027-29<br>Governor's Budget | 2027-29 Leg.<br>Adopted Budget |
|-------------------------------|---------------------|-------------------------------|--------------------------------|----------------------------------|------------------------------|--------------------------------|
| <b>Other Funds</b>            |                     |                               |                                |                                  |                              |                                |
| General Fund Obligation Bonds | 37,500,000          | 20,000,000                    | 20,000,000                     | 87,570,026                       | -                            | -                              |
| <b>Total Other Funds</b>      | <b>\$37,500,000</b> | <b>\$20,000,000</b>           | <b>\$20,000,000</b>            | <b>\$87,570,026</b>              | <b>-</b>                     | <b>-</b>                       |

\_\_\_\_ Agency Request  
2027-29 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

## SPECIAL REPORTS

### IT Project Prioritization Matrix

#### Budget and Project Input

| Agency Name | Leg. Prog. Area | IT Project Name / Budget | PPM Idea/Project Name | Short Desc.         | New or Cont. | Start Date | Policy Option Package Request (Y/N) | POP # / Budget | Cost Type | Bien.            | Funding Source | ORBITS Budget Category          | Line Item Desc. | Budget Amount |
|-------------|-----------------|--------------------------|-----------------------|---------------------|--------------|------------|-------------------------------------|----------------|-----------|------------------|----------------|---------------------------------|-----------------|---------------|
| HECC        | EDU             | Budget                   |                       | Personal Services   | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | GF             | 3XXX - Personnel Services       | IT PS           | 6,679,218     |
| HECC        | EDU             | Budget                   |                       | Personal Services   | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | FF             | 3XXX - Personnel Services       | IT PS           | 561,380       |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | GF             | 4200 - Telecommunications       |                 | 284,478       |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | OF             | 4200 - Telecommunications       |                 | 124,679       |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | FF             | 4200 - Telecommunications       |                 | 109,263       |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | GF             | 4250 - Data Processing          |                 | 76,112        |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | OF             | 4250 - Data Processing          |                 | 1,414,359     |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | FF             | 4250 - Data Processing          |                 | 7,162         |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | GF             | 4315 - IT Professional Services |                 | 540,443       |
| HECC        | EDU             | Budget                   |                       | Services & Supplies | Cont.        |            | No                                  | Budget         | Operating | 2031 and ongoing | OF             | 4315 - IT Professional Services |                 | 154,450       |

|      |     |                                                                                   |                                                                                   |                                                                                                                                                                                                                                                                                                                                       |        |            |     |        |                 |                  |    |                                  |                                                                                     |           |
|------|-----|-----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|------------|-----|--------|-----------------|------------------|----|----------------------------------|-------------------------------------------------------------------------------------|-----------|
| HECC | EDU | Budget                                                                            |                                                                                   | Services & Supplies                                                                                                                                                                                                                                                                                                                   | Cont . |            | No  | Budget | Operating       | 2031 and ongoing | FF | 4315 - IT Professional Services  |                                                                                     | 169,201   |
| HECC | EDU | Budget                                                                            |                                                                                   | Services & Supplies                                                                                                                                                                                                                                                                                                                   | Cont . |            | No  | Budget | Operating       | 2031 and ongoing | GF | 4715 - IT Expendable Property    |                                                                                     | 92,756    |
| HECC | EDU | Budget                                                                            |                                                                                   | Services & Supplies                                                                                                                                                                                                                                                                                                                   | Cont . |            | No  | Budget | Operating       | 2031 and ongoing | OF | 4715 - IT Expendable Property    |                                                                                     | 46,175    |
| HECC | EDU | Budget                                                                            |                                                                                   | Services & Supplies                                                                                                                                                                                                                                                                                                                   | Cont . |            | No  | Budget | operating       | 2031 and ongoing | FF | 4715 - IT Expendable Property    |                                                                                     | 39,287    |
| HECC | EDU | POP 104 - OLDC Senior Research Analyst and Operations Policy Analyst              | POP 104 - OLDC Senior Research Analyst and Operations Policy Analyst              | This is a budget neutral POP using cost savings from technological upgrades to add 2 new positions at 1.76 FTE                                                                                                                                                                                                                        | New    | 2027-07-01 | Yes | 104    | Operating       | 2031 and ongoing | OF | 3XXX - Personnel Services        | PS                                                                                  | 737,000   |
| HECC | EDU | POP 204 - Statewide Online Course Sharing Platform Pilot                          | POP 204 - Statewide Online Course Sharing Platform Pilot                          | Contract with a vendor to provide an online course sharing platform available to all 24 public institutions as a pilot program                                                                                                                                                                                                        | New    | 2027-07-01 | Yes | 204    | Implementa-tion | 2031 and ongoing | GF | 4315 - IT Professional Services  | S&S                                                                                 | 1,500,000 |
| HECC | EDU | POP 101 - Continuation of IT Modernization - OSAC Modernization/FAMIS Replacement | POP 101 - Continuation of IT Modernization - OSAC Modernization/FAMIS Replacement | This will be the 3 <sup>rd</sup> phase of the HECC Mod project. ETPL has been completed and PCSVets will be completed or very near completion by the start of the 27-29 biennium. The Financial Aid Management Information System (FAMIS) serves as the primary tool to administer all of the state's Higher Education financial aid. | Cont . |            | Yes | 101    | Operating       | 2029-31          | OF | 4XXX Other Services and Supplies | This POP requests \$7M OF for 27-29 and an additional \$4M in 29-31 for completion. | 7,000,000 |

## Positions Input

| Agency Name | Legislative Program Area | Position Number | Classification                           | Working Title                          | Policy Option Package Request (Y/N) | POP # / Budget | Describe need for new positions                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
|-------------|--------------------------|-----------------|------------------------------------------|----------------------------------------|-------------------------------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| HECC        | EDU                      | 5250030         | Information Systems: Specialist 4 - 1454 | IT User Support Specialist             | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | Guidance:                                                                                                                                                     |
| HECC        | EDU                      | 5250034         | Information Systems: Specialist 7 - 1457 | Software Developer                     | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -Include position numbers that compose IT Services in the agency regardless of where they sit organizationally in the agency.                                 |
| HECC        | EDU                      | 5250047         | Information Systems: Specialist 7 - 1457 | Business Analyst                       | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -If the agency has a formal IT section, include those positions.                                                                                              |
| HECC        | EDU                      | 5250082         | Information Systems: Specialist 6 - 1456 | Cyber Security and Cloud Administrator | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -If the agency does not have a formal IT section and has IT positions that report to an IT leader other than a CIO, include those positions.                  |
| HECC        | EDU                      | 5250083         | Information Systems: Specialist 7 - 1457 | Senior Application & DB Developer      | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -If the agency has additional IT positions that reside in program areas (ie: Workday, GIS, data), include those positions.                                    |
| HECC        | EDU                      | 5250084         | Information Systems: Specialist 7 - 1457 | Network Analyst                        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -Include positions that may not be an IT classification (ie: OFA, ...)                                                                                        |
| HECC        | EDU                      | 5250085         | Information Systems: Specialist 7 - 1457 | Network Specialist                     | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -For positions that are not fully allocated to IT activities, include if removal of the position would impact IT services and functions.                      |
| HECC        | EDU                      | 5250103         | Chief Information Manager 2 - 7444       | Director of Information Systems        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -For managerial/administrative positions that oversee multiple activities and would remain if the IT activities were removed, do not include those positions. |
| HECC        | EDU                      | 5250106         | Information Systems: Specialist 7 - 1457 |                                        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              | -For positions that are not IT classification, include if removal of the position would impact IT services and functions.                                     |
| HECC        | EDU                      | 5250111         | Information Systems: Specialist 5 - 1455 | IT Administrator                       | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250124         | Information Systems: Specialist 7 - 1457 | Senior .Net Developer                  | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250128         | Information Systems: Specialist 7 - 1457 | Systems Analyst                        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250148         | Information Systems: Specialist 7 - 1457 | Senior .Net Developer                  | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250304         | Information Systems: Specialist 7 - 1457 |                                        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5254079         | Information Systems: Specialist 8 - 1458 | Modernization Systems Architect        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5254082         | Information Systems: Specialist 8 - 1458 | Systems Architect                      | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5254080         | Operations & Policy Analyst 4 - 0873     | Data Strategy & Operations Lead        | No                                  | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250269         |                                          |                                        |                                     | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      | 5250303         |                                          |                                        |                                     | Budget         |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Senior Research Analyst                  | Senior Research Analyst                | Yes                                 | 104            | The Oregon Longitudinal Data Collaborative (OLDC) links data on Oregon students as they move from K-12 education through postsecondary and into the workforce and conducts research on this longitudinal data to steer education policy. Capacity is severely limited in two functions: research and communications. This POP addresses this limitation by using cost savings to add 2 additional positions. |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 4 - 0873     | Operations & Policy Analyst 4 - 0873   | Yes                                 | 104            | The Oregon Longitudinal Data Collaborative (OLDC) links data on Oregon students as they move from K-12 education through postsecondary and into the workforce and conducts research on this longitudinal data to steer education policy. Capacity is severely limited in two functions: research and communications. This POP addresses this limitation by using cost savings to add 2 additional positions. |                                                                                                                                                               |
| HECC        | EDU                      |                 | Project Manager 3 - 0856                 | Project Director                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Project Manager 1 - 0854                 | Project Coordinator                    | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Information Systems: Specialist 7 - 1457 | Business Analyst                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 3 - 0872     | Business Analyst                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 3 - 0872     | Business Analyst                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 3 - 0872     | Business Analyst                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 3 - 0872     | Business Analyst                       | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |
| HECC        | EDU                      |                 | Operations & Policy Analyst 3 - 0872     | OCM Analyst                            | Yes                                 | 101            |                                                                                                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                               |

## IT Budget Request

| IT Project Name / Budget (All) |                                         |                         |                    |                         |                                   |             |               |                         |             |
|--------------------------------|-----------------------------------------|-------------------------|--------------------|-------------------------|-----------------------------------|-------------|---------------|-------------------------|-------------|
|                                | Column Labels<br>2029-31<br>Other Funds | 27-29 and ongoing Total | (blank)<br>(blank) | 27-29 and ongoing Total | 27-29 and ongoing<br>General Fund | Other Funds | Federal Funds | 27-29 and ongoing Total | Grand Total |
| Sum of Budget Amount           | 7,000,000                               | 7,000,000               |                    |                         | 9,173,007                         | 2,476,663   | 886,293       | 12,535,963              | 19,535,963  |

## IT Projects Request

| Sum of Budget Amount                                                              | Column Labels<br>2029-31<br>Other Funds | 27-29 and ongoing Total | (blank)<br>(blank) | 27-29 and ongoing Total | 27-29 and ongoing<br>General Fund | Other Funds  | Federal Funds | 27-29 and ongoing Total | Grand Total   |
|-----------------------------------------------------------------------------------|-----------------------------------------|-------------------------|--------------------|-------------------------|-----------------------------------|--------------|---------------|-------------------------|---------------|
| Budget                                                                            |                                         |                         |                    |                         | 7,673,007.00                      | 1,739,663.00 | 886,293.00    | 10,298,963.00           | 10,298,963.00 |
| (blank)                                                                           |                                         |                         |                    |                         |                                   | 737,000.00   |               | 737,000.00              | 737,000.00    |
| POP 104 - OLDC Senior Research Analyst and Operations Policy Analyst              |                                         |                         |                    |                         | 1,500,000.00                      |              |               | 1,500,000.00            | 1,500,000.00  |
| POP 204 - Statewide Online Course Sharing Platform Pilot                          |                                         |                         |                    |                         |                                   |              |               |                         |               |
| POP 101 - Continuation of IT Modernization - OSAC Modernization/FAMIS Replacement | 7,000,000.00                            | 7,000,000.00            |                    |                         |                                   |              |               |                         | 7,000,000.00  |
| Grand Total                                                                       | 7,000,000.00                            | 7,000,000.00            |                    |                         | 9,173,007.00                      | 2,476,663.00 | 886,293.00    | 12,535,963.00           | 19,535,963.00 |

## **IT Strategic Plan**

The plan sets a roadmap for IT and data analytics that aligns technology investments with HECC’s agency priorities, centering on three pillars: achieve IT operational excellence, improve agency security, and deliver effective analytics. Governance (via the HECC IT Governance Committee), clear mission/vision, and guiding principles (accountability, accessibility, collaboration, customer success, and DEI) frame initiatives to mature processes, strengthen competencies, and produce measurable business value.

The full [HECC IT Strategic Plan](#) is available on the HECC website.

## **IT Strategic Plan Progress Report 2026**

The 2026 IT Strategic Plan Progress Report describes HECC’s advancement of major IT modernization, security, data governance, and operational excellence initiatives during the 2025–26 period. It highlights improvements to business-supporting platforms, cloud modernization, strengthened cybersecurity maturity, and the establishment of enterprise data governance structures. The report notes progress in DevOps practices, project management oversight, and analytics capability, while also acknowledging challenges such as vendor transitions, resource constraints, and pending business decisions—all addressed through adaptive planning and coordination with executive leadership, EIS, and third-party vendors.

The full [HECC IT Strategic Plan Progress Report 2026](#) is available on the HECC website.

## **Annual Performance Progress Report**

HECC’s 2025 Key Performance Metrics highlight statewide trends in college access, affordability, completion, and educational attainment. The report tracks 17 measures, including college-going rates, community college completion and transfer, public university graduation rates, and postsecondary attainment among young adults. Results show modest improvements in educational attainment and a sharp increase in community college completion and transfer, while other measures—such as college credits earned by K–12 students and university graduation rates—remain relatively stable. Each metric includes disaggregated data by race/ethnicity to surface persistent equity gaps and inform Oregon’s long-term goal of increasing postsecondary success for all learners.

The HECC publishes its [Annual Key Performance Measures](#) and other goals on the agency website: [HECC Oregon’s Educational Attainment Goals](#)

# Audit Response Report

## Audit in Process



Steve Bergmann  
Division Director



Audits Division  
Page 2

April 28, 2026

Ben Cannon, Director  
Higher Education Coordinating Commission  
3225 25th Street SE  
Salem, OR 97302

Dear Ben Cannon:

We are beginning the annual audit of the State of Oregon's financial statements and related note disclosures included in the Annual Comprehensive Financial Report (ACFR) as of June 30, 2026. This letter confirms our acceptance and our understanding of this audit engagement as it relates to work to be performed at the Higher Education Coordinating Commission (department).

### Audit Objective and Scope

The objective of the audit is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America (GAAS) and *Government Auditing Standards* (GAS) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Audit work to be performed at your department for the year ending June 30, 2026, will, in part, allow us to achieve this objective. We will audit selected financial accounts determined to be material to the State of Oregon's financial statements. Most of our audit work at your department will be completed by the end of October 2026.

### Management Responsibilities

Our audit will be conducted on the basis that department management acknowledges and understands that they have responsibility for:

- submitting timely, accurate accounting information to the Department of Administrative Services for the preparation and fair presentation of the financial statements and related note disclosures in accordance with accounting principles generally accepted in the United States of America;

- the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error;
- providing the auditors with
  - access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements such as records, documentation, and other matters;
  - additional information that we may request from management for the purpose of the audit; and
  - unrestricted access to persons within the entity from whom we determine it necessary to obtain audit evidence;
- establishing, implementing, and maintaining effective internal controls to help ensure
  - goals and objectives are met;
  - the department complies with laws, regulations, and the provisions of contracts or grant agreements;
  - management and financial information is reliable and properly reported;
  - to prevent and detect fraud; and taking timely and appropriate steps to remedy fraud, illegal acts, violations of provisions of contracts or grant agreements, or abuse; and
- providing management's planned corrective actions to address the findings and recommendations of the auditors.

The audit does not relieve department management or those charged with governance of their responsibilities. As part of the audit process, we will request from management written confirmation concerning representations made to us in connection with the audit.

### Auditor Responsibilities and Limitations of the Audit

We will conduct our audit in accordance with GAAS and GAS. We will exercise professional judgment and maintain professional skepticism throughout the audit. In addition, we will also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstance, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. However, we will communicate to you in writing concerning any significant deficiencies or material weaknesses in internal control relevant to the audit of the financial statements that we have identified during the audit.

Tobias Read  
Oregon Secretary of State

Michael Kaplan  
Deputy Secretary of State

255 Capitol St NE, Ste 180  
Salem, Oregon 97310  
Information (503) 986-2255  
sos.oregon.gov/audits



- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- perform tests of the department's compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts but not for the purpose of expressing an opinion on compliance with those provisions.

We will design and perform audit procedures whose nature, timing and extent are responsive to the assessed risks of material misstatement. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. In addition, we will determine whether any of the risks identified are, in the auditor's professional judgment, risks that require special audit consideration (known as significant risks). Significant risks may include risks related to fraud; recent significant economic, accounting, or other developments; complexity of transactions; or the degree of subjectivity or uncertainty in the measurement of financial information. Based on auditing standards and the prior audit, the following are significant risks in the current audit. If any new significant risks are identified during the audit, we will communicate them.

- Risk of management override of controls (required by standards)

Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk that some material misstatements or noncompliance may not be detected exists, even though the audit is properly planned and performed in accordance with audit standards.

## Reporting

At the conclusion of the audit, we will issue a management letter to department management and others charged with governance, as applicable. The letter will include the results of our audit including any deficiencies in internal controls identified requiring corrective action. It will also communicate to management any instances of fraud, abuse, and noncompliance with applicable laws, regulations, contracts, and grant agreements identified during the audit.

## Other Relevant Information

Upon request, our records are available for public review at the completion of each audit by interested parties including the public, federal agencies, and the U.S. Government Accountability Office. However, any confidential information obtained during our audit continues to be treated as confidential.

The audit work is under my direction and Geoff Hill will lead fieldwork. Please let us know whether we will need to offer an ADA accommodation to any of your staff during this audit. We will be scheduling an entrance conference to discuss the audit. Should you have any questions, you may contact Geoff Hill, Lead Auditor, or me at [geoff.m.hill@sos.oregon.gov](mailto:geoff.m.hill@sos.oregon.gov) or [kelly.l.olson@sos.oregon.gov](mailto:kelly.l.olson@sos.oregon.gov).

A copy of this letter should be signed by the director or deputy director along with the department's chief financial officer or equivalent to indicate the department's acknowledgement, and agreement with, the arrangements and our respective responsibilities for the audit.

Sincerely,

*Kelly Olson*

Kelly L. Olson, CPA  
Audit Manager

cc: Ramona Rodamaker, Deputy Executive Director  
Tom Riel, Director of Operations  
Jessica Zachary, Accounting Manager  
Terry Robbins, Chief Audit Executive  
Greg Hamann, Chair, Higher Education Coordinating Commission

Department management has read, and is in agreement with, the arrangements and our respective responsibilities for the audit of the State of Oregon's financial statements.

*Tom Riel* 5/4/2026  
Signature and Date

Director of Operations, HECC  
Print Name and Title

*Ben Carson* 5/7/2026  
Signature and Date

Executive Director, HECC  
Print Name and Title





**Oregon**  
Tina Kotek, Governor

Higher Education Coordinating Commission  
3225 25th Street SE  
Salem, Oregon 97302  
[www.oregon.gov/HigherEd](http://www.oregon.gov/HigherEd)

August 20, 2026

Karen Williams  
Statewide Financial Compliance Analyst  
Office of the State Controller  
155 Cottage Street NE  
Salem, OR 97301-3969

Dear Karen Williams,

For the fiscal year 2026 year-end audit under 2 CFR Part 200 – Uniform Guidance, the Higher Education Coordinating Commission (HECC) submits the following status update:

**Finding: 2025-010** — Management should ensure accounting balances with state universities are complete and accurate

**Status to report (per 2 CFR § 200.511(b)):** Corrective action taken.

HECC has fully resolved finding 2025-010. To ensure complete and accurate reporting of Article XI-F bond transactions:

- The HECC reviewed and updated the XI-F and XI-G Bond Issuance Standard Operation Procedures to incorporate all required entries stated in the Oregon Accounting Manual (OAM).
- Communication workflows between Postsecondary Finance & Capital (PFC), Procurement, and Fiscal/Accounting have been strengthened. PFC's Debt Service Management Reference Manual was updated, and executed bond contracts and debt service schedules are now systematically provided to Operations to reconcile agency receivables with institutional payables.
- The HECC completed and implemented a Year-End Confirmation of Balances Procedure to formalize reconciliation with each university at close. FY25 post-closing entries provided by DAS Statewide Accounting and Reporting Services were recorded on April 17, 2026 and documentation retained.

In summary, corrective action for finding 2025-010 has been completed. If you have any questions or concerns, please feel free to contact me at 971-375-7663 or at [Jessica.Zachary@hecc.oregon.gov](mailto:Jessica.Zachary@hecc.oregon.gov).

Sincerely,

*Jessica Zachary*

Higher Education Coordinating Commission

## Previous Audit Responses



Oregon

Tina Kotek, Governor

Higher Education Coordinating Commission  
3225 25th Street SE  
Salem, Oregon 97302  
[www.oregon.gov/HigherEd](http://www.oregon.gov/HigherEd)

August 15, 2025

Karen Williams  
Department of Administrative Services  
Office of the State Controller  
155 Cottage Street NE  
Salem, OR 97301-3969

Dear Karen Williams,

In response to fiscal year 2025 year-end audit, 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), the Higher Education Coordination Commission (HECC) reports on the following:

1. 2022-061 FFATA Reports were not prepared or submitted
2. 2022-062 Improve controls over payroll

1. The HECC has taken corrective action and resolved the 2022-061 finding. The HECC completed and has implemented procedures to ensure timely entry into the FSRS of all awards that equal or exceed \$30,000. In addition, the HECC has implemented a current process as of January 01, 2024, to record in its activity log to document in the event when there are zero subawards to submit to FSRS. Furthermore, current accounting staff are working FSRS to switch the reports to have a shared login. This will allow the HECC to retain historical reporting documentation.

Due to the most recent single audit for the HECC performed by the Office of the Secretary of State, it has found the HECC had two subawards (23-133C and 23-133E) were reported incorrectly in May of 2024. After these findings, as of April 1, 2025, we have completed and resolve by updating our procedure to ensure future reports are reported correctly.

2. The HECC has taken corrective action and resolved the 2022-062 finding. The HECC completed and implemented its process to improve controls over payroll as of July 01,



Oregon

Tina Kotek, Governor

Higher Education Coordinating Commission  
3225 25th Street SE  
Salem, Oregon 97302  
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2023. The HECC has since created reminder emails to all Management Staff to submit their respective employees' timesheets in a timely manner.

The HECC continues to use its processes to improve controls over payroll as of July 01, 2023. Managers and employees are sent MS Outlook calendar reminders with payroll cutoff reminders for Payroll Run 1 and Run 2, and submission dates. Payroll audits monthly timesheet submittals to reach out to those directly, employees and/or managers, who are not in compliance before the final monthly deadline. The HECC also created reminder emails to all Management Staff to submit their respective employees' timesheets in a timely manner.

The HECC is currently monitoring by reviewing timesheet approval reports on a quarterly basis to ensure the Workday System is not automatically approving timesheet. We will address any automatic system approval to the HECC's Executive Management Team as they occur to ensure its Management Team are properly authorizing timesheets. In addition to the quarterly monitoring of Workday Timesheet reports, HECC has developed and provided training for all managers on how to ensure their direct reports have submitted timesheets in a timely manner monthly. Therefore, as of July 1, 2025, the HECC has completed and resolve 2022-062 audit finding.

In summary, the HECC is pleased that we have taken corrective action to resolve both 2022-061 & 2022-062 finding. If you have any questions or concerns, please feel free to contact me at 503-971-3080 or at [Christopher.Bui@HECC.OregonGov](mailto:Christopher.Bui@HECC.OregonGov).

Sincerely,

Christopher Bui

Higher Education Coordinating Commission  
Fiscal Services Director

## **Affirmative Action Plan and Statewide Report**

HECC will submit its updated Affirmative Action Plan (AAP) in alignment with statewide requirements issued by the DAS Office of Cultural Change, which partners with agencies to track compliance and guide AAP development. The completed report—scheduled for release later in the cycle will be publicly posted here:

<https://www.oregon.gov/highered/about/Documents/Employment/HECC-AA-Equitable-Workforce-Plan.pdf>.

The AAP will include an evaluation of management personnel for effectiveness in meeting affirmative action objectives, a summary of agency performance toward current biennium goals, and projected objectives for the upcoming biennium, as required in the 2027–29 DAS Budget Instructions. It will also document HECC’s contracting activity with minority-owned businesses, consistent with ORS 659A.012–659A.015 and statewide DEI directives.

## **Maximum Supervisory Ratio report**

HECC currently operates at a manager-to-staff supervisory ratio of 1:7. With the transfer of the WIOA Title I program to the Oregon Employment Department under POP 103—which includes the movement of 15 permanent positions—the agency’s supervisory structure will be materially affected. As a result, HECC anticipates the need to adjust its official supervisory ratio to 1:6 to accurately reflect the post-transfer organizational structure and ensure appropriate managerial span of control. The formal Manager Supervisory Ratio Report is not submitted until November of even number years, and therefore a signed report is not yet available for inclusion in this Budget Narrative submission. HECC will update this section with the finalized and signed report at the time the Governor’s Recommended Budget (GRB) Narrative is prepared.

| Company                                            | Agency Max Supervisory Ratio | Max # of Non-Supervisory Employees per Supervisor | Total # EEs on 6/30/26 | Total # Non-Supervisory EEs on 6/30/26 | ÷ | Total # of Supervisory EEs on 6/30/26 | Total # of EEs Not Assigned a Representation on 6/30/26 | 1 : | Rounded Ratio | Adjusted Actual Ratio on 6/30/26 | Actual Ratio (Not Rounded) |
|----------------------------------------------------|------------------------------|---------------------------------------------------|------------------------|----------------------------------------|---|---------------------------------------|---------------------------------------------------------|-----|---------------|----------------------------------|----------------------------|
| Bureau of Labor and Industries                     | 1:11                         | 11                                                | 235                    | 203                                    | ÷ | 32                                    | -                                                       | 1 : | 6             | 1:6                              | 6.34                       |
| Department of Administrative Services              | 1:09                         | 9                                                 | 1,070                  | 953                                    | ÷ | 117                                   | -                                                       | 1 : | 8             | 1:8                              | 8.15                       |
| Department of Agriculture                          | 1:08                         | 8                                                 | 545                    | 495                                    | ÷ | 50                                    | -                                                       | 1 : | 10            | 1:10                             | 9.90                       |
| Department of Consumer & Business Services         | 1:09                         | 9                                                 | 1,045                  | 947                                    | ÷ | 98                                    | -                                                       | 1 : | 10            | 1:10                             | 9.66                       |
| Department of Corrections                          | 1:11                         | 11                                                | 5,393                  | 4,936                                  | ÷ | 457                                   | -                                                       | 1 : | 11            | 1:11                             | 10.80                      |
| Department of Early Learning and Care              | 1:09                         | 9                                                 | 396                    | 359                                    | ÷ | 37                                    | -                                                       | 1 : | 10            | 1:10                             | 9.70                       |
| Department of Energy                               | 1:07                         | 7                                                 | 129                    | 114                                    | ÷ | 15                                    | -                                                       | 1 : | 8             | 1:8                              | 7.60                       |
| Department of Environmental Quality                | 1:09                         | 9                                                 | 954                    | 863                                    | ÷ | 91                                    | -                                                       | 1 : | 9             | 1:9                              | 9.48                       |
| Department of Fish and Wildlife                    | 1:06                         | 6                                                 | 1,447                  | 1,261                                  | ÷ | 186                                   | -                                                       | 1 : | 7             | 1:7                              | 6.78                       |
| Department of Human Services                       | 1:8.5                        | 0.5                                               | 12,491                 | 11,325                                 | ÷ | 1,162                                 | 4                                                       | 1 : | 10            | 1:10                             | 9.75                       |
| Department of Justice                              | 1:10                         | 10                                                | 1,743                  | 1,595                                  | ÷ | 148                                   | -                                                       | 1 : | 11            | 1:11                             | 10.78                      |
| Department of Public Safety Standards and Training | 1:18                         | 18                                                | 395                    | 376                                    | ÷ | 18                                    | 1                                                       | 1 : | 21            | 1:21                             | 20.89                      |
| Department of Revenue                              | 1:11                         | 11                                                | 1,168                  | 1,062                                  | ÷ | 106                                   | -                                                       | 1 : | 10            | 1:10                             | 10.02                      |
| Department of State Lands                          | 1:08                         | 8                                                 | 161                    | 144                                    | ÷ | 17                                    | -                                                       | 1 : | 8             | 1:8                              | 8.47                       |
| Department of the State Fire Marshal               | 1:6                          | -                                                 | 169                    | 145                                    | ÷ | 23                                    | 1                                                       | 1 : | 6             | 1:6                              | 6.30                       |
| Department of Transportation                       | 1:11                         | 11                                                | 5,002                  | 4,572                                  | ÷ | 430                                   | -                                                       | 1 : | 11            | 1:11                             | 10.63                      |
| Department of Veterans Affairs                     | 1:11                         | 11                                                | 113                    | 97                                     | ÷ | 16                                    | -                                                       | 1 : | 6             | 1:6                              | 6.06                       |
| Employment Department                              | 1:11                         | 11                                                | 2,034                  | 1,856                                  | ÷ | 178                                   | -                                                       | 1 : | 10            | 1:10                             | 10.43                      |
| Forestry Department                                | 1:7                          | -                                                 | 1,548                  | 1,359                                  | ÷ | 189                                   | -                                                       | 1 : | 7             | 1:7                              | 7.19                       |
| Higher Education Coordinating Commission           | 1:7                          | -                                                 | 226                    | 202                                    | ÷ | 24                                    | -                                                       | 1 : | 8             | 1:8                              | 8.42                       |
| Land Conservation and Development Department       | 1:9                          | -                                                 | 110                    | 98                                     | ÷ | 12                                    | -                                                       | 1 : | 8             | 1:8                              | 8.17                       |
| Oregon Business Development Department             | 1:7                          | -                                                 | 233                    | 204                                    | ÷ | 29                                    | -                                                       | 1 : | 7             | 1:7                              | 7.03                       |
| Oregon Department of Education                     | 1:09                         | 9                                                 | 753                    | 670                                    | ÷ | 82                                    | 1                                                       | 1 : | 8             | 1:8                              | 8.17                       |
| Oregon Department of Emergency Management          | 1:11                         | 11                                                | 154                    | 139                                    | ÷ | 15                                    | -                                                       | 1 : | 9             | 1:9                              | 9.27                       |
| Oregon Health Authority                            | 1:8.6                        | 0.6                                               | 6,520                  | 5,896                                  | ÷ | 624                                   | -                                                       | 1 : | 9             | 1:9                              | 9.45                       |
| Oregon Housing and Community Services              | 1:6                          | -                                                 | 491                    | 419                                    | ÷ | 72                                    | -                                                       | 1 : | 6             | 1:6                              | 5.82                       |
| Oregon Liquor & Cannabis Commission                | 1:9                          | -                                                 | 461                    | 420                                    | ÷ | 41                                    | -                                                       | 1 : | 10            | 1:10                             | 10.24                      |
| Oregon State Department of Police                  | 1:8                          | -                                                 | 1,484                  | 1,343                                  | ÷ | 139                                   | 2                                                       | 1 : | 10            | 1:10                             | 9.66                       |
| Oregon Youth Authority                             | 1:9                          | -                                                 | 1,068                  | 964                                    | ÷ | 104                                   | -                                                       | 1 : | 9             | 1:9                              | 9.27                       |
| Parks and Recreation Department                    | 1:09                         | 9                                                 | 892                    | 805                                    | ÷ | 86                                    | 1                                                       | 1 : | 9             | 1:9                              | 9.36                       |
| Public Employees Retirement System                 | 1:10                         | 10                                                | 444                    | 404                                    | ÷ | 40                                    | -                                                       | 1 : | 10            | 1:10                             | 10.10                      |
| Public Utility Commission                          | 1:6                          | -                                                 | 155                    | 133                                    | ÷ | 22                                    | -                                                       | 1 : | 6             | 1:6                              | 6.05                       |
| State of Oregon Military Department                | 1:10                         | 10                                                | 529                    | 477                                    | ÷ | 52                                    | -                                                       | 1 : | 9             | 1:9                              | 9.17                       |
| Water Resources Department                         | 1:8                          | -                                                 | 253                    | 223                                    | ÷ | 30                                    | -                                                       | 1 : | 7             | 1:7                              | 7.43                       |

Ratio within Maximum Supervisory Ratio

Ratio not within Maximum Supervisory Ratio

\* This total number includes positions which were flagged by Workday as NOT having a Repr code assigned. Each position was reviewed and assigned to a supervisory or non supervisory category.

Agencies with no current ratio on file with CHRO reflect the baseline ratio of 1:11

Report Name: HCM | Span of Control Counts by Company (Company or Supervisory Organization Selection)



## ORBITS Reports

BSU003A

| <b>Higher Education Coordinating Commission</b>     |                                    |                       |                 |                                                     |                      |
|-----------------------------------------------------|------------------------------------|-----------------------|-----------------|-----------------------------------------------------|----------------------|
| <b>Summary Cross Reference Listing and Packages</b> |                                    |                       |                 | <b>Agency Number: 52500</b>                         |                      |
| <b>2027-29 Biennium</b>                             |                                    |                       |                 | <b>BAM Analyst: Sires, Anne</b>                     |                      |
|                                                     |                                    |                       |                 | <b>Budget Coordinator: Zerizef, Courtney</b>        |                      |
| <b>Cross Reference Number</b>                       | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                          | <b>Package Group</b> |
| 101-00-00-00000                                     | HECC Operations                    | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services     | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 021                   | 0               | Phase-in                                            | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 022                   | 0               | Phase-out Pgm & One-time Costs                      | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 031                   | 0               | Standard Inflation                                  | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 032                   | 0               | Above Standard Inflation                            | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 033                   | 0               | Exceptional Inflation                               | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 040                   | 0               | Mandated Caseload                                   | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 050                   | 0               | Fundshifts                                          | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 060                   | 0               | Technical Adjustments                               | Essential Packages   |
| 101-00-00-00000                                     | HECC Operations                    | 070                   | 0               | Revenue Shortfalls                                  | Policy Packages      |
| 101-00-00-00000                                     | HECC Operations                    | 081                   | 0               | June 2026 Emergency Board                           | Policy Packages      |
| 102-00-00-00000                                     | Support to Community Colleges      | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services     | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 021                   | 0               | Phase-in                                            | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 022                   | 0               | Phase-out Pgm & One-time Costs                      | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 031                   | 0               | Standard Inflation                                  | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 032                   | 0               | Above Standard Inflation                            | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 033                   | 0               | Exceptional Inflation                               | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 040                   | 0               | Mandated Caseload                                   | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 050                   | 0               | Fundshifts                                          | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 060                   | 0               | Technical Adjustments                               | Essential Packages   |
| 102-00-00-00000                                     | Support to Community Colleges      | 070                   | 0               | Revenue Shortfalls                                  | Policy Packages      |
| 102-00-00-00000                                     | Support to Community Colleges      | 081                   | 0               | June 2026 Emergency Board                           | Policy Packages      |
| <b>08/21/26</b>                                     |                                    | <b>Page 1 of 21</b>   |                 | <b>Summary Cross Reference Listing and Packages</b> |                      |
| <b>7:28 AM</b>                                      |                                    |                       |                 | <b>BSU-003A</b>                                     |                      |

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>      | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|-----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 103-00-00-00000               | Public University Ops & Student Support | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 103-00-00-00000               | Public University Ops & Student Support | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 103-00-00-00000               | Public University Ops & Student Support | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 104-00-00-00000               | Public University State Programs        | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 104-00-00-00000               | Public University State Programs        | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 104-00-00-00000               | Public University State Programs        | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 2 of 21****Summary Cross Reference Listing and Packages****7:31 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 105-00-00-00000               | Agriculture Experiment Station     | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 105-00-00-00000               | Agriculture Experiment Station     | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 105-00-00-00000               | Agriculture Experiment Station     | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 106-00-00-00000               | Extension Service                  | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 106-00-00-00000               | Extension Service                  | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 106-00-00-00000               | Extension Service                  | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 3 of 21****Summary Cross Reference Listing and Packages****7:32 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 107-00-00-00000               | Forest Research Laboratory         | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 107-00-00-00000               | Forest Research Laboratory         | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 107-00-00-00000               | Forest Research Laboratory         | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 108-00-00-00000               | OHSU Programs                      | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 108-00-00-00000               | OHSU Programs                      | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 108-00-00-00000               | OHSU Programs                      | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 4 of 21****Summary Cross Reference Listing and Packages****7:35 AM****BSU-003A**



**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages**  
**2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>   | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|--------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 109-00-00-00000               | Student Assistance                   | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 109-00-00-00000               | Student Assistance                   | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 109-00-00-00000               | Student Assistance                   | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 110-00-00-00000               | Workforce and Other Special Payments | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 110-00-00-00000               | Workforce and Other Special Payments | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 110-00-00-00000               | Workforce and Other Special Payments | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 5 of 21****Summary Cross Reference Listing and Packages****7:35 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross<br/>Reference<br/>Number</b> | <b>Cross Reference Description</b> | <b>Package<br/>Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|---------------------------------------|------------------------------------|---------------------------|-----------------|-------------------------------------------------|----------------------|
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 111-00-00-00000                       | Oregon Youth Conservation Corps    | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 112-00-00-00000                       | Sports Lottery                     | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 112-00-00-00000                       | Sports Lottery                     | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 112-00-00-00000                       | Sports Lottery                     | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 6 of 21****Summary Cross Reference Listing and Packages****7:36 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 113-00-00-00000               | Public University Debt Service     | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 113-00-00-00000               | Public University Debt Service     | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 113-00-00-00000               | Public University Debt Service     | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 114-00-00-00000               | Community College Debt Service     | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 114-00-00-00000               | Community College Debt Service     | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 114-00-00-00000               | Community College Debt Service     | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 7 of 21****Summary Cross Reference Listing and Packages****7:37 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>     | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 115-00-00-00000               | OHSU Debt Service                      | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 115-00-00-00000               | OHSU Debt Service                      | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 115-00-00-00000               | OHSU Debt Service                      | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 116-00-00-00000               | Public University Capital Construction | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 116-00-00-00000               | Public University Capital Construction | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 116-00-00-00000               | Public University Capital Construction | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 8 of 21****Summary Cross Reference Listing and Packages****7:38 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>     | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 117-00-00-00000               | Community College Capital Construction | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 117-00-00-00000               | Community College Capital Construction | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 117-00-00-00000               | Community College Capital Construction | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 118-00-00-00000               | OHSU Capital Construction              | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 118-00-00-00000               | OHSU Capital Construction              | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 118-00-00-00000               | OHSU Capital Construction              | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |

**08/21/26****Page 9 of 21****Summary Cross Reference Listing and Packages****7:39 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <i>Cross Reference Number</i> | <i>Cross Reference Description</i> | <i>Package Number</i> | <i>Priority</i> | <i>Package Description</i>                      | <i>Package Group</i> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 200-00-00-00000               | Directors Office                   | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 200-00-00-00000               | Directors Office                   | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 200-00-00-00000               | Directors Office                   | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 200-00-00-00000               | Directors Office                   | 106                   | 0               | Indirect Funding                                | Policy Packages      |
| 201-00-00-00000               | Central Operations                 | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 201-00-00-00000               | Central Operations                 | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |

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Summary Cross Reference Listing and Packages

7:40 AM

BSU-003A



**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 201-00-00-00000               | Central Operations                 | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 201-00-00-00000               | Central Operations                 | 101                   | 0               | IT Modernization Continuation - FAMIS           | Policy Packages      |
| 201-00-00-00000               | Central Operations                 | 103                   | 0               | WIOA Transfer to OED                            | Policy Packages      |
| 201-00-00-00000               | Central Operations                 | 106                   | 0               | Indirect Funding                                | Policy Packages      |
| 202-00-00-00000               | Research and Data                  | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 202-00-00-00000               | Research and Data                  | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 202-00-00-00000               | Research and Data                  | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 202-00-00-00000               | Research and Data                  | 104                   | 0               | OLDLC Senior Research Analyst and OPA           | Policy Packages      |
| 202-00-00-00000               | Research and Data                  | 106                   | 0               | Indirect Funding                                | Policy Packages      |
| 203-00-00-00000               | Academic Policy and Authorization  | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |

**08/21/26****Page 11 of 21****Summary Cross Reference Listing and Packages****7:41 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 203-00-00-00000               | Academic Policy and Authorization  | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 203-00-00-00000               | Academic Policy and Authorization  | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 203-00-00-00000               | Academic Policy and Authorization  | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 204-00-00-00000               | Post-Secondary Finance and Capital | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 205-00-00-00000               | Community Colleges                 | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |

**08/21/26****Page 12 of 21****Summary Cross Reference Listing and Packages****7:41 AM****BSU-003A**



**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 205-00-00-00000               | Community Colleges                 | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 205-00-00-00000               | Community Colleges                 | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 205-00-00-00000               | Community Colleges                 | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 206-00-00-00000               | Workforce Investments              | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 206-00-00-00000               | Workforce Investments              | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 206-00-00-00000               | Workforce Investments              | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 206-00-00-00000               | Workforce Investments              | 103                   | 0               | WIOA Transfer to OED                            | Policy Packages      |
| 206-00-00-00000               | Workforce Investments              | 106                   | 0               | Indirect Funding                                | Policy Packages      |
| 207-00-00-00000               | OSAC                               | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 207-00-00-00000               | OSAC                               | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 207-00-00-00000               | OSAC                               | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |

**08/21/26****Page 13 of 21****Summary Cross Reference Listing and Packages****7:42 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross<br/>Reference<br/>Number</b> | <b>Cross Reference Description</b>      | <b>Package<br/>Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|---------------------------------------|-----------------------------------------|---------------------------|-----------------|-------------------------------------------------|----------------------|
| 207-00-00-00000                       | OSAC                                    | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 207-00-00-00000                       | OSAC                                    | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 207-00-00-00000                       | OSAC                                    | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 208-00-00-00000                       | Support to Community Colleges           | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 208-00-00-00000                       | Support to Community Colleges           | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 208-00-00-00000                       | Support to Community Colleges           | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 209-00-00-00000                       | Public University Ops & Student Support | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 209-00-00-00000                       | Public University Ops & Student Support | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 209-00-00-00000                       | Public University Ops & Student Support | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |

**08/21/26****Page 14 of 21****Summary Cross Reference Listing and Packages****7:43 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <i>Cross Reference Number</i> | <i>Cross Reference Description</i>      | <i>Package Number</i> | <i>Priority</i> | <i>Package Description</i>                      | <i>Package Group</i> |
|-------------------------------|-----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 209-00-00-00000               | Public University Ops & Student Support | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 209-00-00-00000               | Public University Ops & Student Support | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 209-00-00-00000               | Public University Ops & Student Support | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 210-00-00-00000               | Public University State Programs        | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 210-00-00-00000               | Public University State Programs        | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 210-00-00-00000               | Public University State Programs        | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 211-00-00-00000               | Statewide Public Services               | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 211-00-00-00000               | Statewide Public Services               | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 211-00-00-00000               | Statewide Public Services               | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |

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Summary Cross Reference Listing and Packages

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BSU-003A

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross<br/>Reference<br/>Number</b> | <b>Cross Reference Description</b> | <b>Package<br/>Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|---------------------------------------|------------------------------------|---------------------------|-----------------|-------------------------------------------------|----------------------|
| 211-00-00-00000                       | Statewide Public Services          | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 211-00-00-00000                       | Statewide Public Services          | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 211-00-00-00000                       | Statewide Public Services          | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 212-00-00-00000                       | Sports Lottery                     | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 212-00-00-00000                       | Sports Lottery                     | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 212-00-00-00000                       | Sports Lottery                     | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 213-00-00-00000                       | OHSU Programs                      | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |

**08/21/26****Page 16 of 21****Summary Cross Reference Listing and Packages****7:44 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross<br/>Reference<br/>Number</b> | <b>Cross Reference Description</b> | <b>Package<br/>Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|---------------------------------------|------------------------------------|---------------------------|-----------------|-------------------------------------------------|----------------------|
| 213-00-00-00000                       | OHSU Programs                      | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 213-00-00-00000                       | OHSU Programs                      | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 213-00-00-00000                       | OHSU Programs                      | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 214-00-00-00000                       | Public University Debt Service     | 010                       | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 021                       | 0               | Phase-in                                        | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 022                       | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 031                       | 0               | Standard Inflation                              | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 032                       | 0               | Above Standard Inflation                        | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 033                       | 0               | Exceptional Inflation                           | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 040                       | 0               | Mandated Caseload                               | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 050                       | 0               | Fundshifts                                      | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 060                       | 0               | Technical Adjustments                           | Essential Packages   |
| 214-00-00-00000                       | Public University Debt Service     | 070                       | 0               | Revenue Shortfalls                              | Policy Packages      |
| 214-00-00-00000                       | Public University Debt Service     | 081                       | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 214-00-00-00000                       | Public University Debt Service     | 302                       | 0               | PU Institution Capital Projects, XI-F           | Policy Packages      |
| 214-00-00-00000                       | Public University Debt Service     | 303                       | 0               | PU Institution Capital Improvement & Renewal    | Policy Packages      |
| 214-00-00-00000                       | Public University Debt Service     | 304                       | 0               | PU Institution Capital Projects, XI-Q & XI-G    | Policy Packages      |

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**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b> | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 215-00-00-00000               | Community College Debt Service     | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 215-00-00-00000               | Community College Debt Service     | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 215-00-00-00000               | Community College Debt Service     | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 215-00-00-00000               | Community College Debt Service     | 301                   | 0               | CC Institution Capital Projects, XI-G           | Policy Packages      |
| 216-00-00-00000               | OHSU Debt Service                  | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 216-00-00-00000               | OHSU Debt Service                  | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |

**08/21/26****Page 18 of 21****Summary Cross Reference Listing and Packages****7:45 AM****BSU-003A**



**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>     | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 216-00-00-00000               | OHSU Debt Service                      | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 217-00-00-00000               | Public University Capital Construction | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 217-00-00-00000               | Public University Capital Construction | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 217-00-00-00000               | Public University Capital Construction | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 217-00-00-00000               | Public University Capital Construction | 302                   | 0               | PU Institution Capital Projects, XI-F           | Policy Packages      |
| 217-00-00-00000               | Public University Capital Construction | 303                   | 0               | PU Institution Capital Improvement & Renewal    | Policy Packages      |
| 217-00-00-00000               | Public University Capital Construction | 304                   | 0               | PU Institution Capital Projects, XI-Q & XI-G    | Policy Packages      |
| 218-00-00-00000               | Community College Capital Construction | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 040                   | 0               | Mandated Caseload                               | Essential Packages   |

**08/21/26****Page 19 of 21****Summary Cross Reference Listing and Packages****7:46 AM****BSU-003A**

**Higher Education Coordinating Commission****Summary Cross Reference Listing and Packages  
2027-29 Biennium****Agency Number: 52500****BAM Analyst: Sires, Anne****Budget Coordinator: Zerizef, Courtney**

| <b>Cross Reference Number</b> | <b>Cross Reference Description</b>     | <b>Package Number</b> | <b>Priority</b> | <b>Package Description</b>                      | <b>Package Group</b> |
|-------------------------------|----------------------------------------|-----------------------|-----------------|-------------------------------------------------|----------------------|
| 218-00-00-00000               | Community College Capital Construction | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 218-00-00-00000               | Community College Capital Construction | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 218-00-00-00000               | Community College Capital Construction | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 218-00-00-00000               | Community College Capital Construction | 301                   | 0               | CC Institution Capital Projects, XI-G           | Policy Packages      |
| 219-00-00-00000               | OHSU Capital Construction              | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 040                   | 0               | Mandated Caseload                               | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 050                   | 0               | Fundshifts                                      | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 060                   | 0               | Technical Adjustments                           | Essential Packages   |
| 219-00-00-00000               | OHSU Capital Construction              | 070                   | 0               | Revenue Shortfalls                              | Policy Packages      |
| 219-00-00-00000               | OHSU Capital Construction              | 081                   | 0               | June 2026 Emergency Board                       | Policy Packages      |
| 999-00-00-00000               | Suspense                               | 010                   | 0               | Vacancy Factor and Non-ORPICS Personal Services | Essential Packages   |
| 999-00-00-00000               | Suspense                               | 021                   | 0               | Phase-in                                        | Essential Packages   |
| 999-00-00-00000               | Suspense                               | 022                   | 0               | Phase-out Pgm & One-time Costs                  | Essential Packages   |
| 999-00-00-00000               | Suspense                               | 031                   | 0               | Standard Inflation                              | Essential Packages   |
| 999-00-00-00000               | Suspense                               | 032                   | 0               | Above Standard Inflation                        | Essential Packages   |
| 999-00-00-00000               | Suspense                               | 033                   | 0               | Exceptional Inflation                           | Essential Packages   |

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**Higher Education Coordinating Commission**

Summary Cross Reference Listing and Packages

2027-29 Biennium

Agency Number: 52500

BAM Analyst: Sires, Anne

Budget Coordinator: Zerizef, Courtney

| <i>Cross Reference Number</i> | <i>Cross Reference Description</i> | <i>Package Number</i> | <i>Priority</i> | <i>Package Description</i> | <i>Package Group</i> |
|-------------------------------|------------------------------------|-----------------------|-----------------|----------------------------|----------------------|
| 999-00-00-00000               | Suspense                           | 040                   | 0               | Mandated Caseload          | Essential Packages   |
| 999-00-00-00000               | Suspense                           | 050                   | 0               | Fundshifts                 | Essential Packages   |
| 999-00-00-00000               | Suspense                           | 060                   | 0               | Technical Adjustments      | Essential Packages   |
| 999-00-00-00000               | Suspense                           | 070                   | 0               | Revenue Shortfalls         | Policy Packages      |
| 999-00-00-00000               | Suspense                           | 081                   | 0               | June 2026 Emergency Board  | Policy Packages      |

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Summary Cross Reference Listing and Packages

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| Higher Education Coordinating Commission            |                   |                        |                                                                                           |                                         |
|-----------------------------------------------------|-------------------|------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------|
| Policy Package List by Priority<br>2027-29 Biennium |                   |                        | Agency Number: 52500<br>BAM Analyst: Sires, Anne<br>Budget Coordinator: Zerizef, Courtney |                                         |
| Priority                                            | Policy Pkg Number | Policy Pkg Description | Summary Cross Reference Number                                                            | Cross Reference Description             |
| 0                                                   | 070               | Revenue Shortfalls     | 101-00-00-00000                                                                           | HECC Operations                         |
|                                                     |                   |                        | 102-00-00-00000                                                                           | Support to Community Colleges           |
|                                                     |                   |                        | 103-00-00-00000                                                                           | Public University Ops & Student Support |
|                                                     |                   |                        | 104-00-00-00000                                                                           | Public University State Programs        |
|                                                     |                   |                        | 105-00-00-00000                                                                           | Agriculture Experiment Station          |
|                                                     |                   |                        | 106-00-00-00000                                                                           | Extension Service                       |
|                                                     |                   |                        | 107-00-00-00000                                                                           | Forest Research Laboratory              |
|                                                     |                   |                        | 108-00-00-00000                                                                           | OHSU Programs                           |
|                                                     |                   |                        | 109-00-00-00000                                                                           | Student Assistance                      |
|                                                     |                   |                        | 110-00-00-00000                                                                           | Workforce and Other Special Payments    |
|                                                     |                   |                        | 111-00-00-00000                                                                           | Oregon Youth Conservation Corps         |
|                                                     |                   |                        | 112-00-00-00000                                                                           | Sports Lottery                          |
|                                                     |                   |                        | 113-00-00-00000                                                                           | Public University Debt Service          |
|                                                     |                   |                        | 114-00-00-00000                                                                           | Community College Debt Service          |
|                                                     |                   |                        | 115-00-00-00000                                                                           | OHSU Debt Service                       |
|                                                     |                   |                        | 116-00-00-00000                                                                           | Public University Capital Construction  |
|                                                     |                   |                        | 117-00-00-00000                                                                           | Community College Capital Construction  |
|                                                     |                   |                        | 118-00-00-00000                                                                           | OHSU Capital Construction               |
|                                                     |                   |                        | 200-00-00-00000                                                                           | Directors Office                        |
|                                                     |                   |                        | 201-00-00-00000                                                                           | Central Operations                      |
|                                                     |                   |                        | 202-00-00-00000                                                                           | Research and Data                       |
|                                                     |                   |                        | 203-00-00-00000                                                                           | Academic Policy and Authorization       |
|                                                     |                   |                        | 204-00-00-00000                                                                           | Post-Secondary Finance and Capital      |

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Policy Package List by Priority  
BSU-004A

**Higher Education Coordinating Commission**Policy Package List by Priority  
2027-29 Biennium

Agency Number: 52500

BAM Analyst: Sires, Anne

Budget Coordinator: Zerizef, Courtney

| Priority | Policy Pkg Number | Policy Pkg Description    | Summary Cross Reference Number | Cross Reference Description             |
|----------|-------------------|---------------------------|--------------------------------|-----------------------------------------|
| 0        | 070               | Revenue Shortfalls        | 205-00-00-00000                | Community Colleges                      |
|          |                   |                           | 206-00-00-00000                | Workforce Investments                   |
|          |                   |                           | 207-00-00-00000                | OSAC                                    |
|          |                   |                           | 208-00-00-00000                | Support to Community Colleges           |
|          |                   |                           | 209-00-00-00000                | Public University Ops & Student Support |
|          |                   |                           | 210-00-00-00000                | Public University State Programs        |
|          |                   |                           | 211-00-00-00000                | Statewide Public Services               |
|          |                   |                           | 212-00-00-00000                | Sports Lottery                          |
|          |                   |                           | 213-00-00-00000                | OHSU Programs                           |
|          |                   |                           | 214-00-00-00000                | Public University Debt Service          |
|          |                   |                           | 215-00-00-00000                | Community College Debt Service          |
|          |                   |                           | 216-00-00-00000                | OHSU Debt Service                       |
|          |                   |                           | 217-00-00-00000                | Public University Capital Construction  |
|          |                   |                           | 218-00-00-00000                | Community College Capital Construction  |
|          |                   |                           | 219-00-00-00000                | OHSU Capital Construction               |
|          |                   |                           | 999-00-00-00000                | Suspense                                |
|          | 081               | June 2026 Emergency Board | 101-00-00-00000                | HECC Operations                         |
|          |                   |                           | 102-00-00-00000                | Support to Community Colleges           |
|          |                   |                           | 103-00-00-00000                | Public University Ops & Student Support |
|          |                   |                           | 104-00-00-00000                | Public University State Programs        |
|          |                   |                           | 105-00-00-00000                | Agriculture Experiment Station          |
|          |                   |                           | 106-00-00-00000                | Extension Service                       |
|          |                   |                           | 107-00-00-00000                | Forest Research Laboratory              |

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Policy Package List by Priority

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**Higher Education Coordinating Commission**Policy Package List by Priority  
2027-29 Biennium

Agency Number: 52500

BAM Analyst: Sires, Anne

Budget Coordinator: Zerizef, Courtney

| <i>Priority</i> | <i>Policy Pkg Number</i> | <i>Policy Pkg Description</i> | <i>Summary Cross Reference Number</i> | <i>Cross Reference Description</i>      |
|-----------------|--------------------------|-------------------------------|---------------------------------------|-----------------------------------------|
| 0               | 081                      | June 2026 Emergency Board     | 108-00-00-00000                       | OHSU Programs                           |
|                 |                          |                               | 109-00-00-00000                       | Student Assistance                      |
|                 |                          |                               | 110-00-00-00000                       | Workforce and Other Special Payments    |
|                 |                          |                               | 111-00-00-00000                       | Oregon Youth Conservation Corps         |
|                 |                          |                               | 112-00-00-00000                       | Sports Lottery                          |
|                 |                          |                               | 113-00-00-00000                       | Public University Debt Service          |
|                 |                          |                               | 114-00-00-00000                       | Community College Debt Service          |
|                 |                          |                               | 115-00-00-00000                       | OHSU Debt Service                       |
|                 |                          |                               | 116-00-00-00000                       | Public University Capital Construction  |
|                 |                          |                               | 117-00-00-00000                       | Community College Capital Construction  |
|                 |                          |                               | 118-00-00-00000                       | OHSU Capital Construction               |
|                 |                          |                               | 200-00-00-00000                       | Directors Office                        |
|                 |                          |                               | 201-00-00-00000                       | Central Operations                      |
|                 |                          |                               | 202-00-00-00000                       | Research and Data                       |
|                 |                          |                               | 203-00-00-00000                       | Academic Policy and Authorization       |
|                 |                          |                               | 204-00-00-00000                       | Post-Secondary Finance and Capital      |
|                 |                          |                               | 205-00-00-00000                       | Community Colleges                      |
|                 |                          |                               | 206-00-00-00000                       | Workforce Investments                   |
|                 |                          |                               | 207-00-00-00000                       | OSAC                                    |
|                 |                          |                               | 208-00-00-00000                       | Support to Community Colleges           |
|                 |                          |                               | 209-00-00-00000                       | Public University Ops & Student Support |
|                 |                          |                               | 210-00-00-00000                       | Public University State Programs        |
|                 |                          |                               | 211-00-00-00000                       | Statewide Public Services               |

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Policy Package List by Priority

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**Higher Education Coordinating Commission**

Policy Package List by Priority  
2027-29 Biennium

Agency Number: 52500

BAM Analyst: Sires, Anne

Budget Coordinator: Zerizef, Courtney

| Priority | Policy Pkg Number | Policy Pkg Description                     | Summary Cross Reference Number | Cross Reference Description            |
|----------|-------------------|--------------------------------------------|--------------------------------|----------------------------------------|
| 0        | 081               | June 2026 Emergency Board                  | 212-00-00-00000                | Sports Lottery                         |
|          |                   |                                            | 213-00-00-00000                | OHSU Programs                          |
|          |                   |                                            | 214-00-00-00000                | Public University Debt Service         |
|          |                   |                                            | 215-00-00-00000                | Community College Debt Service         |
|          |                   |                                            | 216-00-00-00000                | OHSU Debt Service                      |
|          |                   |                                            | 217-00-00-00000                | Public University Capital Construction |
|          |                   |                                            | 218-00-00-00000                | Community College Capital Construction |
|          |                   |                                            | 219-00-00-00000                | OHSU Capital Construction              |
|          |                   |                                            | 999-00-00-00000                | Suspense                               |
|          | 101               | IT Modernization Continuation - FAMIS      | 201-00-00-00000                | Central Operations                     |
|          | 103               | WIOA Transfer to OED                       | 201-00-00-00000                | Central Operations                     |
|          |                   |                                            | 206-00-00-00000                | Workforce Investments                  |
|          | 104               | OLDC Senior Research Analyst and OPA       | 202-00-00-00000                | Research and Data                      |
|          | 106               | Indirect Funding                           | 200-00-00-00000                | Directors Office                       |
|          |                   |                                            | 201-00-00-00000                | Central Operations                     |
|          |                   |                                            | 202-00-00-00000                | Research and Data                      |
|          |                   |                                            | 206-00-00-00000                | Workforce Investments                  |
|          |                   |                                            | 215-00-00-00000                | Community College Debt Service         |
|          | 301               | CC Institution Capital Projects, XI-G      | 218-00-00-00000                | Community College Capital Construction |
|          |                   |                                            | 214-00-00-00000                | Public University Debt Service         |
|          | 302               | PU Institution Capital Projects, XI-F      | 217-00-00-00000                | Public University Capital Construction |
|          |                   |                                            | 214-00-00-00000                | Public University Debt Service         |
|          | 303               | PU Institution Capital Improvement & Renew | 217-00-00-00000                | Public University Capital Construction |

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Policy Package List by Priority

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**Higher Education Coordinating Commission**

Policy Package List by Priority  
2027-29 Biennium

Agency Number: 52500

BAM Analyst: Sires, Anne

Budget Coordinator: Zerizef, Courtney

| <i>Priority</i> | <i>Policy Pkg Number</i> | <i>Policy Pkg Description</i>                | <i>Summary Cross Reference Number</i> | <i>Cross Reference Description</i>                                       |
|-----------------|--------------------------|----------------------------------------------|---------------------------------------|--------------------------------------------------------------------------|
| 0               | 304                      | PU Institution Capital Projects, XI-Q & XI-G | 214-00-00-00000<br>217-00-00-00000    | Public University Debt Service<br>Public University Capital Construction |

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Policy Package List by Priority  
BSU-004A

BDV001A

| Higher Education Coordinating Commission   |                 |                               |                                |                                                      | Agency Number: 52500                          |                                  |
|--------------------------------------------|-----------------|-------------------------------|--------------------------------|------------------------------------------------------|-----------------------------------------------|----------------------------------|
| Agency Worksheet - Revenues & Expenditures |                 |                               |                                |                                                      | Version: S - 03 - Agency Request Pre-Audit    |                                  |
| 2027-29 Biennium                           |                 |                               |                                |                                                      | Cross Reference Number: 52500-000-00-00-00000 |                                  |
| Higher Education Coordinating Commission   |                 |                               |                                |                                                      |                                               |                                  |
| DESCRIPTION                                | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget                    | 2027-29 Base<br>Budget                        | 2027-29 Current<br>Service Level |
| <b>BEGINNING BALANCE</b>                   |                 |                               |                                |                                                      |                                               |                                  |
| 0025 Beginning Balance                     |                 |                               |                                |                                                      |                                               |                                  |
| 4400 Lottery Funds Ltd                     | 20,739,686      | 29,445,780                    | -                              | 29,445,780                                           | 2,000,000                                     | 2,000,000                        |
| 4430 Lottery Funds Debt Svc Ltd            | 604,846         | -                             | -                              | -                                                    | -                                             | -                                |
| 3200 Other Funds Non-Ltd                   | 917,393         | -                             | -                              | -                                                    | -                                             | -                                |
| 3230 Other Funds Debt Svc Non-Ltd          | 925,801         | -                             | -                              | -                                                    | -                                             | -                                |
| 3400 Other Funds Ltd                       | 185,371,378     | 66,700,542                    | -                              | 66,700,542                                           | 4,678,742                                     | 4,678,742                        |
| 3430 Other Funds Debt Svc Ltd              | 8,899,704       | -                             | -                              | -                                                    | -                                             | -                                |
| 6200 Federal Funds Non-Ltd                 | 121,040         | -                             | -                              | -                                                    | -                                             | -                                |
| 6400 Federal Funds Ltd                     | 4,305,390       | -                             | -                              | -                                                    | -                                             | -                                |
| All Funds                                  | 221,885,238     | 96,146,322                    | -                              | 96,146,322                                           | 6,678,742                                     | 6,678,742                        |
| 0030 Beginning Balance Adjustment          |                 |                               |                                |                                                      |                                               |                                  |
| 4400 Lottery Funds Ltd                     | (14,784,913)    | (21,075,386)                  | -                              | (21,075,386)                                         | -                                             | -                                |
| 3200 Other Funds Non-Ltd                   | (344,578)       | -                             | -                              | -                                                    | -                                             | -                                |
| 3230 Other Funds Debt Svc Non-Ltd          | (653,446)       | -                             | -                              | -                                                    | -                                             | -                                |
| 3400 Other Funds Ltd                       | (7,846,565)     | 39,073,422                    | -                              | 39,073,422                                           | 22,537,538                                    | 22,537,538                       |
| 3430 Other Funds Debt Svc Ltd              | (147,760)       | -                             | -                              | -                                                    | -                                             | -                                |
| 6200 Federal Funds Non-Ltd                 | (34,565)        | -                             | -                              | -                                                    | -                                             | -                                |
| 6400 Federal Funds Ltd                     | (1,223,260)     | -                             | -                              | -                                                    | -                                             | -                                |
| All Funds                                  | (25,035,087)    | 17,998,036                    | -                              | 17,998,036                                           | 22,537,538                                    | 22,537,538                       |
| 08/21/26                                   | Page 1 of 169   |                               |                                | BDV001A - Agency Worksheet - Revenues & Expenditures |                                               |                                  |
| 8:00 AM                                    |                 |                               |                                | BDV001A                                              |                                               |                                  |

**Higher Education Coordinating Commission****Agency Number: 52500**

Agency Worksheet - Revenues &amp; Expenditures

Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| DESCRIPTION                            | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL BEGINNING BALANCE</b>         |                      |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd                 | 5,954,773            | 8,370,394                     | -                              | 8,370,394                         | 2,000,000              | 2,000,000                        |
| 4430 Lottery Funds Debt Svc Ltd        | 604,846              | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd               | 572,815              | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd      | 272,355              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 177,524,813          | 105,773,964                   | -                              | 105,773,964                       | 27,216,280             | 27,216,280                       |
| 3430 Other Funds Debt Svc Ltd          | 8,751,944            | -                             | -                              | -                                 | -                      | -                                |
| 6200 Federal Funds Non-Ltd             | 86,475               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 3,082,130            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>         | <b>\$196,850,151</b> | <b>\$114,144,358</b>          | -                              | <b>\$114,144,358</b>              | <b>\$29,216,280</b>    | <b>\$29,216,280</b>              |
| <b>REVENUE CATEGORIES</b>              |                      |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>      |                      |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 2,612,947,622        | 2,772,084,370                 | 4,553,231                      | 2,776,637,601                     | 2,778,949,986          | 3,028,950,029                    |
| 8030 General Fund Debt Svc             | 308,899,282          | 365,787,381                   | (3,160,351)                    | 362,627,030                       | 423,363,930            | 423,363,930                      |
| All Funds                              | 2,921,846,904        | 3,137,871,751                 | 1,392,880                      | 3,139,264,631                     | 3,202,313,916          | 3,452,313,959                    |
| <b>LICENSES AND FEES</b>               |                      |                               |                                |                                   |                        |                                  |
| <b>0205 Business Lic and Fees</b>      |                      |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd               | 182,092              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 1,300,460            | -                             | -                              | -                                 | 1,699,500              | 1,721,887                        |

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| DESCRIPTION                               | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                 | 1,482,552           | -                             | -                              | -                                 | 1,699,500              | 1,721,887                        |
| <b>0210 Non-business Lic. and Fees</b>    |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | -                   | 507,375                       | -                              | 507,375                           | -                      | -                                |
| <b>TOTAL LICENSES AND FEES</b>            |                     |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd                  | 182,092             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                      | 1,300,460           | 507,375                       | -                              | 507,375                           | 1,699,500              | 1,721,887                        |
| <b>TOTAL LICENSES AND FEES</b>            | <b>\$1,482,552</b>  | <b>\$507,375</b>              | -                              | <b>\$507,375</b>                  | <b>\$1,699,500</b>     | <b>\$1,721,887</b>               |
| <b>CHARGES FOR SERVICES</b>               |                     |                               |                                |                                   |                        |                                  |
| <b>0410 Charges for Services</b>          |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 13,023,881          | 3,035,015                     | -                              | 3,035,015                         | 1,742,370              | 1,761,833                        |
| <b>0415 Admin and Service Charges</b>     |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 1,734,543           | 1,249,361                     | -                              | 1,249,361                         | 1,249,361              | 1,249,361                        |
| <b>TOTAL CHARGES FOR SERVICES</b>         |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 14,758,424          | 4,284,376                     | -                              | 4,284,376                         | 2,991,731              | 3,011,194                        |
| <b>TOTAL CHARGES FOR SERVICES</b>         | <b>\$14,758,424</b> | <b>\$4,284,376</b>            | -                              | <b>\$4,284,376</b>                | <b>\$2,991,731</b>     | <b>\$3,011,194</b>               |
| <b>BOND SALES</b>                         |                     |                               |                                |                                   |                        |                                  |
| <b>0555 General Fund Obligation Bonds</b> |                     |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct            | 371,213,551         | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd         | -                   | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd                      | 6,347,417           | -                             | -                              | -                                 | -                      | -                                |

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|------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3430 Other Funds Debt Svc Ltd      | -                    | 11,137,804                    | 1,094,758                      | 12,232,562                        | 2,669,260              | 2,669,260                        |
| All Funds                          | 377,560,968          | 670,865,308                   | 59,815,553                     | 730,680,861                       | 199,978,020            | 199,978,020                      |
| <b>0575 Refunding Bonds</b>        |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd  | 238,547,339          | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BOND SALES</b>            |                      |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct     | 371,213,551          | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd  | 238,547,339          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd               | 6,347,417            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd      | -                    | 11,137,804                    | 1,094,758                      | 12,232,562                        | 2,669,260              | 2,669,260                        |
| <b>TOTAL BOND SALES</b>            | <b>\$616,108,307</b> | <b>\$670,865,308</b>          | <b>\$59,815,553</b>            | <b>\$730,680,861</b>              | <b>\$199,978,020</b>   | <b>\$199,978,020</b>             |
| <b>INTEREST EARNINGS</b>           |                      |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>        |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd    | 927,936              | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd           | 119,593              | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd  | 85,977,048           | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd               | 6,807,013            | 82,512                        | -                              | 82,512                            | 82,512                 | 432,512                          |
| 3430 Other Funds Debt Svc Ltd      | 18,646,613           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 112,478,203          | 82,512                        | -                              | 82,512                            | 82,512                 | 432,512                          |
| <b>DONATIONS AND CONTRIBUTIONS</b> |                      |                               |                                |                                   |                        |                                  |
| <b>0905 Donations</b>              |                      |                               |                                |                                   |                        |                                  |

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|------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                     | 20,952,506          | 17,786,663                    | -                              | 17,786,663                        | 17,769,715             | 17,769,715                       |
| <b>0910 Grants (Non-Fed)</b>             |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -                   | 1,322,820                     | -                              | 1,322,820                         | 1,322,820              | 1,322,820                        |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 20,952,506          | 19,109,483                    | -                              | 19,109,483                        | 19,092,535             | 19,092,535                       |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> | <b>\$20,952,506</b> | <b>\$19,109,483</b>           | -                              | <b>\$19,109,483</b>               | <b>\$19,092,535</b>    | <b>\$19,092,535</b>              |
| <b>LOAN REPAYMENT</b>                    |                     |                               |                                |                                   |                        |                                  |
| <b>0925 Loan Repayments</b>              |                     |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd        | 119,446,838         | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd            | 2,764,000           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                | 122,210,838         | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                             |                     |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>               |                     |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd                 | 1,053,418           | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3230 Other Funds Debt Svc Non-Ltd        | 6,589,745           | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| 3400 Other Funds Ltd                     | 581,097             | 20,117,579                    | 5,120,541                      | 25,238,120                        | 24,429,929             | 13,314,711                       |
| 3430 Other Funds Debt Svc Ltd            | (3,200,000)         | 5,110,604                     | 240,000                        | 5,350,604                         | -                      | -                                |
| All Funds                                | 5,024,260           | 29,145,351                    | 5,360,541                      | 34,505,892                        | 28,358,979             | 17,243,761                       |
| <b>FEDERAL FUNDS REVENUE</b>             |                     |                               |                                |                                   |                        |                                  |
| <b>0995 Federal Funds</b>                |                     |                               |                                |                                   |                        |                                  |

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|-------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6200 Federal Funds Non-Ltd                | 3,490,474       | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6230 Federal Funds Debt Svc NL            | 4,008,153       | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| 6400 Federal Funds Ltd                    | 90,425,097      | 145,977,011                   | 430,888                        | 146,407,899                       | 146,834,840            | 159,191,676                      |
| All Funds                                 | 97,923,724      | 174,311,313                   | (3,468,112)                    | 170,843,201                       | 171,270,142            | 183,626,978                      |
| <b>TRANSFERS IN</b>                       |                 |                               |                                |                                   |                        |                                  |
| <b>1010 Transfer In - Intrafund</b>       |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 43,748          | 7,021                         | -                              | 7,021                             | -                      | -                                |
| <b>1040 Transfer In Lottery Proceeds</b>  |                 |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 6,965,477       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd         | 158,784         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 7,124,261       | -                             | -                              | -                                 | -                      | -                                |
| <b>1050 Transfer In Other</b>             |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | -               | 126,000                       | -                              | 126,000                           | 126,000                | 126,000                          |
| 3400 Other Funds Ltd                      | -               | 11,556,832                    | -                              | 11,556,832                        | 11,556,832             | 12,108,907                       |
| All Funds                                 | -               | 11,682,832                    | -                              | 11,682,832                        | 11,682,832             | 12,234,907                       |
| <b>1060 Transfer from General Fund</b>    |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 14,814,944      | 18,644,243                    | -                              | 18,644,243                        | 18,644,243             | 14,829,368                       |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 2,985,442       | 2,928,382                     | -                              | 2,928,382                         | 1,402,284              | 1,402,284                        |
| <b>1107 Tsfr From Administrative Svcs</b> |                 |                               |                                |                                   |                        |                                  |

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|-----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 4400 Lottery Funds Ltd                        | 151,933,659     | 152,543,115                   | -                              | 152,543,115                       | 160,913,508            | 181,416,100                      |
| 4430 Lottery Funds Debt Svc Ltd               | 43,487,421      | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |
| 3230 Other Funds Debt Svc Non-Ltd             | 5,501,338       | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd                 | 7,352,154       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                     | 208,274,572     | 196,893,726                   | -                              | 196,893,726                       | 193,290,818            | 213,793,410                      |
| <b>1123 Tsfr From OR Business Development</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 10,000,000      | -                             | -                              | -                                 | -                      | -                                |
| <b>1150 Tsfr From Revenue, Dept of</b>        |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 1,404,283       | 2,092,654                     | -                              | 2,092,654                         | 1,898,681              | 8,101,336                        |
| <b>1170 Tsfr From Treasury, Or State</b>      |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 206,046         | -                             | -                              | -                                 | -                      | -                                |
| <b>1471 Tsfr From Employment Dept</b>         |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 45,000          | -                             | -                              | -                                 | -                      | -                                |
| <b>1581 Tsfr From Education, Dept of</b>      |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 22,239,458      | 12,913,764                    | -                              | 12,913,764                        | 12,966,248             | 13,546,539                       |
| <b>TOTAL TRANSFERS IN</b>                     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                             | -               | 126,000                       | -                              | 126,000                           | 126,000                | 126,000                          |
| 4400 Lottery Funds Ltd                        | 151,933,659     | 152,543,115                   | -                              | 152,543,115                       | 160,913,508            | 181,416,100                      |
| 4430 Lottery Funds Debt Svc Ltd               | 50,452,898      | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |
| 3230 Other Funds Debt Svc Non-Ltd             | 5,660,122       | -                             | -                              | -                                 | -                      | -                                |

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|-----------------------------------|------------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd              | 51,738,921             | 48,142,896                    | -                              | 48,142,896                        | 46,468,288             | 49,988,434                       |
| 3430 Other Funds Debt Svc Ltd     | 7,352,154              | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS IN</b>         | <b>\$267,137,754</b>   | <b>\$245,162,622</b>          | <b>-</b>                       | <b>\$245,162,622</b>              | <b>\$239,885,106</b>   | <b>\$263,907,844</b>             |
| <b>REVENUES</b>                   |                        |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 2,612,947,622          | 2,772,210,370                 | 4,553,231                      | 2,776,763,601                     | 2,779,075,986          | 3,029,076,029                    |
| 8030 General Fund Debt Svc        | 308,899,282            | 365,787,381                   | (3,160,351)                    | 362,627,030                       | 423,363,930            | 423,363,930                      |
| 4400 Lottery Funds Ltd            | 151,933,659            | 152,543,115                   | -                              | 152,543,115                       | 160,913,508            | 181,416,100                      |
| 4430 Lottery Funds Debt Svc Ltd   | 51,380,834             | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |
| 3020 Other Funds Cap Construct    | 371,213,551            | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3200 Other Funds Non-Ltd          | 1,355,103              | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3230 Other Funds Debt Svc Non-Ltd | 456,221,092            | 193,596,819                   | (1,379,205)                    | 192,217,614                       | 200,637,810            | 200,637,810                      |
| 3400 Other Funds Ltd              | 102,485,838            | 92,244,221                    | 5,120,541                      | 97,364,762                        | 94,764,495             | 87,561,273                       |
| 3430 Other Funds Debt Svc Ltd     | 25,562,767             | 16,248,408                    | 1,334,758                      | 17,583,166                        | 2,669,260              | 2,669,260                        |
| 6200 Federal Funds Non-Ltd        | 3,490,474              | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| 6400 Federal Funds Ltd            | 90,425,097             | 145,977,011                   | 430,888                        | 146,407,899                       | 146,834,840            | 159,191,676                      |
| <b>TOTAL REVENUES</b>             | <b>\$4,179,923,472</b> | <b>\$4,281,340,091</b>        | <b>\$63,100,862</b>            | <b>\$4,344,440,953</b>            | <b>\$3,865,672,441</b> | <b>\$4,141,328,690</b>           |
| <b>TRANSFERS OUT</b>              |                        |                               |                                |                                   |                        |                                  |
| 2010 Transfer Out - Intrafund     |                        |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | (43,748)               | (7,021)                       | -                              | (7,021)                           | -                      | -                                |

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|---------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>2040 Transfer Out Lottery Proceeds</b>   |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd             | (7,203,794)          | -                             | -                              | -                                 | -                      | -                                |
| <b>2107 Tsfr To Administrative Svcs</b>     |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd           | (1,353,852)          | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd               | (35,057)             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | (1,388,909)          | -                             | -                              | -                                 | -                      | -                                |
| <b>2121 Tsfr To Governor, Office of the</b> |                      |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd                      | -                    | (200,000)                     | -                              | (200,000)                         | (208,147)              | -                                |
| <b>TOTAL TRANSFERS OUT</b>                  |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd             | (7,203,794)          | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd           | (1,353,852)          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                        | (43,748)             | (7,021)                       | -                              | (7,021)                           | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd               | (35,057)             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | -                    | (200,000)                     | -                              | (200,000)                         | (208,147)              | -                                |
| <b>TOTAL TRANSFERS OUT</b>                  | <b>(\$8,636,451)</b> | <b>(\$207,021)</b>            | -                              | <b>(\$207,021)</b>                | <b>(\$208,147)</b>     | -                                |
| <b>AVAILABLE REVENUES</b>                   |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 2,612,947,622        | 2,772,210,370                 | 4,553,231                      | 2,776,763,601                     | 2,779,075,986          | 3,029,076,029                    |
| 8030 General Fund Debt Svc                  | 308,899,282          | 365,787,381                   | (3,160,351)                    | 362,627,030                       | 423,363,930            | 423,363,930                      |
| 4400 Lottery Funds Ltd                      | 157,888,432          | 160,913,509                   | -                              | 160,913,509                       | 162,913,508            | 183,416,100                      |
| 4430 Lottery Funds Debt Svc Ltd             | 44,781,886           | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |

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|---------------------------------------------|------------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3020 Other Funds Cap Construct              | 371,213,551            | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3200 Other Funds Non-Ltd                    | 1,927,918              | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3230 Other Funds Debt Svc Non-Ltd           | 455,139,595            | 193,596,819                   | (1,379,205)                    | 192,217,614                       | 200,637,810            | 200,637,810                      |
| 3400 Other Funds Ltd                        | 279,966,903            | 198,011,164                   | 5,120,541                      | 203,131,705                       | 121,980,775            | 114,777,553                      |
| 3430 Other Funds Debt Svc Ltd               | 34,279,654             | 16,248,408                    | 1,334,758                      | 17,583,166                        | 2,669,260              | 2,669,260                        |
| 6200 Federal Funds Non-Ltd                  | 3,576,949              | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6230 Federal Funds Debt Svc NL              | 4,008,153              | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| 6400 Federal Funds Ltd                      | 93,507,227             | 145,777,011                   | 430,888                        | 146,207,899                       | 146,626,693            | 159,191,676                      |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$4,368,137,172</b> | <b>\$4,395,277,428</b>        | <b>\$63,100,862</b>            | <b>\$4,458,378,290</b>            | <b>\$3,894,680,574</b> | <b>\$4,170,544,970</b>           |
| <b>EXPENDITURES</b>                         |                        |                               |                                |                                   |                        |                                  |
| <b>PERSONAL SERVICES</b>                    |                        |                               |                                |                                   |                        |                                  |
| <b>SALARIES &amp; WAGES</b>                 |                        |                               |                                |                                   |                        |                                  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 22,645,709             | 26,369,681                    | 1,712,427                      | 28,082,108                        | 29,258,790             | 29,283,860                       |
| 3400 Other Funds Ltd                        | 7,522,085              | 9,005,154                     | 632,914                        | 9,638,068                         | 7,757,503              | 7,758,468                        |
| 6200 Federal Funds Non-Ltd                  | 57,631                 | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | 4,735,889              | 6,830,118                     | 444,281                        | 7,274,399                         | 7,460,691              | 7,439,576                        |
| All Funds                                   | 34,961,314             | 42,204,953                    | 2,789,622                      | 44,994,575                        | 44,476,984             | 44,481,904                       |
| <b>3160 Temporary Appointments</b>          |                        |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 108,930                | 258,348                       | -                              | 258,348                           | 258,348                | 271,007                          |

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|------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd               | 193,481         | 2,686                         | -                              | 2,686                             | 2,686                  | 2,818                            |
| 6400 Federal Funds Ltd             | 2,186           | 5,947                         | -                              | 5,947                             | 5,947                  | 6,240                            |
| All Funds                          | 304,597         | 266,981                       | -                              | 266,981                           | 266,981                | 280,065                          |
| <b>3170 Overtime Payments</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 21,291          | 4,639                         | -                              | 4,639                             | 4,639                  | 4,864                            |
| 3400 Other Funds Ltd               | 25,268          | 1,037                         | -                              | 1,037                             | 1,037                  | 1,087                            |
| 6400 Federal Funds Ltd             | 4,453           | 949                           | -                              | 949                               | 949                    | 995                              |
| All Funds                          | 51,012          | 6,625                         | -                              | 6,625                             | 6,625                  | 6,946                            |
| <b>3180 Shift Differential</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 173             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd               | 541             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd             | 507             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 1,221           | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 131,649         | 55,093                        | -                              | 55,093                            | 55,093                 | 57,790                           |
| 3400 Other Funds Ltd               | 54,454          | 2,976                         | -                              | 2,976                             | 2,976                  | 3,121                            |
| 6400 Federal Funds Ltd             | 11,187          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 197,290         | 58,069                        | -                              | 58,069                            | 58,069                 | 60,911                           |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 22,907,752      | 26,687,761                    | 1,712,427                      | 28,400,188                        | 29,576,870             | 29,617,521                       |

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|-------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                      | 7,795,829           | 9,011,853                     | 632,914                        | 9,644,767                         | 7,764,202              | 7,765,494                        |
| 6200 Federal Funds Non-Ltd                | 57,631              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 4,754,222           | 6,837,014                     | 444,281                        | 7,281,295                         | 7,467,587              | 7,446,811                        |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$35,515,434</b> | <b>\$42,536,628</b>           | <b>\$2,789,622</b>             | <b>\$45,326,250</b>               | <b>\$44,808,659</b>    | <b>\$44,829,826</b>              |
| <b>OTHER PAYROLL EXPENSES</b>             |                     |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 3,909               | 8,476                         | -                              | 8,476                             | 9,303                  | 9,254                            |
| 3400 Other Funds Ltd                      | (744)               | 2,908                         | -                              | 2,908                             | 2,512                  | 2,510                            |
| 6200 Federal Funds Non-Ltd                | 12                  | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 2,675               | 2,116                         | -                              | 2,116                             | 2,323                  | 2,373                            |
| All Funds                                 | 5,852               | 13,500                        | -                              | 13,500                            | 14,138                 | 14,137                           |
| <b>3220 Public Employees' Retire Cont</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 4,241,328           | 5,558,628                     | -                              | 5,558,628                         | 7,245,048              | 7,251,963                        |
| 3400 Other Funds Ltd                      | 1,438,901           | 1,895,524                     | -                              | 1,895,524                         | 1,918,648              | 1,918,935                        |
| 6200 Federal Funds Non-Ltd                | 10,680              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 926,710             | 1,405,450                     | -                              | 1,405,450                         | 1,807,150              | 1,801,939                        |
| All Funds                                 | 6,617,619           | 8,859,602                     | -                              | 8,859,602                         | 10,970,846             | 10,972,837                       |
| <b>3221 Pension Obligation Bond</b>       |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 1,091,979           | 993,614                       | -                              | 993,614                           | -                      | -                                |
| 3400 Other Funds Ltd                      | 368,163             | 282,460                       | -                              | 282,460                           | -                      | -                                |

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6200 Federal Funds Non-Ltd                      | 2,738           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 232,971         | 271,522                       | (1,166)                        | 270,356                           | -                      | -                                |
| All Funds                                       | 1,695,851       | 1,547,596                     | (1,166)                        | 1,546,430                         | -                      | -                                |
| <b>3230 Social Security Taxes</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 1,712,050       | 2,011,102                     | -                              | 2,011,102                         | 2,225,426              | 2,228,535                        |
| 3400 Other Funds Ltd                            | 589,068         | 685,259                       | -                              | 685,259                           | 591,426                | 591,524                          |
| 6200 Federal Funds Non-Ltd                      | 4,394           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 356,905         | 518,160                       | -                              | 518,160                           | 565,376                | 563,791                          |
| All Funds                                       | 2,662,417       | 3,214,521                     | -                              | 3,214,521                         | 3,382,228              | 3,383,850                        |
| <b>3240 Unemployment Assessments</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 39,435          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                            | 276             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 71              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                       | 39,782          | -                             | -                              | -                                 | -                      | -                                |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 86,596          | 103,706                       | -                              | 103,706                           | 114,842                | 114,953                          |
| 3400 Other Funds Ltd                            | 30,156          | 35,768                        | -                              | 35,768                            | 30,884                 | 30,889                           |
| 6200 Federal Funds Non-Ltd                      | 222             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 18,497          | 26,412                        | -                              | 26,412                            | 28,866                 | 28,779                           |
| All Funds                                       | 135,471         | 165,886                       | -                              | 165,886                           | 174,592                | 174,621                          |

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|------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>3250 Worker's Comp. Assess. (WCD)</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 4,246           | 4,949                         | -                              | 4,949                             | 4,481                  | 4,454                            |
| 3400 Other Funds Ltd                     | 477             | 1,691                         | -                              | 1,691                             | 1,211                  | 1,210                            |
| 6200 Federal Funds Non-Ltd               | 8               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                   | 703             | 1,235                         | -                              | 1,235                             | 1,125                  | 1,147                            |
| All Funds                                | 5,434           | 7,875                         | -                              | 7,875                             | 6,817                  | 6,811                            |
| <b>3260 Mass Transit Tax</b>             |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 145,213         | 156,868                       | -                              | 156,868                           | 156,868                | 177,555                          |
| 3400 Other Funds Ltd                     | 46,992          | 54,073                        | -                              | 54,073                            | 54,073                 | 46,588                           |
| 6400 Federal Funds Ltd                   | 349             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                | 192,554         | 210,941                       | -                              | 210,941                           | 210,941                | 224,143                          |
| <b>3270 Flexible Benefits</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 4,616,347       | 4,987,215                     | -                              | 4,987,215                         | 5,204,293              | 5,177,626                        |
| 3400 Other Funds Ltd                     | 1,494,213       | 1,712,401                     | -                              | 1,712,401                         | 1,407,784              | 1,406,495                        |
| 6200 Federal Funds Non-Ltd               | 14,427          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                   | 912,546         | 1,246,590                     | -                              | 1,246,590                         | 1,298,083              | 1,326,039                        |
| All Funds                                | 7,037,533       | 7,946,206                     | -                              | 7,946,206                         | 7,910,160              | 7,910,160                        |
| <b>3280 Other OPE</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 32,025          | 156                           | -                              | 156                               | 156                    | 156                              |
| 3400 Other Funds Ltd                     | (24)            | -                             | -                              | -                                 | -                      | -                                |

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|-------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd              | 23                  | -                             | -                              | -                                 | -                      | -                                |
| All Funds                           | 32,024              | 156                           | -                              | 156                               | 156                    | 156                              |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 11,973,128          | 13,824,714                    | -                              | 13,824,714                        | 14,960,417             | 14,964,496                       |
| 3400 Other Funds Ltd                | 3,967,478           | 4,670,084                     | -                              | 4,670,084                         | 4,006,538              | 3,998,151                        |
| 6200 Federal Funds Non-Ltd          | 32,481              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 2,451,450           | 3,471,485                     | (1,166)                        | 3,470,319                         | 3,702,923              | 3,724,068                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$18,424,537</b> | <b>\$21,966,283</b>           | <b>(\$1,166)</b>               | <b>\$21,965,117</b>               | <b>\$22,669,878</b>    | <b>\$22,686,715</b>              |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                   | (1,278,382)                   | -                              | (1,278,382)                       | (1,278,382)            | (1,480,882)                      |
| 3400 Other Funds Ltd                | -                   | (360,276)                     | -                              | (360,276)                         | (360,276)              | (388,275)                        |
| 6400 Federal Funds Ltd              | -                   | (341,835)                     | -                              | (341,835)                         | (341,835)              | (372,341)                        |
| All Funds                           | -                   | (1,980,493)                   | -                              | (1,980,493)                       | (1,980,493)            | (2,241,498)                      |
| <b>TOTAL PERSONAL SERVICES</b>      |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 34,880,880          | 39,234,093                    | 1,712,427                      | 40,946,520                        | 43,258,905             | 43,101,135                       |
| 3400 Other Funds Ltd                | 11,763,307          | 13,321,661                    | 632,914                        | 13,954,575                        | 11,410,464             | 11,375,370                       |
| 6200 Federal Funds Non-Ltd          | 90,112              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 7,205,672           | 9,966,664                     | 443,115                        | 10,409,779                        | 10,828,675             | 10,798,538                       |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$53,939,971</b> | <b>\$62,522,418</b>           | <b>\$2,788,456</b>             | <b>\$65,310,874</b>               | <b>\$65,498,044</b>    | <b>\$65,275,043</b>              |

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|---------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>SERVICES &amp; SUPPLIES</b>  |                 |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 139,785         | 202,005                       | -                              | 202,005                           | 202,005                | 221,547                          |
| 3400 Other Funds Ltd            | 58,136          | 362,478                       | -                              | 362,478                           | 362,478                | 323,065                          |
| 6400 Federal Funds Ltd          | 21,932          | 121,615                       | -                              | 121,615                           | 121,615                | 143,861                          |
| All Funds                       | 219,853         | 686,098                       | -                              | 686,098                           | 686,098                | 688,473                          |
| <b>4125 Out of State Travel</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 94,239          | 86,511                        | -                              | 86,511                            | 86,511                 | 88,620                           |
| 3400 Other Funds Ltd            | 58,078          | 54,311                        | -                              | 54,311                            | 54,311                 | 60,473                           |
| 6400 Federal Funds Ltd          | 45,884          | 170,308                       | -                              | 170,308                           | 170,308                | 193,472                          |
| All Funds                       | 198,201         | 311,130                       | -                              | 311,130                           | 311,130                | 342,565                          |
| <b>4150 Employee Training</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 282,917         | 369,251                       | -                              | 369,251                           | 369,251                | 365,730                          |
| 3400 Other Funds Ltd            | 128,178         | 174,888                       | -                              | 174,888                           | 174,888                | 146,796                          |
| 6200 Federal Funds Non-Ltd      | 371             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd          | 181,117         | 59,800                        | -                              | 59,800                            | 59,800                 | 71,828                           |
| All Funds                       | 592,583         | 603,939                       | -                              | 603,939                           | 603,939                | 584,354                          |
| <b>4175 Office Expenses</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 73,331          | 389,444                       | -                              | 389,444                           | 389,444                | 385,941                          |
| 3200 Other Funds Non-Ltd        | 58              | -                             | -                              | -                                 | -                      | -                                |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                   | 69,500          | 200,951                       | -                              | 200,951                           | 200,951                | 186,913                          |
| 6400 Federal Funds Ltd                 | 34,622          | 123,279                       | -                              | 123,279                           | 123,279                | 148,589                          |
| All Funds                              | 177,511         | 713,674                       | -                              | 713,674                           | 713,674                | 721,443                          |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 367,189         | 284,478                       | -                              | 284,478                           | 284,478                | 284,078                          |
| 3400 Other Funds Ltd                   | 277,190         | 124,679                       | -                              | 124,679                           | 124,679                | 93,707                           |
| 6400 Federal Funds Ltd                 | 56,268          | 109,263                       | -                              | 109,263                           | 109,263                | 128,752                          |
| All Funds                              | 700,647         | 518,420                       | -                              | 518,420                           | 518,420                | 506,537                          |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 4,200,894       | 5,763,896                     | -                              | 5,763,896                         | 5,763,896              | 7,296,246                        |
| 4400 Lottery Funds Ltd                 | 264             | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd               | 269             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 75,681          | 163,653                       | -                              | 163,653                           | 163,653                | -                                |
| 6400 Federal Funds Ltd                 | 40,926          | 442,692                       | -                              | 442,692                           | 442,692                | -                                |
| All Funds                              | 4,318,034       | 6,370,241                     | -                              | 6,370,241                         | 6,370,241              | 7,296,246                        |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 47,125          | 76,112                        | -                              | 76,112                            | 76,112                 | 72,122                           |
| 3400 Other Funds Ltd                   | 183             | 1,414,359                     | (4,520)                        | 1,409,839                         | 1,409,839              | 1,437,075                        |
| 6400 Federal Funds Ltd                 | 1,441           | 7,162                         | -                              | 7,162                             | 7,162                  | 8,039                            |
| All Funds                              | 48,749          | 1,497,633                     | (4,520)                        | 1,493,113                         | 1,493,113              | 1,517,236                        |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 58,789          | 121,164                       | -                              | 121,164                           | 121,164                | 125,669                          |
| 3400 Other Funds Ltd                   | 4,540           | 79,468                        | -                              | 79,468                            | 79,468                 | 79,646                           |
| 6400 Federal Funds Ltd                 | 16,613          | 33,101                        | -                              | 33,101                            | 33,101                 | 37,313                           |
| All Funds                              | 79,942          | 233,733                       | -                              | 233,733                           | 233,733                | 242,628                          |
| <b>4300 Professional Services</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 2,406,340       | 4,359,020                     | (95,170)                       | 4,263,850                         | 4,263,850              | 4,533,078                        |
| 3400 Other Funds Ltd                   | 448,252         | 1,617,086                     | -                              | 1,617,086                         | 1,617,086              | 1,897,772                        |
| 6400 Federal Funds Ltd                 | 806,474         | 5,081,992                     | (12,227)                       | 5,069,765                         | 5,069,765              | 5,541,254                        |
| All Funds                              | 3,661,066       | 11,058,098                    | (107,397)                      | 10,950,701                        | 10,950,701             | 11,972,104                       |
| <b>4315 IT Professional Services</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 222,389         | 540,443                       | -                              | 540,443                           | 540,443                | 587,705                          |
| 4400 Lottery Funds Ltd                 | 40,250          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 424,196         | 154,450                       | -                              | 154,450                           | 154,450                | 171,814                          |
| 6400 Federal Funds Ltd                 | (33,609)        | 169,201                       | -                              | 169,201                           | 169,201                | 184,937                          |
| All Funds                              | 653,226         | 864,094                       | -                              | 864,094                           | 864,094                | 944,456                          |
| <b>4325 Attorney General</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 337,675         | 179,412                       | -                              | 179,412                           | 179,412                | 211,459                          |
| 3400 Other Funds Ltd                   | 223,911         | 52,311                        | -                              | 52,311                            | 52,311                 | 77,188                           |
| 6200 Federal Funds Non-Ltd             | 5,077           | -                             | -                              | -                                 | -                      | -                                |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                       | 41,490          | 30,714                        | -                              | 30,714                            | 30,714                 | 33,570                           |
| All Funds                                    | 608,153         | 262,437                       | -                              | 262,437                           | 262,437                | 322,217                          |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 213             | 42,781                        | -                              | 42,781                            | 42,781                 | 44,557                           |
| 3400 Other Funds Ltd                         | 89              | 21,808                        | -                              | 21,808                            | 21,808                 | 21,154                           |
| 6400 Federal Funds Ltd                       | 3               | 2,956                         | -                              | 2,956                             | 2,956                  | 3,102                            |
| All Funds                                    | 305             | 67,545                        | -                              | 67,545                            | 67,545                 | 68,813                           |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 677,156         | 530,032                       | -                              | 530,032                           | 530,032                | 534,773                          |
| 3400 Other Funds Ltd                         | 84,246          | 35,800                        | -                              | 35,800                            | 35,800                 | 53,166                           |
| 6400 Federal Funds Ltd                       | 115,330         | 43,388                        | -                              | 43,388                            | 43,388                 | 53,398                           |
| All Funds                                    | 876,732         | 609,220                       | -                              | 609,220                           | 609,220                | 641,337                          |
| <b>4425 Facilities Rental and Taxes</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 1,336,887       | 1,389,628                     | -                              | 1,389,628                         | 1,389,628              | 1,071,654                        |
| 3400 Other Funds Ltd                         | 189,471         | 395,985                       | -                              | 395,985                           | 395,985                | 299,743                          |
| 6400 Federal Funds Ltd                       | 69,276          | 380,774                       | -                              | 380,774                           | 380,774                | 711,602                          |
| All Funds                                    | 1,595,634       | 2,166,387                     | -                              | 2,166,387                         | 2,166,387              | 2,082,999                        |
| <b>4475 Facilities Maintenance</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 158,072         | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 21,079          | -                             | -                              | -                                 | -                      | -                                |

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                     | 7,578           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 186,729         | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 117,530         | 19,419                        | -                              | 19,419                            | 19,419                 | 20,370                           |
| 3200 Other Funds Non-Ltd                   | 738,287         | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                       | 103,592         | 249,197                       | -                              | 249,197                           | 249,197                | 266,409                          |
| 6400 Federal Funds Ltd                     | 27,045          | 17,602                        | -                              | 17,602                            | 17,602                 | 18,465                           |
| All Funds                                  | 986,454         | 886,218                       | -                              | 886,218                           | 886,218                | 905,244                          |
| <b>4600 Intra-agency Charges</b>           |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | -               | 33,973                        | -                              | 33,973                            | 33,973                 | 35,638                           |
| <b>4625 Other COP Costs</b>                |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 1,268,115       | 98,990                        | -                              | 98,990                            | 98,990                 | -                                |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 32,849          | 3,038,289                     | 2,935,974                      | 5,974,263                         | 5,974,263              | 3,829,771                        |
| 8030 General Fund Debt Svc                 | (1)             | -                             | -                              | -                                 | -                      | -                                |
| 3020 Other Funds Cap Construct             | 290,456,294     | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd                   | 1,052,917       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd          | 129,986,489     | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 453,059         | 6,088,695                     | 4,492,147                      | 10,580,842                        | 10,580,842             | 1,027,138                        |
| 3430 Other Funds Debt Svc Ltd              | -               | 3,812,147                     | -                              | 3,812,147                         | -                      | -                                |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                 | 13,053          | 185,664                       | -                              | 185,664                           | 185,664                | 305,028                          |
| All Funds                              | 421,994,660     | 13,124,795                    | 7,428,121                      | 20,552,916                        | 16,740,769             | 5,161,937                        |
| <b>4700 Expendable Prop 250 - 5000</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 6,304           | 295,005                       | -                              | 295,005                           | 295,005                | 303,457                          |
| 3400 Other Funds Ltd                   | 820             | 159,548                       | -                              | 159,548                           | 159,548                | 145,271                          |
| 6400 Federal Funds Ltd                 | 900             | 7,628                         | -                              | 7,628                             | 7,628                  | 8,001                            |
| All Funds                              | 8,024           | 462,181                       | -                              | 462,181                           | 462,181                | 456,729                          |
| <b>4715 IT Expendable Property</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 756,961         | 92,756                        | -                              | 92,756                            | 92,756                 | 96,301                           |
| 3400 Other Funds Ltd                   | 606,293         | 46,175                        | -                              | 46,175                            | 46,175                 | 61,937                           |
| 6400 Federal Funds Ltd                 | 540,644         | 39,287                        | -                              | 39,287                            | 39,287                 | 41,211                           |
| All Funds                              | 1,903,898       | 178,218                       | -                              | 178,218                           | 178,218                | 199,449                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 11,316,645      | 17,779,646                    | 2,840,804                      | 20,620,450                        | 20,620,450             | 20,073,078                       |
| 8030 General Fund Debt Svc             | (1)             | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd                 | 40,514          | -                             | -                              | -                                 | -                      | -                                |
| 3020 Other Funds Cap Construct         | 290,456,294     | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd               | 1,791,531       | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3230 Other Funds Debt Svc Non-Ltd      | 129,986,489     | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 4,494,609       | 11,528,805                    | 4,487,627                      | 16,016,432                        | 16,016,432             | 6,384,905                        |

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|--------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3430 Other Funds Debt Svc Ltd        | -                    | 3,812,147                     | -                              | 3,812,147                         | -                      | -                                |
| 6200 Federal Funds Non-Ltd           | 5,448                | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd               | 1,986,987            | 7,026,426                     | (12,227)                       | 7,014,199                         | 7,014,199              | 7,632,422                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$440,078,516</b> | <b>\$40,747,024</b>           | <b>\$7,316,204</b>             | <b>\$48,063,228</b>               | <b>\$44,251,081</b>    | <b>\$34,690,405</b>              |
| <b>CAPITAL OUTLAY</b>                |                      |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>     |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 4,146,015            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                 | 4,919,934            | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd               | 274,577              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                            | 9,340,526            | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>              |                      |                               |                                |                                   |                        |                                  |
| <b>6020 Dist to Counties</b>         |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                 | 5,372                | 78,475                        | -                              | 78,475                            | 78,475                 | 85,773                           |
| 6400 Federal Funds Ltd               | -                    | 10,397                        | -                              | 10,397                            | 10,397                 | -                                |
| All Funds                            | 5,372                | 88,872                        | -                              | 88,872                            | 88,872                 | 85,773                           |
| <b>6025 Dist to Other Gov Unit</b>   |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                 | 146,010              | 116,448                       | -                              | 116,448                           | 116,448                | 127,278                          |
| 6200 Federal Funds Non-Ltd           | -                    | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6400 Federal Funds Ltd               | -                    | 1,063,292                     | -                              | 1,063,292                         | 1,063,292              | 1,162,178                        |
| All Funds                            | 146,010              | 21,716,042                    | -                              | 21,716,042                        | 21,716,042             | 21,825,758                       |

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>6030 Dist to Non-Gov Units</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 24,307,906      | 2,068,966                     | -                              | 2,068,966                         | 2,068,966              | 2,261,380                        |
| 3400 Other Funds Ltd                       | 55,448,384      | 12,776,445                    | -                              | 12,776,445                        | 12,776,445             | 13,964,656                       |
| 6200 Federal Funds Non-Ltd                 | 3,424,551       | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 65,401,821      | 107,719,799                   | -                              | 107,719,799                       | 107,719,799            | 124,617,355                      |
| All Funds                                  | 148,582,662     | 122,565,210                   | -                              | 122,565,210                       | 122,565,210            | 140,843,391                      |
| <b>6035 Dist to Individuals</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 242,356,683     | 310,286,307                   | -                              | 310,286,307                       | 310,286,307            | 346,940,222                      |
| 4400 Lottery Funds Ltd                     | 101,447,560     | 94,000,000                    | -                              | 94,000,000                        | 94,000,000             | 98,988,812                       |
| 3400 Other Funds Ltd                       | 74,288,250      | 26,466,056                    | -                              | 26,466,056                        | 26,466,056             | 24,883,299                       |
| All Funds                                  | 418,092,493     | 430,752,363                   | -                              | 430,752,363                       | 430,752,363            | 470,812,333                      |
| <b>6040 Dist to Local School Districts</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 1,166,603       | 1,398,411                     | -                              | 1,398,411                         | 1,398,411              | 1,562,026                        |
| 3400 Other Funds Ltd                       | 1,086,612       | 923,367                       | -                              | 923,367                           | 923,367                | 1,009,240                        |
| All Funds                                  | 2,253,215       | 2,321,778                     | -                              | 2,321,778                         | 2,321,778              | 2,571,266                        |
| <b>6045 Dist to Comm College Districts</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 819,192,535     | 858,854,117                   | -                              | 858,854,117                       | 858,854,117            | 976,601,391                      |
| 3020 Other Funds Cap Construct             | 5,351,459       | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| 3400 Other Funds Ltd                       | 23,396,757      | 12,368,822                    | -                              | 12,368,822                        | 12,368,822             | 13,025,640                       |
| 6400 Federal Funds Ltd                     | 12,348,875      | 17,850,620                    | -                              | 17,850,620                        | 17,850,620             | 12,434,331                       |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                    | 860,289,626     | 909,073,559                   | -                              | 909,073,559                       | 889,073,559            | 1,002,061,362                    |
| <b>6048 Spc Pmt to Public Universities</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 1,305,623,281   | 235,579,339                   | -                              | 235,579,339                       | 235,579,339            | 1,421,848,317                    |
| 4400 Lottery Funds Ltd                       | 54,736,007      | 53,184,786                    | -                              | 53,184,786                        | 53,184,786             | 82,427,289                       |
| 3020 Other Funds Cap Construct               | 75,405,798      | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| 3400 Other Funds Ltd                         | 9,454,873       | 6,121,793                     | -                              | 6,121,793                         | 6,121,793              | 6,551,126                        |
| 6230 Federal Funds Debt Svc NL               | 4,008,153       | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| All Funds                                    | 1,449,228,112   | 752,131,771                   | 56,201,000                     | 808,332,771                       | 298,784,918            | 1,514,725,732                    |
| <b>6050 Dist to Non-Profit Organizations</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 3,144,935       | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 154,844         | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                       | -               | 1,941,697                     | -                              | 1,941,697                         | 1,941,697              | 2,122,275                        |
| All Funds                                    | 3,299,779       | 1,941,697                     | -                              | 1,941,697                         | 1,941,697              | 2,122,275                        |
| <b>6060 Intra-Agency Gen Fund Transfer</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 14,803,018      | 18,644,243                    | -                              | 18,644,243                        | 18,644,243             | 14,829,368                       |
| 4400 Lottery Funds Ltd                       | 11,926          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 14,814,944      | 18,644,243                    | -                              | 18,644,243                        | 18,644,243             | 14,829,368                       |
| <b>6065 Loan Repaid To State Agencies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 13,119,216                    | -                              | 13,119,216                        | 13,119,216             | 13,762,058                       |
| <b>6085 Other Special Payments</b>           |                 |                               |                                |                                   |                        |                                  |

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|--------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                                | -               | 1,274,494,029                 | -                              | 1,274,494,029                     | 1,274,494,029          | 30,629,788                       |
| 4400 Lottery Funds Ltd                           | -               | 13,728,723                    | -                              | 13,728,723                        | 13,728,723             | -                                |
| 3400 Other Funds Ltd                             | -               | 105,199,197                   | -                              | 105,199,197                       | 105,199,197            | 31,133,523                       |
| All Funds                                        | -               | 1,393,421,949                 | -                              | 1,393,421,949                     | 1,393,421,949          | 61,763,311                       |
| <b>6121 Spc Pmt to Governor, Office of the</b>   |                 |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd                           | 153,184         | -                             | -                              | -                                 | -                      | 208,147                          |
| <b>6291 Spc Pmt to Corrections, Dept of</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 98,276          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                           | 318,756         | 198,014                       | -                              | 198,014                           | 198,014                | 216,430                          |
| All Funds                                        | 417,032         | 198,014                       | -                              | 198,014                           | 198,014                | 216,430                          |
| <b>6581 Spc Pmt to Education, Dept of</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 868,498         | 752,003                       | -                              | 752,003                           | 752,003                | -                                |
| 3400 Other Funds Ltd                             | 1,170,952       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                        | 2,039,450       | 752,003                       | -                              | 752,003                           | 752,003                | -                                |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 140,792,377     | -                             | -                              | -                                 | -                      | 157,467,266                      |
| 3400 Other Funds Ltd                             | 271,975         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                        | 141,064,352     | -                             | -                              | -                                 | -                      | 157,467,266                      |
| <b>TOTAL SPECIAL PAYMENTS</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 2,552,354,112   | 2,715,196,631                 | -                              | 2,715,196,631                     | 2,715,196,631          | 2,965,901,816                    |

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| DESCRIPTION                        | 2023-25 Actuals        | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|------------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 4400 Lottery Funds Ltd             | 156,195,493            | 160,913,509                   | -                              | 160,913,509                       | 160,913,509            | 181,416,101                      |
| 3020 Other Funds Cap Construct     | 80,757,257             | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3400 Other Funds Ltd               | 165,424,029            | 164,050,603                   | -                              | 164,050,603                       | 164,050,603            | 90,780,535                       |
| 6200 Federal Funds Non-Ltd         | 3,424,551              | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6230 Federal Funds Debt Svc NL     | 4,008,153              | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| 6400 Federal Funds Ltd             | 78,222,636             | 128,783,819                   | -                              | 128,783,819                       | 128,783,819            | 140,760,716                      |
| <b>TOTAL SPECIAL PAYMENTS</b>      | <b>\$3,040,386,231</b> | <b>\$3,666,726,717</b>        | <b>\$56,201,000</b>            | <b>\$3,722,927,717</b>            | <b>\$3,193,379,864</b> | <b>\$3,403,294,470</b>           |
| <b>DEBT SERVICE</b>                |                        |                               |                                |                                   |                        |                                  |
| <b>7050 Pmt To Ret Bond Escrow</b> |                        |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd  | 129,129,347            | -                             | -                              | -                                 | -                      | -                                |
| <b>7100 Principal - Bonds</b>      |                        |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc         | 174,195,444            | 204,239,040                   | (3,160,351)                    | 201,078,689                       | 229,780,300            | 229,780,300                      |
| 4430 Lottery Funds Debt Svc Ltd    | 17,432,519             | 37,546,802                    | -                              | 37,546,802                        | 27,472,410             | 27,472,410                       |
| 3230 Other Funds Debt Svc Non-Ltd  | 119,395,000            | 126,770,006                   | (1,379,205)                    | 125,390,801                       | 124,605,050            | 124,605,050                      |
| 3430 Other Funds Debt Svc Ltd      | 15,944,900             | 7,715,750                     | 1,334,758                      | 9,050,508                         | 1,855,000              | 1,855,000                        |
| All Funds                          | 326,967,863            | 376,271,598                   | (3,204,798)                    | 373,066,800                       | 383,712,760            | 383,712,760                      |
| <b>7150 Interest - Bonds</b>       |                        |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc         | 134,598,942            | 161,548,341                   | -                              | 161,548,341                       | 193,583,630            | 193,583,630                      |
| 4430 Lottery Funds Debt Svc Ltd    | 10,031,534             | 6,803,809                     | -                              | 6,803,809                         | 4,904,900              | 4,904,900                        |
| 3230 Other Funds Debt Svc Non-Ltd  | 71,064,723             | 66,826,813                    | -                              | 66,826,813                        | 76,032,760             | 76,032,760                       |

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|-----------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3430 Other Funds Debt Svc Ltd     | 18,334,754           | 4,720,511                     | -                              | 4,720,511                         | 814,260                | 814,260                          |
| All Funds                         | 234,029,953          | 239,899,474                   | -                              | 239,899,474                       | 275,335,550            | 275,335,550                      |
| <b>7300 Principal - Loans</b>     |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd   | 16,827,184           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL DEBT SERVICE</b>         |                      |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 308,794,386          | 365,787,381                   | (3,160,351)                    | 362,627,030                       | 423,363,930            | 423,363,930                      |
| 4430 Lottery Funds Debt Svc Ltd   | 44,291,237           | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |
| 3230 Other Funds Debt Svc Non-Ltd | 319,589,070          | 193,596,819                   | (1,379,205)                    | 192,217,614                       | 200,637,810            | 200,637,810                      |
| 3430 Other Funds Debt Svc Ltd     | 34,279,654           | 12,436,261                    | 1,334,758                      | 13,771,019                        | 2,669,260              | 2,669,260                        |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$706,954,347</b> | <b>\$616,171,072</b>          | <b>(\$3,204,798)</b>           | <b>\$612,966,274</b>              | <b>\$659,048,310</b>   | <b>\$659,048,310</b>             |
| <b>EXPENDITURES</b>               |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 2,602,697,652        | 2,772,210,370                 | 4,553,231                      | 2,776,763,601                     | 2,779,075,986          | 3,029,076,029                    |
| 8030 General Fund Debt Svc        | 308,794,385          | 365,787,381                   | (3,160,351)                    | 362,627,030                       | 423,363,930            | 423,363,930                      |
| 4400 Lottery Funds Ltd            | 156,236,007          | 160,913,509                   | -                              | 160,913,509                       | 160,913,509            | 181,416,101                      |
| 4430 Lottery Funds Debt Svc Ltd   | 44,291,237           | 44,350,611                    | -                              | 44,350,611                        | 32,377,310             | 32,377,310                       |
| 3020 Other Funds Cap Construct    | 371,213,551          | 469,447,853                   | 60,100,000                     | 529,547,853                       | -                      | -                                |
| 3200 Other Funds Non-Ltd          | 1,791,531            | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3230 Other Funds Debt Svc Non-Ltd | 449,575,559          | 193,596,819                   | (1,379,205)                    | 192,217,614                       | 200,637,810            | 200,637,810                      |
| 3400 Other Funds Ltd              | 186,601,879          | 188,901,069                   | 5,120,541                      | 194,021,610                       | 191,477,499            | 108,540,810                      |
| 3430 Other Funds Debt Svc Ltd     | 34,279,654           | 16,248,408                    | 1,334,758                      | 17,583,166                        | 2,669,260              | 2,669,260                        |

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|-----------------------------------|------------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6200 Federal Funds Non-Ltd        | 3,520,111              | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| 6400 Federal Funds Ltd            | 87,689,872             | 145,776,909                   | 430,888                        | 146,207,797                       | 146,626,693            | 159,191,676                      |
| <b>TOTAL EXPENDITURES</b>         | <b>\$4,250,699,591</b> | <b>\$4,386,167,231</b>        | <b>\$63,100,862</b>            | <b>\$4,449,268,093</b>            | <b>\$3,962,177,299</b> | <b>\$4,162,308,228</b>           |
| <b>REVERSIONS</b>                 |                        |                               |                                |                                   |                        |                                  |
| 9900 Reversions                   |                        |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | (10,249,970)           | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc        | (104,897)              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | (10,354,867)           | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>             |                        |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | -                      | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc        | -                      | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd            | 1,652,425              | -                             | -                              | -                                 | 1,999,999              | 1,999,999                        |
| 4430 Lottery Funds Debt Svc Ltd   | 490,649                | -                             | -                              | -                                 | -                      | -                                |
| 3020 Other Funds Cap Construct    | -                      | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd          | 136,387                | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd | 5,564,036              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | 93,365,024             | 9,110,095                     | -                              | 9,110,095                         | (69,496,724)           | 6,236,743                        |
| 3430 Other Funds Debt Svc Ltd     | -                      | -                             | -                              | -                                 | -                      | -                                |
| 6200 Federal Funds Non-Ltd        | 56,838                 | -                             | -                              | -                                 | -                      | -                                |

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|----------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6230 Federal Funds Debt Svc NL   | -                    | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd           | 5,817,355            | 102                           | -                              | 102                               | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$107,082,714</b> | <b>\$9,110,197</b>            | -                              | <b>\$9,110,197</b>                | <b>(\$67,496,725)</b>  | <b>\$8,236,742</b>               |
| <b>AUTHORIZED POSITIONS</b>      |                      |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions     | 196                  | 198                           | -                              | 198                               | 187                    | 187                              |
| <b>AUTHORIZED FTE POSITIONS</b>  |                      |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 185.63               | 186.34                        | -                              | 186.34                            | 178.08                 | 178.08                           |

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|------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                               |                                |                                   |                        |                                  |
| <b>0025 Beginning Balance</b>            |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 11,313,986          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                   | 2                   | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                | 11,313,988          | -                             | -                              | -                                 | -                      | -                                |
| <b>0030 Beginning Balance Adjustment</b> |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -                   | 9,700,000                     | -                              | 9,700,000                         | 7,645,557              | 7,645,557                        |
| <b>TOTAL BEGINNING BALANCE</b>           |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 11,313,986          | 9,700,000                     | -                              | 9,700,000                         | 7,645,557              | 7,645,557                        |
| 6400 Federal Funds Ltd                   | 2                   | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$11,313,988</b> | <b>\$9,700,000</b>            | -                              | <b>\$9,700,000</b>                | <b>\$7,645,557</b>     | <b>\$7,645,557</b>               |
| <b>REVENUE CATEGORIES</b>                |                     |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>   |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 11,696,743          | 14,961,557                    | 3,288,879                      | 18,250,436                        | 18,660,295             | 13,837,314                       |
| <b>INTEREST EARNINGS</b>                 |                     |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>              |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 1,067,580           | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                             |                     |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>               |                     |                               |                                |                                   |                        |                                  |

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|-----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd              | (1,488)         | -                             | -                              | -                                 | -                      | -                                |
| FEDERAL FUNDS REVENUE             |                 |                               |                                |                                   |                        |                                  |
| 0995 Federal Funds                |                 |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd            | 160,484         | 681,773                       | 13,299                         | 695,072                           | 733,538                | 548,492                          |
| TRANSFERS IN                      |                 |                               |                                |                                   |                        |                                  |
| 1581 Tsfr From Education, Dept of |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 797,059         | -                             | -                              | -                                 | -                      | -                                |
| REVENUES                          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 11,696,743      | 14,961,557                    | 3,288,879                      | 18,250,436                        | 18,660,295             | 13,837,314                       |
| 3400 Other Funds Ltd              | 1,863,151       | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd            | 160,484         | 681,773                       | 13,299                         | 695,072                           | 733,538                | 548,492                          |
| TOTAL REVENUES                    | \$13,720,378    | \$15,643,330                  | \$3,302,178                    | \$18,945,508                      | \$19,393,833           | \$14,385,806                     |
| AVAILABLE REVENUES                |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 11,696,743      | 14,961,557                    | 3,288,879                      | 18,250,436                        | 18,660,295             | 13,837,314                       |
| 3400 Other Funds Ltd              | 13,177,137      | 9,700,000                     | -                              | 9,700,000                         | 7,645,557              | 7,645,557                        |
| 6400 Federal Funds Ltd            | 160,486         | 681,773                       | 13,299                         | 695,072                           | 733,538                | 548,492                          |
| TOTAL AVAILABLE REVENUES          | \$25,034,366    | \$25,343,330                  | \$3,302,178                    | \$28,645,508                      | \$27,039,390           | \$22,031,363                     |
| EXPENDITURES                      |                 |                               |                                |                                   |                        |                                  |
| PERSONAL SERVICES                 |                 |                               |                                |                                   |                        |                                  |
| SALARIES & WAGES                  |                 |                               |                                |                                   |                        |                                  |

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|---------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 3,827,897       | 5,587,671                     | 292,062                        | 5,879,733                         | 6,060,653              | 4,991,650                        |
| 6400 Federal Funds Ltd                      | 71,463          | 326,793                       | 13,602                         | 340,395                           | 365,659                | 292,694                          |
| All Funds                                   | 3,899,360       | 5,914,464                     | 305,664                        | 6,220,128                         | 6,426,312              | 5,284,344                        |
| <b>3160 Temporary Appointments</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 33,878          | 4,073                         | -                              | 4,073                             | 4,073                  | 4,273                            |
| 6400 Federal Funds Ltd                      | 1,104           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 34,982          | 4,073                         | -                              | 4,073                             | 4,073                  | 4,273                            |
| <b>3170 Overtime Payments</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 3,312           | 98                            | -                              | 98                                | 98                     | 103                              |
| 6400 Federal Funds Ltd                      | 155             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 3,467           | 98                            | -                              | 98                                | 98                     | 103                              |
| <b>3180 Shift Differential</b>              |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 6               | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 5,132           | 14,984                        | -                              | 14,984                            | 14,984                 | 15,718                           |
| 6400 Federal Funds Ltd                      | 4               | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 5,136           | 14,984                        | -                              | 14,984                            | 14,984                 | 15,718                           |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 3,870,225       | 5,606,826                     | 292,062                        | 5,898,888                         | 6,079,808              | 5,011,744                        |

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Directors Office

| DESCRIPTION                               | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                    | 72,726             | 326,793                       | 13,602                         | 340,395                           | 365,659                | 292,694                          |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,942,951</b> | <b>\$5,933,619</b>            | <b>\$305,664</b>               | <b>\$6,239,283</b>                | <b>\$6,445,467</b>     | <b>\$5,304,438</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 683                | 1,514                         | -                              | 1,514                             | 1,660                  | 1,289                            |
| 6400 Federal Funds Ltd                    | 11                 | 70                            | -                              | 70                                | 78                     | 54                               |
| All Funds                                 | 694                | 1,584                         | -                              | 1,584                             | 1,738                  | 1,343                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 740,276            | 1,176,697                     | -                              | 1,176,697                         | 1,499,429              | 1,235,354                        |
| 6400 Federal Funds Ltd                    | 14,393             | 68,758                        | -                              | 68,758                            | 90,391                 | 72,354                           |
| All Funds                                 | 754,669            | 1,245,455                     | -                              | 1,245,455                         | 1,589,820              | 1,307,708                        |
| <b>3221 Pension Obligation Bond</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 185,492            | 165,645                       | -                              | 165,645                           | -                      | -                                |
| 6400 Federal Funds Ltd                    | 3,559              | 12,545                        | -                              | 12,545                            | -                      | -                                |
| All Funds                                 | 189,051            | 178,190                       | -                              | 178,190                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 280,680            | 411,628                       | -                              | 411,628                           | 444,918                | 363,211                          |
| 6400 Federal Funds Ltd                    | 5,128              | 20,678                        | -                              | 20,678                            | 22,926                 | 17,345                           |
| All Funds                                 | 285,808            | 432,306                       | -                              | 432,306                           | 467,844                | 380,556                          |
| <b>3240 Unemployment Assessments</b>      |                    |                               |                                |                                   |                        |                                  |

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Directors Office

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                               | 189             | -                             | -                              | -                                 | -                      | -                                |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 14,205          | 21,253                        | -                              | 21,253                            | 22,963                 | 18,689                           |
| 6400 Federal Funds Ltd                          | 257             | 1,029                         | -                              | 1,029                             | 1,137                  | 845                              |
| All Funds                                       | 14,462          | 22,282                        | -                              | 22,282                            | 24,100                 | 19,534                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 550             | 884                           | -                              | 884                               | 796                    | 618                              |
| 6400 Federal Funds Ltd                          | (5)             | 40                            | -                              | 40                                | 40                     | 28                               |
| All Funds                                       | 545             | 924                           | -                              | 924                               | 836                    | 646                              |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 23,633          | 25,372                        | -                              | 25,372                            | 25,372                 | 30,071                           |
| <b>3270 Flexible Benefits</b>                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 590,438         | 890,566                       | -                              | 890,566                           | 927,360                | 719,808                          |
| 6400 Federal Funds Ltd                          | 10,061          | 42,410                        | -                              | 42,410                            | 44,160                 | 30,912                           |
| All Funds                                       | 600,499         | 932,976                       | -                              | 932,976                           | 971,520                | 750,720                          |
| <b>3280 Other OPE</b>                           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 2,040           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 1,838,186       | 2,693,559                     | -                              | 2,693,559                         | 2,922,498              | 2,369,040                        |
| 6400 Federal Funds Ltd                          | 33,404          | 145,530                       | -                              | 145,530                           | 158,732                | 121,538                          |

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|-------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,871,590</b> | <b>\$2,839,089</b>            | -                              | <b>\$2,839,089</b>                | <b>\$3,081,230</b>     | <b>\$2,490,578</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                  | (211,396)                     | -                              | (211,396)                         | (211,396)              | (250,588)                        |
| 6400 Federal Funds Ltd              | -                  | (16,340)                      | -                              | (16,340)                          | (16,340)               | (14,635)                         |
| All Funds                           | -                  | (227,736)                     | -                              | (227,736)                         | (227,736)              | (265,223)                        |
| <b>TOTAL PERSONAL SERVICES</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 5,708,411          | 8,088,989                     | 292,062                        | 8,381,051                         | 8,790,910              | 7,130,196                        |
| 6400 Federal Funds Ltd              | 106,130            | 455,983                       | 13,602                         | 469,585                           | 508,051                | 399,597                          |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$5,814,541</b> | <b>\$8,544,972</b>            | <b>\$305,664</b>               | <b>\$8,850,636</b>                | <b>\$9,298,961</b>     | <b>\$7,529,793</b>               |
| <b>SERVICES &amp; SUPPLIES</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 36,570             | 22,165                        | -                              | 22,165                            | 22,165                 | 20,002                           |
| 3400 Other Funds Ltd                | 436                | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 167                | 417                           | -                              | 417                               | 417                    | 437                              |
| All Funds                           | 37,173             | 22,582                        | -                              | 22,582                            | 22,582                 | 20,439                           |
| <b>4125 Out of State Travel</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 19,009             | 22,562                        | -                              | 22,562                            | 22,562                 | 23,668                           |
| 6400 Federal Funds Ltd              | 627                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                           | 19,636             | 22,562                        | -                              | 22,562                            | 22,562                 | 23,668                           |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4150 Employee Training</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 32,885          | 60,066                        | -                              | 60,066                            | 60,066                 | 46,280                           |
| 3400 Other Funds Ltd                   | 129             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 3,353           | 2,169                         | -                              | 2,169                             | 2,169                  | 2,275                            |
| All Funds                              | 36,367          | 62,235                        | -                              | 62,235                            | 62,235                 | 48,555                           |
| <b>4175 Office Expenses</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 10,712          | 43,716                        | -                              | 43,716                            | 43,716                 | 33,934                           |
| 6400 Federal Funds Ltd                 | 284             | 1,240                         | -                              | 1,240                             | 1,240                  | 1,301                            |
| All Funds                              | 10,996          | 44,956                        | -                              | 44,956                            | 44,956                 | 35,235                           |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 59,314          | 38,435                        | -                              | 38,435                            | 38,435                 | -                                |
| 6400 Federal Funds Ltd                 | 3,969           | 931                           | -                              | 931                               | 931                    | 977                              |
| All Funds                              | 63,283          | 39,366                        | -                              | 39,366                            | 39,366                 | 977                              |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 388,820         | 527,982                       | -                              | 527,982                           | 527,982                | -                                |
| 3400 Other Funds Ltd                   | 264             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 11,237          | 88,820                        | -                              | 88,820                            | 88,820                 | -                                |
| All Funds                              | 400,321         | 616,802                       | -                              | 616,802                           | 616,802                | -                                |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 924             | 10,647                        | -                              | 10,647                            | 10,647                 | -                                |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                       | 47              | 403                           | -                              | 403                               | 403                    | 423                              |
| All Funds                                    | 971             | 11,050                        | -                              | 11,050                            | 11,050                 | 423                              |
| <b>4275 Publicity and Publications</b>       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 167             | 8,702                         | -                              | 8,702                             | 8,702                  | 6,721                            |
| 6400 Federal Funds Ltd                       | 9               | 309                           | -                              | 309                               | 309                    | 324                              |
| All Funds                                    | 176             | 9,011                         | -                              | 9,011                             | 9,011                  | 7,045                            |
| <b>4300 Professional Services</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 323,602         | 30,860                        | (674)                          | 30,186                            | 30,186                 | 32,993                           |
| 3400 Other Funds Ltd                         | 614             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                       | 11,217          | 126,021                       | (303)                          | 125,718                           | 125,718                | 137,410                          |
| All Funds                                    | 335,433         | 156,881                       | (977)                          | 155,904                           | 155,904                | 170,403                          |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 96,097                        | -                              | 96,097                            | 96,097                 | 105,034                          |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 76,426          | 12,386                        | -                              | 12,386                            | 12,386                 | 13,538                           |
| 6400 Federal Funds Ltd                       | 92              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 76,518          | 12,386                        | -                              | 12,386                            | 12,386                 | 13,538                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 8,135                         | -                              | 8,135                             | 8,135                  | 6,505                            |
| 6400 Federal Funds Ltd                       | -               | 248                           | -                              | 248                               | 248                    | 260                              |

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | -               | 8,383                         | -                              | 8,383                             | 8,383                  | 6,765                            |
| <b>4400 Dues and Subscriptions</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 423,610         | 172,886                       | -                              | 172,886                           | 172,886                | 178,950                          |
| 6400 Federal Funds Ltd                     | 15,840          | 309                           | -                              | 309                               | 309                    | 324                              |
| All Funds                                  | 439,450         | 173,195                       | -                              | 173,195                           | 173,195                | 179,274                          |
| <b>4425 Facilities Rental and Taxes</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 54,775          | 80,949                        | -                              | 80,949                            | 80,949                 | -                                |
| 6400 Federal Funds Ltd                     | 1,749           | 3,126                         | -                              | 3,126                             | 3,126                  | 3,279                            |
| All Funds                                  | 56,524          | 84,075                        | -                              | 84,075                            | 84,075                 | 3,279                            |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 4,484           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 186             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 4,670           | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 24,136          | 601                           | -                              | 601                               | 601                    | 630                              |
| 6400 Federal Funds Ltd                     | 147             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 24,283          | 601                           | -                              | 601                               | 601                    | 630                              |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 12,992          | 114,913                       | 2,997,491                      | 3,112,404                         | 3,112,404              | 109,329                          |
| 6400 Federal Funds Ltd                     | 554             | 309                           | -                              | 309                               | 309                    | 324                              |

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**Directors Office**

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|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                              | 13,546             | 115,222                       | 2,997,491                      | 3,112,713                         | 3,112,713              | 109,653                          |
| <b>4700 Expendable Prop 250 - 5000</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                  | 48,101                        | -                              | 48,101                            | 48,101                 | 38,286                           |
| 6400 Federal Funds Ltd                 | -                  | 1,488                         | -                              | 1,488                             | 1,488                  | 1,561                            |
| All Funds                              | -                  | 49,589                        | -                              | 49,589                            | 49,589                 | 39,847                           |
| <b>4715 IT Expendable Property</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 35,083             | 10,031                        | -                              | 10,031                            | 10,031                 | 10,523                           |
| 3400 Other Funds Ltd                   | 62                 | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 4,875              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 40,020             | 10,031                        | -                              | 10,031                            | 10,031                 | 10,523                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 1,503,509          | 1,309,234                     | 2,996,817                      | 4,306,051                         | 4,306,051              | 626,393                          |
| 3400 Other Funds Ltd                   | 1,505              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 54,353             | 225,790                       | (303)                          | 225,487                           | 225,487                | 148,895                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$1,559,367</b> | <b>\$1,535,024</b>            | <b>\$2,996,514</b>             | <b>\$4,531,538</b>                | <b>\$4,531,538</b>     | <b>\$775,288</b>                 |
| <b>CAPITAL OUTLAY</b>                  |                    |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>       |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 77,320             | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>                |                    |                               |                                |                                   |                        |                                  |
| <b>6030 Dist to Non-Gov Units</b>      |                    |                               |                                |                                   |                        |                                  |

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|--------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                          | 25,000             | -                             | -                              | -                                 | -                      | -                                |
| <b>6045 Dist to Comm College Districts</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 3,807,953          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 3,438,641          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 7,246,594          | -                             | -                              | -                                 | -                      | -                                |
| <b>6048 Spc Pmt to Public Universities</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 1,213,418          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 1,183,112          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 2,396,530          | -                             | -                              | -                                 | -                      | -                                |
| <b>6085 Other Special Payments</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -                  | 5,563,334                     | -                              | 5,563,334                         | 5,563,334              | 6,080,725                        |
| 3400 Other Funds Ltd                       | -                  | 9,700,000                     | -                              | 9,700,000                         | 9,700,000              | 7,645,557                        |
| All Funds                                  | -                  | 15,263,334                    | -                              | 15,263,334                        | 15,263,334             | 13,726,282                       |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 5,046,371          | 5,563,334                     | -                              | 5,563,334                         | 5,563,334              | 6,080,725                        |
| 3400 Other Funds Ltd                       | 4,621,753          | 9,700,000                     | -                              | 9,700,000                         | 9,700,000              | 7,645,557                        |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$9,668,124</b> | <b>\$15,263,334</b>           | -                              | <b>\$15,263,334</b>               | <b>\$15,263,334</b>    | <b>\$13,726,282</b>              |
| <b>EXPENDITURES</b>                        |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 12,258,291         | 14,961,557                    | 3,288,879                      | 18,250,436                        | 18,660,295             | 13,837,314                       |
| 3400 Other Funds Ltd                       | 4,700,578          | 9,700,000                     | -                              | 9,700,000                         | 9,700,000              | 7,645,557                        |

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Directors Office

| DESCRIPTION                      | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd           | 160,483             | 681,773                       | 13,299                         | 695,072                           | 733,538                | 548,492                          |
| <b>TOTAL EXPENDITURES</b>        | <b>\$17,119,352</b> | <b>\$25,343,330</b>           | <b>\$3,302,178</b>             | <b>\$28,645,508</b>               | <b>\$29,093,833</b>    | <b>\$22,031,363</b>              |
| <b>REVERSIONS</b>                |                     |                               |                                |                                   |                        |                                  |
| 9900 Reversions                  |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                | 561,548             | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>            |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                | -                   | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd             | 8,476,559           | -                             | -                              | -                                 | (2,054,443)            | -                                |
| 6400 Federal Funds Ltd           | 3                   | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$8,476,562</b>  | <b>-</b>                      | <b>-</b>                       | <b>-</b>                          | <b>(\$2,054,443)</b>   | <b>-</b>                         |
| <b>AUTHORIZED POSITIONS</b>      |                     |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions     | 17                  | 22                            | -                              | 22                                | 22                     | 17                               |
| <b>AUTHORIZED FTE POSITIONS</b>  |                     |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 17.00               | 22.00                         | -                              | 22.00                             | 22.00                  | 17.00                            |

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Central Operations

| DESCRIPTION                               | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                  |                    |                               |                                |                                   |                        |                                  |
| <b>0025 Beginning Balance</b>             |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 3,706,433          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 391                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 3,706,824          | -                             | -                              | -                                 | -                      | -                                |
| <b>0030 Beginning Balance Adjustment</b>  |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | -                  | 4,293,312                     | -                              | 4,293,312                         | 4,293,312              | 4,293,312                        |
| <b>TOTAL BEGINNING BALANCE</b>            |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 3,706,433          | 4,293,312                     | -                              | 4,293,312                         | 4,293,312              | 4,293,312                        |
| 6400 Federal Funds Ltd                    | 391                | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>            | <b>\$3,706,824</b> | <b>\$4,293,312</b>            | -                              | <b>\$4,293,312</b>                | <b>\$4,293,312</b>     | <b>\$4,293,312</b>               |
| <b>REVENUE CATEGORIES</b>                 |                    |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>         |                    |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 14,365,948         | 17,231,034                    | 616,625                        | 17,847,659                        | 18,555,781             | 27,055,094                       |
| 8030 General Fund Debt Svc                | 2,300,722          | 2,953,625                     | (50,000)                       | 2,903,625                         | 3,051,640              | 3,051,640                        |
| All Funds                                 | 16,666,670         | 20,184,659                    | 566,625                        | 20,751,284                        | 21,607,421             | 30,106,734                       |
| <b>BOND SALES</b>                         |                    |                               |                                |                                   |                        |                                  |
| <b>0555 General Fund Obligation Bonds</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 4,660,000          | -                             | -                              | -                                 | -                      | -                                |

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Central Operations

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|-------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>INTEREST EARNINGS</b>      |                     |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>   |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd          | 554,626             | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                  |                     |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>    |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd          | 30,973              | 6,021,843                     | (82,483)                       | 5,939,360                         | 5,099,341              | 662,466                          |
| 3430 Other Funds Debt Svc Ltd | -                   | -                             | 240,000                        | 240,000                           | -                      | -                                |
| All Funds                     | 30,973              | 6,021,843                     | 157,517                        | 6,179,360                         | 5,099,341              | 662,466                          |
| <b>FEDERAL FUNDS REVENUE</b>  |                     |                               |                                |                                   |                        |                                  |
| <b>0995 Federal Funds</b>     |                     |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd        | 945,213             | 2,914,174                     | 99,423                         | 3,013,597                         | 3,111,176              | 3,408,955                        |
| <b>REVENUES</b>               |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund             | 14,365,948          | 17,231,034                    | 616,625                        | 17,847,659                        | 18,555,781             | 27,055,094                       |
| 8030 General Fund Debt Svc    | 2,300,722           | 2,953,625                     | (50,000)                       | 2,903,625                         | 3,051,640              | 3,051,640                        |
| 3400 Other Funds Ltd          | 5,245,599           | 6,021,843                     | (82,483)                       | 5,939,360                         | 5,099,341              | 662,466                          |
| 3430 Other Funds Debt Svc Ltd | -                   | -                             | 240,000                        | 240,000                           | -                      | -                                |
| 6400 Federal Funds Ltd        | 945,213             | 2,914,174                     | 99,423                         | 3,013,597                         | 3,111,176              | 3,408,955                        |
| <b>TOTAL REVENUES</b>         | <b>\$22,857,482</b> | <b>\$29,120,676</b>           | <b>\$823,565</b>               | <b>\$29,944,241</b>               | <b>\$29,817,938</b>    | <b>\$34,178,155</b>              |
| <b>AVAILABLE REVENUES</b>     |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund             | 14,365,948          | 17,231,034                    | 616,625                        | 17,847,659                        | 18,555,781             | 27,055,094                       |

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Central Operations

| DESCRIPTION                                 | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|---------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8030 General Fund Debt Svc                  | 2,300,722           | 2,953,625                     | (50,000)                       | 2,903,625                         | 3,051,640              | 3,051,640                        |
| 3400 Other Funds Ltd                        | 8,952,032           | 10,315,155                    | (82,483)                       | 10,232,672                        | 9,392,653              | 4,955,778                        |
| 3430 Other Funds Debt Svc Ltd               | -                   | -                             | 240,000                        | 240,000                           | -                      | -                                |
| 6400 Federal Funds Ltd                      | 945,604             | 2,914,174                     | 99,423                         | 3,013,597                         | 3,111,176              | 3,408,955                        |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$26,564,306</b> | <b>\$33,413,988</b>           | <b>\$823,565</b>               | <b>\$34,237,553</b>               | <b>\$34,111,250</b>    | <b>\$38,471,467</b>              |
| <b>EXPENDITURES</b>                         |                     |                               |                                |                                   |                        |                                  |
| <b>PERSONAL SERVICES</b>                    |                     |                               |                                |                                   |                        |                                  |
| <b>SALARIES &amp; WAGES</b>                 |                     |                               |                                |                                   |                        |                                  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 6,286,336           | 8,476,646                     | 653,966                        | 9,130,612                         | 9,449,098              | 10,514,410                       |
| 3400 Other Funds Ltd                        | 184,074             | 218,280                       | 17,517                         | 235,797                           | -                      | -                                |
| 6400 Federal Funds Ltd                      | 554,776             | 1,344,820                     | 99,423                         | 1,444,243                         | 1,487,954              | 1,569,530                        |
| All Funds                                   | 7,025,186           | 10,039,746                    | 770,906                        | 10,810,652                        | 10,937,052             | 12,083,940                       |
| <b>3160 Temporary Appointments</b>          |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 6,855               | 37,805                        | -                              | 37,805                            | 37,805                 | 39,657                           |
| 3400 Other Funds Ltd                        | 15,634              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | 210                 | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 22,699              | 37,805                        | -                              | 37,805                            | 37,805                 | 39,657                           |
| <b>3170 Overtime Payments</b>               |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 4,297               | 1,185                         | -                              | 1,185                             | 1,185                  | 1,243                            |

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Central Operations

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|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                 | 443                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 4,740              | 1,185                         | -                              | 1,185                             | 1,185                  | 1,243                            |
| <b>3180 Shift Differential</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | (1,160)            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 10                 | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 411                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | (739)              | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 54,980             | 11,135                        | -                              | 11,135                            | 11,135                 | 11,681                           |
| 6400 Federal Funds Ltd                 | 1,652              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 56,632             | 11,135                        | -                              | 11,135                            | 11,135                 | 11,681                           |
| <b>TOTAL SALARIES &amp; WAGES</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 6,351,308          | 8,526,771                     | 653,966                        | 9,180,737                         | 9,499,223              | 10,566,991                       |
| 3400 Other Funds Ltd                   | 199,718            | 218,280                       | 17,517                         | 235,797                           | -                      | -                                |
| 6400 Federal Funds Ltd                 | 557,492            | 1,344,820                     | 99,423                         | 1,444,243                         | 1,487,954              | 1,569,530                        |
| <b>TOTAL SALARIES &amp; WAGES</b>      | <b>\$7,108,518</b> | <b>\$10,089,871</b>           | <b>\$770,906</b>               | <b>\$10,860,777</b>               | <b>\$10,987,177</b>    | <b>\$12,136,521</b>              |
| <b>OTHER PAYROLL EXPENSES</b>          |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 181                | 2,948                         | -                              | 2,948                             | 3,241                  | 3,633                            |
| 3400 Other Funds Ltd                   | 80                 | 72                            | -                              | 72                                | -                      | -                                |

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Central Operations

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|-------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                    | 1,658           | 427                           | -                              | 427                               | 470                    | 473                              |
| All Funds                                 | 1,919           | 3,447                         | -                              | 3,447                             | 3,711                  | 4,106                            |
| <b>3220 Public Employees' Retire Cont</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 1,197,542       | 1,786,080                     | -                              | 1,786,080                         | 2,338,863              | 2,602,358                        |
| 3400 Other Funds Ltd                      | 30,287          | 45,926                        | -                              | 45,926                            | -                      | -                                |
| 6400 Federal Funds Ltd                    | 104,245         | 282,952                       | -                              | 282,952                           | 367,824                | 387,990                          |
| All Funds                                 | 1,332,074       | 2,114,958                     | -                              | 2,114,958                         | 2,706,687              | 2,990,348                        |
| <b>3221 Pension Obligation Bond</b>       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 307,863         | 317,598                       | -                              | 317,598                           | -                      | -                                |
| 3400 Other Funds Ltd                      | 7,834           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 27,058          | 52,737                        | -                              | 52,737                            | -                      | -                                |
| All Funds                                 | 342,755         | 370,335                       | -                              | 370,335                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 478,164         | 650,341                       | -                              | 650,341                           | 723,614                | 805,298                          |
| 3400 Other Funds Ltd                      | 15,243          | 16,698                        | -                              | 16,698                            | -                      | -                                |
| 6400 Federal Funds Ltd                    | 41,356          | 102,658                       | -                              | 102,658                           | 113,396                | 119,636                          |
| All Funds                                 | 534,763         | 769,697                       | -                              | 769,697                           | 837,010                | 924,934                          |
| <b>3240 Unemployment Assessments</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 38,722          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 71              | -                             | -                              | -                                 | -                      | -                                |

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Central Operations

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                       | 38,793          | -                             | -                              | -                                 | -                      | -                                |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 25,536          | 33,834                        | -                              | 33,834                            | 37,650                 | 41,914                           |
| 3400 Other Funds Ltd                            | 797             | 873                           | -                              | 873                               | -                      | -                                |
| 6400 Federal Funds Ltd                          | 2,129           | 5,367                         | -                              | 5,367                             | 5,926                  | 6,252                            |
| All Funds                                       | 28,462          | 40,074                        | -                              | 40,074                            | 43,576                 | 48,166                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 1,687           | 1,724                         | -                              | 1,724                             | 1,563                  | 1,751                            |
| 3400 Other Funds Ltd                            | 50              | 42                            | -                              | 42                                | -                      | -                                |
| 6400 Federal Funds Ltd                          | 92              | 252                           | -                              | 252                               | 230                    | 232                              |
| All Funds                                       | 1,829           | 2,018                         | -                              | 2,018                             | 1,793                  | 1,983                            |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 45,422          | 51,160                        | -                              | 51,160                            | 51,160                 | 63,423                           |
| 3400 Other Funds Ltd                            | -               | 1,310                         | -                              | 1,310                             | 1,310                  | -                                |
| All Funds                                       | 45,422          | 52,470                        | -                              | 52,470                            | 52,470                 | 63,423                           |
| <b>3270 Flexible Benefits</b>                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 1,491,628       | 1,735,759                     | -                              | 1,735,759                         | 1,812,989              | 2,031,952                        |
| 3400 Other Funds Ltd                            | 47,857          | 42,408                        | -                              | 42,408                            | -                      | -                                |
| 6400 Federal Funds Ltd                          | 124,657         | 252,116                       | -                              | 252,116                           | 262,531                | 264,368                          |
| All Funds                                       | 1,664,142       | 2,030,283                     | -                              | 2,030,283                         | 2,075,520              | 2,296,320                        |

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Central Operations

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|-------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>3280 Other OPE</b>               |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 8,591               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 16                  | -                             | -                              | -                                 | -                      | -                                |
| All Funds                           | 8,607               | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 3,595,336           | 4,579,444                     | -                              | 4,579,444                         | 4,969,080              | 5,550,329                        |
| 3400 Other Funds Ltd                | 102,148             | 107,329                       | -                              | 107,329                           | 1,310                  | -                                |
| 6400 Federal Funds Ltd              | 301,282             | 696,509                       | -                              | 696,509                           | 750,377                | 778,951                          |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$3,998,766</b>  | <b>\$5,383,282</b>            | -                              | <b>\$5,383,282</b>                | <b>\$5,720,767</b>     | <b>\$6,329,280</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                   | (406,757)                     | -                              | (406,757)                         | (406,757)              | (528,350)                        |
| 6400 Federal Funds Ltd              | -                   | (67,241)                      | -                              | (67,241)                          | (67,241)               | (78,476)                         |
| All Funds                           | -                   | (473,998)                     | -                              | (473,998)                         | (473,998)              | (606,826)                        |
| <b>TOTAL PERSONAL SERVICES</b>      |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 9,946,644           | 12,699,458                    | 653,966                        | 13,353,424                        | 14,061,546             | 15,588,970                       |
| 3400 Other Funds Ltd                | 301,866             | 325,609                       | 17,517                         | 343,126                           | 1,310                  | -                                |
| 6400 Federal Funds Ltd              | 858,774             | 1,974,088                     | 99,423                         | 2,073,511                         | 2,171,090              | 2,270,005                        |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$11,107,284</b> | <b>\$14,999,155</b>           | <b>\$770,906</b>               | <b>\$15,770,061</b>               | <b>\$16,233,946</b>    | <b>\$17,858,975</b>              |
| <b>SERVICES &amp; SUPPLIES</b>      |                     |                               |                                |                                   |                        |                                  |

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Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Central Operations

| DESCRIPTION                     | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|---------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4100 Instate Travel</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 9,432           | 63,085                        | -                              | 63,085                            | 63,085                 | 69,427                           |
| 3400 Other Funds Ltd            | -               | 5,837                         | -                              | 5,837                             | 5,837                  | -                                |
| 6400 Federal Funds Ltd          | 269             | 55,223                        | -                              | 55,223                            | 55,223                 | 57,929                           |
| All Funds                       | 9,701           | 124,145                       | -                              | 124,145                           | 124,145                | 127,356                          |
| <b>4125 Out of State Travel</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 10,858          | 2,770                         | -                              | 2,770                             | 2,770                  | 2,906                            |
| 6400 Federal Funds Ltd          | 4,279           | 63,290                        | -                              | 63,290                            | 63,290                 | 66,392                           |
| All Funds                       | 15,137          | 66,060                        | -                              | 66,060                            | 66,060                 | 69,298                           |
| <b>4150 Employee Training</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 89,577          | 96,827                        | -                              | 96,827                            | 96,827                 | 118,300                          |
| 3400 Other Funds Ltd            | -               | 4,340                         | -                              | 4,340                             | 4,340                  | -                                |
| 6400 Federal Funds Ltd          | 1,482           | 25,710                        | -                              | 25,710                            | 25,710                 | 26,970                           |
| All Funds                       | 91,059          | 126,877                       | -                              | 126,877                           | 126,877                | 145,270                          |
| <b>4175 Office Expenses</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 30,195          | 84,795                        | -                              | 84,795                            | 84,795                 | 100,874                          |
| 3400 Other Funds Ltd            | -               | 2,480                         | -                              | 2,480                             | 2,480                  | -                                |
| 6400 Federal Funds Ltd          | 1,624           | 69,790                        | -                              | 69,790                            | 69,790                 | 73,209                           |
| All Funds                       | 31,819          | 157,065                       | -                              | 157,065                           | 157,065                | 174,083                          |
| <b>4200 Telecommunications</b>  |                 |                               |                                |                                   |                        |                                  |

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2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Central Operations

| DESCRIPTION                            | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                      | 173,478         | 64,430                        | -                              | 64,430                            | 64,430                 | 284,078                          |
| 3400 Other Funds Ltd                   | -               | 1,860                         | -                              | 1,860                             | 1,860                  | -                                |
| 6400 Federal Funds Ltd                 | 4,337           | 37,978                        | -                              | 37,978                            | 37,978                 | 39,840                           |
| All Funds                              | 177,815         | 104,268                       | -                              | 104,268                           | 104,268                | 323,918                          |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 905,128         | 1,149,080                     | -                              | 1,149,080                         | 1,149,080              | 7,296,246                        |
| 3400 Other Funds Ltd                   | -               | 62,119                        | -                              | 62,119                            | 62,119                 | -                                |
| 6400 Federal Funds Ltd                 | 24,797          | 257,044                       | -                              | 257,044                           | 257,044                | -                                |
| All Funds                              | 929,925         | 1,468,243                     | -                              | 1,468,243                         | 1,468,243              | 7,296,246                        |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 39,420          | 16,976                        | -                              | 16,976                            | 16,976                 | 58,851                           |
| 3400 Other Funds Ltd                   | -               | 807                           | -                              | 807                               | 807                    | -                                |
| 6400 Federal Funds Ltd                 | 1,024           | 1,591                         | -                              | 1,591                             | 1,591                  | 1,669                            |
| All Funds                              | 40,444          | 19,374                        | -                              | 19,374                            | 19,374                 | 60,520                           |
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 433             | 13,239                        | -                              | 13,239                            | 13,239                 | 16,293                           |
| 3400 Other Funds Ltd                   | -               | 619                           | -                              | 619                               | 619                    | -                                |
| 6400 Federal Funds Ltd                 | 13              | 14,041                        | -                              | 14,041                            | 14,041                 | 14,730                           |
| All Funds                              | 446             | 27,899                        | -                              | 27,899                            | 27,899                 | 31,023                           |
| <b>4300 Professional Services</b>      |                 |                               |                                |                                   |                        |                                  |

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2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Central Operations

| DESCRIPTION                                  | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                            | 210,865         | 1,239,367                     | (27,059)                       | 1,212,308                         | 1,212,308              | 1,325,053                        |
| 6400 Federal Funds Ltd                       | 8,732           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 219,597         | 1,239,367                     | (27,059)                       | 1,212,308                         | 1,212,308              | 1,325,053                        |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 41,327          | 329,697                       | -                              | 329,697                           | 329,697                | 360,359                          |
| 6400 Federal Funds Ltd                       | 2,441           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 43,768          | 329,697                       | -                              | 329,697                           | 329,697                | 360,359                          |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 48,844          | 56,250                        | -                              | 56,250                            | 56,250                 | 61,481                           |
| 6400 Federal Funds Ltd                       | 52              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 48,896          | 56,250                        | -                              | 56,250                            | 56,250                 | 61,481                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 213             | 11,361                        | -                              | 11,361                            | 11,361                 | 13,947                           |
| 3400 Other Funds Ltd                         | -               | 496                           | -                              | 496                               | 496                    | -                                |
| 6400 Federal Funds Ltd                       | 3               | 496                           | -                              | 496                               | 496                    | 520                              |
| All Funds                                    | 216             | 12,353                        | -                              | 12,353                            | 12,353                 | 14,467                           |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 92,559          | 170,483                       | -                              | 170,483                           | 170,483                | 181,242                          |
| 3400 Other Funds Ltd                         | -               | 619                           | -                              | 619                               | 619                    | -                                |
| 6400 Federal Funds Ltd                       | 2,209           | 15,219                        | -                              | 15,219                            | 15,219                 | 15,965                           |

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Cross Reference Number: 52500-201-00-00-00000

Central Operations

| DESCRIPTION                                | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | 94,768          | 186,321                       | -                              | 186,321                           | 186,321                | 197,207                          |
| <b>4425 Facilities Rental and Taxes</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 764,556         | 655,799                       | -                              | 655,799                           | 655,799                | 1,071,654                        |
| 3400 Other Funds Ltd                       | -               | 8,560                         | -                              | 8,560                             | 8,560                  | 71,799                           |
| 6400 Federal Funds Ltd                     | 28,740          | 205,225                       | -                              | 205,225                           | 205,225                | 527,452                          |
| All Funds                                  | 793,296         | 869,584                       | -                              | 869,584                           | 869,584                | 1,670,905                        |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 96,195          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 3,742           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 99,937          | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 17,593          | 1,639                         | -                              | 1,639                             | 1,639                  | 1,719                            |
| 6400 Federal Funds Ltd                     | 545             | 3,840                         | -                              | 3,840                             | 3,840                  | 4,028                            |
| All Funds                                  | 18,138          | 5,479                         | -                              | 5,479                             | 5,479                  | 5,747                            |
| <b>4625 Other COP Costs</b>                |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | -               | 98,990                        | -                              | 98,990                            | 98,990                 | -                                |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 5,363           | 470,947                       | (10,282)                       | 460,665                           | 460,665                | 381,555                          |
| 3400 Other Funds Ltd                       | 17,578          | 4,645,797                     | (100,000)                      | 4,545,797                         | 4,545,797              | -                                |
| 6400 Federal Funds Ltd                     | 126             | 169,062                       | -                              | 169,062                           | 169,062                | 287,612                          |

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Cross Reference Number: 52500-201-00-00-00000

Central Operations

| DESCRIPTION                            | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                              | 23,067             | 5,285,806                     | (110,282)                      | 5,175,524                         | 5,175,524              | 669,167                          |
| <b>4700 Expendable Prop 250 - 5000</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 6,304              | 79,970                        | -                              | 79,970                            | 79,970                 | 96,060                           |
| 3400 Other Funds Ltd                   | -                  | 2,976                         | -                              | 2,976                             | 2,976                  | -                                |
| 6400 Federal Funds Ltd                 | 206                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 6,510              | 82,946                        | -                              | 82,946                            | 82,946                 | 96,060                           |
| <b>4715 IT Expendable Property</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 619,356            | 24,861                        | -                              | 24,861                            | 24,861                 | 26,079                           |
| 3400 Other Funds Ltd                   | 32,798             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 2,207              | 21,577                        | -                              | 21,577                            | 21,577                 | 22,634                           |
| All Funds                              | 654,361            | 46,438                        | -                              | 46,438                            | 46,438                 | 48,713                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 3,161,696          | 4,531,576                     | (37,341)                       | 4,494,235                         | 4,494,235              | 11,466,124                       |
| 3400 Other Funds Ltd                   | 50,376             | 4,835,500                     | (100,000)                      | 4,735,500                         | 4,735,500              | 71,799                           |
| 6400 Federal Funds Ltd                 | 86,828             | 940,086                       | -                              | 940,086                           | 940,086                | 1,138,950                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$3,298,900</b> | <b>\$10,307,162</b>           | <b>(\$137,341)</b>             | <b>\$10,169,821</b>               | <b>\$10,169,821</b>    | <b>\$12,676,873</b>              |
| <b>CAPITAL OUTLAY</b>                  |                    |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 3,778,678          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 4,513,406          | -                             | -                              | -                                 | -                      | -                                |

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Central Operations

| DESCRIPTION                        | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                          | 8,292,084          | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>            |                    |                               |                                |                                   |                        |                                  |
| <b>6085 Other Special Payments</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | -                  | 4,655,843                     | -                              | 4,655,843                         | 4,655,843              | 4,883,979                        |
| <b>DEBT SERVICE</b>                |                    |                               |                                |                                   |                        |                                  |
| <b>7100 Principal - Bonds</b>      |                    |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc         | 1,705,000          | 2,398,769                     | (50,000)                       | 2,348,769                         | 2,730,000              | 2,730,000                        |
| 3430 Other Funds Debt Svc Ltd      | -                  | -                             | 240,000                        | 240,000                           | -                      | -                                |
| All Funds                          | 1,705,000          | 2,398,769                     | 190,000                        | 2,588,769                         | 2,730,000              | 2,730,000                        |
| <b>7150 Interest - Bonds</b>       |                    |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc         | 543,461            | 554,856                       | -                              | 554,856                           | 321,640                | 321,640                          |
| <b>TOTAL DEBT SERVICE</b>          |                    |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc         | 2,248,461          | 2,953,625                     | (50,000)                       | 2,903,625                         | 3,051,640              | 3,051,640                        |
| 3430 Other Funds Debt Svc Ltd      | -                  | -                             | 240,000                        | 240,000                           | -                      | -                                |
| <b>TOTAL DEBT SERVICE</b>          | <b>\$2,248,461</b> | <b>\$2,953,625</b>            | <b>\$190,000</b>               | <b>\$3,143,625</b>                | <b>\$3,051,640</b>     | <b>\$3,051,640</b>               |
| <b>EXPENDITURES</b>                |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 16,887,018         | 17,231,034                    | 616,625                        | 17,847,659                        | 18,555,781             | 27,055,094                       |
| 8030 General Fund Debt Svc         | 2,248,461          | 2,953,625                     | (50,000)                       | 2,903,625                         | 3,051,640              | 3,051,640                        |
| 3400 Other Funds Ltd               | 4,865,648          | 9,816,952                     | (82,483)                       | 9,734,469                         | 9,392,653              | 4,955,778                        |
| 3430 Other Funds Debt Svc Ltd      | -                  | -                             | 240,000                        | 240,000                           | -                      | -                                |

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Central Operations

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|----------------------------------------|---------------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                 | 945,602             | 2,914,174                     | 99,423                                               | 3,013,597                         | 3,111,176              | 3,408,955                        |
| <b>TOTAL EXPENDITURES</b>              | <b>\$24,946,729</b> | <b>\$32,915,785</b>           | <b>\$823,565</b>                                     | <b>\$33,739,350</b>               | <b>\$34,111,250</b>    | <b>\$38,471,467</b>              |
| <b>REVERSIONS</b>                      |                     |                               |                                                      |                                   |                        |                                  |
| <b>9900 Reversions</b>                 |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                      | 2,521,070           | -                             | -                                                    | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc             | (52,261)            | -                             | -                                                    | -                                 | -                      | -                                |
| All Funds                              | 2,468,809           | -                             | -                                                    | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>                  |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                      | -                   | -                             | -                                                    | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc             | -                   | -                             | -                                                    | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 4,086,384           | 498,203                       | -                                                    | 498,203                           | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd          | -                   | -                             | -                                                    | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 2                   | -                             | -                                                    | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>            | <b>\$4,086,386</b>  | <b>\$498,203</b>              | <b>-</b>                                             | <b>\$498,203</b>                  | <b>-</b>               | <b>-</b>                         |
| <b>AUTHORIZED POSITIONS</b>            |                     |                               |                                                      |                                   |                        |                                  |
| 8150 Class/Unclass Positions           | 48                  | 49                            | -                                                    | 49                                | 48                     | 53                               |
| <b>AUTHORIZED FTE POSITIONS</b>        |                     |                               |                                                      |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions       | 46.88               | 47.88                         | -                                                    | 47.88                             | 47.00                  | 52.00                            |
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Research and Data

| DESCRIPTION                       | 2023-25 Actuals  | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>          |                  |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance            |                  |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 136,727          | 248,504                       | -                              | 248,504                           | 24,936                 | 24,936                           |
| 0030 Beginning Balance Adjustment |                  |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | -                | 598,669                       | -                              | 598,669                           | 598,669                | 598,669                          |
| <b>TOTAL BEGINNING BALANCE</b>    |                  |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 136,727          | 847,173                       | -                              | 847,173                           | 623,605                | 623,605                          |
| <b>TOTAL BEGINNING BALANCE</b>    | <b>\$136,727</b> | <b>\$847,173</b>              | -                              | <b>\$847,173</b>                  | <b>\$623,605</b>       | <b>\$623,605</b>                 |
| <b>REVENUE CATEGORIES</b>         |                  |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b> |                  |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation   |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 5,317,896        | 5,518,670                     | 179,637                        | 5,698,307                         | 6,215,662              | 5,495,722                        |
| <b>OTHER</b>                      |                  |                               |                                |                                   |                        |                                  |
| 0975 Other Revenues               |                  |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | -                | 309,869                       | 109,912                        | 419,781                           | 337,398                | 303,565                          |
| <b>FEDERAL FUNDS REVENUE</b>      |                  |                               |                                |                                   |                        |                                  |
| 0995 Federal Funds                |                  |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd            | 62,528           | 461,787                       | 13,515                         | 475,302                           | 502,389                | 521,127                          |
| <b>TRANSFERS IN</b>               |                  |                               |                                |                                   |                        |                                  |
| 1010 Transfer In - Intrafund      |                  |                               |                                |                                   |                        |                                  |

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Cross Reference Number: 52500-202-00-00-00000

Research and Data

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|------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                     | -                  | 7,021                         | -                              | 7,021                             | -                      | -                                |
| <b>1581 Tsfr From Education, Dept of</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,627,420                     | -                              | 3,627,420                         | 3,679,904              | 3,805,164                        |
| <b>TOTAL TRANSFERS IN</b>                |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,634,441                     | -                              | 3,634,441                         | 3,679,904              | 3,805,164                        |
| <b>TOTAL TRANSFERS IN</b>                | <b>\$3,481,209</b> | <b>\$3,634,441</b>            | -                              | <b>\$3,634,441</b>                | <b>\$3,679,904</b>     | <b>\$3,805,164</b>               |
| <b>REVENUES</b>                          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 5,317,896          | 5,518,670                     | 179,637                        | 5,698,307                         | 6,215,662              | 5,495,722                        |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,944,310                     | 109,912                        | 4,054,222                         | 4,017,302              | 4,108,729                        |
| 6400 Federal Funds Ltd                   | 62,528             | 461,787                       | 13,515                         | 475,302                           | 502,389                | 521,127                          |
| <b>TOTAL REVENUES</b>                    | <b>\$8,861,633</b> | <b>\$9,924,767</b>            | <b>\$303,064</b>               | <b>\$10,227,831</b>               | <b>\$10,735,353</b>    | <b>\$10,125,578</b>              |
| <b>TRANSFERS OUT</b>                     |                    |                               |                                |                                   |                        |                                  |
| <b>2010 Transfer Out - Intrafund</b>     |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -                  | (7,021)                       | -                              | (7,021)                           | -                      | -                                |
| <b>AVAILABLE REVENUES</b>                |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 5,317,896          | 5,518,670                     | 179,637                        | 5,698,307                         | 6,215,662              | 5,495,722                        |
| 3400 Other Funds Ltd                     | 3,617,936          | 4,784,462                     | 109,912                        | 4,894,374                         | 4,640,907              | 4,732,334                        |
| 6400 Federal Funds Ltd                   | 62,528             | 461,787                       | 13,515                         | 475,302                           | 502,389                | 521,127                          |
| <b>TOTAL AVAILABLE REVENUES</b>          | <b>\$8,998,360</b> | <b>\$10,764,919</b>           | <b>\$303,064</b>               | <b>\$11,067,983</b>               | <b>\$11,358,958</b>    | <b>\$10,749,183</b>              |

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|---------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>PERSONAL SERVICES</b>                    |                 |                               |                                |                                   |                        |                                  |
| <b>SALARIES &amp; WAGES</b>                 |                 |                               |                                |                                   |                        |                                  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 2,190,876       | 2,711,700                     | 190,125                        | 2,901,825                         | 3,229,408              | 3,229,408                        |
| 3400 Other Funds Ltd                        | 1,246,529       | 1,794,750                     | 114,432                        | 1,909,182                         | 1,703,472              | 1,703,472                        |
| 6400 Federal Funds Ltd                      | 35,973          | 228,726                       | 13,566                         | 242,292                           | 258,516                | 258,516                          |
| All Funds                                   | 3,473,378       | 4,735,176                     | 318,123                        | 5,053,299                         | 5,191,396              | 5,191,396                        |
| <b>3160 Temporary Appointments</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | -               | 62,400                        | -                              | 62,400                            | 62,400                 | 65,458                           |
| <b>3170 Overtime Payments</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | -               | 1,574                         | -                              | 1,574                             | 1,574                  | 1,651                            |
| <b>3180 Shift Differential</b>              |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 1               | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 2,623           | 2,777                         | -                              | 2,777                             | 2,777                  | 2,913                            |
| 3400 Other Funds Ltd                        | 7,739           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | (9)             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 10,353          | 2,777                         | -                              | 2,777                             | 2,777                  | 2,913                            |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 2,193,500       | 2,778,451                     | 190,125                        | 2,968,576                         | 3,296,159              | 3,299,430                        |

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Research and Data

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|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                      | 1,254,268          | 1,794,750                     | 114,432                        | 1,909,182                         | 1,703,472              | 1,703,472                        |
| 6400 Federal Funds Ltd                    | 35,964             | 228,726                       | 13,566                         | 242,292                           | 258,516                | 258,516                          |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,483,732</b> | <b>\$4,801,927</b>            | <b>\$318,123</b>               | <b>\$5,120,050</b>                | <b>\$5,258,147</b>     | <b>\$5,261,418</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 464                | 855                           | -                              | 855                               | 947                    | 947                              |
| 3400 Other Funds Ltd                      | 286                | 486                           | -                              | 486                               | 474                    | 474                              |
| 6400 Federal Funds Ltd                    | 8                  | 72                            | -                              | 72                                | 79                     | 79                               |
| All Funds                                 | 758                | 1,413                         | -                              | 1,413                             | 1,500                  | 1,500                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 399,660            | 571,457                       | -                              | 571,457                           | 799,384                | 799,437                          |
| 3400 Other Funds Ltd                      | 224,960            | 377,615                       | -                              | 377,615                           | 421,099                | 421,099                          |
| 6400 Federal Funds Ltd                    | 6,458              | 48,124                        | -                              | 48,124                            | 63,906                 | 63,906                           |
| All Funds                                 | 631,078            | 997,196                       | -                              | 997,196                           | 1,284,389              | 1,284,442                        |
| <b>3221 Pension Obligation Bond</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 104,271            | 105,225                       | -                              | 105,225                           | -                      | -                                |
| 3400 Other Funds Ltd                      | 57,956             | 64,831                        | -                              | 64,831                            | -                      | -                                |
| 6400 Federal Funds Ltd                    | 1,667              | 8,970                         | -                              | 8,970                             | -                      | -                                |
| All Funds                                 | 163,894            | 179,026                       | -                              | 179,026                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>         |                    |                               |                                |                                   |                        |                                  |

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Research and Data

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                               | 165,692         | 209,245                       | -                              | 209,245                           | 247,928                | 248,178                          |
| 3400 Other Funds Ltd                            | 96,916          | 135,137                       | -                              | 135,137                           | 130,315                | 130,315                          |
| 6400 Federal Funds Ltd                          | 2,682           | 17,498                        | -                              | 17,498                            | 19,776                 | 19,776                           |
| All Funds                                       | 265,290         | 361,880                       | -                              | 361,880                           | 398,019                | 398,269                          |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 7,769           | 10,650                        | -                              | 10,650                            | 12,663                 | 12,664                           |
| 3400 Other Funds Ltd                            | 4,954           | 7,041                         | -                              | 7,041                             | 6,814                  | 6,814                            |
| 6400 Federal Funds Ltd                          | 123             | 915                           | -                              | 915                               | 1,035                  | 1,035                            |
| All Funds                                       | 12,846          | 18,606                        | -                              | 18,606                            | 20,512                 | 20,513                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 331             | 499                           | -                              | 499                               | 456                    | 456                              |
| 3400 Other Funds Ltd                            | 191             | 283                           | -                              | 283                               | 228                    | 228                              |
| 6400 Federal Funds Ltd                          | 5               | 42                            | -                              | 42                                | 38                     | 38                               |
| All Funds                                       | 527             | 824                           | -                              | 824                               | 722                    | 722                              |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 13,361          | 17,566                        | -                              | 17,566                            | 17,566                 | 19,797                           |
| 3400 Other Funds Ltd                            | 7,532           | 10,768                        | -                              | 10,768                            | 10,768                 | 10,221                           |
| All Funds                                       | 20,893          | 28,334                        | -                              | 28,334                            | 28,334                 | 30,018                           |
| <b>3270 Flexible Benefits</b>                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 518,773         | 503,595                       | -                              | 503,595                           | 529,920                | 529,920                          |

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|-------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                | 177,668            | 286,254                       | -                              | 286,254                           | 264,960                | 264,960                          |
| 6400 Federal Funds Ltd              | 8,314              | 42,408                        | -                              | 42,408                            | 44,160                 | 44,160                           |
| All Funds                           | 704,755            | 832,257                       | -                              | 832,257                           | 839,040                | 839,040                          |
| <b>3280 Other OPE</b>               |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 3,519              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 7                  | -                             | -                              | -                                 | -                      | -                                |
| All Funds                           | 3,526              | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,213,840          | 1,419,092                     | -                              | 1,419,092                         | 1,608,864              | 1,611,399                        |
| 3400 Other Funds Ltd                | 570,463            | 882,415                       | -                              | 882,415                           | 834,658                | 834,111                          |
| 6400 Federal Funds Ltd              | 19,264             | 118,029                       | -                              | 118,029                           | 128,994                | 128,994                          |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,803,567</b> | <b>\$2,419,536</b>            | -                              | <b>\$2,419,536</b>                | <b>\$2,572,516</b>     | <b>\$2,574,504</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                  | (137,292)                     | -                              | (137,292)                         | (137,292)              | (164,972)                        |
| 3400 Other Funds Ltd                | -                  | (82,661)                      | -                              | (82,661)                          | (82,661)               | (85,174)                         |
| 6400 Federal Funds Ltd              | -                  | (11,436)                      | -                              | (11,436)                          | (11,436)               | (12,926)                         |
| All Funds                           | -                  | (231,389)                     | -                              | (231,389)                         | (231,389)              | (263,072)                        |
| <b>TOTAL PERSONAL SERVICES</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 3,407,340          | 4,060,251                     | 190,125                        | 4,250,376                         | 4,767,731              | 4,745,857                        |

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|---------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd            | 1,824,731          | 2,594,504                     | 114,432                        | 2,708,936                         | 2,455,469              | 2,452,409                        |
| 6400 Federal Funds Ltd          | 55,228             | 335,319                       | 13,566                         | 348,885                           | 376,074                | 374,584                          |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,287,299</b> | <b>\$6,990,074</b>            | <b>\$318,123</b>               | <b>\$7,308,197</b>                | <b>\$7,599,274</b>     | <b>\$7,572,850</b>               |
| <b>SERVICES &amp; SUPPLIES</b>  |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 1,405              | 22,486                        | -                              | 22,486                            | 22,486                 | 23,588                           |
| 3400 Other Funds Ltd            | -                  | 15,039                        | -                              | 15,039                            | 15,039                 | 8,775                            |
| 6400 Federal Funds Ltd          | 20                 | 5,172                         | -                              | 5,172                             | 5,172                  | 21,710                           |
| All Funds                       | 1,425              | 42,697                        | -                              | 42,697                            | 42,697                 | 54,073                           |
| <b>4125 Out of State Travel</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 6,723              | 6,602                         | -                              | 6,602                             | 6,602                  | 5,066                            |
| 3400 Other Funds Ltd            | 4,824              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd          | 242                | 4,706                         | -                              | 4,706                             | 4,706                  | 19,755                           |
| All Funds                       | 11,789             | 11,308                        | -                              | 11,308                            | 11,308                 | 24,821                           |
| <b>4150 Employee Training</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 5,598              | 54,156                        | -                              | 54,156                            | 54,156                 | 41,563                           |
| 3400 Other Funds Ltd            | 3,173              | 54,180                        | -                              | 54,180                            | 54,180                 | 52,105                           |
| 6400 Federal Funds Ltd          | 144                | 2,889                         | -                              | 2,889                             | 2,889                  | 12,128                           |
| All Funds                       | 8,915              | 111,225                       | -                              | 111,225                           | 111,225                | 105,796                          |
| <b>4175 Office Expenses</b>     |                    |                               |                                |                                   |                        |                                  |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                      | 463             | 45,939                        | -                              | 45,939                            | 45,939                 | 35,257                           |
| 3400 Other Funds Ltd                   | 1,980           | 28,742                        | -                              | 28,742                            | 28,742                 | 25,502                           |
| 6400 Federal Funds Ltd                 | 11              | 6,120                         | -                              | 6,120                             | 6,120                  | 25,691                           |
| All Funds                              | 2,454           | 80,801                        | -                              | 80,801                            | 80,801                 | 86,450                           |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 34,901          | 31,018                        | -                              | 31,018                            | 31,018                 | -                                |
| 3400 Other Funds Ltd                   | 19,527          | 37,360                        | -                              | 37,360                            | 37,360                 | 47,873                           |
| 6400 Federal Funds Ltd                 | 735             | 4,489                         | -                              | 4,489                             | 4,489                  | 18,844                           |
| All Funds                              | 55,163          | 72,867                        | -                              | 72,867                            | 72,867                 | 66,717                           |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 323,850         | 471,344                       | -                              | 471,344                           | 471,344                | -                                |
| 3400 Other Funds Ltd                   | 15,291          | 60,432                        | -                              | 60,432                            | 60,432                 | -                                |
| 6400 Federal Funds Ltd                 | 4,892           | 68,152                        | -                              | 68,152                            | 68,152                 | -                                |
| All Funds                              | 344,033         | 599,928                       | -                              | 599,928                           | 599,928                | -                                |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 426             | 12,651                        | -                              | 12,651                            | 12,651                 | 13,271                           |
| 3400 Other Funds Ltd                   | 183             | 1,372,351                     | (4,520)                        | 1,367,831                         | 1,367,831              | 1,433,162                        |
| 6400 Federal Funds Ltd                 | 18              | 167                           | -                              | 167                               | 167                    | 701                              |
| All Funds                              | 627             | 1,385,169                     | (4,520)                        | 1,380,649                         | 1,380,649              | 1,447,134                        |
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                            | -               | 9,541                         | -                              | 9,541                             | 9,541                  | 7,323                            |
| 3400 Other Funds Ltd                         | 535             | 20,284                        | -                              | 20,284                            | 20,284                 | 21,278                           |
| 6400 Federal Funds Ltd                       | -               | 823                           | -                              | 823                               | 823                    | 3,454                            |
| All Funds                                    | 535             | 30,648                        | -                              | 30,648                            | 30,648                 | 32,055                           |
| <b>4300 Professional Services</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 1,645           | 419,758                       | (9,164)                        | 410,594                           | 410,594                | 330,606                          |
| 3400 Other Funds Ltd                         | 167,148         | 224,027                       | -                              | 224,027                           | 224,027                | 302,370                          |
| 6400 Federal Funds Ltd                       | 20              | 20,992                        | (51)                           | 20,941                            | 20,941                 | 22,889                           |
| All Funds                                    | 168,813         | 664,777                       | (9,215)                        | 655,562                           | 655,562                | 655,865                          |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 60,588                        | -                              | 60,588                            | 60,588                 | 66,223                           |
| 3400 Other Funds Ltd                         | 296,023         | 6,756                         | -                              | 6,756                             | 6,756                  | 7,384                            |
| All Funds                                    | 296,023         | 67,344                        | -                              | 67,344                            | 67,344                 | 73,607                           |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 22,139                        | -                              | 22,139                            | 22,139                 | 24,198                           |
| 3400 Other Funds Ltd                         | -               | 6,656                         | -                              | 6,656                             | 6,656                  | 7,275                            |
| All Funds                                    | -               | 28,795                        | -                              | 28,795                            | 28,795                 | 31,473                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 6,495                         | -                              | 6,495                             | 6,495                  | 6,813                            |
| 3400 Other Funds Ltd                         | -               | 5,460                         | -                              | 5,460                             | 5,460                  | 4,687                            |

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Research and Data

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                     | -               | 73                            | -                              | 73                                | 73                     | 77                               |
| All Funds                                  | -               | 12,028                        | -                              | 12,028                            | 12,028                 | 11,577                           |
| <b>4400 Dues and Subscriptions</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 441             | 75,356                        | -                              | 75,356                            | 75,356                 | 79,048                           |
| 3400 Other Funds Ltd                       | 40,195          | 6,689                         | -                              | 6,689                             | 6,689                  | 5,723                            |
| 6400 Federal Funds Ltd                     | -               | 2,504                         | -                              | 2,504                             | 2,504                  | 10,511                           |
| All Funds                                  | 40,636          | 84,549                        | -                              | 84,549                            | 84,549                 | 95,282                           |
| <b>4425 Facilities Rental and Taxes</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 36,095          | 107,574                       | -                              | 107,574                           | 107,574                | -                                |
| 3400 Other Funds Ltd                       | 100,541         | 139,182                       | -                              | 139,182                           | 139,182                | 140,563                          |
| 6400 Federal Funds Ltd                     | 878             | 7,814                         | -                              | 7,814                             | 7,814                  | 8,197                            |
| All Funds                                  | 137,514         | 254,570                       | -                              | 254,570                           | 254,570                | 148,760                          |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 4,154           | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 11,567          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 100             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 15,821          | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 2,716           | 848                           | -                              | 848                               | 848                    | 890                              |
| 3400 Other Funds Ltd                       | 2,411           | -                             | -                              | -                                 | -                      | -                                |

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|-----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                  | 44              | 564                           | -                              | 564                               | 564                    | 592                              |
| All Funds                               | 5,171           | 1,412                         | -                              | 1,412                             | 1,412                  | 1,482                            |
| <b>4600 Intra-agency Charges</b>        |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                    | -               | 33,973                        | -                              | 33,973                            | 33,973                 | 35,638                           |
| <b>4650 Other Services and Supplies</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | 901             | 60,660                        | (1,324)                        | 59,336                            | 59,336                 | 62,243                           |
| 3400 Other Funds Ltd                    | 332             | 136,325                       | -                              | 136,325                           | 136,325                | 143,005                          |
| 6400 Federal Funds Ltd                  | 32              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                               | 1,265           | 196,985                       | (1,324)                        | 195,661                           | 195,661                | 205,248                          |
| <b>4700 Expendable Prop 250 - 5000</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | -               | 44,212                        | -                              | 44,212                            | 44,212                 | 46,378                           |
| 3400 Other Funds Ltd                    | -               | 35,707                        | -                              | 35,707                            | 35,707                 | 37,457                           |
| All Funds                               | -               | 79,919                        | -                              | 79,919                            | 79,919                 | 83,835                           |
| <b>4715 IT Expendable Property</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | 11,325          | 7,052                         | -                              | 7,052                             | 7,052                  | 7,398                            |
| 3400 Other Funds Ltd                    | 567,892         | 6,795                         | -                              | 6,795                             | 6,795                  | 7,128                            |
| 6400 Federal Funds Ltd                  | 164             | 1,901                         | -                              | 1,901                             | 1,901                  | 1,994                            |
| All Funds                               | 579,381         | 15,748                        | -                              | 15,748                            | 15,748                 | 16,520                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | 430,643         | 1,458,419                     | (10,488)                       | 1,447,931                         | 1,447,931              | 749,865                          |

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|----------------------------------------|--------------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                   | 1,231,622          | 2,189,958                     | (4,520)                                              | 2,185,438                         | 2,185,438              | 2,279,925                        |
| 6400 Federal Funds Ltd                 | 7,300              | 126,366                       | (51)                                                 | 126,315                           | 126,315                | 146,543                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$1,669,565</b> | <b>\$3,774,743</b>            | <b>(\$15,059)</b>                                    | <b>\$3,759,684</b>                | <b>\$3,759,684</b>     | <b>\$3,176,333</b>               |
| <b>EXPENDITURES</b>                    |                    |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                      | 3,837,983          | 5,518,670                     | 179,637                                              | 5,698,307                         | 6,215,662              | 5,495,722                        |
| 3400 Other Funds Ltd                   | 3,056,353          | 4,784,462                     | 109,912                                              | 4,894,374                         | 4,640,907              | 4,732,334                        |
| 6400 Federal Funds Ltd                 | 62,528             | 461,685                       | 13,515                                               | 475,200                           | 502,389                | 521,127                          |
| <b>TOTAL EXPENDITURES</b>              | <b>\$6,956,864</b> | <b>\$10,764,817</b>           | <b>\$303,064</b>                                     | <b>\$11,067,881</b>               | <b>\$11,358,958</b>    | <b>\$10,749,183</b>              |
| <b>REVERSIONS</b>                      |                    |                               |                                                      |                                   |                        |                                  |
| 9900 Reversions                        |                    |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                      | (1,479,913)        | -                             | -                                                    | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>                  |                    |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                      | -                  | -                             | -                                                    | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 561,583            | -                             | -                                                    | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | -                  | 102                           | -                                                    | 102                               | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>            | <b>\$561,583</b>   | <b>\$102</b>                  | <b>-</b>                                             | <b>\$102</b>                      | <b>-</b>               | <b>-</b>                         |
| <b>AUTHORIZED POSITIONS</b>            |                    |                               |                                                      |                                   |                        |                                  |
| 8150 Class/Unclass Positions           | 23                 | 22                            | -                                                    | 22                                | 21                     | 21                               |
| <b>AUTHORIZED FTE POSITIONS</b>        |                    |                               |                                                      |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions       | 20.02              | 19.59                         | -                                                    | 19.59                             | 18.96                  | 18.96                            |
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Research and Data

| <i>DESCRIPTION</i>          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8280 FTE Reconciliation     | -                      | 0.05                                  | -                                       | 0.05                                       | -                              | -                                        |
| <b>TOTAL AUTHORIZED FTE</b> | <b>20.02</b>           | <b>19.64</b>                          | <b>-</b>                                | <b>19.64</b>                               | <b>18.96</b>                   | <b>18.96</b>                             |

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|-----------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------------------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>          |                    |                               |                                |                                   |                                                      |                                  |
| 0025 Beginning Balance            |                    |                               |                                |                                   |                                                      |                                  |
| 3200 Other Funds Non-Ltd          | 245,750            | -                             | -                              | -                                 | -                                                    | -                                |
| 3400 Other Funds Ltd              | 159,563            | 317,916                       | -                              | 317,916                           | 317,916                                              | 317,916                          |
| All Funds                         | 405,313            | 317,916                       | -                              | 317,916                           | 317,916                                              | 317,916                          |
| 0030 Beginning Balance Adjustment |                    |                               |                                |                                   |                                                      |                                  |
| 3200 Other Funds Non-Ltd          | 327,065            | -                             | -                              | -                                 | -                                                    | -                                |
| 3400 Other Funds Ltd              | 1,246,844          | -                             | -                              | -                                 | -                                                    | -                                |
| All Funds                         | 1,573,909          | -                             | -                              | -                                 | -                                                    | -                                |
| <b>TOTAL BEGINNING BALANCE</b>    |                    |                               |                                |                                   |                                                      |                                  |
| 3200 Other Funds Non-Ltd          | 572,815            | -                             | -                              | -                                 | -                                                    | -                                |
| 3400 Other Funds Ltd              | 1,406,407          | 317,916                       | -                              | 317,916                           | 317,916                                              | 317,916                          |
| <b>TOTAL BEGINNING BALANCE</b>    | <b>\$1,979,222</b> | <b>\$317,916</b>              | <b>-</b>                       | <b>\$317,916</b>                  | <b>\$317,916</b>                                     | <b>\$317,916</b>                 |
| <b>REVENUE CATEGORIES</b>         |                    |                               |                                |                                   |                                                      |                                  |
| <b>GENERAL FUND APPROPRIATION</b> |                    |                               |                                |                                   |                                                      |                                  |
| 0050 General Fund Appropriation   |                    |                               |                                |                                   |                                                      |                                  |
| 8000 General Fund                 | 2,301,603          | 2,603,180                     | 75,630                         | 2,678,810                         | 2,873,887                                            | 2,473,197                        |
| <b>LICENSES AND FEES</b>          |                    |                               |                                |                                   |                                                      |                                  |
| 0205 Business Lic and Fees        |                    |                               |                                |                                   |                                                      |                                  |
| 3200 Other Funds Non-Ltd          | 182,092            | -                             | -                              | -                                 | -                                                    | -                                |
| <b>08/21/26</b>                   |                    |                               |                                |                                   |                                                      |                                  |
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|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                   | 1,300,460          | -                             | -                              | -                                 | 1,699,500              | 1,721,887                        |
| All Funds                              | 1,482,552          | -                             | -                              | -                                 | 1,699,500              | 1,721,887                        |
| <b>0210 Non-business Lic. and Fees</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | -                  | 507,375                       | -                              | 507,375                           | -                      | -                                |
| <b>TOTAL LICENSES AND FEES</b>         |                    |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd               | 182,092            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 1,300,460          | 507,375                       | -                              | 507,375                           | 1,699,500              | 1,721,887                        |
| <b>TOTAL LICENSES AND FEES</b>         | <b>\$1,482,552</b> | <b>\$507,375</b>              | -                              | <b>\$507,375</b>                  | <b>\$1,699,500</b>     | <b>\$1,721,887</b>               |
| <b>CHARGES FOR SERVICES</b>            |                    |                               |                                |                                   |                        |                                  |
| <b>0410 Charges for Services</b>       |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 952,616            | 2,662,781                     | -                              | 2,662,781                         | 1,370,136              | 1,389,599                        |
| <b>0415 Admin and Service Charges</b>  |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 50                 | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL CHARGES FOR SERVICES</b>      |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 952,666            | 2,662,781                     | -                              | 2,662,781                         | 1,370,136              | 1,389,599                        |
| <b>TOTAL CHARGES FOR SERVICES</b>      | <b>\$952,666</b>   | <b>\$2,662,781</b>            | -                              | <b>\$2,662,781</b>                | <b>\$1,370,136</b>     | <b>\$1,389,599</b>               |
| <b>INTEREST EARNINGS</b>               |                    |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>            |                    |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd               | 119,593            | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                           |                    |                               |                                |                                   |                        |                                  |

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|------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>0975 Other Revenues</b>               |                    |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd                 | 500                | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                     | 30,400             | 288,378                       | 117,153                        | 405,531                           | 444,283                | 486,836                          |
| All Funds                                | 30,900             | 888,378                       | 117,153                        | 1,005,531                         | 1,044,283              | 1,086,836                        |
| <b>FEDERAL FUNDS REVENUE</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>0995 Federal Funds</b>                |                    |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd                   | -                  | -                             | -                              | -                                 | -                      | 11,378                           |
| <b>TRANSFERS IN</b>                      |                    |                               |                                |                                   |                        |                                  |
| <b>1581 Tsfr From Education, Dept of</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 1,401,209          | 1,146,200                     | -                              | 1,146,200                         | 1,146,200              | 1,202,364                        |
| <b>REVENUES</b>                          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 2,301,603          | 2,603,180                     | 75,630                         | 2,678,810                         | 2,873,887              | 2,473,197                        |
| 3200 Other Funds Non-Ltd                 | 302,185            | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                     | 3,684,735          | 4,604,734                     | 117,153                        | 4,721,887                         | 4,660,119              | 4,800,686                        |
| 6400 Federal Funds Ltd                   | -                  | -                             | -                              | -                                 | -                      | 11,378                           |
| <b>TOTAL REVENUES</b>                    | <b>\$6,288,523</b> | <b>\$7,807,914</b>            | <b>\$192,783</b>               | <b>\$8,000,697</b>                | <b>\$8,134,006</b>     | <b>\$7,885,261</b>               |
| <b>AVAILABLE REVENUES</b>                |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 2,301,603          | 2,603,180                     | 75,630                         | 2,678,810                         | 2,873,887              | 2,473,197                        |
| 3200 Other Funds Non-Ltd                 | 875,000            | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                     | 5,091,142          | 4,922,650                     | 117,153                        | 5,039,803                         | 4,978,035              | 5,118,602                        |

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|---------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                      | -                  | -                             | -                              | -                                 | -                      | 11,378                           |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$8,267,745</b> | <b>\$8,125,830</b>            | <b>\$192,783</b>               | <b>\$8,318,613</b>                | <b>\$8,451,922</b>     | <b>\$8,203,177</b>               |
| <b>EXPENDITURES</b>                         |                    |                               |                                |                                   |                        |                                  |
| <b>PERSONAL SERVICES</b>                    |                    |                               |                                |                                   |                        |                                  |
| <b>SALARIES &amp; WAGES</b>                 |                    |                               |                                |                                   |                        |                                  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 1,973,461          | 1,421,586                     | 76,799                         | 1,498,385                         | 1,624,933              | 1,601,568                        |
| 3400 Other Funds Ltd                        | 1,500,326          | 1,758,465                     | 117,153                        | 1,875,618                         | 2,001,782              | 2,016,127                        |
| 6400 Federal Funds Ltd                      | -                  | -                             | -                              | -                                 | -                      | 7,172                            |
| All Funds                                   | 3,473,787          | 3,180,051                     | 193,952                        | 3,374,003                         | 3,626,715              | 3,624,867                        |
| <b>3160 Temporary Appointments</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 3,899              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                        | 125,614            | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 129,513            | -                             | -                              | -                                 | -                      | -                                |
| <b>3170 Overtime Payments</b>               |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 31                 | -                             | -                              | -                                 | -                      | -                                |
| <b>3180 Shift Differential</b>              |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                        | 28                 | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 21,825             | -                             | -                              | -                                 | -                      | -                                |

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|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                      | 2,004              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 23,829             | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 1,999,216          | 1,421,586                     | 76,799                         | 1,498,385                         | 1,624,933              | 1,601,568                        |
| 3400 Other Funds Ltd                      | 1,627,972          | 1,758,465                     | 117,153                        | 1,875,618                         | 2,001,782              | 2,016,127                        |
| 6400 Federal Funds Ltd                    | -                  | -                             | -                              | -                                 | -                      | 7,172                            |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,627,188</b> | <b>\$3,180,051</b>            | <b>\$193,952</b>               | <b>\$3,374,003</b>                | <b>\$3,626,715</b>     | <b>\$3,624,867</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 374                | 447                           | -                              | 447                               | 490                    | 478                              |
| 3400 Other Funds Ltd                      | (2,386)            | 561                           | -                              | 561                               | 614                    | 622                              |
| 6400 Federal Funds Ltd                    | -                  | -                             | -                              | -                                 | -                      | 4                                |
| All Funds                                 | (2,012)            | 1,008                         | -                              | 1,008                             | 1,104                  | 1,104                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 347,265            | 299,102                       | -                              | 299,102                           | 401,684                | 395,908                          |
| 3400 Other Funds Ltd                      | 323,296            | 369,981                       | -                              | 369,981                           | 494,843                | 498,389                          |
| 6400 Federal Funds Ltd                    | -                  | -                             | -                              | -                                 | -                      | 1,773                            |
| All Funds                                 | 670,561            | 669,083                       | -                              | 669,083                           | 896,527                | 896,070                          |
| <b>3221 Pension Obligation Bond</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 91,141             | 60,829                        | -                              | 60,829                            | -                      | -                                |

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                            | 78,135          | 68,958                        | -                              | 68,958                            | -                      | -                                |
| All Funds                                       | 169,276         | 129,787                       | -                              | 129,787                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 149,436         | 107,098                       | -                              | 107,098                           | 122,195                | 120,408                          |
| 3400 Other Funds Ltd                            | 123,769         | 132,869                       | -                              | 132,869                           | 151,022                | 152,119                          |
| 6400 Federal Funds Ltd                          | -               | -                             | -                              | -                                 | -                      | 549                              |
| All Funds                                       | 273,205         | 239,967                       | -                              | 239,967                           | 273,217                | 273,076                          |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 7,167           | 5,580                         | -                              | 5,580                             | 6,364                  | 6,271                            |
| 3400 Other Funds Ltd                            | 6,511           | 6,927                         | -                              | 6,927                             | 7,872                  | 7,929                            |
| 6400 Federal Funds Ltd                          | -               | -                             | -                              | -                                 | -                      | 29                               |
| All Funds                                       | 13,678          | 12,507                        | -                              | 12,507                            | 14,236                 | 14,229                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 281             | 261                           | -                              | 261                               | 236                    | 230                              |
| 3400 Other Funds Ltd                            | (552)           | 326                           | -                              | 326                               | 296                    | 300                              |
| 6400 Federal Funds Ltd                          | -               | -                             | -                              | -                                 | -                      | 2                                |
| All Funds                                       | (271)           | 587                           | -                              | 587                               | 532                    | 532                              |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 11,854          | 9,307                         | -                              | 9,307                             | 9,307                  | 9,750                            |
| 3400 Other Funds Ltd                            | 11,071          | 10,551                        | -                              | 10,551                            | 10,551                 | 12,011                           |

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|-------------------------------------|--------------------|-------------------------------|--------------------------------|------------------------------------------------------|------------------------|----------------------------------|
| All Funds                           | 22,925             | 19,858                        | -                              | 19,858                                               | 19,858                 | 21,761                           |
| <b>3270 Flexible Benefits</b>       |                    |                               |                                |                                                      |                        |                                  |
| 8000 General Fund                   | 322,000            | 263,283                       | -                              | 263,283                                              | 274,160                | 267,536                          |
| 3400 Other Funds Ltd                | 291,281            | 330,429                       | -                              | 330,429                                              | 344,080                | 348,496                          |
| 6400 Federal Funds Ltd              | -                  | -                             | -                              | -                                                    | -                      | 2,208                            |
| All Funds                           | 613,281            | 593,712                       | -                              | 593,712                                              | 618,240                | 618,240                          |
| <b>3280 Other OPE</b>               |                    |                               |                                |                                                      |                        |                                  |
| 8000 General Fund                   | 2,720              | -                             | -                              | -                                                    | -                      | -                                |
| 3400 Other Funds Ltd                | (24)               | -                             | -                              | -                                                    | -                      | -                                |
| All Funds                           | 2,696              | -                             | -                              | -                                                    | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                    |                               |                                |                                                      |                        |                                  |
| 8000 General Fund                   | 932,238            | 745,907                       | -                              | 745,907                                              | 814,436                | 800,581                          |
| 3400 Other Funds Ltd                | 831,101            | 920,602                       | -                              | 920,602                                              | 1,009,278              | 1,019,866                        |
| 6400 Federal Funds Ltd              | -                  | -                             | -                              | -                                                    | -                      | 4,565                            |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,763,339</b> | <b>\$1,666,509</b>            | <b>-</b>                       | <b>\$1,666,509</b>                                   | <b>\$1,823,714</b>     | <b>\$1,825,012</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                    |                               |                                |                                                      |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                    |                               |                                |                                                      |                        |                                  |
| 8000 General Fund                   | -                  | (77,558)                      | -                              | (77,558)                                             | (77,558)               | (80,079)                         |
| 3400 Other Funds Ltd                | -                  | (87,923)                      | -                              | (87,923)                                             | (87,923)               | (100,806)                        |
| 6400 Federal Funds Ltd              | -                  | -                             | -                              | -                                                    | -                      | (359)                            |
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|---------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                       | -                  | (165,481)                     | -                              | (165,481)                         | (165,481)              | (181,244)                        |
| <b>TOTAL PERSONAL SERVICES</b>  |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 2,931,454          | 2,089,935                     | 76,799                         | 2,166,734                         | 2,361,811              | 2,322,070                        |
| 3400 Other Funds Ltd            | 2,459,073          | 2,591,144                     | 117,153                        | 2,708,297                         | 2,923,137              | 2,935,187                        |
| 6400 Federal Funds Ltd          | -                  | -                             | -                              | -                                 | -                      | 11,378                           |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,390,527</b> | <b>\$4,681,079</b>            | <b>\$193,952</b>               | <b>\$4,875,031</b>                | <b>\$5,284,948</b>     | <b>\$5,268,635</b>               |
| <b>SERVICES &amp; SUPPLIES</b>  |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 2,337              | 6,669                         | -                              | 6,669                             | 6,669                  | 5,996                            |
| 3400 Other Funds Ltd            | -                  | 2,308                         | -                              | 2,308                             | 2,308                  | 12,421                           |
| All Funds                       | 2,337              | 8,977                         | -                              | 8,977                             | 8,977                  | 18,417                           |
| <b>4125 Out of State Travel</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 15,511             | 4,134                         | -                              | 4,134                             | 4,134                  | 4,337                            |
| 3400 Other Funds Ltd            | 16,804             | 6,704                         | -                              | 6,704                             | 6,704                  | 10,533                           |
| All Funds                       | 32,315             | 10,838                        | -                              | 10,838                            | 10,838                 | 14,870                           |
| <b>4150 Employee Training</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 16,741             | 6,050                         | -                              | 6,050                             | 6,050                  | 4,346                            |
| 3400 Other Funds Ltd            | 12,847             | 18,524                        | -                              | 18,524                            | 18,524                 | 27,431                           |
| All Funds                       | 29,588             | 24,574                        | -                              | 24,574                            | 24,574                 | 31,777                           |
| <b>4175 Office Expenses</b>     |                    |                               |                                |                                   |                        |                                  |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                      | 1,845           | 5,127                         | -                              | 5,127                             | 5,127                  | 3,378                            |
| 3200 Other Funds Non-Ltd               | 58              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 5,185           | 24,474                        | -                              | 24,474                            | 24,474                 | 31,672                           |
| All Funds                              | 7,088           | 29,601                        | -                              | 29,601                            | 29,601                 | 35,050                           |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 40,687          | 5,231                         | -                              | 5,231                             | 5,231                  | -                                |
| 3400 Other Funds Ltd                   | 15,147          | 25,025                        | -                              | 25,025                            | 25,025                 | -                                |
| All Funds                              | 55,834          | 30,256                        | -                              | 30,256                            | 30,256                 | -                                |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 252,236         | 332,868                       | -                              | 332,868                           | 332,868                | -                                |
| 3200 Other Funds Non-Ltd               | 269             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                   | 44,552          | 32,720                        | -                              | 32,720                            | 32,720                 | -                                |
| All Funds                              | 297,057         | 365,588                       | -                              | 365,588                           | 365,588                | -                                |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 622             | 3,151                         | -                              | 3,151                             | 3,151                  | -                                |
| 3400 Other Funds Ltd                   | -               | 30,829                        | -                              | 30,829                            | 30,829                 | -                                |
| All Funds                              | 622             | 33,980                        | -                              | 33,980                            | 33,980                 | -                                |
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 98              | 893                           | -                              | 893                               | 893                    | 937                              |
| 3400 Other Funds Ltd                   | -               | 3,098                         | -                              | 3,098                             | 3,098                  | 5,249                            |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                    | 98              | 3,991                         | -                              | 3,991                             | 3,991                  | 6,186                            |
| <b>4300 Professional Services</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 162,388         | 53,358                        | (1,165)                        | 52,193                            | 52,193                 | 54,047                           |
| 3400 Other Funds Ltd                         | 31,782          | 478,645                       | -                              | 478,645                           | 478,645                | 595,948                          |
| All Funds                                    | 194,170         | 532,003                       | (1,165)                        | 530,838                           | 530,838                | 649,995                          |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 26,784                        | -                              | 26,784                            | 26,784                 | 26,275                           |
| 3400 Other Funds Ltd                         | -               | -                             | -                              | -                                 | -                      | 3,000                            |
| All Funds                                    | -               | 26,784                        | -                              | 26,784                            | 26,784                 | 29,275                           |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 64,857          | 6,460                         | -                              | 6,460                             | 6,460                  | 22,423                           |
| 3400 Other Funds Ltd                         | 144,466         | 10,718                        | -                              | 10,718                            | 10,718                 | 31,726                           |
| All Funds                                    | 209,323         | 17,178                        | -                              | 17,178                            | 17,178                 | 54,149                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 1,112                         | -                              | 1,112                             | 1,112                  | 1,166                            |
| 3400 Other Funds Ltd                         | -               | 4,342                         | -                              | 4,342                             | 4,342                  | 8,555                            |
| All Funds                                    | -               | 5,454                         | -                              | 5,454                             | 5,454                  | 9,721                            |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 4,491           | 36,781                        | -                              | 36,781                            | 36,781                 | 17,963                           |
| 3400 Other Funds Ltd                         | 586             | 3,193                         | -                              | 3,193                             | 3,193                  | 25,970                           |

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | 5,077           | 39,974                        | -                              | 39,974                            | 39,974                 | 43,933                           |
| <b>4425 Facilities Rental and Taxes</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 26,926          | 8,170                         | -                              | 8,170                             | 8,170                  | -                                |
| 3400 Other Funds Ltd                       | 50,166          | 87,903                        | -                              | 87,903                            | 87,903                 | -                                |
| All Funds                                  | 77,092          | 96,073                        | -                              | 96,073                            | 96,073                 | -                                |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 3,110           | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 5,760           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 8,870           | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 1,335           | 168                           | -                              | 168                               | 168                    | 176                              |
| 3200 Other Funds Non-Ltd                   | 738,287         | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                       | 4,490           | 94,617                        | -                              | 94,617                            | 94,617                 | 104,253                          |
| All Funds                                  | 744,112         | 694,785                       | -                              | 694,785                           | 694,785                | 704,429                          |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 174             | 180                           | (4)                            | 176                               | 176                    | 185                              |
| 3400 Other Funds Ltd                       | 484             | 11,386                        | -                              | 11,386                            | 11,386                 | 26,944                           |
| All Funds                                  | 658             | 11,566                        | (4)                            | 11,562                            | 11,562                 | 27,129                           |
| <b>4700 Expendable Prop 250 - 5000</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -               | 13,038                        | -                              | 13,038                            | 13,038                 | 7,677                            |

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|--------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                       | -                  | 74,212                        | -                              | 74,212                            | 74,212                 | 83,849                           |
| All Funds                                  | -                  | 87,250                        | -                              | 87,250                            | 87,250                 | 91,526                           |
| <b>4715 IT Expendable Property</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 8,315              | 3,071                         | -                              | 3,071                             | 3,071                  | 2,221                            |
| 3400 Other Funds Ltd                       | 106                | -                             | -                              | -                                 | -                      | 13,500                           |
| All Funds                                  | 8,421              | 3,071                         | -                              | 3,071                             | 3,071                  | 15,721                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 601,673            | 513,245                       | (1,169)                        | 512,076                           | 512,076                | 151,127                          |
| 3200 Other Funds Non-Ltd                   | 738,614            | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd                       | 332,375            | 908,698                       | -                              | 908,698                           | 908,698                | 981,051                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,672,662</b> | <b>\$2,021,943</b>            | <b>(\$1,169)</b>               | <b>\$2,020,774</b>                | <b>\$2,020,774</b>     | <b>\$1,732,178</b>               |
| <b>CAPITAL OUTLAY</b>                      |                    |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>           |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 329,208            | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>                    |                    |                               |                                |                                   |                        |                                  |
| <b>6030 Dist to Non-Gov Units</b>          |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 235,314            | -                             | -                              | -                                 | -                      | -                                |
| <b>6035 Dist to Individuals</b>            |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 115                | -                             | -                              | -                                 | -                      | -                                |
| <b>6048 Spc Pmt to Public Universities</b> |                    |                               |                                |                                   |                        |                                  |

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Academic Policy and Authorization

| DESCRIPTION                   | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd          | 1,016,255          | 1,146,200                     | -                              | 1,146,200                         | 1,146,200              | 1,202,364                        |
| <b>TOTAL SPECIAL PAYMENTS</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd          | 1,251,684          | 1,146,200                     | -                              | 1,146,200                         | 1,146,200              | 1,202,364                        |
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$1,251,684</b> | <b>\$1,146,200</b>            | -                              | <b>\$1,146,200</b>                | <b>\$1,146,200</b>     | <b>\$1,202,364</b>               |
| <b>EXPENDITURES</b>           |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund             | 3,533,127          | 2,603,180                     | 75,630                         | 2,678,810                         | 2,873,887              | 2,473,197                        |
| 3200 Other Funds Non-Ltd      | 738,614            | 600,000                       | -                              | 600,000                           | 600,000                | 600,000                          |
| 3400 Other Funds Ltd          | 4,372,340          | 4,646,042                     | 117,153                        | 4,763,195                         | 4,978,035              | 5,118,602                        |
| 6400 Federal Funds Ltd        | -                  | -                             | -                              | -                                 | -                      | 11,378                           |
| <b>TOTAL EXPENDITURES</b>     | <b>\$8,644,081</b> | <b>\$7,849,222</b>            | <b>\$192,783</b>               | <b>\$8,042,005</b>                | <b>\$8,451,922</b>     | <b>\$8,203,177</b>               |
| <b>REVERSIONS</b>             |                    |                               |                                |                                   |                        |                                  |
| 9900 Reversions               |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund             | 1,231,524          | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund             | -                  | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd      | 136,386            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd          | 718,802            | 276,608                       | -                              | 276,608                           | -                      | -                                |
| 6400 Federal Funds Ltd        | -                  | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>   | <b>\$855,188</b>   | <b>\$276,608</b>              | -                              | <b>\$276,608</b>                  | -                      | -                                |
| <b>AUTHORIZED POSITIONS</b>   |                    |                               |                                |                                   |                        |                                  |

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Academic Policy and Authorization

| DESCRIPTION                      | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8150 Class/Unclass Positions     | 17              | 16                            | -                              | 16                                | 16                     | 16                               |
| <b>AUTHORIZED FTE POSITIONS</b>  |                 |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 15.00           | 13.92                         | -                              | 13.92                             | 13.92                  | 13.92                            |
| 8280 FTE Reconciliation          | -               | (0.05)                        | -                              | (0.05)                            | -                      | -                                |
| <b>TOTAL AUTHORIZED FTE</b>      | <b>15.00</b>    | <b>13.87</b>                  | <b>-</b>                       | <b>13.87</b>                      | <b>13.92</b>           | <b>13.92</b>                     |

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Post-Secondary Finance and Capital

| DESCRIPTION                          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| REVENUE CATEGORIES                   |                 |                               |                                |                                   |                        |                                  |
| GENERAL FUND APPROPRIATION           |                 |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 2,216,171       | 2,378,809                     | 57,569                         | 2,436,378                         | 2,552,981              | 2,397,572                        |
| REVENUES                             |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 2,216,171       | 2,378,809                     | 57,569                         | 2,436,378                         | 2,552,981              | 2,397,572                        |
| AVAILABLE REVENUES                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 2,216,171       | 2,378,809                     | 57,569                         | 2,436,378                         | 2,552,981              | 2,397,572                        |
| EXPENDITURES                         |                 |                               |                                |                                   |                        |                                  |
| PERSONAL SERVICES                    |                 |                               |                                |                                   |                        |                                  |
| SALARIES & WAGES                     |                 |                               |                                |                                   |                        |                                  |
| 3110 Class/Unclass Sal. and Per Diem |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 1,210,907       | 1,300,248                     | 61,578                         | 1,361,826                         | 1,432,128              | 1,432,128                        |
| 3190 All Other Differential          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | -               | 778                           | -                              | 778                               | 778                    | 816                              |
| TOTAL SALARIES & WAGES               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 1,210,907       | 1,301,026                     | 61,578                         | 1,362,604                         | 1,432,906              | 1,432,944                        |
| TOTAL SALARIES & WAGES               | \$1,210,907     | \$1,301,026                   | \$61,578                       | \$1,362,604                       | \$1,432,906            | \$1,432,944                      |
| OTHER PAYROLL EXPENSES               |                 |                               |                                |                                   |                        |                                  |
| 3210 Empl. Rel. Bd. Assessments      |                 |                               |                                |                                   |                        |                                  |
|                                      |                 |                               |                                |                                   |                        |                                  |

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Post-Secondary Finance and Capital

| DESCRIPTION                                     | 2023-25 Actuals  | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------------|------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                               | 208              | 360                           | -                              | 360                               | 395                    | 395                              |
| <b>3220 Public Employees' Retire Cont</b>       |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 221,079          | 273,736                       | -                              | 273,736                           | 354,215                | 354,224                          |
| <b>3221 Pension Obligation Bond</b>             |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 59,115           | 51,019                        | -                              | 51,019                            | -                      | -                                |
| <b>3230 Social Security Taxes</b>               |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 89,430           | 97,697                        | -                              | 97,697                            | 105,391                | 105,394                          |
| <b>3241 Paid Family Medical Leave Insurance</b> |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 4,546            | 5,086                         | -                              | 5,086                             | 5,458                  | 5,458                            |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 178              | 210                           | -                              | 210                               | 190                    | 190                              |
| <b>3260 Mass Transit Tax</b>                    |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 7,266            | 7,806                         | -                              | 7,806                             | 7,806                  | 8,598                            |
| <b>3270 Flexible Benefits</b>                   |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 242,229          | 212,040                       | -                              | 212,040                           | 220,800                | 220,800                          |
| <b>3280 Other OPE</b>                           |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 1,076            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 625,127          | 647,954                       | -                              | 647,954                           | 694,255                | 695,059                          |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>\$625,127</b> | <b>\$647,954</b>              | -                              | <b>\$647,954</b>                  | <b>\$694,255</b>       | <b>\$695,059</b>                 |

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Post-Secondary Finance and Capital

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|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>P.S. BUDGET ADJUSTMENTS</b>         |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>            |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                  | (65,050)                      | -                              | (65,050)                          | (65,050)               | (71,647)                         |
| <b>TOTAL PERSONAL SERVICES</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 1,836,034          | 1,883,930                     | 61,578                         | 1,945,508                         | 2,062,111              | 2,056,356                        |
| <b>TOTAL PERSONAL SERVICES</b>         | <b>\$1,836,034</b> | <b>\$1,883,930</b>            | <b>\$61,578</b>                | <b>\$1,945,508</b>                | <b>\$2,062,111</b>     | <b>\$2,056,356</b>               |
| <b>SERVICES &amp; SUPPLIES</b>         |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>             |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 3,405              | 9,593                         | -                              | 9,593                             | 9,593                  | 10,063                           |
| <b>4125 Out of State Travel</b>        |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 1,386              | 5,038                         | -                              | 5,038                             | 5,038                  | 5,285                            |
| <b>4150 Employee Training</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 5,144              | 14,555                        | -                              | 14,555                            | 14,555                 | 15,268                           |
| <b>4175 Office Expenses</b>            |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 373                | 9,987                         | -                              | 9,987                             | 9,987                  | 10,476                           |
| <b>4200 Telecommunications</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 18,968             | 8,876                         | -                              | 8,876                             | 8,876                  | -                                |
| <b>4225 State Gov. Service Charges</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 156,195            | 119,996                       | -                              | 119,996                           | 119,996                | -                                |
| <b>4250 Data Processing</b>            |                    |                               |                                |                                   |                        |                                  |

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Post-Secondary Finance and Capital

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                            | 303             | 4,731                         | -                              | 4,731                             | 4,731                  | -                                |
| <b>4275 Publicity and Publications</b>       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 2,106                         | -                              | 2,106                             | 2,106                  | 2,209                            |
| <b>4300 Professional Services</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 140,059         | 65,030                        | (1,420)                        | 63,610                            | 63,610                 | 69,526                           |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 26,784                        | -                              | 26,784                            | 26,784                 | 29,275                           |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 12,018          | 6,460                         | -                              | 6,460                             | 6,460                  | 7,061                            |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 2,083                         | -                              | 2,083                             | 2,083                  | 2,185                            |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 208             | 47,869                        | -                              | 47,869                            | 47,869                 | 50,215                           |
| <b>4425 Facilities Rental and Taxes</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 27,156          | 36,052                        | -                              | 36,052                            | 36,052                 | -                                |
| <b>4475 Facilities Maintenance</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 3,124           | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 419             | 169                           | -                              | 169                               | 169                    | 177                              |
| <b>4650 Other Services and Supplies</b>      |                 |                               |                                |                                   |                        |                                  |

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Post-Secondary Finance and Capital

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|----------------------------------------|------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                      | (1)              | 118,579                       | (2,589)                        | 115,990                           | 115,990                | 121,674                          |
| <b>4700 Expendable Prop 250 - 5000</b> |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                | 13,229                        | -                              | 13,229                            | 13,229                 | 13,877                           |
| <b>4715 IT Expendable Property</b>     |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 2,645            | 3,742                         | -                              | 3,742                             | 3,742                  | 3,925                            |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 371,402          | 494,879                       | (4,009)                        | 490,870                           | 490,870                | 341,216                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$371,402</b> | <b>\$494,879</b>              | <b>(\$4,009)</b>               | <b>\$490,870</b>                  | <b>\$490,870</b>       | <b>\$341,216</b>                 |
| <b>EXPENDITURES</b>                    |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 2,207,436        | 2,378,809                     | 57,569                         | 2,436,378                         | 2,552,981              | 2,397,572                        |
| <b>REVERSIONS</b>                      |                  |                               |                                |                                   |                        |                                  |
| <b>9900 Reversions</b>                 |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | (8,735)          | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>                  |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>            | <b>-</b>         | <b>-</b>                      | <b>-</b>                       | <b>-</b>                          | <b>-</b>               | <b>-</b>                         |
| <b>AUTHORIZED POSITIONS</b>            |                  |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions           | 5                | 5                             | -                              | 5                                 | 5                      | 5                                |
| <b>AUTHORIZED FTE POSITIONS</b>        |                  |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions       | 5.00             | 5.00                          | -                              | 5.00                              | 5.00                   | 5.00                             |

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Community Colleges

| DESCRIPTION                        | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>           |                 |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance             |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 252,018         | 30,844                        | -                              | 30,844                            | 30,844                 | 30,844                           |
| 6400 Federal Funds Ltd             | 1,015,926       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 1,267,944       | 30,844                        | -                              | 30,844                            | 30,844                 | 30,844                           |
| <b>REVENUE CATEGORIES</b>          |                 |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>  |                 |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 18,258,639      | 18,673,282                    | 12,830                         | 18,686,112                        | 18,808,930             | 19,767,163                       |
| <b>CHARGES FOR SERVICES</b>        |                 |                               |                                |                                   |                        |                                  |
| 0410 Charges for Services          |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 62,260          | -                             | -                              | -                                 | -                      | -                                |
| <b>DONATIONS AND CONTRIBUTIONS</b> |                 |                               |                                |                                   |                        |                                  |
| 0910 Grants (Non-Fed)              |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | -               | 640,135                       | -                              | 640,135                           | 640,135                | 640,135                          |
| <b>OTHER</b>                       |                 |                               |                                |                                   |                        |                                  |
| 0975 Other Revenues                |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 386,969         | 3,430,478                     | 118,679                        | 3,549,157                         | 3,736,664              | 3,811,131                        |
| <b>FEDERAL FUNDS REVENUE</b>       |                 |                               |                                |                                   |                        |                                  |
| 0995 Federal Funds                 |                 |                               |                                |                                   |                        |                                  |

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Community Colleges

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|-----------------------------------|---------------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd            | 18,193,275          | 14,261,362                    | 57,418                                               | 14,318,780                        | 14,328,840             | 15,498,068                       |
| <b>TRANSFERS IN</b>               |                     |                               |                                                      |                                   |                        |                                  |
| 1060 Transfer from General Fund   |                     |                               |                                                      |                                   |                        |                                  |
| 3400 Other Funds Ltd              | (116,495)           | -                             | -                                                    | -                                 | -                      | -                                |
| 1581 Tsfr From Education, Dept of |                     |                               |                                                      |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 6,447,855           | 2,930,144                     | -                                                    | 2,930,144                         | 2,930,144              | 3,073,721                        |
| <b>TOTAL TRANSFERS IN</b>         |                     |                               |                                                      |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 6,331,360           | 2,930,144                     | -                                                    | 2,930,144                         | 2,930,144              | 3,073,721                        |
| <b>TOTAL TRANSFERS IN</b>         | <b>\$6,331,360</b>  | <b>\$2,930,144</b>            | <b>-</b>                                             | <b>\$2,930,144</b>                | <b>\$2,930,144</b>     | <b>\$3,073,721</b>               |
| <b>REVENUES</b>                   |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                 | 18,258,639          | 18,673,282                    | 12,830                                               | 18,686,112                        | 18,808,930             | 19,767,163                       |
| 3400 Other Funds Ltd              | 6,780,589           | 7,000,757                     | 118,679                                              | 7,119,436                         | 7,306,943              | 7,524,987                        |
| 6400 Federal Funds Ltd            | 18,193,275          | 14,261,362                    | 57,418                                               | 14,318,780                        | 14,328,840             | 15,498,068                       |
| <b>TOTAL REVENUES</b>             | <b>\$43,232,503</b> | <b>\$39,935,401</b>           | <b>\$188,927</b>                                     | <b>\$40,124,328</b>               | <b>\$40,444,713</b>    | <b>\$42,790,218</b>              |
| <b>TRANSFERS OUT</b>              |                     |                               |                                                      |                                   |                        |                                  |
| 2010 Transfer Out - Intrafund     |                     |                               |                                                      |                                   |                        |                                  |
| 3400 Other Funds Ltd              | (500)               | -                             | -                                                    | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>         |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                 | 18,258,639          | 18,673,282                    | 12,830                                               | 18,686,112                        | 18,808,930             | 19,767,163                       |
| 3400 Other Funds Ltd              | 7,032,107           | 7,031,601                     | 118,679                                              | 7,150,280                         | 7,337,787              | 7,555,831                        |
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Agency Worksheet - Revenues &amp; Expenditures

Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-205-00-00-00000

Community Colleges

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|---------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                      | 19,209,201          | 14,261,362                    | 57,418                         | 14,318,780                        | 14,328,840             | 15,498,068                       |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$44,499,947</b> | <b>\$39,966,245</b>           | <b>\$188,927</b>               | <b>\$40,155,172</b>               | <b>\$40,475,557</b>    | <b>\$42,821,062</b>              |
| <b>EXPENDITURES</b>                         |                     |                               |                                |                                   |                        |                                  |
| <b>PERSONAL SERVICES</b>                    |                     |                               |                                |                                   |                        |                                  |
| <b>SALARIES &amp; WAGES</b>                 |                     |                               |                                |                                   |                        |                                  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 1,687,344           | 1,123,988                     | 53,486                         | 1,177,474                         | 1,269,315              | 1,292,680                        |
| 3400 Other Funds Ltd                        | 1,266,544           | 2,164,723                     | 118,679                        | 2,283,402                         | 2,386,978              | 2,372,633                        |
| 6400 Federal Funds Ltd                      | 1,152,357           | 981,739                       | 59,322                         | 1,041,061                         | 1,030,036              | 1,022,864                        |
| All Funds                                   | 4,106,245           | 4,270,450                     | 231,487                        | 4,501,937                         | 4,686,329              | 4,688,177                        |
| <b>3160 Temporary Appointments</b>          |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 7,517               | -                             | -                              | -                                 | -                      | -                                |
| <b>3170 Overtime Payments</b>               |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 660                 | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | 128                 | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 788                 | -                             | -                              | -                                 | -                      | -                                |
| <b>3180 Shift Differential</b>              |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 15                  | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                        | 24                  | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | 73                  | -                             | -                              | -                                 | -                      | -                                |

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Community Colleges

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|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                 | 112                | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b>        |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 6,761              | 6,128                         | -                              | 6,128                             | 6,128                  | 6,428                            |
| 3400 Other Funds Ltd                      | 11,885             | 2,955                         | -                              | 2,955                             | 2,955                  | 3,100                            |
| 6400 Federal Funds Ltd                    | 1,033              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 19,679             | 9,083                         | -                              | 9,083                             | 9,083                  | 9,528                            |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 1,702,297          | 1,130,116                     | 53,486                         | 1,183,602                         | 1,275,443              | 1,299,108                        |
| 3400 Other Funds Ltd                      | 1,278,453          | 2,167,678                     | 118,679                        | 2,286,357                         | 2,389,933              | 2,375,733                        |
| 6400 Federal Funds Ltd                    | 1,153,591          | 981,739                       | 59,322                         | 1,041,061                         | 1,030,036              | 1,022,864                        |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$4,134,341</b> | <b>\$4,279,533</b>            | <b>\$231,487</b>               | <b>\$4,511,020</b>                | <b>\$4,695,412</b>     | <b>\$4,697,705</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 383                | 358                           | -                              | 358                               | 393                    | 405                              |
| 3400 Other Funds Ltd                      | 277                | 673                           | -                              | 673                               | 737                    | 729                              |
| 6400 Federal Funds Ltd                    | 264                | 317                           | -                              | 317                               | 348                    | 344                              |
| All Funds                                 | 924                | 1,348                         | -                              | 1,348                             | 1,478                  | 1,478                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 310,087            | 237,776                       | -                              | 237,776                           | 315,290                | 321,140                          |
| 3400 Other Funds Ltd                      | 243,855            | 456,077                       | -                              | 456,077                           | 590,790                | 587,280                          |

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Community Colleges

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                          | 213,771         | 206,557                       | -                              | 206,557                           | 254,626                | 252,853                          |
| All Funds                                       | 767,713         | 900,410                       | -                              | 900,410                           | 1,160,706              | 1,161,273                        |
| <b>3221 Pension Obligation Bond</b>             |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 80,352          | 66,143                        | -                              | 66,143                            | -                      | -                                |
| 3400 Other Funds Ltd                            | 63,316          | 85,001                        | -                              | 85,001                            | -                      | -                                |
| 6400 Federal Funds Ltd                          | 56,194          | 38,499                        | -                              | 38,499                            | -                      | -                                |
| All Funds                                       | 199,862         | 189,643                       | -                              | 189,643                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 127,112         | 83,807                        | -                              | 83,807                            | 94,192                 | 96,002                           |
| 3400 Other Funds Ltd                            | 96,281          | 165,496                       | -                              | 165,496                           | 182,410                | 181,324                          |
| 6400 Federal Funds Ltd                          | 86,297          | 74,772                        | -                              | 74,772                            | 78,376                 | 77,827                           |
| All Funds                                       | 309,690         | 324,075                       | -                              | 324,075                           | 354,978                | 355,153                          |
| <b>3240 Unemployment Assessments</b>            |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                            | 276             | -                             | -                              | -                                 | -                      | -                                |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 6,592           | 4,351                         | -                              | 4,351                             | 4,885                  | 4,979                            |
| 3400 Other Funds Ltd                            | 4,704           | 8,649                         | -                              | 8,649                             | 9,534                  | 9,478                            |
| 6400 Federal Funds Ltd                          | 4,478           | 3,906                         | -                              | 3,906                             | 4,094                  | 4,065                            |
| All Funds                                       | 15,774          | 16,906                        | -                              | 16,906                            | 18,513                 | 18,522                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |

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Community Colleges

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|-------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                   | 297                | 209                           | -                              | 209                               | 187                    | 193                              |
| 3400 Other Funds Ltd                | 170                | 394                           | -                              | 394                               | 355                    | 351                              |
| 6400 Federal Funds Ltd              | 182                | 185                           | -                              | 185                               | 168                    | 166                              |
| All Funds                           | 649                | 788                           | -                              | 788                               | 710                    | 710                              |
| <b>3260 Mass Transit Tax</b>        |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 10,110             | 10,121                        | -                              | 10,121                            | 10,121                 | 7,654                            |
| 3400 Other Funds Ltd                | 8,486              | 13,007                        | -                              | 13,007                            | 13,007                 | 14,340                           |
| All Funds                           | 18,596             | 23,128                        | -                              | 23,128                            | 23,128                 | 21,994                           |
| <b>3270 Flexible Benefits</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 309,157            | 209,918                       | -                              | 209,918                           | 218,592                | 225,216                          |
| 3400 Other Funds Ltd                | 213,295            | 396,869                       | -                              | 396,869                           | 413,264                | 408,848                          |
| 6400 Federal Funds Ltd              | 195,556            | 186,595                       | -                              | 186,595                           | 194,304                | 192,096                          |
| All Funds                           | 718,008            | 793,382                       | -                              | 793,382                           | 826,160                | 826,160                          |
| <b>3280 Other OPE</b>               |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 3,646              | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 847,736            | 612,683                       | -                              | 612,683                           | 643,660                | 655,589                          |
| 3400 Other Funds Ltd                | 630,660            | 1,126,166                     | -                              | 1,126,166                         | 1,210,097              | 1,202,350                        |
| 6400 Federal Funds Ltd              | 556,742            | 510,831                       | -                              | 510,831                           | 531,916                | 527,351                          |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,035,138</b> | <b>\$2,249,680</b>            | -                              | <b>\$2,249,680</b>                | <b>\$2,385,673</b>     | <b>\$2,385,290</b>               |

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Community Colleges

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|---------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>P.S. BUDGET ADJUSTMENTS</b>  |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | -                  | (84,333)                      | -                              | (84,333)                          | (84,333)               | (64,955)                         |
| 3400 Other Funds Ltd            | -                  | (108,378)                     | -                              | (108,378)                         | (108,378)              | (118,787)                        |
| 6400 Federal Funds Ltd          | -                  | (49,087)                      | -                              | (49,087)                          | (49,087)               | (51,143)                         |
| All Funds                       | -                  | (241,798)                     | -                              | (241,798)                         | (241,798)              | (234,885)                        |
| <b>TOTAL PERSONAL SERVICES</b>  |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 2,550,033          | 1,658,466                     | 53,486                         | 1,711,952                         | 1,834,770              | 1,889,742                        |
| 3400 Other Funds Ltd            | 1,909,113          | 3,185,466                     | 118,679                        | 3,304,145                         | 3,491,652              | 3,459,296                        |
| 6400 Federal Funds Ltd          | 1,710,333          | 1,443,483                     | 59,322                         | 1,502,805                         | 1,512,865              | 1,499,072                        |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$6,169,479</b> | <b>\$6,287,415</b>            | <b>\$231,487</b>               | <b>\$6,518,902</b>                | <b>\$6,839,287</b>     | <b>\$6,848,110</b>               |
| <b>SERVICES &amp; SUPPLIES</b>  |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 10,732             | 23,308                        | -                              | 23,308                            | 23,308                 | 24,450                           |
| 3400 Other Funds Ltd            | 9,589              | 187,029                       | -                              | 187,029                           | 187,029                | 196,194                          |
| 6400 Federal Funds Ltd          | 5,138              | 23,012                        | -                              | 23,012                            | 23,012                 | 24,140                           |
| All Funds                       | 25,459             | 233,349                       | -                              | 233,349                           | 233,349                | 244,784                          |
| <b>4125 Out of State Travel</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 21,587             | 21,082                        | -                              | 21,082                            | 21,082                 | 22,115                           |
| 3400 Other Funds Ltd            | 24,346             | 47,483                        | -                              | 47,483                            | 47,483                 | 49,809                           |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                 | 14,403          | 31,896                        | -                              | 31,896                            | 31,896                 | 33,459                           |
| All Funds                              | 60,336          | 100,461                       | -                              | 100,461                           | 100,461                | 105,383                          |
| <b>4150 Employee Training</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 45,235          | 30,337                        | -                              | 30,337                            | 30,337                 | 31,824                           |
| 3400 Other Funds Ltd                   | 42,247          | 59,403                        | -                              | 59,403                            | 59,403                 | 62,314                           |
| 6400 Federal Funds Ltd                 | 57,204          | 12,131                        | -                              | 12,131                            | 12,131                 | 12,725                           |
| All Funds                              | 144,686         | 101,871                       | -                              | 101,871                           | 101,871                | 106,863                          |
| <b>4175 Office Expenses</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 1,168           | 47,219                        | -                              | 47,219                            | 47,219                 | 49,533                           |
| 3400 Other Funds Ltd                   | 34,946          | 117,001                       | -                              | 117,001                           | 117,001                | 122,734                          |
| 6400 Federal Funds Ltd                 | 476             | 25,702                        | -                              | 25,702                            | 25,702                 | 26,961                           |
| All Funds                              | 36,590          | 189,922                       | -                              | 189,922                           | 189,922                | 199,228                          |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 63,788          | 51,189                        | -                              | 51,189                            | 51,189                 | -                                |
| 3400 Other Funds Ltd                   | 5,156           | 39,655                        | -                              | 39,655                            | 39,655                 | 41,598                           |
| 6400 Federal Funds Ltd                 | 6,383           | 18,856                        | -                              | 18,856                            | 18,856                 | 19,780                           |
| All Funds                              | 75,327          | 109,700                       | -                              | 109,700                           | 109,700                | 61,378                           |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 462,018         | 448,784                       | -                              | 448,784                           | 448,784                | -                                |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                      | -               | 5,254                         | -                              | 5,254                             | 5,254                  | -                                |
| 3400 Other Funds Ltd                   | -               | 3,722                         | -                              | 3,722                             | 3,722                  | 3,904                            |
| 6400 Federal Funds Ltd                 | -               | 705                           | -                              | 705                               | 705                    | 740                              |
| All Funds                              | -               | 9,681                         | -                              | 9,681                             | 9,681                  | 4,644                            |
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -               | 8,414                         | -                              | 8,414                             | 8,414                  | 8,826                            |
| 3400 Other Funds Ltd                   | 1,263           | 47,573                        | -                              | 47,573                            | 47,573                 | 49,904                           |
| 6400 Federal Funds Ltd                 | -               | 3,456                         | -                              | 3,456                             | 3,456                  | 3,625                            |
| All Funds                              | 1,263           | 59,443                        | -                              | 59,443                            | 59,443                 | 62,355                           |
| <b>4300 Professional Services</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 9,978           | 474,380                       | (10,357)                       | 464,023                           | 464,023                | 507,177                          |
| 3400 Other Funds Ltd                   | 39,000          | 768,338                       | -                              | 768,338                           | 768,338                | 839,793                          |
| 6400 Federal Funds Ltd                 | 6,452           | 791,364                       | (1,904)                        | 789,460                           | 789,460                | 862,880                          |
| All Funds                              | 55,430          | 2,034,082                     | (12,261)                       | 2,021,821                         | 2,021,821              | 2,209,850                        |
| <b>4315 IT Professional Services</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -               | 493                           | -                              | 493                               | 493                    | 539                              |
| 3400 Other Funds Ltd                   | -               | 147,694                       | -                              | 147,694                           | 147,694                | 161,430                          |
| 6400 Federal Funds Ltd                 | (40,250)        | 58,251                        | -                              | 58,251                            | 58,251                 | 63,668                           |
| All Funds                              | (40,250)        | 206,438                       | -                              | 206,438                           | 206,438                | 225,637                          |
| <b>4325 Attorney General</b>           |                 |                               |                                |                                   |                        |                                  |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                            | 63,261          | 48,180                        | -                              | 48,180                            | 48,180                 | 52,661                           |
| 3400 Other Funds Ltd                         | 413             | 34,937                        | -                              | 34,937                            | 34,937                 | 38,187                           |
| 6400 Federal Funds Ltd                       | 14,053          | 8,523                         | -                              | 8,523                             | 8,523                  | 9,316                            |
| All Funds                                    | 77,727          | 91,640                        | -                              | 91,640                            | 91,640                 | 100,164                          |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 3,575                         | -                              | 3,575                             | 3,575                  | 3,750                            |
| 3400 Other Funds Ltd                         | -               | 7,442                         | -                              | 7,442                             | 7,442                  | 7,807                            |
| 6400 Federal Funds Ltd                       | -               | 306                           | -                              | 306                               | 306                    | 321                              |
| All Funds                                    | -               | 11,323                        | -                              | 11,323                            | 11,323                 | 11,878                           |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 67,281          | 12,490                        | -                              | 12,490                            | 12,490                 | 13,102                           |
| 3400 Other Funds Ltd                         | 7,172           | 19,530                        | -                              | 19,530                            | 19,530                 | 20,487                           |
| 6400 Federal Funds Ltd                       | 17,616          | 20,701                        | -                              | 20,701                            | 20,701                 | 21,715                           |
| All Funds                                    | 92,069          | 52,721                        | -                              | 52,721                            | 52,721                 | 55,304                           |
| <b>4425 Facilities Rental and Taxes</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 48,620          | 50,855                        | -                              | 50,855                            | 50,855                 | -                                |
| 3400 Other Funds Ltd                         | 23,414          | 68,629                        | -                              | 68,629                            | 68,629                 | 71,991                           |
| 6400 Federal Funds Ltd                       | 30,852          | 46,090                        | -                              | 46,090                            | 46,090                 | 48,348                           |
| All Funds                                    | 102,886         | 165,574                       | -                              | 165,574                           | 165,574                | 120,339                          |
| <b>4475 Facilities Maintenance</b>           |                 |                               |                                |                                   |                        |                                  |

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2027-29 Biennium

Cross Reference Number: 52500-205-00-00-00000

Community Colleges

| DESCRIPTION                                | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                          | 4,518           | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 1,989           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 3,550           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 10,057          | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 9,425           | 6,044                         | -                              | 6,044                             | 6,044                  | 6,340                            |
| 3400 Other Funds Ltd                       | 68,174          | 8,917                         | -                              | 8,917                             | 8,917                  | 9,354                            |
| 6400 Federal Funds Ltd                     | 455             | 13,198                        | -                              | 13,198                            | 13,198                 | 13,845                           |
| All Funds                                  | 78,054          | 28,159                        | -                              | 28,159                            | 28,159                 | 29,539                           |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 2,325           | 1,387,805                     | (30,299)                       | 1,357,506                         | 1,357,506              | 2,245,963                        |
| 3400 Other Funds Ltd                       | 839             | 133,663                       | -                              | 133,663                           | 133,663                | 140,213                          |
| All Funds                                  | 3,164           | 1,521,468                     | (30,299)                       | 1,491,169                         | 1,491,169              | 2,386,176                        |
| <b>4700 Expendable Prop 250 - 5000</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -               | 20,010                        | -                              | 20,010                            | 20,010                 | 20,990                           |
| 3400 Other Funds Ltd                       | -               | 22,716                        | -                              | 22,716                            | 22,716                 | 23,829                           |
| All Funds                                  | -               | 42,726                        | -                              | 42,726                            | 42,726                 | 44,819                           |
| <b>4715 IT Expendable Property</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 4,701           | 4,951                         | -                              | 4,951                             | 4,951                  | 5,194                            |
| 3400 Other Funds Ltd                       | -               | 26,050                        | -                              | 26,050                            | 26,050                 | 27,326                           |

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2027-29 Biennium

Cross Reference Number: 52500-205-00-00-00000

Community Colleges

| DESCRIPTION                                | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                     | 453,394            | 5,442                         | -                              | 5,442                             | 5,442                  | 5,709                            |
| All Funds                                  | 458,095            | 36,443                        | -                              | 36,443                            | 36,443                 | 38,229                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 814,637            | 2,644,370                     | (40,656)                       | 2,603,714                         | 2,603,714              | 2,992,464                        |
| 3400 Other Funds Ltd                       | 258,548            | 1,739,782                     | -                              | 1,739,782                         | 1,739,782              | 1,866,874                        |
| 6400 Federal Funds Ltd                     | 569,726            | 1,059,633                     | (1,904)                        | 1,057,729                         | 1,057,729              | 1,147,232                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,642,911</b> | <b>\$5,443,785</b>            | <b>(\$42,560)</b>              | <b>\$5,401,225</b>                | <b>\$5,401,225</b>     | <b>\$6,006,570</b>               |
| <b>SPECIAL PAYMENTS</b>                    |                    |                               |                                |                                   |                        |                                  |
| <b>6030 Dist to Non-Gov Units</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 363,170            | 2,068,966                     | -                              | 2,068,966                         | 2,068,966              | 2,261,380                        |
| 3400 Other Funds Ltd                       | -                  | 424,337                       | -                              | 424,337                           | 424,337                | 463,801                          |
| 6400 Federal Funds Ltd                     | -                  | 183,900                       | -                              | 183,900                           | 183,900                | 201,003                          |
| All Funds                                  | 363,170            | 2,677,203                     | -                              | 2,677,203                         | 2,677,203              | 2,926,184                        |
| <b>6040 Dist to Local School Districts</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 221,798            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 280                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 222,078            | -                             | -                              | -                                 | -                      | -                                |
| <b>6045 Dist to Comm College Districts</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 11,846,173         | 388,373                       | -                              | 388,373                           | 388,373                | 424,491                          |
| 3400 Other Funds Ltd                       | 3,532,982          | 901,544                       | -                              | 901,544                           | 901,544                | 985,388                          |

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Community Colleges

| DESCRIPTION                                 | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|---------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd                      | 12,242,601      | 11,376,332                    | -                              | 11,376,332                        | 11,376,332             | 12,434,331                       |
| All Funds                                   | 27,621,756      | 12,666,249                    | -                              | 12,666,249                        | 12,666,249             | 13,844,210                       |
| <b>6048 Spc Pmt to Public Universities</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 5,381           | 388,373                       | -                              | 388,373                           | 388,373                | 424,491                          |
| 3400 Other Funds Ltd                        | 60,000          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 65,381          | 388,373                       | -                              | 388,373                           | 388,373                | 424,491                          |
| <b>6060 Intra-Agency Gen Fund Transfer</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | (116,495)       | -                             | -                              | -                                 | -                      | -                                |
| <b>6085 Other Special Payments</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | -               | 10,772,731                    | -                              | 10,772,731                        | 10,772,731             | 11,774,595                       |
| <b>6291 Spc Pmt to Corrections, Dept of</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 98,276          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                      | 318,756         | 198,014                       | -                              | 198,014                           | 198,014                | 216,430                          |
| All Funds                                   | 417,032         | 198,014                       | -                              | 198,014                           | 198,014                | 216,430                          |
| <b>6581 Spc Pmt to Education, Dept of</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 868,498         | 752,003                       | -                              | 752,003                           | 752,003                | -                                |
| 3400 Other Funds Ltd                        | 1,170,952       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                   | 2,039,450       | 752,003                       | -                              | 752,003                           | 752,003                | -                                |
| <b>TOTAL SPECIAL PAYMENTS</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                           | 13,286,801      | 14,370,446                    | -                              | 14,370,446                        | 14,370,446             | 14,884,957                       |

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Community Colleges

| DESCRIPTION                      | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards                       | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------|---------------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd             | 4,764,214           | 1,325,881                     | -                                                    | 1,325,881                         | 1,325,881              | 1,449,189                        |
| 6400 Federal Funds Ltd           | 12,561,357          | 11,758,246                    | -                                                    | 11,758,246                        | 11,758,246             | 12,851,764                       |
| <b>TOTAL SPECIAL PAYMENTS</b>    | <b>\$30,612,372</b> | <b>\$27,454,573</b>           | -                                                    | <b>\$27,454,573</b>               | <b>\$27,454,573</b>    | <b>\$29,185,910</b>              |
| <b>EXPENDITURES</b>              |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                | 16,651,471          | 18,673,282                    | 12,830                                               | 18,686,112                        | 18,808,930             | 19,767,163                       |
| 3400 Other Funds Ltd             | 6,931,875           | 6,251,129                     | 118,679                                              | 6,369,808                         | 6,557,315              | 6,775,359                        |
| 6400 Federal Funds Ltd           | 14,841,416          | 14,261,362                    | 57,418                                               | 14,318,780                        | 14,328,840             | 15,498,068                       |
| <b>TOTAL EXPENDITURES</b>        | <b>\$38,424,762</b> | <b>\$39,185,773</b>           | <b>\$188,927</b>                                     | <b>\$39,374,700</b>               | <b>\$39,695,085</b>    | <b>\$42,040,590</b>              |
| <b>REVERSIONS</b>                |                     |                               |                                                      |                                   |                        |                                  |
| 9900 Reversions                  |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                | (1,607,168)         | -                             | -                                                    | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>            |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                | -                   | -                             | -                                                    | -                                 | -                      | -                                |
| 3400 Other Funds Ltd             | 100,232             | 780,472                       | -                                                    | 780,472                           | 780,472                | 780,472                          |
| 6400 Federal Funds Ltd           | 4,367,785           | -                             | -                                                    | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$4,468,017</b>  | <b>\$780,472</b>              | -                                                    | <b>\$780,472</b>                  | <b>\$780,472</b>       | <b>\$780,472</b>                 |
| <b>AUTHORIZED POSITIONS</b>      |                     |                               |                                                      |                                   |                        |                                  |
| 8150 Class/Unclass Positions     | 21                  | 19                            | -                                                    | 19                                | 19                     | 19                               |
| <b>AUTHORIZED FTE POSITIONS</b>  |                     |                               |                                                      |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 20.10               | 18.70                         | -                                                    | 18.70                             | 18.70                  | 18.70                            |
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Workforce Investments

| DESCRIPTION                                                                   | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                                                      |                      |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance                                                        |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                                                          | 116,695,852          | 64,688,175                    | -                              | 64,688,175                        | 2,889,943              | 2,889,943                        |
| 6200 Federal Funds Non-Ltd                                                    | 86,475               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                                                        | 2,065,811            | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                                                     | 118,848,138          | 64,688,175                    | -                              | 64,688,175                        | 2,889,943              | 2,889,943                        |
| 0030 Beginning Balance Adjustment                                             |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                                                          | -                    | 24,481,441                    | -                              | 24,481,441                        | 10,000,000             | 10,000,000                       |
| <b>TOTAL BEGINNING BALANCE</b>                                                |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                                                          | 116,695,852          | 89,169,616                    | -                              | 89,169,616                        | 12,889,943             | 12,889,943                       |
| 6200 Federal Funds Non-Ltd                                                    | 86,475               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                                                        | 2,065,811            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>                                                | <b>\$118,848,138</b> | <b>\$89,169,616</b>           | -                              | <b>\$89,169,616</b>               | <b>\$12,889,943</b>    | <b>\$12,889,943</b>              |
| <b>REVENUE CATEGORIES</b>                                                     |                      |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>                                             |                      |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation                                               |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                                             | 41,809,279           | 33,739,734                    | 129,063                        | 33,868,797                        | 34,062,991             | 30,181,560                       |
| <b>INTEREST EARNINGS</b>                                                      |                      |                               |                                |                                   |                        |                                  |
| 0605 Interest Income                                                          |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                                                          | 444,157              | 5,983                         | -                              | 5,983                             | 5,983                  | 355,983                          |
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Workforce Investments

| DESCRIPTION                              | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>DONATIONS AND CONTRIBUTIONS</b>       |                 |                               |                                |                                   |                        |                                  |
| 0905 Donations                           |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -               | 175,000                       | -                              | 175,000                           | 175,000                | 175,000                          |
| 0910 Grants (Non-Fed)                    |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -               | 609,527                       | -                              | 609,527                           | 609,527                | 609,527                          |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -               | 784,527                       | -                              | 784,527                           | 784,527                | 784,527                          |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> | -               | <b>\$784,527</b>              | -                              | <b>\$784,527</b>                  | <b>\$784,527</b>       | <b>\$784,527</b>                 |
| <b>OTHER</b>                             |                 |                               |                                |                                   |                        |                                  |
| 0975 Other Revenues                      |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 12,807          | 4,079,405                     | 156,366                        | 4,235,771                         | 4,116,372              | 4,107,990                        |
| <b>FEDERAL FUNDS REVENUE</b>             |                 |                               |                                |                                   |                        |                                  |
| 0995 Federal Funds                       |                 |                               |                                |                                   |                        |                                  |
| 6200 Federal Funds Non-Ltd               | 3,490,474       | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6400 Federal Funds Ltd                   | 71,063,597      | 127,654,003                   | 248,399                        | 127,902,402                       | 128,158,897            | 139,203,656                      |
| All Funds                                | 74,554,071      | 148,190,305                   | 248,399                        | 148,438,704                       | 148,695,199            | 159,739,958                      |
| <b>TRANSFERS IN</b>                      |                 |                               |                                |                                   |                        |                                  |
| 1060 Transfer from General Fund          |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 10,000,000      | 13,994,243                    | -                              | 13,994,243                        | 13,994,243             | 9,830,708                        |
| 1100 Tsfr From Human Svcs, Dept of       |                 |                               |                                |                                   |                        |                                  |

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Workforce Investments

| DESCRIPTION                                   | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                          | 501,033              | 1,526,098                     | -                              | 1,526,098                         | -                      | -                                |
| <b>1123 Tsfr From OR Business Development</b> |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 10,000,000           | -                             | -                              | -                                 | -                      | -                                |
| <b>1150 Tsfr From Revenue, Dept of</b>        |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 1,361,229            | 2,036,137                     | -                              | 2,036,137                         | 1,842,164              | 8,038,900                        |
| <b>1471 Tsfr From Employment Dept</b>         |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 45,000               | -                             | -                              | -                                 | -                      | -                                |
| <b>1581 Tsfr From Education, Dept of</b>      |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 2,532,047            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS IN</b>                     |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                          | 24,439,309           | 17,556,478                    | -                              | 17,556,478                        | 15,836,407             | 17,869,608                       |
| <b>TOTAL TRANSFERS IN</b>                     | <b>\$24,439,309</b>  | <b>\$17,556,478</b>           | -                              | <b>\$17,556,478</b>               | <b>\$15,836,407</b>    | <b>\$17,869,608</b>              |
| <b>REVENUES</b>                               |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                             | 41,809,279           | 33,739,734                    | 129,063                        | 33,868,797                        | 34,062,991             | 30,181,560                       |
| 3400 Other Funds Ltd                          | 24,896,273           | 22,426,393                    | 156,366                        | 22,582,759                        | 20,743,289             | 23,118,108                       |
| 6200 Federal Funds Non-Ltd                    | 3,490,474            | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6400 Federal Funds Ltd                        | 71,063,597           | 127,654,003                   | 248,399                        | 127,902,402                       | 128,158,897            | 139,203,656                      |
| <b>TOTAL REVENUES</b>                         | <b>\$141,259,623</b> | <b>\$204,356,432</b>          | <b>\$533,828</b>               | <b>\$204,890,260</b>              | <b>\$203,501,479</b>   | <b>\$213,039,626</b>             |
| <b>TRANSFERS OUT</b>                          |                      |                               |                                |                                   |                        |                                  |
| <b>2121 Tsfr To Governor, Office of the</b>   |                      |                               |                                |                                   |                        |                                  |

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**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: S - 03 - Agency Request Pre-Audit****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| <i>DESCRIPTION</i>                          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                      | -                      | (200,000)                             | -                                       | (200,000)                                  | (208,147)                      | -                                        |
| <b>AVAILABLE REVENUES</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 41,809,279             | 33,739,734                            | 129,063                                 | 33,868,797                                 | 34,062,991                     | 30,181,560                               |
| 3400 Other Funds Ltd                        | 141,592,125            | 111,596,009                           | 156,366                                 | 111,752,375                                | 33,633,232                     | 36,008,051                               |
| 6200 Federal Funds Non-Ltd                  | 3,576,949              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd                      | 73,129,408             | 127,454,003                           | 248,399                                 | 127,702,402                                | 127,950,750                    | 139,203,656                              |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$260,107,761</b>   | <b>\$293,326,048</b>                  | <b>\$533,828</b>                        | <b>\$293,859,876</b>                       | <b>\$216,183,275</b>           | <b>\$225,929,569</b>                     |
| <b>EXPENDITURES</b>                         |                        |                                       |                                         |                                            |                                |                                          |
| <b>PERSONAL SERVICES</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>SALARIES &amp; WAGES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 2,557,526              | 2,608,384                             | 189,755                                 | 2,798,139                                  | 2,886,271                      | 2,915,032                                |
| 3400 Other Funds Ltd                        | 1,991,818              | 1,897,160                             | 156,366                                 | 2,053,526                                  | 425,263                        | 426,228                                  |
| 6200 Federal Funds Non-Ltd                  | 57,631                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | 2,921,320              | 3,948,040                             | 258,368                                 | 4,206,408                                  | 4,318,526                      | 4,288,800                                |
| All Funds                                   | 7,528,295              | 8,453,584                             | 604,489                                 | 9,058,073                                  | 7,630,060                      | 7,630,060                                |
| <b>3160 Temporary Appointments</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 31,565                 | 74,854                                | -                                       | 74,854                                     | 74,854                         | 78,522                                   |
| 6400 Federal Funds Ltd                      | 872                    | 5,947                                 | -                                       | 5,947                                      | 5,947                          | 6,240                                    |
| All Funds                                   | 32,437                 | 80,801                                | -                                       | 80,801                                     | 80,801                         | 84,762                                   |

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Workforce Investments

| DESCRIPTION                        | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>3170 Overtime Payments</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 3,528           | 131                           | -                              | 131                               | 131                    | 135                              |
| 3400 Other Funds Ltd               | 5,152           | 940                           | -                              | 940                               | 940                    | 985                              |
| 6400 Federal Funds Ltd             | 3,727           | 949                           | -                              | 949                               | 949                    | 995                              |
| All Funds                          | 12,407          | 2,020                         | -                              | 2,020                             | 2,020                  | 2,115                            |
| <b>3180 Shift Differential</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 77              | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd               | 71              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd             | 23              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 171             | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 16,520          | 377                           | -                              | 377                               | 377                    | 393                              |
| 3400 Other Funds Ltd               | 6,857           | 21                            | -                              | 21                                | 21                     | 21                               |
| 6400 Federal Funds Ltd             | 8,507           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 31,884          | 398                           | -                              | 398                               | 398                    | 414                              |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 2,609,216       | 2,683,746                     | 189,755                        | 2,873,501                         | 2,961,633              | 2,994,082                        |
| 3400 Other Funds Ltd               | 2,003,898       | 1,898,121                     | 156,366                        | 2,054,487                         | 426,224                | 427,234                          |
| 6200 Federal Funds Non-Ltd         | 57,631          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd             | 2,934,449       | 3,954,936                     | 258,368                        | 4,213,304                         | 4,325,422              | 4,296,035                        |

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Workforce Investments

| DESCRIPTION                               | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$7,605,194</b> | <b>\$8,536,803</b>            | <b>\$604,489</b>               | <b>\$9,141,292</b>                | <b>\$7,713,279</b>     | <b>\$7,717,351</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 689                | 878                           | -                              | 878                               | 955                    | 885                              |
| 3400 Other Funds Ltd                      | 535                | 648                           | -                              | 648                               | 174                    | 172                              |
| 6200 Federal Funds Non-Ltd                | 12                 | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 734                | 1,230                         | -                              | 1,230                             | 1,348                  | 1,419                            |
| All Funds                                 | 1,970              | 2,756                         | -                              | 2,756                             | 2,477                  | 2,476                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 462,848            | 548,910                       | -                              | 548,910                           | 713,614                | 720,724                          |
| 3400 Other Funds Ltd                      | 362,685            | 399,363                       | -                              | 399,363                           | 105,361                | 105,611                          |
| 6200 Federal Funds Non-Ltd                | 10,680             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 587,843            | 799,059                       | -                              | 799,059                           | 1,030,403              | 1,023,063                        |
| All Funds                                 | 1,424,056          | 1,747,332                     | -                              | 1,747,332                         | 1,849,378              | 1,849,398                        |
| <b>3221 Pension Obligation Bond</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 118,532            | 102,307                       | -                              | 102,307                           | -                      | -                                |
| 3400 Other Funds Ltd                      | 96,720             | 17,715                        | -                              | 17,715                            | -                      | -                                |
| 6200 Federal Funds Non-Ltd                | 2,738              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                    | 144,493            | 154,859                       | -                              | 154,859                           | -                      | -                                |
| All Funds                                 | 362,483            | 274,881                       | -                              | 274,881                           | -                      | -                                |

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**Workforce Investments**

| DESCRIPTION                                     | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>3230 Social Security Taxes</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 197,776         | 205,313                       | -                              | 205,313                           | 226,572                | 229,054                          |
| 3400 Other Funds Ltd                            | 149,238         | 145,206                       | -                              | 145,206                           | 32,606                 | 32,683                           |
| 6200 Federal Funds Non-Ltd                      | 4,394           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 221,442         | 302,554                       | -                              | 302,554                           | 330,902                | 328,658                          |
| All Funds                                       | 572,850         | 653,073                       | -                              | 653,073                           | 590,080                | 590,395                          |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 10,307          | 10,431                        | -                              | 10,431                            | 11,545                 | 11,660                           |
| 3400 Other Funds Ltd                            | 7,691           | 7,592                         | -                              | 7,592                             | 1,705                  | 1,709                            |
| 6200 Federal Funds Non-Ltd                      | 222             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 11,510          | 15,195                        | -                              | 15,195                            | 16,674                 | 16,553                           |
| All Funds                                       | 29,730          | 33,218                        | -                              | 33,218                            | 29,924                 | 29,922                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 395             | 512                           | -                              | 512                               | 465                    | 428                              |
| 3400 Other Funds Ltd                            | 341             | 373                           | -                              | 373                               | 85                     | 84                               |
| 6200 Federal Funds Non-Ltd                      | 8               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                          | 429             | 716                           | -                              | 716                               | 649                    | 681                              |
| All Funds                                       | 1,173           | 1,601                         | -                              | 1,601                             | 1,199                  | 1,193                            |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 13,139          | 16,101                        | -                              | 16,101                            | 16,101                 | 17,792                           |

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Workforce Investments

| DESCRIPTION                         | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                | 13,207             | 11,389                        | -                              | 11,389                            | 11,389                 | 2,558                            |
| 6400 Federal Funds Ltd              | 349                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                           | 26,695             | 27,490                        | -                              | 27,490                            | 27,490                 | 20,350                           |
| <b>3270 Flexible Benefits</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 490,802            | 514,730                       | -                              | 514,730                           | 535,992                | 497,914                          |
| 3400 Other Funds Ltd                | 456,024            | 380,789                       | -                              | 380,789                           | 98,440                 | 97,151                           |
| 6200 Federal Funds Non-Ltd          | 14,427             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 573,958            | 723,061                       | -                              | 723,061                           | 752,928                | 792,295                          |
| All Funds                           | 1,535,211          | 1,618,580                     | -                              | 1,618,580                         | 1,387,360              | 1,387,360                        |
| <b>3280 Other OPE</b>               |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 5,700              | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,300,188          | 1,399,182                     | -                              | 1,399,182                         | 1,505,244              | 1,478,457                        |
| 3400 Other Funds Ltd                | 1,086,441          | 963,075                       | -                              | 963,075                           | 249,760                | 239,968                          |
| 6200 Federal Funds Non-Ltd          | 32,481             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd              | 1,540,758          | 1,996,674                     | -                              | 1,996,674                         | 2,132,904              | 2,162,669                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$3,959,868</b> | <b>\$4,358,931</b>            | -                              | <b>\$4,358,931</b>                | <b>\$3,887,908</b>     | <b>\$3,881,094</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                  | (134,035)                     | -                              | (134,035)                         | (134,035)              | (149,706)                        |

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Workforce Investments

| DESCRIPTION                     | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|---------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd            | -                   | (22,587)                      | -                              | (22,587)                          | (22,587)               | (21,362)                         |
| 6400 Federal Funds Ltd          | -                   | (197,731)                     | -                              | (197,731)                         | (197,731)              | (214,802)                        |
| All Funds                       | -                   | (354,353)                     | -                              | (354,353)                         | (354,353)              | (385,870)                        |
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 3,909,404           | 3,948,893                     | 189,755                        | 4,138,648                         | 4,332,842              | 4,322,833                        |
| 3400 Other Funds Ltd            | 3,090,339           | 2,838,609                     | 156,366                        | 2,994,975                         | 653,397                | 645,840                          |
| 6200 Federal Funds Non-Ltd      | 90,112              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd          | 4,475,207           | 5,753,879                     | 258,368                        | 6,012,247                         | 6,260,595              | 6,243,902                        |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$11,565,062</b> | <b>\$12,541,381</b>           | <b>\$604,489</b>               | <b>\$13,145,870</b>               | <b>\$11,246,834</b>    | <b>\$11,212,575</b>              |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>      |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 23,539              | 29,883                        | -                              | 29,883                            | 29,883                 | 31,346                           |
| 3400 Other Funds Ltd            | 28,115              | 69,393                        | -                              | 69,393                            | 69,393                 | 18,742                           |
| 6400 Federal Funds Ltd          | 16,338              | 37,791                        | -                              | 37,791                            | 37,791                 | 39,645                           |
| All Funds                       | 67,992              | 137,067                       | -                              | 137,067                           | 137,067                | 89,733                           |
| <b>4125 Out of State Travel</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 13,859              | 21,666                        | -                              | 21,666                            | 21,666                 | 22,727                           |
| 3400 Other Funds Ltd            | 7,625               | 124                           | -                              | 124                               | 124                    | 131                              |
| 6400 Federal Funds Ltd          | 26,333              | 70,416                        | -                              | 70,416                            | 70,416                 | 73,866                           |
| All Funds                       | 47,817              | 92,206                        | -                              | 92,206                            | 92,206                 | 96,724                           |

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**Workforce Investments**

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4150 Employee Training</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 62,630          | 55,427                        | -                              | 55,427                            | 55,427                 | 58,144                           |
| 3400 Other Funds Ltd                   | 60,461          | 38,441                        | -                              | 38,441                            | 38,441                 | 4,946                            |
| 6200 Federal Funds Non-Ltd             | 371             | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 118,934         | 16,901                        | -                              | 16,901                            | 16,901                 | 17,730                           |
| All Funds                              | 242,396         | 110,769                       | -                              | 110,769                           | 110,769                | 80,820                           |
| <b>4175 Office Expenses</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 9,548           | 68,251                        | -                              | 68,251                            | 68,251                 | 71,596                           |
| 3400 Other Funds Ltd                   | 738             | 28,254                        | -                              | 28,254                            | 28,254                 | 7,005                            |
| 6400 Federal Funds Ltd                 | 32,227          | 20,427                        | -                              | 20,427                            | 20,427                 | 21,427                           |
| All Funds                              | 42,513          | 116,932                       | -                              | 116,932                           | 116,932                | 100,028                          |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 76,317          | 33,574                        | -                              | 33,574                            | 33,574                 | -                                |
| 3400 Other Funds Ltd                   | 21,696          | 20,779                        | -                              | 20,779                            | 20,779                 | 4,236                            |
| 6400 Federal Funds Ltd                 | 40,844          | 47,009                        | -                              | 47,009                            | 47,009                 | 49,311                           |
| All Funds                              | 138,857         | 101,362                       | -                              | 101,362                           | 101,362                | 53,547                           |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 81,220          | 893,969                       | -                              | 893,969                           | 893,969                | -                                |
| 3400 Other Funds Ltd                   | 14,307          | 8,382                         | -                              | 8,382                             | 8,382                  | -                                |
| 6400 Federal Funds Ltd                 | -               | 28,676                        | -                              | 28,676                            | 28,676                 | -                                |

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Workforce Investments

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|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                              | 95,527          | 931,027                       | -                              | 931,027                           | 931,027                | -                                |
| <b>4250 Data Processing</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 4,413           | 12,302                        | -                              | 12,302                            | 12,302                 | -                                |
| 3400 Other Funds Ltd                   | -               | 6,650                         | -                              | 6,650                             | 6,650                  | 9                                |
| 6400 Federal Funds Ltd                 | 352             | 4,296                         | -                              | 4,296                             | 4,296                  | 4,506                            |
| All Funds                              | 4,765           | 23,248                        | -                              | 23,248                            | 23,248                 | 4,515                            |
| <b>4275 Publicity and Publications</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 12,245          | 10,659                        | -                              | 10,659                            | 10,659                 | 11,183                           |
| 3400 Other Funds Ltd                   | 1,247           | 7,894                         | -                              | 7,894                             | 7,894                  | 3,215                            |
| 6400 Federal Funds Ltd                 | 16,591          | 14,472                        | -                              | 14,472                            | 14,472                 | 15,180                           |
| All Funds                              | 30,083          | 33,025                        | -                              | 33,025                            | 33,025                 | 29,578                           |
| <b>4300 Professional Services</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 1,431,028       | 2,016,042                     | (44,016)                       | 1,972,026                         | 1,972,026              | 2,155,425                        |
| 3400 Other Funds Ltd                   | 209,708         | 146,076                       | -                              | 146,076                           | 146,076                | 159,661                          |
| 6400 Federal Funds Ltd                 | 780,053         | 4,143,615                     | (9,969)                        | 4,133,646                         | 4,133,646              | 4,518,075                        |
| All Funds                              | 2,420,789       | 6,305,733                     | (53,985)                       | 6,251,748                         | 6,251,748              | 6,833,161                        |
| <b>4315 IT Professional Services</b>   |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 26,400          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                 | 4,200           | 110,950                       | -                              | 110,950                           | 110,950                | 121,269                          |
| All Funds                              | 30,600          | 110,950                       | -                              | 110,950                           | 110,950                | 121,269                          |

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Cross Reference Number: 52500-206-00-00-00000

**Workforce Investments**

| DESCRIPTION                                  | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 60,718          | 17,761                        | -                              | 17,761                            | 17,761                 | 19,412                           |
| 3400 Other Funds Ltd                         | 74,522          | -                             | -                              | -                                 | -                      | -                                |
| 6200 Federal Funds Non-Ltd                   | 5,077           | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                       | 27,293          | 22,191                        | -                              | 22,191                            | 22,191                 | 24,254                           |
| All Funds                                    | 167,610         | 39,952                        | -                              | 39,952                            | 39,952                 | 43,666                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | -               | 6,063                         | -                              | 6,063                             | 6,063                  | 6,360                            |
| 3400 Other Funds Ltd                         | -               | 4,068                         | -                              | 4,068                             | 4,068                  | 105                              |
| 6400 Federal Funds Ltd                       | -               | 1,833                         | -                              | 1,833                             | 1,833                  | 1,924                            |
| All Funds                                    | -               | 11,964                        | -                              | 11,964                            | 11,964                 | 8,389                            |
| <b>4400 Dues and Subscriptions</b>           |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 76,461          | 7,346                         | -                              | 7,346                             | 7,346                  | 7,705                            |
| 3400 Other Funds Ltd                         | 31,667          | 5,769                         | -                              | 5,769                             | 5,769                  | 986                              |
| 6400 Federal Funds Ltd                       | 79,665          | 4,655                         | -                              | 4,655                             | 4,655                  | 4,883                            |
| All Funds                                    | 187,793         | 17,770                        | -                              | 17,770                            | 17,770                 | 13,574                           |
| <b>4425 Facilities Rental and Taxes</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 130,974         | 90,418                        | -                              | 90,418                            | 90,418                 | -                                |
| 3400 Other Funds Ltd                         | 15,350          | 91,711                        | -                              | 91,711                            | 91,711                 | 15,390                           |
| 6400 Federal Funds Ltd                       | 7,057           | 118,519                       | -                              | 118,519                           | 118,519                | 124,326                          |

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Workforce Investments

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | 153,381         | 300,648                       | -                              | 300,648                           | 300,648                | 139,716                          |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 13,980          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 1,763           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 15,743          | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 35,822          | 9,950                         | -                              | 9,950                             | 9,950                  | 10,438                           |
| 3400 Other Funds Ltd                       | 27,588          | 7,431                         | -                              | 7,431                             | 7,431                  | 7,796                            |
| 6400 Federal Funds Ltd                     | 25,854          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 89,264          | 17,381                        | -                              | 17,381                            | 17,381                 | 18,234                           |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 2,036           | 763,872                       | (16,676)                       | 747,196                           | 747,196                | 783,808                          |
| 3400 Other Funds Ltd                       | -               | 763,897                       | -                              | 763,897                           | 763,897                | 703,730                          |
| 6400 Federal Funds Ltd                     | 12,341          | 16,293                        | -                              | 16,293                            | 16,293                 | 17,092                           |
| All Funds                                  | 14,377          | 1,544,062                     | (16,676)                       | 1,527,386                         | 1,527,386              | 1,504,630                        |
| <b>4700 Expendable Prop 250 - 5000</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -               | 68,361                        | -                              | 68,361                            | 68,361                 | 71,709                           |
| 3400 Other Funds Ltd                       | -               | 23,937                        | -                              | 23,937                            | 23,937                 | 136                              |
| 6400 Federal Funds Ltd                     | 694             | 6,140                         | -                              | 6,140                             | 6,140                  | 6,440                            |
| All Funds                                  | 694             | 98,438                        | -                              | 98,438                            | 98,438                 | 78,285                           |

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Workforce Investments

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|--------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4715 IT Expendable Property</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 65,733             | 3,526                         | -                              | 3,526                             | 3,526                  | 3,698                            |
| 3400 Other Funds Ltd                 | 1,887              | 474                           | -                              | 474                               | 474                    | 497                              |
| 6400 Federal Funds Ltd               | 80,004             | 10,367                        | -                              | 10,367                            | 10,367                 | 10,874                           |
| All Funds                            | 147,624            | 14,367                        | -                              | 14,367                            | 14,367                 | 15,069                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 2,100,523          | 4,109,070                     | (60,692)                       | 4,048,378                         | 4,048,378              | 3,253,551                        |
| 3400 Other Funds Ltd                 | 523,074            | 1,223,280                     | -                              | 1,223,280                         | 1,223,280              | 926,585                          |
| 6200 Federal Funds Non-Ltd           | 5,448              | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd               | 1,268,780          | 4,674,551                     | (9,969)                        | 4,664,582                         | 4,664,582              | 5,050,802                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$3,897,825</b> | <b>\$10,006,901</b>           | <b>(\$70,661)</b>              | <b>\$9,936,240</b>                | <b>\$9,936,240</b>     | <b>\$9,230,938</b>               |
| <b>CAPITAL OUTLAY</b>                |                    |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>     |                    |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd               | 274,577            | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>              |                    |                               |                                |                                   |                        |                                  |
| <b>6020 Dist to Counties</b>         |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                 | 5,372              | 78,475                        | -                              | 78,475                            | 78,475                 | 85,773                           |
| 6400 Federal Funds Ltd               | -                  | 10,397                        | -                              | 10,397                            | 10,397                 | -                                |
| All Funds                            | 5,372              | 88,872                        | -                              | 88,872                            | 88,872                 | 85,773                           |
| <b>6025 Dist to Other Gov Unit</b>   |                    |                               |                                |                                   |                        |                                  |

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Workforce Investments

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                       | 146,010         | 116,448                       | -                              | 116,448                           | 116,448                | 127,278                          |
| 6200 Federal Funds Non-Ltd                 | -               | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6400 Federal Funds Ltd                     | -               | 1,063,292                     | -                              | 1,063,292                         | 1,063,292              | 1,162,178                        |
| All Funds                                  | 146,010         | 21,716,042                    | -                              | 21,716,042                        | 21,716,042             | 21,825,758                       |
| <b>6030 Dist to Non-Gov Units</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 23,804,506      | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 55,042,953      | 12,352,108                    | -                              | 12,352,108                        | 12,352,108             | 13,500,855                       |
| 6200 Federal Funds Non-Ltd                 | 3,424,551       | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                     | 65,401,821      | 107,535,899                   | -                              | 107,535,899                       | 107,535,899            | 124,416,352                      |
| All Funds                                  | 147,673,831     | 119,888,007                   | -                              | 119,888,007                       | 119,888,007            | 137,917,207                      |
| <b>6035 Dist to Individuals</b>            |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 6,625           | 186,820                       | -                              | 186,820                           | 186,820                | 204,194                          |
| <b>6040 Dist to Local School Districts</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 1,032,887       | 829,554                       | -                              | 829,554                           | 829,554                | 906,702                          |
| <b>6045 Dist to Comm College Districts</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 5,610,692       | 40,755                        | -                              | 40,755                            | 40,755                 | 44,545                           |
| 6400 Federal Funds Ltd                     | 106,274         | 6,474,288                     | -                              | 6,474,288                         | 6,474,288              | -                                |
| All Funds                                  | 5,716,966       | 6,515,043                     | -                              | 6,515,043                         | 6,515,043              | 44,545                           |
| <b>6048 Spc Pmt to Public Universities</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 90,000          | -                             | -                              | -                                 | -                      | -                                |

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**Workforce Investments**

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|--------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                             | 2,512,891       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                        | 2,602,891       | -                             | -                              | -                                 | -                      | -                                |
| <b>6050 Dist to Non-Profit Organizations</b>     |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                             | 93,330          | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd                           | -               | 1,941,697                     | -                              | 1,941,697                         | 1,941,697              | 2,122,275                        |
| All Funds                                        | 93,330          | 1,941,697                     | -                              | 1,941,697                         | 1,941,697              | 2,122,275                        |
| <b>6060 Intra-Agency Gen Fund Transfer</b>       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 10,000,000      | 13,994,243                    | -                              | 13,994,243                        | 13,994,243             | 9,830,708                        |
| <b>6085 Other Special Payments</b>               |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | -               | 11,687,528                    | -                              | 11,687,528                        | 11,687,528             | 12,774,468                       |
| 3400 Other Funds Ltd                             | -               | 90,565,140                    | -                              | 90,565,140                        | 90,565,140             | 18,300,000                       |
| All Funds                                        | -               | 102,252,668                   | -                              | 102,252,668                       | 102,252,668            | 31,074,468                       |
| <b>6121 Spc Pmt to Governor, Office of the</b>   |                 |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd                           | 153,184         | -                             | -                              | -                                 | -                      | 208,147                          |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                             | 271,975         | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL SPECIAL PAYMENTS</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                | 33,894,506      | 25,681,771                    | -                              | 25,681,771                        | 25,681,771             | 22,605,176                       |
| 3400 Other Funds Ltd                             | 64,722,735      | 104,169,300                   | -                              | 104,169,300                       | 104,169,300            | 33,169,347                       |
| 6200 Federal Funds Non-Ltd                       | 3,424,551       | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |

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Workforce Investments

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|---------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 6400 Federal Funds Ltd          | 65,661,279           | 117,025,573                   | -                              | 117,025,573                       | 117,025,573            | 127,908,952                      |
| <b>TOTAL SPECIAL PAYMENTS</b>   | <b>\$167,703,071</b> | <b>\$267,412,946</b>          | -                              | <b>\$267,412,946</b>              | <b>\$267,412,946</b>   | <b>\$204,219,777</b>             |
| <b>EXPENDITURES</b>             |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 39,904,433           | 33,739,734                    | 129,063                        | 33,868,797                        | 34,062,991             | 30,181,560                       |
| 3400 Other Funds Ltd            | 68,336,148           | 108,231,189                   | 156,366                        | 108,387,555                       | 106,045,977            | 34,741,772                       |
| 6200 Federal Funds Non-Ltd      | 3,520,111            | 20,536,302                    | -                              | 20,536,302                        | 20,536,302             | 20,536,302                       |
| 6400 Federal Funds Ltd          | 71,679,843           | 127,454,003                   | 248,399                        | 127,702,402                       | 127,950,750            | 139,203,656                      |
| <b>TOTAL EXPENDITURES</b>       | <b>\$183,440,535</b> | <b>\$289,961,228</b>          | <b>\$533,828</b>               | <b>\$290,495,056</b>              | <b>\$288,596,020</b>   | <b>\$224,663,290</b>             |
| <b>REVERSIONS</b>               |                      |                               |                                |                                   |                        |                                  |
| 9900 Reversions                 |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | (1,904,846)          | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>           |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | -                    | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd            | 73,255,977           | 3,364,820                     | -                              | 3,364,820                         | (72,412,745)           | 1,266,279                        |
| 6200 Federal Funds Non-Ltd      | 56,838               | -                             | -                              | -                                 | -                      | -                                |
| 6400 Federal Funds Ltd          | 1,449,565            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>     | <b>\$74,762,380</b>  | <b>\$3,364,820</b>            | -                              | <b>\$3,364,820</b>                | <b>(\$72,412,745)</b>  | <b>\$1,266,279</b>               |
| <b>AUTHORIZED POSITIONS</b>     |                      |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions    | 40                   | 40                            | -                              | 40                                | 31                     | 31                               |
| <b>AUTHORIZED FTE POSITIONS</b> |                      |                               |                                |                                   |                        |                                  |

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|----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8250 Class/Unclass FTE Positions | 39.25           | 37.25                         | -                              | 37.25                             | 30.50                  | 30.50                            |

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| DESCRIPTION                              | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards                       | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------|---------------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                               |                                                      |                                   |                        |                                  |
| <b>0025 Beginning Balance</b>            |                     |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd                   | 5,954,773           | 29,445,780                    | -                                                    | 29,445,780                        | 2,000,000              | 2,000,000                        |
| 3400 Other Funds Ltd                     | 16,943,266          | 1,415,103                     | -                                                    | 1,415,103                         | 1,415,103              | 1,415,103                        |
| All Funds                                | 22,898,039          | 30,860,883                    | -                                                    | 30,860,883                        | 3,415,103              | 3,415,103                        |
| <b>0030 Beginning Balance Adjustment</b> |                     |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd                   | -                   | (21,075,386)                  | -                                                    | (21,075,386)                      | -                      | -                                |
| 3400 Other Funds Ltd                     | 27,031,410          | -                             | -                                                    | -                                 | -                      | -                                |
| All Funds                                | 27,031,410          | (21,075,386)                  | -                                                    | (21,075,386)                      | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>           |                     |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd                   | 5,954,773           | 8,370,394                     | -                                                    | 8,370,394                         | 2,000,000              | 2,000,000                        |
| 3400 Other Funds Ltd                     | 43,974,676          | 1,415,103                     | -                                                    | 1,415,103                         | 1,415,103              | 1,415,103                        |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$49,929,449</b> | <b>\$9,785,497</b>            | -                                                    | <b>\$9,785,497</b>                | <b>\$3,415,103</b>     | <b>\$3,415,103</b>               |
| <b>REVENUE CATEGORIES</b>                |                     |                               |                                                      |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                               |                                                      |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>   |                     |                               |                                                      |                                   |                        |                                  |
| 8000 General Fund                        | 251,141,524         | 317,055,001                   | 192,998                                              | 317,247,999                       | 317,296,356            | 353,070,765                      |
| <b>CHARGES FOR SERVICES</b>              |                     |                               |                                                      |                                   |                        |                                  |
| <b>0410 Charges for Services</b>         |                     |                               |                                                      |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 1,304,321           | 372,234                       | -                                                    | 372,234                           | 372,234                | 372,234                          |
| <b>08/21/26</b>                          |                     |                               |                                                      |                                   |                        |                                  |
| <b>10:59 AM</b>                          |                     |                               |                                                      |                                   |                        |                                  |
| Page 120 of 169                          |                     |                               | BDV001A - Agency Worksheet - Revenues & Expenditures |                                   |                        |                                  |
|                                          |                     |                               | BDV001A                                              |                                   |                        |                                  |

**Higher Education Coordinating Commission****Agency Number: 52500**Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
OSACVersion: S - 03 - Agency Request Pre-Audit  
Cross Reference Number: 52500-207-00-00-00000

| DESCRIPTION                              | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>0415 Admin and Service Charges</b>    |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 1,734,493           | 1,249,361                     | -                              | 1,249,361                         | 1,249,361              | 1,249,361                        |
| <b>TOTAL CHARGES FOR SERVICES</b>        |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 3,038,814           | 1,621,595                     | -                              | 1,621,595                         | 1,621,595              | 1,621,595                        |
| <b>TOTAL CHARGES FOR SERVICES</b>        | <b>\$3,038,814</b>  | <b>\$1,621,595</b>            | -                              | <b>\$1,621,595</b>                | <b>\$1,621,595</b>     | <b>\$1,621,595</b>               |
| <b>INTEREST EARNINGS</b>                 |                     |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>              |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 4,573,923           | 76,529                        | -                              | 76,529                            | 76,529                 | 76,529                           |
| <b>DONATIONS AND CONTRIBUTIONS</b>       |                     |                               |                                |                                   |                        |                                  |
| <b>0905 Donations</b>                    |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 20,952,506          | 17,611,663                    | -                              | 17,611,663                        | 17,594,715             | 17,594,715                       |
| <b>0910 Grants (Non-Fed)</b>             |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -                   | 73,158                        | -                              | 73,158                            | 73,158                 | 73,158                           |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 20,952,506          | 17,684,821                    | -                              | 17,684,821                        | 17,667,873             | 17,667,873                       |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> | <b>\$20,952,506</b> | <b>\$17,684,821</b>           | -                              | <b>\$17,684,821</b>               | <b>\$17,667,873</b>    | <b>\$17,667,873</b>              |
| <b>OTHER</b>                             |                     |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>               |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 121,436             | 5,173,415                     | 108,767                        | 5,282,182                         | 5,289,533              | 3,477,833                        |
| <b>FEDERAL FUNDS REVENUE</b>             |                     |                               |                                |                                   |                        |                                  |

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Cross Reference Number: 52500-207-00-00-00000

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| DESCRIPTION                        | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 0995 Federal Funds                 |                 |                               |                                |                                   |                        |                                  |
| 6400 Federal Funds Ltd             | -               | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| TRANSFERS IN                       |                 |                               |                                |                                   |                        |                                  |
| 1010 Transfer In - Intrafund       |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 29,793          | -                             | -                              | -                                 | -                      | -                                |
| 1050 Transfer In Other             |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | -               | 290,424                       | -                              | 290,424                           | 290,424                | 290,424                          |
| 1060 Transfer from General Fund    |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 31,439          | -                             | -                              | -                                 | -                      | -                                |
| 1100 Tsfr From Human Svcs, Dept of |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 2,484,409       | 1,402,284                     | -                              | 1,402,284                         | 1,402,284              | 1,402,284                        |
| 1107 Tsfr From Administrative Svcs |                 |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd             | 97,197,652      | 85,629,606                    | -                              | 85,629,606                        | 93,999,999             | 98,988,811                       |
| 1170 Tsfr From Treasury, Or State  |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 206,046         | -                             | -                              | -                                 | -                      | -                                |
| 1581 Tsfr From Education, Dept of  |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd               | 7,580,079       | 5,210,000                     | -                              | 5,210,000                         | 5,210,000              | 5,465,290                        |
| TOTAL TRANSFERS IN                 |                 |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd             | 97,197,652      | 85,629,606                    | -                              | 85,629,606                        | 93,999,999             | 98,988,811                       |
| 3400 Other Funds Ltd               | 10,331,766      | 6,902,708                     | -                              | 6,902,708                         | 6,902,708              | 7,157,998                        |

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| DESCRIPTION                          | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL TRANSFERS IN</b>            | <b>\$107,529,418</b> | <b>\$92,532,314</b>           | <b>-</b>                       | <b>\$92,532,314</b>               | <b>\$100,902,707</b>   | <b>\$106,146,809</b>             |
| <b>REVENUES</b>                      |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 251,141,524          | 317,055,001                   | 192,998                        | 317,247,999                       | 317,296,356            | 353,070,765                      |
| 4400 Lottery Funds Ltd               | 97,197,652           | 85,629,606                    | -                              | 85,629,606                        | 93,999,999             | 98,988,811                       |
| 3400 Other Funds Ltd                 | 39,018,445           | 31,459,068                    | 108,767                        | 31,567,835                        | 31,558,238             | 30,001,828                       |
| 6400 Federal Funds Ltd               | -                    | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| <b>TOTAL REVENUES</b>                | <b>\$387,357,621</b> | <b>\$434,147,587</b>          | <b>\$300,599</b>               | <b>\$434,448,186</b>              | <b>\$442,854,593</b>   | <b>\$482,061,404</b>             |
| <b>TRANSFERS OUT</b>                 |                      |                               |                                |                                   |                        |                                  |
| 2010 Transfer Out - Intrafund        |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                 | (29,293)             | -                             | -                              | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>            |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 251,141,524          | 317,055,001                   | 192,998                        | 317,247,999                       | 317,296,356            | 353,070,765                      |
| 4400 Lottery Funds Ltd               | 103,152,425          | 94,000,000                    | -                              | 94,000,000                        | 95,999,999             | 100,988,811                      |
| 3400 Other Funds Ltd                 | 82,963,828           | 32,874,171                    | 108,767                        | 32,982,938                        | 32,973,341             | 31,416,931                       |
| 6400 Federal Funds Ltd               | -                    | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| <b>TOTAL AVAILABLE REVENUES</b>      | <b>\$437,257,777</b> | <b>\$443,933,084</b>          | <b>\$300,599</b>               | <b>\$444,233,683</b>              | <b>\$446,269,696</b>   | <b>\$485,476,507</b>             |
| <b>EXPENDITURES</b>                  |                      |                               |                                |                                   |                        |                                  |
| PERSONAL SERVICES                    |                      |                               |                                |                                   |                        |                                  |
| SALARIES & WAGES                     |                      |                               |                                |                                   |                        |                                  |
| 3110 Class/Unclass Sal. and Per Diem |                      |                               |                                |                                   |                        |                                  |

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| DESCRIPTION                        | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                  | 2,911,362       | 3,139,458                     | 194,656                        | 3,334,114                         | 3,306,984              | 3,306,984                        |
| 3400 Other Funds Ltd               | 1,332,794       | 1,171,776                     | 108,767                        | 1,280,543                         | 1,240,008              | 1,240,008                        |
| All Funds                          | 4,244,156       | 4,311,234                     | 303,423                        | 4,614,657                         | 4,546,992              | 4,546,992                        |
| <b>3160 Temporary Appointments</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 25,216          | 79,216                        | -                              | 79,216                            | 79,216                 | 83,097                           |
| 3400 Other Funds Ltd               | 52,233          | 2,686                         | -                              | 2,686                             | 2,686                  | 2,818                            |
| All Funds                          | 77,449          | 81,902                        | -                              | 81,902                            | 81,902                 | 85,915                           |
| <b>3170 Overtime Payments</b>      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 9,463           | 1,651                         | -                              | 1,651                             | 1,651                  | 1,732                            |
| 3400 Other Funds Ltd               | 20,116          | 97                            | -                              | 97                                | 97                     | 102                              |
| All Funds                          | 29,579          | 1,748                         | -                              | 1,748                             | 1,748                  | 1,834                            |
| <b>3180 Shift Differential</b>     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 1,234           | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd               | 408             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 1,642           | -                             | -                              | -                                 | -                      | -                                |
| <b>3190 All Other Differential</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 23,808          | 18,914                        | -                              | 18,914                            | 18,914                 | 19,841                           |
| 3400 Other Funds Ltd               | 25,969          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                          | 49,777          | 18,914                        | -                              | 18,914                            | 18,914                 | 19,841                           |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                 |                               |                                |                                   |                        |                                  |

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| DESCRIPTION                               | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                         | 2,971,083          | 3,239,239                     | 194,656                        | 3,433,895                         | 3,406,765              | 3,411,654                        |
| 3400 Other Funds Ltd                      | 1,431,520          | 1,174,559                     | 108,767                        | 1,283,326                         | 1,242,791              | 1,242,928                        |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$4,402,603</b> | <b>\$4,413,798</b>            | <b>\$303,423</b>               | <b>\$4,717,221</b>                | <b>\$4,649,556</b>     | <b>\$4,654,582</b>               |
| <b>OTHER PAYROLL EXPENSES</b>             |                    |                               |                                |                                   |                        |                                  |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 927                | 1,116                         | -                              | 1,116                             | 1,222                  | 1,222                            |
| 3400 Other Funds Ltd                      | 464                | 468                           | -                              | 468                               | 513                    | 513                              |
| All Funds                                 | 1,391              | 1,584                         | -                              | 1,584                             | 1,735                  | 1,735                            |
| <b>3220 Public Employees' Retire Cont</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 562,571            | 664,870                       | -                              | 664,870                           | 822,569                | 822,818                          |
| 3400 Other Funds Ltd                      | 253,818            | 246,562                       | -                              | 246,562                           | 306,555                | 306,556                          |
| All Funds                                 | 816,389            | 911,432                       | -                              | 911,432                           | 1,129,124              | 1,129,374                        |
| <b>3221 Pension Obligation Bond</b>       |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 145,213            | 124,848                       | -                              | 124,848                           | -                      | -                                |
| 3400 Other Funds Ltd                      | 64,202             | 45,955                        | -                              | 45,955                            | -                      | -                                |
| 6400 Federal Funds Ltd                    | -                  | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| All Funds                                 | 209,415            | 174,715                       | (1,166)                        | 173,549                           | -                      | -                                |
| <b>3230 Social Security Taxes</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 223,760            | 245,973                       | -                              | 245,973                           | 260,616                | 260,990                          |
| 3400 Other Funds Ltd                      | 107,621            | 89,853                        | -                              | 89,853                            | 95,073                 | 95,083                           |

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|-------------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                       | 331,381         | 335,826                       | -                              | 335,826                           | 355,689                | 356,073                          |
| <b>3240 Unemployment Assessments</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 524             | -                             | -                              | -                                 | -                      | -                                |
| <b>3241 Paid Family Medical Leave Insurance</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 10,474          | 12,521                        | -                              | 12,521                            | 13,314                 | 13,318                           |
| 3400 Other Funds Ltd                            | 5,499           | 4,686                         | -                              | 4,686                             | 4,959                  | 4,959                            |
| All Funds                                       | 15,973          | 17,207                        | -                              | 17,207                            | 18,273                 | 18,277                           |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 527             | 650                           | -                              | 650                               | 588                    | 588                              |
| 3400 Other Funds Ltd                            | 277             | 273                           | -                              | 273                               | 247                    | 247                              |
| All Funds                                       | 804             | 923                           | -                              | 923                               | 835                    | 835                              |
| <b>3260 Mass Transit Tax</b>                    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 20,428          | 19,435                        | -                              | 19,435                            | 19,435                 | 20,470                           |
| 3400 Other Funds Ltd                            | 6,696           | 7,048                         | -                              | 7,048                             | 7,048                  | 7,458                            |
| All Funds                                       | 27,124          | 26,483                        | -                              | 26,483                            | 26,483                 | 27,928                           |
| <b>3270 Flexible Benefits</b>                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                               | 651,320         | 657,324                       | -                              | 657,324                           | 684,480                | 684,480                          |
| 3400 Other Funds Ltd                            | 308,088         | 275,652                       | -                              | 275,652                           | 287,040                | 287,040                          |
| All Funds                                       | 959,408         | 932,976                       | -                              | 932,976                           | 971,520                | 971,520                          |
| <b>3280 Other OPE</b>                           |                 |                               |                                |                                   |                        |                                  |

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|-------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                   | 4,733              | 156                           | -                              | 156                               | 156                    | 156                              |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,620,477          | 1,726,893                     | -                              | 1,726,893                         | 1,802,380              | 1,804,042                        |
| 3400 Other Funds Ltd                | 746,665            | 670,497                       | -                              | 670,497                           | 701,435                | 701,856                          |
| 6400 Federal Funds Ltd              | -                  | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,367,142</b> | <b>\$2,401,302</b>            | <b>(\$1,166)</b>               | <b>\$2,400,136</b>                | <b>\$2,503,815</b>     | <b>\$2,505,898</b>               |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>3455 Vacancy Savings</b>         |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -                  | (161,961)                     | -                              | (161,961)                         | (161,961)              | (170,585)                        |
| 3400 Other Funds Ltd                | -                  | (58,727)                      | -                              | (58,727)                          | (58,727)               | (62,146)                         |
| All Funds                           | -                  | (220,688)                     | -                              | (220,688)                         | (220,688)              | (232,731)                        |
| <b>TOTAL PERSONAL SERVICES</b>      |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 4,591,560          | 4,804,171                     | 194,656                        | 4,998,827                         | 5,047,184              | 5,045,111                        |
| 3400 Other Funds Ltd                | 2,178,185          | 1,786,329                     | 108,767                        | 1,895,096                         | 1,885,499              | 1,882,638                        |
| 6400 Federal Funds Ltd              | -                  | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$6,769,745</b> | <b>\$6,594,412</b>            | <b>\$302,257</b>               | <b>\$6,896,669</b>                | <b>\$6,932,683</b>     | <b>\$6,927,749</b>               |
| <b>SERVICES &amp; SUPPLIES</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>4100 Instate Travel</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 52,365             | 24,816                        | -                              | 24,816                            | 24,816                 | 36,675                           |
| 3400 Other Funds Ltd                | 19,996             | 82,872                        | -                              | 82,872                            | 82,872                 | 86,933                           |

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Cross Reference Number: 52500-207-00-00-00000

| DESCRIPTION                            | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                              | 72,361          | 107,688                       | -                              | 107,688                           | 107,688                | 123,608                          |
| <b>4125 Out of State Travel</b>        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 5,306           | 2,657                         | -                              | 2,657                             | 2,657                  | 2,516                            |
| 3400 Other Funds Ltd                   | 4,479           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 9,785           | 2,657                         | -                              | 2,657                             | 2,657                  | 2,516                            |
| <b>4150 Employee Training</b>          |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 25,107          | 51,833                        | -                              | 51,833                            | 51,833                 | 50,005                           |
| 3400 Other Funds Ltd                   | 9,321           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 34,428          | 51,833                        | -                              | 51,833                            | 51,833                 | 50,005                           |
| <b>4175 Office Expenses</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 18,795          | 84,410                        | -                              | 84,410                            | 84,410                 | 80,893                           |
| 3400 Other Funds Ltd                   | 26,651          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 45,446          | 84,410                        | -                              | 84,410                            | 84,410                 | 80,893                           |
| <b>4200 Telecommunications</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | (100,264)       | 51,725                        | -                              | 51,725                            | 51,725                 | -                                |
| 3400 Other Funds Ltd                   | 215,664         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                              | 115,400         | 51,725                        | -                              | 51,725                            | 51,725                 | -                                |
| <b>4225 State Gov. Service Charges</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 654,790         | 527,982                       | -                              | 527,982                           | 527,982                | -                                |
| 4400 Lottery Funds Ltd                 | 264             | -                             | -                              | -                                 | -                      | -                                |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                         | 541             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 655,595         | 527,982                       | -                              | 527,982                           | 527,982                | -                                |
| <b>4250 Data Processing</b>                  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 1,017           | 10,400                        | -                              | 10,400                            | 10,400                 | -                                |
| <b>4275 Publicity and Publications</b>       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 45,846          | 67,610                        | -                              | 67,610                            | 67,610                 | 72,177                           |
| 3400 Other Funds Ltd                         | 1,495           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 47,341          | 67,610                        | -                              | 67,610                            | 67,610                 | 72,177                           |
| <b>4300 Professional Services</b>            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 126,775         | 60,225                        | (1,315)                        | 58,910                            | 58,910                 | 58,251                           |
| <b>4315 IT Professional Services</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 181,062         | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd                       | 40,250          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 101,773         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 323,085         | -                             | -                              | -                                 | -                      | -                                |
| <b>4325 Attorney General</b>                 |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 8,663           | 9,776                         | -                              | 9,776                             | 9,776                  | 10,685                           |
| 3400 Other Funds Ltd                         | 3,905           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 12,568          | 9,776                         | -                              | 9,776                             | 9,776                  | 10,685                           |
| <b>4375 Employee Recruitment and Develop</b> |                 |                               |                                |                                   |                        |                                  |

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|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                          | -               | 3,957                         | -                              | 3,957                             | 3,957                  | 3,831                            |
| 3400 Other Funds Ltd                       | 89              | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 89              | 3,957                         | -                              | 3,957                             | 3,957                  | 3,831                            |
| <b>4400 Dues and Subscriptions</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 12,105          | 6,821                         | -                              | 6,821                             | 6,821                  | 6,548                            |
| 3400 Other Funds Ltd                       | 4,626           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 16,731          | 6,821                         | -                              | 6,821                             | 6,821                  | 6,548                            |
| <b>4425 Facilities Rental and Taxes</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 247,785         | 359,811                       | -                              | 359,811                           | 359,811                | -                                |
| <b>4475 Facilities Maintenance</b>         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 28,507          | -                             | -                              | -                                 | -                      | -                                |
| <b>4575 Agency Program Related S and S</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 26,084          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 929             | 138,232                       | -                              | 138,232                           | 138,232                | 145,006                          |
| All Funds                                  | 27,013          | 138,232                       | -                              | 138,232                           | 138,232                | 145,006                          |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 9,061           | 15,714                        | (343)                          | 15,371                            | 15,371                 | 15,112                           |
| 3400 Other Funds Ltd                       | 569             | 12,627                        | -                              | 12,627                            | 12,627                 | 13,246                           |
| All Funds                                  | 9,630           | 28,341                        | (343)                          | 27,998                            | 27,998                 | 28,358                           |
| <b>4700 Expendable Prop 250 - 5000</b>     |                 |                               |                                |                                   |                        |                                  |

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|--------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                    | -                  | 8,084                         | -                              | 8,084                             | 8,084                  | 8,480                            |
| 3400 Other Funds Ltd                 | 820                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                            | 820                | 8,084                         | -                              | 8,084                             | 8,084                  | 8,480                            |
| <b>4715 IT Expendable Property</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 9,803              | 35,522                        | -                              | 35,522                            | 35,522                 | 37,263                           |
| 3400 Other Funds Ltd                 | 3,548              | 12,856                        | -                              | 12,856                            | 12,856                 | 13,486                           |
| All Funds                            | 13,351             | 48,378                        | -                              | 48,378                            | 48,378                 | 50,749                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 1,352,807          | 1,321,343                     | (1,658)                        | 1,319,685                         | 1,319,685              | 382,436                          |
| 4400 Lottery Funds Ltd               | 40,514             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                 | 394,406            | 246,587                       | -                              | 246,587                           | 246,587                | 258,671                          |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$1,787,727</b> | <b>\$1,567,930</b>            | <b>(\$1,658)</b>               | <b>\$1,566,272</b>                | <b>\$1,566,272</b>     | <b>\$641,107</b>                 |
| <b>CAPITAL OUTLAY</b>                |                    |                               |                                |                                   |                        |                                  |
| <b>5900 Other Capital Outlay</b>     |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 367,337            | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>              |                    |                               |                                |                                   |                        |                                  |
| <b>6030 Dist to Non-Gov Units</b>    |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | 115,230            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                 | 170,117            | -                             | -                              | -                                 | -                      | -                                |
| All Funds                            | 285,347            | -                             | -                              | -                                 | -                      | -                                |

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|----------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>6035 Dist to Individuals</b>              |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 242,356,683     | 310,286,307                   | -                              | 310,286,307                       | 310,286,307            | 346,940,222                      |
| 4400 Lottery Funds Ltd                       | 101,447,560     | 94,000,000                    | -                              | 94,000,000                        | 94,000,000             | 98,988,812                       |
| 3400 Other Funds Ltd                         | 74,281,510      | 26,279,236                    | -                              | 26,279,236                        | 26,279,236             | 24,679,105                       |
| All Funds                                    | 418,085,753     | 430,565,543                   | -                              | 430,565,543                       | 430,565,543            | 470,608,139                      |
| <b>6040 Dist to Local School Districts</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 944,805         | 643,180                       | -                              | 643,180                           | 643,180                | 702,996                          |
| 3400 Other Funds Ltd                         | 53,445          | 93,813                        | -                              | 93,813                            | 93,813                 | 102,538                          |
| All Funds                                    | 998,250         | 736,993                       | -                              | 736,993                           | 736,993                | 805,534                          |
| <b>6045 Dist to Comm College Districts</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 56,886          | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 50,000          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 106,886         | -                             | -                              | -                                 | -                      | -                                |
| <b>6048 Spc Pmt to Public Universities</b>   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 998,122         | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 32,615          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                    | 1,030,737       | -                             | -                              | -                                 | -                      | -                                |
| <b>6050 Dist to Non-Profit Organizations</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                            | 3,144,935       | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                         | 61,514          | -                             | -                              | -                                 | -                      | -                                |

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|--------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | 3,206,449            | -                             | -                              | -                                 | -                      | -                                |
| <b>6060 Intra-Agency Gen Fund Transfer</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 19,513               | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd                     | 11,926               | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                  | 31,439               | -                             | -                              | -                                 | -                      | -                                |
| <b>6085 Other Special Payments</b>         |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | -                    | 278,214                       | -                              | 278,214                           | 278,214                | 303,987                          |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 247,636,174          | 310,929,487                   | -                              | 310,929,487                       | 310,929,487            | 347,643,218                      |
| 4400 Lottery Funds Ltd                     | 101,459,486          | 94,000,000                    | -                              | 94,000,000                        | 94,000,000             | 98,988,812                       |
| 3400 Other Funds Ltd                       | 74,649,201           | 26,651,263                    | -                              | 26,651,263                        | 26,651,263             | 25,085,630                       |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$423,744,861</b> | <b>\$431,580,750</b>          | -                              | <b>\$431,580,750</b>              | <b>\$431,580,750</b>   | <b>\$471,717,660</b>             |
| <b>EXPENDITURES</b>                        |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 253,947,878          | 317,055,001                   | 192,998                        | 317,247,999                       | 317,296,356            | 353,070,765                      |
| 4400 Lottery Funds Ltd                     | 101,500,000          | 94,000,000                    | -                              | 94,000,000                        | 94,000,000             | 98,988,812                       |
| 3400 Other Funds Ltd                       | 77,221,792           | 28,684,179                    | 108,767                        | 28,792,946                        | 28,783,349             | 27,226,939                       |
| 6400 Federal Funds Ltd                     | -                    | 3,912                         | (1,166)                        | 2,746                             | -                      | -                                |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$432,669,670</b> | <b>\$439,743,092</b>          | <b>\$300,599</b>               | <b>\$440,043,691</b>              | <b>\$440,079,705</b>   | <b>\$479,286,516</b>             |
| <b>REVERSIONS</b>                          |                      |                               |                                |                                   |                        |                                  |
| 9900 Reversions                            |                      |                               |                                |                                   |                        |                                  |

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|----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                | 2,806,354       | -                             | -                              | -                                 | -                      | -                                |
| ENDING BALANCE                   |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                | -               | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd           | 1,652,425       | -                             | -                              | -                                 | 1,999,999              | 1,999,999                        |
| 3400 Other Funds Ltd             | 5,742,036       | 4,189,992                     | -                              | 4,189,992                         | 4,189,992              | 4,189,992                        |
| 6400 Federal Funds Ltd           | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE             | \$7,394,461     | \$4,189,992                   | -                              | \$4,189,992                       | \$6,189,991            | \$6,189,991                      |
| AUTHORIZED POSITIONS             |                 |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions     | 25              | 25                            | -                              | 25                                | 25                     | 25                               |
| AUTHORIZED FTE POSITIONS         |                 |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 22.38           | 22.00                         | -                              | 22.00                             | 22.00                  | 22.00                            |

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Support to Community Colleges

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|---------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| BEGINNING BALANCE               |                 |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance          |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | 38,714          | -                             | -                              | -                                 | -                      | -                                |
| REVENUE CATEGORIES              |                 |                               |                                |                                   |                        |                                  |
| GENERAL FUND APPROPRIATION      |                 |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 803,535,704     | 858,973,475                   | -                              | 858,973,475                       | 858,973,475            | 977,035,930                      |
| CHARGES FOR SERVICES            |                 |                               |                                |                                   |                        |                                  |
| 0410 Charges for Services       |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | 10,704,684      | -                             | -                              | -                                 | -                      | -                                |
| OTHER                           |                 |                               |                                |                                   |                        |                                  |
| 0975 Other Revenues             |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | -               | 103,598                       | -                              | 103,598                           | 103,598                | 114,788                          |
| TRANSFERS IN                    |                 |                               |                                |                                   |                        |                                  |
| 1050 Transfer In Other          |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | -               | 11,266,408                    | -                              | 11,266,408                        | 11,266,408             | 11,818,483                       |
| 1150 Tsfr From Revenue, Dept of |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | 43,054          | 56,517                        | -                              | 56,517                            | 56,517                 | 62,436                           |
| TOTAL TRANSFERS IN              |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | 43,054          | 11,322,925                    | -                              | 11,322,925                        | 11,322,925             | 11,880,919                       |

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|---------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL TRANSFERS IN</b>       | <b>\$43,054</b>      | <b>\$11,322,925</b>           | -                              | <b>\$11,322,925</b>               | <b>\$11,322,925</b>    | <b>\$11,880,919</b>              |
| <b>REVENUES</b>                 |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 803,535,704          | 858,973,475                   | -                              | 858,973,475                       | 858,973,475            | 977,035,930                      |
| 3400 Other Funds Ltd            | 10,747,738           | 11,426,523                    | -                              | 11,426,523                        | 11,426,523             | 11,995,707                       |
| <b>TOTAL REVENUES</b>           | <b>\$814,283,442</b> | <b>\$870,399,998</b>          | -                              | <b>\$870,399,998</b>              | <b>\$870,399,998</b>   | <b>\$989,031,637</b>             |
| <b>TRANSFERS OUT</b>            |                      |                               |                                |                                   |                        |                                  |
| 2010 Transfer Out - Intrafund   |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd            | (13,955)             | -                             | -                              | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>       |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 803,535,704          | 858,973,475                   | -                              | 858,973,475                       | 858,973,475            | 977,035,930                      |
| 3400 Other Funds Ltd            | 10,772,497           | 11,426,523                    | -                              | 11,426,523                        | 11,426,523             | 11,995,707                       |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$814,308,201</b> | <b>\$870,399,998</b>          | -                              | <b>\$870,399,998</b>              | <b>\$870,399,998</b>   | <b>\$989,031,637</b>             |
| <b>EXPENDITURES</b>             |                      |                               |                                |                                   |                        |                                  |
| <b>SERVICES &amp; SUPPLIES</b>  |                      |                               |                                |                                   |                        |                                  |
| 4175 Office Expenses            |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 232                  | -                             | -                              | -                                 | -                      | -                                |
| 4325 Attorney General           |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 2,888                | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd            | 605                  | -                             | -                              | -                                 | -                      | -                                |
| All Funds                       | 3,493                | -                             | -                              | -                                 | -                      | -                                |

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Support to Community Colleges

| DESCRIPTION                                | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>4650 Other Services and Supplies</b>    |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | (2)                  | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 3,118                | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 605                  | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$3,723</b>       | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>                    |                      |                               |                                |                                   |                        |                                  |
| <b>6040 Dist to Local School Districts</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -                    | 755,231                       | -                              | 755,231                           | 755,231                | 859,030                          |
| <b>6045 Dist to Comm College Districts</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 803,481,523          | 858,218,244                   | -                              | 858,218,244                       | 858,218,244            | 976,176,900                      |
| 3400 Other Funds Ltd                       | 10,764,442           | 11,426,523                    | -                              | 11,426,523                        | 11,426,523             | 11,995,707                       |
| All Funds                                  | 814,245,965          | 869,644,767                   | -                              | 869,644,767                       | 869,644,767            | 988,172,607                      |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 803,481,523          | 858,973,475                   | -                              | 858,973,475                       | 858,973,475            | 977,035,930                      |
| 3400 Other Funds Ltd                       | 10,764,442           | 11,426,523                    | -                              | 11,426,523                        | 11,426,523             | 11,995,707                       |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$814,245,965</b> | <b>\$870,399,998</b>          | -                              | <b>\$870,399,998</b>              | <b>\$870,399,998</b>   | <b>\$989,031,637</b>             |
| <b>EXPENDITURES</b>                        |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 803,484,641          | 858,973,475                   | -                              | 858,973,475                       | 858,973,475            | 977,035,930                      |
| 3400 Other Funds Ltd                       | 10,765,047           | 11,426,523                    | -                              | 11,426,523                        | 11,426,523             | 11,995,707                       |

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2027-29 Biennium

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Support to Community Colleges

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| TOTAL EXPENDITURES   | \$814,249,688   | \$870,399,998                 | -                              | \$870,399,998                     | \$870,399,998          | \$989,031,637                    |
| REVERSIONS           |                 |                               |                                |                                   |                        |                                  |
| 9900 Reversions      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | (51,063)        | -                             | -                              | -                                 | -                      | -                                |
| ENDING BALANCE       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd | 7,450           | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | \$7,450         | -                             | -                              | -                                 | -                      | -                                |

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| DESCRIPTION                         | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| REVENUE CATEGORIES                  |                 |                               |                                |                                   |                        |                                  |
| GENERAL FUND APPROPRIATION          |                 |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation     |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,024,900,000   | 1,079,915,684                 | -                              | 1,079,915,684                     | 1,079,915,684          | 1,149,020,045                    |
| REVENUES                            |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,024,900,000   | 1,079,915,684                 | -                              | 1,079,915,684                     | 1,079,915,684          | 1,149,020,045                    |
| AVAILABLE REVENUES                  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,024,900,000   | 1,079,915,684                 | -                              | 1,079,915,684                     | 1,079,915,684          | 1,149,020,045                    |
| EXPENDITURES                        |                 |                               |                                |                                   |                        |                                  |
| SPECIAL PAYMENTS                    |                 |                               |                                |                                   |                        |                                  |
| 6048 Spc Pmt to Public Universities |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,013,809,446   | 185,111,287                   | -                              | 185,111,287                       | 185,111,287            | 1,149,020,045                    |
| 6085 Other Special Payments         |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | -               | 894,804,397                   | -                              | 894,804,397                       | 894,804,397            | -                                |
| TOTAL SPECIAL PAYMENTS              |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,013,809,446   | 1,079,915,684                 | -                              | 1,079,915,684                     | 1,079,915,684          | 1,149,020,045                    |
| TOTAL SPECIAL PAYMENTS              | \$1,013,809,446 | \$1,079,915,684               | -                              | \$1,079,915,684                   | \$1,079,915,684        | \$1,149,020,045                  |
| EXPENDITURES                        |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 1,013,809,446   | 1,079,915,684                 | -                              | 1,079,915,684                     | 1,079,915,684          | 1,149,020,045                    |
| REVERSIONS                          |                 |                               |                                |                                   |                        |                                  |

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Cross Reference Number: 52500-209-00-00-00000

Public University Ops &amp; Student Support

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 9900 Reversions      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | (11,090,554)    | -                             | -                              | -                                 | -                      | -                                |
| ENDING BALANCE       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | -               | -                             | -                              | -                                 | -                      | -                                |

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Public University State Programs

| DESCRIPTION                            | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>REVENUE CATEGORIES</b>              |                    |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>      |                    |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b> |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | 95,218,627         | 62,222,693                    | -                              | 62,222,693                        | 62,222,693             | 65,968,945                       |
| <b>INTEREST EARNINGS</b>               |                    |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>            |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 166,727            | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                           |                    |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>             |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | -                  | 325,593                       | 4,607,147                      | 4,932,740                         | 4,932,740              | 350,102                          |
| <b>TRANSFERS IN</b>                    |                    |                               |                                |                                   |                        |                                  |
| <b>1050 Transfer In Other</b>          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                  | 126,000                       | -                              | 126,000                           | 126,000                | 126,000                          |
| <b>1060 Transfer from General Fund</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                   | 4,900,000          | 4,650,000                     | -                              | 4,650,000                         | 4,650,000              | 4,998,660                        |
| <b>TOTAL TRANSFERS IN</b>              |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                      | -                  | 126,000                       | -                              | 126,000                           | 126,000                | 126,000                          |
| 3400 Other Funds Ltd                   | 4,900,000          | 4,650,000                     | -                              | 4,650,000                         | 4,650,000              | 4,998,660                        |
| <b>TOTAL TRANSFERS IN</b>              | <b>\$4,900,000</b> | <b>\$4,776,000</b>            | <b>-</b>                       | <b>\$4,776,000</b>                | <b>\$4,776,000</b>     | <b>\$5,124,660</b>               |

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Public University State Programs

| DESCRIPTION                                | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                          | 95,218,627           | 62,348,693                    | -                              | 62,348,693                        | 62,348,693             | 66,094,945                       |
| 3400 Other Funds Ltd                       | 5,066,727            | 4,975,593                     | 4,607,147                      | 9,582,740                         | 9,582,740              | 5,348,762                        |
| <b>TOTAL REVENUES</b>                      | <b>\$100,285,354</b> | <b>\$67,324,286</b>           | <b>\$4,607,147</b>             | <b>\$71,931,433</b>               | <b>\$71,931,433</b>    | <b>\$71,443,707</b>              |
| <b>AVAILABLE REVENUES</b>                  |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 95,218,627           | 62,348,693                    | -                              | 62,348,693                        | 62,348,693             | 66,094,945                       |
| 3400 Other Funds Ltd                       | 5,066,727            | 4,975,593                     | 4,607,147                      | 9,582,740                         | 9,582,740              | 5,348,762                        |
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$100,285,354</b> | <b>\$67,324,286</b>           | <b>\$4,607,147</b>             | <b>\$71,931,433</b>               | <b>\$71,931,433</b>    | <b>\$71,443,707</b>              |
| <b>EXPENDITURES</b>                        |                      |                               |                                |                                   |                        |                                  |
| <b>SERVICES &amp; SUPPLIES</b>             |                      |                               |                                |                                   |                        |                                  |
| <b>4225 State Gov. Service Charges</b>     |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 726                  | -                             | -                              | -                                 | -                      | -                                |
| <b>4650 Other Services and Supplies</b>    |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | -                    | -                             | 4,607,147                      | 4,607,147                         | 4,607,147              | -                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                      |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                       | 726                  | -                             | 4,607,147                      | 4,607,147                         | 4,607,147              | -                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$726</b>         | <b>-</b>                      | <b>\$4,607,147</b>             | <b>\$4,607,147</b>                | <b>\$4,607,147</b>     | <b>-</b>                         |
| <b>SPECIAL PAYMENTS</b>                    |                      |                               |                                |                                   |                        |                                  |
| <b>6048 Spc Pmt to Public Universities</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 89,166,166           | 26,391,389                    | -                              | 26,391,389                        | 26,391,389             | 61,096,285                       |
| 3400 Other Funds Ltd                       | 4,650,000            | 4,975,593                     | -                              | 4,975,593                         | 4,975,593              | 5,348,762                        |

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Public University State Programs

| DESCRIPTION                                | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                                  | 93,816,166          | 31,366,982                    | -                              | 31,366,982                        | 31,366,982             | 66,445,047                       |
| <b>6060 Intra-Agency Gen Fund Transfer</b> |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 4,900,000           | 4,650,000                     | -                              | 4,650,000                         | 4,650,000              | 4,998,660                        |
| <b>6085 Other Special Payments</b>         |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -                   | 31,307,304                    | -                              | 31,307,304                        | 31,307,304             | -                                |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 94,066,166          | 62,348,693                    | -                              | 62,348,693                        | 62,348,693             | 66,094,945                       |
| 3400 Other Funds Ltd                       | 4,650,000           | 4,975,593                     | -                              | 4,975,593                         | 4,975,593              | 5,348,762                        |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$98,716,166</b> | <b>\$67,324,286</b>           | -                              | <b>\$67,324,286</b>               | <b>\$67,324,286</b>    | <b>\$71,443,707</b>              |
| <b>EXPENDITURES</b>                        |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 94,066,166          | 62,348,693                    | -                              | 62,348,693                        | 62,348,693             | 66,094,945                       |
| 3400 Other Funds Ltd                       | 4,650,726           | 4,975,593                     | 4,607,147                      | 9,582,740                         | 9,582,740              | 5,348,762                        |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$98,716,892</b> | <b>\$67,324,286</b>           | <b>\$4,607,147</b>             | <b>\$71,931,433</b>               | <b>\$71,931,433</b>    | <b>\$71,443,707</b>              |
| <b>REVERSIONS</b>                          |                     |                               |                                |                                   |                        |                                  |
| <b>9900 Reversions</b>                     |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | (1,152,461)         | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>                      |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -                   | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                       | 416,001             | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>                | <b>\$416,001</b>    | -                             | -                              | -                                 | -                      | -                                |

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Statewide Public Services

| DESCRIPTION                         | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>REVENUE CATEGORIES</b>           |                      |                               |                                |                                   |                        |                                  |
| GENERAL FUND APPROPRIATION          |                      |                               |                                |                                   |                        |                                  |
| 0050 General Fund Appropriation     |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 186,862,022          | 196,969,462                   | -                              | 196,969,462                       | 196,969,462            | 211,307,496                      |
| TRANSFERS IN                        |                      |                               |                                |                                   |                        |                                  |
| 1107 Tsfr From Administrative Svcs  |                      |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |
| <b>REVENUES</b>                     |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 186,862,022          | 196,969,462                   | -                              | 196,969,462                       | 196,969,462            | 211,307,496                      |
| 4400 Lottery Funds Ltd              | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |
| <b>TOTAL REVENUES</b>               | <b>\$223,268,086</b> | <b>\$245,030,045</b>          | -                              | <b>\$245,030,045</b>              | <b>\$245,030,045</b>   | <b>\$274,478,836</b>             |
| <b>AVAILABLE REVENUES</b>           |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 186,862,022          | 196,969,462                   | -                              | 196,969,462                       | 196,969,462            | 211,307,496                      |
| 4400 Lottery Funds Ltd              | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |
| <b>TOTAL AVAILABLE REVENUES</b>     | <b>\$223,268,086</b> | <b>\$245,030,045</b>          | -                              | <b>\$245,030,045</b>              | <b>\$245,030,045</b>   | <b>\$274,478,836</b>             |
| <b>EXPENDITURES</b>                 |                      |                               |                                |                                   |                        |                                  |
| SPECIAL PAYMENTS                    |                      |                               |                                |                                   |                        |                                  |
| 6048 Spc Pmt to Public Universities |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                   | 187,362,022          | 23,688,290                    | -                              | 23,688,290                        | 23,688,290             | 211,307,496                      |
| 4400 Lottery Funds Ltd              | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |

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Statewide Public Services

| DESCRIPTION                        | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                          | 223,768,086          | 71,748,873                    | -                              | 71,748,873                        | 71,748,873             | 274,478,836                      |
| <b>6085 Other Special Payments</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | -                    | 173,281,172                   | -                              | 173,281,172                       | 173,281,172            | -                                |
| <b>TOTAL SPECIAL PAYMENTS</b>      |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 187,362,022          | 196,969,462                   | -                              | 196,969,462                       | 196,969,462            | 211,307,496                      |
| 4400 Lottery Funds Ltd             | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |
| <b>TOTAL SPECIAL PAYMENTS</b>      | <b>\$223,768,086</b> | <b>\$245,030,045</b>          | -                              | <b>\$245,030,045</b>              | <b>\$245,030,045</b>   | <b>\$274,478,836</b>             |
| <b>EXPENDITURES</b>                |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 187,362,022          | 196,969,462                   | -                              | 196,969,462                       | 196,969,462            | 211,307,496                      |
| 4400 Lottery Funds Ltd             | 36,406,064           | 48,060,583                    | -                              | 48,060,583                        | 48,060,583             | 63,171,340                       |
| <b>TOTAL EXPENDITURES</b>          | <b>\$223,768,086</b> | <b>\$245,030,045</b>          | -                              | <b>\$245,030,045</b>              | <b>\$245,030,045</b>   | <b>\$274,478,836</b>             |
| <b>REVERSIONS</b>                  |                      |                               |                                |                                   |                        |                                  |
| <b>9900 Reversions</b>             |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | 500,000              | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>              |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                  | -                    | -                             | -                              | -                                 | -                      | -                                |
| 4400 Lottery Funds Ltd             | -                    | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>        | -                    | -                             | -                              | -                                 | -                      | -                                |

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Agency Worksheet - Revenues &amp; Expenditures

Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

**Cross Reference Number: 52500-212-00-00-00000**

Sports Lottery

| DESCRIPTION                         | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards                       | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------|-----------------|-------------------------------|------------------------------------------------------|-----------------------------------|------------------------|----------------------------------|
| REVENUE CATEGORIES                  |                 |                               |                                                      |                                   |                        |                                  |
| TRANSFERS IN                        |                 |                               |                                                      |                                   |                        |                                  |
| 1107 Tsfr From Administrative Svcs  |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 18,852,926                    | -                                                    | 18,852,926                        | 18,852,926             | 19,255,949                       |
| REVENUES                            |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 18,852,926                    | -                                                    | 18,852,926                        | 18,852,926             | 19,255,949                       |
| AVAILABLE REVENUES                  |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 18,852,926                    | -                                                    | 18,852,926                        | 18,852,926             | 19,255,949                       |
| EXPENDITURES                        |                 |                               |                                                      |                                   |                        |                                  |
| SPECIAL PAYMENTS                    |                 |                               |                                                      |                                   |                        |                                  |
| 6048 Spc Pmt to Public Universities |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 5,124,203                     | -                                                    | 5,124,203                         | 5,124,203              | 19,255,949                       |
| 6085 Other Special Payments         |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | -               | 13,728,723                    | -                                                    | 13,728,723                        | 13,728,723             | -                                |
| TOTAL SPECIAL PAYMENTS              |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 18,852,926                    | -                                                    | 18,852,926                        | 18,852,926             | 19,255,949                       |
| TOTAL SPECIAL PAYMENTS              | \$18,329,943    | \$18,852,926                  | -                                                    | \$18,852,926                      | \$18,852,926           | \$19,255,949                     |
| EXPENDITURES                        |                 |                               |                                                      |                                   |                        |                                  |
| 4400 Lottery Funds Ltd              | 18,329,943      | 18,852,926                    | -                                                    | 18,852,926                        | 18,852,926             | 19,255,949                       |
| ENDING BALANCE                      |                 |                               |                                                      |                                   |                        |                                  |
| 08/21/26                            |                 |                               |                                                      |                                   |                        |                                  |
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|                                     |                 |                               | BDV001A                                              |                                   |                        |                                  |



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Agency Worksheet - Revenues &amp; Expenditures

Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-212-00-00-00000

Sports Lottery

| <i>DESCRIPTION</i>          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 4400 Lottery Funds Ltd      | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b> | -                      | -                                     | -                                       | -                                          | -                              | -                                        |

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**Higher Education Coordinating Commission****Agency Number: 52500**

Agency Worksheet - Revenues &amp; Expenditures

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2027-29 Biennium

Cross Reference Number: 52500-213-00-00-00000

OHSU Programs

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | -               | -                             | -                              | -                                 | -                      | -                                |

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Public University Debt Service

| DESCRIPTION                              | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                 |                    |                               |                                |                                   |                        |                                  |
| <b>0025 Beginning Balance</b>            |                    |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd          | 539,996            | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd        | 2                  | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd            | 8,347,989          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                | 8,887,987          | -                             | -                              | -                                 | -                      | -                                |
| <b>0030 Beginning Balance Adjustment</b> |                    |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd        | 272,353            | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>           |                    |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd          | 539,996            | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd        | 272,355            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd            | 8,347,989          | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$9,160,340</b> | -                             | -                              | -                                 | -                      | -                                |
| <b>REVENUE CATEGORIES</b>                |                    |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>        |                    |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>   |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 14,368,427         | 14,498,514                    | -                              | 14,498,514                        | 14,498,514             | 13,853,748                       |
| 8030 General Fund Debt Svc               | 243,527,360        | 292,459,516                   | (3,460,670)                    | 288,998,846                       | 343,180,950            | 343,180,950                      |
| All Funds                                | 257,895,787        | 306,958,030                   | (3,460,670)                    | 303,497,360                       | 357,679,464            | 357,034,698                      |
| <b>BOND SALES</b>                        |                    |                               |                                |                                   |                        |                                  |

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2027-29 Biennium

Cross Reference Number: 52500-214-00-00-00000

Public University Debt Service

| DESCRIPTION                               | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>0555 General Fund Obligation Bonds</b> |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | -                    | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd                      | 1,418,982            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | -                    | 11,137,804                    | 1,094,758                      | 12,232,562                        | 2,669,260              | 2,669,260                        |
| All Funds                                 | 1,418,982            | 201,417,455                   | (284,447)                      | 201,133,008                       | 199,978,020            | 199,978,020                      |
| <b>0575 Refunding Bonds</b>               |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | 238,547,339          | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL BOND SALES</b>                   |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | 238,547,339          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd                      | 1,418,982            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | -                    | 11,137,804                    | 1,094,758                      | 12,232,562                        | 2,669,260              | 2,669,260                        |
| <b>TOTAL BOND SALES</b>                   | <b>\$239,966,321</b> | <b>\$201,417,455</b>          | <b>(\$284,447)</b>             | <b>\$201,133,008</b>              | <b>\$199,978,020</b>   | <b>\$199,978,020</b>             |
| <b>INTEREST EARNINGS</b>                  |                      |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>               |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 715,087              | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd         | 84,437,013           | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | 19,015,334           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 104,167,434          | -                             | -                              | -                                 | -                      | -                                |
| <b>LOAN REPAYMENT</b>                     |                      |                               |                                |                                   |                        |                                  |
| <b>0925 Loan Repayments</b>               |                      |                               |                                |                                   |                        |                                  |

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Public University Debt Service

| DESCRIPTION                               | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd         | 117,556,226     | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | 2,764,000       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 120,320,226     | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                              |                 |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>                |                 |                               |                                |                                   |                        |                                  |
| 3200 Other Funds Non-Ltd                  | 1,052,918       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd         | 6,589,745       | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | (3,200,000)     | 5,110,604                     | -                              | 5,110,604                         | -                      | -                                |
| All Funds                                 | 4,442,663       | 5,110,604                     | -                              | 5,110,604                         | -                      | -                                |
| <b>FEDERAL FUNDS REVENUE</b>              |                 |                               |                                |                                   |                        |                                  |
| <b>0995 Federal Funds</b>                 |                 |                               |                                |                                   |                        |                                  |
| 6230 Federal Funds Debt Svc NL            | 4,008,153       | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>TRANSFERS IN</b>                       |                 |                               |                                |                                   |                        |                                  |
| <b>1010 Transfer In - Intrafund</b>       |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 8,692           | -                             | -                              | -                                 | -                      | -                                |
| <b>1040 Transfer In Lottery Proceeds</b>  |                 |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 5,411,060       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd         | 158,784         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 5,569,844       | -                             | -                              | -                                 | -                      | -                                |
| <b>1107 Tsfr From Administrative Svcs</b> |                 |                               |                                |                                   |                        |                                  |

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**Higher Education Coordinating Commission**
**Agency Number: 52500**
**Agency Worksheet - Revenues & Expenditures**
**Version: S - 03 - Agency Request Pre-Audit**
**2027-29 Biennium**
**Cross Reference Number: 52500-214-00-00-00000**
**Public University Debt Service**

| DESCRIPTION                       | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 4430 Lottery Funds Debt Svc Ltd   | 28,902,435           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3230 Other Funds Debt Svc Non-Ltd | 5,501,338            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | 23,581               | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | 34,427,354           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| <b>TOTAL TRANSFERS IN</b>         |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd   | 34,313,495           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3230 Other Funds Debt Svc Non-Ltd | 5,660,122            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | 8,692                | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | 23,581               | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS IN</b>         | <b>\$40,005,890</b>  | <b>\$34,833,901</b>           | <b>-</b>                       | <b>\$34,833,901</b>               | <b>\$23,616,540</b>    | <b>\$23,616,540</b>              |
| <b>REVENUES</b>                   |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 14,368,427           | 14,498,514                    | -                              | 14,498,514                        | 14,498,514             | 13,853,748                       |
| 8030 General Fund Debt Svc        | 243,527,360          | 292,459,516                   | (3,460,670)                    | 288,998,846                       | 343,180,950            | 343,180,950                      |
| 4430 Lottery Funds Debt Svc Ltd   | 35,028,582           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3200 Other Funds Non-Ltd          | 1,052,918            | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd | 452,790,445          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd              | 1,427,674            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | 18,602,915           | 16,248,408                    | 1,094,758                      | 17,343,166                        | 2,669,260              | 2,669,260                        |
| 6230 Federal Funds Debt Svc NL    | 4,008,153            | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>TOTAL REVENUES</b>             | <b>\$770,806,474</b> | <b>\$556,117,990</b>          | <b>(\$7,644,117)</b>           | <b>\$548,473,873</b>              | <b>\$585,173,024</b>   | <b>\$584,528,258</b>             |

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Public University Debt Service

| DESCRIPTION                                          | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TRANSFERS OUT</b>                                 |                      |                               |                                |                                   |                        |                                  |
| 2040 Transfer Out Lottery Proceeds                   |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd                      | (2,608,492)          | -                             | -                              | -                                 | -                      | -                                |
| 2107 Tsfr To Administrative Svcs                     |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd                    | (1,353,852)          | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS OUT</b>                           |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd                      | (2,608,492)          | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd                    | (1,353,852)          | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS OUT</b>                           | <b>(\$3,962,344)</b> | -                             | -                              | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>                            |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                    | 14,368,427           | 14,498,514                    | -                              | 14,498,514                        | 14,498,514             | 13,853,748                       |
| 8030 General Fund Debt Svc                           | 243,527,360          | 292,459,516                   | (3,460,670)                    | 288,998,846                       | 343,180,950            | 343,180,950                      |
| 4430 Lottery Funds Debt Svc Ltd                      | 32,960,086           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3200 Other Funds Non-Ltd                             | 1,052,918            | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd                    | 451,708,948          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd                                 | 1,427,674            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd                        | 26,950,904           | 16,248,408                    | 1,094,758                      | 17,343,166                        | 2,669,260              | 2,669,260                        |
| 6230 Federal Funds Debt Svc NL                       | 4,008,153            | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>TOTAL AVAILABLE REVENUES</b>                      | <b>\$776,004,470</b> | <b>\$556,117,990</b>          | <b>(\$7,644,117)</b>           | <b>\$548,473,873</b>              | <b>\$585,173,024</b>   | <b>\$584,528,258</b>             |
| <b>EXPENDITURES</b>                                  |                      |                               |                                |                                   |                        |                                  |
| 08/21/26                                             |                      |                               |                                |                                   |                        |                                  |
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Public University Debt Service

| DESCRIPTION                             | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>SERVICES &amp; SUPPLIES</b>          |                 |                               |                                |                                   |                        |                                  |
| <b>4225 State Gov. Service Charges</b>  |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | 832,523         | 1,291,891                     | -                              | 1,291,891                         | 1,291,891              | -                                |
| <b>4625 Other COP Costs</b>             |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                    | 1,071,594       | -                             | -                              | -                                 | -                      | -                                |
| <b>4650 Other Services and Supplies</b> |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | -               | 87,407                        | -                              | 87,407                            | 87,407                 | 91,690                           |
| 8030 General Fund Debt Svc              | (1)             | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd                | 1,052,917       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd       | 129,986,489     | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                    | 356,080         | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd           | -               | 3,812,147                     | -                              | 3,812,147                         | -                      | -                                |
| All Funds                               | 131,395,485     | 3,899,554                     | -                              | 3,899,554                         | 87,407                 | 91,690                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                       | 832,523         | 1,379,298                     | -                              | 1,379,298                         | 1,379,298              | 91,690                           |
| 8030 General Fund Debt Svc              | (1)             | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd                | 1,052,917       | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd       | 129,986,489     | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd                    | 1,427,674       | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd           | -               | 3,812,147                     | -                              | 3,812,147                         | -                      | -                                |

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2027-29 Biennium

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Public University Debt Service

| DESCRIPTION                                | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$133,299,602</b> | <b>\$5,191,445</b>            | -                              | <b>\$5,191,445</b>                | <b>\$1,379,298</b>     | <b>\$91,690</b>                  |
| <b>SPECIAL PAYMENTS</b>                    |                      |                               |                                |                                   |                        |                                  |
| <b>6048 Spc Pmt to Public Universities</b> |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 12,978,726           | -                             | -                              | -                                 | -                      | -                                |
| 6230 Federal Funds Debt Svc NL             | 4,008,153            | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| All Funds                                  | 16,986,879           | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>6065 Loan Repaid To State Agencies</b>  |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | -                    | 13,119,216                    | -                              | 13,119,216                        | 13,119,216             | 13,762,058                       |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                          | 12,978,726           | 13,119,216                    | -                              | 13,119,216                        | 13,119,216             | 13,762,058                       |
| 6230 Federal Funds Debt Svc NL             | 4,008,153            | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$16,986,879</b>  | <b>\$20,917,216</b>           | <b>(\$3,899,000)</b>           | <b>\$17,018,216</b>               | <b>\$17,018,216</b>    | <b>\$17,661,058</b>              |
| <b>DEBT SERVICE</b>                        |                      |                               |                                |                                   |                        |                                  |
| <b>7050 Pmt To Ret Bond Escrow</b>         |                      |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd          | 129,129,347          | -                             | -                              | -                                 | -                      | -                                |
| <b>7100 Principal - Bonds</b>              |                      |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc                 | 139,955,444          | 164,835,338                   | (3,460,670)                    | 161,374,668                       | 183,885,300            | 183,885,300                      |
| 4430 Lottery Funds Debt Svc Ltd            | 12,862,796           | 29,563,135                    | -                              | 29,563,135                        | 19,603,680             | 19,603,680                       |
| 3230 Other Funds Debt Svc Non-Ltd          | 117,504,388          | 124,845,006                   | (1,379,205)                    | 123,465,801                       | 122,490,050            | 122,490,050                      |
| 3430 Other Funds Debt Svc Ltd              | 8,794,900            | 7,715,750                     | 1,094,758                      | 8,810,508                         | 1,855,000              | 1,855,000                        |

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Cross Reference Number: 52500-214-00-00-00000

Public University Debt Service

| DESCRIPTION                       | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| All Funds                         | 279,117,528          | 326,959,229                   | (3,745,117)                    | 323,214,112                       | 327,834,030            | 327,834,030                      |
| <b>7150 Interest - Bonds</b>      |                      |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 103,519,323          | 127,624,178                   | -                              | 127,624,178                       | 159,295,650            | 159,295,650                      |
| 4430 Lottery Funds Debt Svc Ltd   | 7,322,506            | 5,270,766                     | -                              | 5,270,766                         | 4,012,860              | 4,012,860                        |
| 3230 Other Funds Debt Svc Non-Ltd | 69,524,688           | 65,434,645                    | -                              | 65,434,645                        | 74,818,710             | 74,818,710                       |
| 3430 Other Funds Debt Svc Ltd     | 18,156,004           | 4,720,511                     | -                              | 4,720,511                         | 814,260                | 814,260                          |
| All Funds                         | 198,522,521          | 203,050,100                   | -                              | 203,050,100                       | 238,941,480            | 238,941,480                      |
| <b>7300 Principal - Loans</b>     |                      |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd   | 12,644,868           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL DEBT SERVICE</b>         |                      |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 243,474,767          | 292,459,516                   | (3,460,670)                    | 288,998,846                       | 343,180,950            | 343,180,950                      |
| 4430 Lottery Funds Debt Svc Ltd   | 32,830,170           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3230 Other Funds Debt Svc Non-Ltd | 316,158,423          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3430 Other Funds Debt Svc Ltd     | 26,950,904           | 12,436,261                    | 1,094,758                      | 13,531,019                        | 2,669,260              | 2,669,260                        |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$619,414,264</b> | <b>\$530,009,329</b>          | <b>(\$3,745,117)</b>           | <b>\$526,264,212</b>              | <b>\$566,775,510</b>   | <b>\$566,775,510</b>             |
| <b>EXPENDITURES</b>               |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | 13,811,249           | 14,498,514                    | -                              | 14,498,514                        | 14,498,514             | 13,853,748                       |
| 8030 General Fund Debt Svc        | 243,474,766          | 292,459,516                   | (3,460,670)                    | 288,998,846                       | 343,180,950            | 343,180,950                      |
| 4430 Lottery Funds Debt Svc Ltd   | 32,830,170           | 34,833,901                    | -                              | 34,833,901                        | 23,616,540             | 23,616,540                       |
| 3200 Other Funds Non-Ltd          | 1,052,917            | -                             | -                              | -                                 | -                      | -                                |

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Public University Debt Service

| DESCRIPTION                       | 2023-25 Actuals      | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|----------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 446,144,912          | 190,279,651                   | (1,379,205)                    | 188,900,446                       | 197,308,760            | 197,308,760                      |
| 3400 Other Funds Ltd              | 1,427,674            | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | 26,950,904           | 16,248,408                    | 1,094,758                      | 17,343,166                        | 2,669,260              | 2,669,260                        |
| 6230 Federal Funds Debt Svc NL    | 4,008,153            | 7,798,000                     | (3,899,000)                    | 3,899,000                         | 3,899,000              | 3,899,000                        |
| <b>TOTAL EXPENDITURES</b>         | <b>\$769,700,745</b> | <b>\$556,117,990</b>          | <b>(\$7,644,117)</b>           | <b>\$548,473,873</b>              | <b>\$585,173,024</b>   | <b>\$584,528,258</b>             |
| <b>REVERSIONS</b>                 |                      |                               |                                |                                   |                        |                                  |
| 9900 Reversions                   |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | (557,178)            | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc        | (52,594)             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | (609,772)            | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>             |                      |                               |                                |                                   |                        |                                  |
| 8000 General Fund                 | -                    | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc        | -                    | -                             | -                              | -                                 | -                      | -                                |
| 4430 Lottery Funds Debt Svc Ltd   | 129,916              | -                             | -                              | -                                 | -                      | -                                |
| 3200 Other Funds Non-Ltd          | 1                    | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd | 5,564,036            | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | -                    | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | -                    | -                             | -                              | -                                 | -                      | -                                |
| 6230 Federal Funds Debt Svc NL    | -                    | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>       | <b>\$5,693,953</b>   | -                             | -                              | -                                 | -                      | -                                |

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Community College Debt Service

| DESCRIPTION                               | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>BEGINNING BALANCE</b>                  |                 |                               |                                |                                   |                        |                                  |
| <b>0025 Beginning Balance</b>             |                 |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 64,850          | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | 403,955         | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 468,805         | -                             | -                              | -                                 | -                      | -                                |
| <b>REVENUE CATEGORIES</b>                 |                 |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>         |                 |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>    |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 162,662         | 265,712                       | -                              | 265,712                           | 265,712                | 18,212                           |
| 8030 General Fund Debt Svc                | 39,496,070      | 46,803,115                    | 350,319                        | 47,153,434                        | 53,557,430             | 53,557,430                       |
| All Funds                                 | 39,658,732      | 47,068,827                    | 350,319                        | 47,419,146                        | 53,823,142             | 53,575,642                       |
| <b>BOND SALES</b>                         |                 |                               |                                |                                   |                        |                                  |
| <b>0555 General Fund Obligation Bonds</b> |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 268,435         | -                             | -                              | -                                 | -                      | -                                |
| <b>INTEREST EARNINGS</b>                  |                 |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>               |                 |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 212,849         | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | (403,955)       | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | (191,106)       | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                              |                 |                               |                                |                                   |                        |                                  |

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Community College Debt Service

| DESCRIPTION                               | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>0975 Other Revenues</b>                |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | -                   | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| <b>TRANSFERS IN</b>                       |                     |                               |                                |                                   |                        |                                  |
| <b>1010 Transfer In - Intrafund</b>       |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                      | 5,263               | -                             | -                              | -                                 | -                      | -                                |
| <b>1040 Transfer In Lottery Proceeds</b>  |                     |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 1,554,417           | -                             | -                              | -                                 | -                      | -                                |
| <b>1107 Tsfr From Administrative Svcs</b> |                     |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 14,584,986          | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |
| <b>TOTAL TRANSFERS IN</b>                 |                     |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd           | 16,139,403          | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |
| 3400 Other Funds Ltd                      | 5,263               | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL TRANSFERS IN</b>                 | <b>\$16,144,666</b> | <b>\$9,516,710</b>            | <b>-</b>                       | <b>\$9,516,710</b>                | <b>\$8,760,770</b>     | <b>\$8,760,770</b>               |
| <b>REVENUES</b>                           |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                         | 162,662             | 265,712                       | -                              | 265,712                           | 265,712                | 18,212                           |
| 8030 General Fund Debt Svc                | 39,496,070          | 46,803,115                    | 350,319                        | 47,153,434                        | 53,557,430             | 53,557,430                       |
| 4430 Lottery Funds Debt Svc Ltd           | 16,352,252          | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |
| 3400 Other Funds Ltd                      | 273,698             | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| 3430 Other Funds Debt Svc Ltd             | (403,955)           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL REVENUES</b>                     | <b>\$55,880,727</b> | <b>\$56,970,537</b>           | <b>\$335,319</b>               | <b>\$57,305,856</b>               | <b>\$62,953,912</b>    | <b>\$62,336,412</b>              |

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Community College Debt Service

| DESCRIPTION                                          | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TRANSFERS OUT</b>                                 |                     |                               |                                |                                   |                        |                                  |
| <b>2040 Transfer Out Lottery Proceeds</b>            |                     |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd                      | (4,595,302)         | -                             | -                              | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>                            |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                    | 162,662             | 265,712                       | -                              | 265,712                           | 265,712                | 18,212                           |
| 8030 General Fund Debt Svc                           | 39,496,070          | 46,803,115                    | 350,319                        | 47,153,434                        | 53,557,430             | 53,557,430                       |
| 4430 Lottery Funds Debt Svc Ltd                      | 11,821,800          | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |
| 3400 Other Funds Ltd                                 | 273,698             | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| <b>TOTAL AVAILABLE REVENUES</b>                      | <b>\$51,754,230</b> | <b>\$56,970,537</b>           | <b>\$335,319</b>               | <b>\$57,305,856</b>               | <b>\$62,953,912</b>    | <b>\$62,336,412</b>              |
| <b>EXPENDITURES</b>                                  |                     |                               |                                |                                   |                        |                                  |
| <b>SERVICES &amp; SUPPLIES</b>                       |                     |                               |                                |                                   |                        |                                  |
| <b>4225 State Gov. Service Charges</b>               |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                    | 144,114             | -                             | -                              | -                                 | -                      | -                                |
| <b>4625 Other COP Costs</b>                          |                     |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                                 | 196,521             | -                             | -                              | -                                 | -                      | -                                |
| <b>4650 Other Services and Supplies</b>              |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund                                    | -                   | 18,212                        | -                              | 18,212                            | 18,212                 | 18,212                           |
| 3400 Other Funds Ltd                                 | 77,177              | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| All Funds                                            | 77,177              | 403,212                       | (15,000)                       | 388,212                           | 388,212                | 18,212                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>                 |                     |                               |                                |                                   |                        |                                  |
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Community College Debt Service

| DESCRIPTION                          | 2023-25 Actuals  | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------|------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund                    | 144,114          | 18,212                        | -                              | 18,212                            | 18,212                 | 18,212                           |
| 3400 Other Funds Ltd                 | 273,698          | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$417,812</b> | <b>\$403,212</b>              | <b>(\$15,000)</b>              | <b>\$388,212</b>                  | <b>\$388,212</b>       | <b>\$18,212</b>                  |
| <b>SPECIAL PAYMENTS</b>              |                  |                               |                                |                                   |                        |                                  |
| 6045 Dist to Comm College Districts  |                  |                               |                                |                                   |                        |                                  |
| 8000 General Fund                    | -                | 247,500                       | -                              | 247,500                           | 247,500                | -                                |
| <b>DEBT SERVICE</b>                  |                  |                               |                                |                                   |                        |                                  |
| 7100 Principal - Bonds               |                  |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc           | 23,180,000       | 26,669,933                    | 350,319                        | 27,020,252                        | 31,740,000             | 31,740,000                       |
| 4430 Lottery Funds Debt Svc Ltd      | 4,569,723        | 7,983,667                     | -                              | 7,983,667                         | 7,868,730              | 7,868,730                        |
| All Funds                            | 27,749,723       | 34,653,600                    | 350,319                        | 35,003,919                        | 39,608,730             | 39,608,730                       |
| 7150 Interest - Bonds                |                  |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc           | 16,316,033       | 20,133,182                    | -                              | 20,133,182                        | 21,817,430             | 21,817,430                       |
| 4430 Lottery Funds Debt Svc Ltd      | 2,709,028        | 1,533,043                     | -                              | 1,533,043                         | 892,040                | 892,040                          |
| All Funds                            | 19,025,061       | 21,666,225                    | -                              | 21,666,225                        | 22,709,470             | 22,709,470                       |
| 7300 Principal - Loans               |                  |                               |                                |                                   |                        |                                  |
| 4430 Lottery Funds Debt Svc Ltd      | 4,182,316        | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL DEBT SERVICE</b>            |                  |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc           | 39,496,033       | 46,803,115                    | 350,319                        | 47,153,434                        | 53,557,430             | 53,557,430                       |
| 4430 Lottery Funds Debt Svc Ltd      | 11,461,067       | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |

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Agency Worksheet - Revenues &amp; Expenditures

Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-215-00-00-00000

Community College Debt Service

| DESCRIPTION                     | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|---------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>TOTAL DEBT SERVICE</b>       | <b>\$50,957,100</b> | <b>\$56,319,825</b>           | <b>\$350,319</b>               | <b>\$56,670,144</b>               | <b>\$62,318,200</b>    | <b>\$62,318,200</b>              |
| <b>EXPENDITURES</b>             |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | 144,114             | 265,712                       | -                              | 265,712                           | 265,712                | 18,212                           |
| 8030 General Fund Debt Svc      | 39,496,033          | 46,803,115                    | 350,319                        | 47,153,434                        | 53,557,430             | 53,557,430                       |
| 4430 Lottery Funds Debt Svc Ltd | 11,461,067          | 9,516,710                     | -                              | 9,516,710                         | 8,760,770              | 8,760,770                        |
| 3400 Other Funds Ltd            | 273,698             | 385,000                       | (15,000)                       | 370,000                           | 370,000                | -                                |
| <b>TOTAL EXPENDITURES</b>       | <b>\$51,374,912</b> | <b>\$56,970,537</b>           | <b>\$335,319</b>               | <b>\$57,305,856</b>               | <b>\$62,953,912</b>    | <b>\$62,336,412</b>              |
| <b>REVERSIONS</b>               |                     |                               |                                |                                   |                        |                                  |
| 9900 Reversions                 |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | (18,548)            | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc      | (37)                | -                             | -                              | -                                 | -                      | -                                |
| All Funds                       | (18,585)            | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>           |                     |                               |                                |                                   |                        |                                  |
| 8000 General Fund               | -                   | -                             | -                              | -                                 | -                      | -                                |
| 8030 General Fund Debt Svc      | -                   | -                             | -                              | -                                 | -                      | -                                |
| 4430 Lottery Funds Debt Svc Ltd | 360,733             | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd            | -                   | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>     | <b>\$360,733</b>    | <b>-</b>                      | <b>-</b>                       | <b>-</b>                          | <b>-</b>               | <b>-</b>                         |

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Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-216-00-00-00000

OHSU Debt Service

| DESCRIPTION                               | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>REVENUE CATEGORIES</b>                 |                 |                               |                                |                                   |                        |                                  |
| <b>GENERAL FUND APPROPRIATION</b>         |                 |                               |                                |                                   |                        |                                  |
| <b>0050 General Fund Appropriation</b>    |                 |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc                | 23,575,130      | 23,571,125                    | -                              | 23,571,125                        | 23,573,910             | 23,573,910                       |
| <b>INTEREST EARNINGS</b>                  |                 |                               |                                |                                   |                        |                                  |
| <b>0605 Interest Income</b>               |                 |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | 1,540,035       | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd             | 35,234          | -                             | -                              | -                                 | -                      | -                                |
| All Funds                                 | 1,575,269       | -                             | -                              | -                                 | -                      | -                                |
| <b>LOAN REPAYMENT</b>                     |                 |                               |                                |                                   |                        |                                  |
| <b>0925 Loan Repayments</b>               |                 |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | 1,890,612       | -                             | -                              | -                                 | -                      | -                                |
| <b>OTHER</b>                              |                 |                               |                                |                                   |                        |                                  |
| <b>0975 Other Revenues</b>                |                 |                               |                                |                                   |                        |                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | -               | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| <b>TRANSFERS IN</b>                       |                 |                               |                                |                                   |                        |                                  |
| <b>1107 Tsfr From Administrative Svcs</b> |                 |                               |                                |                                   |                        |                                  |
| 3430 Other Funds Debt Svc Ltd             | 7,328,573       | -                             | -                              | -                                 | -                      | -                                |
| <b>REVENUES</b>                           |                 |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc                | 23,575,130      | 23,571,125                    | -                              | 23,571,125                        | 23,573,910             | 23,573,910                       |

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Cross Reference Number: 52500-216-00-00-00000

OHSU Debt Service

| DESCRIPTION                       | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647           | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| 3430 Other Funds Debt Svc Ltd     | 7,363,807           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL REVENUES</b>             | <b>\$34,369,584</b> | <b>\$26,888,293</b>           | -                              | <b>\$26,888,293</b>               | <b>\$26,902,960</b>    | <b>\$26,902,960</b>              |
| <b>TRANSFERS OUT</b>              |                     |                               |                                |                                   |                        |                                  |
| 2107 Tsfr To Administrative Svcs  |                     |                               |                                |                                   |                        |                                  |
| 3430 Other Funds Debt Svc Ltd     | (35,057)            | -                             | -                              | -                                 | -                      | -                                |
| <b>AVAILABLE REVENUES</b>         |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 23,575,130          | 23,571,125                    | -                              | 23,571,125                        | 23,573,910             | 23,573,910                       |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647           | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL AVAILABLE REVENUES</b>   | <b>\$34,334,527</b> | <b>\$26,888,293</b>           | -                              | <b>\$26,888,293</b>               | <b>\$26,902,960</b>    | <b>\$26,902,960</b>              |
| <b>EXPENDITURES</b>               |                     |                               |                                |                                   |                        |                                  |
| <b>DEBT SERVICE</b>               |                     |                               |                                |                                   |                        |                                  |
| 7100 Principal - Bonds            |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 9,355,000           | 10,335,000                    | -                              | 10,335,000                        | 11,425,000             | 11,425,000                       |
| 3230 Other Funds Debt Svc Non-Ltd | 1,890,612           | 1,925,000                     | -                              | 1,925,000                         | 2,115,000              | 2,115,000                        |
| 3430 Other Funds Debt Svc Ltd     | 7,150,000           | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | 18,395,612          | 12,260,000                    | -                              | 12,260,000                        | 13,540,000             | 13,540,000                       |
| 7150 Interest - Bonds             |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 14,220,125          | 13,236,125                    | -                              | 13,236,125                        | 12,148,910             | 12,148,910                       |

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OHSU Debt Service

| DESCRIPTION                       | 2023-25 Actuals     | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|---------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 1,540,035           | 1,392,168                     | -                              | 1,392,168                         | 1,214,050              | 1,214,050                        |
| 3430 Other Funds Debt Svc Ltd     | 178,750             | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | 15,938,910          | 14,628,293                    | -                              | 14,628,293                        | 13,362,960             | 13,362,960                       |
| <b>TOTAL DEBT SERVICE</b>         |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 23,575,125          | 23,571,125                    | -                              | 23,571,125                        | 23,573,910             | 23,573,910                       |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647           | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$34,334,522</b> | <b>\$26,888,293</b>           | -                              | <b>\$26,888,293</b>               | <b>\$26,902,960</b>    | <b>\$26,902,960</b>              |
| <b>EXPENDITURES</b>               |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | 23,575,125          | 23,571,125                    | -                              | 23,571,125                        | 23,573,910             | 23,573,910                       |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647           | 3,317,168                     | -                              | 3,317,168                         | 3,329,050              | 3,329,050                        |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750           | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL EXPENDITURES</b>         | <b>\$34,334,522</b> | <b>\$26,888,293</b>           | -                              | <b>\$26,888,293</b>               | <b>\$26,902,960</b>    | <b>\$26,902,960</b>              |
| <b>REVERSIONS</b>                 |                     |                               |                                |                                   |                        |                                  |
| 9900 Reversions                   |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | (5)                 | -                             | -                              | -                                 | -                      | -                                |
| <b>ENDING BALANCE</b>             |                     |                               |                                |                                   |                        |                                  |
| 8030 General Fund Debt Svc        | -                   | -                             | -                              | -                                 | -                      | -                                |
| 3230 Other Funds Debt Svc Non-Ltd | -                   | -                             | -                              | -                                 | -                      | -                                |
| 3430 Other Funds Debt Svc Ltd     | -                   | -                             | -                              | -                                 | -                      | -                                |

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OHSU Debt Service

| DESCRIPTION | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
|-------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|

|                      |   |   |   |   |   |   |
|----------------------|---|---|---|---|---|---|
| TOTAL ENDING BALANCE | - | - | - | - | - | - |
|----------------------|---|---|---|---|---|---|

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2027-29 Biennium

Cross Reference Number: 52500-217-00-00-00000

Public University Capital Construction

| DESCRIPTION                                | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|--------------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| <b>REVENUE CATEGORIES</b>                  |                 |                               |                                |                                   |                        |                                  |
| <b>BOND SALES</b>                          |                 |                               |                                |                                   |                        |                                  |
| <b>0555 General Fund Obligation Bonds</b>  |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 333,713,551     | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| <b>REVENUES</b>                            |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 333,713,551     | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| <b>AVAILABLE REVENUES</b>                  |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 333,713,551     | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| <b>EXPENDITURES</b>                        |                 |                               |                                |                                   |                        |                                  |
| <b>SERVICES &amp; SUPPLIES</b>             |                 |                               |                                |                                   |                        |                                  |
| <b>4650 Other Services and Supplies</b>    |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 258,307,753     | -                             | -                              | -                                 | -                      | -                                |
| <b>SPECIAL PAYMENTS</b>                    |                 |                               |                                |                                   |                        |                                  |
| <b>6048 Spc Pmt to Public Universities</b> |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 75,405,798      | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| <b>EXPENDITURES</b>                        |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | 333,713,551     | 449,447,853                   | 60,100,000                     | 509,547,853                       | -                      | -                                |
| <b>ENDING BALANCE</b>                      |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct             | -               | -                             | -                              | -                                 | -                      | -                                |
| <b>TOTAL ENDING BALANCE</b>                | -               | -                             | -                              | -                                 | -                      | -                                |

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**Higher Education Coordinating Commission****Agency Number: 52500**

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Version: S - 03 - Agency Request Pre-Audit

2027-29 Biennium

Cross Reference Number: 52500-218-00-00-00000

Community College Capital Construction

| DESCRIPTION                         | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-------------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| REVENUE CATEGORIES                  |                 |                               |                                |                                   |                        |                                  |
| BOND SALES                          |                 |                               |                                |                                   |                        |                                  |
| 0555 General Fund Obligation Bonds  |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 37,500,000      | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| REVENUES                            |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 37,500,000      | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| AVAILABLE REVENUES                  |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 37,500,000      | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| EXPENDITURES                        |                 |                               |                                |                                   |                        |                                  |
| SERVICES & SUPPLIES                 |                 |                               |                                |                                   |                        |                                  |
| 4650 Other Services and Supplies    |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 32,148,541      | -                             | -                              | -                                 | -                      | -                                |
| SPECIAL PAYMENTS                    |                 |                               |                                |                                   |                        |                                  |
| 6045 Dist to Comm College Districts |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 5,351,459       | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| EXPENDITURES                        |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | 37,500,000      | 20,000,000                    | -                              | 20,000,000                        | -                      | -                                |
| ENDING BALANCE                      |                 |                               |                                |                                   |                        |                                  |
| 3020 Other Funds Cap Construct      | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE                | -               | -                             | -                              | -                                 | -                      | -                                |

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**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                                   |             |            |   |            |           |           |
|-----------------------------------|-------------|------------|---|------------|-----------|-----------|
| 4400 Lottery Funds Ltd            | 20,739,686  | 29,445,780 | - | 29,445,780 | 2,000,000 | 2,000,000 |
| 4430 Lottery Funds Debt Svc Ltd   | 604,846     | -          | - | -          | -         | -         |
| 3200 Other Funds Non-Ltd          | 917,393     | -          | - | -          | -         | -         |
| 3230 Other Funds Debt Svc Non-Ltd | 925,801     | -          | - | -          | -         | -         |
| 3400 Other Funds Ltd              | 185,371,378 | 66,700,542 | - | 66,700,542 | 4,678,742 | 4,678,742 |
| 3430 Other Funds Debt Svc Ltd     | 8,899,704   | -          | - | -          | -         | -         |
| 6200 Federal Funds Non-Ltd        | 121,040     | -          | - | -          | -         | -         |
| 6400 Federal Funds Ltd            | 4,305,390   | -          | - | -          | -         | -         |
| All Funds                         | 221,885,238 | 96,146,322 | - | 96,146,322 | 6,678,742 | 6,678,742 |

**0030 Beginning Balance Adjustment**

|                                   |              |              |   |              |            |            |
|-----------------------------------|--------------|--------------|---|--------------|------------|------------|
| 4400 Lottery Funds Ltd            | (14,784,913) | (21,075,386) | - | (21,075,386) | -          | -          |
| 3200 Other Funds Non-Ltd          | (344,578)    | -            | - | -            | -          | -          |
| 3230 Other Funds Debt Svc Non-Ltd | (653,446)    | -            | - | -            | -          | -          |
| 3400 Other Funds Ltd              | (7,846,565)  | 39,073,422   | - | 39,073,422   | 22,537,538 | 22,537,538 |
| 3430 Other Funds Debt Svc Ltd     | (147,760)    | -            | - | -            | -          | -          |
| 6200 Federal Funds Non-Ltd        | (34,565)     | -            | - | -            | -          | -          |
| 6400 Federal Funds Ltd            | (1,223,260)  | -            | - | -            | -          | -          |
| All Funds                         | (25,035,087) | 17,998,036   | - | 17,998,036   | 22,537,538 | 22,537,538 |

**TOTAL BEGINNING BALANCE**

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| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 4400 Lottery Funds Ltd            | 5,954,773              | 8,370,394                             | -                                       | 8,370,394                                  | 2,000,000                      | 2,000,000                                |
| 4430 Lottery Funds Debt Svc Ltd   | 604,846                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd          | 572,815                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | 272,355                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd              | 177,524,813            | 105,773,964                           | -                                       | 105,773,964                                | 27,216,280                     | 27,216,280                               |
| 3430 Other Funds Debt Svc Ltd     | 8,751,944              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6200 Federal Funds Non-Ltd        | 86,475                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd            | 3,082,130              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>    | <b>\$196,850,151</b>   | <b>\$114,144,358</b>                  | <b>-</b>                                | <b>\$114,144,358</b>                       | <b>\$29,216,280</b>            | <b>\$29,216,280</b>                      |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |               |               |             |               |               |               |
|----------------------------|---------------|---------------|-------------|---------------|---------------|---------------|
| 8000 General Fund          | 2,612,947,622 | 2,772,084,370 | 4,553,231   | 2,776,637,601 | 2,778,949,986 | 3,028,950,029 |
| 8030 General Fund Debt Svc | 308,899,282   | 365,787,381   | (3,160,351) | 362,627,030   | 423,363,930   | 423,363,930   |
| All Funds                  | 2,921,846,904 | 3,137,871,751 | 1,392,880   | 3,139,264,631 | 3,202,313,916 | 3,452,313,959 |

**LICENSES AND FEES****0205 Business Lic and Fees**

|                          |           |   |   |   |           |           |
|--------------------------|-----------|---|---|---|-----------|-----------|
| 3200 Other Funds Non-Ltd | 182,092   | - | - | - | -         | -         |
| 3400 Other Funds Ltd     | 1,300,460 | - | - | - | 1,699,500 | 1,721,887 |
| All Funds                | 1,482,552 | - | - | - | 1,699,500 | 1,721,887 |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0210 Non-business Lic. and Fees</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | -                      | 507,375                               | -                                       | 507,375                                    | -                              | -                                        |
| <b>TOTAL LICENSES AND FEES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                  | 182,092                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                      | 1,300,460              | 507,375                               | -                                       | 507,375                                    | 1,699,500                      | 1,721,887                                |
| <b>TOTAL LICENSES AND FEES</b>            | <b>\$1,482,552</b>     | <b>\$507,375</b>                      | <b>-</b>                                | <b>\$507,375</b>                           | <b>\$1,699,500</b>             | <b>\$1,721,887</b>                       |
| <b>CHARGES FOR SERVICES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| <b>0410 Charges for Services</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 13,023,881             | 3,035,015                             | -                                       | 3,035,015                                  | 1,742,370                      | 1,761,833                                |
| <b>0415 Admin and Service Charges</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 1,734,543              | 1,249,361                             | -                                       | 1,249,361                                  | 1,249,361                      | 1,249,361                                |
| <b>TOTAL CHARGES FOR SERVICES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 14,758,424             | 4,284,376                             | -                                       | 4,284,376                                  | 2,991,731                      | 3,011,194                                |
| <b>TOTAL CHARGES FOR SERVICES</b>         | <b>\$14,758,424</b>    | <b>\$4,284,376</b>                    | <b>-</b>                                | <b>\$4,284,376</b>                         | <b>\$2,991,731</b>             | <b>\$3,011,194</b>                       |
| <b>BOND SALES</b>                         |                        |                                       |                                         |                                            |                                |                                          |
| <b>0555 General Fund Obligation Bonds</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct            | 371,213,551            | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | -                      | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd                      | 6,347,417              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | -                      | 11,137,804                            | 1,094,758                               | 12,232,562                                 | 2,669,260                      | 2,669,260                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <b>DESCRIPTION</b>                 | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                          | 377,560,968            | 670,865,308                           | 59,815,553                              | 730,680,861                                | 199,978,020                    | 199,978,020                              |
| <b>0575 Refunding Bonds</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd  | 238,547,339            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BOND SALES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct     | 371,213,551            | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd  | 238,547,339            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd               | 6,347,417              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd      | -                      | 11,137,804                            | 1,094,758                               | 12,232,562                                 | 2,669,260                      | 2,669,260                                |
| <b>TOTAL BOND SALES</b>            | <b>\$616,108,307</b>   | <b>\$670,865,308</b>                  | <b>\$59,815,553</b>                     | <b>\$730,680,861</b>                       | <b>\$199,978,020</b>           | <b>\$199,978,020</b>                     |
| <b>INTEREST EARNINGS</b>           |                        |                                       |                                         |                                            |                                |                                          |
| <b>0605 Interest Income</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd    | 927,936                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd           | 119,593                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd  | 85,977,048             | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd               | 6,807,013              | 82,512                                | -                                       | 82,512                                     | 82,512                         | 432,512                                  |
| 3430 Other Funds Debt Svc Ltd      | 18,646,613             | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 112,478,203            | 82,512                                | -                                       | 82,512                                     | 82,512                         | 432,512                                  |
| <b>DONATIONS AND CONTRIBUTIONS</b> |                        |                                       |                                         |                                            |                                |                                          |
| <b>0905 Donations</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd               | 20,952,506             | 17,786,663                            | -                                       | 17,786,663                                 | 17,769,715                     | 17,769,715                               |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0910 Grants (Non-Fed)</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | 1,322,820                             | -                                       | 1,322,820                                  | 1,322,820                      | 1,322,820                                |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 20,952,506             | 19,109,483                            | -                                       | 19,109,483                                 | 19,092,535                     | 19,092,535                               |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> | <b>\$20,952,506</b>    | <b>\$19,109,483</b>                   | <b>-</b>                                | <b>\$19,109,483</b>                        | <b>\$19,092,535</b>            | <b>\$19,092,535</b>                      |
| <b>LOAN REPAYMENT</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>0925 Loan Repayments</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd        | 119,446,838            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd            | 2,764,000              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 122,210,838            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>OTHER</b>                             |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 1,053,418              | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3230 Other Funds Debt Svc Non-Ltd        | 6,589,745              | 3,317,168                             | -                                       | 3,317,168                                  | 3,329,050                      | 3,329,050                                |
| 3400 Other Funds Ltd                     | 581,097                | 20,117,579                            | 5,120,541                               | 25,238,120                                 | 24,429,929                     | 13,314,711                               |
| 3430 Other Funds Debt Svc Ltd            | (3,200,000)            | 5,110,604                             | 240,000                                 | 5,350,604                                  | -                              | -                                        |
| All Funds                                | 5,024,260              | 29,145,351                            | 5,360,541                               | 34,505,892                                 | 28,358,979                     | 17,243,761                               |
| <b>FEDERAL FUNDS REVENUE</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 6200 Federal Funds Non-Ltd               | 3,490,474              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6230 Federal Funds Debt Svc NL            | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| 6400 Federal Funds Ltd                    | 90,425,097             | 145,977,011                           | 430,888                                 | 146,407,899                                | 146,834,840                    | 159,191,676                              |
| All Funds                                 | 97,923,724             | 174,311,313                           | (3,468,112)                             | 170,843,201                                | 170,821,142                    | 183,177,978                              |
| <b>TRANSFERS IN</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>1010 Transfer In - Intrafund</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 43,748                 | 7,021                                 | -                                       | 7,021                                      | -                              | -                                        |
| <b>1040 Transfer In Lottery Proceeds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 6,965,477              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | 158,784                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 7,124,261              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1050 Transfer In Other</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | -                      | 126,000                               | -                                       | 126,000                                    | 126,000                        | 126,000                                  |
| 3400 Other Funds Ltd                      | -                      | 11,556,832                            | -                                       | 11,556,832                                 | 11,556,832                     | 12,108,907                               |
| All Funds                                 | -                      | 11,682,832                            | -                                       | 11,682,832                                 | 11,682,832                     | 12,234,907                               |
| <b>1060 Transfer from General Fund</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 14,814,944             | 18,644,243                            | -                                       | 18,644,243                                 | 18,644,243                     | 14,829,368                               |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 2,985,442              | 2,928,382                             | -                                       | 2,928,382                                  | 1,402,284                      | 1,402,284                                |
| <b>1107 Tsfr From Administrative Svcs</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4400 Lottery Funds Ltd                    | 151,933,659            | 152,543,115                           | -                                       | 152,543,115                                | 160,913,509                    | 181,416,101                              |
| 4430 Lottery Funds Debt Svc Ltd           | 43,487,421             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |

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| <b>DESCRIPTION</b>                            | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd             | 5,501,338              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd                 | 7,352,154              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                     | 208,274,572            | 196,893,726                           | -                                       | 196,893,726                                | 193,290,819                    | 213,793,411                              |
| <b>1123 Tsfr From OR Business Development</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 10,000,000             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1150 Tsfr From Revenue, Dept of</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 1,404,283              | 2,092,654                             | -                                       | 2,092,654                                  | 1,898,681                      | 8,101,336                                |
| <b>1170 Tsfr From Treasury, Or State</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 206,046                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1471 Tsfr From Employment Dept</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 45,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1581 Tsfr From Education, Dept of</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 22,239,458             | 12,913,764                            | -                                       | 12,913,764                                 | 12,966,248                     | 13,546,539                               |
| <b>TOTAL TRANSFERS IN</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                             | -                      | 126,000                               | -                                       | 126,000                                    | 126,000                        | 126,000                                  |
| 4400 Lottery Funds Ltd                        | 151,933,659            | 152,543,115                           | -                                       | 152,543,115                                | 160,913,509                    | 181,416,101                              |
| 4430 Lottery Funds Debt Svc Ltd               | 50,452,898             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |
| 3230 Other Funds Debt Svc Non-Ltd             | 5,660,122              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                          | 51,738,921             | 48,142,896                            | -                                       | 48,142,896                                 | 46,468,288                     | 49,988,434                               |
| 3430 Other Funds Debt Svc Ltd                 | 7,352,154              | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL TRANSFERS IN</b>                 | <b>\$267,137,754</b>   | <b>\$245,162,622</b>                  | <b>-</b>                                | <b>\$245,162,622</b>                       | <b>\$239,885,107</b>           | <b>\$263,907,845</b>                     |
| <b>REVENUES</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 2,612,947,622          | 2,772,210,370                         | 4,553,231                               | 2,776,763,601                              | 2,779,075,986                  | 3,029,076,029                            |
| 8030 General Fund Debt Svc                | 308,899,282            | 365,787,381                           | (3,160,351)                             | 362,627,030                                | 423,363,930                    | 423,363,930                              |
| 4400 Lottery Funds Ltd                    | 151,933,659            | 152,543,115                           | -                                       | 152,543,115                                | 160,913,509                    | 181,416,101                              |
| 4430 Lottery Funds Debt Svc Ltd           | 51,380,834             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |
| 3020 Other Funds Cap Construct            | 371,213,551            | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3200 Other Funds Non-Ltd                  | 1,355,103              | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3230 Other Funds Debt Svc Non-Ltd         | 456,221,092            | 193,596,819                           | (1,379,205)                             | 192,217,614                                | 200,637,810                    | 200,637,810                              |
| 3400 Other Funds Ltd                      | 102,485,838            | 92,244,221                            | 5,120,541                               | 97,364,762                                 | 94,764,495                     | 87,561,273                               |
| 3430 Other Funds Debt Svc Ltd             | 25,562,767             | 16,248,408                            | 1,334,758                               | 17,583,166                                 | 2,669,260                      | 2,669,260                                |
| 6200 Federal Funds Non-Ltd                | 3,490,474              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6230 Federal Funds Debt Svc NL            | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| 6400 Federal Funds Ltd                    | 90,425,097             | 145,977,011                           | 430,888                                 | 146,407,899                                | 146,834,840                    | 159,191,676                              |
| <b>TOTAL REVENUES</b>                     | <b>\$4,179,923,472</b> | <b>\$4,281,340,091</b>                | <b>\$63,100,862</b>                     | <b>\$4,344,440,953</b>                     | <b>\$3,865,223,442</b>         | <b>\$4,140,879,691</b>                   |
| <b>TRANSFERS OUT</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>2010 Transfer Out - Intrafund</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | (43,748)               | (7,021)                               | -                                       | (7,021)                                    | -                              | -                                        |
| <b>2040 Transfer Out Lottery Proceeds</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | (7,203,794)            | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>2107 Tsfr To Administrative Svcs</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd           | (1,353,852)            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd               | (35,057)               | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | (1,388,909)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>2121 Tsfr To Governor, Office of the</b> |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                      | -                      | (200,000)                             | -                                       | (200,000)                                  | (208,147)                      | -                                        |
| <b>TOTAL TRANSFERS OUT</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd             | (7,203,794)            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd           | (1,353,852)            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                        | (43,748)               | (7,021)                               | -                                       | (7,021)                                    | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd               | (35,057)               | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | -                      | (200,000)                             | -                                       | (200,000)                                  | (208,147)                      | -                                        |
| <b>TOTAL TRANSFERS OUT</b>                  | <b>(\$8,636,451)</b>   | <b>(\$207,021)</b>                    | <b>-</b>                                | <b>(\$207,021)</b>                         | <b>(\$208,147)</b>             | <b>-</b>                                 |
| <b>AVAILABLE REVENUES</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 2,612,947,622          | 2,772,210,370                         | 4,553,231                               | 2,776,763,601                              | 2,779,075,986                  | 3,029,076,029                            |
| 8030 General Fund Debt Svc                  | 308,899,282            | 365,787,381                           | (3,160,351)                             | 362,627,030                                | 423,363,930                    | 423,363,930                              |
| 4400 Lottery Funds Ltd                      | 157,888,432            | 160,913,509                           | -                                       | 160,913,509                                | 162,913,509                    | 183,416,101                              |
| 4430 Lottery Funds Debt Svc Ltd             | 44,781,886             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |
| 3020 Other Funds Cap Construct              | 371,213,551            | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3200 Other Funds Non-Ltd                    | 1,927,918              | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 455,139,595            | 193,596,819                           | (1,379,205)                             | 192,217,614                                | 200,637,810                    | 200,637,810                              |
| 3400 Other Funds Ltd              | 279,966,903            | 198,011,164                           | 5,120,541                               | 203,131,705                                | 121,980,775                    | 114,777,553                              |
| 3430 Other Funds Debt Svc Ltd     | 34,279,654             | 16,248,408                            | 1,334,758                               | 17,583,166                                 | 2,669,260                      | 2,669,260                                |
| 6200 Federal Funds Non-Ltd        | 3,576,949              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| 6400 Federal Funds Ltd            | 93,507,227             | 145,777,011                           | 430,888                                 | 146,207,899                                | 146,626,693                    | 159,191,676                              |
| <b>TOTAL AVAILABLE REVENUES</b>   | <b>\$4,368,137,172</b> | <b>\$4,395,277,428</b>                | <b>\$63,100,862</b>                     | <b>\$4,458,378,290</b>                     | <b>\$3,894,231,575</b>         | <b>\$4,170,095,971</b>                   |

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                            |            |            |           |            |            |            |
|----------------------------|------------|------------|-----------|------------|------------|------------|
| 8000 General Fund          | 22,645,709 | 26,369,681 | 1,712,427 | 28,082,108 | 29,258,790 | 29,283,860 |
| 3400 Other Funds Ltd       | 7,522,085  | 9,005,154  | 632,914   | 9,638,068  | 7,757,503  | 7,758,468  |
| 6200 Federal Funds Non-Ltd | 57,631     | -          | -         | -          | -          | -          |
| 6400 Federal Funds Ltd     | 4,735,889  | 6,830,118  | 444,281   | 7,274,399  | 7,460,691  | 7,439,576  |
| All Funds                  | 34,961,314 | 42,204,953 | 2,789,622 | 44,994,575 | 44,476,984 | 44,481,904 |

**3160 Temporary Appointments**

|                        |         |         |   |         |         |         |
|------------------------|---------|---------|---|---------|---------|---------|
| 8000 General Fund      | 108,930 | 258,348 | - | 258,348 | 258,348 | 271,007 |
| 3400 Other Funds Ltd   | 193,481 | 2,686   | - | 2,686   | 2,686   | 2,818   |
| 6400 Federal Funds Ltd | 2,186   | 5,947   | - | 5,947   | 5,947   | 6,240   |

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| <i>DESCRIPTION</i>                 | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                          | 304,597                | 266,981                               | -                                       | 266,981                                    | 266,981                        | 280,065                                  |
| <b>3170 Overtime Payments</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 21,291                 | 4,639                                 | -                                       | 4,639                                      | 4,639                          | 4,864                                    |
| 3400 Other Funds Ltd               | 25,268                 | 1,037                                 | -                                       | 1,037                                      | 1,037                          | 1,087                                    |
| 6400 Federal Funds Ltd             | 4,453                  | 949                                   | -                                       | 949                                        | 949                            | 995                                      |
| All Funds                          | 51,012                 | 6,625                                 | -                                       | 6,625                                      | 6,625                          | 6,946                                    |
| <b>3180 Shift Differential</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 173                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd               | 541                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd             | 507                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 1,221                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3190 All Other Differential</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 131,649                | 55,093                                | -                                       | 55,093                                     | 55,093                         | 57,790                                   |
| 3400 Other Funds Ltd               | 54,454                 | 2,976                                 | -                                       | 2,976                                      | 2,976                          | 3,121                                    |
| 6400 Federal Funds Ltd             | 11,187                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 197,290                | 58,069                                | -                                       | 58,069                                     | 58,069                         | 60,911                                   |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 22,907,752             | 26,687,761                            | 1,712,427                               | 28,400,188                                 | 29,576,870                     | 29,617,521                               |
| 3400 Other Funds Ltd               | 7,795,829              | 9,011,853                             | 632,914                                 | 9,644,767                                  | 7,764,202                      | 7,765,494                                |
| 6200 Federal Funds Non-Ltd         | 57,631                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd             | 4,754,222              | 6,837,014                             | 444,281                                 | 7,281,295                                  | 7,467,587                      | 7,446,811                                |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$35,515,434</b>    | <b>\$42,536,628</b>                   | <b>\$2,789,622</b>                      | <b>\$45,326,250</b>                        | <b>\$44,808,659</b>            | <b>\$44,829,826</b>                      |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 3,909                  | 8,476                                 | -                                       | 8,476                                      | 9,303                          | 9,254                                    |
| 3400 Other Funds Ltd                      | (744)                  | 2,908                                 | -                                       | 2,908                                      | 2,512                          | 2,510                                    |
| 6200 Federal Funds Non-Ltd                | 12                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 2,675                  | 2,116                                 | -                                       | 2,116                                      | 2,323                          | 2,373                                    |
| All Funds                                 | 5,852                  | 13,500                                | -                                       | 13,500                                     | 14,138                         | 14,137                                   |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 4,241,328              | 5,558,628                             | -                                       | 5,558,628                                  | 7,245,048                      | 7,251,963                                |
| 3400 Other Funds Ltd                      | 1,438,901              | 1,895,524                             | -                                       | 1,895,524                                  | 1,918,648                      | 1,918,935                                |
| 6200 Federal Funds Non-Ltd                | 10,680                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 926,710                | 1,405,450                             | -                                       | 1,405,450                                  | 1,807,150                      | 1,801,939                                |
| All Funds                                 | 6,617,619              | 8,859,602                             | -                                       | 8,859,602                                  | 10,970,846                     | 10,972,837                               |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 1,091,979              | 993,614                               | -                                       | 993,614                                    | -                              | -                                        |
| 3400 Other Funds Ltd                      | 368,163                | 282,460                               | -                                       | 282,460                                    | -                              | -                                        |
| 6200 Federal Funds Non-Ltd                | 2,738                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 232,971                | 271,522                               | (1,166)                                 | 270,356                                    | -                              | -                                        |
| All Funds                                 | 1,695,851              | 1,547,596                             | (1,166)                                 | 1,546,430                                  | -                              | -                                        |

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| <b>DESCRIPTION</b>                              | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3230 Social Security Taxes</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 1,712,050              | 2,011,102                             | -                                       | 2,011,102                                  | 2,225,426                      | 2,228,535                                |
| 3400 Other Funds Ltd                            | 589,068                | 685,259                               | -                                       | 685,259                                    | 591,426                        | 591,524                                  |
| 6200 Federal Funds Non-Ltd                      | 4,394                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 356,905                | 518,160                               | -                                       | 518,160                                    | 565,376                        | 563,791                                  |
| All Funds                                       | 2,662,417              | 3,214,521                             | -                                       | 3,214,521                                  | 3,382,228                      | 3,383,850                                |
| <b>3240 Unemployment Assessments</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 39,435                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                            | 276                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 71                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                       | 39,782                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 86,596                 | 103,706                               | -                                       | 103,706                                    | 114,842                        | 114,953                                  |
| 3400 Other Funds Ltd                            | 30,156                 | 35,768                                | -                                       | 35,768                                     | 30,884                         | 30,889                                   |
| 6200 Federal Funds Non-Ltd                      | 222                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 18,497                 | 26,412                                | -                                       | 26,412                                     | 28,866                         | 28,779                                   |
| All Funds                                       | 135,471                | 165,886                               | -                                       | 165,886                                    | 174,592                        | 174,621                                  |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 4,246                  | 4,949                                 | -                                       | 4,949                                      | 4,481                          | 4,454                                    |
| 3400 Other Funds Ltd                            | 477                    | 1,691                                 | -                                       | 1,691                                      | 1,211                          | 1,210                                    |
| 6200 Federal Funds Non-Ltd                      | 8                      | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd              | 703                    | 1,235                                 | -                                       | 1,235                                      | 1,125                          | 1,147                                    |
| All Funds                           | 5,434                  | 7,875                                 | -                                       | 7,875                                      | 6,817                          | 6,811                                    |
| <b>3260 Mass Transit Tax</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 145,213                | 156,868                               | -                                       | 156,868                                    | 156,868                        | 177,555                                  |
| 3400 Other Funds Ltd                | 46,992                 | 54,073                                | -                                       | 54,073                                     | 54,073                         | 46,588                                   |
| 6400 Federal Funds Ltd              | 349                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 192,554                | 210,941                               | -                                       | 210,941                                    | 210,941                        | 224,143                                  |
| <b>3270 Flexible Benefits</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 4,616,347              | 4,987,215                             | -                                       | 4,987,215                                  | 5,204,293                      | 5,177,626                                |
| 3400 Other Funds Ltd                | 1,494,213              | 1,712,401                             | -                                       | 1,712,401                                  | 1,407,784                      | 1,406,495                                |
| 6200 Federal Funds Non-Ltd          | 14,427                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 912,546                | 1,246,590                             | -                                       | 1,246,590                                  | 1,298,083                      | 1,326,039                                |
| All Funds                           | 7,037,533              | 7,946,206                             | -                                       | 7,946,206                                  | 7,910,160                      | 7,910,160                                |
| <b>3280 Other OPE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 32,025                 | 156                                   | -                                       | 156                                        | 156                            | 156                                      |
| 3400 Other Funds Ltd                | (24)                   | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 23                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 32,024                 | 156                                   | -                                       | 156                                        | 156                            | 156                                      |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 11,973,128             | 13,824,714                            | -                                       | 13,824,714                                 | 14,960,417                     | 14,964,496                               |
| 3400 Other Funds Ltd                | 3,967,478              | 4,670,084                             | -                                       | 4,670,084                                  | 4,006,538                      | 3,998,151                                |

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|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6200 Federal Funds Non-Ltd          | 32,481                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 2,451,450              | 3,471,485                             | (1,166)                                 | 3,470,319                                  | 3,702,923                      | 3,724,068                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$18,424,537</b>    | <b>\$21,966,283</b>                   | <b>(\$1,166)</b>                        | <b>\$21,965,117</b>                        | <b>\$22,669,878</b>            | <b>\$22,686,715</b>                      |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (1,278,382)                           | -                                       | (1,278,382)                                | (1,278,382)                    | (1,480,882)                              |
| 3400 Other Funds Ltd                | -                      | (360,276)                             | -                                       | (360,276)                                  | (360,276)                      | (388,275)                                |
| 6400 Federal Funds Ltd              | -                      | (341,835)                             | -                                       | (341,835)                                  | (341,835)                      | (372,341)                                |
| All Funds                           | -                      | (1,980,493)                           | -                                       | (1,980,493)                                | (1,980,493)                    | (2,241,498)                              |
| <b>TOTAL PERSONAL SERVICES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 34,880,880             | 39,234,093                            | 1,712,427                               | 40,946,520                                 | 43,258,905                     | 43,101,135                               |
| 3400 Other Funds Ltd                | 11,763,307             | 13,321,661                            | 632,914                                 | 13,954,575                                 | 11,410,464                     | 11,375,370                               |
| 6200 Federal Funds Non-Ltd          | 90,112                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 7,205,672              | 9,966,664                             | 443,115                                 | 10,409,779                                 | 10,828,675                     | 10,798,538                               |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$53,939,971</b>    | <b>\$62,522,418</b>                   | <b>\$2,788,456</b>                      | <b>\$65,310,874</b>                        | <b>\$65,498,044</b>            | <b>\$65,275,043</b>                      |
| <b>SERVICES &amp; SUPPLIES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 139,785                | 202,005                               | -                                       | 202,005                                    | 202,005                        | 221,547                                  |
| 3400 Other Funds Ltd                | 58,136                 | 362,478                               | -                                       | 362,478                                    | 362,478                        | 323,065                                  |
| 6400 Federal Funds Ltd              | 21,932                 | 121,615                               | -                                       | 121,615                                    | 121,615                        | 143,861                                  |

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|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                       | 219,853                | 686,098                               | -                                       | 686,098                                    | 686,098                        | 688,473                                  |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 94,239                 | 86,511                                | -                                       | 86,511                                     | 86,511                         | 88,620                                   |
| 3400 Other Funds Ltd            | 58,078                 | 54,311                                | -                                       | 54,311                                     | 54,311                         | 60,473                                   |
| 6400 Federal Funds Ltd          | 45,884                 | 170,308                               | -                                       | 170,308                                    | 170,308                        | 193,472                                  |
| All Funds                       | 198,201                | 311,130                               | -                                       | 311,130                                    | 311,130                        | 342,565                                  |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 282,917                | 369,251                               | -                                       | 369,251                                    | 369,251                        | 365,730                                  |
| 3400 Other Funds Ltd            | 128,178                | 174,888                               | -                                       | 174,888                                    | 174,888                        | 146,796                                  |
| 6200 Federal Funds Non-Ltd      | 371                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd          | 181,117                | 59,800                                | -                                       | 59,800                                     | 59,800                         | 71,828                                   |
| All Funds                       | 592,583                | 603,939                               | -                                       | 603,939                                    | 603,939                        | 584,354                                  |
| <b>4175 Office Expenses</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 73,331                 | 389,444                               | -                                       | 389,444                                    | 389,444                        | 385,941                                  |
| 3200 Other Funds Non-Ltd        | 58                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd            | 69,500                 | 200,951                               | -                                       | 200,951                                    | 200,951                        | 186,913                                  |
| 6400 Federal Funds Ltd          | 34,622                 | 123,279                               | -                                       | 123,279                                    | 123,279                        | 148,589                                  |
| All Funds                       | 177,511                | 713,674                               | -                                       | 713,674                                    | 713,674                        | 721,443                                  |
| <b>4200 Telecommunications</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 367,189                | 284,478                               | -                                       | 284,478                                    | 284,478                        | 284,078                                  |
| 3400 Other Funds Ltd            | 277,190                | 124,679                               | -                                       | 124,679                                    | 124,679                        | 93,707                                   |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                 | 56,268                 | 109,263                               | -                                       | 109,263                                    | 109,263                        | 128,752                                  |
| All Funds                              | 700,647                | 518,420                               | -                                       | 518,420                                    | 518,420                        | 506,537                                  |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 4,200,894              | 5,763,896                             | -                                       | 5,763,896                                  | 5,763,896                      | 7,296,246                                |
| 4400 Lottery Funds Ltd                 | 264                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd               | 269                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 75,681                 | 163,653                               | -                                       | 163,653                                    | 163,653                        | -                                        |
| 6400 Federal Funds Ltd                 | 40,926                 | 442,692                               | -                                       | 442,692                                    | 442,692                        | -                                        |
| All Funds                              | 4,318,034              | 6,370,241                             | -                                       | 6,370,241                                  | 6,370,241                      | 7,296,246                                |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 47,125                 | 76,112                                | -                                       | 76,112                                     | 76,112                         | 72,122                                   |
| 3400 Other Funds Ltd                   | 183                    | 1,414,359                             | (4,520)                                 | 1,409,839                                  | 1,409,839                      | 1,437,075                                |
| 6400 Federal Funds Ltd                 | 1,441                  | 7,162                                 | -                                       | 7,162                                      | 7,162                          | 8,039                                    |
| All Funds                              | 48,749                 | 1,497,633                             | (4,520)                                 | 1,493,113                                  | 1,493,113                      | 1,517,236                                |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 58,789                 | 121,164                               | -                                       | 121,164                                    | 121,164                        | 125,669                                  |
| 3400 Other Funds Ltd                   | 4,540                  | 79,468                                | -                                       | 79,468                                     | 79,468                         | 79,646                                   |
| 6400 Federal Funds Ltd                 | 16,613                 | 33,101                                | -                                       | 33,101                                     | 33,101                         | 37,313                                   |
| All Funds                              | 79,942                 | 233,733                               | -                                       | 233,733                                    | 233,733                        | 242,628                                  |
| <b>4300 Professional Services</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 2,406,340              | 4,359,020                             | (95,170)                                | 4,263,850                                  | 4,263,850                      | 4,533,078                                |



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| <b>DESCRIPTION</b>                           | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                         | 448,252                | 1,617,086                             | -                                       | 1,617,086                                  | 1,617,086                      | 1,897,772                                |
| 6400 Federal Funds Ltd                       | 806,474                | 5,081,992                             | (12,227)                                | 5,069,765                                  | 5,069,765                      | 5,541,254                                |
| All Funds                                    | 3,661,066              | 11,058,098                            | (107,397)                               | 10,950,701                                 | 10,950,701                     | 11,972,104                               |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 222,389                | 540,443                               | -                                       | 540,443                                    | 540,443                        | 587,705                                  |
| 4400 Lottery Funds Ltd                       | 40,250                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 424,196                | 154,450                               | -                                       | 154,450                                    | 154,450                        | 171,814                                  |
| 6400 Federal Funds Ltd                       | (33,609)               | 169,201                               | -                                       | 169,201                                    | 169,201                        | 184,937                                  |
| All Funds                                    | 653,226                | 864,094                               | -                                       | 864,094                                    | 864,094                        | 944,456                                  |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 337,675                | 179,412                               | -                                       | 179,412                                    | 179,412                        | 211,459                                  |
| 3400 Other Funds Ltd                         | 223,911                | 52,311                                | -                                       | 52,311                                     | 52,311                         | 77,188                                   |
| 6200 Federal Funds Non-Ltd                   | 5,077                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | 41,490                 | 30,714                                | -                                       | 30,714                                     | 30,714                         | 33,570                                   |
| All Funds                                    | 608,153                | 262,437                               | -                                       | 262,437                                    | 262,437                        | 322,217                                  |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 213                    | 42,781                                | -                                       | 42,781                                     | 42,781                         | 44,557                                   |
| 3400 Other Funds Ltd                         | 89                     | 21,808                                | -                                       | 21,808                                     | 21,808                         | 21,154                                   |
| 6400 Federal Funds Ltd                       | 3                      | 2,956                                 | -                                       | 2,956                                      | 2,956                          | 3,102                                    |
| All Funds                                    | 305                    | 67,545                                | -                                       | 67,545                                     | 67,545                         | 68,813                                   |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |

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| <b>DESCRIPTION</b>                         | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                          | 677,156                | 530,032                               | -                                       | 530,032                                    | 530,032                        | 534,773                                  |
| 3400 Other Funds Ltd                       | 84,246                 | 35,800                                | -                                       | 35,800                                     | 35,800                         | 53,166                                   |
| 6400 Federal Funds Ltd                     | 115,330                | 43,388                                | -                                       | 43,388                                     | 43,388                         | 53,398                                   |
| All Funds                                  | 876,732                | 609,220                               | -                                       | 609,220                                    | 609,220                        | 641,337                                  |
| <b>4425 Facilities Rental and Taxes</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 1,336,887              | 1,389,628                             | -                                       | 1,389,628                                  | 1,389,628                      | 1,071,654                                |
| 3400 Other Funds Ltd                       | 189,471                | 395,985                               | -                                       | 395,985                                    | 395,985                        | 299,743                                  |
| 6400 Federal Funds Ltd                     | 69,276                 | 380,774                               | -                                       | 380,774                                    | 380,774                        | 711,602                                  |
| All Funds                                  | 1,595,634              | 2,166,387                             | -                                       | 2,166,387                                  | 2,166,387                      | 2,082,999                                |
| <b>4475 Facilities Maintenance</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 158,072                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 21,079                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 7,578                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 186,729                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 117,530                | 19,419                                | -                                       | 19,419                                     | 19,419                         | 20,370                                   |
| 3200 Other Funds Non-Ltd                   | 738,287                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                       | 103,592                | 249,197                               | -                                       | 249,197                                    | 249,197                        | 266,409                                  |
| 6400 Federal Funds Ltd                     | 27,045                 | 17,602                                | -                                       | 17,602                                     | 17,602                         | 18,465                                   |
| All Funds                                  | 986,454                | 886,218                               | -                                       | 886,218                                    | 886,218                        | 905,244                                  |
| <b>4600 Intra-agency Charges</b>           |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                      | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                    | -                      | 33,973                                | -                                       | 33,973                                     | 33,973                         | 35,638                                   |
| <b>4625 Other COP Costs</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                    | 1,268,115              | 98,990                                | -                                       | 98,990                                     | 98,990                         | -                                        |
| <b>4650 Other Services and Supplies</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 32,849                 | 3,038,289                             | 2,935,974                               | 5,974,263                                  | 5,974,263                      | 3,829,771                                |
| 8030 General Fund Debt Svc              | (1)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3020 Other Funds Cap Construct          | 290,456,294            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd                | 1,052,917              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd       | 129,986,489            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                    | 453,059                | 6,088,695                             | 4,492,147                               | 10,580,842                                 | 10,580,842                     | 1,027,138                                |
| 3430 Other Funds Debt Svc Ltd           | -                      | 3,812,147                             | -                                       | 3,812,147                                  | -                              | -                                        |
| 6400 Federal Funds Ltd                  | 13,053                 | 185,664                               | -                                       | 185,664                                    | 185,664                        | 305,028                                  |
| All Funds                               | 421,994,660            | 13,124,795                            | 7,428,121                               | 20,552,916                                 | 16,740,769                     | 5,161,937                                |
| <b>4700 Expendable Prop 250 - 5000</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 6,304                  | 295,005                               | -                                       | 295,005                                    | 295,005                        | 303,457                                  |
| 3400 Other Funds Ltd                    | 820                    | 159,548                               | -                                       | 159,548                                    | 159,548                        | 145,271                                  |
| 6400 Federal Funds Ltd                  | 900                    | 7,628                                 | -                                       | 7,628                                      | 7,628                          | 8,001                                    |
| All Funds                               | 8,024                  | 462,181                               | -                                       | 462,181                                    | 462,181                        | 456,729                                  |
| <b>4715 IT Expendable Property</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 756,961                | 92,756                                | -                                       | 92,756                                     | 92,756                         | 96,301                                   |
| 3400 Other Funds Ltd                    | 606,293                | 46,175                                | -                                       | 46,175                                     | 46,175                         | 61,937                                   |

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| <b>DESCRIPTION</b>                   | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd               | 540,644                | 39,287                                | -                                       | 39,287                                     | 39,287                         | 41,211                                   |
| All Funds                            | 1,903,898              | 178,218                               | -                                       | 178,218                                    | 178,218                        | 199,449                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 11,316,645             | 17,779,646                            | 2,840,804                               | 20,620,450                                 | 20,620,450                     | 20,073,078                               |
| 8030 General Fund Debt Svc           | (1)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 4400 Lottery Funds Ltd               | 40,514                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3020 Other Funds Cap Construct       | 290,456,294            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd             | 1,791,531              | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3230 Other Funds Debt Svc Non-Ltd    | 129,986,489            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                 | 4,494,609              | 11,528,805                            | 4,487,627                               | 16,016,432                                 | 16,016,432                     | 6,384,905                                |
| 3430 Other Funds Debt Svc Ltd        | -                      | 3,812,147                             | -                                       | 3,812,147                                  | -                              | -                                        |
| 6200 Federal Funds Non-Ltd           | 5,448                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd               | 1,986,987              | 7,026,426                             | (12,227)                                | 7,014,199                                  | 7,014,199                      | 7,632,422                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$440,078,516</b>   | <b>\$40,747,024</b>                   | <b>\$7,316,204</b>                      | <b>\$48,063,228</b>                        | <b>\$44,251,081</b>            | <b>\$34,690,405</b>                      |
| <b>CAPITAL OUTLAY</b>                |                        |                                       |                                         |                                            |                                |                                          |
| <b>5900 Other Capital Outlay</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 4,146,015              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                 | 4,919,934              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd               | 274,577                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                            | 9,340,526              | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                 | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>SPECIAL PAYMENTS</b>            |                        |                                       |                                         |                                            |                                |                                          |
| <b>6020 Dist to Counties</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd               | 5,372                  | 78,475                                | -                                       | 78,475                                     | 78,475                         | 85,773                                   |
| 6400 Federal Funds Ltd             | -                      | 10,397                                | -                                       | 10,397                                     | 10,397                         | -                                        |
| All Funds                          | 5,372                  | 88,872                                | -                                       | 88,872                                     | 88,872                         | 85,773                                   |
| <b>6025 Dist to Other Gov Unit</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd               | 146,010                | 116,448                               | -                                       | 116,448                                    | 116,448                        | 127,278                                  |
| 6200 Federal Funds Non-Ltd         | -                      | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd             | -                      | 1,063,292                             | -                                       | 1,063,292                                  | 1,063,292                      | 1,162,178                                |
| All Funds                          | 146,010                | 21,716,042                            | -                                       | 21,716,042                                 | 21,716,042                     | 21,825,758                               |
| <b>6030 Dist to Non-Gov Units</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 24,307,906             | 2,068,966                             | -                                       | 2,068,966                                  | 2,068,966                      | 2,261,380                                |
| 3400 Other Funds Ltd               | 55,448,384             | 12,776,445                            | -                                       | 12,776,445                                 | 12,776,445                     | 13,964,656                               |
| 6200 Federal Funds Non-Ltd         | 3,424,551              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd             | 65,401,821             | 107,719,799                           | -                                       | 107,719,799                                | 107,719,799                    | 124,617,355                              |
| All Funds                          | 148,582,662            | 122,565,210                           | -                                       | 122,565,210                                | 122,565,210                    | 140,843,391                              |
| <b>6035 Dist to Individuals</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 242,356,683            | 310,286,307                           | -                                       | 310,286,307                                | 310,286,307                    | 346,940,222                              |
| 4400 Lottery Funds Ltd             | 101,447,560            | 94,000,000                            | -                                       | 94,000,000                                 | 94,000,000                     | 98,988,812                               |
| 3400 Other Funds Ltd               | 74,288,250             | 26,466,056                            | -                                       | 26,466,056                                 | 26,466,056                     | 24,883,299                               |
| All Funds                          | 418,092,493            | 430,752,363                           | -                                       | 430,752,363                                | 430,752,363                    | 470,812,333                              |

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| <b>DESCRIPTION</b>                           | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>6040 Dist to Local School Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 1,166,603              | 1,398,411                             | -                                       | 1,398,411                                  | 1,398,411                      | 1,562,026                                |
| 3400 Other Funds Ltd                         | 1,086,612              | 923,367                               | -                                       | 923,367                                    | 923,367                        | 1,009,240                                |
| All Funds                                    | 2,253,215              | 2,321,778                             | -                                       | 2,321,778                                  | 2,321,778                      | 2,571,266                                |
| <b>6045 Dist to Comm College Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 819,192,535            | 858,854,117                           | -                                       | 858,854,117                                | 858,854,117                    | 976,601,391                              |
| 3020 Other Funds Cap Construct               | 5,351,459              | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| 3400 Other Funds Ltd                         | 23,396,757             | 12,368,822                            | -                                       | 12,368,822                                 | 12,368,822                     | 13,025,640                               |
| 6400 Federal Funds Ltd                       | 12,348,875             | 17,850,620                            | -                                       | 17,850,620                                 | 17,850,620                     | 12,434,331                               |
| All Funds                                    | 860,289,626            | 909,073,559                           | -                                       | 909,073,559                                | 889,073,559                    | 1,002,061,362                            |
| <b>6048 Spc Pmt to Public Universities</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 1,305,623,281          | 235,579,339                           | -                                       | 235,579,339                                | 235,579,339                    | 1,421,848,317                            |
| 4400 Lottery Funds Ltd                       | 54,736,007             | 53,184,786                            | -                                       | 53,184,786                                 | 53,184,786                     | 82,427,289                               |
| 3020 Other Funds Cap Construct               | 75,405,798             | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| 3400 Other Funds Ltd                         | 9,454,873              | 6,121,793                             | -                                       | 6,121,793                                  | 6,121,793                      | 6,551,126                                |
| 6230 Federal Funds Debt Svc NL               | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| All Funds                                    | 1,449,228,112          | 752,131,771                           | 56,201,000                              | 808,332,771                                | 298,335,918                    | 1,514,276,732                            |
| <b>6050 Dist to Non-Profit Organizations</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 3,144,935              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 154,844                | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | -                      | 1,941,697                             | -                                       | 1,941,697                                  | 1,941,697                      | 2,122,275                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <b>DESCRIPTION</b>                             | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                      | 3,299,779              | 1,941,697                             | -                                       | 1,941,697                                  | 1,941,697                      | 2,122,275                                |
| <b>6060 Intra-Agency Gen Fund Transfer</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                              | 14,803,018             | 18,644,243                            | -                                       | 18,644,243                                 | 18,644,243                     | 14,829,368                               |
| 4400 Lottery Funds Ltd                         | 11,926                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                      | 14,814,944             | 18,644,243                            | -                                       | 18,644,243                                 | 18,644,243                     | 14,829,368                               |
| <b>6065 Loan Repaid To State Agencies</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                              | -                      | 13,119,216                            | -                                       | 13,119,216                                 | 13,119,216                     | 13,762,058                               |
| <b>6085 Other Special Payments</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                              | -                      | 1,274,494,029                         | -                                       | 1,274,494,029                              | 1,274,494,029                  | 30,629,788                               |
| 4400 Lottery Funds Ltd                         | -                      | 13,728,723                            | -                                       | 13,728,723                                 | 13,728,723                     | -                                        |
| 3400 Other Funds Ltd                           | -                      | 105,199,197                           | -                                       | 105,199,197                                | 105,199,197                    | 31,133,523                               |
| All Funds                                      | -                      | 1,393,421,949                         | -                                       | 1,393,421,949                              | 1,393,421,949                  | 61,763,311                               |
| <b>6121 Spc Pmt to Governor, Office of the</b> |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                         | 153,184                | -                                     | -                                       | -                                          | -                              | 208,147                                  |
| <b>6291 Spc Pmt to Corrections, Dept of</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                              | 98,276                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                         | 318,756                | 198,014                               | -                                       | 198,014                                    | 198,014                        | 216,430                                  |
| All Funds                                      | 417,032                | 198,014                               | -                                       | 198,014                                    | 198,014                        | 216,430                                  |
| <b>6581 Spc Pmt to Education, Dept of</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                              | 868,498                | 752,003                               | -                                       | 752,003                                    | 752,003                        | -                                        |
| 3400 Other Funds Ltd                           | 1,170,952              | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                               | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                        | 2,039,450              | 752,003                               | -                                       | 752,003                                    | 752,003                        | -                                        |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | 140,792,377            | -                                     | -                                       | -                                          | -                              | 157,467,266                              |
| 3400 Other Funds Ltd                             | 271,975                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                        | 141,064,352            | -                                     | -                                       | -                                          | -                              | 157,467,266                              |
| <b>TOTAL SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | 2,552,354,112          | 2,715,196,631                         | -                                       | 2,715,196,631                              | 2,715,196,631                  | 2,965,901,816                            |
| 4400 Lottery Funds Ltd                           | 156,195,493            | 160,913,509                           | -                                       | 160,913,509                                | 160,913,509                    | 181,416,101                              |
| 3020 Other Funds Cap Construct                   | 80,757,257             | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3400 Other Funds Ltd                             | 165,424,029            | 164,050,603                           | -                                       | 164,050,603                                | 164,050,603                    | 90,780,535                               |
| 6200 Federal Funds Non-Ltd                       | 3,424,551              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6230 Federal Funds Debt Svc NL                   | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| 6400 Federal Funds Ltd                           | 78,222,636             | 128,783,819                           | -                                       | 128,783,819                                | 128,783,819                    | 140,760,716                              |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>\$3,040,386,231</b> | <b>\$3,666,726,717</b>                | <b>\$56,201,000</b>                     | <b>\$3,722,927,717</b>                     | <b>\$3,192,930,864</b>         | <b>\$3,402,845,470</b>                   |
| <b>DEBT SERVICE</b>                              |                        |                                       |                                         |                                            |                                |                                          |
| <b>7050 Pmt To Ret Bond Escrow</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd                | 129,129,347            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>7100 Principal - Bonds</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc                       | 174,195,444            | 204,239,040                           | (3,160,351)                             | 201,078,689                                | 229,780,300                    | 229,780,300                              |
| 4430 Lottery Funds Debt Svc Ltd                  | 17,432,519             | 37,546,802                            | -                                       | 37,546,802                                 | 27,472,410                     | 27,472,410                               |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 119,395,000            | 126,770,006                           | (1,379,205)                             | 125,390,801                                | 124,605,050                    | 124,605,050                              |
| 3430 Other Funds Debt Svc Ltd     | 15,944,900             | 7,715,750                             | 1,334,758                               | 9,050,508                                  | 1,855,000                      | 1,855,000                                |
| All Funds                         | 326,967,863            | 376,271,598                           | (3,204,798)                             | 373,066,800                                | 383,712,760                    | 383,712,760                              |
| <b>7150 Interest - Bonds</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 134,598,942            | 161,548,341                           | -                                       | 161,548,341                                | 193,583,630                    | 193,583,630                              |
| 4430 Lottery Funds Debt Svc Ltd   | 10,031,534             | 6,803,809                             | -                                       | 6,803,809                                  | 4,904,900                      | 4,904,900                                |
| 3230 Other Funds Debt Svc Non-Ltd | 71,064,723             | 66,826,813                            | -                                       | 66,826,813                                 | 76,032,760                     | 76,032,760                               |
| 3430 Other Funds Debt Svc Ltd     | 18,334,754             | 4,720,511                             | -                                       | 4,720,511                                  | 814,260                        | 814,260                                  |
| All Funds                         | 234,029,953            | 239,899,474                           | -                                       | 239,899,474                                | 275,335,550                    | 275,335,550                              |
| <b>7300 Principal - Loans</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd   | 16,827,184             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL DEBT SERVICE</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 308,794,386            | 365,787,381                           | (3,160,351)                             | 362,627,030                                | 423,363,930                    | 423,363,930                              |
| 4430 Lottery Funds Debt Svc Ltd   | 44,291,237             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |
| 3230 Other Funds Debt Svc Non-Ltd | 319,589,070            | 193,596,819                           | (1,379,205)                             | 192,217,614                                | 200,637,810                    | 200,637,810                              |
| 3430 Other Funds Debt Svc Ltd     | 34,279,654             | 12,436,261                            | 1,334,758                               | 13,771,019                                 | 2,669,260                      | 2,669,260                                |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$706,954,347</b>   | <b>\$616,171,072</b>                  | <b>(\$3,204,798)</b>                    | <b>\$612,966,274</b>                       | <b>\$659,048,310</b>           | <b>\$659,048,310</b>                     |
| <b>EXPENDITURES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                 | 2,602,697,652          | 2,772,210,370                         | 4,553,231                               | 2,776,763,601                              | 2,779,075,986                  | 3,029,076,029                            |
| 8030 General Fund Debt Svc        | 308,794,385            | 365,787,381                           | (3,160,351)                             | 362,627,030                                | 423,363,930                    | 423,363,930                              |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 4400 Lottery Funds Ltd            | 156,236,007            | 160,913,509                           | -                                       | 160,913,509                                | 160,913,509                    | 181,416,101                              |
| 4430 Lottery Funds Debt Svc Ltd   | 44,291,237             | 44,350,611                            | -                                       | 44,350,611                                 | 32,377,310                     | 32,377,310                               |
| 3020 Other Funds Cap Construct    | 371,213,551            | 469,447,853                           | 60,100,000                              | 529,547,853                                | -                              | -                                        |
| 3200 Other Funds Non-Ltd          | 1,791,531              | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3230 Other Funds Debt Svc Non-Ltd | 449,575,559            | 193,596,819                           | (1,379,205)                             | 192,217,614                                | 200,637,810                    | 200,637,810                              |
| 3400 Other Funds Ltd              | 186,601,879            | 188,901,069                           | 5,120,541                               | 194,021,610                                | 191,477,499                    | 108,540,810                              |
| 3430 Other Funds Debt Svc Ltd     | 34,279,654             | 16,248,408                            | 1,334,758                               | 17,583,166                                 | 2,669,260                      | 2,669,260                                |
| 6200 Federal Funds Non-Ltd        | 3,520,111              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| 6400 Federal Funds Ltd            | 87,689,872             | 145,776,909                           | 430,888                                 | 146,207,797                                | 146,626,693                    | 159,191,676                              |
| <b>TOTAL EXPENDITURES</b>         | <b>\$4,250,699,591</b> | <b>\$4,386,167,231</b>                | <b>\$63,100,862</b>                     | <b>\$4,449,268,093</b>                     | <b>\$3,961,728,299</b>         | <b>\$4,161,859,228</b>                   |

**REVERSIONS****9900 Reversions**

|                            |              |   |   |   |   |   |
|----------------------------|--------------|---|---|---|---|---|
| 8000 General Fund          | (10,249,970) | - | - | - | - | - |
| 8030 General Fund Debt Svc | (104,897)    | - | - | - | - | - |
| All Funds                  | (10,354,867) | - | - | - | - | - |

**ENDING BALANCE**

|                            |           |   |   |   |           |           |
|----------------------------|-----------|---|---|---|-----------|-----------|
| 8000 General Fund          | -         | - | - | - | -         | -         |
| 8030 General Fund Debt Svc | -         | - | - | - | -         | -         |
| 4400 Lottery Funds Ltd     | 1,652,425 | - | - | - | 2,000,000 | 2,000,000 |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| <b>DESCRIPTION</b>                | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 4430 Lottery Funds Debt Svc Ltd   | 490,649                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3020 Other Funds Cap Construct    | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd          | 136,387                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | 5,564,036              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd              | 93,365,024             | 9,110,095                             | -                                       | 9,110,095                                  | (69,496,724)                   | 6,236,743                                |
| 3430 Other Funds Debt Svc Ltd     | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6200 Federal Funds Non-Ltd        | 56,838                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6230 Federal Funds Debt Svc NL    | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd            | 5,817,355              | 102                                   | -                                       | 102                                        | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>       | <b>\$107,082,714</b>   | <b>\$9,110,197</b>                    | <b>-</b>                                | <b>\$9,110,197</b>                         | <b>(\$67,496,724)</b>          | <b>\$8,236,743</b>                       |

**AUTHORIZED POSITIONS**

|                              |     |     |   |     |     |     |
|------------------------------|-----|-----|---|-----|-----|-----|
| 8150 Class/Unclass Positions | 196 | 198 | - | 198 | 187 | 187 |
|------------------------------|-----|-----|---|-----|-----|-----|

**AUTHORIZED FTE POSITIONS**

|                                  |        |        |   |        |        |        |
|----------------------------------|--------|--------|---|--------|--------|--------|
| 8250 Class/Unclass FTE Positions | 185.63 | 186.34 | - | 186.34 | 178.08 | 178.08 |
|----------------------------------|--------|--------|---|--------|--------|--------|

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-101-00-00-00000****HECC Operations**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 671,643                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | 4,829,923              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | 741,019                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 6,242,585              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | (671,643)              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | (4,829,923)            | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | (741,019)              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | (6,242,585)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           | -                      | -                                     | -                                       | -                                          | -                              | -                                        |

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Support to Community Colleges

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-102-00-00-00000

| DESCRIPTION                       | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| BEGINNING BALANCE                 |                 |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance            |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | 8,729           | -                             | -                              | -                                 | -                      | -                                |
| 0030 Beginning Balance Adjustment |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | (8,729)         | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           |                 |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd              | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           | -               | -                             | -                              | -                                 | -                      | -                                |

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Student Assistance

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-109-00-00-00000

| DESCRIPTION                       | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| BEGINNING BALANCE                 |                 |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance            |                 |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd            | 14,784,913      | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | 31,238,308      | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | 46,023,221      | -                             | -                              | -                                 | -                      | -                                |
| 0030 Beginning Balance Adjustment |                 |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd            | (14,784,913)    | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | (31,238,308)    | -                             | -                              | -                                 | -                      | -                                |
| All Funds                         | (46,023,221)    | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           |                 |                               |                                |                                   |                        |                                  |
| 4400 Lottery Funds Ltd            | -               | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd              | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           | -               | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-110-00-00-00000****Workforce and Other Special Payments**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 47,859                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6200 Federal Funds Non-Ltd               | 34,565                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | 482,241                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 564,665                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | (47,859)               | -                                     | -                                       | -                                          | -                              | -                                        |
| 6200 Federal Funds Non-Ltd               | (34,565)               | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | (482,241)              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | (564,665)              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6200 Federal Funds Non-Ltd               | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           | -                      | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-113-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd        | 925,799                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd            | 118,726                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 1,044,525              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd        | (925,799)              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd            | (118,726)              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | (1,044,525)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd        | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd            | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           | -                      | -                                     | -                                       | -                                          | -                              | -                                        |



Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Community College Debt Service

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-114-00-00-00000

| DESCRIPTION                       | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|-----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| BEGINNING BALANCE                 |                 |                               |                                |                                   |                        |                                  |
| 0025 Beginning Balance            |                 |                               |                                |                                   |                        |                                  |
| 3430 Other Funds Debt Svc Ltd     | 29,034          | -                             | -                              | -                                 | -                      | -                                |
| 0030 Beginning Balance Adjustment |                 |                               |                                |                                   |                        |                                  |
| 3430 Other Funds Debt Svc Ltd     | (29,034)        | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           |                 |                               |                                |                                   |                        |                                  |
| 3430 Other Funds Debt Svc Ltd     | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL BEGINNING BALANCE           | -               | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Directors Office****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-200-00-00-00000**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 11,313,986             | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | 2                      | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 11,313,988             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | 9,700,000                             | -                                       | 9,700,000                                  | 7,645,557                      | 7,645,557                                |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 11,313,986             | 9,700,000                             | -                                       | 9,700,000                                  | 7,645,557                      | 7,645,557                                |
| 6400 Federal Funds Ltd                   | 2                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$11,313,988</b>    | <b>\$9,700,000</b>                    | <b>-</b>                                | <b>\$9,700,000</b>                         | <b>\$7,645,557</b>             | <b>\$7,645,557</b>                       |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |            |            |           |            |            |            |
|-------------------|------------|------------|-----------|------------|------------|------------|
| 8000 General Fund | 11,696,743 | 14,961,557 | 3,288,879 | 18,250,436 | 18,660,295 | 13,837,314 |
|-------------------|------------|------------|-----------|------------|------------|------------|

**INTEREST EARNINGS****0605 Interest Income**

|                      |           |   |   |   |   |   |
|----------------------|-----------|---|---|---|---|---|
| 3400 Other Funds Ltd | 1,067,580 | - | - | - | - | - |
|----------------------|-----------|---|---|---|---|---|

**OTHER****0975 Other Revenues**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                     | (1,488)                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>FEDERAL FUNDS REVENUE</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                   | 160,484                | 681,773                               | 13,299                                  | 695,072                                    | 733,538                        | 548,492                                  |
| <b>TRANSFERS IN</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>1581 Tsfr From Education, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 797,059                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>REVENUES</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 11,696,743             | 14,961,557                            | 3,288,879                               | 18,250,436                                 | 18,660,295                     | 13,837,314                               |
| 3400 Other Funds Ltd                     | 1,863,151              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | 160,484                | 681,773                               | 13,299                                  | 695,072                                    | 733,538                        | 548,492                                  |
| <b>TOTAL REVENUES</b>                    | <b>\$13,720,378</b>    | <b>\$15,643,330</b>                   | <b>\$3,302,178</b>                      | <b>\$18,945,508</b>                        | <b>\$19,393,833</b>            | <b>\$14,385,806</b>                      |
| <b>AVAILABLE REVENUES</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 11,696,743             | 14,961,557                            | 3,288,879                               | 18,250,436                                 | 18,660,295                     | 13,837,314                               |
| 3400 Other Funds Ltd                     | 13,177,137             | 9,700,000                             | -                                       | 9,700,000                                  | 7,645,557                      | 7,645,557                                |
| 6400 Federal Funds Ltd                   | 160,486                | 681,773                               | 13,299                                  | 695,072                                    | 733,538                        | 548,492                                  |
| <b>TOTAL AVAILABLE REVENUES</b>          | <b>\$25,034,366</b>    | <b>\$25,343,330</b>                   | <b>\$3,302,178</b>                      | <b>\$28,645,508</b>                        | <b>\$27,039,390</b>            | <b>\$22,031,363</b>                      |
| <b>EXPENDITURES</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>PERSONAL SERVICES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>SALARIES &amp; WAGES</b>              |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Directors Office****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-200-00-00-00000**

| <i>DESCRIPTION</i>                          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 3,827,897              | 5,587,671                             | 292,062                                 | 5,879,733                                  | 6,060,653                      | 4,991,650                                |
| 6400 Federal Funds Ltd                      | 71,463                 | 326,793                               | 13,602                                  | 340,395                                    | 365,659                        | 292,694                                  |
| All Funds                                   | 3,899,360              | 5,914,464                             | 305,664                                 | 6,220,128                                  | 6,426,312                      | 5,284,344                                |
| <b>3160 Temporary Appointments</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 33,878                 | 4,073                                 | -                                       | 4,073                                      | 4,073                          | 4,273                                    |
| 6400 Federal Funds Ltd                      | 1,104                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 34,982                 | 4,073                                 | -                                       | 4,073                                      | 4,073                          | 4,273                                    |
| <b>3170 Overtime Payments</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 3,312                  | 98                                    | -                                       | 98                                         | 98                             | 103                                      |
| 6400 Federal Funds Ltd                      | 155                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 3,467                  | 98                                    | -                                       | 98                                         | 98                             | 103                                      |
| <b>3180 Shift Differential</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 6                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3190 All Other Differential</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 5,132                  | 14,984                                | -                                       | 14,984                                     | 14,984                         | 15,718                                   |
| 6400 Federal Funds Ltd                      | 4                      | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 5,136                  | 14,984                                | -                                       | 14,984                                     | 14,984                         | 15,718                                   |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 3,870,225              | 5,606,826                             | 292,062                                 | 5,898,888                                  | 6,079,808                      | 5,011,744                                |
| 6400 Federal Funds Ltd                      | 72,726                 | 326,793                               | 13,602                                  | 340,395                                    | 365,659                        | 292,694                                  |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,942,951</b>     | <b>\$5,933,619</b>                    | <b>\$305,664</b>                        | <b>\$6,239,283</b>                         | <b>\$6,445,467</b>             | <b>\$5,304,438</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 683                    | 1,514                                 | -                                       | 1,514                                      | 1,660                          | 1,289                                    |
| 6400 Federal Funds Ltd                    | 11                     | 70                                    | -                                       | 70                                         | 78                             | 54                                       |
| All Funds                                 | 694                    | 1,584                                 | -                                       | 1,584                                      | 1,738                          | 1,343                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 740,276                | 1,176,697                             | -                                       | 1,176,697                                  | 1,499,429                      | 1,235,354                                |
| 6400 Federal Funds Ltd                    | 14,393                 | 68,758                                | -                                       | 68,758                                     | 90,391                         | 72,354                                   |
| All Funds                                 | 754,669                | 1,245,455                             | -                                       | 1,245,455                                  | 1,589,820                      | 1,307,708                                |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 185,492                | 165,645                               | -                                       | 165,645                                    | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 3,559                  | 12,545                                | -                                       | 12,545                                     | -                              | -                                        |
| All Funds                                 | 189,051                | 178,190                               | -                                       | 178,190                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 280,680                | 411,628                               | -                                       | 411,628                                    | 444,918                        | 363,211                                  |
| 6400 Federal Funds Ltd                    | 5,128                  | 20,678                                | -                                       | 20,678                                     | 22,926                         | 17,345                                   |
| All Funds                                 | 285,808                | 432,306                               | -                                       | 432,306                                    | 467,844                        | 380,556                                  |
| <b>3240 Unemployment Assessments</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 189                    | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 14,205                 | 21,253                                | -                                       | 21,253                                     | 22,963                         | 18,689                                   |
| 6400 Federal Funds Ltd                          | 257                    | 1,029                                 | -                                       | 1,029                                      | 1,137                          | 845                                      |
| All Funds                                       | 14,462                 | 22,282                                | -                                       | 22,282                                     | 24,100                         | 19,534                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 550                    | 884                                   | -                                       | 884                                        | 796                            | 618                                      |
| 6400 Federal Funds Ltd                          | (5)                    | 40                                    | -                                       | 40                                         | 40                             | 28                                       |
| All Funds                                       | 545                    | 924                                   | -                                       | 924                                        | 836                            | 646                                      |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 23,633                 | 25,372                                | -                                       | 25,372                                     | 25,372                         | 30,071                                   |
| <b>3270 Flexible Benefits</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 590,438                | 890,566                               | -                                       | 890,566                                    | 927,360                        | 719,808                                  |
| 6400 Federal Funds Ltd                          | 10,061                 | 42,410                                | -                                       | 42,410                                     | 44,160                         | 30,912                                   |
| All Funds                                       | 600,499                | 932,976                               | -                                       | 932,976                                    | 971,520                        | 750,720                                  |
| <b>3280 Other OPE</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 2,040                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 1,838,186              | 2,693,559                             | -                                       | 2,693,559                                  | 2,922,498                      | 2,369,040                                |
| 6400 Federal Funds Ltd                          | 33,404                 | 145,530                               | -                                       | 145,530                                    | 158,732                        | 121,538                                  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>\$1,871,590</b>     | <b>\$2,839,089</b>                    | <b>-</b>                                | <b>\$2,839,089</b>                         | <b>\$3,081,230</b>             | <b>\$2,490,578</b>                       |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>P.S. BUDGET ADJUSTMENTS</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | -                      | (211,396)                             | -                                       | (211,396)                                  | (211,396)                      | (250,588)                                |
| 6400 Federal Funds Ltd          | -                      | (16,340)                              | -                                       | (16,340)                                   | (16,340)                       | (14,635)                                 |
| All Funds                       | -                      | (227,736)                             | -                                       | (227,736)                                  | (227,736)                      | (265,223)                                |
| <b>TOTAL PERSONAL SERVICES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 5,708,411              | 8,088,989                             | 292,062                                 | 8,381,051                                  | 8,790,910                      | 7,130,196                                |
| 6400 Federal Funds Ltd          | 106,130                | 455,983                               | 13,602                                  | 469,585                                    | 508,051                        | 399,597                                  |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,814,541</b>     | <b>\$8,544,972</b>                    | <b>\$305,664</b>                        | <b>\$8,850,636</b>                         | <b>\$9,298,961</b>             | <b>\$7,529,793</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 36,570                 | 22,165                                | -                                       | 22,165                                     | 22,165                         | 20,002                                   |
| 3400 Other Funds Ltd            | 436                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd          | 167                    | 417                                   | -                                       | 417                                        | 417                            | 437                                      |
| All Funds                       | 37,173                 | 22,582                                | -                                       | 22,582                                     | 22,582                         | 20,439                                   |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 19,009                 | 22,562                                | -                                       | 22,562                                     | 22,562                         | 23,668                                   |
| 6400 Federal Funds Ltd          | 627                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                       | 19,636                 | 22,562                                | -                                       | 22,562                                     | 22,562                         | 23,668                                   |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Directors Office****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-200-00-00-00000**

| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                      | 32,885                 | 60,066                                | -                                       | 60,066                                     | 60,066                         | 46,280                                   |
| 3400 Other Funds Ltd                   | 129                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 3,353                  | 2,169                                 | -                                       | 2,169                                      | 2,169                          | 2,275                                    |
| All Funds                              | 36,367                 | 62,235                                | -                                       | 62,235                                     | 62,235                         | 48,555                                   |
| <b>4175 Office Expenses</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 10,712                 | 43,716                                | -                                       | 43,716                                     | 43,716                         | 33,934                                   |
| 6400 Federal Funds Ltd                 | 284                    | 1,240                                 | -                                       | 1,240                                      | 1,240                          | 1,301                                    |
| All Funds                              | 10,996                 | 44,956                                | -                                       | 44,956                                     | 44,956                         | 35,235                                   |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 59,314                 | 38,435                                | -                                       | 38,435                                     | 38,435                         | -                                        |
| 6400 Federal Funds Ltd                 | 3,969                  | 931                                   | -                                       | 931                                        | 931                            | 977                                      |
| All Funds                              | 63,283                 | 39,366                                | -                                       | 39,366                                     | 39,366                         | 977                                      |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 388,820                | 527,982                               | -                                       | 527,982                                    | 527,982                        | -                                        |
| 3400 Other Funds Ltd                   | 264                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 11,237                 | 88,820                                | -                                       | 88,820                                     | 88,820                         | -                                        |
| All Funds                              | 400,321                | 616,802                               | -                                       | 616,802                                    | 616,802                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 924                    | 10,647                                | -                                       | 10,647                                     | 10,647                         | -                                        |
| 6400 Federal Funds Ltd                 | 47                     | 403                                   | -                                       | 403                                        | 403                            | 423                                      |
| All Funds                              | 971                    | 11,050                                | -                                       | 11,050                                     | 11,050                         | 423                                      |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| <i>DESCRIPTION</i>                           | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4275 Publicity and Publications</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 167                    | 8,702                                 | -                                       | 8,702                                      | 8,702                          | 6,721                                    |
| 6400 Federal Funds Ltd                       | 9                      | 309                                   | -                                       | 309                                        | 309                            | 324                                      |
| All Funds                                    | 176                    | 9,011                                 | -                                       | 9,011                                      | 9,011                          | 7,045                                    |
| <b>4300 Professional Services</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 323,602                | 30,860                                | (674)                                   | 30,186                                     | 30,186                         | 32,993                                   |
| 3400 Other Funds Ltd                         | 614                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | 11,217                 | 126,021                               | (303)                                   | 125,718                                    | 125,718                        | 137,410                                  |
| All Funds                                    | 335,433                | 156,881                               | (977)                                   | 155,904                                    | 155,904                        | 170,403                                  |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 96,097                                | -                                       | 96,097                                     | 96,097                         | 105,034                                  |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 76,426                 | 12,386                                | -                                       | 12,386                                     | 12,386                         | 13,538                                   |
| 6400 Federal Funds Ltd                       | 92                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 76,518                 | 12,386                                | -                                       | 12,386                                     | 12,386                         | 13,538                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 8,135                                 | -                                       | 8,135                                      | 8,135                          | 6,505                                    |
| 6400 Federal Funds Ltd                       | -                      | 248                                   | -                                       | 248                                        | 248                            | 260                                      |
| All Funds                                    | -                      | 8,383                                 | -                                       | 8,383                                      | 8,383                          | 6,765                                    |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 423,610                | 172,886                               | -                                       | 172,886                                    | 172,886                        | 178,950                                  |

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| <i><b>DESCRIPTION</b></i>                  | <i><b>2023-25 Actuals</b></i> | <i><b>2025-27 Leg<br/>Adopted Budget</b></i> | <i><b>2025-27<br/>Emergency<br/>Boards</b></i> | <i><b>2025-27 Leg<br/>Approved<br/>Budget</b></i> | <i><b>2027-29 Base<br/>Budget</b></i> | <i><b>2027-29 Current<br/>Service Level</b></i> |
|--------------------------------------------|-------------------------------|----------------------------------------------|------------------------------------------------|---------------------------------------------------|---------------------------------------|-------------------------------------------------|
| 6400 Federal Funds Ltd                     | 15,840                        | 309                                          | -                                              | 309                                               | 309                                   | 324                                             |
| All Funds                                  | 439,450                       | 173,195                                      | -                                              | 173,195                                           | 173,195                               | 179,274                                         |
| <b>4425 Facilities Rental and Taxes</b>    |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                          | 54,775                        | 80,949                                       | -                                              | 80,949                                            | 80,949                                | -                                               |
| 6400 Federal Funds Ltd                     | 1,749                         | 3,126                                        | -                                              | 3,126                                             | 3,126                                 | 3,279                                           |
| All Funds                                  | 56,524                        | 84,075                                       | -                                              | 84,075                                            | 84,075                                | 3,279                                           |
| <b>4475 Facilities Maintenance</b>         |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                          | 4,484                         | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 6400 Federal Funds Ltd                     | 186                           | -                                            | -                                              | -                                                 | -                                     | -                                               |
| All Funds                                  | 4,670                         | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>4575 Agency Program Related S and S</b> |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                          | 24,136                        | 601                                          | -                                              | 601                                               | 601                                   | 630                                             |
| 6400 Federal Funds Ltd                     | 147                           | -                                            | -                                              | -                                                 | -                                     | -                                               |
| All Funds                                  | 24,283                        | 601                                          | -                                              | 601                                               | 601                                   | 630                                             |
| <b>4650 Other Services and Supplies</b>    |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                          | 12,992                        | 114,913                                      | 2,997,491                                      | 3,112,404                                         | 3,112,404                             | 109,329                                         |
| 6400 Federal Funds Ltd                     | 554                           | 309                                          | -                                              | 309                                               | 309                                   | 324                                             |
| All Funds                                  | 13,546                        | 115,222                                      | 2,997,491                                      | 3,112,713                                         | 3,112,713                             | 109,653                                         |
| <b>4700 Expendable Prop 250 - 5000</b>     |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                          | -                             | 48,101                                       | -                                              | 48,101                                            | 48,101                                | 38,286                                          |
| 6400 Federal Funds Ltd                     | -                             | 1,488                                        | -                                              | 1,488                                             | 1,488                                 | 1,561                                           |

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| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                  | -                      | 49,589                                | -                                       | 49,589                                     | 49,589                         | 39,847                                   |
| <b>4715 IT Expendable Property</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 35,083                 | 10,031                                | -                                       | 10,031                                     | 10,031                         | 10,523                                   |
| 3400 Other Funds Ltd                       | 62                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 4,875                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 40,020                 | 10,031                                | -                                       | 10,031                                     | 10,031                         | 10,523                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 1,503,509              | 1,309,234                             | 2,996,817                               | 4,306,051                                  | 4,306,051                      | 626,393                                  |
| 3400 Other Funds Ltd                       | 1,505                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 54,353                 | 225,790                               | (303)                                   | 225,487                                    | 225,487                        | 148,895                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,559,367</b>     | <b>\$1,535,024</b>                    | <b>\$2,996,514</b>                      | <b>\$4,531,538</b>                         | <b>\$4,531,538</b>             | <b>\$775,288</b>                         |
| <b>CAPITAL OUTLAY</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>5900 Other Capital Outlay</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 77,320                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6030 Dist to Non-Gov Units</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 25,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6045 Dist to Comm College Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 3,807,953              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 3,438,641              | -                                     | -                                       | -                                          | -                              | -                                        |

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| <b>DESCRIPTION</b>                         | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                  | 7,246,594              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6048 Spc Pmt to Public Universities</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 1,213,418              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 1,183,112              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 2,396,530              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6085 Other Special Payments</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 5,563,334                             | -                                       | 5,563,334                                  | 5,563,334                      | 6,080,725                                |
| 3400 Other Funds Ltd                       | -                      | 9,700,000                             | -                                       | 9,700,000                                  | 9,700,000                      | 7,645,557                                |
| All Funds                                  | -                      | 15,263,334                            | -                                       | 15,263,334                                 | 15,263,334                     | 13,726,282                               |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 5,046,371              | 5,563,334                             | -                                       | 5,563,334                                  | 5,563,334                      | 6,080,725                                |
| 3400 Other Funds Ltd                       | 4,621,753              | 9,700,000                             | -                                       | 9,700,000                                  | 9,700,000                      | 7,645,557                                |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$9,668,124</b>     | <b>\$15,263,334</b>                   | <b>-</b>                                | <b>\$15,263,334</b>                        | <b>\$15,263,334</b>            | <b>\$13,726,282</b>                      |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 12,258,291             | 14,961,557                            | 3,288,879                               | 18,250,436                                 | 18,660,295                     | 13,837,314                               |
| 3400 Other Funds Ltd                       | 4,700,578              | 9,700,000                             | -                                       | 9,700,000                                  | 9,700,000                      | 7,645,557                                |
| 6400 Federal Funds Ltd                     | 160,483                | 681,773                               | 13,299                                  | 695,072                                    | 733,538                        | 548,492                                  |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$17,119,352</b>    | <b>\$25,343,330</b>                   | <b>\$3,302,178</b>                      | <b>\$28,645,508</b>                        | <b>\$29,093,833</b>            | <b>\$22,031,363</b>                      |
| <b>REVERSIONS</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>                     |                        |                                       |                                         |                                            |                                |                                          |

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| <i><b>DESCRIPTION</b></i>   | <i><b>2023-25 Actuals</b></i> | <i><b>2025-27 Leg<br/>Adopted Budget</b></i> | <i><b>2025-27<br/>Emergency<br/>Boards</b></i> | <i><b>2025-27 Leg<br/>Approved<br/>Budget</b></i> | <i><b>2027-29 Base<br/>Budget</b></i> | <i><b>2027-29 Current<br/>Service Level</b></i> |
|-----------------------------|-------------------------------|----------------------------------------------|------------------------------------------------|---------------------------------------------------|---------------------------------------|-------------------------------------------------|
| 8000 General Fund           | 561,548                       | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>ENDING BALANCE</b>       |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund           | -                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 3400 Other Funds Ltd        | 8,476,559                     | -                                            | -                                              | -                                                 | (2,054,443)                           | -                                               |
| 6400 Federal Funds Ltd      | 3                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>TOTAL ENDING BALANCE</b> | <b>\$8,476,562</b>            | <b>-</b>                                     | <b>-</b>                                       | <b>-</b>                                          | <b>(\$2,054,443)</b>                  | <b>-</b>                                        |

**AUTHORIZED POSITIONS**

|                              |    |    |   |    |    |    |
|------------------------------|----|----|---|----|----|----|
| 8150 Class/Unclass Positions | 17 | 22 | - | 22 | 22 | 17 |
|------------------------------|----|----|---|----|----|----|

**AUTHORIZED FTE POSITIONS**

|                                  |       |       |   |       |       |       |
|----------------------------------|-------|-------|---|-------|-------|-------|
| 8250 Class/Unclass FTE Positions | 17.00 | 22.00 | - | 22.00 | 22.00 | 17.00 |
|----------------------------------|-------|-------|---|-------|-------|-------|

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2027-29 Biennium  
Central Operations****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-201-00-00-00000**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 3,706,433              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                   | 391                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 3,706,824              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | 4,293,312                             | -                                       | 4,293,312                                  | 4,293,312                      | 4,293,312                                |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 3,706,433              | 4,293,312                             | -                                       | 4,293,312                                  | 4,293,312                      | 4,293,312                                |
| 6400 Federal Funds Ltd                   | 391                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$3,706,824</b>     | <b>\$4,293,312</b>                    | <b>-</b>                                | <b>\$4,293,312</b>                         | <b>\$4,293,312</b>             | <b>\$4,293,312</b>                       |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |            |            |          |            |            |            |
|----------------------------|------------|------------|----------|------------|------------|------------|
| 8000 General Fund          | 14,365,948 | 17,231,034 | 616,625  | 17,847,659 | 18,555,781 | 27,055,094 |
| 8030 General Fund Debt Svc | 2,300,722  | 2,953,625  | (50,000) | 2,903,625  | 3,051,640  | 3,051,640  |
| All Funds                  | 16,666,670 | 20,184,659 | 566,625  | 20,751,284 | 21,607,421 | 30,106,734 |

**BOND SALES****0555 General Fund Obligation Bonds**

|                      |           |   |   |   |   |   |
|----------------------|-----------|---|---|---|---|---|
| 3400 Other Funds Ltd | 4,660,000 | - | - | - | - | - |
|----------------------|-----------|---|---|---|---|---|

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| <i>DESCRIPTION</i>            | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>INTEREST EARNINGS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>0605 Interest Income</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd          | 554,626                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>OTHER</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd          | 30,973                 | 6,021,843                             | (82,483)                                | 5,939,360                                  | 5,099,341                      | 662,466                                  |
| 3430 Other Funds Debt Svc Ltd | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| All Funds                     | 30,973                 | 6,021,843                             | 157,517                                 | 6,179,360                                  | 5,099,341                      | 662,466                                  |
| <b>FEDERAL FUNDS REVENUE</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd        | 945,213                | 2,914,174                             | 99,423                                  | 3,013,597                                  | 3,111,176                      | 3,408,955                                |
| <b>REVENUES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 14,365,948             | 17,231,034                            | 616,625                                 | 17,847,659                                 | 18,555,781                     | 27,055,094                               |
| 8030 General Fund Debt Svc    | 2,300,722              | 2,953,625                             | (50,000)                                | 2,903,625                                  | 3,051,640                      | 3,051,640                                |
| 3400 Other Funds Ltd          | 5,245,599              | 6,021,843                             | (82,483)                                | 5,939,360                                  | 5,099,341                      | 662,466                                  |
| 3430 Other Funds Debt Svc Ltd | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| 6400 Federal Funds Ltd        | 945,213                | 2,914,174                             | 99,423                                  | 3,013,597                                  | 3,111,176                      | 3,408,955                                |
| <b>TOTAL REVENUES</b>         | <b>\$22,857,482</b>    | <b>\$29,120,676</b>                   | <b>\$823,565</b>                        | <b>\$29,944,241</b>                        | <b>\$29,817,938</b>            | <b>\$34,178,155</b>                      |
| <b>AVAILABLE REVENUES</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 14,365,948             | 17,231,034                            | 616,625                                 | 17,847,659                                 | 18,555,781                     | 27,055,094                               |

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| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8030 General Fund Debt Svc      | 2,300,722              | 2,953,625                             | (50,000)                                | 2,903,625                                  | 3,051,640                      | 3,051,640                                |
| 3400 Other Funds Ltd            | 8,952,032              | 10,315,155                            | (82,483)                                | 10,232,672                                 | 9,392,653                      | 4,955,778                                |
| 3430 Other Funds Debt Svc Ltd   | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| 6400 Federal Funds Ltd          | 945,604                | 2,914,174                             | 99,423                                  | 3,013,597                                  | 3,111,176                      | 3,408,955                                |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$26,564,306</b>    | <b>\$33,413,988</b>                   | <b>\$823,565</b>                        | <b>\$34,237,553</b>                        | <b>\$34,111,250</b>            | <b>\$38,471,467</b>                      |

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |           |            |         |            |            |            |
|------------------------|-----------|------------|---------|------------|------------|------------|
| 8000 General Fund      | 6,286,336 | 8,476,646  | 653,966 | 9,130,612  | 9,449,098  | 10,514,410 |
| 3400 Other Funds Ltd   | 184,074   | 218,280    | 17,517  | 235,797    | -          | -          |
| 6400 Federal Funds Ltd | 554,776   | 1,344,820  | 99,423  | 1,444,243  | 1,487,954  | 1,569,530  |
| All Funds              | 7,025,186 | 10,039,746 | 770,906 | 10,810,652 | 10,937,052 | 12,083,940 |

**3160 Temporary Appointments**

|                        |        |        |   |        |        |        |
|------------------------|--------|--------|---|--------|--------|--------|
| 8000 General Fund      | 6,855  | 37,805 | - | 37,805 | 37,805 | 39,657 |
| 3400 Other Funds Ltd   | 15,634 | -      | - | -      | -      | -      |
| 6400 Federal Funds Ltd | 210    | -      | - | -      | -      | -      |
| All Funds              | 22,699 | 37,805 | - | 37,805 | 37,805 | 39,657 |

**3170 Overtime Payments**

|                   |       |       |   |       |       |       |
|-------------------|-------|-------|---|-------|-------|-------|
| 8000 General Fund | 4,297 | 1,185 | - | 1,185 | 1,185 | 1,243 |
|-------------------|-------|-------|---|-------|-------|-------|



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-201-00-00-00000****Central Operations**

| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                 | 443                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 4,740                  | 1,185                                 | -                                       | 1,185                                      | 1,185                          | 1,243                                    |
| <b>3180 Shift Differential</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | (1,160)                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 10                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 411                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | (739)                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3190 All Other Differential</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 54,980                 | 11,135                                | -                                       | 11,135                                     | 11,135                         | 11,681                                   |
| 6400 Federal Funds Ltd                 | 1,652                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 56,632                 | 11,135                                | -                                       | 11,135                                     | 11,135                         | 11,681                                   |
| <b>TOTAL SALARIES &amp; WAGES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 6,351,308              | 8,526,771                             | 653,966                                 | 9,180,737                                  | 9,499,223                      | 10,566,991                               |
| 3400 Other Funds Ltd                   | 199,718                | 218,280                               | 17,517                                  | 235,797                                    | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 557,492                | 1,344,820                             | 99,423                                  | 1,444,243                                  | 1,487,954                      | 1,569,530                                |
| <b>TOTAL SALARIES &amp; WAGES</b>      | <b>\$7,108,518</b>     | <b>\$10,089,871</b>                   | <b>\$770,906</b>                        | <b>\$10,860,777</b>                        | <b>\$10,987,177</b>            | <b>\$12,136,521</b>                      |
| <b>OTHER PAYROLL EXPENSES</b>          |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 181                    | 2,948                                 | -                                       | 2,948                                      | 3,241                          | 3,633                                    |
| 3400 Other Funds Ltd                   | 80                     | 72                                    | -                                       | 72                                         | -                              | -                                        |

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| <b>DESCRIPTION</b>                        | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                    | 1,658                  | 427                                   | -                                       | 427                                        | 470                            | 473                                      |
| All Funds                                 | 1,919                  | 3,447                                 | -                                       | 3,447                                      | 3,711                          | 4,106                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 1,197,542              | 1,786,080                             | -                                       | 1,786,080                                  | 2,338,863                      | 2,602,358                                |
| 3400 Other Funds Ltd                      | 30,287                 | 45,926                                | -                                       | 45,926                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 104,245                | 282,952                               | -                                       | 282,952                                    | 367,824                        | 387,990                                  |
| All Funds                                 | 1,332,074              | 2,114,958                             | -                                       | 2,114,958                                  | 2,706,687                      | 2,990,348                                |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 307,863                | 317,598                               | -                                       | 317,598                                    | -                              | -                                        |
| 3400 Other Funds Ltd                      | 7,834                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 27,058                 | 52,737                                | -                                       | 52,737                                     | -                              | -                                        |
| All Funds                                 | 342,755                | 370,335                               | -                                       | 370,335                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 478,164                | 650,341                               | -                                       | 650,341                                    | 723,614                        | 805,298                                  |
| 3400 Other Funds Ltd                      | 15,243                 | 16,698                                | -                                       | 16,698                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 41,356                 | 102,658                               | -                                       | 102,658                                    | 113,396                        | 119,636                                  |
| All Funds                                 | 534,763                | 769,697                               | -                                       | 769,697                                    | 837,010                        | 924,934                                  |
| <b>3240 Unemployment Assessments</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 38,722                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 71                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 38,793                 | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 25,536                 | 33,834                                | -                                       | 33,834                                     | 37,650                         | 41,914                                   |
| 3400 Other Funds Ltd                            | 797                    | 873                                   | -                                       | 873                                        | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 2,129                  | 5,367                                 | -                                       | 5,367                                      | 5,926                          | 6,252                                    |
| All Funds                                       | 28,462                 | 40,074                                | -                                       | 40,074                                     | 43,576                         | 48,166                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 1,687                  | 1,724                                 | -                                       | 1,724                                      | 1,563                          | 1,751                                    |
| 3400 Other Funds Ltd                            | 50                     | 42                                    | -                                       | 42                                         | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 92                     | 252                                   | -                                       | 252                                        | 230                            | 232                                      |
| All Funds                                       | 1,829                  | 2,018                                 | -                                       | 2,018                                      | 1,793                          | 1,983                                    |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 45,422                 | 51,160                                | -                                       | 51,160                                     | 51,160                         | 63,423                                   |
| 3400 Other Funds Ltd                            | -                      | 1,310                                 | -                                       | 1,310                                      | 1,310                          | -                                        |
| All Funds                                       | 45,422                 | 52,470                                | -                                       | 52,470                                     | 52,470                         | 63,423                                   |
| <b>3270 Flexible Benefits</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 1,491,628              | 1,735,759                             | -                                       | 1,735,759                                  | 1,812,989                      | 2,031,952                                |
| 3400 Other Funds Ltd                            | 47,857                 | 42,408                                | -                                       | 42,408                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 124,657                | 252,116                               | -                                       | 252,116                                    | 262,531                        | 264,368                                  |
| All Funds                                       | 1,664,142              | 2,030,283                             | -                                       | 2,030,283                                  | 2,075,520                      | 2,296,320                                |
| <b>3280 Other OPE</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 8,591                  | -                                     | -                                       | -                                          | -                              | -                                        |

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| <b>DESCRIPTION</b>                  | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd              | 16                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 8,607                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 3,595,336              | 4,579,444                             | -                                       | 4,579,444                                  | 4,969,080                      | 5,550,329                                |
| 3400 Other Funds Ltd                | 102,148                | 107,329                               | -                                       | 107,329                                    | 1,310                          | -                                        |
| 6400 Federal Funds Ltd              | 301,282                | 696,509                               | -                                       | 696,509                                    | 750,377                        | 778,951                                  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$3,998,766</b>     | <b>\$5,383,282</b>                    | <b>-</b>                                | <b>\$5,383,282</b>                         | <b>\$5,720,767</b>             | <b>\$6,329,280</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (406,757)                             | -                                       | (406,757)                                  | (406,757)                      | (528,350)                                |
| 6400 Federal Funds Ltd              | -                      | (67,241)                              | -                                       | (67,241)                                   | (67,241)                       | (78,476)                                 |
| All Funds                           | -                      | (473,998)                             | -                                       | (473,998)                                  | (473,998)                      | (606,826)                                |
| <b>TOTAL PERSONAL SERVICES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 9,946,644              | 12,699,458                            | 653,966                                 | 13,353,424                                 | 14,061,546                     | 15,588,970                               |
| 3400 Other Funds Ltd                | 301,866                | 325,609                               | 17,517                                  | 343,126                                    | 1,310                          | -                                        |
| 6400 Federal Funds Ltd              | 858,774                | 1,974,088                             | 99,423                                  | 2,073,511                                  | 2,171,090                      | 2,270,005                                |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$11,107,284</b>    | <b>\$14,999,155</b>                   | <b>\$770,906</b>                        | <b>\$15,770,061</b>                        | <b>\$16,233,946</b>            | <b>\$17,858,975</b>                      |
| <b>SERVICES &amp; SUPPLIES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 9,432                  | 63,085                                | -                                       | 63,085                                     | 63,085                         | 69,427                                   |

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|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd            | -                      | 5,837                                 | -                                       | 5,837                                      | 5,837                          | -                                        |
| 6400 Federal Funds Ltd          | 269                    | 55,223                                | -                                       | 55,223                                     | 55,223                         | 57,929                                   |
| All Funds                       | 9,701                  | 124,145                               | -                                       | 124,145                                    | 124,145                        | 127,356                                  |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 10,858                 | 2,770                                 | -                                       | 2,770                                      | 2,770                          | 2,906                                    |
| 6400 Federal Funds Ltd          | 4,279                  | 63,290                                | -                                       | 63,290                                     | 63,290                         | 66,392                                   |
| All Funds                       | 15,137                 | 66,060                                | -                                       | 66,060                                     | 66,060                         | 69,298                                   |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 89,577                 | 96,827                                | -                                       | 96,827                                     | 96,827                         | 118,300                                  |
| 3400 Other Funds Ltd            | -                      | 4,340                                 | -                                       | 4,340                                      | 4,340                          | -                                        |
| 6400 Federal Funds Ltd          | 1,482                  | 25,710                                | -                                       | 25,710                                     | 25,710                         | 26,970                                   |
| All Funds                       | 91,059                 | 126,877                               | -                                       | 126,877                                    | 126,877                        | 145,270                                  |
| <b>4175 Office Expenses</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 30,195                 | 84,795                                | -                                       | 84,795                                     | 84,795                         | 100,874                                  |
| 3400 Other Funds Ltd            | -                      | 2,480                                 | -                                       | 2,480                                      | 2,480                          | -                                        |
| 6400 Federal Funds Ltd          | 1,624                  | 69,790                                | -                                       | 69,790                                     | 69,790                         | 73,209                                   |
| All Funds                       | 31,819                 | 157,065                               | -                                       | 157,065                                    | 157,065                        | 174,083                                  |
| <b>4200 Telecommunications</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 173,478                | 64,430                                | -                                       | 64,430                                     | 64,430                         | 284,078                                  |
| 3400 Other Funds Ltd            | -                      | 1,860                                 | -                                       | 1,860                                      | 1,860                          | -                                        |
| 6400 Federal Funds Ltd          | 4,337                  | 37,978                                | -                                       | 37,978                                     | 37,978                         | 39,840                                   |

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|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                              | 177,815                | 104,268                               | -                                       | 104,268                                    | 104,268                        | 323,918                                  |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 905,128                | 1,149,080                             | -                                       | 1,149,080                                  | 1,149,080                      | 7,296,246                                |
| 3400 Other Funds Ltd                   | -                      | 62,119                                | -                                       | 62,119                                     | 62,119                         | -                                        |
| 6400 Federal Funds Ltd                 | 24,797                 | 257,044                               | -                                       | 257,044                                    | 257,044                        | -                                        |
| All Funds                              | 929,925                | 1,468,243                             | -                                       | 1,468,243                                  | 1,468,243                      | 7,296,246                                |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 39,420                 | 16,976                                | -                                       | 16,976                                     | 16,976                         | 58,851                                   |
| 3400 Other Funds Ltd                   | -                      | 807                                   | -                                       | 807                                        | 807                            | -                                        |
| 6400 Federal Funds Ltd                 | 1,024                  | 1,591                                 | -                                       | 1,591                                      | 1,591                          | 1,669                                    |
| All Funds                              | 40,444                 | 19,374                                | -                                       | 19,374                                     | 19,374                         | 60,520                                   |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 433                    | 13,239                                | -                                       | 13,239                                     | 13,239                         | 16,293                                   |
| 3400 Other Funds Ltd                   | -                      | 619                                   | -                                       | 619                                        | 619                            | -                                        |
| 6400 Federal Funds Ltd                 | 13                     | 14,041                                | -                                       | 14,041                                     | 14,041                         | 14,730                                   |
| All Funds                              | 446                    | 27,899                                | -                                       | 27,899                                     | 27,899                         | 31,023                                   |
| <b>4300 Professional Services</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 210,865                | 1,239,367                             | (27,059)                                | 1,212,308                                  | 1,212,308                      | 1,325,053                                |
| 6400 Federal Funds Ltd                 | 8,732                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 219,597                | 1,239,367                             | (27,059)                                | 1,212,308                                  | 1,212,308                      | 1,325,053                                |
| <b>4315 IT Professional Services</b>   |                        |                                       |                                         |                                            |                                |                                          |

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|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                            | 41,327                 | 329,697                               | -                                       | 329,697                                    | 329,697                        | 360,359                                  |
| 6400 Federal Funds Ltd                       | 2,441                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 43,768                 | 329,697                               | -                                       | 329,697                                    | 329,697                        | 360,359                                  |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 48,844                 | 56,250                                | -                                       | 56,250                                     | 56,250                         | 61,481                                   |
| 6400 Federal Funds Ltd                       | 52                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 48,896                 | 56,250                                | -                                       | 56,250                                     | 56,250                         | 61,481                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 213                    | 11,361                                | -                                       | 11,361                                     | 11,361                         | 13,947                                   |
| 3400 Other Funds Ltd                         | -                      | 496                                   | -                                       | 496                                        | 496                            | -                                        |
| 6400 Federal Funds Ltd                       | 3                      | 496                                   | -                                       | 496                                        | 496                            | 520                                      |
| All Funds                                    | 216                    | 12,353                                | -                                       | 12,353                                     | 12,353                         | 14,467                                   |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 92,559                 | 170,483                               | -                                       | 170,483                                    | 170,483                        | 181,242                                  |
| 3400 Other Funds Ltd                         | -                      | 619                                   | -                                       | 619                                        | 619                            | -                                        |
| 6400 Federal Funds Ltd                       | 2,209                  | 15,219                                | -                                       | 15,219                                     | 15,219                         | 15,965                                   |
| All Funds                                    | 94,768                 | 186,321                               | -                                       | 186,321                                    | 186,321                        | 197,207                                  |
| <b>4425 Facilities Rental and Taxes</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 764,556                | 655,799                               | -                                       | 655,799                                    | 655,799                        | 1,071,654                                |
| 3400 Other Funds Ltd                         | -                      | 8,560                                 | -                                       | 8,560                                      | 8,560                          | 71,799                                   |
| 6400 Federal Funds Ltd                       | 28,740                 | 205,225                               | -                                       | 205,225                                    | 205,225                        | 527,452                                  |

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|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                  | 793,296                | 869,584                               | -                                       | 869,584                                    | 869,584                        | 1,670,905                                |
| <b>4475 Facilities Maintenance</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 96,195                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 3,742                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 99,937                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 17,593                 | 1,639                                 | -                                       | 1,639                                      | 1,639                          | 1,719                                    |
| 6400 Federal Funds Ltd                     | 545                    | 3,840                                 | -                                       | 3,840                                      | 3,840                          | 4,028                                    |
| All Funds                                  | 18,138                 | 5,479                                 | -                                       | 5,479                                      | 5,479                          | 5,747                                    |
| <b>4625 Other COP Costs</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | -                      | 98,990                                | -                                       | 98,990                                     | 98,990                         | -                                        |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 5,363                  | 470,947                               | (10,282)                                | 460,665                                    | 460,665                        | 381,555                                  |
| 3400 Other Funds Ltd                       | 17,578                 | 4,645,797                             | (100,000)                               | 4,545,797                                  | 4,545,797                      | -                                        |
| 6400 Federal Funds Ltd                     | 126                    | 169,062                               | -                                       | 169,062                                    | 169,062                        | 287,612                                  |
| All Funds                                  | 23,067                 | 5,285,806                             | (110,282)                               | 5,175,524                                  | 5,175,524                      | 669,167                                  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 6,304                  | 79,970                                | -                                       | 79,970                                     | 79,970                         | 96,060                                   |
| 3400 Other Funds Ltd                       | -                      | 2,976                                 | -                                       | 2,976                                      | 2,976                          | -                                        |
| 6400 Federal Funds Ltd                     | 206                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 6,510                  | 82,946                                | -                                       | 82,946                                     | 82,946                         | 96,060                                   |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-201-00-00-00000****Central Operations**

| <i>DESCRIPTION</i>                   | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4715 IT Expendable Property</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 619,356                | 24,861                                | -                                       | 24,861                                     | 24,861                         | 26,079                                   |
| 3400 Other Funds Ltd                 | 32,798                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd               | 2,207                  | 21,577                                | -                                       | 21,577                                     | 21,577                         | 22,634                                   |
| All Funds                            | 654,361                | 46,438                                | -                                       | 46,438                                     | 46,438                         | 48,713                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 3,161,696              | 4,531,576                             | (37,341)                                | 4,494,235                                  | 4,494,235                      | 11,466,124                               |
| 3400 Other Funds Ltd                 | 50,376                 | 4,835,500                             | (100,000)                               | 4,735,500                                  | 4,735,500                      | 71,799                                   |
| 6400 Federal Funds Ltd               | 86,828                 | 940,086                               | -                                       | 940,086                                    | 940,086                        | 1,138,950                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$3,298,900</b>     | <b>\$10,307,162</b>                   | <b>(\$137,341)</b>                      | <b>\$10,169,821</b>                        | <b>\$10,169,821</b>            | <b>\$12,676,873</b>                      |

**CAPITAL OUTLAY****5900 Other Capital Outlay**

|                      |           |   |   |   |   |   |
|----------------------|-----------|---|---|---|---|---|
| 8000 General Fund    | 3,778,678 | - | - | - | - | - |
| 3400 Other Funds Ltd | 4,513,406 | - | - | - | - | - |
| All Funds            | 8,292,084 | - | - | - | - | - |

**SPECIAL PAYMENTS****6085 Other Special Payments**

|                      |   |           |   |           |           |           |
|----------------------|---|-----------|---|-----------|-----------|-----------|
| 3400 Other Funds Ltd | - | 4,655,843 | - | 4,655,843 | 4,655,843 | 4,883,979 |
|----------------------|---|-----------|---|-----------|-----------|-----------|

**DEBT SERVICE****7100 Principal - Bonds**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-201-00-00-00000****Central Operations**

| <b>DESCRIPTION</b>            | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8030 General Fund Debt Svc    | 1,705,000              | 2,398,769                             | (50,000)                                | 2,348,769                                  | 2,730,000                      | 2,730,000                                |
| 3430 Other Funds Debt Svc Ltd | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| All Funds                     | 1,705,000              | 2,398,769                             | 190,000                                 | 2,588,769                                  | 2,730,000                      | 2,730,000                                |
| <b>7150 Interest - Bonds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc    | 543,461                | 554,856                               | -                                       | 554,856                                    | 321,640                        | 321,640                                  |
| <b>TOTAL DEBT SERVICE</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc    | 2,248,461              | 2,953,625                             | (50,000)                                | 2,903,625                                  | 3,051,640                      | 3,051,640                                |
| 3430 Other Funds Debt Svc Ltd | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| <b>TOTAL DEBT SERVICE</b>     | <b>\$2,248,461</b>     | <b>\$2,953,625</b>                    | <b>\$190,000</b>                        | <b>\$3,143,625</b>                         | <b>\$3,051,640</b>             | <b>\$3,051,640</b>                       |
| <b>EXPENDITURES</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 16,887,018             | 17,231,034                            | 616,625                                 | 17,847,659                                 | 18,555,781                     | 27,055,094                               |
| 8030 General Fund Debt Svc    | 2,248,461              | 2,953,625                             | (50,000)                                | 2,903,625                                  | 3,051,640                      | 3,051,640                                |
| 3400 Other Funds Ltd          | 4,865,648              | 9,816,952                             | (82,483)                                | 9,734,469                                  | 9,392,653                      | 4,955,778                                |
| 3430 Other Funds Debt Svc Ltd | -                      | -                                     | 240,000                                 | 240,000                                    | -                              | -                                        |
| 6400 Federal Funds Ltd        | 945,602                | 2,914,174                             | 99,423                                  | 3,013,597                                  | 3,111,176                      | 3,408,955                                |
| <b>TOTAL EXPENDITURES</b>     | <b>\$24,946,729</b>    | <b>\$32,915,785</b>                   | <b>\$823,565</b>                        | <b>\$33,739,350</b>                        | <b>\$34,111,250</b>            | <b>\$38,471,467</b>                      |
| <b>REVERSIONS</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 2,521,070              | -                                     | -                                       | -                                          | -                              | -                                        |
| 8030 General Fund Debt Svc    | (52,261)               | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-201-00-00-00000****Central Operations**

| <i><b>DESCRIPTION</b></i>        | <i><b>2023-25 Actuals</b></i> | <i><b>2025-27 Leg<br/>Adopted Budget</b></i> | <i><b>2025-27<br/>Emergency<br/>Boards</b></i> | <i><b>2025-27 Leg<br/>Approved<br/>Budget</b></i> | <i><b>2027-29 Base<br/>Budget</b></i> | <i><b>2027-29 Current<br/>Service Level</b></i> |
|----------------------------------|-------------------------------|----------------------------------------------|------------------------------------------------|---------------------------------------------------|---------------------------------------|-------------------------------------------------|
| All Funds                        | 2,468,809                     | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>ENDING BALANCE</b>            |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                | -                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 8030 General Fund Debt Svc       | -                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 3400 Other Funds Ltd             | 4,086,384                     | 498,203                                      | -                                              | 498,203                                           | -                                     | -                                               |
| 3430 Other Funds Debt Svc Ltd    | -                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 6400 Federal Funds Ltd           | 2                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$4,086,386</b>            | <b>\$498,203</b>                             | -                                              | <b>\$498,203</b>                                  | -                                     | -                                               |
| <b>AUTHORIZED POSITIONS</b>      |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8150 Class/Unclass Positions     | 48                            | 49                                           | -                                              | 49                                                | 48                                    | 53                                              |
| <b>AUTHORIZED FTE POSITIONS</b>  |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8250 Class/Unclass FTE Positions | 46.88                         | 47.88                                        | -                                              | 47.88                                             | 47.00                                 | 52.00                                           |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 136,727                | 248,504                               | -                                       | 248,504                                    | 24,936                         | 24,936                                   |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | 598,669                               | -                                       | 598,669                                    | 598,669                        | 598,669                                  |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 136,727                | 847,173                               | -                                       | 847,173                                    | 623,605                        | 623,605                                  |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$136,727</b>       | <b>\$847,173</b>                      | <b>-</b>                                | <b>\$847,173</b>                           | <b>\$623,605</b>               | <b>\$623,605</b>                         |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |         |           |           |           |
|-------------------|-----------|-----------|---------|-----------|-----------|-----------|
| 8000 General Fund | 5,317,896 | 5,518,670 | 179,637 | 5,698,307 | 6,215,662 | 5,495,722 |
|-------------------|-----------|-----------|---------|-----------|-----------|-----------|

**OTHER****0975 Other Revenues**

|                      |   |         |         |         |         |         |
|----------------------|---|---------|---------|---------|---------|---------|
| 3400 Other Funds Ltd | - | 309,869 | 109,912 | 419,781 | 337,398 | 303,565 |
|----------------------|---|---------|---------|---------|---------|---------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                        |        |         |        |         |         |         |
|------------------------|--------|---------|--------|---------|---------|---------|
| 6400 Federal Funds Ltd | 62,528 | 461,787 | 13,515 | 475,302 | 502,389 | 521,127 |
|------------------------|--------|---------|--------|---------|---------|---------|

**TRANSFERS IN****1010 Transfer In - Intrafund**

# Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Research and Data

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-202-00-00-00000

| DESCRIPTION                              | 2023-25 Actuals    | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------------------------|--------------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 3400 Other Funds Ltd                     | -                  | 7,021                         | -                              | 7,021                             | -                      | -                                |
| <b>1581 Tsfr From Education, Dept of</b> |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,627,420                     | -                              | 3,627,420                         | 3,679,904              | 3,805,164                        |
| <b>TOTAL TRANSFERS IN</b>                |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,634,441                     | -                              | 3,634,441                         | 3,679,904              | 3,805,164                        |
| <b>TOTAL TRANSFERS IN</b>                | <b>\$3,481,209</b> | <b>\$3,634,441</b>            | <b>-</b>                       | <b>\$3,634,441</b>                | <b>\$3,679,904</b>     | <b>\$3,805,164</b>               |
| <b>REVENUES</b>                          |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 5,317,896          | 5,518,670                     | 179,637                        | 5,698,307                         | 6,215,662              | 5,495,722                        |
| 3400 Other Funds Ltd                     | 3,481,209          | 3,944,310                     | 109,912                        | 4,054,222                         | 4,017,302              | 4,108,729                        |
| 6400 Federal Funds Ltd                   | 62,528             | 461,787                       | 13,515                         | 475,302                           | 502,389                | 521,127                          |
| <b>TOTAL REVENUES</b>                    | <b>\$8,861,633</b> | <b>\$9,924,767</b>            | <b>\$303,064</b>               | <b>\$10,227,831</b>               | <b>\$10,735,353</b>    | <b>\$10,125,578</b>              |
| <b>TRANSFERS OUT</b>                     |                    |                               |                                |                                   |                        |                                  |
| <b>2010 Transfer Out - Intrafund</b>     |                    |                               |                                |                                   |                        |                                  |
| 3400 Other Funds Ltd                     | -                  | (7,021)                       | -                              | (7,021)                           | -                      | -                                |
| <b>AVAILABLE REVENUES</b>                |                    |                               |                                |                                   |                        |                                  |
| 8000 General Fund                        | 5,317,896          | 5,518,670                     | 179,637                        | 5,698,307                         | 6,215,662              | 5,495,722                        |
| 3400 Other Funds Ltd                     | 3,617,936          | 4,784,462                     | 109,912                        | 4,894,374                         | 4,640,907              | 4,732,334                        |
| 6400 Federal Funds Ltd                   | 62,528             | 461,787                       | 13,515                         | 475,302                           | 502,389                | 521,127                          |
| <b>TOTAL AVAILABLE REVENUES</b>          | <b>\$8,998,360</b> | <b>\$10,764,919</b>           | <b>\$303,064</b>               | <b>\$11,067,983</b>               | <b>\$11,358,958</b>    | <b>\$10,749,183</b>              |

## EXPENDITURES

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |           |           |         |           |           |           |
|------------------------|-----------|-----------|---------|-----------|-----------|-----------|
| 8000 General Fund      | 2,190,876 | 2,711,700 | 190,125 | 2,901,825 | 3,229,408 | 3,229,408 |
| 3400 Other Funds Ltd   | 1,246,529 | 1,794,750 | 114,432 | 1,909,182 | 1,703,472 | 1,703,472 |
| 6400 Federal Funds Ltd | 35,973    | 228,726   | 13,566  | 242,292   | 258,516   | 258,516   |
| All Funds              | 3,473,378 | 4,735,176 | 318,123 | 5,053,299 | 5,191,396 | 5,191,396 |

**3160 Temporary Appointments**

|                   |   |        |   |        |        |        |
|-------------------|---|--------|---|--------|--------|--------|
| 8000 General Fund | - | 62,400 | - | 62,400 | 62,400 | 65,458 |
|-------------------|---|--------|---|--------|--------|--------|

**3170 Overtime Payments**

|                   |   |       |   |       |       |       |
|-------------------|---|-------|---|-------|-------|-------|
| 8000 General Fund | - | 1,574 | - | 1,574 | 1,574 | 1,651 |
|-------------------|---|-------|---|-------|-------|-------|

**3180 Shift Differential**

|                   |   |   |   |   |   |   |
|-------------------|---|---|---|---|---|---|
| 8000 General Fund | 1 | - | - | - | - | - |
|-------------------|---|---|---|---|---|---|

**3190 All Other Differential**

|                        |        |       |   |       |       |       |
|------------------------|--------|-------|---|-------|-------|-------|
| 8000 General Fund      | 2,623  | 2,777 | - | 2,777 | 2,777 | 2,913 |
| 3400 Other Funds Ltd   | 7,739  | -     | - | -     | -     | -     |
| 6400 Federal Funds Ltd | (9)    | -     | - | -     | -     | -     |
| All Funds              | 10,353 | 2,777 | - | 2,777 | 2,777 | 2,913 |

**TOTAL SALARIES & WAGES**

|                      |           |           |         |           |           |           |
|----------------------|-----------|-----------|---------|-----------|-----------|-----------|
| 8000 General Fund    | 2,193,500 | 2,778,451 | 190,125 | 2,968,576 | 3,296,159 | 3,299,430 |
| 3400 Other Funds Ltd | 1,254,268 | 1,794,750 | 114,432 | 1,909,182 | 1,703,472 | 1,703,472 |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                    | 35,964                 | 228,726                               | 13,566                                  | 242,292                                    | 258,516                        | 258,516                                  |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,483,732</b>     | <b>\$4,801,927</b>                    | <b>\$318,123</b>                        | <b>\$5,120,050</b>                         | <b>\$5,258,147</b>             | <b>\$5,261,418</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 464                    | 855                                   | -                                       | 855                                        | 947                            | 947                                      |
| 3400 Other Funds Ltd                      | 286                    | 486                                   | -                                       | 486                                        | 474                            | 474                                      |
| 6400 Federal Funds Ltd                    | 8                      | 72                                    | -                                       | 72                                         | 79                             | 79                                       |
| All Funds                                 | 758                    | 1,413                                 | -                                       | 1,413                                      | 1,500                          | 1,500                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 399,660                | 571,457                               | -                                       | 571,457                                    | 799,384                        | 799,437                                  |
| 3400 Other Funds Ltd                      | 224,960                | 377,615                               | -                                       | 377,615                                    | 421,099                        | 421,099                                  |
| 6400 Federal Funds Ltd                    | 6,458                  | 48,124                                | -                                       | 48,124                                     | 63,906                         | 63,906                                   |
| All Funds                                 | 631,078                | 997,196                               | -                                       | 997,196                                    | 1,284,389                      | 1,284,442                                |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 104,271                | 105,225                               | -                                       | 105,225                                    | -                              | -                                        |
| 3400 Other Funds Ltd                      | 57,956                 | 64,831                                | -                                       | 64,831                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 1,667                  | 8,970                                 | -                                       | 8,970                                      | -                              | -                                        |
| All Funds                                 | 163,894                | 179,026                               | -                                       | 179,026                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 165,692                | 209,245                               | -                                       | 209,245                                    | 247,928                        | 248,178                                  |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                            | 96,916                 | 135,137                               | -                                       | 135,137                                    | 130,315                        | 130,315                                  |
| 6400 Federal Funds Ltd                          | 2,682                  | 17,498                                | -                                       | 17,498                                     | 19,776                         | 19,776                                   |
| All Funds                                       | 265,290                | 361,880                               | -                                       | 361,880                                    | 398,019                        | 398,269                                  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 7,769                  | 10,650                                | -                                       | 10,650                                     | 12,663                         | 12,664                                   |
| 3400 Other Funds Ltd                            | 4,954                  | 7,041                                 | -                                       | 7,041                                      | 6,814                          | 6,814                                    |
| 6400 Federal Funds Ltd                          | 123                    | 915                                   | -                                       | 915                                        | 1,035                          | 1,035                                    |
| All Funds                                       | 12,846                 | 18,606                                | -                                       | 18,606                                     | 20,512                         | 20,513                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 331                    | 499                                   | -                                       | 499                                        | 456                            | 456                                      |
| 3400 Other Funds Ltd                            | 191                    | 283                                   | -                                       | 283                                        | 228                            | 228                                      |
| 6400 Federal Funds Ltd                          | 5                      | 42                                    | -                                       | 42                                         | 38                             | 38                                       |
| All Funds                                       | 527                    | 824                                   | -                                       | 824                                        | 722                            | 722                                      |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 13,361                 | 17,566                                | -                                       | 17,566                                     | 17,566                         | 19,797                                   |
| 3400 Other Funds Ltd                            | 7,532                  | 10,768                                | -                                       | 10,768                                     | 10,768                         | 10,221                                   |
| All Funds                                       | 20,893                 | 28,334                                | -                                       | 28,334                                     | 28,334                         | 30,018                                   |
| <b>3270 Flexible Benefits</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 518,773                | 503,595                               | -                                       | 503,595                                    | 529,920                        | 529,920                                  |
| 3400 Other Funds Ltd                            | 177,668                | 286,254                               | -                                       | 286,254                                    | 264,960                        | 264,960                                  |
| 6400 Federal Funds Ltd                          | 8,314                  | 42,408                                | -                                       | 42,408                                     | 44,160                         | 44,160                                   |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                           | 704,755                | 832,257                               | -                                       | 832,257                                    | 839,040                        | 839,040                                  |
| <b>3280 Other OPE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 3,519                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 7                      | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 3,526                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 1,213,840              | 1,419,092                             | -                                       | 1,419,092                                  | 1,608,864                      | 1,611,399                                |
| 3400 Other Funds Ltd                | 570,463                | 882,415                               | -                                       | 882,415                                    | 834,658                        | 834,111                                  |
| 6400 Federal Funds Ltd              | 19,264                 | 118,029                               | -                                       | 118,029                                    | 128,994                        | 128,994                                  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,803,567</b>     | <b>\$2,419,536</b>                    | -                                       | <b>\$2,419,536</b>                         | <b>\$2,572,516</b>             | <b>\$2,574,504</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (137,292)                             | -                                       | (137,292)                                  | (137,292)                      | (164,972)                                |
| 3400 Other Funds Ltd                | -                      | (82,661)                              | -                                       | (82,661)                                   | (82,661)                       | (85,174)                                 |
| 6400 Federal Funds Ltd              | -                      | (11,436)                              | -                                       | (11,436)                                   | (11,436)                       | (12,926)                                 |
| All Funds                           | -                      | (231,389)                             | -                                       | (231,389)                                  | (231,389)                      | (263,072)                                |
| <b>TOTAL PERSONAL SERVICES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 3,407,340              | 4,060,251                             | 190,125                                 | 4,250,376                                  | 4,767,731                      | 4,745,857                                |
| 3400 Other Funds Ltd                | 1,824,731              | 2,594,504                             | 114,432                                 | 2,708,936                                  | 2,455,469                      | 2,452,409                                |
| 6400 Federal Funds Ltd              | 55,228                 | 335,319                               | 13,566                                  | 348,885                                    | 376,074                        | 374,584                                  |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,287,299</b>     | <b>\$6,990,074</b>                    | <b>\$318,123</b>                        | <b>\$7,308,197</b>                         | <b>\$7,599,274</b>             | <b>\$7,572,850</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 1,405                  | 22,486                                | -                                       | 22,486                                     | 22,486                         | 23,588                                   |
| 3400 Other Funds Ltd            | -                      | 15,039                                | -                                       | 15,039                                     | 15,039                         | 8,775                                    |
| 6400 Federal Funds Ltd          | 20                     | 5,172                                 | -                                       | 5,172                                      | 5,172                          | 21,710                                   |
| All Funds                       | 1,425                  | 42,697                                | -                                       | 42,697                                     | 42,697                         | 54,073                                   |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 6,723                  | 6,602                                 | -                                       | 6,602                                      | 6,602                          | 5,066                                    |
| 3400 Other Funds Ltd            | 4,824                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd          | 242                    | 4,706                                 | -                                       | 4,706                                      | 4,706                          | 19,755                                   |
| All Funds                       | 11,789                 | 11,308                                | -                                       | 11,308                                     | 11,308                         | 24,821                                   |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 5,598                  | 54,156                                | -                                       | 54,156                                     | 54,156                         | 41,563                                   |
| 3400 Other Funds Ltd            | 3,173                  | 54,180                                | -                                       | 54,180                                     | 54,180                         | 52,105                                   |
| 6400 Federal Funds Ltd          | 144                    | 2,889                                 | -                                       | 2,889                                      | 2,889                          | 12,128                                   |
| All Funds                       | 8,915                  | 111,225                               | -                                       | 111,225                                    | 111,225                        | 105,796                                  |
| <b>4175 Office Expenses</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 463                    | 45,939                                | -                                       | 45,939                                     | 45,939                         | 35,257                                   |
| 3400 Other Funds Ltd            | 1,980                  | 28,742                                | -                                       | 28,742                                     | 28,742                         | 25,502                                   |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                 | 11                     | 6,120                                 | -                                       | 6,120                                      | 6,120                          | 25,691                                   |
| All Funds                              | 2,454                  | 80,801                                | -                                       | 80,801                                     | 80,801                         | 86,450                                   |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 34,901                 | 31,018                                | -                                       | 31,018                                     | 31,018                         | -                                        |
| 3400 Other Funds Ltd                   | 19,527                 | 37,360                                | -                                       | 37,360                                     | 37,360                         | 47,873                                   |
| 6400 Federal Funds Ltd                 | 735                    | 4,489                                 | -                                       | 4,489                                      | 4,489                          | 18,844                                   |
| All Funds                              | 55,163                 | 72,867                                | -                                       | 72,867                                     | 72,867                         | 66,717                                   |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 323,850                | 471,344                               | -                                       | 471,344                                    | 471,344                        | -                                        |
| 3400 Other Funds Ltd                   | 15,291                 | 60,432                                | -                                       | 60,432                                     | 60,432                         | -                                        |
| 6400 Federal Funds Ltd                 | 4,892                  | 68,152                                | -                                       | 68,152                                     | 68,152                         | -                                        |
| All Funds                              | 344,033                | 599,928                               | -                                       | 599,928                                    | 599,928                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 426                    | 12,651                                | -                                       | 12,651                                     | 12,651                         | 13,271                                   |
| 3400 Other Funds Ltd                   | 183                    | 1,372,351                             | (4,520)                                 | 1,367,831                                  | 1,367,831                      | 1,433,162                                |
| 6400 Federal Funds Ltd                 | 18                     | 167                                   | -                                       | 167                                        | 167                            | 701                                      |
| All Funds                              | 627                    | 1,385,169                             | (4,520)                                 | 1,380,649                                  | 1,380,649                      | 1,447,134                                |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 9,541                                 | -                                       | 9,541                                      | 9,541                          | 7,323                                    |
| 3400 Other Funds Ltd                   | 535                    | 20,284                                | -                                       | 20,284                                     | 20,284                         | 21,278                                   |
| 6400 Federal Funds Ltd                 | -                      | 823                                   | -                                       | 823                                        | 823                            | 3,454                                    |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <b>DESCRIPTION</b>                           | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                    | 535                    | 30,648                                | -                                       | 30,648                                     | 30,648                         | 32,055                                   |
| <b>4300 Professional Services</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 1,645                  | 419,758                               | (9,164)                                 | 410,594                                    | 410,594                        | 330,606                                  |
| 3400 Other Funds Ltd                         | 167,148                | 224,027                               | -                                       | 224,027                                    | 224,027                        | 302,370                                  |
| 6400 Federal Funds Ltd                       | 20                     | 20,992                                | (51)                                    | 20,941                                     | 20,941                         | 22,889                                   |
| All Funds                                    | 168,813                | 664,777                               | (9,215)                                 | 655,562                                    | 655,562                        | 655,865                                  |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 60,588                                | -                                       | 60,588                                     | 60,588                         | 66,223                                   |
| 3400 Other Funds Ltd                         | 296,023                | 6,756                                 | -                                       | 6,756                                      | 6,756                          | 7,384                                    |
| All Funds                                    | 296,023                | 67,344                                | -                                       | 67,344                                     | 67,344                         | 73,607                                   |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 22,139                                | -                                       | 22,139                                     | 22,139                         | 24,198                                   |
| 3400 Other Funds Ltd                         | -                      | 6,656                                 | -                                       | 6,656                                      | 6,656                          | 7,275                                    |
| All Funds                                    | -                      | 28,795                                | -                                       | 28,795                                     | 28,795                         | 31,473                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 6,495                                 | -                                       | 6,495                                      | 6,495                          | 6,813                                    |
| 3400 Other Funds Ltd                         | -                      | 5,460                                 | -                                       | 5,460                                      | 5,460                          | 4,687                                    |
| 6400 Federal Funds Ltd                       | -                      | 73                                    | -                                       | 73                                         | 73                             | 77                                       |
| All Funds                                    | -                      | 12,028                                | -                                       | 12,028                                     | 12,028                         | 11,577                                   |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 441                    | 75,356                                | -                                       | 75,356                                     | 75,356                         | 79,048                                   |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <b>DESCRIPTION</b>                         | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                       | 40,195                 | 6,689                                 | -                                       | 6,689                                      | 6,689                          | 5,723                                    |
| 6400 Federal Funds Ltd                     | -                      | 2,504                                 | -                                       | 2,504                                      | 2,504                          | 10,511                                   |
| All Funds                                  | 40,636                 | 84,549                                | -                                       | 84,549                                     | 84,549                         | 95,282                                   |
| <b>4425 Facilities Rental and Taxes</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 36,095                 | 107,574                               | -                                       | 107,574                                    | 107,574                        | -                                        |
| 3400 Other Funds Ltd                       | 100,541                | 139,182                               | -                                       | 139,182                                    | 139,182                        | 140,563                                  |
| 6400 Federal Funds Ltd                     | 878                    | 7,814                                 | -                                       | 7,814                                      | 7,814                          | 8,197                                    |
| All Funds                                  | 137,514                | 254,570                               | -                                       | 254,570                                    | 254,570                        | 148,760                                  |
| <b>4475 Facilities Maintenance</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 4,154                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 11,567                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 100                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 15,821                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 2,716                  | 848                                   | -                                       | 848                                        | 848                            | 890                                      |
| 3400 Other Funds Ltd                       | 2,411                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                     | 44                     | 564                                   | -                                       | 564                                        | 564                            | 592                                      |
| All Funds                                  | 5,171                  | 1,412                                 | -                                       | 1,412                                      | 1,412                          | 1,482                                    |
| <b>4600 Intra-agency Charges</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | -                      | 33,973                                | -                                       | 33,973                                     | 33,973                         | 35,638                                   |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-202-00-00-00000****Research and Data**

| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                      | 901                    | 60,660                                | (1,324)                                 | 59,336                                     | 59,336                         | 62,243                                   |
| 3400 Other Funds Ltd                   | 332                    | 136,325                               | -                                       | 136,325                                    | 136,325                        | 143,005                                  |
| 6400 Federal Funds Ltd                 | 32                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 1,265                  | 196,985                               | (1,324)                                 | 195,661                                    | 195,661                        | 205,248                                  |
| <b>4700 Expendable Prop 250 - 5000</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 44,212                                | -                                       | 44,212                                     | 44,212                         | 46,378                                   |
| 3400 Other Funds Ltd                   | -                      | 35,707                                | -                                       | 35,707                                     | 35,707                         | 37,457                                   |
| All Funds                              | -                      | 79,919                                | -                                       | 79,919                                     | 79,919                         | 83,835                                   |
| <b>4715 IT Expendable Property</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 11,325                 | 7,052                                 | -                                       | 7,052                                      | 7,052                          | 7,398                                    |
| 3400 Other Funds Ltd                   | 567,892                | 6,795                                 | -                                       | 6,795                                      | 6,795                          | 7,128                                    |
| 6400 Federal Funds Ltd                 | 164                    | 1,901                                 | -                                       | 1,901                                      | 1,901                          | 1,994                                    |
| All Funds                              | 579,381                | 15,748                                | -                                       | 15,748                                     | 15,748                         | 16,520                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 430,643                | 1,458,419                             | (10,488)                                | 1,447,931                                  | 1,447,931                      | 749,865                                  |
| 3400 Other Funds Ltd                   | 1,231,622              | 2,189,958                             | (4,520)                                 | 2,185,438                                  | 2,185,438                      | 2,279,925                                |
| 6400 Federal Funds Ltd                 | 7,300                  | 126,366                               | (51)                                    | 126,315                                    | 126,315                        | 146,543                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$1,669,565</b>     | <b>\$3,774,743</b>                    | <b>(\$15,059)</b>                       | <b>\$3,759,684</b>                         | <b>\$3,759,684</b>             | <b>\$3,176,333</b>                       |
| <b>EXPENDITURES</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 3,837,983              | 5,518,670                             | 179,637                                 | 5,698,307                                  | 6,215,662                      | 5,495,722                                |

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| <i>DESCRIPTION</i>               | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd             | 3,056,353              | 4,784,462                             | 109,912                                 | 4,894,374                                  | 4,640,907                      | 4,732,334                                |
| 6400 Federal Funds Ltd           | 62,528                 | 461,685                               | 13,515                                  | 475,200                                    | 502,389                        | 521,127                                  |
| <b>TOTAL EXPENDITURES</b>        | <b>\$6,956,864</b>     | <b>\$10,764,817</b>                   | <b>\$303,064</b>                        | <b>\$11,067,881</b>                        | <b>\$11,358,958</b>            | <b>\$10,749,183</b>                      |
| <b>REVERSIONS</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 9900 Reversions                  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                | (1,479,913)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd             | 561,583                | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd           | -                      | 102                                   | -                                       | 102                                        | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$561,583</b>       | <b>\$102</b>                          | <b>-</b>                                | <b>\$102</b>                               | <b>-</b>                       | <b>-</b>                                 |
| <b>AUTHORIZED POSITIONS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8150 Class/Unclass Positions     | 23                     | 22                                    | -                                       | 22                                         | 21                             | 21                                       |
| <b>AUTHORIZED FTE POSITIONS</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8250 Class/Unclass FTE Positions | 20.02                  | 19.59                                 | -                                       | 19.59                                      | 18.96                          | 18.96                                    |
| 8280 FTE Reconciliation          | -                      | 0.05                                  | -                                       | 0.05                                       | -                              | -                                        |
| <b>TOTAL AUTHORIZED FTE</b>      | <b>20.02</b>           | <b>19.64</b>                          | <b>-</b>                                | <b>19.64</b>                               | <b>18.96</b>                   | <b>18.96</b>                             |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 245,750                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | 159,563                | 317,916                               | -                                       | 317,916                                    | 317,916                        | 317,916                                  |
| All Funds                                | 405,313                | 317,916                               | -                                       | 317,916                                    | 317,916                        | 317,916                                  |
| <b>0030 Beginning Balance Adjustment</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 327,065                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | 1,246,844              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                | 1,573,909              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BEGINNING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 572,815                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                     | 1,406,407              | 317,916                               | -                                       | 317,916                                    | 317,916                        | 317,916                                  |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$1,979,222</b>     | <b>\$317,916</b>                      | <b>-</b>                                | <b>\$317,916</b>                           | <b>\$317,916</b>               | <b>\$317,916</b>                         |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 2,301,603 | 2,603,180 | 75,630 | 2,678,810 | 2,873,887 | 2,473,197 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

**LICENSES AND FEES****0205 Business Lic and Fees**

|                          |         |   |   |   |   |   |
|--------------------------|---------|---|---|---|---|---|
| 3200 Other Funds Non-Ltd | 182,092 | - | - | - | - | - |
|--------------------------|---------|---|---|---|---|---|



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                   | 1,300,460              | -                                     | -                                       | -                                          | 1,699,500                      | 1,721,887                                |
| All Funds                              | 1,482,552              | -                                     | -                                       | -                                          | 1,699,500                      | 1,721,887                                |
| <b>0210 Non-business Lic. and Fees</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | -                      | 507,375                               | -                                       | 507,375                                    | -                              | -                                        |
| <b>TOTAL LICENSES AND FEES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd               | 182,092                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 1,300,460              | 507,375                               | -                                       | 507,375                                    | 1,699,500                      | 1,721,887                                |
| <b>TOTAL LICENSES AND FEES</b>         | <b>\$1,482,552</b>     | <b>\$507,375</b>                      | <b>-</b>                                | <b>\$507,375</b>                           | <b>\$1,699,500</b>             | <b>\$1,721,887</b>                       |
| <b>CHARGES FOR SERVICES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| <b>0410 Charges for Services</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 952,616                | 2,662,781                             | -                                       | 2,662,781                                  | 1,370,136                      | 1,389,599                                |
| <b>0415 Admin and Service Charges</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 50                     | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL CHARGES FOR SERVICES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 952,666                | 2,662,781                             | -                                       | 2,662,781                                  | 1,370,136                      | 1,389,599                                |
| <b>TOTAL CHARGES FOR SERVICES</b>      | <b>\$952,666</b>       | <b>\$2,662,781</b>                    | <b>-</b>                                | <b>\$2,662,781</b>                         | <b>\$1,370,136</b>             | <b>\$1,389,599</b>                       |
| <b>INTEREST EARNINGS</b>               |                        |                                       |                                         |                                            |                                |                                          |
| <b>0605 Interest Income</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd               | 119,593                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>OTHER</b>                           |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0975 Other Revenues</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                 | 500                    | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                     | 30,400                 | 288,378                               | 117,153                                 | 405,531                                    | 444,283                        | 486,836                                  |
| All Funds                                | 30,900                 | 888,378                               | 117,153                                 | 1,005,531                                  | 1,044,283                      | 1,086,836                                |
| <b>FEDERAL FUNDS REVENUE</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                   | -                      | -                                     | -                                       | -                                          | -                              | 11,378                                   |
| <b>TRANSFERS IN</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>1581 Tsfr From Education, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 1,401,209              | 1,146,200                             | -                                       | 1,146,200                                  | 1,146,200                      | 1,202,364                                |
| <b>REVENUES</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 2,301,603              | 2,603,180                             | 75,630                                  | 2,678,810                                  | 2,873,887                      | 2,473,197                                |
| 3200 Other Funds Non-Ltd                 | 302,185                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                     | 3,684,735              | 4,604,734                             | 117,153                                 | 4,721,887                                  | 4,660,119                      | 4,800,686                                |
| 6400 Federal Funds Ltd                   | -                      | -                                     | -                                       | -                                          | -                              | 11,378                                   |
| <b>TOTAL REVENUES</b>                    | <b>\$6,288,523</b>     | <b>\$7,807,914</b>                    | <b>\$192,783</b>                        | <b>\$8,000,697</b>                         | <b>\$8,134,006</b>             | <b>\$7,885,261</b>                       |
| <b>AVAILABLE REVENUES</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 2,301,603              | 2,603,180                             | 75,630                                  | 2,678,810                                  | 2,873,887                      | 2,473,197                                |
| 3200 Other Funds Non-Ltd                 | 875,000                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                     | 5,091,142              | 4,922,650                             | 117,153                                 | 5,039,803                                  | 4,978,035                      | 5,118,602                                |

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| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd          | -                      | -                                     | -                                       | -                                          | -                              | 11,378                                   |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$8,267,745</b>     | <b>\$8,125,830</b>                    | <b>\$192,783</b>                        | <b>\$8,318,613</b>                         | <b>\$8,451,922</b>             | <b>\$8,203,177</b>                       |

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |           |           |         |           |           |           |
|------------------------|-----------|-----------|---------|-----------|-----------|-----------|
| 8000 General Fund      | 1,973,461 | 1,421,586 | 76,799  | 1,498,385 | 1,624,933 | 1,601,568 |
| 3400 Other Funds Ltd   | 1,500,326 | 1,758,465 | 117,153 | 1,875,618 | 2,001,782 | 2,016,127 |
| 6400 Federal Funds Ltd | -         | -         | -       | -         | -         | 7,172     |
| All Funds              | 3,473,787 | 3,180,051 | 193,952 | 3,374,003 | 3,626,715 | 3,624,867 |

**3160 Temporary Appointments**

|                      |         |   |   |   |   |   |
|----------------------|---------|---|---|---|---|---|
| 8000 General Fund    | 3,899   | - | - | - | - | - |
| 3400 Other Funds Ltd | 125,614 | - | - | - | - | - |
| All Funds            | 129,513 | - | - | - | - | - |

**3170 Overtime Payments**

|                   |    |   |   |   |   |   |
|-------------------|----|---|---|---|---|---|
| 8000 General Fund | 31 | - | - | - | - | - |
|-------------------|----|---|---|---|---|---|

**3180 Shift Differential**

|                      |    |   |   |   |   |   |
|----------------------|----|---|---|---|---|---|
| 3400 Other Funds Ltd | 28 | - | - | - | - | - |
|----------------------|----|---|---|---|---|---|

**3190 All Other Differential**

|                   |        |   |   |   |   |   |
|-------------------|--------|---|---|---|---|---|
| 8000 General Fund | 21,825 | - | - | - | - | - |
|-------------------|--------|---|---|---|---|---|

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                      | 2,004                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 23,829                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 1,999,216              | 1,421,586                             | 76,799                                  | 1,498,385                                  | 1,624,933                      | 1,601,568                                |
| 3400 Other Funds Ltd                      | 1,627,972              | 1,758,465                             | 117,153                                 | 1,875,618                                  | 2,001,782                      | 2,016,127                                |
| 6400 Federal Funds Ltd                    | -                      | -                                     | -                                       | -                                          | -                              | 7,172                                    |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$3,627,188</b>     | <b>\$3,180,051</b>                    | <b>\$193,952</b>                        | <b>\$3,374,003</b>                         | <b>\$3,626,715</b>             | <b>\$3,624,867</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 374                    | 447                                   | -                                       | 447                                        | 490                            | 478                                      |
| 3400 Other Funds Ltd                      | (2,386)                | 561                                   | -                                       | 561                                        | 614                            | 622                                      |
| 6400 Federal Funds Ltd                    | -                      | -                                     | -                                       | -                                          | -                              | 4                                        |
| All Funds                                 | (2,012)                | 1,008                                 | -                                       | 1,008                                      | 1,104                          | 1,104                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 347,265                | 299,102                               | -                                       | 299,102                                    | 401,684                        | 395,908                                  |
| 3400 Other Funds Ltd                      | 323,296                | 369,981                               | -                                       | 369,981                                    | 494,843                        | 498,389                                  |
| 6400 Federal Funds Ltd                    | -                      | -                                     | -                                       | -                                          | -                              | 1,773                                    |
| All Funds                                 | 670,561                | 669,083                               | -                                       | 669,083                                    | 896,527                        | 896,070                                  |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 91,141                 | 60,829                                | -                                       | 60,829                                     | -                              | -                                        |

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|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                            | 78,135                 | 68,958                                | -                                       | 68,958                                     | -                              | -                                        |
| All Funds                                       | 169,276                | 129,787                               | -                                       | 129,787                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 149,436                | 107,098                               | -                                       | 107,098                                    | 122,195                        | 120,408                                  |
| 3400 Other Funds Ltd                            | 123,769                | 132,869                               | -                                       | 132,869                                    | 151,022                        | 152,119                                  |
| 6400 Federal Funds Ltd                          | -                      | -                                     | -                                       | -                                          | -                              | 549                                      |
| All Funds                                       | 273,205                | 239,967                               | -                                       | 239,967                                    | 273,217                        | 273,076                                  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 7,167                  | 5,580                                 | -                                       | 5,580                                      | 6,364                          | 6,271                                    |
| 3400 Other Funds Ltd                            | 6,511                  | 6,927                                 | -                                       | 6,927                                      | 7,872                          | 7,929                                    |
| 6400 Federal Funds Ltd                          | -                      | -                                     | -                                       | -                                          | -                              | 29                                       |
| All Funds                                       | 13,678                 | 12,507                                | -                                       | 12,507                                     | 14,236                         | 14,229                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 281                    | 261                                   | -                                       | 261                                        | 236                            | 230                                      |
| 3400 Other Funds Ltd                            | (552)                  | 326                                   | -                                       | 326                                        | 296                            | 300                                      |
| 6400 Federal Funds Ltd                          | -                      | -                                     | -                                       | -                                          | -                              | 2                                        |
| All Funds                                       | (271)                  | 587                                   | -                                       | 587                                        | 532                            | 532                                      |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 11,854                 | 9,307                                 | -                                       | 9,307                                      | 9,307                          | 9,750                                    |
| 3400 Other Funds Ltd                            | 11,071                 | 10,551                                | -                                       | 10,551                                     | 10,551                         | 12,011                                   |
| All Funds                                       | 22,925                 | 19,858                                | -                                       | 19,858                                     | 19,858                         | 21,761                                   |

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| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3270 Flexible Benefits</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 322,000                | 263,283                               | -                                       | 263,283                                    | 274,160                        | 267,536                                  |
| 3400 Other Funds Ltd                | 291,281                | 330,429                               | -                                       | 330,429                                    | 344,080                        | 348,496                                  |
| 6400 Federal Funds Ltd              | -                      | -                                     | -                                       | -                                          | -                              | 2,208                                    |
| All Funds                           | 613,281                | 593,712                               | -                                       | 593,712                                    | 618,240                        | 618,240                                  |
| <b>3280 Other OPE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 2,720                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                | (24)                   | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 2,696                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 932,238                | 745,907                               | -                                       | 745,907                                    | 814,436                        | 800,581                                  |
| 3400 Other Funds Ltd                | 831,101                | 920,602                               | -                                       | 920,602                                    | 1,009,278                      | 1,019,866                                |
| 6400 Federal Funds Ltd              | -                      | -                                     | -                                       | -                                          | -                              | 4,565                                    |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,763,339</b>     | <b>\$1,666,509</b>                    | <b>-</b>                                | <b>\$1,666,509</b>                         | <b>\$1,823,714</b>             | <b>\$1,825,012</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (77,558)                              | -                                       | (77,558)                                   | (77,558)                       | (80,079)                                 |
| 3400 Other Funds Ltd                | -                      | (87,923)                              | -                                       | (87,923)                                   | (87,923)                       | (100,806)                                |
| 6400 Federal Funds Ltd              | -                      | -                                     | -                                       | -                                          | -                              | (359)                                    |
| All Funds                           | -                      | (165,481)                             | -                                       | (165,481)                                  | (165,481)                      | (181,244)                                |

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|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL PERSONAL SERVICES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 2,931,454              | 2,089,935                             | 76,799                                  | 2,166,734                                  | 2,361,811                      | 2,322,070                                |
| 3400 Other Funds Ltd            | 2,459,073              | 2,591,144                             | 117,153                                 | 2,708,297                                  | 2,923,137                      | 2,935,187                                |
| 6400 Federal Funds Ltd          | -                      | -                                     | -                                       | -                                          | -                              | 11,378                                   |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,390,527</b>     | <b>\$4,681,079</b>                    | <b>\$193,952</b>                        | <b>\$4,875,031</b>                         | <b>\$5,284,948</b>             | <b>\$5,268,635</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 2,337                  | 6,669                                 | -                                       | 6,669                                      | 6,669                          | 5,996                                    |
| 3400 Other Funds Ltd            | -                      | 2,308                                 | -                                       | 2,308                                      | 2,308                          | 12,421                                   |
| All Funds                       | 2,337                  | 8,977                                 | -                                       | 8,977                                      | 8,977                          | 18,417                                   |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 15,511                 | 4,134                                 | -                                       | 4,134                                      | 4,134                          | 4,337                                    |
| 3400 Other Funds Ltd            | 16,804                 | 6,704                                 | -                                       | 6,704                                      | 6,704                          | 10,533                                   |
| All Funds                       | 32,315                 | 10,838                                | -                                       | 10,838                                     | 10,838                         | 14,870                                   |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 16,741                 | 6,050                                 | -                                       | 6,050                                      | 6,050                          | 4,346                                    |
| 3400 Other Funds Ltd            | 12,847                 | 18,524                                | -                                       | 18,524                                     | 18,524                         | 27,431                                   |
| All Funds                       | 29,588                 | 24,574                                | -                                       | 24,574                                     | 24,574                         | 31,777                                   |
| <b>4175 Office Expenses</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 1,845                  | 5,127                                 | -                                       | 5,127                                      | 5,127                          | 3,378                                    |

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|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3200 Other Funds Non-Ltd               | 58                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 5,185                  | 24,474                                | -                                       | 24,474                                     | 24,474                         | 31,672                                   |
| All Funds                              | 7,088                  | 29,601                                | -                                       | 29,601                                     | 29,601                         | 35,050                                   |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 40,687                 | 5,231                                 | -                                       | 5,231                                      | 5,231                          | -                                        |
| 3400 Other Funds Ltd                   | 15,147                 | 25,025                                | -                                       | 25,025                                     | 25,025                         | -                                        |
| All Funds                              | 55,834                 | 30,256                                | -                                       | 30,256                                     | 30,256                         | -                                        |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 252,236                | 332,868                               | -                                       | 332,868                                    | 332,868                        | -                                        |
| 3200 Other Funds Non-Ltd               | 269                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 44,552                 | 32,720                                | -                                       | 32,720                                     | 32,720                         | -                                        |
| All Funds                              | 297,057                | 365,588                               | -                                       | 365,588                                    | 365,588                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 622                    | 3,151                                 | -                                       | 3,151                                      | 3,151                          | -                                        |
| 3400 Other Funds Ltd                   | -                      | 30,829                                | -                                       | 30,829                                     | 30,829                         | -                                        |
| All Funds                              | 622                    | 33,980                                | -                                       | 33,980                                     | 33,980                         | -                                        |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 98                     | 893                                   | -                                       | 893                                        | 893                            | 937                                      |
| 3400 Other Funds Ltd                   | -                      | 3,098                                 | -                                       | 3,098                                      | 3,098                          | 5,249                                    |
| All Funds                              | 98                     | 3,991                                 | -                                       | 3,991                                      | 3,991                          | 6,186                                    |
| <b>4300 Professional Services</b>      |                        |                                       |                                         |                                            |                                |                                          |



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| <b>DESCRIPTION</b>                           | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                            | 162,388                | 53,358                                | (1,165)                                 | 52,193                                     | 52,193                         | 54,047                                   |
| 3400 Other Funds Ltd                         | 31,782                 | 478,645                               | -                                       | 478,645                                    | 478,645                        | 595,948                                  |
| All Funds                                    | 194,170                | 532,003                               | (1,165)                                 | 530,838                                    | 530,838                        | 649,995                                  |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 26,784                                | -                                       | 26,784                                     | 26,784                         | 26,275                                   |
| 3400 Other Funds Ltd                         | -                      | -                                     | -                                       | -                                          | -                              | 3,000                                    |
| All Funds                                    | -                      | 26,784                                | -                                       | 26,784                                     | 26,784                         | 29,275                                   |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 64,857                 | 6,460                                 | -                                       | 6,460                                      | 6,460                          | 22,423                                   |
| 3400 Other Funds Ltd                         | 144,466                | 10,718                                | -                                       | 10,718                                     | 10,718                         | 31,726                                   |
| All Funds                                    | 209,323                | 17,178                                | -                                       | 17,178                                     | 17,178                         | 54,149                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 1,112                                 | -                                       | 1,112                                      | 1,112                          | 1,166                                    |
| 3400 Other Funds Ltd                         | -                      | 4,342                                 | -                                       | 4,342                                      | 4,342                          | 8,555                                    |
| All Funds                                    | -                      | 5,454                                 | -                                       | 5,454                                      | 5,454                          | 9,721                                    |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 4,491                  | 36,781                                | -                                       | 36,781                                     | 36,781                         | 17,963                                   |
| 3400 Other Funds Ltd                         | 586                    | 3,193                                 | -                                       | 3,193                                      | 3,193                          | 25,970                                   |
| All Funds                                    | 5,077                  | 39,974                                | -                                       | 39,974                                     | 39,974                         | 43,933                                   |
| <b>4425 Facilities Rental and Taxes</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 26,926                 | 8,170                                 | -                                       | 8,170                                      | 8,170                          | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| <b>DESCRIPTION</b>                         | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                       | 50,166                 | 87,903                                | -                                       | 87,903                                     | 87,903                         | -                                        |
| All Funds                                  | 77,092                 | 96,073                                | -                                       | 96,073                                     | 96,073                         | -                                        |
| <b>4475 Facilities Maintenance</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 3,110                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 5,760                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 8,870                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 1,335                  | 168                                   | -                                       | 168                                        | 168                            | 176                                      |
| 3200 Other Funds Non-Ltd                   | 738,287                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                       | 4,490                  | 94,617                                | -                                       | 94,617                                     | 94,617                         | 104,253                                  |
| All Funds                                  | 744,112                | 694,785                               | -                                       | 694,785                                    | 694,785                        | 704,429                                  |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 174                    | 180                                   | (4)                                     | 176                                        | 176                            | 185                                      |
| 3400 Other Funds Ltd                       | 484                    | 11,386                                | -                                       | 11,386                                     | 11,386                         | 26,944                                   |
| All Funds                                  | 658                    | 11,566                                | (4)                                     | 11,562                                     | 11,562                         | 27,129                                   |
| <b>4700 Expendable Prop 250 - 5000</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 13,038                                | -                                       | 13,038                                     | 13,038                         | 7,677                                    |
| 3400 Other Funds Ltd                       | -                      | 74,212                                | -                                       | 74,212                                     | 74,212                         | 83,849                                   |
| All Funds                                  | -                      | 87,250                                | -                                       | 87,250                                     | 87,250                         | 91,526                                   |
| <b>4715 IT Expendable Property</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 8,315                  | 3,071                                 | -                                       | 3,071                                      | 3,071                          | 2,221                                    |

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| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                       | 106                    | -                                     | -                                       | -                                          | -                              | 13,500                                   |
| All Funds                                  | 8,421                  | 3,071                                 | -                                       | 3,071                                      | 3,071                          | 15,721                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 601,673                | 513,245                               | (1,169)                                 | 512,076                                    | 512,076                        | 151,127                                  |
| 3200 Other Funds Non-Ltd                   | 738,614                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd                       | 332,375                | 908,698                               | -                                       | 908,698                                    | 908,698                        | 981,051                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,672,662</b>     | <b>\$2,021,943</b>                    | <b>(\$1,169)</b>                        | <b>\$2,020,774</b>                         | <b>\$2,020,774</b>             | <b>\$1,732,178</b>                       |
| <b>CAPITAL OUTLAY</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>5900 Other Capital Outlay</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 329,208                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6030 Dist to Non-Gov Units</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 235,314                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6035 Dist to Individuals</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 115                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6048 Spc Pmt to Public Universities</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 1,016,255              | 1,146,200                             | -                                       | 1,146,200                                  | 1,146,200                      | 1,202,364                                |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 1,251,684              | 1,146,200                             | -                                       | 1,146,200                                  | 1,146,200                      | 1,202,364                                |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$1,251,684</b>     | <b>\$1,146,200</b>                    | <b>-</b>                                | <b>\$1,146,200</b>                         | <b>\$1,146,200</b>             | <b>\$1,202,364</b>                       |

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| <i>DESCRIPTION</i>               | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>EXPENDITURES</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                | 3,533,127              | 2,603,180                             | 75,630                                  | 2,678,810                                  | 2,873,887                      | 2,473,197                                |
| 3200 Other Funds Non-Ltd         | 738,614                | 600,000                               | -                                       | 600,000                                    | 600,000                        | 600,000                                  |
| 3400 Other Funds Ltd             | 4,372,340              | 4,646,042                             | 117,153                                 | 4,763,195                                  | 4,978,035                      | 5,118,602                                |
| 6400 Federal Funds Ltd           | -                      | -                                     | -                                       | -                                          | -                              | 11,378                                   |
| <b>TOTAL EXPENDITURES</b>        | <b>\$8,644,081</b>     | <b>\$7,849,222</b>                    | <b>\$192,783</b>                        | <b>\$8,042,005</b>                         | <b>\$8,451,922</b>             | <b>\$8,203,177</b>                       |
| <b>REVERSIONS</b>                |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                | 1,231,524              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd         | 136,386                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd             | 718,802                | 276,608                               | -                                       | 276,608                                    | -                              | -                                        |
| 6400 Federal Funds Ltd           | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>      | <b>\$855,188</b>       | <b>\$276,608</b>                      | <b>-</b>                                | <b>\$276,608</b>                           | <b>-</b>                       | <b>-</b>                                 |
| <b>AUTHORIZED POSITIONS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8150 Class/Unclass Positions     | 17                     | 16                                    | -                                       | 16                                         | 16                             | 16                                       |
| <b>AUTHORIZED FTE POSITIONS</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8250 Class/Unclass FTE Positions | 15.00                  | 13.92                                 | -                                       | 13.92                                      | 13.92                          | 13.92                                    |
| 8280 FTE Reconciliation          | -                      | (0.05)                                | -                                       | (0.05)                                     | -                              | -                                        |

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| TOTAL AUTHORIZED FTE | 15.00           | 13.87                         | -                              | 13.87                             | 13.92                  | 13.92                            |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 2,216,171 | 2,378,809 | 57,569 | 2,436,378 | 2,552,981 | 2,397,572 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

**REVENUES**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 2,216,171 | 2,378,809 | 57,569 | 2,436,378 | 2,552,981 | 2,397,572 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

**AVAILABLE REVENUES**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 2,216,171 | 2,378,809 | 57,569 | 2,436,378 | 2,552,981 | 2,397,572 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 1,210,907 | 1,300,248 | 61,578 | 1,361,826 | 1,432,128 | 1,432,128 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

**3190 All Other Differential**

|                   |   |     |   |     |     |     |
|-------------------|---|-----|---|-----|-----|-----|
| 8000 General Fund | - | 778 | - | 778 | 778 | 816 |
|-------------------|---|-----|---|-----|-----|-----|

**TOTAL SALARIES & WAGES**

|                   |           |           |        |           |           |           |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|
| 8000 General Fund | 1,210,907 | 1,301,026 | 61,578 | 1,362,604 | 1,432,906 | 1,432,944 |
|-------------------|-----------|-----------|--------|-----------|-----------|-----------|

|                                   |                    |                    |                 |                    |                    |                    |
|-----------------------------------|--------------------|--------------------|-----------------|--------------------|--------------------|--------------------|
| <b>TOTAL SALARIES &amp; WAGES</b> | <b>\$1,210,907</b> | <b>\$1,301,026</b> | <b>\$61,578</b> | <b>\$1,362,604</b> | <b>\$1,432,906</b> | <b>\$1,432,944</b> |
|-----------------------------------|--------------------|--------------------|-----------------|--------------------|--------------------|--------------------|

**OTHER PAYROLL EXPENSES****3210 Empl. Rel. Bd. Assessments**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                               | 208                    | 360                                   | -                                       | 360                                        | 395                            | 395                                      |
| <b>3220 Public Employees' Retire Cont</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 221,079                | 273,736                               | -                                       | 273,736                                    | 354,215                        | 354,224                                  |
| <b>3221 Pension Obligation Bond</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 59,115                 | 51,019                                | -                                       | 51,019                                     | -                              | -                                        |
| <b>3230 Social Security Taxes</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 89,430                 | 97,697                                | -                                       | 97,697                                     | 105,391                        | 105,394                                  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 4,546                  | 5,086                                 | -                                       | 5,086                                      | 5,458                          | 5,458                                    |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 178                    | 210                                   | -                                       | 210                                        | 190                            | 190                                      |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 7,266                  | 7,806                                 | -                                       | 7,806                                      | 7,806                          | 8,598                                    |
| <b>3270 Flexible Benefits</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 242,229                | 212,040                               | -                                       | 212,040                                    | 220,800                        | 220,800                                  |
| <b>3280 Other OPE</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 1,076                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 625,127                | 647,954                               | -                                       | 647,954                                    | 694,255                        | 695,059                                  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>\$625,127</b>       | <b>\$647,954</b>                      | <b>-</b>                                | <b>\$647,954</b>                           | <b>\$694,255</b>               | <b>\$695,059</b>                         |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>P.S. BUDGET ADJUSTMENTS</b>         |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | (65,050)                              | -                                       | (65,050)                                   | (65,050)                       | (71,647)                                 |
| <b>TOTAL PERSONAL SERVICES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 1,836,034              | 1,883,930                             | 61,578                                  | 1,945,508                                  | 2,062,111                      | 2,056,356                                |
| <b>TOTAL PERSONAL SERVICES</b>         | <b>\$1,836,034</b>     | <b>\$1,883,930</b>                    | <b>\$61,578</b>                         | <b>\$1,945,508</b>                         | <b>\$2,062,111</b>             | <b>\$2,056,356</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 3,405                  | 9,593                                 | -                                       | 9,593                                      | 9,593                          | 10,063                                   |
| <b>4125 Out of State Travel</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 1,386                  | 5,038                                 | -                                       | 5,038                                      | 5,038                          | 5,285                                    |
| <b>4150 Employee Training</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 5,144                  | 14,555                                | -                                       | 14,555                                     | 14,555                         | 15,268                                   |
| <b>4175 Office Expenses</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 373                    | 9,987                                 | -                                       | 9,987                                      | 9,987                          | 10,476                                   |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 18,968                 | 8,876                                 | -                                       | 8,876                                      | 8,876                          | -                                        |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 156,195                | 119,996                               | -                                       | 119,996                                    | 119,996                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| <b>DESCRIPTION</b>                           | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                            | 303                    | 4,731                                 | -                                       | 4,731                                      | 4,731                          | -                                        |
| <b>4275 Publicity and Publications</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 2,106                                 | -                                       | 2,106                                      | 2,106                          | 2,209                                    |
| <b>4300 Professional Services</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 140,059                | 65,030                                | (1,420)                                 | 63,610                                     | 63,610                         | 69,526                                   |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 26,784                                | -                                       | 26,784                                     | 26,784                         | 29,275                                   |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 12,018                 | 6,460                                 | -                                       | 6,460                                      | 6,460                          | 7,061                                    |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 2,083                                 | -                                       | 2,083                                      | 2,083                          | 2,185                                    |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 208                    | 47,869                                | -                                       | 47,869                                     | 47,869                         | 50,215                                   |
| <b>4425 Facilities Rental and Taxes</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 27,156                 | 36,052                                | -                                       | 36,052                                     | 36,052                         | -                                        |
| <b>4475 Facilities Maintenance</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 3,124                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 419                    | 169                                   | -                                       | 169                                        | 169                            | 177                                      |
| <b>4650 Other Services and Supplies</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | (1)                    | 118,579                               | (2,589)                                 | 115,990                                    | 115,990                        | 121,674                                  |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4700 Expendable Prop 250 - 5000</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 13,229                                | -                                       | 13,229                                     | 13,229                         | 13,877                                   |
| <b>4715 IT Expendable Property</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 2,645                  | 3,742                                 | -                                       | 3,742                                      | 3,742                          | 3,925                                    |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 371,402                | 494,879                               | (4,009)                                 | 490,870                                    | 490,870                        | 341,216                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$371,402</b>       | <b>\$494,879</b>                      | <b>(\$4,009)</b>                        | <b>\$490,870</b>                           | <b>\$490,870</b>               | <b>\$341,216</b>                         |
| <b>EXPENDITURES</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 2,207,436              | 2,378,809                             | 57,569                                  | 2,436,378                                  | 2,552,981                      | 2,397,572                                |
| <b>REVERSIONS</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | (8,735)                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>            | <b>-</b>               | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |
| <b>AUTHORIZED POSITIONS</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8150 Class/Unclass Positions           | 5                      | 5                                     | -                                       | 5                                          | 5                              | 5                                        |
| <b>AUTHORIZED FTE POSITIONS</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8250 Class/Unclass FTE Positions       | 5.00                   | 5.00                                  | -                                       | 5.00                                       | 5.00                           | 5.00                                     |

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| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>BEGINNING BALANCE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| <b>0025 Beginning Balance</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 252,018                | 30,844                                | -                                       | 30,844                                     | 30,844                         | 30,844                                   |
| 6400 Federal Funds Ltd                 | 1,015,926              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 1,267,944              | 30,844                                | -                                       | 30,844                                     | 30,844                         | 30,844                                   |
| <b>REVENUE CATEGORIES</b>              |                        |                                       |                                         |                                            |                                |                                          |
| <b>GENERAL FUND APPROPRIATION</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>0050 General Fund Appropriation</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 18,258,639             | 18,673,282                            | 12,830                                  | 18,686,112                                 | 18,808,930                     | 19,767,163                               |
| <b>CHARGES FOR SERVICES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| <b>0410 Charges for Services</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 62,260                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>DONATIONS AND CONTRIBUTIONS</b>     |                        |                                       |                                         |                                            |                                |                                          |
| <b>0910 Grants (Non-Fed)</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | -                      | 640,135                               | -                                       | 640,135                                    | 640,135                        | 640,135                                  |
| <b>OTHER</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 386,969                | 3,430,478                             | 118,679                                 | 3,549,157                                  | 3,736,664                      | 3,811,131                                |
| <b>FEDERAL FUNDS REVENUE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                 | 18,193,275             | 14,261,362                            | 57,418                                  | 14,318,780                                 | 14,328,840                     | 15,498,068                               |

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| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TRANSFERS IN</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| <b>1060 Transfer from General Fund</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | (116,495)              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1581 Tsfr From Education, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 6,447,855              | 2,930,144                             | -                                       | 2,930,144                                  | 2,930,144                      | 3,073,721                                |
| <b>TOTAL TRANSFERS IN</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 6,331,360              | 2,930,144                             | -                                       | 2,930,144                                  | 2,930,144                      | 3,073,721                                |
| <b>TOTAL TRANSFERS IN</b>                | <b>\$6,331,360</b>     | <b>\$2,930,144</b>                    | <b>-</b>                                | <b>\$2,930,144</b>                         | <b>\$2,930,144</b>             | <b>\$3,073,721</b>                       |
| <b>REVENUES</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 18,258,639             | 18,673,282                            | 12,830                                  | 18,686,112                                 | 18,808,930                     | 19,767,163                               |
| 3400 Other Funds Ltd                     | 6,780,589              | 7,000,757                             | 118,679                                 | 7,119,436                                  | 7,306,943                      | 7,524,987                                |
| 6400 Federal Funds Ltd                   | 18,193,275             | 14,261,362                            | 57,418                                  | 14,318,780                                 | 14,328,840                     | 15,498,068                               |
| <b>TOTAL REVENUES</b>                    | <b>\$43,232,503</b>    | <b>\$39,935,401</b>                   | <b>\$188,927</b>                        | <b>\$40,124,328</b>                        | <b>\$40,444,713</b>            | <b>\$42,790,218</b>                      |
| <b>TRANSFERS OUT</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| <b>2010 Transfer Out - Intrafund</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | (500)                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                        | 18,258,639             | 18,673,282                            | 12,830                                  | 18,686,112                                 | 18,808,930                     | 19,767,163                               |
| 3400 Other Funds Ltd                     | 7,032,107              | 7,031,601                             | 118,679                                 | 7,150,280                                  | 7,337,787                      | 7,555,831                                |
| 6400 Federal Funds Ltd                   | 19,209,201             | 14,261,362                            | 57,418                                  | 14,318,780                                 | 14,328,840                     | 15,498,068                               |

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| <i>DESCRIPTION</i>                          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$44,499,947</b>    | <b>\$39,966,245</b>                   | <b>\$188,927</b>                        | <b>\$40,155,172</b>                        | <b>\$40,475,557</b>            | <b>\$42,821,062</b>                      |
| <b>EXPENDITURES</b>                         |                        |                                       |                                         |                                            |                                |                                          |
| <b>PERSONAL SERVICES</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>SALARIES &amp; WAGES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 1,687,344              | 1,123,988                             | 53,486                                  | 1,177,474                                  | 1,269,315                      | 1,292,680                                |
| 3400 Other Funds Ltd                        | 1,266,544              | 2,164,723                             | 118,679                                 | 2,283,402                                  | 2,386,978                      | 2,372,633                                |
| 6400 Federal Funds Ltd                      | 1,152,357              | 981,739                               | 59,322                                  | 1,041,061                                  | 1,030,036                      | 1,022,864                                |
| All Funds                                   | 4,106,245              | 4,270,450                             | 231,487                                 | 4,501,937                                  | 4,686,329                      | 4,688,177                                |
| <b>3160 Temporary Appointments</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 7,517                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3170 Overtime Payments</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 660                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | 128                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 788                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3180 Shift Differential</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 15                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                        | 24                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | 73                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 112                    | -                                     | -                                       | -                                          | -                              | -                                        |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3190 All Other Differential</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 6,761                  | 6,128                                 | -                                       | 6,128                                      | 6,128                          | 6,428                                    |
| 3400 Other Funds Ltd                      | 11,885                 | 2,955                                 | -                                       | 2,955                                      | 2,955                          | 3,100                                    |
| 6400 Federal Funds Ltd                    | 1,033                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 19,679                 | 9,083                                 | -                                       | 9,083                                      | 9,083                          | 9,528                                    |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 1,702,297              | 1,130,116                             | 53,486                                  | 1,183,602                                  | 1,275,443                      | 1,299,108                                |
| 3400 Other Funds Ltd                      | 1,278,453              | 2,167,678                             | 118,679                                 | 2,286,357                                  | 2,389,933                      | 2,375,733                                |
| 6400 Federal Funds Ltd                    | 1,153,591              | 981,739                               | 59,322                                  | 1,041,061                                  | 1,030,036                      | 1,022,864                                |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$4,134,341</b>     | <b>\$4,279,533</b>                    | <b>\$231,487</b>                        | <b>\$4,511,020</b>                         | <b>\$4,695,412</b>             | <b>\$4,697,705</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 383                    | 358                                   | -                                       | 358                                        | 393                            | 405                                      |
| 3400 Other Funds Ltd                      | 277                    | 673                                   | -                                       | 673                                        | 737                            | 729                                      |
| 6400 Federal Funds Ltd                    | 264                    | 317                                   | -                                       | 317                                        | 348                            | 344                                      |
| All Funds                                 | 924                    | 1,348                                 | -                                       | 1,348                                      | 1,478                          | 1,478                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 310,087                | 237,776                               | -                                       | 237,776                                    | 315,290                        | 321,140                                  |
| 3400 Other Funds Ltd                      | 243,855                | 456,077                               | -                                       | 456,077                                    | 590,790                        | 587,280                                  |
| 6400 Federal Funds Ltd                    | 213,771                | 206,557                               | -                                       | 206,557                                    | 254,626                        | 252,853                                  |

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| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                       | 767,713                | 900,410                               | -                                       | 900,410                                    | 1,160,706                      | 1,161,273                                |
| <b>3221 Pension Obligation Bond</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 80,352                 | 66,143                                | -                                       | 66,143                                     | -                              | -                                        |
| 3400 Other Funds Ltd                            | 63,316                 | 85,001                                | -                                       | 85,001                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 56,194                 | 38,499                                | -                                       | 38,499                                     | -                              | -                                        |
| All Funds                                       | 199,862                | 189,643                               | -                                       | 189,643                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 127,112                | 83,807                                | -                                       | 83,807                                     | 94,192                         | 96,002                                   |
| 3400 Other Funds Ltd                            | 96,281                 | 165,496                               | -                                       | 165,496                                    | 182,410                        | 181,324                                  |
| 6400 Federal Funds Ltd                          | 86,297                 | 74,772                                | -                                       | 74,772                                     | 78,376                         | 77,827                                   |
| All Funds                                       | 309,690                | 324,075                               | -                                       | 324,075                                    | 354,978                        | 355,153                                  |
| <b>3240 Unemployment Assessments</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                            | 276                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 6,592                  | 4,351                                 | -                                       | 4,351                                      | 4,885                          | 4,979                                    |
| 3400 Other Funds Ltd                            | 4,704                  | 8,649                                 | -                                       | 8,649                                      | 9,534                          | 9,478                                    |
| 6400 Federal Funds Ltd                          | 4,478                  | 3,906                                 | -                                       | 3,906                                      | 4,094                          | 4,065                                    |
| All Funds                                       | 15,774                 | 16,906                                | -                                       | 16,906                                     | 18,513                         | 18,522                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 297                    | 209                                   | -                                       | 209                                        | 187                            | 193                                      |
| 3400 Other Funds Ltd                            | 170                    | 394                                   | -                                       | 394                                        | 355                            | 351                                      |

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| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd              | 182                    | 185                                   | -                                       | 185                                        | 168                            | 166                                      |
| All Funds                           | 649                    | 788                                   | -                                       | 788                                        | 710                            | 710                                      |
| <b>3260 Mass Transit Tax</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 10,110                 | 10,121                                | -                                       | 10,121                                     | 10,121                         | 7,654                                    |
| 3400 Other Funds Ltd                | 8,486                  | 13,007                                | -                                       | 13,007                                     | 13,007                         | 14,340                                   |
| All Funds                           | 18,596                 | 23,128                                | -                                       | 23,128                                     | 23,128                         | 21,994                                   |
| <b>3270 Flexible Benefits</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 309,157                | 209,918                               | -                                       | 209,918                                    | 218,592                        | 225,216                                  |
| 3400 Other Funds Ltd                | 213,295                | 396,869                               | -                                       | 396,869                                    | 413,264                        | 408,848                                  |
| 6400 Federal Funds Ltd              | 195,556                | 186,595                               | -                                       | 186,595                                    | 194,304                        | 192,096                                  |
| All Funds                           | 718,008                | 793,382                               | -                                       | 793,382                                    | 826,160                        | 826,160                                  |
| <b>3280 Other OPE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 3,646                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 847,736                | 612,683                               | -                                       | 612,683                                    | 643,660                        | 655,589                                  |
| 3400 Other Funds Ltd                | 630,660                | 1,126,166                             | -                                       | 1,126,166                                  | 1,210,097                      | 1,202,350                                |
| 6400 Federal Funds Ltd              | 556,742                | 510,831                               | -                                       | 510,831                                    | 531,916                        | 527,351                                  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,035,138</b>     | <b>\$2,249,680</b>                    | <b>-</b>                                | <b>\$2,249,680</b>                         | <b>\$2,385,673</b>             | <b>\$2,385,290</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
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| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund               | -                      | (84,333)                              | -                                       | (84,333)                                   | (84,333)                       | (64,955)                                 |
| 3400 Other Funds Ltd            | -                      | (108,378)                             | -                                       | (108,378)                                  | (108,378)                      | (118,787)                                |
| 6400 Federal Funds Ltd          | -                      | (49,087)                              | -                                       | (49,087)                                   | (49,087)                       | (51,143)                                 |
| All Funds                       | -                      | (241,798)                             | -                                       | (241,798)                                  | (241,798)                      | (234,885)                                |
| <b>TOTAL PERSONAL SERVICES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 2,550,033              | 1,658,466                             | 53,486                                  | 1,711,952                                  | 1,834,770                      | 1,889,742                                |
| 3400 Other Funds Ltd            | 1,909,113              | 3,185,466                             | 118,679                                 | 3,304,145                                  | 3,491,652                      | 3,459,296                                |
| 6400 Federal Funds Ltd          | 1,710,333              | 1,443,483                             | 59,322                                  | 1,502,805                                  | 1,512,865                      | 1,499,072                                |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$6,169,479</b>     | <b>\$6,287,415</b>                    | <b>\$231,487</b>                        | <b>\$6,518,902</b>                         | <b>\$6,839,287</b>             | <b>\$6,848,110</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 10,732                 | 23,308                                | -                                       | 23,308                                     | 23,308                         | 24,450                                   |
| 3400 Other Funds Ltd            | 9,589                  | 187,029                               | -                                       | 187,029                                    | 187,029                        | 196,194                                  |
| 6400 Federal Funds Ltd          | 5,138                  | 23,012                                | -                                       | 23,012                                     | 23,012                         | 24,140                                   |
| All Funds                       | 25,459                 | 233,349                               | -                                       | 233,349                                    | 233,349                        | 244,784                                  |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 21,587                 | 21,082                                | -                                       | 21,082                                     | 21,082                         | 22,115                                   |
| 3400 Other Funds Ltd            | 24,346                 | 47,483                                | -                                       | 47,483                                     | 47,483                         | 49,809                                   |
| 6400 Federal Funds Ltd          | 14,403                 | 31,896                                | -                                       | 31,896                                     | 31,896                         | 33,459                                   |
| All Funds                       | 60,336                 | 100,461                               | -                                       | 100,461                                    | 100,461                        | 105,383                                  |

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| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4150 Employee Training</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 45,235                 | 30,337                                | -                                       | 30,337                                     | 30,337                         | 31,824                                   |
| 3400 Other Funds Ltd                   | 42,247                 | 59,403                                | -                                       | 59,403                                     | 59,403                         | 62,314                                   |
| 6400 Federal Funds Ltd                 | 57,204                 | 12,131                                | -                                       | 12,131                                     | 12,131                         | 12,725                                   |
| All Funds                              | 144,686                | 101,871                               | -                                       | 101,871                                    | 101,871                        | 106,863                                  |
| <b>4175 Office Expenses</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 1,168                  | 47,219                                | -                                       | 47,219                                     | 47,219                         | 49,533                                   |
| 3400 Other Funds Ltd                   | 34,946                 | 117,001                               | -                                       | 117,001                                    | 117,001                        | 122,734                                  |
| 6400 Federal Funds Ltd                 | 476                    | 25,702                                | -                                       | 25,702                                     | 25,702                         | 26,961                                   |
| All Funds                              | 36,590                 | 189,922                               | -                                       | 189,922                                    | 189,922                        | 199,228                                  |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 63,788                 | 51,189                                | -                                       | 51,189                                     | 51,189                         | -                                        |
| 3400 Other Funds Ltd                   | 5,156                  | 39,655                                | -                                       | 39,655                                     | 39,655                         | 41,598                                   |
| 6400 Federal Funds Ltd                 | 6,383                  | 18,856                                | -                                       | 18,856                                     | 18,856                         | 19,780                                   |
| All Funds                              | 75,327                 | 109,700                               | -                                       | 109,700                                    | 109,700                        | 61,378                                   |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 462,018                | 448,784                               | -                                       | 448,784                                    | 448,784                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 5,254                                 | -                                       | 5,254                                      | 5,254                          | -                                        |
| 3400 Other Funds Ltd                   | -                      | 3,722                                 | -                                       | 3,722                                      | 3,722                          | 3,904                                    |
| 6400 Federal Funds Ltd                 | -                      | 705                                   | -                                       | 705                                        | 705                            | 740                                      |

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| <i>DESCRIPTION</i>                     | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                              | -                      | 9,681                                 | -                                       | 9,681                                      | 9,681                          | 4,644                                    |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 8,414                                 | -                                       | 8,414                                      | 8,414                          | 8,826                                    |
| 3400 Other Funds Ltd                   | 1,263                  | 47,573                                | -                                       | 47,573                                     | 47,573                         | 49,904                                   |
| 6400 Federal Funds Ltd                 | -                      | 3,456                                 | -                                       | 3,456                                      | 3,456                          | 3,625                                    |
| All Funds                              | 1,263                  | 59,443                                | -                                       | 59,443                                     | 59,443                         | 62,355                                   |
| <b>4300 Professional Services</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 9,978                  | 474,380                               | (10,357)                                | 464,023                                    | 464,023                        | 507,177                                  |
| 3400 Other Funds Ltd                   | 39,000                 | 768,338                               | -                                       | 768,338                                    | 768,338                        | 839,793                                  |
| 6400 Federal Funds Ltd                 | 6,452                  | 791,364                               | (1,904)                                 | 789,460                                    | 789,460                        | 862,880                                  |
| All Funds                              | 55,430                 | 2,034,082                             | (12,261)                                | 2,021,821                                  | 2,021,821                      | 2,209,850                                |
| <b>4315 IT Professional Services</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | -                      | 493                                   | -                                       | 493                                        | 493                            | 539                                      |
| 3400 Other Funds Ltd                   | -                      | 147,694                               | -                                       | 147,694                                    | 147,694                        | 161,430                                  |
| 6400 Federal Funds Ltd                 | (40,250)               | 58,251                                | -                                       | 58,251                                     | 58,251                         | 63,668                                   |
| All Funds                              | (40,250)               | 206,438                               | -                                       | 206,438                                    | 206,438                        | 225,637                                  |
| <b>4325 Attorney General</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 63,261                 | 48,180                                | -                                       | 48,180                                     | 48,180                         | 52,661                                   |
| 3400 Other Funds Ltd                   | 413                    | 34,937                                | -                                       | 34,937                                     | 34,937                         | 38,187                                   |
| 6400 Federal Funds Ltd                 | 14,053                 | 8,523                                 | -                                       | 8,523                                      | 8,523                          | 9,316                                    |
| All Funds                              | 77,727                 | 91,640                                | -                                       | 91,640                                     | 91,640                         | 100,164                                  |

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| <i>DESCRIPTION</i>                           | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 3,575                                 | -                                       | 3,575                                      | 3,575                          | 3,750                                    |
| 3400 Other Funds Ltd                         | -                      | 7,442                                 | -                                       | 7,442                                      | 7,442                          | 7,807                                    |
| 6400 Federal Funds Ltd                       | -                      | 306                                   | -                                       | 306                                        | 306                            | 321                                      |
| All Funds                                    | -                      | 11,323                                | -                                       | 11,323                                     | 11,323                         | 11,878                                   |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 67,281                 | 12,490                                | -                                       | 12,490                                     | 12,490                         | 13,102                                   |
| 3400 Other Funds Ltd                         | 7,172                  | 19,530                                | -                                       | 19,530                                     | 19,530                         | 20,487                                   |
| 6400 Federal Funds Ltd                       | 17,616                 | 20,701                                | -                                       | 20,701                                     | 20,701                         | 21,715                                   |
| All Funds                                    | 92,069                 | 52,721                                | -                                       | 52,721                                     | 52,721                         | 55,304                                   |
| <b>4425 Facilities Rental and Taxes</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 48,620                 | 50,855                                | -                                       | 50,855                                     | 50,855                         | -                                        |
| 3400 Other Funds Ltd                         | 23,414                 | 68,629                                | -                                       | 68,629                                     | 68,629                         | 71,991                                   |
| 6400 Federal Funds Ltd                       | 30,852                 | 46,090                                | -                                       | 46,090                                     | 46,090                         | 48,348                                   |
| All Funds                                    | 102,886                | 165,574                               | -                                       | 165,574                                    | 165,574                        | 120,339                                  |
| <b>4475 Facilities Maintenance</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 4,518                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 1,989                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | 3,550                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 10,057                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b>   |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                      | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                       | 9,425                  | 6,044                                 | -                                       | 6,044                                      | 6,044                          | 6,340                                    |
| 3400 Other Funds Ltd                    | 68,174                 | 8,917                                 | -                                       | 8,917                                      | 8,917                          | 9,354                                    |
| 6400 Federal Funds Ltd                  | 455                    | 13,198                                | -                                       | 13,198                                     | 13,198                         | 13,845                                   |
| All Funds                               | 78,054                 | 28,159                                | -                                       | 28,159                                     | 28,159                         | 29,539                                   |
| <b>4650 Other Services and Supplies</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 2,325                  | 1,387,805                             | (30,299)                                | 1,357,506                                  | 1,357,506                      | 2,245,963                                |
| 3400 Other Funds Ltd                    | 839                    | 133,663                               | -                                       | 133,663                                    | 133,663                        | 140,213                                  |
| All Funds                               | 3,164                  | 1,521,468                             | (30,299)                                | 1,491,169                                  | 1,491,169                      | 2,386,176                                |
| <b>4700 Expendable Prop 250 - 5000</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | -                      | 20,010                                | -                                       | 20,010                                     | 20,010                         | 20,990                                   |
| 3400 Other Funds Ltd                    | -                      | 22,716                                | -                                       | 22,716                                     | 22,716                         | 23,829                                   |
| All Funds                               | -                      | 42,726                                | -                                       | 42,726                                     | 42,726                         | 44,819                                   |
| <b>4715 IT Expendable Property</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 4,701                  | 4,951                                 | -                                       | 4,951                                      | 4,951                          | 5,194                                    |
| 3400 Other Funds Ltd                    | -                      | 26,050                                | -                                       | 26,050                                     | 26,050                         | 27,326                                   |
| 6400 Federal Funds Ltd                  | 453,394                | 5,442                                 | -                                       | 5,442                                      | 5,442                          | 5,709                                    |
| All Funds                               | 458,095                | 36,443                                | -                                       | 36,443                                     | 36,443                         | 38,229                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 814,637                | 2,644,370                             | (40,656)                                | 2,603,714                                  | 2,603,714                      | 2,992,464                                |
| 3400 Other Funds Ltd                    | 258,548                | 1,739,782                             | -                                       | 1,739,782                                  | 1,739,782                      | 1,866,874                                |
| 6400 Federal Funds Ltd                  | 569,726                | 1,059,633                             | (1,904)                                 | 1,057,729                                  | 1,057,729                      | 1,147,232                                |

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|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,642,911</b>     | <b>\$5,443,785</b>                    | <b>(\$42,560)</b>                       | <b>\$5,401,225</b>                         | <b>\$5,401,225</b>             | <b>\$6,006,570</b>                       |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6030 Dist to Non-Gov Units</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 363,170                | 2,068,966                             | -                                       | 2,068,966                                  | 2,068,966                      | 2,261,380                                |
| 3400 Other Funds Ltd                       | -                      | 424,337                               | -                                       | 424,337                                    | 424,337                        | 463,801                                  |
| 6400 Federal Funds Ltd                     | -                      | 183,900                               | -                                       | 183,900                                    | 183,900                        | 201,003                                  |
| All Funds                                  | 363,170                | 2,677,203                             | -                                       | 2,677,203                                  | 2,677,203                      | 2,926,184                                |
| <b>6040 Dist to Local School Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 221,798                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 280                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 222,078                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6045 Dist to Comm College Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 11,846,173             | 388,373                               | -                                       | 388,373                                    | 388,373                        | 424,491                                  |
| 3400 Other Funds Ltd                       | 3,532,982              | 901,544                               | -                                       | 901,544                                    | 901,544                        | 985,388                                  |
| 6400 Federal Funds Ltd                     | 12,242,601             | 11,376,332                            | -                                       | 11,376,332                                 | 11,376,332                     | 12,434,331                               |
| All Funds                                  | 27,621,756             | 12,666,249                            | -                                       | 12,666,249                                 | 12,666,249                     | 13,844,210                               |
| <b>6048 Spc Pmt to Public Universities</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 5,381                  | 388,373                               | -                                       | 388,373                                    | 388,373                        | 424,491                                  |
| 3400 Other Funds Ltd                       | 60,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 65,381                 | 388,373                               | -                                       | 388,373                                    | 388,373                        | 424,491                                  |

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|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>6060 Intra-Agency Gen Fund Transfer</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | (116,495)              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6085 Other Special Payments</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | -                      | 10,772,731                            | -                                       | 10,772,731                                 | 10,772,731                     | 11,774,595                               |
| <b>6291 Spc Pmt to Corrections, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 98,276                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | 318,756                | 198,014                               | -                                       | 198,014                                    | 198,014                        | 216,430                                  |
| All Funds                                   | 417,032                | 198,014                               | -                                       | 198,014                                    | 198,014                        | 216,430                                  |
| <b>6581 Spc Pmt to Education, Dept of</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 868,498                | 752,003                               | -                                       | 752,003                                    | 752,003                        | -                                        |
| 3400 Other Funds Ltd                        | 1,170,952              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                   | 2,039,450              | 752,003                               | -                                       | 752,003                                    | 752,003                        | -                                        |
| <b>TOTAL SPECIAL PAYMENTS</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 13,286,801             | 14,370,446                            | -                                       | 14,370,446                                 | 14,370,446                     | 14,884,957                               |
| 3400 Other Funds Ltd                        | 4,764,214              | 1,325,881                             | -                                       | 1,325,881                                  | 1,325,881                      | 1,449,189                                |
| 6400 Federal Funds Ltd                      | 12,561,357             | 11,758,246                            | -                                       | 11,758,246                                 | 11,758,246                     | 12,851,764                               |
| <b>TOTAL SPECIAL PAYMENTS</b>               | <b>\$30,612,372</b>    | <b>\$27,454,573</b>                   | <b>-</b>                                | <b>\$27,454,573</b>                        | <b>\$27,454,573</b>            | <b>\$29,185,910</b>                      |
| <b>EXPENDITURES</b>                         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 16,651,471             | 18,673,282                            | 12,830                                  | 18,686,112                                 | 18,808,930                     | 19,767,163                               |
| 3400 Other Funds Ltd                        | 6,931,875              | 6,251,129                             | 118,679                                 | 6,369,808                                  | 6,557,315                      | 6,775,359                                |

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|---------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd    | 14,841,416             | 14,261,362                            | 57,418                                  | 14,318,780                                 | 14,328,840                     | 15,498,068                               |
| <b>TOTAL EXPENDITURES</b> | <b>\$38,424,762</b>    | <b>\$39,185,773</b>                   | <b>\$188,927</b>                        | <b>\$39,374,700</b>                        | <b>\$39,695,085</b>            | <b>\$42,040,590</b>                      |

**REVERSIONS****9900 Reversions**

|                   |             |   |   |   |   |   |
|-------------------|-------------|---|---|---|---|---|
| 8000 General Fund | (1,607,168) | - | - | - | - | - |
|-------------------|-------------|---|---|---|---|---|

**ENDING BALANCE**

|                        |           |         |   |         |         |         |
|------------------------|-----------|---------|---|---------|---------|---------|
| 8000 General Fund      | -         | -       | - | -       | -       | -       |
| 3400 Other Funds Ltd   | 100,232   | 780,472 | - | 780,472 | 780,472 | 780,472 |
| 6400 Federal Funds Ltd | 4,367,785 | -       | - | -       | -       | -       |

|                             |                    |                  |          |                  |                  |                  |
|-----------------------------|--------------------|------------------|----------|------------------|------------------|------------------|
| <b>TOTAL ENDING BALANCE</b> | <b>\$4,468,017</b> | <b>\$780,472</b> | <b>-</b> | <b>\$780,472</b> | <b>\$780,472</b> | <b>\$780,472</b> |
|-----------------------------|--------------------|------------------|----------|------------------|------------------|------------------|

**AUTHORIZED POSITIONS**

|                              |    |    |   |    |    |    |
|------------------------------|----|----|---|----|----|----|
| 8150 Class/Unclass Positions | 21 | 19 | - | 19 | 19 | 19 |
|------------------------------|----|----|---|----|----|----|

**AUTHORIZED FTE POSITIONS**

|                                  |       |       |   |       |       |       |
|----------------------------------|-------|-------|---|-------|-------|-------|
| 8250 Class/Unclass FTE Positions | 20.10 | 18.70 | - | 18.70 | 18.70 | 18.70 |
|----------------------------------|-------|-------|---|-------|-------|-------|



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                            |             |            |   |            |           |           |
|----------------------------|-------------|------------|---|------------|-----------|-----------|
| 3400 Other Funds Ltd       | 116,695,852 | 64,688,175 | - | 64,688,175 | 2,889,943 | 2,889,943 |
| 6200 Federal Funds Non-Ltd | 86,475      | -          | - | -          | -         | -         |
| 6400 Federal Funds Ltd     | 2,065,811   | -          | - | -          | -         | -         |
| All Funds                  | 118,848,138 | 64,688,175 | - | 64,688,175 | 2,889,943 | 2,889,943 |

**0030 Beginning Balance Adjustment**

|                      |   |            |   |            |            |            |
|----------------------|---|------------|---|------------|------------|------------|
| 3400 Other Funds Ltd | - | 24,481,441 | - | 24,481,441 | 10,000,000 | 10,000,000 |
|----------------------|---|------------|---|------------|------------|------------|

**TOTAL BEGINNING BALANCE**

|                            |             |            |   |            |            |            |
|----------------------------|-------------|------------|---|------------|------------|------------|
| 3400 Other Funds Ltd       | 116,695,852 | 89,169,616 | - | 89,169,616 | 12,889,943 | 12,889,943 |
| 6200 Federal Funds Non-Ltd | 86,475      | -          | - | -          | -          | -          |
| 6400 Federal Funds Ltd     | 2,065,811   | -          | - | -          | -          | -          |

|                                |                      |                     |          |                     |                     |                     |
|--------------------------------|----------------------|---------------------|----------|---------------------|---------------------|---------------------|
| <b>TOTAL BEGINNING BALANCE</b> | <b>\$118,848,138</b> | <b>\$89,169,616</b> | <b>-</b> | <b>\$89,169,616</b> | <b>\$12,889,943</b> | <b>\$12,889,943</b> |
|--------------------------------|----------------------|---------------------|----------|---------------------|---------------------|---------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |            |            |         |            |            |            |
|-------------------|------------|------------|---------|------------|------------|------------|
| 8000 General Fund | 41,809,279 | 33,739,734 | 129,063 | 33,868,797 | 34,062,991 | 30,181,560 |
|-------------------|------------|------------|---------|------------|------------|------------|

**INTEREST EARNINGS****0605 Interest Income**

|                      |         |       |   |       |       |         |
|----------------------|---------|-------|---|-------|-------|---------|
| 3400 Other Funds Ltd | 444,157 | 5,983 | - | 5,983 | 5,983 | 355,983 |
|----------------------|---------|-------|---|-------|-------|---------|

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>DONATIONS AND CONTRIBUTIONS</b>        |                        |                                       |                                         |                                            |                                |                                          |
| <b>0905 Donations</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | -                      | 175,000                               | -                                       | 175,000                                    | 175,000                        | 175,000                                  |
| <b>0910 Grants (Non-Fed)</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | -                      | 609,527                               | -                                       | 609,527                                    | 609,527                        | 609,527                                  |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | -                      | 784,527                               | -                                       | 784,527                                    | 784,527                        | 784,527                                  |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b>  | -                      | <b>\$784,527</b>                      | -                                       | <b>\$784,527</b>                           | <b>\$784,527</b>               | <b>\$784,527</b>                         |
| <b>OTHER</b>                              |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 12,807                 | 4,079,405                             | 156,366                                 | 4,235,771                                  | 4,116,372                      | 4,107,990                                |
| <b>FEDERAL FUNDS REVENUE</b>              |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 6200 Federal Funds Non-Ltd                | 3,490,474              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd                    | 71,063,597             | 127,654,003                           | 248,399                                 | 127,902,402                                | 128,158,897                    | 139,203,656                              |
| All Funds                                 | 74,554,071             | 148,190,305                           | 248,399                                 | 148,438,704                                | 148,695,199                    | 159,739,958                              |
| <b>TRANSFERS IN</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>1060 Transfer from General Fund</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 10,000,000             | 13,994,243                            | -                                       | 13,994,243                                 | 13,994,243                     | 9,830,708                                |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                            | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                          | 501,033                | 1,526,098                             | -                                       | 1,526,098                                  | -                              | -                                        |
| <b>1123 Tsfr From OR Business Development</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 10,000,000             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1150 Tsfr From Revenue, Dept of</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 1,361,229              | 2,036,137                             | -                                       | 2,036,137                                  | 1,842,164                      | 8,038,900                                |
| <b>1471 Tsfr From Employment Dept</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 45,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1581 Tsfr From Education, Dept of</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 2,532,047              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL TRANSFERS IN</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                          | 24,439,309             | 17,556,478                            | -                                       | 17,556,478                                 | 15,836,407                     | 17,869,608                               |
| <b>TOTAL TRANSFERS IN</b>                     | <b>\$24,439,309</b>    | <b>\$17,556,478</b>                   | <b>-</b>                                | <b>\$17,556,478</b>                        | <b>\$15,836,407</b>            | <b>\$17,869,608</b>                      |
| <b>REVENUES</b>                               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                             | 41,809,279             | 33,739,734                            | 129,063                                 | 33,868,797                                 | 34,062,991                     | 30,181,560                               |
| 3400 Other Funds Ltd                          | 24,896,273             | 22,426,393                            | 156,366                                 | 22,582,759                                 | 20,743,289                     | 23,118,108                               |
| 6200 Federal Funds Non-Ltd                    | 3,490,474              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd                        | 71,063,597             | 127,654,003                           | 248,399                                 | 127,902,402                                | 128,158,897                    | 139,203,656                              |
| <b>TOTAL REVENUES</b>                         | <b>\$141,259,623</b>   | <b>\$204,356,432</b>                  | <b>\$533,828</b>                        | <b>\$204,890,260</b>                       | <b>\$203,501,479</b>           | <b>\$213,039,626</b>                     |
| <b>TRANSFERS OUT</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| <b>2121 Tsfr To Governor, Office of the</b>   |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                          | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd                      | -                      | (200,000)                             | -                                       | (200,000)                                  | (208,147)                      | -                                        |
| <b>AVAILABLE REVENUES</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 41,809,279             | 33,739,734                            | 129,063                                 | 33,868,797                                 | 34,062,991                     | 30,181,560                               |
| 3400 Other Funds Ltd                        | 141,592,125            | 111,596,009                           | 156,366                                 | 111,752,375                                | 33,633,232                     | 36,008,051                               |
| 6200 Federal Funds Non-Ltd                  | 3,576,949              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd                      | 73,129,408             | 127,454,003                           | 248,399                                 | 127,702,402                                | 127,950,750                    | 139,203,656                              |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$260,107,761</b>   | <b>\$293,326,048</b>                  | <b>\$533,828</b>                        | <b>\$293,859,876</b>                       | <b>\$216,183,275</b>           | <b>\$225,929,569</b>                     |
| <b>EXPENDITURES</b>                         |                        |                                       |                                         |                                            |                                |                                          |
| <b>PERSONAL SERVICES</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>SALARIES &amp; WAGES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 2,557,526              | 2,608,384                             | 189,755                                 | 2,798,139                                  | 2,886,271                      | 2,915,032                                |
| 3400 Other Funds Ltd                        | 1,991,818              | 1,897,160                             | 156,366                                 | 2,053,526                                  | 425,263                        | 426,228                                  |
| 6200 Federal Funds Non-Ltd                  | 57,631                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                      | 2,921,320              | 3,948,040                             | 258,368                                 | 4,206,408                                  | 4,318,526                      | 4,288,800                                |
| All Funds                                   | 7,528,295              | 8,453,584                             | 604,489                                 | 9,058,073                                  | 7,630,060                      | 7,630,060                                |
| <b>3160 Temporary Appointments</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                           | 31,565                 | 74,854                                | -                                       | 74,854                                     | 74,854                         | 78,522                                   |
| 6400 Federal Funds Ltd                      | 872                    | 5,947                                 | -                                       | 5,947                                      | 5,947                          | 6,240                                    |
| All Funds                                   | 32,437                 | 80,801                                | -                                       | 80,801                                     | 80,801                         | 84,762                                   |

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| <i>DESCRIPTION</i>                 | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3170 Overtime Payments</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 3,528                  | 131                                   | -                                       | 131                                        | 131                            | 135                                      |
| 3400 Other Funds Ltd               | 5,152                  | 940                                   | -                                       | 940                                        | 940                            | 985                                      |
| 6400 Federal Funds Ltd             | 3,727                  | 949                                   | -                                       | 949                                        | 949                            | 995                                      |
| All Funds                          | 12,407                 | 2,020                                 | -                                       | 2,020                                      | 2,020                          | 2,115                                    |
| <b>3180 Shift Differential</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 77                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd               | 71                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd             | 23                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 171                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3190 All Other Differential</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 16,520                 | 377                                   | -                                       | 377                                        | 377                            | 393                                      |
| 3400 Other Funds Ltd               | 6,857                  | 21                                    | -                                       | 21                                         | 21                             | 21                                       |
| 6400 Federal Funds Ltd             | 8,507                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 31,884                 | 398                                   | -                                       | 398                                        | 398                            | 414                                      |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 2,609,216              | 2,683,746                             | 189,755                                 | 2,873,501                                  | 2,961,633                      | 2,994,082                                |
| 3400 Other Funds Ltd               | 2,003,898              | 1,898,121                             | 156,366                                 | 2,054,487                                  | 426,224                        | 427,234                                  |
| 6200 Federal Funds Non-Ltd         | 57,631                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd             | 2,934,449              | 3,954,936                             | 258,368                                 | 4,213,304                                  | 4,325,422                      | 4,296,035                                |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$7,605,194</b>     | <b>\$8,536,803</b>                    | <b>\$604,489</b>                        | <b>\$9,141,292</b>                         | <b>\$7,713,279</b>             | <b>\$7,717,351</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 689                    | 878                                   | -                                       | 878                                        | 955                            | 885                                      |
| 3400 Other Funds Ltd                      | 535                    | 648                                   | -                                       | 648                                        | 174                            | 172                                      |
| 6200 Federal Funds Non-Ltd                | 12                     | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 734                    | 1,230                                 | -                                       | 1,230                                      | 1,348                          | 1,419                                    |
| All Funds                                 | 1,970                  | 2,756                                 | -                                       | 2,756                                      | 2,477                          | 2,476                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 462,848                | 548,910                               | -                                       | 548,910                                    | 713,614                        | 720,724                                  |
| 3400 Other Funds Ltd                      | 362,685                | 399,363                               | -                                       | 399,363                                    | 105,361                        | 105,611                                  |
| 6200 Federal Funds Non-Ltd                | 10,680                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 587,843                | 799,059                               | -                                       | 799,059                                    | 1,030,403                      | 1,023,063                                |
| All Funds                                 | 1,424,056              | 1,747,332                             | -                                       | 1,747,332                                  | 1,849,378                      | 1,849,398                                |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 118,532                | 102,307                               | -                                       | 102,307                                    | -                              | -                                        |
| 3400 Other Funds Ltd                      | 96,720                 | 17,715                                | -                                       | 17,715                                     | -                              | -                                        |
| 6200 Federal Funds Non-Ltd                | 2,738                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                    | 144,493                | 154,859                               | -                                       | 154,859                                    | -                              | -                                        |
| All Funds                                 | 362,483                | 274,881                               | -                                       | 274,881                                    | -                              | -                                        |

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| <b>DESCRIPTION</b>                              | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3230 Social Security Taxes</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 197,776                | 205,313                               | -                                       | 205,313                                    | 226,572                        | 229,054                                  |
| 3400 Other Funds Ltd                            | 149,238                | 145,206                               | -                                       | 145,206                                    | 32,606                         | 32,683                                   |
| 6200 Federal Funds Non-Ltd                      | 4,394                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 221,442                | 302,554                               | -                                       | 302,554                                    | 330,902                        | 328,658                                  |
| All Funds                                       | 572,850                | 653,073                               | -                                       | 653,073                                    | 590,080                        | 590,395                                  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 10,307                 | 10,431                                | -                                       | 10,431                                     | 11,545                         | 11,660                                   |
| 3400 Other Funds Ltd                            | 7,691                  | 7,592                                 | -                                       | 7,592                                      | 1,705                          | 1,709                                    |
| 6200 Federal Funds Non-Ltd                      | 222                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 11,510                 | 15,195                                | -                                       | 15,195                                     | 16,674                         | 16,553                                   |
| All Funds                                       | 29,730                 | 33,218                                | -                                       | 33,218                                     | 29,924                         | 29,922                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 395                    | 512                                   | -                                       | 512                                        | 465                            | 428                                      |
| 3400 Other Funds Ltd                            | 341                    | 373                                   | -                                       | 373                                        | 85                             | 84                                       |
| 6200 Federal Funds Non-Ltd                      | 8                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                          | 429                    | 716                                   | -                                       | 716                                        | 649                            | 681                                      |
| All Funds                                       | 1,173                  | 1,601                                 | -                                       | 1,601                                      | 1,199                          | 1,193                                    |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 13,139                 | 16,101                                | -                                       | 16,101                                     | 16,101                         | 17,792                                   |
| 3400 Other Funds Ltd                            | 13,207                 | 11,389                                | -                                       | 11,389                                     | 11,389                         | 2,558                                    |

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| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd              | 349                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                           | 26,695                 | 27,490                                | -                                       | 27,490                                     | 27,490                         | 20,350                                   |
| <b>3270 Flexible Benefits</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 490,802                | 514,730                               | -                                       | 514,730                                    | 535,992                        | 497,914                                  |
| 3400 Other Funds Ltd                | 456,024                | 380,789                               | -                                       | 380,789                                    | 98,440                         | 97,151                                   |
| 6200 Federal Funds Non-Ltd          | 14,427                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 573,958                | 723,061                               | -                                       | 723,061                                    | 752,928                        | 792,295                                  |
| All Funds                           | 1,535,211              | 1,618,580                             | -                                       | 1,618,580                                  | 1,387,360                      | 1,387,360                                |
| <b>3280 Other OPE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 5,700                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 1,300,188              | 1,399,182                             | -                                       | 1,399,182                                  | 1,505,244                      | 1,478,457                                |
| 3400 Other Funds Ltd                | 1,086,441              | 963,075                               | -                                       | 963,075                                    | 249,760                        | 239,968                                  |
| 6200 Federal Funds Non-Ltd          | 32,481                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd              | 1,540,758              | 1,996,674                             | -                                       | 1,996,674                                  | 2,132,904                      | 2,162,669                                |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$3,959,868</b>     | <b>\$4,358,931</b>                    | <b>-</b>                                | <b>\$4,358,931</b>                         | <b>\$3,887,908</b>             | <b>\$3,881,094</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (134,035)                             | -                                       | (134,035)                                  | (134,035)                      | (149,706)                                |
| 3400 Other Funds Ltd                | -                      | (22,587)                              | -                                       | (22,587)                                   | (22,587)                       | (21,362)                                 |



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| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd          | -                      | (197,731)                             | -                                       | (197,731)                                  | (197,731)                      | (214,802)                                |
| All Funds                       | -                      | (354,353)                             | -                                       | (354,353)                                  | (354,353)                      | (385,870)                                |
| <b>TOTAL PERSONAL SERVICES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 3,909,404              | 3,948,893                             | 189,755                                 | 4,138,648                                  | 4,332,842                      | 4,322,833                                |
| 3400 Other Funds Ltd            | 3,090,339              | 2,838,609                             | 156,366                                 | 2,994,975                                  | 653,397                        | 645,840                                  |
| 6200 Federal Funds Non-Ltd      | 90,112                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd          | 4,475,207              | 5,753,879                             | 258,368                                 | 6,012,247                                  | 6,260,595                      | 6,243,902                                |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$11,565,062</b>    | <b>\$12,541,381</b>                   | <b>\$604,489</b>                        | <b>\$13,145,870</b>                        | <b>\$11,246,834</b>            | <b>\$11,212,575</b>                      |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 23,539                 | 29,883                                | -                                       | 29,883                                     | 29,883                         | 31,346                                   |
| 3400 Other Funds Ltd            | 28,115                 | 69,393                                | -                                       | 69,393                                     | 69,393                         | 18,742                                   |
| 6400 Federal Funds Ltd          | 16,338                 | 37,791                                | -                                       | 37,791                                     | 37,791                         | 39,645                                   |
| All Funds                       | 67,992                 | 137,067                               | -                                       | 137,067                                    | 137,067                        | 89,733                                   |
| <b>4125 Out of State Travel</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 13,859                 | 21,666                                | -                                       | 21,666                                     | 21,666                         | 22,727                                   |
| 3400 Other Funds Ltd            | 7,625                  | 124                                   | -                                       | 124                                        | 124                            | 131                                      |
| 6400 Federal Funds Ltd          | 26,333                 | 70,416                                | -                                       | 70,416                                     | 70,416                         | 73,866                                   |
| All Funds                       | 47,817                 | 92,206                                | -                                       | 92,206                                     | 92,206                         | 96,724                                   |
| <b>4150 Employee Training</b>   |                        |                                       |                                         |                                            |                                |                                          |

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| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                      | 62,630                 | 55,427                                | -                                       | 55,427                                     | 55,427                         | 58,144                                   |
| 3400 Other Funds Ltd                   | 60,461                 | 38,441                                | -                                       | 38,441                                     | 38,441                         | 4,946                                    |
| 6200 Federal Funds Non-Ltd             | 371                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 118,934                | 16,901                                | -                                       | 16,901                                     | 16,901                         | 17,730                                   |
| All Funds                              | 242,396                | 110,769                               | -                                       | 110,769                                    | 110,769                        | 80,820                                   |
| <b>4175 Office Expenses</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 9,548                  | 68,251                                | -                                       | 68,251                                     | 68,251                         | 71,596                                   |
| 3400 Other Funds Ltd                   | 738                    | 28,254                                | -                                       | 28,254                                     | 28,254                         | 7,005                                    |
| 6400 Federal Funds Ltd                 | 32,227                 | 20,427                                | -                                       | 20,427                                     | 20,427                         | 21,427                                   |
| All Funds                              | 42,513                 | 116,932                               | -                                       | 116,932                                    | 116,932                        | 100,028                                  |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 76,317                 | 33,574                                | -                                       | 33,574                                     | 33,574                         | -                                        |
| 3400 Other Funds Ltd                   | 21,696                 | 20,779                                | -                                       | 20,779                                     | 20,779                         | 4,236                                    |
| 6400 Federal Funds Ltd                 | 40,844                 | 47,009                                | -                                       | 47,009                                     | 47,009                         | 49,311                                   |
| All Funds                              | 138,857                | 101,362                               | -                                       | 101,362                                    | 101,362                        | 53,547                                   |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 81,220                 | 893,969                               | -                                       | 893,969                                    | 893,969                        | -                                        |
| 3400 Other Funds Ltd                   | 14,307                 | 8,382                                 | -                                       | 8,382                                      | 8,382                          | -                                        |
| 6400 Federal Funds Ltd                 | -                      | 28,676                                | -                                       | 28,676                                     | 28,676                         | -                                        |
| All Funds                              | 95,527                 | 931,027                               | -                                       | 931,027                                    | 931,027                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |

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|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                      | 4,413                  | 12,302                                | -                                       | 12,302                                     | 12,302                         | -                                        |
| 3400 Other Funds Ltd                   | -                      | 6,650                                 | -                                       | 6,650                                      | 6,650                          | 9                                        |
| 6400 Federal Funds Ltd                 | 352                    | 4,296                                 | -                                       | 4,296                                      | 4,296                          | 4,506                                    |
| All Funds                              | 4,765                  | 23,248                                | -                                       | 23,248                                     | 23,248                         | 4,515                                    |
| <b>4275 Publicity and Publications</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 12,245                 | 10,659                                | -                                       | 10,659                                     | 10,659                         | 11,183                                   |
| 3400 Other Funds Ltd                   | 1,247                  | 7,894                                 | -                                       | 7,894                                      | 7,894                          | 3,215                                    |
| 6400 Federal Funds Ltd                 | 16,591                 | 14,472                                | -                                       | 14,472                                     | 14,472                         | 15,180                                   |
| All Funds                              | 30,083                 | 33,025                                | -                                       | 33,025                                     | 33,025                         | 29,578                                   |
| <b>4300 Professional Services</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 1,431,028              | 2,016,042                             | (44,016)                                | 1,972,026                                  | 1,972,026                      | 2,155,425                                |
| 3400 Other Funds Ltd                   | 209,708                | 146,076                               | -                                       | 146,076                                    | 146,076                        | 159,661                                  |
| 6400 Federal Funds Ltd                 | 780,053                | 4,143,615                             | (9,969)                                 | 4,133,646                                  | 4,133,646                      | 4,518,075                                |
| All Funds                              | 2,420,789              | 6,305,733                             | (53,985)                                | 6,251,748                                  | 6,251,748                      | 6,833,161                                |
| <b>4315 IT Professional Services</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                   | 26,400                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                 | 4,200                  | 110,950                               | -                                       | 110,950                                    | 110,950                        | 121,269                                  |
| All Funds                              | 30,600                 | 110,950                               | -                                       | 110,950                                    | 110,950                        | 121,269                                  |
| <b>4325 Attorney General</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 60,718                 | 17,761                                | -                                       | 17,761                                     | 17,761                         | 19,412                                   |
| 3400 Other Funds Ltd                   | 74,522                 | -                                     | -                                       | -                                          | -                              | -                                        |

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|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6200 Federal Funds Non-Ltd                   | 5,077                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | 27,293                 | 22,191                                | -                                       | 22,191                                     | 22,191                         | 24,254                                   |
| All Funds                                    | 167,610                | 39,952                                | -                                       | 39,952                                     | 39,952                         | 43,666                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 6,063                                 | -                                       | 6,063                                      | 6,063                          | 6,360                                    |
| 3400 Other Funds Ltd                         | -                      | 4,068                                 | -                                       | 4,068                                      | 4,068                          | 105                                      |
| 6400 Federal Funds Ltd                       | -                      | 1,833                                 | -                                       | 1,833                                      | 1,833                          | 1,924                                    |
| All Funds                                    | -                      | 11,964                                | -                                       | 11,964                                     | 11,964                         | 8,389                                    |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 76,461                 | 7,346                                 | -                                       | 7,346                                      | 7,346                          | 7,705                                    |
| 3400 Other Funds Ltd                         | 31,667                 | 5,769                                 | -                                       | 5,769                                      | 5,769                          | 986                                      |
| 6400 Federal Funds Ltd                       | 79,665                 | 4,655                                 | -                                       | 4,655                                      | 4,655                          | 4,883                                    |
| All Funds                                    | 187,793                | 17,770                                | -                                       | 17,770                                     | 17,770                         | 13,574                                   |
| <b>4425 Facilities Rental and Taxes</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 130,974                | 90,418                                | -                                       | 90,418                                     | 90,418                         | -                                        |
| 3400 Other Funds Ltd                         | 15,350                 | 91,711                                | -                                       | 91,711                                     | 91,711                         | 15,390                                   |
| 6400 Federal Funds Ltd                       | 7,057                  | 118,519                               | -                                       | 118,519                                    | 118,519                        | 124,326                                  |
| All Funds                                    | 153,381                | 300,648                               | -                                       | 300,648                                    | 300,648                        | 139,716                                  |
| <b>4475 Facilities Maintenance</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 13,980                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 1,763                  | -                                     | -                                       | -                                          | -                              | -                                        |

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|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                  | 15,743                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 35,822                 | 9,950                                 | -                                       | 9,950                                      | 9,950                          | 10,438                                   |
| 3400 Other Funds Ltd                       | 27,588                 | 7,431                                 | -                                       | 7,431                                      | 7,431                          | 7,796                                    |
| 6400 Federal Funds Ltd                     | 25,854                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 89,264                 | 17,381                                | -                                       | 17,381                                     | 17,381                         | 18,234                                   |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 2,036                  | 763,872                               | (16,676)                                | 747,196                                    | 747,196                        | 783,808                                  |
| 3400 Other Funds Ltd                       | -                      | 763,897                               | -                                       | 763,897                                    | 763,897                        | 703,730                                  |
| 6400 Federal Funds Ltd                     | 12,341                 | 16,293                                | -                                       | 16,293                                     | 16,293                         | 17,092                                   |
| All Funds                                  | 14,377                 | 1,544,062                             | (16,676)                                | 1,527,386                                  | 1,527,386                      | 1,504,630                                |
| <b>4700 Expendable Prop 250 - 5000</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 68,361                                | -                                       | 68,361                                     | 68,361                         | 71,709                                   |
| 3400 Other Funds Ltd                       | -                      | 23,937                                | -                                       | 23,937                                     | 23,937                         | 136                                      |
| 6400 Federal Funds Ltd                     | 694                    | 6,140                                 | -                                       | 6,140                                      | 6,140                          | 6,440                                    |
| All Funds                                  | 694                    | 98,438                                | -                                       | 98,438                                     | 98,438                         | 78,285                                   |
| <b>4715 IT Expendable Property</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 65,733                 | 3,526                                 | -                                       | 3,526                                      | 3,526                          | 3,698                                    |
| 3400 Other Funds Ltd                       | 1,887                  | 474                                   | -                                       | 474                                        | 474                            | 497                                      |
| 6400 Federal Funds Ltd                     | 80,004                 | 10,367                                | -                                       | 10,367                                     | 10,367                         | 10,874                                   |
| All Funds                                  | 147,624                | 14,367                                | -                                       | 14,367                                     | 14,367                         | 15,069                                   |

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|--------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 2,100,523              | 4,109,070                             | (60,692)                                | 4,048,378                                  | 4,048,378                      | 3,253,551                                |
| 3400 Other Funds Ltd                 | 523,074                | 1,223,280                             | -                                       | 1,223,280                                  | 1,223,280                      | 926,585                                  |
| 6200 Federal Funds Non-Ltd           | 5,448                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd               | 1,268,780              | 4,674,551                             | (9,969)                                 | 4,664,582                                  | 4,664,582                      | 5,050,802                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$3,897,825</b>     | <b>\$10,006,901</b>                   | <b>(\$70,661)</b>                       | <b>\$9,936,240</b>                         | <b>\$9,936,240</b>             | <b>\$9,230,938</b>                       |
| <b>CAPITAL OUTLAY</b>                |                        |                                       |                                         |                                            |                                |                                          |
| <b>5900 Other Capital Outlay</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd               | 274,577                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| <b>6020 Dist to Counties</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                 | 5,372                  | 78,475                                | -                                       | 78,475                                     | 78,475                         | 85,773                                   |
| 6400 Federal Funds Ltd               | -                      | 10,397                                | -                                       | 10,397                                     | 10,397                         | -                                        |
| All Funds                            | 5,372                  | 88,872                                | -                                       | 88,872                                     | 88,872                         | 85,773                                   |
| <b>6025 Dist to Other Gov Unit</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                 | 146,010                | 116,448                               | -                                       | 116,448                                    | 116,448                        | 127,278                                  |
| 6200 Federal Funds Non-Ltd           | -                      | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd               | -                      | 1,063,292                             | -                                       | 1,063,292                                  | 1,063,292                      | 1,162,178                                |
| All Funds                            | 146,010                | 21,716,042                            | -                                       | 21,716,042                                 | 21,716,042                     | 21,825,758                               |
| <b>6030 Dist to Non-Gov Units</b>    |                        |                                       |                                         |                                            |                                |                                          |

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|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                            | 23,804,506             | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 55,042,953             | 12,352,108                            | -                                       | 12,352,108                                 | 12,352,108                     | 13,500,855                               |
| 6200 Federal Funds Non-Ltd                   | 3,424,551              | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | 65,401,821             | 107,535,899                           | -                                       | 107,535,899                                | 107,535,899                    | 124,416,352                              |
| All Funds                                    | 147,673,831            | 119,888,007                           | -                                       | 119,888,007                                | 119,888,007                    | 137,917,207                              |
| <b>6035 Dist to Individuals</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                         | 6,625                  | 186,820                               | -                                       | 186,820                                    | 186,820                        | 204,194                                  |
| <b>6040 Dist to Local School Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                         | 1,032,887              | 829,554                               | -                                       | 829,554                                    | 829,554                        | 906,702                                  |
| <b>6045 Dist to Comm College Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                         | 5,610,692              | 40,755                                | -                                       | 40,755                                     | 40,755                         | 44,545                                   |
| 6400 Federal Funds Ltd                       | 106,274                | 6,474,288                             | -                                       | 6,474,288                                  | 6,474,288                      | -                                        |
| All Funds                                    | 5,716,966              | 6,515,043                             | -                                       | 6,515,043                                  | 6,515,043                      | 44,545                                   |
| <b>6048 Spc Pmt to Public Universities</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 90,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 2,512,891              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 2,602,891              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6050 Dist to Non-Profit Organizations</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                         | 93,330                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 6400 Federal Funds Ltd                       | -                      | 1,941,697                             | -                                       | 1,941,697                                  | 1,941,697                      | 2,122,275                                |
| All Funds                                    | 93,330                 | 1,941,697                             | -                                       | 1,941,697                                  | 1,941,697                      | 2,122,275                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| <i>DESCRIPTION</i>                               | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>6060 Intra-Agency Gen Fund Transfer</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | 10,000,000             | 13,994,243                            | -                                       | 13,994,243                                 | 13,994,243                     | 9,830,708                                |
| <b>6085 Other Special Payments</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | -                      | 11,687,528                            | -                                       | 11,687,528                                 | 11,687,528                     | 12,774,468                               |
| 3400 Other Funds Ltd                             | -                      | 90,565,140                            | -                                       | 90,565,140                                 | 90,565,140                     | 18,300,000                               |
| All Funds                                        | -                      | 102,252,668                           | -                                       | 102,252,668                                | 102,252,668                    | 31,074,468                               |
| <b>6121 Spc Pmt to Governor, Office of the</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                           | 153,184                | -                                     | -                                       | -                                          | -                              | 208,147                                  |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                             | 271,975                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | 33,894,506             | 25,681,771                            | -                                       | 25,681,771                                 | 25,681,771                     | 22,605,176                               |
| 3400 Other Funds Ltd                             | 64,722,735             | 104,169,300                           | -                                       | 104,169,300                                | 104,169,300                    | 33,169,347                               |
| 6200 Federal Funds Non-Ltd                       | 3,424,551              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |
| 6400 Federal Funds Ltd                           | 65,661,279             | 117,025,573                           | -                                       | 117,025,573                                | 117,025,573                    | 127,908,952                              |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>\$167,703,071</b>   | <b>\$267,412,946</b>                  | <b>-</b>                                | <b>\$267,412,946</b>                       | <b>\$267,412,946</b>           | <b>\$204,219,777</b>                     |
| <b>EXPENDITURES</b>                              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                                | 39,904,433             | 33,739,734                            | 129,063                                 | 33,868,797                                 | 34,062,991                     | 30,181,560                               |
| 3400 Other Funds Ltd                             | 68,336,148             | 108,231,189                           | 156,366                                 | 108,387,555                                | 106,045,977                    | 34,741,772                               |
| 6200 Federal Funds Non-Ltd                       | 3,520,111              | 20,536,302                            | -                                       | 20,536,302                                 | 20,536,302                     | 20,536,302                               |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| <i>DESCRIPTION</i>        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 6400 Federal Funds Ltd    | 71,679,843             | 127,454,003                           | 248,399                                 | 127,702,402                                | 127,950,750                    | 139,203,656                              |
| <b>TOTAL EXPENDITURES</b> | <b>\$183,440,535</b>   | <b>\$289,961,228</b>                  | <b>\$533,828</b>                        | <b>\$290,495,056</b>                       | <b>\$288,596,020</b>           | <b>\$224,663,290</b>                     |

**REVERSIONS****9900 Reversions**

|                   |             |   |   |   |   |   |
|-------------------|-------------|---|---|---|---|---|
| 8000 General Fund | (1,904,846) | - | - | - | - | - |
|-------------------|-------------|---|---|---|---|---|

**ENDING BALANCE**

|                            |            |           |   |           |              |           |
|----------------------------|------------|-----------|---|-----------|--------------|-----------|
| 8000 General Fund          | -          | -         | - | -         | -            | -         |
| 3400 Other Funds Ltd       | 73,255,977 | 3,364,820 | - | 3,364,820 | (72,412,745) | 1,266,279 |
| 6200 Federal Funds Non-Ltd | 56,838     | -         | - | -         | -            | -         |
| 6400 Federal Funds Ltd     | 1,449,565  | -         | - | -         | -            | -         |

|                             |                     |                    |          |                    |                       |                    |
|-----------------------------|---------------------|--------------------|----------|--------------------|-----------------------|--------------------|
| <b>TOTAL ENDING BALANCE</b> | <b>\$74,762,380</b> | <b>\$3,364,820</b> | <b>-</b> | <b>\$3,364,820</b> | <b>(\$72,412,745)</b> | <b>\$1,266,279</b> |
|-----------------------------|---------------------|--------------------|----------|--------------------|-----------------------|--------------------|

**AUTHORIZED POSITIONS**

|                              |    |    |   |    |    |    |
|------------------------------|----|----|---|----|----|----|
| 8150 Class/Unclass Positions | 40 | 40 | - | 40 | 31 | 31 |
|------------------------------|----|----|---|----|----|----|

**AUTHORIZED FTE POSITIONS**

|                                  |       |       |   |       |       |       |
|----------------------------------|-------|-------|---|-------|-------|-------|
| 8250 Class/Unclass FTE Positions | 39.25 | 37.25 | - | 37.25 | 30.50 | 30.50 |
|----------------------------------|-------|-------|---|-------|-------|-------|

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| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                        |            |            |   |            |           |           |
|------------------------|------------|------------|---|------------|-----------|-----------|
| 4400 Lottery Funds Ltd | 5,954,773  | 29,445,780 | - | 29,445,780 | 2,000,000 | 2,000,000 |
| 3400 Other Funds Ltd   | 16,943,266 | 1,415,103  | - | 1,415,103  | 1,415,103 | 1,415,103 |
| All Funds              | 22,898,039 | 30,860,883 | - | 30,860,883 | 3,415,103 | 3,415,103 |

**0030 Beginning Balance Adjustment**

|                        |            |              |   |              |   |   |
|------------------------|------------|--------------|---|--------------|---|---|
| 4400 Lottery Funds Ltd | -          | (21,075,386) | - | (21,075,386) | - | - |
| 3400 Other Funds Ltd   | 27,031,410 | -            | - | -            | - | - |
| All Funds              | 27,031,410 | (21,075,386) | - | (21,075,386) | - | - |

**TOTAL BEGINNING BALANCE**

|                        |            |           |   |           |           |           |
|------------------------|------------|-----------|---|-----------|-----------|-----------|
| 4400 Lottery Funds Ltd | 5,954,773  | 8,370,394 | - | 8,370,394 | 2,000,000 | 2,000,000 |
| 3400 Other Funds Ltd   | 43,974,676 | 1,415,103 | - | 1,415,103 | 1,415,103 | 1,415,103 |

|                                |                     |                    |          |                    |                    |                    |
|--------------------------------|---------------------|--------------------|----------|--------------------|--------------------|--------------------|
| <b>TOTAL BEGINNING BALANCE</b> | <b>\$49,929,449</b> | <b>\$9,785,497</b> | <b>-</b> | <b>\$9,785,497</b> | <b>\$3,415,103</b> | <b>\$3,415,103</b> |
|--------------------------------|---------------------|--------------------|----------|--------------------|--------------------|--------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |             |         |             |             |             |
|-------------------|-------------|-------------|---------|-------------|-------------|-------------|
| 8000 General Fund | 251,141,524 | 317,055,001 | 192,998 | 317,247,999 | 317,296,356 | 353,070,765 |
|-------------------|-------------|-------------|---------|-------------|-------------|-------------|

**CHARGES FOR SERVICES****0410 Charges for Services**

|                      |           |         |   |         |         |         |
|----------------------|-----------|---------|---|---------|---------|---------|
| 3400 Other Funds Ltd | 1,304,321 | 372,234 | - | 372,234 | 372,234 | 372,234 |
|----------------------|-----------|---------|---|---------|---------|---------|

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| <i>DESCRIPTION</i>                       | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0415 Admin and Service Charges</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 1,734,493              | 1,249,361                             | -                                       | 1,249,361                                  | 1,249,361                      | 1,249,361                                |
| <b>TOTAL CHARGES FOR SERVICES</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 3,038,814              | 1,621,595                             | -                                       | 1,621,595                                  | 1,621,595                      | 1,621,595                                |
| <b>TOTAL CHARGES FOR SERVICES</b>        | <b>\$3,038,814</b>     | <b>\$1,621,595</b>                    | <b>-</b>                                | <b>\$1,621,595</b>                         | <b>\$1,621,595</b>             | <b>\$1,621,595</b>                       |
| <b>INTEREST EARNINGS</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>0605 Interest Income</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 4,573,923              | 76,529                                | -                                       | 76,529                                     | 76,529                         | 76,529                                   |
| <b>DONATIONS AND CONTRIBUTIONS</b>       |                        |                                       |                                         |                                            |                                |                                          |
| <b>0905 Donations</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 20,952,506             | 17,611,663                            | -                                       | 17,611,663                                 | 17,594,715                     | 17,594,715                               |
| <b>0910 Grants (Non-Fed)</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | -                      | 73,158                                | -                                       | 73,158                                     | 73,158                         | 73,158                                   |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 20,952,506             | 17,684,821                            | -                                       | 17,684,821                                 | 17,667,873                     | 17,667,873                               |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> | <b>\$20,952,506</b>    | <b>\$17,684,821</b>                   | <b>-</b>                                | <b>\$17,684,821</b>                        | <b>\$17,667,873</b>            | <b>\$17,667,873</b>                      |
| <b>OTHER</b>                             |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                     | 121,436                | 5,173,415                             | 108,767                                 | 5,282,182                                  | 5,289,533                      | 3,477,833                                |
| <b>FEDERAL FUNDS REVENUE</b>             |                        |                                       |                                         |                                            |                                |                                          |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0995 Federal Funds</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 6400 Federal Funds Ltd                    | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TRANSFERS IN</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>1010 Transfer In - Intrafund</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 29,793                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1050 Transfer In Other</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | -                      | 290,424                               | -                                       | 290,424                                    | 290,424                        | 290,424                                  |
| <b>1060 Transfer from General Fund</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 31,439                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 2,484,409              | 1,402,284                             | -                                       | 1,402,284                                  | 1,402,284                      | 1,402,284                                |
| <b>1107 Tsfr From Administrative Svcs</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4400 Lottery Funds Ltd                    | 97,197,652             | 85,629,606                            | -                                       | 85,629,606                                 | 93,999,999                     | 98,988,811                               |
| <b>1170 Tsfr From Treasury, Or State</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 206,046                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1581 Tsfr From Education, Dept of</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 7,580,079              | 5,210,000                             | -                                       | 5,210,000                                  | 5,210,000                      | 5,465,290                                |
| <b>TOTAL TRANSFERS IN</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 4400 Lottery Funds Ltd                    | 97,197,652             | 85,629,606                            | -                                       | 85,629,606                                 | 93,999,999                     | 98,988,811                               |
| 3400 Other Funds Ltd                      | 10,331,766             | 6,902,708                             | -                                       | 6,902,708                                  | 6,902,708                      | 7,157,998                                |

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| <i>DESCRIPTION</i>                   | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL TRANSFERS IN</b>            | <b>\$107,529,418</b>   | <b>\$92,532,314</b>                   | <b>-</b>                                | <b>\$92,532,314</b>                        | <b>\$100,902,707</b>           | <b>\$106,146,809</b>                     |
| <b>REVENUES</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 251,141,524            | 317,055,001                           | 192,998                                 | 317,247,999                                | 317,296,356                    | 353,070,765                              |
| 4400 Lottery Funds Ltd               | 97,197,652             | 85,629,606                            | -                                       | 85,629,606                                 | 93,999,999                     | 98,988,811                               |
| 3400 Other Funds Ltd                 | 39,018,445             | 31,459,068                            | 108,767                                 | 31,567,835                                 | 31,558,238                     | 30,001,828                               |
| 6400 Federal Funds Ltd               | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TOTAL REVENUES</b>                | <b>\$387,357,621</b>   | <b>\$434,147,587</b>                  | <b>\$300,599</b>                        | <b>\$434,448,186</b>                       | <b>\$442,854,593</b>           | <b>\$482,061,404</b>                     |
| <b>TRANSFERS OUT</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 2010 Transfer Out - Intrafund        |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                 | (29,293)               | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 251,141,524            | 317,055,001                           | 192,998                                 | 317,247,999                                | 317,296,356                    | 353,070,765                              |
| 4400 Lottery Funds Ltd               | 103,152,425            | 94,000,000                            | -                                       | 94,000,000                                 | 95,999,999                     | 100,988,811                              |
| 3400 Other Funds Ltd                 | 82,963,828             | 32,874,171                            | 108,767                                 | 32,982,938                                 | 32,973,341                     | 31,416,931                               |
| 6400 Federal Funds Ltd               | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TOTAL AVAILABLE REVENUES</b>      | <b>\$437,257,777</b>   | <b>\$443,933,084</b>                  | <b>\$300,599</b>                        | <b>\$444,233,683</b>                       | <b>\$446,269,696</b>           | <b>\$485,476,507</b>                     |
| <b>EXPENDITURES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| <b>PERSONAL SERVICES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>SALARIES &amp; WAGES</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 3110 Class/Unclass Sal. and Per Diem |                        |                                       |                                         |                                            |                                |                                          |

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| <b>DESCRIPTION</b>                 | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                  | 2,911,362              | 3,139,458                             | 194,656                                 | 3,334,114                                  | 3,306,984                      | 3,306,984                                |
| 3400 Other Funds Ltd               | 1,332,794              | 1,171,776                             | 108,767                                 | 1,280,543                                  | 1,240,008                      | 1,240,008                                |
| All Funds                          | 4,244,156              | 4,311,234                             | 303,423                                 | 4,614,657                                  | 4,546,992                      | 4,546,992                                |
| <b>3160 Temporary Appointments</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 25,216                 | 79,216                                | -                                       | 79,216                                     | 79,216                         | 83,097                                   |
| 3400 Other Funds Ltd               | 52,233                 | 2,686                                 | -                                       | 2,686                                      | 2,686                          | 2,818                                    |
| All Funds                          | 77,449                 | 81,902                                | -                                       | 81,902                                     | 81,902                         | 85,915                                   |
| <b>3170 Overtime Payments</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 9,463                  | 1,651                                 | -                                       | 1,651                                      | 1,651                          | 1,732                                    |
| 3400 Other Funds Ltd               | 20,116                 | 97                                    | -                                       | 97                                         | 97                             | 102                                      |
| All Funds                          | 29,579                 | 1,748                                 | -                                       | 1,748                                      | 1,748                          | 1,834                                    |
| <b>3180 Shift Differential</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 1,234                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd               | 408                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 1,642                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3190 All Other Differential</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 23,808                 | 18,914                                | -                                       | 18,914                                     | 18,914                         | 19,841                                   |
| 3400 Other Funds Ltd               | 25,969                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                          | 49,777                 | 18,914                                | -                                       | 18,914                                     | 18,914                         | 19,841                                   |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                  | 2,971,083              | 3,239,239                             | 194,656                                 | 3,433,895                                  | 3,406,765                      | 3,411,654                                |

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| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                      | 1,431,520              | 1,174,559                             | 108,767                                 | 1,283,326                                  | 1,242,791                      | 1,242,928                                |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$4,402,603</b>     | <b>\$4,413,798</b>                    | <b>\$303,423</b>                        | <b>\$4,717,221</b>                         | <b>\$4,649,556</b>             | <b>\$4,654,582</b>                       |
| <b>OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 927                    | 1,116                                 | -                                       | 1,116                                      | 1,222                          | 1,222                                    |
| 3400 Other Funds Ltd                      | 464                    | 468                                   | -                                       | 468                                        | 513                            | 513                                      |
| All Funds                                 | 1,391                  | 1,584                                 | -                                       | 1,584                                      | 1,735                          | 1,735                                    |
| <b>3220 Public Employees' Retire Cont</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 562,571                | 664,870                               | -                                       | 664,870                                    | 822,569                        | 822,818                                  |
| 3400 Other Funds Ltd                      | 253,818                | 246,562                               | -                                       | 246,562                                    | 306,555                        | 306,556                                  |
| All Funds                                 | 816,389                | 911,432                               | -                                       | 911,432                                    | 1,129,124                      | 1,129,374                                |
| <b>3221 Pension Obligation Bond</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 145,213                | 124,848                               | -                                       | 124,848                                    | -                              | -                                        |
| 3400 Other Funds Ltd                      | 64,202                 | 45,955                                | -                                       | 45,955                                     | -                              | -                                        |
| 6400 Federal Funds Ltd                    | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| All Funds                                 | 209,415                | 174,715                               | (1,166)                                 | 173,549                                    | -                              | -                                        |
| <b>3230 Social Security Taxes</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 223,760                | 245,973                               | -                                       | 245,973                                    | 260,616                        | 260,990                                  |
| 3400 Other Funds Ltd                      | 107,621                | 89,853                                | -                                       | 89,853                                     | 95,073                         | 95,083                                   |
| All Funds                                 | 331,381                | 335,826                               | -                                       | 335,826                                    | 355,689                        | 356,073                                  |

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| <i>DESCRIPTION</i>                              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>3240 Unemployment Assessments</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 524                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 10,474                 | 12,521                                | -                                       | 12,521                                     | 13,314                         | 13,318                                   |
| 3400 Other Funds Ltd                            | 5,499                  | 4,686                                 | -                                       | 4,686                                      | 4,959                          | 4,959                                    |
| All Funds                                       | 15,973                 | 17,207                                | -                                       | 17,207                                     | 18,273                         | 18,277                                   |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 527                    | 650                                   | -                                       | 650                                        | 588                            | 588                                      |
| 3400 Other Funds Ltd                            | 277                    | 273                                   | -                                       | 273                                        | 247                            | 247                                      |
| All Funds                                       | 804                    | 923                                   | -                                       | 923                                        | 835                            | 835                                      |
| <b>3260 Mass Transit Tax</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 20,428                 | 19,435                                | -                                       | 19,435                                     | 19,435                         | 20,470                                   |
| 3400 Other Funds Ltd                            | 6,696                  | 7,048                                 | -                                       | 7,048                                      | 7,048                          | 7,458                                    |
| All Funds                                       | 27,124                 | 26,483                                | -                                       | 26,483                                     | 26,483                         | 27,928                                   |
| <b>3270 Flexible Benefits</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 651,320                | 657,324                               | -                                       | 657,324                                    | 684,480                        | 684,480                                  |
| 3400 Other Funds Ltd                            | 308,088                | 275,652                               | -                                       | 275,652                                    | 287,040                        | 287,040                                  |
| All Funds                                       | 959,408                | 932,976                               | -                                       | 932,976                                    | 971,520                        | 971,520                                  |
| <b>3280 Other OPE</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                               | 4,733                  | 156                                   | -                                       | 156                                        | 156                            | 156                                      |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                        |                                       |                                         |                                            |                                |                                          |



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| <i>DESCRIPTION</i>                  | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                   | 1,620,477              | 1,726,893                             | -                                       | 1,726,893                                  | 1,802,380                      | 1,804,042                                |
| 3400 Other Funds Ltd                | 746,665                | 670,497                               | -                                       | 670,497                                    | 701,435                        | 701,856                                  |
| 6400 Federal Funds Ltd              | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,367,142</b>     | <b>\$2,401,302</b>                    | <b>(\$1,166)</b>                        | <b>\$2,400,136</b>                         | <b>\$2,503,815</b>             | <b>\$2,505,898</b>                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>3455 Vacancy Savings</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | -                      | (161,961)                             | -                                       | (161,961)                                  | (161,961)                      | (170,585)                                |
| 3400 Other Funds Ltd                | -                      | (58,727)                              | -                                       | (58,727)                                   | (58,727)                       | (62,146)                                 |
| All Funds                           | -                      | (220,688)                             | -                                       | (220,688)                                  | (220,688)                      | (232,731)                                |
| <b>TOTAL PERSONAL SERVICES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 4,591,560              | 4,804,171                             | 194,656                                 | 4,998,827                                  | 5,047,184                      | 5,045,111                                |
| 3400 Other Funds Ltd                | 2,178,185              | 1,786,329                             | 108,767                                 | 1,895,096                                  | 1,885,499                      | 1,882,638                                |
| 6400 Federal Funds Ltd              | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$6,769,745</b>     | <b>\$6,594,412</b>                    | <b>\$302,257</b>                        | <b>\$6,896,669</b>                         | <b>\$6,932,683</b>             | <b>\$6,927,749</b>                       |
| <b>SERVICES &amp; SUPPLIES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| <b>4100 Instate Travel</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                   | 52,365                 | 24,816                                | -                                       | 24,816                                     | 24,816                         | 36,675                                   |
| 3400 Other Funds Ltd                | 19,996                 | 82,872                                | -                                       | 82,872                                     | 82,872                         | 86,933                                   |
| All Funds                           | 72,361                 | 107,688                               | -                                       | 107,688                                    | 107,688                        | 123,608                                  |
| <b>4125 Out of State Travel</b>     |                        |                                       |                                         |                                            |                                |                                          |

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| <b>DESCRIPTION</b>                     | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                      | 5,306                  | 2,657                                 | -                                       | 2,657                                      | 2,657                          | 2,516                                    |
| 3400 Other Funds Ltd                   | 4,479                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 9,785                  | 2,657                                 | -                                       | 2,657                                      | 2,657                          | 2,516                                    |
| <b>4150 Employee Training</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 25,107                 | 51,833                                | -                                       | 51,833                                     | 51,833                         | 50,005                                   |
| 3400 Other Funds Ltd                   | 9,321                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 34,428                 | 51,833                                | -                                       | 51,833                                     | 51,833                         | 50,005                                   |
| <b>4175 Office Expenses</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 18,795                 | 84,410                                | -                                       | 84,410                                     | 84,410                         | 80,893                                   |
| 3400 Other Funds Ltd                   | 26,651                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 45,446                 | 84,410                                | -                                       | 84,410                                     | 84,410                         | 80,893                                   |
| <b>4200 Telecommunications</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | (100,264)              | 51,725                                | -                                       | 51,725                                     | 51,725                         | -                                        |
| 3400 Other Funds Ltd                   | 215,664                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 115,400                | 51,725                                | -                                       | 51,725                                     | 51,725                         | -                                        |
| <b>4225 State Gov. Service Charges</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                      | 654,790                | 527,982                               | -                                       | 527,982                                    | 527,982                        | -                                        |
| 4400 Lottery Funds Ltd                 | 264                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                   | 541                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                              | 655,595                | 527,982                               | -                                       | 527,982                                    | 527,982                        | -                                        |
| <b>4250 Data Processing</b>            |                        |                                       |                                         |                                            |                                |                                          |

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|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                            | 1,017                  | 10,400                                | -                                       | 10,400                                     | 10,400                         | -                                        |
| <b>4275 Publicity and Publications</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 45,846                 | 67,610                                | -                                       | 67,610                                     | 67,610                         | 72,177                                   |
| 3400 Other Funds Ltd                         | 1,495                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 47,341                 | 67,610                                | -                                       | 67,610                                     | 67,610                         | 72,177                                   |
| <b>4300 Professional Services</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 126,775                | 60,225                                | (1,315)                                 | 58,910                                     | 58,910                         | 58,251                                   |
| <b>4315 IT Professional Services</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 181,062                | -                                     | -                                       | -                                          | -                              | -                                        |
| 4400 Lottery Funds Ltd                       | 40,250                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 101,773                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 323,085                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4325 Attorney General</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 8,663                  | 9,776                                 | -                                       | 9,776                                      | 9,776                          | 10,685                                   |
| 3400 Other Funds Ltd                         | 3,905                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 12,568                 | 9,776                                 | -                                       | 9,776                                      | 9,776                          | 10,685                                   |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | -                      | 3,957                                 | -                                       | 3,957                                      | 3,957                          | 3,831                                    |
| 3400 Other Funds Ltd                         | 89                     | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 89                     | 3,957                                 | -                                       | 3,957                                      | 3,957                          | 3,831                                    |
| <b>4400 Dues and Subscriptions</b>           |                        |                                       |                                         |                                            |                                |                                          |

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|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                          | 12,105                 | 6,821                                 | -                                       | 6,821                                      | 6,821                          | 6,548                                    |
| 3400 Other Funds Ltd                       | 4,626                  | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 16,731                 | 6,821                                 | -                                       | 6,821                                      | 6,821                          | 6,548                                    |
| <b>4425 Facilities Rental and Taxes</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 247,785                | 359,811                               | -                                       | 359,811                                    | 359,811                        | -                                        |
| <b>4475 Facilities Maintenance</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 28,507                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4575 Agency Program Related S and S</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 26,084                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 929                    | 138,232                               | -                                       | 138,232                                    | 138,232                        | 145,006                                  |
| All Funds                                  | 27,013                 | 138,232                               | -                                       | 138,232                                    | 138,232                        | 145,006                                  |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 9,061                  | 15,714                                | (343)                                   | 15,371                                     | 15,371                         | 15,112                                   |
| 3400 Other Funds Ltd                       | 569                    | 12,627                                | -                                       | 12,627                                     | 12,627                         | 13,246                                   |
| All Funds                                  | 9,630                  | 28,341                                | (343)                                   | 27,998                                     | 27,998                         | 28,358                                   |
| <b>4700 Expendable Prop 250 - 5000</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 8,084                                 | -                                       | 8,084                                      | 8,084                          | 8,480                                    |
| 3400 Other Funds Ltd                       | 820                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                  | 820                    | 8,084                                 | -                                       | 8,084                                      | 8,084                          | 8,480                                    |
| <b>4715 IT Expendable Property</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 9,803                  | 35,522                                | -                                       | 35,522                                     | 35,522                         | 37,263                                   |

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|--------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                 | 3,548                  | 12,856                                | -                                       | 12,856                                     | 12,856                         | 13,486                                   |
| All Funds                            | 13,351                 | 48,378                                | -                                       | 48,378                                     | 48,378                         | 50,749                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 1,352,807              | 1,321,343                             | (1,658)                                 | 1,319,685                                  | 1,319,685                      | 382,436                                  |
| 4400 Lottery Funds Ltd               | 40,514                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                 | 394,406                | 246,587                               | -                                       | 246,587                                    | 246,587                        | 258,671                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$1,787,727</b>     | <b>\$1,567,930</b>                    | <b>(\$1,658)</b>                        | <b>\$1,566,272</b>                         | <b>\$1,566,272</b>             | <b>\$641,107</b>                         |
| <b>CAPITAL OUTLAY</b>                |                        |                                       |                                         |                                            |                                |                                          |
| <b>5900 Other Capital Outlay</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 367,337                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| <b>6030 Dist to Non-Gov Units</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 115,230                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                 | 170,117                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                            | 285,347                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6035 Dist to Individuals</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                    | 242,356,683            | 310,286,307                           | -                                       | 310,286,307                                | 310,286,307                    | 346,940,222                              |
| 4400 Lottery Funds Ltd               | 101,447,560            | 94,000,000                            | -                                       | 94,000,000                                 | 94,000,000                     | 98,988,812                               |
| 3400 Other Funds Ltd                 | 74,281,510             | 26,279,236                            | -                                       | 26,279,236                                 | 26,279,236                     | 24,679,105                               |
| All Funds                            | 418,085,753            | 430,565,543                           | -                                       | 430,565,543                                | 430,565,543                    | 470,608,139                              |

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|----------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>6040 Dist to Local School Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 944,805                | 643,180                               | -                                       | 643,180                                    | 643,180                        | 702,996                                  |
| 3400 Other Funds Ltd                         | 53,445                 | 93,813                                | -                                       | 93,813                                     | 93,813                         | 102,538                                  |
| All Funds                                    | 998,250                | 736,993                               | -                                       | 736,993                                    | 736,993                        | 805,534                                  |
| <b>6045 Dist to Comm College Districts</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 56,886                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 50,000                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 106,886                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6048 Spc Pmt to Public Universities</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 998,122                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 32,615                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 1,030,737              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6050 Dist to Non-Profit Organizations</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 3,144,935              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                         | 61,514                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 3,206,449              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6060 Intra-Agency Gen Fund Transfer</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                            | 19,513                 | -                                     | -                                       | -                                          | -                              | -                                        |
| 4400 Lottery Funds Ltd                       | 11,926                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                    | 31,439                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>6085 Other Special Payments</b>           |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
OSAC****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-207-00-00-00000**

| <i>DESCRIPTION</i>            | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd          | -                      | 278,214                               | -                                       | 278,214                                    | 278,214                        | 303,987                                  |
| <b>TOTAL SPECIAL PAYMENTS</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 247,636,174            | 310,929,487                           | -                                       | 310,929,487                                | 310,929,487                    | 347,643,218                              |
| 4400 Lottery Funds Ltd        | 101,459,486            | 94,000,000                            | -                                       | 94,000,000                                 | 94,000,000                     | 98,988,812                               |
| 3400 Other Funds Ltd          | 74,649,201             | 26,651,263                            | -                                       | 26,651,263                                 | 26,651,263                     | 25,085,630                               |
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$423,744,861</b>   | <b>\$431,580,750</b>                  | <b>-</b>                                | <b>\$431,580,750</b>                       | <b>\$431,580,750</b>           | <b>\$471,717,660</b>                     |
| <b>EXPENDITURES</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 253,947,878            | 317,055,001                           | 192,998                                 | 317,247,999                                | 317,296,356                    | 353,070,765                              |
| 4400 Lottery Funds Ltd        | 101,500,000            | 94,000,000                            | -                                       | 94,000,000                                 | 94,000,000                     | 98,988,812                               |
| 3400 Other Funds Ltd          | 77,221,792             | 28,684,179                            | 108,767                                 | 28,792,946                                 | 28,783,349                     | 27,226,939                               |
| 6400 Federal Funds Ltd        | -                      | 3,912                                 | (1,166)                                 | 2,746                                      | -                              | -                                        |
| <b>TOTAL EXPENDITURES</b>     | <b>\$432,669,670</b>   | <b>\$439,743,092</b>                  | <b>\$300,599</b>                        | <b>\$440,043,691</b>                       | <b>\$440,079,705</b>           | <b>\$479,286,516</b>                     |
| <b>REVERSIONS</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | 2,806,354              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund             | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 4400 Lottery Funds Ltd        | 1,652,425              | -                                     | -                                       | -                                          | 1,999,999                      | 1,999,999                                |
| 3400 Other Funds Ltd          | 5,742,036              | 4,189,992                             | -                                       | 4,189,992                                  | 4,189,992                      | 4,189,992                                |
| 6400 Federal Funds Ltd        | -                      | -                                     | -                                       | -                                          | -                              | -                                        |

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
OSAC

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-207-00-00-00000

| DESCRIPTION                      | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| TOTAL ENDING BALANCE             | \$7,394,461     | \$4,189,992                   | -                              | \$4,189,992                       | \$6,189,991            | \$6,189,991                      |
| AUTHORIZED POSITIONS             |                 |                               |                                |                                   |                        |                                  |
| 8150 Class/Unclass Positions     | 25              | 25                            | -                              | 25                                | 25                     | 25                               |
| AUTHORIZED FTE POSITIONS         |                 |                               |                                |                                   |                        |                                  |
| 8250 Class/Unclass FTE Positions | 22.38           | 22.00                         | -                              | 22.00                             | 22.00                  | 22.00                            |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-208-00-00-00000****Support to Community Colleges**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                      |        |   |   |   |   |   |
|----------------------|--------|---|---|---|---|---|
| 3400 Other Funds Ltd | 38,714 | - | - | - | - | - |
|----------------------|--------|---|---|---|---|---|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 803,535,704 | 858,973,475 | - | 858,973,475 | 858,973,475 | 977,035,930 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**CHARGES FOR SERVICES****0410 Charges for Services**

|                      |            |   |   |   |   |   |
|----------------------|------------|---|---|---|---|---|
| 3400 Other Funds Ltd | 10,704,684 | - | - | - | - | - |
|----------------------|------------|---|---|---|---|---|

**OTHER****0975 Other Revenues**

|                      |   |         |   |         |         |         |
|----------------------|---|---------|---|---------|---------|---------|
| 3400 Other Funds Ltd | - | 103,598 | - | 103,598 | 103,598 | 114,788 |
|----------------------|---|---------|---|---------|---------|---------|

**TRANSFERS IN****1050 Transfer In Other**

|                      |   |            |   |            |            |            |
|----------------------|---|------------|---|------------|------------|------------|
| 3400 Other Funds Ltd | - | 11,266,408 | - | 11,266,408 | 11,266,408 | 11,818,483 |
|----------------------|---|------------|---|------------|------------|------------|

**1150 Tsfr From Revenue, Dept of**

|                      |        |        |   |        |        |        |
|----------------------|--------|--------|---|--------|--------|--------|
| 3400 Other Funds Ltd | 43,054 | 56,517 | - | 56,517 | 56,517 | 62,436 |
|----------------------|--------|--------|---|--------|--------|--------|

**TOTAL TRANSFERS IN**

|                      |        |            |   |            |            |            |
|----------------------|--------|------------|---|------------|------------|------------|
| 3400 Other Funds Ltd | 43,054 | 11,322,925 | - | 11,322,925 | 11,322,925 | 11,880,919 |
|----------------------|--------|------------|---|------------|------------|------------|

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-208-00-00-00000****Support to Community Colleges**

| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>TOTAL TRANSFERS IN</b>       | <b>\$43,054</b>        | <b>\$11,322,925</b>                   | <b>-</b>                                | <b>\$11,322,925</b>                        | <b>\$11,322,925</b>            | <b>\$11,880,919</b>                      |
| <b>REVENUES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 803,535,704            | 858,973,475                           | -                                       | 858,973,475                                | 858,973,475                    | 977,035,930                              |
| 3400 Other Funds Ltd            | 10,747,738             | 11,426,523                            | -                                       | 11,426,523                                 | 11,426,523                     | 11,995,707                               |
| <b>TOTAL REVENUES</b>           | <b>\$814,283,442</b>   | <b>\$870,399,998</b>                  | <b>-</b>                                | <b>\$870,399,998</b>                       | <b>\$870,399,998</b>           | <b>\$989,031,637</b>                     |
| <b>TRANSFERS OUT</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 2010 Transfer Out - Intrafund   |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd            | (13,955)               | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 803,535,704            | 858,973,475                           | -                                       | 858,973,475                                | 858,973,475                    | 977,035,930                              |
| 3400 Other Funds Ltd            | 10,772,497             | 11,426,523                            | -                                       | 11,426,523                                 | 11,426,523                     | 11,995,707                               |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$814,308,201</b>   | <b>\$870,399,998</b>                  | <b>-</b>                                | <b>\$870,399,998</b>                       | <b>\$870,399,998</b>           | <b>\$989,031,637</b>                     |
| <b>EXPENDITURES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>SERVICES &amp; SUPPLIES</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 4175 Office Expenses            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 232                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 4325 Attorney General           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 2,888                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd            | 605                    | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                       | 3,493                  | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-208-00-00-00000****Support to Community Colleges**

| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | (2)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 3,118                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 605                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$3,723</b>         | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6040 Dist to Local School Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 755,231                               | -                                       | 755,231                                    | 755,231                        | 859,030                                  |
| <b>6045 Dist to Comm College Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 803,481,523            | 858,218,244                           | -                                       | 858,218,244                                | 858,218,244                    | 976,176,900                              |
| 3400 Other Funds Ltd                       | 10,764,442             | 11,426,523                            | -                                       | 11,426,523                                 | 11,426,523                     | 11,995,707                               |
| All Funds                                  | 814,245,965            | 869,644,767                           | -                                       | 869,644,767                                | 869,644,767                    | 988,172,607                              |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 803,481,523            | 858,973,475                           | -                                       | 858,973,475                                | 858,973,475                    | 977,035,930                              |
| 3400 Other Funds Ltd                       | 10,764,442             | 11,426,523                            | -                                       | 11,426,523                                 | 11,426,523                     | 11,995,707                               |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$814,245,965</b>   | <b>\$870,399,998</b>                  | <b>-</b>                                | <b>\$870,399,998</b>                       | <b>\$870,399,998</b>           | <b>\$989,031,637</b>                     |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 803,484,641            | 858,973,475                           | -                                       | 858,973,475                                | 858,973,475                    | 977,035,930                              |
| 3400 Other Funds Ltd                       | 10,765,047             | 11,426,523                            | -                                       | 11,426,523                                 | 11,426,523                     | 11,995,707                               |

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Support to Community Colleges

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-208-00-00-00000

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| TOTAL EXPENDITURES   | \$814,249,688   | \$870,399,998                 | -                              | \$870,399,998                     | \$870,399,998          | \$989,031,637                    |
| REVERSIONS           |                 |                               |                                |                                   |                        |                                  |
| 9900 Reversions      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | (51,063)        | -                             | -                              | -                                 | -                      | -                                |
| ENDING BALANCE       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| 3400 Other Funds Ltd | 7,450           | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | \$7,450         | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-209-00-00-00000****Public University Ops & Student Support**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |               |               |   |               |               |               |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|
| 8000 General Fund | 1,024,900,000 | 1,079,915,684 | - | 1,079,915,684 | 1,079,915,684 | 1,149,020,045 |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|

**REVENUES**

|                   |               |               |   |               |               |               |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|
| 8000 General Fund | 1,024,900,000 | 1,079,915,684 | - | 1,079,915,684 | 1,079,915,684 | 1,149,020,045 |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|

**AVAILABLE REVENUES**

|                   |               |               |   |               |               |               |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|
| 8000 General Fund | 1,024,900,000 | 1,079,915,684 | - | 1,079,915,684 | 1,079,915,684 | 1,149,020,045 |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|

**EXPENDITURES****SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                   |               |             |   |             |             |               |
|-------------------|---------------|-------------|---|-------------|-------------|---------------|
| 8000 General Fund | 1,013,809,446 | 185,111,287 | - | 185,111,287 | 185,111,287 | 1,149,020,045 |
|-------------------|---------------|-------------|---|-------------|-------------|---------------|

**6085 Other Special Payments**

|                   |   |             |   |             |             |   |
|-------------------|---|-------------|---|-------------|-------------|---|
| 8000 General Fund | - | 894,804,397 | - | 894,804,397 | 894,804,397 | - |
|-------------------|---|-------------|---|-------------|-------------|---|

**TOTAL SPECIAL PAYMENTS**

|                   |               |               |   |               |               |               |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|
| 8000 General Fund | 1,013,809,446 | 1,079,915,684 | - | 1,079,915,684 | 1,079,915,684 | 1,149,020,045 |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|

|                               |                        |                        |          |                        |                        |                        |
|-------------------------------|------------------------|------------------------|----------|------------------------|------------------------|------------------------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$1,013,809,446</b> | <b>\$1,079,915,684</b> | <b>-</b> | <b>\$1,079,915,684</b> | <b>\$1,079,915,684</b> | <b>\$1,149,020,045</b> |
|-------------------------------|------------------------|------------------------|----------|------------------------|------------------------|------------------------|

**EXPENDITURES**

|                   |               |               |   |               |               |               |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|
| 8000 General Fund | 1,013,809,446 | 1,079,915,684 | - | 1,079,915,684 | 1,079,915,684 | 1,149,020,045 |
|-------------------|---------------|---------------|---|---------------|---------------|---------------|

**REVERSIONS**

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Public University Ops & Student Support

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-209-00-00-00000

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 9900 Reversions      |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | (11,090,554)    | -                             | -                              | -                                 | -                      | -                                |
| ENDING BALANCE       |                 |                               |                                |                                   |                        |                                  |
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | -               | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-210-00-00-00000****Public University State Programs**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |            |            |   |            |            |            |
|-------------------|------------|------------|---|------------|------------|------------|
| 8000 General Fund | 95,218,627 | 62,222,693 | - | 62,222,693 | 62,222,693 | 65,968,945 |
|-------------------|------------|------------|---|------------|------------|------------|

**INTEREST EARNINGS****0605 Interest Income**

|                      |         |   |   |   |   |   |
|----------------------|---------|---|---|---|---|---|
| 3400 Other Funds Ltd | 166,727 | - | - | - | - | - |
|----------------------|---------|---|---|---|---|---|

**OTHER****0975 Other Revenues**

|                      |   |         |           |           |           |         |
|----------------------|---|---------|-----------|-----------|-----------|---------|
| 3400 Other Funds Ltd | - | 325,593 | 4,607,147 | 4,932,740 | 4,932,740 | 350,102 |
|----------------------|---|---------|-----------|-----------|-----------|---------|

**TRANSFERS IN****1050 Transfer In Other**

|                   |   |         |   |         |         |         |
|-------------------|---|---------|---|---------|---------|---------|
| 8000 General Fund | - | 126,000 | - | 126,000 | 126,000 | 126,000 |
|-------------------|---|---------|---|---------|---------|---------|

**1060 Transfer from General Fund**

|                      |           |           |   |           |           |           |
|----------------------|-----------|-----------|---|-----------|-----------|-----------|
| 3400 Other Funds Ltd | 4,900,000 | 4,650,000 | - | 4,650,000 | 4,650,000 | 4,998,660 |
|----------------------|-----------|-----------|---|-----------|-----------|-----------|

**TOTAL TRANSFERS IN**

|                   |   |         |   |         |         |         |
|-------------------|---|---------|---|---------|---------|---------|
| 8000 General Fund | - | 126,000 | - | 126,000 | 126,000 | 126,000 |
|-------------------|---|---------|---|---------|---------|---------|

|                      |           |           |   |           |           |           |
|----------------------|-----------|-----------|---|-----------|-----------|-----------|
| 3400 Other Funds Ltd | 4,900,000 | 4,650,000 | - | 4,650,000 | 4,650,000 | 4,998,660 |
|----------------------|-----------|-----------|---|-----------|-----------|-----------|

|                           |                    |                    |          |                    |                    |                    |
|---------------------------|--------------------|--------------------|----------|--------------------|--------------------|--------------------|
| <b>TOTAL TRANSFERS IN</b> | <b>\$4,900,000</b> | <b>\$4,776,000</b> | <b>-</b> | <b>\$4,776,000</b> | <b>\$4,776,000</b> | <b>\$5,124,660</b> |
|---------------------------|--------------------|--------------------|----------|--------------------|--------------------|--------------------|

**REVENUES**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-210-00-00-00000****Public University State Programs**

| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 8000 General Fund                          | 95,218,627             | 62,348,693                            | -                                       | 62,348,693                                 | 62,348,693                     | 66,094,945                               |
| 3400 Other Funds Ltd                       | 5,066,727              | 4,975,593                             | 4,607,147                               | 9,582,740                                  | 9,582,740                      | 5,348,762                                |
| <b>TOTAL REVENUES</b>                      | <b>\$100,285,354</b>   | <b>\$67,324,286</b>                   | <b>\$4,607,147</b>                      | <b>\$71,931,433</b>                        | <b>\$71,931,433</b>            | <b>\$71,443,707</b>                      |
| <b>AVAILABLE REVENUES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 95,218,627             | 62,348,693                            | -                                       | 62,348,693                                 | 62,348,693                     | 66,094,945                               |
| 3400 Other Funds Ltd                       | 5,066,727              | 4,975,593                             | 4,607,147                               | 9,582,740                                  | 9,582,740                      | 5,348,762                                |
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$100,285,354</b>   | <b>\$67,324,286</b>                   | <b>\$4,607,147</b>                      | <b>\$71,931,433</b>                        | <b>\$71,931,433</b>            | <b>\$71,443,707</b>                      |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| <b>SERVICES &amp; SUPPLIES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>4225 State Gov. Service Charges</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 726                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | -                      | -                                     | 4,607,147                               | 4,607,147                                  | 4,607,147                      | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                       | 726                    | -                                     | 4,607,147                               | 4,607,147                                  | 4,607,147                      | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$726</b>           | <b>-</b>                              | <b>\$4,607,147</b>                      | <b>\$4,607,147</b>                         | <b>\$4,607,147</b>             | <b>-</b>                                 |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6048 Spc Pmt to Public Universities</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 89,166,166             | 26,391,389                            | -                                       | 26,391,389                                 | 26,391,389                     | 61,096,285                               |
| 3400 Other Funds Ltd                       | 4,650,000              | 4,975,593                             | -                                       | 4,975,593                                  | 4,975,593                      | 5,348,762                                |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-210-00-00-00000****Public University State Programs**

| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| All Funds                                  | 93,816,166             | 31,366,982                            | -                                       | 31,366,982                                 | 31,366,982                     | 66,445,047                               |
| <b>6060 Intra-Agency Gen Fund Transfer</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 4,900,000              | 4,650,000                             | -                                       | 4,650,000                                  | 4,650,000                      | 4,998,660                                |
| <b>6085 Other Special Payments</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 31,307,304                            | -                                       | 31,307,304                                 | 31,307,304                     | -                                        |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 94,066,166             | 62,348,693                            | -                                       | 62,348,693                                 | 62,348,693                     | 66,094,945                               |
| 3400 Other Funds Ltd                       | 4,650,000              | 4,975,593                             | -                                       | 4,975,593                                  | 4,975,593                      | 5,348,762                                |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$98,716,166</b>    | <b>\$67,324,286</b>                   | <b>-</b>                                | <b>\$67,324,286</b>                        | <b>\$67,324,286</b>            | <b>\$71,443,707</b>                      |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | 94,066,166             | 62,348,693                            | -                                       | 62,348,693                                 | 62,348,693                     | 66,094,945                               |
| 3400 Other Funds Ltd                       | 4,650,726              | 4,975,593                             | 4,607,147                               | 9,582,740                                  | 9,582,740                      | 5,348,762                                |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$98,716,892</b>    | <b>\$67,324,286</b>                   | <b>\$4,607,147</b>                      | <b>\$71,931,433</b>                        | <b>\$71,931,433</b>            | <b>\$71,443,707</b>                      |
| <b>REVERSIONS</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | (1,152,461)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                       | 416,001                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>                | <b>\$416,001</b>       | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-211-00-00-00000****Statewide Public Services**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 186,862,022 | 196,969,462 | - | 196,969,462 | 196,969,462 | 211,307,496 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 36,406,064 | 48,060,583 | - | 48,060,583 | 48,060,584 | 63,171,341 |
|------------------------|------------|------------|---|------------|------------|------------|

**REVENUES**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 186,862,022 | 196,969,462 | - | 196,969,462 | 196,969,462 | 211,307,496 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 36,406,064 | 48,060,583 | - | 48,060,583 | 48,060,584 | 63,171,341 |
|------------------------|------------|------------|---|------------|------------|------------|

|                       |                      |                      |          |                      |                      |                      |
|-----------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|
| <b>TOTAL REVENUES</b> | <b>\$223,268,086</b> | <b>\$245,030,045</b> | <b>-</b> | <b>\$245,030,045</b> | <b>\$245,030,046</b> | <b>\$274,478,837</b> |
|-----------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|

**AVAILABLE REVENUES**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 186,862,022 | 196,969,462 | - | 196,969,462 | 196,969,462 | 211,307,496 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 36,406,064 | 48,060,583 | - | 48,060,583 | 48,060,584 | 63,171,341 |
|------------------------|------------|------------|---|------------|------------|------------|

|                                 |                      |                      |          |                      |                      |                      |
|---------------------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$223,268,086</b> | <b>\$245,030,045</b> | <b>-</b> | <b>\$245,030,045</b> | <b>\$245,030,046</b> | <b>\$274,478,837</b> |
|---------------------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|

**EXPENDITURES****SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                   |             |            |   |            |            |             |
|-------------------|-------------|------------|---|------------|------------|-------------|
| 8000 General Fund | 187,362,022 | 23,688,290 | - | 23,688,290 | 23,688,290 | 211,307,496 |
|-------------------|-------------|------------|---|------------|------------|-------------|

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 36,406,064 | 48,060,583 | - | 48,060,583 | 48,060,583 | 63,171,340 |
|------------------------|------------|------------|---|------------|------------|------------|

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-211-00-00-00000****Statewide Public Services**

| <i><b>DESCRIPTION</b></i>          | <i><b>2023-25 Actuals</b></i> | <i><b>2025-27 Leg<br/>Adopted Budget</b></i> | <i><b>2025-27<br/>Emergency<br/>Boards</b></i> | <i><b>2025-27 Leg<br/>Approved<br/>Budget</b></i> | <i><b>2027-29 Base<br/>Budget</b></i> | <i><b>2027-29 Current<br/>Service Level</b></i> |
|------------------------------------|-------------------------------|----------------------------------------------|------------------------------------------------|---------------------------------------------------|---------------------------------------|-------------------------------------------------|
| All Funds                          | 223,768,086                   | 71,748,873                                   | -                                              | 71,748,873                                        | 71,748,873                            | 274,478,836                                     |
| <b>6085 Other Special Payments</b> |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                  | -                             | 173,281,172                                  | -                                              | 173,281,172                                       | 173,281,172                           | -                                               |
| <b>TOTAL SPECIAL PAYMENTS</b>      |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                  | 187,362,022                   | 196,969,462                                  | -                                              | 196,969,462                                       | 196,969,462                           | 211,307,496                                     |
| 4400 Lottery Funds Ltd             | 36,406,064                    | 48,060,583                                   | -                                              | 48,060,583                                        | 48,060,583                            | 63,171,340                                      |
| <b>TOTAL SPECIAL PAYMENTS</b>      | <b>\$223,768,086</b>          | <b>\$245,030,045</b>                         | <b>-</b>                                       | <b>\$245,030,045</b>                              | <b>\$245,030,045</b>                  | <b>\$274,478,836</b>                            |
| <b>EXPENDITURES</b>                |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                  | 187,362,022                   | 196,969,462                                  | -                                              | 196,969,462                                       | 196,969,462                           | 211,307,496                                     |
| 4400 Lottery Funds Ltd             | 36,406,064                    | 48,060,583                                   | -                                              | 48,060,583                                        | 48,060,583                            | 63,171,340                                      |
| <b>TOTAL EXPENDITURES</b>          | <b>\$223,768,086</b>          | <b>\$245,030,045</b>                         | <b>-</b>                                       | <b>\$245,030,045</b>                              | <b>\$245,030,045</b>                  | <b>\$274,478,836</b>                            |
| <b>REVERSIONS</b>                  |                               |                                              |                                                |                                                   |                                       |                                                 |
| <b>9900 Reversions</b>             |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                  | 500,000                       | -                                            | -                                              | -                                                 | -                                     | -                                               |
| <b>ENDING BALANCE</b>              |                               |                                              |                                                |                                                   |                                       |                                                 |
| 8000 General Fund                  | -                             | -                                            | -                                              | -                                                 | -                                     | -                                               |
| 4400 Lottery Funds Ltd             | -                             | -                                            | -                                              | -                                                 | 1                                     | 1                                               |
| <b>TOTAL ENDING BALANCE</b>        | <b>-</b>                      | <b>-</b>                                     | <b>-</b>                                       | <b>-</b>                                          | <b>\$1</b>                            | <b>\$1</b>                                      |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Sports Lottery****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-212-00-00-00000**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 18,852,926 | - | 18,852,926 | 18,852,926 | 19,255,949 |
|------------------------|------------|------------|---|------------|------------|------------|

**REVENUES**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 18,852,926 | - | 18,852,926 | 18,852,926 | 19,255,949 |
|------------------------|------------|------------|---|------------|------------|------------|

**AVAILABLE REVENUES**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 18,852,926 | - | 18,852,926 | 18,852,926 | 19,255,949 |
|------------------------|------------|------------|---|------------|------------|------------|

**EXPENDITURES****SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                        |            |           |   |           |           |            |
|------------------------|------------|-----------|---|-----------|-----------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 5,124,203 | - | 5,124,203 | 5,124,203 | 19,255,949 |
|------------------------|------------|-----------|---|-----------|-----------|------------|

**6085 Other Special Payments**

|                        |   |            |   |            |            |   |
|------------------------|---|------------|---|------------|------------|---|
| 4400 Lottery Funds Ltd | - | 13,728,723 | - | 13,728,723 | 13,728,723 | - |
|------------------------|---|------------|---|------------|------------|---|

**TOTAL SPECIAL PAYMENTS**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 18,852,926 | - | 18,852,926 | 18,852,926 | 19,255,949 |
|------------------------|------------|------------|---|------------|------------|------------|

|                               |                     |                     |          |                     |                     |                     |
|-------------------------------|---------------------|---------------------|----------|---------------------|---------------------|---------------------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$18,329,943</b> | <b>\$18,852,926</b> | <b>-</b> | <b>\$18,852,926</b> | <b>\$18,852,926</b> | <b>\$19,255,949</b> |
|-------------------------------|---------------------|---------------------|----------|---------------------|---------------------|---------------------|

**EXPENDITURES**

|                        |            |            |   |            |            |            |
|------------------------|------------|------------|---|------------|------------|------------|
| 4400 Lottery Funds Ltd | 18,329,943 | 18,852,926 | - | 18,852,926 | 18,852,926 | 19,255,949 |
|------------------------|------------|------------|---|------------|------------|------------|

**ENDING BALANCE**

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
Sports Lottery

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-212-00-00-00000

| DESCRIPTION            | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|------------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 4400 Lottery Funds Ltd | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE   | -               | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
OHSU Programs****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-213-00-00-00000**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 140,792,377 | 147,077,563 | - | 147,077,563 | 147,077,563 | 157,467,266 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**REVENUES**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 140,792,377 | 147,077,563 | - | 147,077,563 | 147,077,563 | 157,467,266 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**AVAILABLE REVENUES**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 140,792,377 | 147,077,563 | - | 147,077,563 | 147,077,563 | 157,467,266 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**EXPENDITURES****SPECIAL PAYMENTS****6085 Other Special Payments**

|                   |   |             |   |             |             |   |
|-------------------|---|-------------|---|-------------|-------------|---|
| 8000 General Fund | - | 147,077,563 | - | 147,077,563 | 147,077,563 | - |
|-------------------|---|-------------|---|-------------|-------------|---|

**6590 Spc Pmt to Or Health & Science U**

|                   |             |   |   |   |   |             |
|-------------------|-------------|---|---|---|---|-------------|
| 8000 General Fund | 140,792,377 | - | - | - | - | 157,467,266 |
|-------------------|-------------|---|---|---|---|-------------|

**TOTAL SPECIAL PAYMENTS**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 140,792,377 | 147,077,563 | - | 147,077,563 | 147,077,563 | 157,467,266 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

|                               |                      |                      |          |                      |                      |                      |
|-------------------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$140,792,377</b> | <b>\$147,077,563</b> | <b>-</b> | <b>\$147,077,563</b> | <b>\$147,077,563</b> | <b>\$157,467,266</b> |
|-------------------------------|----------------------|----------------------|----------|----------------------|----------------------|----------------------|

**EXPENDITURES**

|                   |             |             |   |             |             |             |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|
| 8000 General Fund | 140,792,377 | 147,077,563 | - | 147,077,563 | 147,077,563 | 157,467,266 |
|-------------------|-------------|-------------|---|-------------|-------------|-------------|

**ENDING BALANCE**

Higher Education Coordinating Commission

Agency Number: 52500

Agency Worksheet - Revenues & Expenditures  
2027-29 Biennium  
OHSU Programs

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-213-00-00-00000

| DESCRIPTION          | 2023-25 Actuals | 2025-27 Leg<br>Adopted Budget | 2025-27<br>Emergency<br>Boards | 2025-27 Leg<br>Approved<br>Budget | 2027-29 Base<br>Budget | 2027-29 Current<br>Service Level |
|----------------------|-----------------|-------------------------------|--------------------------------|-----------------------------------|------------------------|----------------------------------|
| 8000 General Fund    | -               | -                             | -                              | -                                 | -                      | -                                |
| TOTAL ENDING BALANCE | -               | -                             | -                              | -                                 | -                      | -                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                                   |           |   |   |   |   |   |
|-----------------------------------|-----------|---|---|---|---|---|
| 4430 Lottery Funds Debt Svc Ltd   | 539,996   | - | - | - | - | - |
| 3230 Other Funds Debt Svc Non-Ltd | 2         | - | - | - | - | - |
| 3430 Other Funds Debt Svc Ltd     | 8,347,989 | - | - | - | - | - |
| All Funds                         | 8,887,987 | - | - | - | - | - |

**0030 Beginning Balance Adjustment**

|                                   |         |   |   |   |   |   |
|-----------------------------------|---------|---|---|---|---|---|
| 3230 Other Funds Debt Svc Non-Ltd | 272,353 | - | - | - | - | - |
|-----------------------------------|---------|---|---|---|---|---|

**TOTAL BEGINNING BALANCE**

|                                   |           |   |   |   |   |   |
|-----------------------------------|-----------|---|---|---|---|---|
| 4430 Lottery Funds Debt Svc Ltd   | 539,996   | - | - | - | - | - |
| 3230 Other Funds Debt Svc Non-Ltd | 272,355   | - | - | - | - | - |
| 3430 Other Funds Debt Svc Ltd     | 8,347,989 | - | - | - | - | - |

|                                |                    |   |   |   |   |   |
|--------------------------------|--------------------|---|---|---|---|---|
| <b>TOTAL BEGINNING BALANCE</b> | <b>\$9,160,340</b> | - | - | - | - | - |
|--------------------------------|--------------------|---|---|---|---|---|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |             |             |             |             |             |             |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 8000 General Fund          | 14,368,427  | 14,498,514  | -           | 14,498,514  | 14,498,514  | 13,853,748  |
| 8030 General Fund Debt Svc | 243,527,360 | 292,459,516 | (3,460,670) | 288,998,846 | 343,180,950 | 343,180,950 |
| All Funds                  | 257,895,787 | 306,958,030 | (3,460,670) | 303,497,360 | 357,679,464 | 357,034,698 |

**BOND SALES**



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>0555 General Fund Obligation Bonds</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd         | -                      | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd                      | 1,418,982              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | -                      | 11,137,804                            | 1,094,758                               | 12,232,562                                 | 2,669,260                      | 2,669,260                                |
| All Funds                                 | 1,418,982              | 201,417,455                           | (284,447)                               | 201,133,008                                | 199,978,020                    | 199,978,020                              |
| <b>0575 Refunding Bonds</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd         | 238,547,339            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL BOND SALES</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd         | 238,547,339            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd                      | 1,418,982              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | -                      | 11,137,804                            | 1,094,758                               | 12,232,562                                 | 2,669,260                      | 2,669,260                                |
| <b>TOTAL BOND SALES</b>                   | <b>\$239,966,321</b>   | <b>\$201,417,455</b>                  | <b>(\$284,447)</b>                      | <b>\$201,133,008</b>                       | <b>\$199,978,020</b>           | <b>\$199,978,020</b>                     |
| <b>INTEREST EARNINGS</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| <b>0605 Interest Income</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 715,087                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | 84,437,013             | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | 19,015,334             | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 104,167,434            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>LOAN REPAYMENT</b>                     |                        |                                       |                                         |                                            |                                |                                          |
| <b>0925 Loan Repayments</b>               |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd         | 117,556,226            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | 2,764,000              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 120,320,226            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>OTHER</b>                              |                        |                                       |                                         |                                            |                                |                                          |
| <b>0975 Other Revenues</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 3200 Other Funds Non-Ltd                  | 1,052,918              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | 6,589,745              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | (3,200,000)            | 5,110,604                             | -                                       | 5,110,604                                  | -                              | -                                        |
| All Funds                                 | 4,442,663              | 5,110,604                             | -                                       | 5,110,604                                  | -                              | -                                        |
| <b>FEDERAL FUNDS REVENUE</b>              |                        |                                       |                                         |                                            |                                |                                          |
| <b>0995 Federal Funds</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 6230 Federal Funds Debt Svc NL            | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| <b>TRANSFERS IN</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>1010 Transfer In - Intrafund</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 8,692                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1040 Transfer In Lottery Proceeds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 5,411,060              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | 158,784                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                                 | 5,569,844              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1107 Tsfr From Administrative Svcs</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 28,902,435             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 5,501,338              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | 23,581                 | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                         | 34,427,354             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| <b>TOTAL TRANSFERS IN</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd   | 34,313,495             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| 3230 Other Funds Debt Svc Non-Ltd | 5,660,122              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd              | 8,692                  | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | 23,581                 | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL TRANSFERS IN</b>         | <b>\$40,005,890</b>    | <b>\$34,833,901</b>                   | <b>-</b>                                | <b>\$34,833,901</b>                        | <b>\$23,616,540</b>            | <b>\$23,616,540</b>                      |
| <b>REVENUES</b>                   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                 | 14,368,427             | 14,498,514                            | -                                       | 14,498,514                                 | 14,498,514                     | 13,853,748                               |
| 8030 General Fund Debt Svc        | 243,527,360            | 292,459,516                           | (3,460,670)                             | 288,998,846                                | 343,180,950                    | 343,180,950                              |
| 4430 Lottery Funds Debt Svc Ltd   | 35,028,582             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| 3200 Other Funds Non-Ltd          | 1,052,918              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | 452,790,445            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd              | 1,427,674              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | 18,602,915             | 16,248,408                            | 1,094,758                               | 17,343,166                                 | 2,669,260                      | 2,669,260                                |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| <b>TOTAL REVENUES</b>             | <b>\$770,806,474</b>   | <b>\$556,117,990</b>                  | <b>(\$7,644,117)</b>                    | <b>\$548,473,873</b>                       | <b>\$584,724,024</b>           | <b>\$584,079,258</b>                     |
| <b>TRANSFERS OUT</b>              |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <b>DESCRIPTION</b>                        | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>2040 Transfer Out Lottery Proceeds</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | (2,608,492)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>2107 Tsfr To Administrative Svcs</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 3230 Other Funds Debt Svc Non-Ltd         | (1,353,852)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL TRANSFERS OUT</b>                |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | (2,608,492)            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | (1,353,852)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL TRANSFERS OUT</b>                | <b>(\$3,962,344)</b>   | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |
| <b>AVAILABLE REVENUES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 14,368,427             | 14,498,514                            | -                                       | 14,498,514                                 | 14,498,514                     | 13,853,748                               |
| 8030 General Fund Debt Svc                | 243,527,360            | 292,459,516                           | (3,460,670)                             | 288,998,846                                | 343,180,950                    | 343,180,950                              |
| 4430 Lottery Funds Debt Svc Ltd           | 32,960,086             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| 3200 Other Funds Non-Ltd                  | 1,052,918              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd         | 451,708,948            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3400 Other Funds Ltd                      | 1,427,674              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd             | 26,950,904             | 16,248,408                            | 1,094,758                               | 17,343,166                                 | 2,669,260                      | 2,669,260                                |
| 6230 Federal Funds Debt Svc NL            | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| <b>TOTAL AVAILABLE REVENUES</b>           | <b>\$776,004,470</b>   | <b>\$556,117,990</b>                  | <b>(\$7,644,117)</b>                    | <b>\$548,473,873</b>                       | <b>\$584,724,024</b>           | <b>\$584,079,258</b>                     |

**EXPENDITURES****SERVICES & SUPPLIES**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                      | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>4225 State Gov. Service Charges</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 832,523                | 1,291,891                             | -                                       | 1,291,891                                  | 1,291,891                      | -                                        |
| <b>4625 Other COP Costs</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                    | 1,071,594              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4650 Other Services and Supplies</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | -                      | 87,407                                | -                                       | 87,407                                     | 87,407                         | 91,690                                   |
| 8030 General Fund Debt Svc              | (1)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd                | 1,052,917              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd       | 129,986,489            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                    | 356,080                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd           | -                      | 3,812,147                             | -                                       | 3,812,147                                  | -                              | -                                        |
| All Funds                               | 131,395,485            | 3,899,554                             | -                                       | 3,899,554                                  | 87,407                         | 91,690                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                       | 832,523                | 1,379,298                             | -                                       | 1,379,298                                  | 1,379,298                      | 91,690                                   |
| 8030 General Fund Debt Svc              | (1)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd                | 1,052,917              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd       | 129,986,489            | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd                    | 1,427,674              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd           | -                      | 3,812,147                             | -                                       | 3,812,147                                  | -                              | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    | <b>\$133,299,602</b>   | <b>\$5,191,445</b>                    | <b>-</b>                                | <b>\$5,191,445</b>                         | <b>\$1,379,298</b>             | <b>\$91,690</b>                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                                |            |           |             |           |           |           |
|--------------------------------|------------|-----------|-------------|-----------|-----------|-----------|
| 8000 General Fund              | 12,978,726 | -         | -           | -         | -         | -         |
| 6230 Federal Funds Debt Svc NL | 4,008,153  | 7,798,000 | (3,899,000) | 3,899,000 | 3,450,000 | 3,450,000 |
| All Funds                      | 16,986,879 | 7,798,000 | (3,899,000) | 3,899,000 | 3,450,000 | 3,450,000 |

**6065 Loan Repaid To State Agencies**

|                   |   |            |   |            |            |            |
|-------------------|---|------------|---|------------|------------|------------|
| 8000 General Fund | - | 13,119,216 | - | 13,119,216 | 13,119,216 | 13,762,058 |
|-------------------|---|------------|---|------------|------------|------------|

**TOTAL SPECIAL PAYMENTS**

|                                |            |            |             |            |            |            |
|--------------------------------|------------|------------|-------------|------------|------------|------------|
| 8000 General Fund              | 12,978,726 | 13,119,216 | -           | 13,119,216 | 13,119,216 | 13,762,058 |
| 6230 Federal Funds Debt Svc NL | 4,008,153  | 7,798,000  | (3,899,000) | 3,899,000  | 3,450,000  | 3,450,000  |

|                               |                     |                     |                      |                     |                     |                     |
|-------------------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$16,986,879</b> | <b>\$20,917,216</b> | <b>(\$3,899,000)</b> | <b>\$17,018,216</b> | <b>\$16,569,216</b> | <b>\$17,212,058</b> |
|-------------------------------|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|

**DEBT SERVICE****7050 Pmt To Ret Bond Escrow**

|                                   |             |   |   |   |   |   |
|-----------------------------------|-------------|---|---|---|---|---|
| 3230 Other Funds Debt Svc Non-Ltd | 129,129,347 | - | - | - | - | - |
|-----------------------------------|-------------|---|---|---|---|---|

**7100 Principal - Bonds**

|                                   |             |             |             |             |             |             |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 8030 General Fund Debt Svc        | 139,955,444 | 164,835,338 | (3,460,670) | 161,374,668 | 183,885,300 | 183,885,300 |
| 4430 Lottery Funds Debt Svc Ltd   | 12,862,796  | 29,563,135  | -           | 29,563,135  | 19,603,680  | 19,603,680  |
| 3230 Other Funds Debt Svc Non-Ltd | 117,504,388 | 124,845,006 | (1,379,205) | 123,465,801 | 122,490,050 | 122,490,050 |
| 3430 Other Funds Debt Svc Ltd     | 8,794,900   | 7,715,750   | 1,094,758   | 8,810,508   | 1,855,000   | 1,855,000   |
| All Funds                         | 279,117,528 | 326,959,229 | (3,745,117) | 323,214,112 | 327,834,030 | 327,834,030 |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>7150 Interest - Bonds</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 103,519,323            | 127,624,178                           | -                                       | 127,624,178                                | 159,295,650                    | 159,295,650                              |
| 4430 Lottery Funds Debt Svc Ltd   | 7,322,506              | 5,270,766                             | -                                       | 5,270,766                                  | 4,012,860                      | 4,012,860                                |
| 3230 Other Funds Debt Svc Non-Ltd | 69,524,688             | 65,434,645                            | -                                       | 65,434,645                                 | 74,818,710                     | 74,818,710                               |
| 3430 Other Funds Debt Svc Ltd     | 18,156,004             | 4,720,511                             | -                                       | 4,720,511                                  | 814,260                        | 814,260                                  |
| All Funds                         | 198,522,521            | 203,050,100                           | -                                       | 203,050,100                                | 238,941,480                    | 238,941,480                              |
| <b>7300 Principal - Loans</b>     |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd   | 12,644,868             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL DEBT SERVICE</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 243,474,767            | 292,459,516                           | (3,460,670)                             | 288,998,846                                | 343,180,950                    | 343,180,950                              |
| 4430 Lottery Funds Debt Svc Ltd   | 32,830,170             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| 3230 Other Funds Debt Svc Non-Ltd | 316,158,423            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |
| 3430 Other Funds Debt Svc Ltd     | 26,950,904             | 12,436,261                            | 1,094,758                               | 13,531,019                                 | 2,669,260                      | 2,669,260                                |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$619,414,264</b>   | <b>\$530,009,329</b>                  | <b>(\$3,745,117)</b>                    | <b>\$526,264,212</b>                       | <b>\$566,775,510</b>           | <b>\$566,775,510</b>                     |
| <b>EXPENDITURES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                 | 13,811,249             | 14,498,514                            | -                                       | 14,498,514                                 | 14,498,514                     | 13,853,748                               |
| 8030 General Fund Debt Svc        | 243,474,766            | 292,459,516                           | (3,460,670)                             | 288,998,846                                | 343,180,950                    | 343,180,950                              |
| 4430 Lottery Funds Debt Svc Ltd   | 32,830,170             | 34,833,901                            | -                                       | 34,833,901                                 | 23,616,540                     | 23,616,540                               |
| 3200 Other Funds Non-Ltd          | 1,052,917              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | 446,144,912            | 190,279,651                           | (1,379,205)                             | 188,900,446                                | 197,308,760                    | 197,308,760                              |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| <i>DESCRIPTION</i>                | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd              | 1,427,674              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | 26,950,904             | 16,248,408                            | 1,094,758                               | 17,343,166                                 | 2,669,260                      | 2,669,260                                |
| 6230 Federal Funds Debt Svc NL    | 4,008,153              | 7,798,000                             | (3,899,000)                             | 3,899,000                                  | 3,450,000                      | 3,450,000                                |
| <b>TOTAL EXPENDITURES</b>         | <b>\$769,700,745</b>   | <b>\$556,117,990</b>                  | <b>(\$7,644,117)</b>                    | <b>\$548,473,873</b>                       | <b>\$584,724,024</b>           | <b>\$584,079,258</b>                     |
| <b>REVERSIONS</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                 | (557,178)              | -                                     | -                                       | -                                          | -                              | -                                        |
| 8030 General Fund Debt Svc        | (52,594)               | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                         | (609,772)              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                 | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 8030 General Fund Debt Svc        | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 4430 Lottery Funds Debt Svc Ltd   | 129,916                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3200 Other Funds Non-Ltd          | 1                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | 5,564,036              | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd              | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 6230 Federal Funds Debt Svc NL    | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>       | <b>\$5,693,953</b>     | -                                     | -                                       | -                                          | -                              | -                                        |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                                 |         |   |   |   |   |   |
|---------------------------------|---------|---|---|---|---|---|
| 4430 Lottery Funds Debt Svc Ltd | 64,850  | - | - | - | - | - |
| 3430 Other Funds Debt Svc Ltd   | 403,955 | - | - | - | - | - |
| All Funds                       | 468,805 | - | - | - | - | - |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |            |            |         |            |            |            |
|----------------------------|------------|------------|---------|------------|------------|------------|
| 8000 General Fund          | 162,662    | 265,712    | -       | 265,712    | 265,712    | 18,212     |
| 8030 General Fund Debt Svc | 39,496,070 | 46,803,115 | 350,319 | 47,153,434 | 53,557,430 | 53,557,430 |
| All Funds                  | 39,658,732 | 47,068,827 | 350,319 | 47,419,146 | 53,823,142 | 53,575,642 |

**BOND SALES****0555 General Fund Obligation Bonds**

|                      |         |   |   |   |   |   |
|----------------------|---------|---|---|---|---|---|
| 3400 Other Funds Ltd | 268,435 | - | - | - | - | - |
|----------------------|---------|---|---|---|---|---|

**INTEREST EARNINGS****0605 Interest Income**

|                                 |           |   |   |   |   |   |
|---------------------------------|-----------|---|---|---|---|---|
| 4430 Lottery Funds Debt Svc Ltd | 212,849   | - | - | - | - | - |
| 3430 Other Funds Debt Svc Ltd   | (403,955) | - | - | - | - | - |
| All Funds                       | (191,106) | - | - | - | - | - |

**OTHER****0975 Other Revenues**

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                      | -                      | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| <b>TRANSFERS IN</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>1010 Transfer In - Intrafund</b>       |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 5,263                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1040 Transfer In Lottery Proceeds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 1,554,417              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>1107 Tsfr From Administrative Svcs</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 14,584,986             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| <b>TOTAL TRANSFERS IN</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | 16,139,403             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| 3400 Other Funds Ltd                      | 5,263                  | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL TRANSFERS IN</b>                 | <b>\$16,144,666</b>    | <b>\$9,516,710</b>                    | <b>-</b>                                | <b>\$9,516,710</b>                         | <b>\$8,760,770</b>             | <b>\$8,760,770</b>                       |
| <b>REVENUES</b>                           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 162,662                | 265,712                               | -                                       | 265,712                                    | 265,712                        | 18,212                                   |
| 8030 General Fund Debt Svc                | 39,496,070             | 46,803,115                            | 350,319                                 | 47,153,434                                 | 53,557,430                     | 53,557,430                               |
| 4430 Lottery Funds Debt Svc Ltd           | 16,352,252             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| 3400 Other Funds Ltd                      | 273,698                | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| 3430 Other Funds Debt Svc Ltd             | (403,955)              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL REVENUES</b>                     | <b>\$55,880,727</b>    | <b>\$56,970,537</b>                   | <b>\$335,319</b>                        | <b>\$57,305,856</b>                        | <b>\$62,953,912</b>            | <b>\$62,336,412</b>                      |
| <b>TRANSFERS OUT</b>                      |                        |                                       |                                         |                                            |                                |                                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| <i>DESCRIPTION</i>                        | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|-------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>2040 Transfer Out Lottery Proceeds</b> |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd           | (4,595,302)            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 162,662                | 265,712                               | -                                       | 265,712                                    | 265,712                        | 18,212                                   |
| 8030 General Fund Debt Svc                | 39,496,070             | 46,803,115                            | 350,319                                 | 47,153,434                                 | 53,557,430                     | 53,557,430                               |
| 4430 Lottery Funds Debt Svc Ltd           | 11,821,800             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| 3400 Other Funds Ltd                      | 273,698                | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| <b>TOTAL AVAILABLE REVENUES</b>           | <b>\$51,754,230</b>    | <b>\$56,970,537</b>                   | <b>\$335,319</b>                        | <b>\$57,305,856</b>                        | <b>\$62,953,912</b>            | <b>\$62,336,412</b>                      |
| <b>EXPENDITURES</b>                       |                        |                                       |                                         |                                            |                                |                                          |
| <b>SERVICES &amp; SUPPLIES</b>            |                        |                                       |                                         |                                            |                                |                                          |
| <b>4225 State Gov. Service Charges</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 144,114                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4625 Other COP Costs</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 3400 Other Funds Ltd                      | 196,521                | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>4650 Other Services and Supplies</b>   |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | -                      | 18,212                                | -                                       | 18,212                                     | 18,212                         | 18,212                                   |
| 3400 Other Funds Ltd                      | 77,177                 | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| All Funds                                 | 77,177                 | 403,212                               | (15,000)                                | 388,212                                    | 388,212                        | 18,212                                   |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>      |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                         | 144,114                | 18,212                                | -                                       | 18,212                                     | 18,212                         | 18,212                                   |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| <b>DESCRIPTION</b>                         | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3400 Other Funds Ltd                       | 273,698                | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$417,812</b>       | <b>\$403,212</b>                      | <b>(\$15,000)</b>                       | <b>\$388,212</b>                           | <b>\$388,212</b>               | <b>\$18,212</b>                          |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6045 Dist to Comm College Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund                          | -                      | 247,500                               | -                                       | 247,500                                    | 247,500                        | -                                        |
| <b>DEBT SERVICE</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| <b>7100 Principal - Bonds</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc                 | 23,180,000             | 26,669,933                            | 350,319                                 | 27,020,252                                 | 31,740,000                     | 31,740,000                               |
| 4430 Lottery Funds Debt Svc Ltd            | 4,569,723              | 7,983,667                             | -                                       | 7,983,667                                  | 7,868,730                      | 7,868,730                                |
| All Funds                                  | 27,749,723             | 34,653,600                            | 350,319                                 | 35,003,919                                 | 39,608,730                     | 39,608,730                               |
| <b>7150 Interest - Bonds</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc                 | 16,316,033             | 20,133,182                            | -                                       | 20,133,182                                 | 21,817,430                     | 21,817,430                               |
| 4430 Lottery Funds Debt Svc Ltd            | 2,709,028              | 1,533,043                             | -                                       | 1,533,043                                  | 892,040                        | 892,040                                  |
| All Funds                                  | 19,025,061             | 21,666,225                            | -                                       | 21,666,225                                 | 22,709,470                     | 22,709,470                               |
| <b>7300 Principal - Loans</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 4430 Lottery Funds Debt Svc Ltd            | 4,182,316              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL DEBT SERVICE</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc                 | 39,496,033             | 46,803,115                            | 350,319                                 | 47,153,434                                 | 53,557,430                     | 53,557,430                               |
| 4430 Lottery Funds Debt Svc Ltd            | 11,461,067             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| <b>TOTAL DEBT SERVICE</b>                  | <b>\$50,957,100</b>    | <b>\$56,319,825</b>                   | <b>\$350,319</b>                        | <b>\$56,670,144</b>                        | <b>\$62,318,200</b>            | <b>\$62,318,200</b>                      |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| <i>DESCRIPTION</i>              | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|---------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>EXPENDITURES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | 144,114                | 265,712                               | -                                       | 265,712                                    | 265,712                        | 18,212                                   |
| 8030 General Fund Debt Svc      | 39,496,033             | 46,803,115                            | 350,319                                 | 47,153,434                                 | 53,557,430                     | 53,557,430                               |
| 4430 Lottery Funds Debt Svc Ltd | 11,461,067             | 9,516,710                             | -                                       | 9,516,710                                  | 8,760,770                      | 8,760,770                                |
| 3400 Other Funds Ltd            | 273,698                | 385,000                               | (15,000)                                | 370,000                                    | 370,000                        | -                                        |
| <b>TOTAL EXPENDITURES</b>       | <b>\$51,374,912</b>    | <b>\$56,970,537</b>                   | <b>\$335,319</b>                        | <b>\$57,305,856</b>                        | <b>\$62,953,912</b>            | <b>\$62,336,412</b>                      |
| <b>REVERSIONS</b>               |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>          |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | (18,548)               | -                                     | -                                       | -                                          | -                              | -                                        |
| 8030 General Fund Debt Svc      | (37)                   | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                       | (18,585)               | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>           |                        |                                       |                                         |                                            |                                |                                          |
| 8000 General Fund               | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 8030 General Fund Debt Svc      | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 4430 Lottery Funds Debt Svc Ltd | 360,733                | -                                     | -                                       | -                                          | -                              | -                                        |
| 3400 Other Funds Ltd            | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>     | <b>\$360,733</b>       | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-216-00-00-00000****OHSU Debt Service**

| <i>DESCRIPTION</i> | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
|--------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |            |            |   |            |            |            |
|----------------------------|------------|------------|---|------------|------------|------------|
| 8030 General Fund Debt Svc | 23,575,130 | 23,571,125 | - | 23,571,125 | 23,573,910 | 23,573,910 |
|----------------------------|------------|------------|---|------------|------------|------------|

**INTEREST EARNINGS****0605 Interest Income**

|                                   |           |   |   |   |   |   |
|-----------------------------------|-----------|---|---|---|---|---|
| 3230 Other Funds Debt Svc Non-Ltd | 1,540,035 | - | - | - | - | - |
| 3430 Other Funds Debt Svc Ltd     | 35,234    | - | - | - | - | - |
| All Funds                         | 1,575,269 | - | - | - | - | - |

**LOAN REPAYMENT****0925 Loan Repayments**

|                                   |           |   |   |   |   |   |
|-----------------------------------|-----------|---|---|---|---|---|
| 3230 Other Funds Debt Svc Non-Ltd | 1,890,612 | - | - | - | - | - |
|-----------------------------------|-----------|---|---|---|---|---|

**OTHER****0975 Other Revenues**

|                                   |   |           |   |           |           |           |
|-----------------------------------|---|-----------|---|-----------|-----------|-----------|
| 3230 Other Funds Debt Svc Non-Ltd | - | 3,317,168 | - | 3,317,168 | 3,329,050 | 3,329,050 |
|-----------------------------------|---|-----------|---|-----------|-----------|-----------|

**TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                               |           |   |   |   |   |   |
|-------------------------------|-----------|---|---|---|---|---|
| 3430 Other Funds Debt Svc Ltd | 7,328,573 | - | - | - | - | - |
|-------------------------------|-----------|---|---|---|---|---|

**REVENUES**

|                                   |            |            |   |            |            |            |
|-----------------------------------|------------|------------|---|------------|------------|------------|
| 8030 General Fund Debt Svc        | 23,575,130 | 23,571,125 | - | 23,571,125 | 23,573,910 | 23,573,910 |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647  | 3,317,168  | - | 3,317,168  | 3,329,050  | 3,329,050  |

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BDV001A

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| <b>DESCRIPTION</b>                | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3430 Other Funds Debt Svc Ltd     | 7,363,807              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL REVENUES</b>             | <b>\$34,369,584</b>    | <b>\$26,888,293</b>                   | -                                       | <b>\$26,888,293</b>                        | <b>\$26,902,960</b>            | <b>\$26,902,960</b>                      |
| <b>TRANSFERS OUT</b>              |                        |                                       |                                         |                                            |                                |                                          |
| 2107 Tsfr To Administrative Svcs  |                        |                                       |                                         |                                            |                                |                                          |
| 3430 Other Funds Debt Svc Ltd     | (35,057)               | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 23,575,130             | 23,571,125                            | -                                       | 23,571,125                                 | 23,573,910                     | 23,573,910                               |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647              | 3,317,168                             | -                                       | 3,317,168                                  | 3,329,050                      | 3,329,050                                |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL AVAILABLE REVENUES</b>   | <b>\$34,334,527</b>    | <b>\$26,888,293</b>                   | -                                       | <b>\$26,888,293</b>                        | <b>\$26,902,960</b>            | <b>\$26,902,960</b>                      |
| <b>EXPENDITURES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| <b>DEBT SERVICE</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 7100 Principal - Bonds            |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 9,355,000              | 10,335,000                            | -                                       | 10,335,000                                 | 11,425,000                     | 11,425,000                               |
| 3230 Other Funds Debt Svc Non-Ltd | 1,890,612              | 1,925,000                             | -                                       | 1,925,000                                  | 2,115,000                      | 2,115,000                                |
| 3430 Other Funds Debt Svc Ltd     | 7,150,000              | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                         | 18,395,612             | 12,260,000                            | -                                       | 12,260,000                                 | 13,540,000                     | 13,540,000                               |
| 7150 Interest - Bonds             |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 14,220,125             | 13,236,125                            | -                                       | 13,236,125                                 | 12,148,910                     | 12,148,910                               |
| 3230 Other Funds Debt Svc Non-Ltd | 1,540,035              | 1,392,168                             | -                                       | 1,392,168                                  | 1,214,050                      | 1,214,050                                |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-216-00-00-00000****OHSU Debt Service**

| <b>DESCRIPTION</b>                | <b>2023-25 Actuals</b> | <b>2025-27 Leg<br/>Adopted Budget</b> | <b>2025-27<br/>Emergency<br/>Boards</b> | <b>2025-27 Leg<br/>Approved<br/>Budget</b> | <b>2027-29 Base<br/>Budget</b> | <b>2027-29 Current<br/>Service Level</b> |
|-----------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| 3430 Other Funds Debt Svc Ltd     | 178,750                | -                                     | -                                       | -                                          | -                              | -                                        |
| All Funds                         | 15,938,910             | 14,628,293                            | -                                       | 14,628,293                                 | 13,362,960                     | 13,362,960                               |
| <b>TOTAL DEBT SERVICE</b>         |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 23,575,125             | 23,571,125                            | -                                       | 23,571,125                                 | 23,573,910                     | 23,573,910                               |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647              | 3,317,168                             | -                                       | 3,317,168                                  | 3,329,050                      | 3,329,050                                |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$34,334,522</b>    | <b>\$26,888,293</b>                   | <b>-</b>                                | <b>\$26,888,293</b>                        | <b>\$26,902,960</b>            | <b>\$26,902,960</b>                      |
| <b>EXPENDITURES</b>               |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | 23,575,125             | 23,571,125                            | -                                       | 23,571,125                                 | 23,573,910                     | 23,573,910                               |
| 3230 Other Funds Debt Svc Non-Ltd | 3,430,647              | 3,317,168                             | -                                       | 3,317,168                                  | 3,329,050                      | 3,329,050                                |
| 3430 Other Funds Debt Svc Ltd     | 7,328,750              | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL EXPENDITURES</b>         | <b>\$34,334,522</b>    | <b>\$26,888,293</b>                   | <b>-</b>                                | <b>\$26,888,293</b>                        | <b>\$26,902,960</b>            | <b>\$26,902,960</b>                      |
| <b>REVERSIONS</b>                 |                        |                                       |                                         |                                            |                                |                                          |
| <b>9900 Reversions</b>            |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | (5)                    | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>ENDING BALANCE</b>             |                        |                                       |                                         |                                            |                                |                                          |
| 8030 General Fund Debt Svc        | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3230 Other Funds Debt Svc Non-Ltd | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| 3430 Other Funds Debt Svc Ltd     | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>       | <b>-</b>               | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |



**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-217-00-00-00000****Public University Capital Construction**

| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>REVENUE CATEGORIES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| <b>BOND SALES</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| <b>0555 General Fund Obligation Bonds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 333,713,551            | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| <b>REVENUES</b>                            |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 333,713,551            | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 333,713,551            | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| <b>SERVICES &amp; SUPPLIES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 258,307,753            | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6048 Spc Pmt to Public Universities</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 75,405,798             | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 333,713,551            | 449,447,853                           | 60,100,000                              | 509,547,853                                | -                              | -                                        |
| <b>ENDING BALANCE</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>                | -                      | -                                     | -                                       | -                                          | -                              | -                                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-218-00-00-00000****Community College Capital Construction**

| <i>DESCRIPTION</i>                         | <i>2023-25 Actuals</i> | <i>2025-27 Leg<br/>Adopted Budget</i> | <i>2025-27<br/>Emergency<br/>Boards</i> | <i>2025-27 Leg<br/>Approved<br/>Budget</i> | <i>2027-29 Base<br/>Budget</i> | <i>2027-29 Current<br/>Service Level</i> |
|--------------------------------------------|------------------------|---------------------------------------|-----------------------------------------|--------------------------------------------|--------------------------------|------------------------------------------|
| <b>REVENUE CATEGORIES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| <b>BOND SALES</b>                          |                        |                                       |                                         |                                            |                                |                                          |
| <b>0555 General Fund Obligation Bonds</b>  |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 37,500,000             | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| <b>REVENUES</b>                            |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 37,500,000             | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| <b>AVAILABLE REVENUES</b>                  |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 37,500,000             | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| <b>SERVICES &amp; SUPPLIES</b>             |                        |                                       |                                         |                                            |                                |                                          |
| <b>4650 Other Services and Supplies</b>    |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 32,148,541             | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>SPECIAL PAYMENTS</b>                    |                        |                                       |                                         |                                            |                                |                                          |
| <b>6045 Dist to Comm College Districts</b> |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 5,351,459              | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| <b>EXPENDITURES</b>                        |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | 37,500,000             | 20,000,000                            | -                                       | 20,000,000                                 | -                              | -                                        |
| <b>ENDING BALANCE</b>                      |                        |                                       |                                         |                                            |                                |                                          |
| 3020 Other Funds Cap Construct             | -                      | -                                     | -                                       | -                                          | -                              | -                                        |
| <b>TOTAL ENDING BALANCE</b>                | <b>-</b>               | <b>-</b>                              | <b>-</b>                                | <b>-</b>                                   | <b>-</b>                       | <b>-</b>                                 |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                    |                               |                 |                               |
| <b>0025 Beginning Balance</b>            |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                   | 2,000,000           | -                  | 2,000,000                     | -               | 2,000,000                     |
| 3400 Other Funds Ltd                     | 4,678,742           | -                  | 4,678,742                     | -               | 4,678,742                     |
| All Funds                                | 6,678,742           | -                  | 6,678,742                     | -               | 6,678,742                     |
| <b>0030 Beginning Balance Adjustment</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 22,537,538          | -                  | 22,537,538                    | -               | 22,537,538                    |
| <b>TOTAL BEGINNING BALANCE</b>           |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                   | 2,000,000           | -                  | 2,000,000                     | -               | 2,000,000                     |
| 3400 Other Funds Ltd                     | 27,216,280          | -                  | 27,216,280                    | -               | 27,216,280                    |
| <b>TOTAL BEGINNING BALANCE</b>           | <b>\$29,216,280</b> | <b>-</b>           | <b>\$29,216,280</b>           | <b>-</b>        | <b>\$29,216,280</b>           |
| <b>REVENUE CATEGORIES</b>                |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 2,778,949,986       | 250,000,043        | 3,028,950,029                 | (5,254,716)     | 3,023,695,313                 |
| 8030 General Fund Debt Svc               | 423,363,930         | -                  | 423,363,930                   | -               | 423,363,930                   |
| All Funds                                | 3,202,313,916       | 250,000,043        | 3,452,313,959                 | (5,254,716)     | 3,447,059,243                 |
| <b>LICENSES AND FEES</b>                 |                     |                    |                               |                 |                               |
| <b>0205 Business Lic and Fees</b>        |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 1,699,500           | 22,387             | 1,721,887                     | -               | 1,721,887                     |
| <b>CHARGES FOR SERVICES</b>              |                     |                    |                               |                 |                               |
| <b>0410 Charges for Services</b>         |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 1,742,370           | 19,463             | 1,761,833                     | -               | 1,761,833                     |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                               | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>0415 Admin and Service Charges</b>     |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 1,249,361           | -                  | 1,249,361                     | -               | 1,249,361                     |
| <b>TOTAL CHARGES FOR SERVICES</b>         |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 2,991,731           | 19,463             | 3,011,194                     | -               | 3,011,194                     |
| <b>BOND SALES</b>                         |                     |                    |                               |                 |                               |
| <b>0555 General Fund Obligation Bonds</b> |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct            | -                   | -                  | -                             | 678,540,832     | 678,540,832                   |
| 3230 Other Funds Debt Svc Non-Ltd         | 197,308,760         | -                  | 197,308,760                   | -               | 197,308,760                   |
| 3400 Other Funds Ltd                      | -                   | -                  | -                             | 7,080,000       | 7,080,000                     |
| 3430 Other Funds Debt Svc Ltd             | 2,669,260           | -                  | 2,669,260                     | -               | 2,669,260                     |
| All Funds                                 | 199,978,020         | -                  | 199,978,020                   | 685,620,832     | 885,598,852                   |
| <b>INTEREST EARNINGS</b>                  |                     |                    |                               |                 |                               |
| <b>0605 Interest Income</b>               |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 82,512              | 350,000            | 432,512                       | -               | 432,512                       |
| <b>DONATIONS AND CONTRIBUTIONS</b>        |                     |                    |                               |                 |                               |
| <b>0905 Donations</b>                     |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 17,769,715          | -                  | 17,769,715                    | -               | 17,769,715                    |
| <b>0910 Grants (Non-Fed)</b>              |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 1,322,820           | -                  | 1,322,820                     | -               | 1,322,820                     |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b>  |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 19,092,535          | -                  | 19,092,535                    | -               | 19,092,535                    |
| <b>OTHER</b>                              |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>                |                     |                    |                               |                 |                               |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                               | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3200 Other Funds Non-Ltd                  | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3230 Other Funds Debt Svc Non-Ltd         | 3,329,050           | -                  | 3,329,050                     | -               | 3,329,050                     |
| 3400 Other Funds Ltd                      | 24,429,929          | (11,115,218)       | 13,314,711                    | 6,259,168       | 19,573,879                    |
| All Funds                                 | 28,358,979          | (11,115,218)       | 17,243,761                    | 6,259,168       | 23,502,929                    |
| <b>FEDERAL FUNDS REVENUE</b>              |                     |                    |                               |                 |                               |
| <b>0995 Federal Funds</b>                 |                     |                    |                               |                 |                               |
| 6200 Federal Funds Non-Ltd                | 20,536,302          | -                  | 20,536,302                    | (20,536,302)    | -                             |
| 6230 Federal Funds Debt Svc NL            | 3,450,000           | -                  | 3,450,000                     | -               | 3,450,000                     |
| 6400 Federal Funds Ltd                    | 146,834,840         | 12,356,836         | 159,191,676                   | (92,845,376)    | 66,346,300                    |
| All Funds                                 | 170,821,142         | 12,356,836         | 183,177,978                   | (113,381,678)   | 69,796,300                    |
| <b>TRANSFERS IN</b>                       |                     |                    |                               |                 |                               |
| <b>1050 Transfer In Other</b>             |                     |                    |                               |                 |                               |
| 8000 General Fund                         | 126,000             | -                  | 126,000                       | -               | 126,000                       |
| 3400 Other Funds Ltd                      | 11,556,832          | 552,075            | 12,108,907                    | -               | 12,108,907                    |
| All Funds                                 | 11,682,832          | 552,075            | 12,234,907                    | -               | 12,234,907                    |
| <b>1060 Transfer from General Fund</b>    |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 18,644,243          | (3,814,875)        | 14,829,368                    | -               | 14,829,368                    |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 1,402,284           | -                  | 1,402,284                     | -               | 1,402,284                     |
| <b>1107 Tsfr From Administrative Svcs</b> |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                    | 160,913,509         | 20,502,592         | 181,416,101                   | -               | 181,416,101                   |
| 4430 Lottery Funds Debt Svc Ltd           | 32,377,310          | -                  | 32,377,310                    | -               | 32,377,310                    |
| All Funds                                 | 193,290,819         | 20,502,592         | 213,793,411                   | -               | 213,793,411                   |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                              | 2027-29 Base Budget  | Essential Packages  | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|----------------------|---------------------|-------------------------------|-----------------|-------------------------------|
| <b>1150 Tsfr From Revenue, Dept of</b>   |                      |                     |                               |                 |                               |
| 3400 Other Funds Ltd                     | 1,898,681            | 6,202,655           | 8,101,336                     | -               | 8,101,336                     |
| <b>1581 Tsfr From Education, Dept of</b> |                      |                     |                               |                 |                               |
| 3400 Other Funds Ltd                     | 12,966,248           | 580,291             | 13,546,539                    | -               | 13,546,539                    |
| <b>TOTAL TRANSFERS IN</b>                |                      |                     |                               |                 |                               |
| 8000 General Fund                        | 126,000              | -                   | 126,000                       | -               | 126,000                       |
| 4400 Lottery Funds Ltd                   | 160,913,509          | 20,502,592          | 181,416,101                   | -               | 181,416,101                   |
| 4430 Lottery Funds Debt Svc Ltd          | 32,377,310           | -                   | 32,377,310                    | -               | 32,377,310                    |
| 3400 Other Funds Ltd                     | 46,468,288           | 3,520,146           | 49,988,434                    | -               | 49,988,434                    |
| <b>TOTAL TRANSFERS IN</b>                | <b>\$239,885,107</b> | <b>\$24,022,738</b> | <b>\$263,907,845</b>          | <b>-</b>        | <b>\$263,907,845</b>          |
| <b>TOTAL REVENUES</b>                    |                      |                     |                               |                 |                               |
| 8000 General Fund                        | 2,779,075,986        | 250,000,043         | 3,029,076,029                 | (5,254,716)     | 3,023,821,313                 |
| 8030 General Fund Debt Svc               | 423,363,930          | -                   | 423,363,930                   | -               | 423,363,930                   |
| 4400 Lottery Funds Ltd                   | 160,913,509          | 20,502,592          | 181,416,101                   | -               | 181,416,101                   |
| 4430 Lottery Funds Debt Svc Ltd          | 32,377,310           | -                   | 32,377,310                    | -               | 32,377,310                    |
| 3020 Other Funds Cap Construct           | -                    | -                   | -                             | 678,540,832     | 678,540,832                   |
| 3200 Other Funds Non-Ltd                 | 600,000              | -                   | 600,000                       | -               | 600,000                       |
| 3230 Other Funds Debt Svc Non-Ltd        | 200,637,810          | -                   | 200,637,810                   | -               | 200,637,810                   |
| 3400 Other Funds Ltd                     | 94,764,495           | (7,203,222)         | 87,561,273                    | 13,339,168      | 100,900,441                   |
| 3430 Other Funds Debt Svc Ltd            | 2,669,260            | -                   | 2,669,260                     | -               | 2,669,260                     |
| 6200 Federal Funds Non-Ltd               | 20,536,302           | -                   | 20,536,302                    | (20,536,302)    | -                             |
| 6230 Federal Funds Debt Svc NL           | 3,450,000            | -                   | 3,450,000                     | -               | 3,450,000                     |
| 6400 Federal Funds Ltd                   | 146,834,840          | 12,356,836          | 159,191,676                   | (92,845,376)    | 66,346,300                    |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                                 | 2027-29 Base Budget    | Essential Packages   | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|---------------------------------------------|------------------------|----------------------|-------------------------------|----------------------|-------------------------------|
| <b>TOTAL REVENUES</b>                       | <b>\$3,865,223,442</b> | <b>\$275,656,249</b> | <b>\$4,140,879,691</b>        | <b>\$573,243,606</b> | <b>\$4,714,123,297</b>        |
| <b>TRANSFERS OUT</b>                        |                        |                      |                               |                      |                               |
| <b>2121 Tsfr To Governor, Office of the</b> |                        |                      |                               |                      |                               |
| 6400 Federal Funds Ltd                      | (208,147)              | 208,147              | -                             | -                    | -                             |
| <b>AVAILABLE REVENUES</b>                   |                        |                      |                               |                      |                               |
| 8000 General Fund                           | 2,779,075,986          | 250,000,043          | 3,029,076,029                 | (5,254,716)          | 3,023,821,313                 |
| 8030 General Fund Debt Svc                  | 423,363,930            | -                    | 423,363,930                   | -                    | 423,363,930                   |
| 4400 Lottery Funds Ltd                      | 162,913,509            | 20,502,592           | 183,416,101                   | -                    | 183,416,101                   |
| 4430 Lottery Funds Debt Svc Ltd             | 32,377,310             | -                    | 32,377,310                    | -                    | 32,377,310                    |
| 3020 Other Funds Cap Construct              | -                      | -                    | -                             | 678,540,832          | 678,540,832                   |
| 3200 Other Funds Non-Ltd                    | 600,000                | -                    | 600,000                       | -                    | 600,000                       |
| 3230 Other Funds Debt Svc Non-Ltd           | 200,637,810            | -                    | 200,637,810                   | -                    | 200,637,810                   |
| 3400 Other Funds Ltd                        | 121,980,775            | (7,203,222)          | 114,777,553                   | 13,339,168           | 128,116,721                   |
| 3430 Other Funds Debt Svc Ltd               | 2,669,260              | -                    | 2,669,260                     | -                    | 2,669,260                     |
| 6200 Federal Funds Non-Ltd                  | 20,536,302             | -                    | 20,536,302                    | (20,536,302)         | -                             |
| 6230 Federal Funds Debt Svc NL              | 3,450,000              | -                    | 3,450,000                     | -                    | 3,450,000                     |
| 6400 Federal Funds Ltd                      | 146,626,693            | 12,564,983           | 159,191,676                   | (92,845,376)         | 66,346,300                    |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$3,894,231,575</b> | <b>\$275,864,396</b> | <b>\$4,170,095,971</b>        | <b>\$573,243,606</b> | <b>\$4,743,339,577</b>        |
| <b>EXPENDITURES</b>                         |                        |                      |                               |                      |                               |
| <b>PERSONAL SERVICES</b>                    |                        |                      |                               |                      |                               |
| <b>SALARIES &amp; WAGES</b>                 |                        |                      |                               |                      |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                        |                      |                               |                      |                               |
| 8000 General Fund                           | 29,258,790             | 25,070               | 29,283,860                    | 2,148,292            | 31,432,152                    |

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| Description                        | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|------------------------------------|---------------------|--------------------|-------------------------------|----------------------|-------------------------------|
| 3400 Other Funds Ltd               | 7,757,503           | 965                | 7,758,468                     | 2,228,334            | 9,986,802                     |
| 6400 Federal Funds Ltd             | 7,460,691           | (21,115)           | 7,439,576                     | (5,897,644)          | 1,541,932                     |
| All Funds                          | 44,476,984          | 4,920              | 44,481,904                    | (1,521,018)          | 42,960,886                    |
| <b>3160 Temporary Appointments</b> |                     |                    |                               |                      |                               |
| 8000 General Fund                  | 258,348             | 12,659             | 271,007                       | -                    | 271,007                       |
| 3400 Other Funds Ltd               | 2,686               | 132                | 2,818                         | -                    | 2,818                         |
| 6400 Federal Funds Ltd             | 5,947               | 293                | 6,240                         | (4,306)              | 1,934                         |
| All Funds                          | 266,981             | 13,084             | 280,065                       | (4,306)              | 275,759                       |
| <b>3170 Overtime Payments</b>      |                     |                    |                               |                      |                               |
| 8000 General Fund                  | 4,639               | 225                | 4,864                         | -                    | 4,864                         |
| 3400 Other Funds Ltd               | 1,037               | 50                 | 1,087                         | -                    | 1,087                         |
| 6400 Federal Funds Ltd             | 949                 | 46                 | 995                           | (691)                | 304                           |
| All Funds                          | 6,625               | 321                | 6,946                         | (691)                | 6,255                         |
| <b>3190 All Other Differential</b> |                     |                    |                               |                      |                               |
| 8000 General Fund                  | 55,093              | 2,697              | 57,790                        | -                    | 57,790                        |
| 3400 Other Funds Ltd               | 2,976               | 145                | 3,121                         | -                    | 3,121                         |
| All Funds                          | 58,069              | 2,842              | 60,911                        | -                    | 60,911                        |
| <b>TOTAL SALARIES &amp; WAGES</b>  |                     |                    |                               |                      |                               |
| 8000 General Fund                  | 29,576,870          | 40,651             | 29,617,521                    | 2,148,292            | 31,765,813                    |
| 3400 Other Funds Ltd               | 7,764,202           | 1,292              | 7,765,494                     | 2,228,334            | 9,993,828                     |
| 6400 Federal Funds Ltd             | 7,467,587           | (20,776)           | 7,446,811                     | (5,902,641)          | 1,544,170                     |
| <b>TOTAL SALARIES &amp; WAGES</b>  | <b>\$44,808,659</b> | <b>\$21,167</b>    | <b>\$44,829,826</b>           | <b>(\$1,526,015)</b> | <b>\$43,303,811</b>           |
| <b>OTHER PAYROLL EXPENSES</b>      |                     |                    |                               |                      |                               |



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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 9,303               | (49)               | 9,254                         | 691             | 9,945                         |
| 3400 Other Funds Ltd                            | 2,512               | (2)                | 2,510                         | 745             | 3,255                         |
| 6400 Federal Funds Ltd                          | 2,323               | 50                 | 2,373                         | (1,921)         | 452                           |
| All Funds                                       | 14,138              | (1)                | 14,137                        | (485)           | 13,652                        |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 7,245,048           | 6,915              | 7,251,963                     | 531,060         | 7,783,023                     |
| 3400 Other Funds Ltd                            | 1,918,648           | 287                | 1,918,935                     | 550,845         | 2,469,780                     |
| 6400 Federal Funds Ltd                          | 1,807,150           | (5,211)            | 1,801,939                     | (1,458,072)     | 343,867                       |
| All Funds                                       | 10,970,846          | 1,991              | 10,972,837                    | (376,167)       | 10,596,670                    |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 2,225,426           | 3,109              | 2,228,535                     | 158,864         | 2,387,399                     |
| 3400 Other Funds Ltd                            | 591,426             | 98                 | 591,524                       | 170,466         | 761,990                       |
| 6400 Federal Funds Ltd                          | 565,376             | (1,585)            | 563,791                       | (446,073)       | 117,718                       |
| All Funds                                       | 3,382,228           | 1,622              | 3,383,850                     | (116,743)       | 3,267,107                     |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 114,842             | 111                | 114,953                       | 8,243           | 123,196                       |
| 3400 Other Funds Ltd                            | 30,884              | 5                  | 30,889                        | 8,915           | 39,804                        |
| 6400 Federal Funds Ltd                          | 28,866              | (87)               | 28,779                        | (23,241)        | 5,538                         |
| All Funds                                       | 174,592             | 29                 | 174,621                       | (6,083)         | 168,538                       |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 4,481               | (27)               | 4,454                         | 336             | 4,790                         |
| 3400 Other Funds Ltd                            | 1,211               | (1)                | 1,210                         | 355             | 1,565                         |

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| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| 6400 Federal Funds Ltd              | 1,125               | 22                 | 1,147                         | (920)              | 227                           |
| All Funds                           | 6,817               | (6)                | 6,811                         | (229)              | 6,582                         |
| <b>3260 Mass Transit Tax</b>        |                     |                    |                               |                    |                               |
| 8000 General Fund                   | 156,868             | 20,687             | 177,555                       | 12,890             | 190,445                       |
| 3400 Other Funds Ltd                | 54,073              | (7,485)            | 46,588                        | 13,370             | 59,958                        |
| All Funds                           | 210,941             | 13,202             | 224,143                       | 26,260             | 250,403                       |
| <b>3270 Flexible Benefits</b>       |                     |                    |                               |                    |                               |
| 8000 General Fund                   | 5,204,293           | (26,667)           | 5,177,626                     | 382,855            | 5,560,481                     |
| 3400 Other Funds Ltd                | 1,407,784           | (1,289)            | 1,406,495                     | 414,000            | 1,820,495                     |
| 6400 Federal Funds Ltd              | 1,298,083           | 27,956             | 1,326,039                     | (1,065,495)        | 260,544                       |
| All Funds                           | 7,910,160           | -                  | 7,910,160                     | (268,640)          | 7,641,520                     |
| <b>3280 Other OPE</b>               |                     |                    |                               |                    |                               |
| 8000 General Fund                   | 156                 | -                  | 156                           | 5                  | 161                           |
| 6400 Federal Funds Ltd              | -                   | -                  | -                             | 5                  | 5                             |
| All Funds                           | 156                 | -                  | 156                           | 10                 | 166                           |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                    |                               |                    |                               |
| 8000 General Fund                   | 14,960,417          | 4,079              | 14,964,496                    | 1,094,944          | 16,059,440                    |
| 3400 Other Funds Ltd                | 4,006,538           | (8,387)            | 3,998,151                     | 1,158,696          | 5,156,847                     |
| 6400 Federal Funds Ltd              | 3,702,923           | 21,145             | 3,724,068                     | (2,995,717)        | 728,351                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$22,669,878</b> | <b>\$16,837</b>    | <b>\$22,686,715</b>           | <b>(\$742,077)</b> | <b>\$21,944,638</b>           |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                    |                               |                    |                               |
| <b>3455 Vacancy Savings</b>         |                     |                    |                               |                    |                               |
| 8000 General Fund                   | (1,278,382)         | (202,500)          | (1,480,882)                   | (107,412)          | (1,588,294)                   |

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| Description                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|--------------------|-------------------------------|----------------------|-------------------------------|
| 3400 Other Funds Ltd            | (360,276)           | (27,999)           | (388,275)                     | -                    | (388,275)                     |
| 6400 Federal Funds Ltd          | (341,835)           | (30,506)           | (372,341)                     | 295,131              | (77,210)                      |
| All Funds                       | (1,980,493)         | (261,005)          | (2,241,498)                   | 187,719              | (2,053,779)                   |
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                    |                               |                      |                               |
| 8000 General Fund               | 43,258,905          | (157,770)          | 43,101,135                    | 3,135,824            | 46,236,959                    |
| 3400 Other Funds Ltd            | 11,410,464          | (35,094)           | 11,375,370                    | 3,387,030            | 14,762,400                    |
| 6400 Federal Funds Ltd          | 10,828,675          | (30,137)           | 10,798,538                    | (8,603,227)          | 2,195,311                     |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$65,498,044</b> | <b>(\$223,001)</b> | <b>\$65,275,043</b>           | <b>(\$2,080,373)</b> | <b>\$63,194,670</b>           |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                    |                               |                      |                               |
| <b>4100 Instate Travel</b>      |                     |                    |                               |                      |                               |
| 8000 General Fund               | 202,005             | 19,542             | 221,547                       | (624)                | 220,923                       |
| 3400 Other Funds Ltd            | 362,478             | (39,413)           | 323,065                       | -                    | 323,065                       |
| 6400 Federal Funds Ltd          | 121,615             | 22,246             | 143,861                       | (27,355)             | 116,506                       |
| All Funds                       | 686,098             | 2,375              | 688,473                       | (27,979)             | 660,494                       |
| <b>4125 Out of State Travel</b> |                     |                    |                               |                      |                               |
| 8000 General Fund               | 86,511              | 2,109              | 88,620                        | (228)                | 88,392                        |
| 3400 Other Funds Ltd            | 54,311              | 6,162              | 60,473                        | -                    | 60,473                        |
| 6400 Federal Funds Ltd          | 170,308             | 23,164             | 193,472                       | (50,970)             | 142,502                       |
| All Funds                       | 311,130             | 31,435             | 342,565                       | (51,198)             | 291,367                       |
| <b>4150 Employee Training</b>   |                     |                    |                               |                      |                               |
| 8000 General Fund               | 369,251             | (3,521)            | 365,730                       | (9,503)              | 356,227                       |
| 3400 Other Funds Ltd            | 174,888             | (28,092)           | 146,796                       | -                    | 146,796                       |
| 6400 Federal Funds Ltd          | 59,800              | 12,028             | 71,828                        | (12,233)             | 59,595                        |

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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                              | 603,939             | (19,585)           | 584,354                       | (21,736)        | 562,618                       |
| <b>4175 Office Expenses</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 389,444             | (3,503)            | 385,941                       | (16,355)        | 369,586                       |
| 3400 Other Funds Ltd                   | 200,951             | (14,038)           | 186,913                       | -               | 186,913                       |
| 6400 Federal Funds Ltd                 | 123,279             | 25,310             | 148,589                       | (14,785)        | 133,804                       |
| All Funds                              | 713,674             | 7,769              | 721,443                       | (31,140)        | 690,303                       |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 284,478             | (400)              | 284,078                       | -               | 284,078                       |
| 3400 Other Funds Ltd                   | 124,679             | (30,972)           | 93,707                        | -               | 93,707                        |
| 6400 Federal Funds Ltd                 | 109,263             | 19,489             | 128,752                       | (34,025)        | 94,727                        |
| All Funds                              | 518,420             | (11,883)           | 506,537                       | (34,025)        | 472,512                       |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 5,763,896           | 1,532,350          | 7,296,246                     | -               | 7,296,246                     |
| 3400 Other Funds Ltd                   | 163,653             | (163,653)          | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 442,692             | (442,692)          | -                             | -               | -                             |
| All Funds                              | 6,370,241           | 926,005            | 7,296,246                     | -               | 7,296,246                     |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 76,112              | (3,990)            | 72,122                        | -               | 72,122                        |
| 3400 Other Funds Ltd                   | 1,409,839           | 27,236             | 1,437,075                     | (528,858)       | 908,217                       |
| 6400 Federal Funds Ltd                 | 7,162               | 877                | 8,039                         | (3,110)         | 4,929                         |
| All Funds                              | 1,493,113           | 24,123             | 1,517,236                     | (531,968)       | 985,268                       |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 121,164             | 4,505              | 125,669                       | (76)            | 125,593                       |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                         | 79,468              | 178                | 79,646                        | -               | 79,646                        |
| 6400 Federal Funds Ltd                       | 33,101              | 4,212              | 37,313                        | (10,474)        | 26,839                        |
| All Funds                                    | 233,733             | 8,895              | 242,628                       | (10,550)        | 232,078                       |
| <b>4300 Professional Services</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 4,263,850           | 269,228            | 4,533,078                     | -               | 4,533,078                     |
| 3400 Other Funds Ltd                         | 1,617,086           | 280,686            | 1,897,772                     | -               | 1,897,772                     |
| 6400 Federal Funds Ltd                       | 5,069,765           | 471,489            | 5,541,254                     | (1,666,150)     | 3,875,104                     |
| All Funds                                    | 10,950,701          | 1,021,403          | 11,972,104                    | (1,666,150)     | 10,305,954                    |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 540,443             | 47,262             | 587,705                       | -               | 587,705                       |
| 3400 Other Funds Ltd                         | 154,450             | 17,364             | 171,814                       | -               | 171,814                       |
| 6400 Federal Funds Ltd                       | 169,201             | 15,736             | 184,937                       | (83,670)        | 101,267                       |
| All Funds                                    | 864,094             | 80,362             | 944,456                       | (83,670)        | 860,786                       |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 179,412             | 32,047             | 211,459                       | (193)           | 211,266                       |
| 3400 Other Funds Ltd                         | 52,311              | 24,877             | 77,188                        | -               | 77,188                        |
| 6400 Federal Funds Ltd                       | 30,714              | 2,856              | 33,570                        | (16,735)        | 16,835                        |
| All Funds                                    | 262,437             | 59,780             | 322,217                       | (16,928)        | 305,289                       |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 42,781              | 1,776              | 44,557                        | (34)            | 44,523                        |
| 3400 Other Funds Ltd                         | 21,808              | (654)              | 21,154                        | -               | 21,154                        |
| 6400 Federal Funds Ltd                       | 2,956               | 146                | 3,102                         | (1,327)         | 1,775                         |
| All Funds                                    | 67,545              | 1,268              | 68,813                        | (1,361)         | 67,452                        |

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| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4400 Dues and Subscriptions</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 530,032             | 4,741              | 534,773                       | (40)            | 534,733                       |
| 3400 Other Funds Ltd                       | 35,800              | 17,366             | 53,166                        | -               | 53,166                        |
| 6400 Federal Funds Ltd                     | 43,388              | 10,010             | 53,398                        | (3,375)         | 50,023                        |
| All Funds                                  | 609,220             | 32,117             | 641,337                       | (3,415)         | 637,922                       |
| <b>4425 Facilities Rental and Taxes</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 1,389,628           | (317,974)          | 1,071,654                     | -               | 1,071,654                     |
| 3400 Other Funds Ltd                       | 395,985             | (96,242)           | 299,743                       | -               | 299,743                       |
| 6400 Federal Funds Ltd                     | 380,774             | 330,828            | 711,602                       | (86,748)        | 624,854                       |
| All Funds                                  | 2,166,387           | (83,388)           | 2,082,999                     | (86,748)        | 1,996,251                     |
| <b>4575 Agency Program Related S and S</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 19,419              | 951                | 20,370                        | (3,029)         | 17,341                        |
| 3200 Other Funds Non-Ltd                   | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                       | 249,197             | 17,212             | 266,409                       | -               | 266,409                       |
| 6400 Federal Funds Ltd                     | 17,602              | 863                | 18,465                        | -               | 18,465                        |
| All Funds                                  | 886,218             | 19,026             | 905,244                       | (3,029)         | 902,215                       |
| <b>4600 Intra-agency Charges</b>           |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 33,973              | 1,665              | 35,638                        | -               | 35,638                        |
| <b>4625 Other COP Costs</b>                |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 98,990              | (98,990)           | -                             | -               | -                             |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 5,974,263           | (2,144,492)        | 3,829,771                     | (16,691)        | 3,813,080                     |
| 3400 Other Funds Ltd                       | 10,580,842          | (9,553,704)        | 1,027,138                     | 6,339,168       | 7,366,306                     |

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| Description                            | 2027-29 Base Budget | Essential Packages   | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|----------------------|-------------------------------|--------------------|-------------------------------|
| 6400 Federal Funds Ltd                 | 185,664             | 119,364              | 305,028                       | (11,098)           | 293,930                       |
| All Funds                              | 16,740,769          | (11,578,832)         | 5,161,937                     | 6,311,379          | 11,473,316                    |
| <b>4700 Expendable Prop 250 - 5000</b> |                     |                      |                               |                    |                               |
| 8000 General Fund                      | 295,005             | 8,452                | 303,457                       | (15,552)           | 287,905                       |
| 3400 Other Funds Ltd                   | 159,548             | (14,277)             | 145,271                       | -                  | 145,271                       |
| 6400 Federal Funds Ltd                 | 7,628               | 373                  | 8,001                         | (4,445)            | 3,556                         |
| All Funds                              | 462,181             | (5,452)              | 456,729                       | (19,997)           | 436,732                       |
| <b>4715 IT Expendable Property</b>     |                     |                      |                               |                    |                               |
| 8000 General Fund                      | 92,756              | 3,545                | 96,301                        | (1,073)            | 95,228                        |
| 3400 Other Funds Ltd                   | 46,175              | 15,762               | 61,937                        | -                  | 61,937                        |
| 6400 Federal Funds Ltd                 | 39,287              | 1,924                | 41,211                        | (7,502)            | 33,709                        |
| All Funds                              | 178,218             | 21,231               | 199,449                       | (8,575)            | 190,874                       |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                     |                      |                               |                    |                               |
| 8000 General Fund                      | 20,620,450          | (547,372)            | 20,073,078                    | (63,398)           | 20,009,680                    |
| 3200 Other Funds Non-Ltd               | 600,000             | -                    | 600,000                       | -                  | 600,000                       |
| 3400 Other Funds Ltd                   | 16,016,432          | (9,631,527)          | 6,384,905                     | 5,810,310          | 12,195,215                    |
| 6400 Federal Funds Ltd                 | 7,014,199           | 618,223              | 7,632,422                     | (2,034,002)        | 5,598,420                     |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>\$44,251,081</b> | <b>(\$9,560,676)</b> | <b>\$34,690,405</b>           | <b>\$3,712,910</b> | <b>\$38,403,315</b>           |
| <b>CAPITAL OUTLAY</b>                  |                     |                      |                               |                    |                               |
| <b>5900 Other Capital Outlay</b>       |                     |                      |                               |                    |                               |
| 3400 Other Funds Ltd                   | -                   | -                    | -                             | 4,141,828          | 4,141,828                     |
| <b>SPECIAL PAYMENTS</b>                |                     |                      |                               |                    |                               |
| <b>6020 Dist to Counties</b>           |                     |                      |                               |                    |                               |

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| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                       | 78,475              | 7,298              | 85,773                        | -               | 85,773                        |
| 6400 Federal Funds Ltd                     | 10,397              | (10,397)           | -                             | -               | -                             |
| All Funds                                  | 88,872              | (3,099)            | 85,773                        | -               | 85,773                        |
| <b>6025 Dist to Other Gov Unit</b>         |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 116,448             | 10,830             | 127,278                       | -               | 127,278                       |
| 6200 Federal Funds Non-Ltd                 | 20,536,302          | -                  | 20,536,302                    | (20,536,302)    | -                             |
| 6400 Federal Funds Ltd                     | 1,063,292           | 98,886             | 1,162,178                     | -               | 1,162,178                     |
| All Funds                                  | 21,716,042          | 109,716            | 21,825,758                    | (20,536,302)    | 1,289,456                     |
| <b>6030 Dist to Non-Gov Units</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 2,068,966           | 192,414            | 2,261,380                     | -               | 2,261,380                     |
| 3400 Other Funds Ltd                       | 12,776,445          | 1,188,211          | 13,964,656                    | -               | 13,964,656                    |
| 6400 Federal Funds Ltd                     | 107,719,799         | 16,897,556         | 124,617,355                   | (82,000,000)    | 42,617,355                    |
| All Funds                                  | 122,565,210         | 18,278,181         | 140,843,391                   | (82,000,000)    | 58,843,391                    |
| <b>6035 Dist to Individuals</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 310,286,307         | 36,653,915         | 346,940,222                   | -               | 346,940,222                   |
| 4400 Lottery Funds Ltd                     | 94,000,000          | 4,988,812          | 98,988,812                    | -               | 98,988,812                    |
| 3400 Other Funds Ltd                       | 26,466,056          | (1,582,757)        | 24,883,299                    | -               | 24,883,299                    |
| All Funds                                  | 430,752,363         | 40,059,970         | 470,812,333                   | -               | 470,812,333                   |
| <b>6040 Dist to Local School Districts</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 1,398,411           | 163,615            | 1,562,026                     | -               | 1,562,026                     |
| 3400 Other Funds Ltd                       | 923,367             | 85,873             | 1,009,240                     | -               | 1,009,240                     |
| All Funds                                  | 2,321,778           | 249,488            | 2,571,266                     | -               | 2,571,266                     |
| <b>6045 Dist to Comm College Districts</b> |                     |                    |                               |                 |                               |



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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                            | 858,854,117         | 117,747,274        | 976,601,391                   | -               | 976,601,391                   |
| 3020 Other Funds Cap Construct               | -                   | -                  | -                             | 87,570,026      | 87,570,026                    |
| 3400 Other Funds Ltd                         | 12,368,822          | 656,818            | 13,025,640                    | -               | 13,025,640                    |
| 6400 Federal Funds Ltd                       | 17,850,620          | (5,416,289)        | 12,434,331                    | -               | 12,434,331                    |
| All Funds                                    | 889,073,559         | 112,987,803        | 1,002,061,362                 | 87,570,026      | 1,089,631,388                 |
| <b>6048 Spc Pmt to Public Universities</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 235,579,339         | 1,186,268,978      | 1,421,848,317                 | -               | 1,421,848,317                 |
| 4400 Lottery Funds Ltd                       | 53,184,786          | 29,242,503         | 82,427,289                    | -               | 82,427,289                    |
| 3020 Other Funds Cap Construct               | -                   | -                  | -                             | 590,970,806     | 590,970,806                   |
| 3400 Other Funds Ltd                         | 6,121,793           | 429,333            | 6,551,126                     | -               | 6,551,126                     |
| 6230 Federal Funds Debt Svc NL               | 3,450,000           | -                  | 3,450,000                     | -               | 3,450,000                     |
| All Funds                                    | 298,335,918         | 1,215,940,814      | 1,514,276,732                 | 590,970,806     | 2,105,247,538                 |
| <b>6050 Dist to Non-Profit Organizations</b> |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                       | 1,941,697           | 180,578            | 2,122,275                     | -               | 2,122,275                     |
| <b>6060 Intra-Agency Gen Fund Transfer</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 18,644,243          | (3,814,875)        | 14,829,368                    | -               | 14,829,368                    |
| <b>6065 Loan Repaid To State Agencies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 13,119,216          | 642,842            | 13,762,058                    | -               | 13,762,058                    |
| <b>6085 Other Special Payments</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 1,274,494,029       | (1,243,864,241)    | 30,629,788                    | (8,327,142)     | 22,302,646                    |
| 4400 Lottery Funds Ltd                       | 13,728,723          | (13,728,723)       | -                             | -               | -                             |
| 3400 Other Funds Ltd                         | 105,199,197         | (74,065,674)       | 31,133,523                    | -               | 31,133,523                    |
| All Funds                                    | 1,393,421,949       | (1,331,658,638)    | 61,763,311                    | (8,327,142)     | 53,436,169                    |

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| Description                                      | 2027-29 Base Budget    | Essential Packages   | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|--------------------------------------------------|------------------------|----------------------|-------------------------------|----------------------|-------------------------------|
| <b>6121 Spc Pmt to Governor, Office of the</b>   |                        |                      |                               |                      |                               |
| 6400 Federal Funds Ltd                           | -                      | 208,147              | 208,147                       | (208,147)            | -                             |
| <b>6291 Spc Pmt to Corrections, Dept of</b>      |                        |                      |                               |                      |                               |
| 6400 Federal Funds Ltd                           | 198,014                | 18,416               | 216,430                       | -                    | 216,430                       |
| <b>6581 Spc Pmt to Education, Dept of</b>        |                        |                      |                               |                      |                               |
| 8000 General Fund                                | 752,003                | (752,003)            | -                             | -                    | -                             |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                        |                      |                               |                      |                               |
| 8000 General Fund                                | -                      | 157,467,266          | 157,467,266                   | -                    | 157,467,266                   |
| <b>TOTAL SPECIAL PAYMENTS</b>                    |                        |                      |                               |                      |                               |
| 8000 General Fund                                | 2,715,196,631          | 250,705,185          | 2,965,901,816                 | (8,327,142)          | 2,957,574,674                 |
| 4400 Lottery Funds Ltd                           | 160,913,509            | 20,502,592           | 181,416,101                   | -                    | 181,416,101                   |
| 3020 Other Funds Cap Construct                   | -                      | -                    | -                             | 678,540,832          | 678,540,832                   |
| 3400 Other Funds Ltd                             | 164,050,603            | (73,270,068)         | 90,780,535                    | -                    | 90,780,535                    |
| 6200 Federal Funds Non-Ltd                       | 20,536,302             | -                    | 20,536,302                    | (20,536,302)         | -                             |
| 6230 Federal Funds Debt Svc NL                   | 3,450,000              | -                    | 3,450,000                     | -                    | 3,450,000                     |
| 6400 Federal Funds Ltd                           | 128,783,819            | 11,976,897           | 140,760,716                   | (82,208,147)         | 58,552,569                    |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>\$3,192,930,864</b> | <b>\$209,914,606</b> | <b>\$3,402,845,470</b>        | <b>\$567,469,241</b> | <b>\$3,970,314,711</b>        |
| <b>DEBT SERVICE</b>                              |                        |                      |                               |                      |                               |
| <b>7100 Principal - Bonds</b>                    |                        |                      |                               |                      |                               |
| 8030 General Fund Debt Svc                       | 229,780,300            | -                    | 229,780,300                   | -                    | 229,780,300                   |
| 4430 Lottery Funds Debt Svc Ltd                  | 27,472,410             | -                    | 27,472,410                    | -                    | 27,472,410                    |
| 3230 Other Funds Debt Svc Non-Ltd                | 124,605,050            | -                    | 124,605,050                   | -                    | 124,605,050                   |
| 3430 Other Funds Debt Svc Ltd                    | 1,855,000              | -                    | 1,855,000                     | -                    | 1,855,000                     |

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| Description                       | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-----------------------------------|----------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                         | 383,712,760          | -                  | 383,712,760                   | -               | 383,712,760                   |
| <b>7150 Interest - Bonds</b>      |                      |                    |                               |                 |                               |
| 8030 General Fund Debt Svc        | 193,583,630          | -                  | 193,583,630                   | -               | 193,583,630                   |
| 4430 Lottery Funds Debt Svc Ltd   | 4,904,900            | -                  | 4,904,900                     | -               | 4,904,900                     |
| 3230 Other Funds Debt Svc Non-Ltd | 76,032,760           | -                  | 76,032,760                    | -               | 76,032,760                    |
| 3430 Other Funds Debt Svc Ltd     | 814,260              | -                  | 814,260                       | -               | 814,260                       |
| All Funds                         | 275,335,550          | -                  | 275,335,550                   | -               | 275,335,550                   |
| <b>TOTAL DEBT SERVICE</b>         |                      |                    |                               |                 |                               |
| 8030 General Fund Debt Svc        | 423,363,930          | -                  | 423,363,930                   | -               | 423,363,930                   |
| 4430 Lottery Funds Debt Svc Ltd   | 32,377,310           | -                  | 32,377,310                    | -               | 32,377,310                    |
| 3230 Other Funds Debt Svc Non-Ltd | 200,637,810          | -                  | 200,637,810                   | -               | 200,637,810                   |
| 3430 Other Funds Debt Svc Ltd     | 2,669,260            | -                  | 2,669,260                     | -               | 2,669,260                     |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$659,048,310</b> | -                  | <b>\$659,048,310</b>          | -               | <b>\$659,048,310</b>          |
| <b>TOTAL EXPENDITURES</b>         |                      |                    |                               |                 |                               |
| 8000 General Fund                 | 2,779,075,986        | 250,000,043        | 3,029,076,029                 | (5,254,716)     | 3,023,821,313                 |
| 8030 General Fund Debt Svc        | 423,363,930          | -                  | 423,363,930                   | -               | 423,363,930                   |
| 4400 Lottery Funds Ltd            | 160,913,509          | 20,502,592         | 181,416,101                   | -               | 181,416,101                   |
| 4430 Lottery Funds Debt Svc Ltd   | 32,377,310           | -                  | 32,377,310                    | -               | 32,377,310                    |
| 3020 Other Funds Cap Construct    | -                    | -                  | -                             | 678,540,832     | 678,540,832                   |
| 3200 Other Funds Non-Ltd          | 600,000              | -                  | 600,000                       | -               | 600,000                       |
| 3230 Other Funds Debt Svc Non-Ltd | 200,637,810          | -                  | 200,637,810                   | -               | 200,637,810                   |
| 3400 Other Funds Ltd              | 191,477,499          | (82,936,689)       | 108,540,810                   | 13,339,168      | 121,879,978                   |
| 3430 Other Funds Debt Svc Ltd     | 2,669,260            | -                  | 2,669,260                     | -               | 2,669,260                     |

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| Description                      | 2027-29 Base Budget    | Essential Packages   | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|----------------------------------|------------------------|----------------------|-------------------------------|----------------------|-------------------------------|
| 6200 Federal Funds Non-Ltd       | 20,536,302             | -                    | 20,536,302                    | (20,536,302)         | -                             |
| 6230 Federal Funds Debt Svc NL   | 3,450,000              | -                    | 3,450,000                     | -                    | 3,450,000                     |
| 6400 Federal Funds Ltd           | 146,626,693            | 12,564,983           | 159,191,676                   | (92,845,376)         | 66,346,300                    |
| <b>TOTAL EXPENDITURES</b>        | <b>\$3,961,728,299</b> | <b>\$200,130,929</b> | <b>\$4,161,859,228</b>        | <b>\$573,243,606</b> | <b>\$4,735,102,834</b>        |
| <b>ENDING BALANCE</b>            |                        |                      |                               |                      |                               |
| 4400 Lottery Funds Ltd           | 2,000,000              | -                    | 2,000,000                     | -                    | 2,000,000                     |
| 3400 Other Funds Ltd             | (69,496,724)           | 75,733,467           | 6,236,743                     | -                    | 6,236,743                     |
| <b>TOTAL ENDING BALANCE</b>      | <b>(\$67,496,724)</b>  | <b>\$75,733,467</b>  | <b>\$8,236,743</b>            | <b>-</b>             | <b>\$8,236,743</b>            |
| <b>AUTHORIZED POSITIONS</b>      |                        |                      |                               |                      |                               |
| 8150 Class/Unclass Positions     | 187                    | -                    | 187                           | (5)                  | 182                           |
| <b>AUTHORIZED FTE</b>            |                        |                      |                               |                      |                               |
| 8250 Class/Unclass FTE Positions | 178.08                 | -                    | 178.08                        | (5.60)               | 172.48                        |

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| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**BEGINNING BALANCE****0030 Beginning Balance Adjustment**

|                      |           |   |           |   |           |
|----------------------|-----------|---|-----------|---|-----------|
| 3400 Other Funds Ltd | 7,645,557 | - | 7,645,557 | - | 7,645,557 |
|----------------------|-----------|---|-----------|---|-----------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |            |             |            |         |            |
|-------------------|------------|-------------|------------|---------|------------|
| 8000 General Fund | 18,660,295 | (4,822,981) | 13,837,314 | 401,355 | 14,238,669 |
|-------------------|------------|-------------|------------|---------|------------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                        |         |           |         |           |         |
|------------------------|---------|-----------|---------|-----------|---------|
| 6400 Federal Funds Ltd | 733,538 | (185,046) | 548,492 | (399,597) | 148,895 |
|------------------------|---------|-----------|---------|-----------|---------|

**TOTAL REVENUES**

|                   |            |             |            |         |            |
|-------------------|------------|-------------|------------|---------|------------|
| 8000 General Fund | 18,660,295 | (4,822,981) | 13,837,314 | 401,355 | 14,238,669 |
|-------------------|------------|-------------|------------|---------|------------|

|                        |         |           |         |           |         |
|------------------------|---------|-----------|---------|-----------|---------|
| 6400 Federal Funds Ltd | 733,538 | (185,046) | 548,492 | (399,597) | 148,895 |
|------------------------|---------|-----------|---------|-----------|---------|

|                       |                     |                      |                     |                |                     |
|-----------------------|---------------------|----------------------|---------------------|----------------|---------------------|
| <b>TOTAL REVENUES</b> | <b>\$19,393,833</b> | <b>(\$5,008,027)</b> | <b>\$14,385,806</b> | <b>\$1,758</b> | <b>\$14,387,564</b> |
|-----------------------|---------------------|----------------------|---------------------|----------------|---------------------|

**AVAILABLE REVENUES**

|                   |            |             |            |         |            |
|-------------------|------------|-------------|------------|---------|------------|
| 8000 General Fund | 18,660,295 | (4,822,981) | 13,837,314 | 401,355 | 14,238,669 |
|-------------------|------------|-------------|------------|---------|------------|

|                      |           |   |           |   |           |
|----------------------|-----------|---|-----------|---|-----------|
| 3400 Other Funds Ltd | 7,645,557 | - | 7,645,557 | - | 7,645,557 |
|----------------------|-----------|---|-----------|---|-----------|

|                        |         |           |         |           |         |
|------------------------|---------|-----------|---------|-----------|---------|
| 6400 Federal Funds Ltd | 733,538 | (185,046) | 548,492 | (399,597) | 148,895 |
|------------------------|---------|-----------|---------|-----------|---------|

|                                 |                     |                      |                     |                |                     |
|---------------------------------|---------------------|----------------------|---------------------|----------------|---------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$27,039,390</b> | <b>(\$5,008,027)</b> | <b>\$22,031,363</b> | <b>\$1,758</b> | <b>\$22,033,121</b> |
|---------------------------------|---------------------|----------------------|---------------------|----------------|---------------------|

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

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| Description                               | 2027-29 Base Budget | Essential Packages   | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------|---------------------|----------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                         | 6,060,653           | (1,069,003)          | 4,991,650                     | 292,694         | 5,284,344                     |
| 6400 Federal Funds Ltd                    | 365,659             | (72,965)             | 292,694                       | (292,694)       | -                             |
| All Funds                                 | 6,426,312           | (1,141,968)          | 5,284,344                     | -               | 5,284,344                     |
| <b>3160 Temporary Appointments</b>        |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 4,073               | 200                  | 4,273                         | -               | 4,273                         |
| <b>3170 Overtime Payments</b>             |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 98                  | 5                    | 103                           | -               | 103                           |
| <b>3190 All Other Differential</b>        |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 14,984              | 734                  | 15,718                        | -               | 15,718                        |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 6,079,808           | (1,068,064)          | 5,011,744                     | 292,694         | 5,304,438                     |
| 6400 Federal Funds Ltd                    | 365,659             | (72,965)             | 292,694                       | (292,694)       | -                             |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$6,445,467</b>  | <b>(\$1,141,029)</b> | <b>\$5,304,438</b>            | <b>-</b>        | <b>\$5,304,438</b>            |
| <b>OTHER PAYROLL EXPENSES</b>             |                     |                      |                               |                 |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 1,660               | (371)                | 1,289                         | 56              | 1,345                         |
| 6400 Federal Funds Ltd                    | 78                  | (24)                 | 54                            | (56)            | (2)                           |
| All Funds                                 | 1,738               | (395)                | 1,343                         | -               | 1,343                         |
| <b>3220 Public Employees' Retire Cont</b> |                     |                      |                               |                 |                               |
| 8000 General Fund                         | 1,499,429           | (264,075)            | 1,235,354                     | 72,354          | 1,307,708                     |
| 6400 Federal Funds Ltd                    | 90,391              | (18,037)             | 72,354                        | (72,354)        | -                             |
| All Funds                                 | 1,589,820           | (282,112)            | 1,307,708                     | -               | 1,307,708                     |
| <b>3230 Social Security Taxes</b>         |                     |                      |                               |                 |                               |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                               | 444,918             | (81,707)           | 363,211                       | 17,345          | 380,556                       |
| 6400 Federal Funds Ltd                          | 22,926              | (5,581)            | 17,345                        | (17,345)        | -                             |
| All Funds                                       | 467,844             | (87,288)           | 380,556                       | -               | 380,556                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 22,963              | (4,274)            | 18,689                        | 845             | 19,534                        |
| 6400 Federal Funds Ltd                          | 1,137               | (292)              | 845                           | (845)           | -                             |
| All Funds                                       | 24,100              | (4,566)            | 19,534                        | -               | 19,534                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 796                 | (178)              | 618                           | 28              | 646                           |
| 6400 Federal Funds Ltd                          | 40                  | (12)               | 28                            | (28)            | -                             |
| All Funds                                       | 836                 | (190)              | 646                           | -               | 646                           |
| <b>3260 Mass Transit Tax</b>                    |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 25,372              | 4,699              | 30,071                        | 1,756           | 31,827                        |
| <b>3270 Flexible Benefits</b>                   |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 927,360             | (207,552)          | 719,808                       | 30,912          | 750,720                       |
| 6400 Federal Funds Ltd                          | 44,160              | (13,248)           | 30,912                        | (30,912)        | -                             |
| All Funds                                       | 971,520             | (220,800)          | 750,720                       | -               | 750,720                       |
| <b>3280 Other OPE</b>                           |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                          | -                   | -                  | -                             | 2               | 2                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 2,922,498           | (553,458)          | 2,369,040                     | 123,296         | 2,492,336                     |
| 6400 Federal Funds Ltd                          | 158,732             | (37,194)           | 121,538                       | (121,538)       | -                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>\$3,081,230</b>  | <b>(\$590,652)</b> | <b>\$2,490,578</b>            | <b>\$1,758</b>  | <b>\$2,492,336</b>            |

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| Description                     | 2027-29 Base Budget | Essential Packages   | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|----------------------|-------------------------------|-----------------|-------------------------------|
| <b>P.S. BUDGET ADJUSTMENTS</b>  |                     |                      |                               |                 |                               |
| <b>3455 Vacancy Savings</b>     |                     |                      |                               |                 |                               |
| 8000 General Fund               | (211,396)           | (39,192)             | (250,588)                     | (14,635)        | (265,223)                     |
| 6400 Federal Funds Ltd          | (16,340)            | 1,705                | (14,635)                      | 14,635          | -                             |
| All Funds                       | (227,736)           | (37,487)             | (265,223)                     | -               | (265,223)                     |
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                      |                               |                 |                               |
| 8000 General Fund               | 8,790,910           | (1,660,714)          | 7,130,196                     | 401,355         | 7,531,551                     |
| 6400 Federal Funds Ltd          | 508,051             | (108,454)            | 399,597                       | (399,597)       | -                             |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$9,298,961</b>  | <b>(\$1,769,168)</b> | <b>\$7,529,793</b>            | <b>\$1,758</b>  | <b>\$7,531,551</b>            |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                      |                               |                 |                               |
| <b>4100 Instate Travel</b>      |                     |                      |                               |                 |                               |
| 8000 General Fund               | 22,165              | (2,163)              | 20,002                        | -               | 20,002                        |
| 6400 Federal Funds Ltd          | 417                 | 20                   | 437                           | -               | 437                           |
| All Funds                       | 22,582              | (2,143)              | 20,439                        | -               | 20,439                        |
| <b>4125 Out of State Travel</b> |                     |                      |                               |                 |                               |
| 8000 General Fund               | 22,562              | 1,106                | 23,668                        | -               | 23,668                        |
| <b>4150 Employee Training</b>   |                     |                      |                               |                 |                               |
| 8000 General Fund               | 60,066              | (13,786)             | 46,280                        | -               | 46,280                        |
| 6400 Federal Funds Ltd          | 2,169               | 106                  | 2,275                         | -               | 2,275                         |
| All Funds                       | 62,235              | (13,680)             | 48,555                        | -               | 48,555                        |
| <b>4175 Office Expenses</b>     |                     |                      |                               |                 |                               |
| 8000 General Fund               | 43,716              | (9,782)              | 33,934                        | -               | 33,934                        |
| 6400 Federal Funds Ltd          | 1,240               | 61                   | 1,301                         | -               | 1,301                         |



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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                              | 44,956              | (9,721)            | 35,235                        | -               | 35,235                        |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 38,435              | (38,435)           | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 931                 | 46                 | 977                           | -               | 977                           |
| All Funds                              | 39,366              | (38,389)           | 977                           | -               | 977                           |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 527,982             | (527,982)          | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 88,820              | (88,820)           | -                             | -               | -                             |
| All Funds                              | 616,802             | (616,802)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 10,647              | (10,647)           | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 403                 | 20                 | 423                           | -               | 423                           |
| All Funds                              | 11,050              | (10,627)           | 423                           | -               | 423                           |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 8,702               | (1,981)            | 6,721                         | -               | 6,721                         |
| 6400 Federal Funds Ltd                 | 309                 | 15                 | 324                           | -               | 324                           |
| All Funds                              | 9,011               | (1,966)            | 7,045                         | -               | 7,045                         |
| <b>4300 Professional Services</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 30,186              | 2,807              | 32,993                        | -               | 32,993                        |
| 6400 Federal Funds Ltd                 | 125,718             | 11,692             | 137,410                       | -               | 137,410                       |
| All Funds                              | 155,904             | 14,499             | 170,403                       | -               | 170,403                       |
| <b>4315 IT Professional Services</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 96,097              | 8,937              | 105,034                       | -               | 105,034                       |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 12,386              | 1,152              | 13,538                        | -               | 13,538                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 8,135               | (1,630)            | 6,505                         | -               | 6,505                         |
| 6400 Federal Funds Ltd                       | 248                 | 12                 | 260                           | -               | 260                           |
| All Funds                                    | 8,383               | (1,618)            | 6,765                         | -               | 6,765                         |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 172,886             | 6,064              | 178,950                       | -               | 178,950                       |
| 6400 Federal Funds Ltd                       | 309                 | 15                 | 324                           | -               | 324                           |
| All Funds                                    | 173,195             | 6,079              | 179,274                       | -               | 179,274                       |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 80,949              | (80,949)           | -                             | -               | -                             |
| 6400 Federal Funds Ltd                       | 3,126               | 153                | 3,279                         | -               | 3,279                         |
| All Funds                                    | 84,075              | (80,796)           | 3,279                         | -               | 3,279                         |
| <b>4575 Agency Program Related S and S</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 601                 | 29                 | 630                           | -               | 630                           |
| <b>4650 Other Services and Supplies</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 3,112,404           | (3,003,075)        | 109,329                       | -               | 109,329                       |
| 6400 Federal Funds Ltd                       | 309                 | 15                 | 324                           | -               | 324                           |
| All Funds                                    | 3,112,713           | (3,003,060)        | 109,653                       | -               | 109,653                       |
| <b>4700 Expendable Prop 250 - 5000</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 48,101              | (9,815)            | 38,286                        | -               | 38,286                        |
| 6400 Federal Funds Ltd                       | 1,488               | 73                 | 1,561                         | -               | 1,561                         |

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| Description                          | 2027-29 Base Budget | Essential Packages   | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------|---------------------|----------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                            | 49,589              | (9,742)              | 39,847                        | -               | 39,847                        |
| <b>4715 IT Expendable Property</b>   |                     |                      |                               |                 |                               |
| 8000 General Fund                    | 10,031              | 492                  | 10,523                        | -               | 10,523                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                     |                      |                               |                 |                               |
| 8000 General Fund                    | 4,306,051           | (3,679,658)          | 626,393                       | -               | 626,393                       |
| 6400 Federal Funds Ltd               | 225,487             | (76,592)             | 148,895                       | -               | 148,895                       |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$4,531,538</b>  | <b>(\$3,756,250)</b> | <b>\$775,288</b>              | <b>-</b>        | <b>\$775,288</b>              |
| <b>SPECIAL PAYMENTS</b>              |                     |                      |                               |                 |                               |
| <b>6085 Other Special Payments</b>   |                     |                      |                               |                 |                               |
| 8000 General Fund                    | 5,563,334           | 517,391              | 6,080,725                     | -               | 6,080,725                     |
| 3400 Other Funds Ltd                 | 9,700,000           | (2,054,443)          | 7,645,557                     | -               | 7,645,557                     |
| All Funds                            | 15,263,334          | (1,537,052)          | 13,726,282                    | -               | 13,726,282                    |
| <b>TOTAL EXPENDITURES</b>            |                     |                      |                               |                 |                               |
| 8000 General Fund                    | 18,660,295          | (4,822,981)          | 13,837,314                    | 401,355         | 14,238,669                    |
| 3400 Other Funds Ltd                 | 9,700,000           | (2,054,443)          | 7,645,557                     | -               | 7,645,557                     |
| 6400 Federal Funds Ltd               | 733,538             | (185,046)            | 548,492                       | (399,597)       | 148,895                       |
| <b>TOTAL EXPENDITURES</b>            | <b>\$29,093,833</b> | <b>(\$7,062,470)</b> | <b>\$22,031,363</b>           | <b>\$1,758</b>  | <b>\$22,033,121</b>           |
| <b>ENDING BALANCE</b>                |                     |                      |                               |                 |                               |
| 3400 Other Funds Ltd                 | (2,054,443)         | 2,054,443            | -                             | -               | -                             |
| <b>AUTHORIZED POSITIONS</b>          |                     |                      |                               |                 |                               |
| 8150 Class/Unclass Positions         | 22                  | (5)                  | 17                            | -               | 17                            |
| <b>AUTHORIZED FTE</b>                |                     |                      |                               |                 |                               |
| 8250 Class/Unclass FTE Positions     | 22.00               | (5.00)               | 17.00                         | -               | 17.00                         |

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| Description                               | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>                  |                     |                    |                               |                 |                               |
| <b>0030 Beginning Balance Adjustment</b>  |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 4,293,312           | -                  | 4,293,312                     | -               | 4,293,312                     |
| <b>REVENUE CATEGORIES</b>                 |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>         |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                         | 18,555,781          | 8,499,313          | 27,055,094                    | 1,519,672       | 28,574,766                    |
| 8030 General Fund Debt Svc                | 3,051,640           | -                  | 3,051,640                     | -               | 3,051,640                     |
| All Funds                                 | 21,607,421          | 8,499,313          | 30,106,734                    | 1,519,672       | 31,626,406                    |
| <b>BOND SALES</b>                         |                     |                    |                               |                 |                               |
| <b>0555 General Fund Obligation Bonds</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | -                   | -                  | -                             | 7,080,000       | 7,080,000                     |
| <b>OTHER</b>                              |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>                |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 5,099,341           | (4,436,875)        | 662,466                       | -               | 662,466                       |
| <b>FEDERAL FUNDS REVENUE</b>              |                     |                    |                               |                 |                               |
| <b>0995 Federal Funds</b>                 |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                    | 3,111,176           | 297,779            | 3,408,955                     | (2,270,005)     | 1,138,950                     |
| <b>TOTAL REVENUES</b>                     |                     |                    |                               |                 |                               |
| 8000 General Fund                         | 18,555,781          | 8,499,313          | 27,055,094                    | 1,519,672       | 28,574,766                    |
| 8030 General Fund Debt Svc                | 3,051,640           | -                  | 3,051,640                     | -               | 3,051,640                     |
| 3400 Other Funds Ltd                      | 5,099,341           | (4,436,875)        | 662,466                       | 7,080,000       | 7,742,466                     |
| 6400 Federal Funds Ltd                    | 3,111,176           | 297,779            | 3,408,955                     | (2,270,005)     | 1,138,950                     |

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| Description                                 | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|---------------------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| <b>TOTAL REVENUES</b>                       | <b>\$29,817,938</b> | <b>\$4,360,217</b> | <b>\$34,178,155</b>           | <b>\$6,329,667</b> | <b>\$40,507,822</b>           |
| <b>AVAILABLE REVENUES</b>                   |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 18,555,781          | 8,499,313          | 27,055,094                    | 1,519,672          | 28,574,766                    |
| 8030 General Fund Debt Svc                  | 3,051,640           | -                  | 3,051,640                     | -                  | 3,051,640                     |
| 3400 Other Funds Ltd                        | 9,392,653           | (4,436,875)        | 4,955,778                     | 7,080,000          | 12,035,778                    |
| 6400 Federal Funds Ltd                      | 3,111,176           | 297,779            | 3,408,955                     | (2,270,005)        | 1,138,950                     |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$34,111,250</b> | <b>\$4,360,217</b> | <b>\$38,471,467</b>           | <b>\$6,329,667</b> | <b>\$44,801,134</b>           |
| <b>EXPENDITURES</b>                         |                     |                    |                               |                    |                               |
| <b>PERSONAL SERVICES</b>                    |                     |                    |                               |                    |                               |
| <b>SALARIES &amp; WAGES</b>                 |                     |                    |                               |                    |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 9,449,098           | 1,065,312          | 10,514,410                    | 1,046,666          | 11,561,076                    |
| 3400 Other Funds Ltd                        | -                   | -                  | -                             | 1,889,898          | 1,889,898                     |
| 6400 Federal Funds Ltd                      | 1,487,954           | 81,576             | 1,569,530                     | (1,569,530)        | -                             |
| All Funds                                   | 10,937,052          | 1,146,888          | 12,083,940                    | 1,367,034          | 13,450,974                    |
| <b>3160 Temporary Appointments</b>          |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 37,805              | 1,852              | 39,657                        | -                  | 39,657                        |
| <b>3170 Overtime Payments</b>               |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 1,185               | 58                 | 1,243                         | -                  | 1,243                         |
| <b>3190 All Other Differential</b>          |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 11,135              | 546                | 11,681                        | -                  | 11,681                        |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                     |                    |                               |                    |                               |
| 8000 General Fund                           | 9,499,223           | 1,067,768          | 10,566,991                    | 1,046,666          | 11,613,657                    |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| 3400 Other Funds Ltd                            | -                   | -                  | -                             | 1,889,898          | 1,889,898                     |
| 6400 Federal Funds Ltd                          | 1,487,954           | 81,576             | 1,569,530                     | (1,569,530)        | -                             |
| <b>TOTAL SALARIES &amp; WAGES</b>               | <b>\$10,987,177</b> | <b>\$1,149,344</b> | <b>\$12,136,521</b>           | <b>\$1,367,034</b> | <b>\$13,503,555</b>           |
| <b>OTHER PAYROLL EXPENSES</b>                   |                     |                    |                               |                    |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                     |                    |                               |                    |                               |
| 8000 General Fund                               | 3,241               | 392                | 3,633                         | 317                | 3,950                         |
| 3400 Other Funds Ltd                            | -                   | -                  | -                             | 605                | 605                           |
| 6400 Federal Funds Ltd                          | 470                 | 3                  | 473                           | (475)              | (2)                           |
| All Funds                                       | 3,711               | 395                | 4,106                         | 447                | 4,553                         |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                    |                               |
| 8000 General Fund                               | 2,338,863           | 263,495            | 2,602,358                     | 258,738            | 2,861,096                     |
| 3400 Other Funds Ltd                            | -                   | -                  | -                             | 467,184            | 467,184                       |
| 6400 Federal Funds Ltd                          | 367,824             | 20,166             | 387,990                       | (387,990)          | -                             |
| All Funds                                       | 2,706,687           | 283,661            | 2,990,348                     | 337,932            | 3,328,280                     |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                    |                               |
| 8000 General Fund                               | 723,614             | 81,684             | 805,298                       | 79,637             | 884,935                       |
| 3400 Other Funds Ltd                            | -                   | -                  | -                             | 144,576            | 144,576                       |
| 6400 Federal Funds Ltd                          | 113,396             | 6,240              | 119,636                       | (119,636)          | -                             |
| All Funds                                       | 837,010             | 87,924             | 924,934                       | 104,577            | 1,029,511                     |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                    |                               |
| 8000 General Fund                               | 37,650              | 4,264              | 41,914                        | 4,161              | 46,075                        |
| 3400 Other Funds Ltd                            | -                   | -                  | -                             | 7,561              | 7,561                         |
| 6400 Federal Funds Ltd                          | 5,926               | 326                | 6,252                         | (6,252)            | -                             |

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| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| All Funds                                | 43,576              | 4,590              | 48,166                        | 5,470            | 53,636                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b> |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 1,563               | 188                | 1,751                         | 156              | 1,907                         |
| 3400 Other Funds Ltd                     | -                   | -                  | -                             | 289              | 289                           |
| 6400 Federal Funds Ltd                   | 230                 | 2                  | 232                           | (232)            | -                             |
| All Funds                                | 1,793               | 190                | 1,983                         | 213              | 2,196                         |
| <b>3260 Mass Transit Tax</b>             |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 51,160              | 12,263             | 63,423                        | 6,281            | 69,704                        |
| 3400 Other Funds Ltd                     | 1,310               | (1,310)            | -                             | 11,339           | 11,339                        |
| All Funds                                | 52,470              | 10,953             | 63,423                        | 17,620           | 81,043                        |
| <b>3270 Flexible Benefits</b>            |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 1,812,989           | 218,963            | 2,031,952                     | 176,048          | 2,208,000                     |
| 3400 Other Funds Ltd                     | -                   | -                  | -                             | 336,720          | 336,720                       |
| 6400 Federal Funds Ltd                   | 262,531             | 1,837              | 264,368                       | (264,368)        | -                             |
| All Funds                                | 2,075,520           | 220,800            | 2,296,320                     | 248,400          | 2,544,720                     |
| <b>3280 Other OPE</b>                    |                     |                    |                               |                  |                               |
| 6400 Federal Funds Ltd                   | -                   | -                  | -                             | 2                | 2                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>      |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 4,969,080           | 581,249            | 5,550,329                     | 525,338          | 6,075,667                     |
| 3400 Other Funds Ltd                     | 1,310               | (1,310)            | -                             | 968,274          | 968,274                       |
| 6400 Federal Funds Ltd                   | 750,377             | 28,574             | 778,951                       | (778,951)        | -                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>      | <b>\$5,720,767</b>  | <b>\$608,513</b>   | <b>\$6,329,280</b>            | <b>\$714,661</b> | <b>\$7,043,941</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>           |                     |                    |                               |                  |                               |

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| Description                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| <b>3455 Vacancy Savings</b>     |                     |                    |                               |                    |                               |
| 8000 General Fund               | (406,757)           | (121,593)          | (528,350)                     | (52,332)           | (580,682)                     |
| 6400 Federal Funds Ltd          | (67,241)            | (11,235)           | (78,476)                      | 78,476             | -                             |
| All Funds                       | (473,998)           | (132,828)          | (606,826)                     | 26,144             | (580,682)                     |
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                    |                               |                    |                               |
| 8000 General Fund               | 14,061,546          | 1,527,424          | 15,588,970                    | 1,519,672          | 17,108,642                    |
| 3400 Other Funds Ltd            | 1,310               | (1,310)            | -                             | 2,858,172          | 2,858,172                     |
| 6400 Federal Funds Ltd          | 2,171,090           | 98,915             | 2,270,005                     | (2,270,005)        | -                             |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$16,233,946</b> | <b>\$1,625,029</b> | <b>\$17,858,975</b>           | <b>\$2,107,839</b> | <b>\$19,966,814</b>           |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                    |                               |                    |                               |
| <b>4100 Instate Travel</b>      |                     |                    |                               |                    |                               |
| 8000 General Fund               | 63,085              | 6,342              | 69,427                        | -                  | 69,427                        |
| 3400 Other Funds Ltd            | 5,837               | (5,837)            | -                             | -                  | -                             |
| 6400 Federal Funds Ltd          | 55,223              | 2,706              | 57,929                        | -                  | 57,929                        |
| All Funds                       | 124,145             | 3,211              | 127,356                       | -                  | 127,356                       |
| <b>4125 Out of State Travel</b> |                     |                    |                               |                    |                               |
| 8000 General Fund               | 2,770               | 136                | 2,906                         | -                  | 2,906                         |
| 6400 Federal Funds Ltd          | 63,290              | 3,102              | 66,392                        | -                  | 66,392                        |
| All Funds                       | 66,060              | 3,238              | 69,298                        | -                  | 69,298                        |
| <b>4150 Employee Training</b>   |                     |                    |                               |                    |                               |
| 8000 General Fund               | 96,827              | 21,473             | 118,300                       | -                  | 118,300                       |
| 3400 Other Funds Ltd            | 4,340               | (4,340)            | -                             | -                  | -                             |
| 6400 Federal Funds Ltd          | 25,710              | 1,260              | 26,970                        | -                  | 26,970                        |



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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                              | 126,877             | 18,393             | 145,270                       | -               | 145,270                       |
| <b>4175 Office Expenses</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 84,795              | 16,079             | 100,874                       | -               | 100,874                       |
| 3400 Other Funds Ltd                   | 2,480               | (2,480)            | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 69,790              | 3,419              | 73,209                        | -               | 73,209                        |
| All Funds                              | 157,065             | 17,018             | 174,083                       | -               | 174,083                       |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 64,430              | 219,648            | 284,078                       | -               | 284,078                       |
| 3400 Other Funds Ltd                   | 1,860               | (1,860)            | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 37,978              | 1,862              | 39,840                        | -               | 39,840                        |
| All Funds                              | 104,268             | 219,650            | 323,918                       | -               | 323,918                       |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 1,149,080           | 6,147,166          | 7,296,246                     | -               | 7,296,246                     |
| 3400 Other Funds Ltd                   | 62,119              | (62,119)           | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 257,044             | (257,044)          | -                             | -               | -                             |
| All Funds                              | 1,468,243           | 5,828,003          | 7,296,246                     | -               | 7,296,246                     |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 16,976              | 41,875             | 58,851                        | -               | 58,851                        |
| 3400 Other Funds Ltd                   | 807                 | (807)              | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 1,591               | 78                 | 1,669                         | -               | 1,669                         |
| All Funds                              | 19,374              | 41,146             | 60,520                        | -               | 60,520                        |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 13,239              | 3,054              | 16,293                        | -               | 16,293                        |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                         | 619                 | (619)              | -                             | -               | -                             |
| 6400 Federal Funds Ltd                       | 14,041              | 689                | 14,730                        | -               | 14,730                        |
| All Funds                                    | 27,899              | 3,124              | 31,023                        | -               | 31,023                        |
| <b>4300 Professional Services</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 1,212,308           | 112,745            | 1,325,053                     | -               | 1,325,053                     |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 329,697             | 30,662             | 360,359                       | -               | 360,359                       |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 56,250              | 5,231              | 61,481                        | -               | 61,481                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 11,361              | 2,586              | 13,947                        | -               | 13,947                        |
| 3400 Other Funds Ltd                         | 496                 | (496)              | -                             | -               | -                             |
| 6400 Federal Funds Ltd                       | 496                 | 24                 | 520                           | -               | 520                           |
| All Funds                                    | 12,353              | 2,114              | 14,467                        | -               | 14,467                        |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 170,483             | 10,759             | 181,242                       | -               | 181,242                       |
| 3400 Other Funds Ltd                         | 619                 | (619)              | -                             | -               | -                             |
| 6400 Federal Funds Ltd                       | 15,219              | 746                | 15,965                        | -               | 15,965                        |
| All Funds                                    | 186,321             | 10,886             | 197,207                       | -               | 197,207                       |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 655,799             | 415,855            | 1,071,654                     | -               | 1,071,654                     |
| 3400 Other Funds Ltd                         | 8,560               | 63,239             | 71,799                        | -               | 71,799                        |
| 6400 Federal Funds Ltd                       | 205,225             | 322,227            | 527,452                       | -               | 527,452                       |

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| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                                  | 869,584             | 801,321            | 1,670,905                     | -               | 1,670,905                     |
| <b>4575 Agency Program Related S and S</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 1,639               | 80                 | 1,719                         | -               | 1,719                         |
| 6400 Federal Funds Ltd                     | 3,840               | 188                | 4,028                         | -               | 4,028                         |
| All Funds                                  | 5,479               | 268                | 5,747                         | -               | 5,747                         |
| <b>4625 Other COP Costs</b>                |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 98,990              | (98,990)           | -                             | -               | -                             |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 460,665             | (79,110)           | 381,555                       | -               | 381,555                       |
| 3400 Other Funds Ltd                       | 4,545,797           | (4,545,797)        | -                             | 80,000          | 80,000                        |
| 6400 Federal Funds Ltd                     | 169,062             | 118,550            | 287,612                       | -               | 287,612                       |
| All Funds                                  | 5,175,524           | (4,506,357)        | 669,167                       | 80,000          | 749,167                       |
| <b>4700 Expendable Prop 250 - 5000</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 79,970              | 16,090             | 96,060                        | -               | 96,060                        |
| 3400 Other Funds Ltd                       | 2,976               | (2,976)            | -                             | -               | -                             |
| All Funds                                  | 82,946              | 13,114             | 96,060                        | -               | 96,060                        |
| <b>4715 IT Expendable Property</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 24,861              | 1,218              | 26,079                        | -               | 26,079                        |
| 6400 Federal Funds Ltd                     | 21,577              | 1,057              | 22,634                        | -               | 22,634                        |
| All Funds                                  | 46,438              | 2,275              | 48,713                        | -               | 48,713                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 4,494,235           | 6,971,889          | 11,466,124                    | -               | 11,466,124                    |
| 3400 Other Funds Ltd                       | 4,735,500           | (4,663,701)        | 71,799                        | 80,000          | 151,799                       |

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| Description                          | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|--------------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| 6400 Federal Funds Ltd               | 940,086             | 198,864            | 1,138,950                     | -                  | 1,138,950                     |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$10,169,821</b> | <b>\$2,507,052</b> | <b>\$12,676,873</b>           | <b>\$80,000</b>    | <b>\$12,756,873</b>           |
| <b>CAPITAL OUTLAY</b>                |                     |                    |                               |                    |                               |
| <b>5900 Other Capital Outlay</b>     |                     |                    |                               |                    |                               |
| 3400 Other Funds Ltd                 | -                   | -                  | -                             | 4,141,828          | 4,141,828                     |
| <b>SPECIAL PAYMENTS</b>              |                     |                    |                               |                    |                               |
| <b>6085 Other Special Payments</b>   |                     |                    |                               |                    |                               |
| 3400 Other Funds Ltd                 | 4,655,843           | 228,136            | 4,883,979                     | -                  | 4,883,979                     |
| <b>DEBT SERVICE</b>                  |                     |                    |                               |                    |                               |
| <b>7100 Principal - Bonds</b>        |                     |                    |                               |                    |                               |
| 8030 General Fund Debt Svc           | 2,730,000           | -                  | 2,730,000                     | -                  | 2,730,000                     |
| <b>7150 Interest - Bonds</b>         |                     |                    |                               |                    |                               |
| 8030 General Fund Debt Svc           | 321,640             | -                  | 321,640                       | -                  | 321,640                       |
| <b>TOTAL DEBT SERVICE</b>            |                     |                    |                               |                    |                               |
| 8030 General Fund Debt Svc           | 3,051,640           | -                  | 3,051,640                     | -                  | 3,051,640                     |
| <b>TOTAL EXPENDITURES</b>            |                     |                    |                               |                    |                               |
| 8000 General Fund                    | 18,555,781          | 8,499,313          | 27,055,094                    | 1,519,672          | 28,574,766                    |
| 8030 General Fund Debt Svc           | 3,051,640           | -                  | 3,051,640                     | -                  | 3,051,640                     |
| 3400 Other Funds Ltd                 | 9,392,653           | (4,436,875)        | 4,955,778                     | 7,080,000          | 12,035,778                    |
| 6400 Federal Funds Ltd               | 3,111,176           | 297,779            | 3,408,955                     | (2,270,005)        | 1,138,950                     |
| <b>TOTAL EXPENDITURES</b>            | <b>\$34,111,250</b> | <b>\$4,360,217</b> | <b>\$38,471,467</b>           | <b>\$6,329,667</b> | <b>\$44,801,134</b>           |
| <b>AUTHORIZED POSITIONS</b>          |                     |                    |                               |                    |                               |
| 8150 Class/Unclass Positions         | 48                  | 5                  | 53                            | 6                  | 59                            |

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| Description                      | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| AUTHORIZED FTE                   |                     |                    |                               |                 |                               |
| 8250 Class/Unclass FTE Positions | 47.00               | 5.00               | 52.00                         | 5.64            | 57.64                         |

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| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                    |                               |                 |                               |
| <b>0025 Beginning Balance</b>            |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 24,936              | -                  | 24,936                        | -               | 24,936                        |
| <b>0030 Beginning Balance Adjustment</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 598,669             | -                  | 598,669                       | -               | 598,669                       |
| <b>TOTAL BEGINNING BALANCE</b>           |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 623,605             | -                  | 623,605                       | -               | 623,605                       |
| <b>REVENUE CATEGORIES</b>                |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 6,215,662           | (719,940)          | 5,495,722                     | 376,136         | 5,871,858                     |
| <b>OTHER</b>                             |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>               |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 337,398             | (33,833)           | 303,565                       | -               | 303,565                       |
| <b>FEDERAL FUNDS REVENUE</b>             |                     |                    |                               |                 |                               |
| <b>0995 Federal Funds</b>                |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                   | 502,389             | 18,738             | 521,127                       | (374,584)       | 146,543                       |
| <b>TRANSFERS IN</b>                      |                     |                    |                               |                 |                               |
| <b>1581 Tsfr From Education, Dept of</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 3,679,904           | 125,260            | 3,805,164                     | -               | 3,805,164                     |
| <b>TOTAL REVENUES</b>                    |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 6,215,662           | (719,940)          | 5,495,722                     | 376,136         | 5,871,858                     |
| 3400 Other Funds Ltd                     | 4,017,302           | 91,427             | 4,108,729                     | -               | 4,108,729                     |

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| Description                                 | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 6400 Federal Funds Ltd                      | 502,389             | 18,738             | 521,127                       | (374,584)       | 146,543                       |
| <b>TOTAL REVENUES</b>                       | <b>\$10,735,353</b> | <b>(\$609,775)</b> | <b>\$10,125,578</b>           | <b>\$1,552</b>  | <b>\$10,127,130</b>           |
| <b>AVAILABLE REVENUES</b>                   |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 6,215,662           | (719,940)          | 5,495,722                     | 376,136         | 5,871,858                     |
| 3400 Other Funds Ltd                        | 4,640,907           | 91,427             | 4,732,334                     | -               | 4,732,334                     |
| 6400 Federal Funds Ltd                      | 502,389             | 18,738             | 521,127                       | (374,584)       | 146,543                       |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$11,358,958</b> | <b>(\$609,775)</b> | <b>\$10,749,183</b>           | <b>\$1,552</b>  | <b>\$10,750,735</b>           |
| <b>EXPENDITURES</b>                         |                     |                    |                               |                 |                               |
| <b>PERSONAL SERVICES</b>                    |                     |                    |                               |                 |                               |
| <b>SALARIES &amp; WAGES</b>                 |                     |                    |                               |                 |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 3,229,408           | -                  | 3,229,408                     | 258,516         | 3,487,924                     |
| 3400 Other Funds Ltd                        | 1,703,472           | -                  | 1,703,472                     | 338,436         | 2,041,908                     |
| 6400 Federal Funds Ltd                      | 258,516             | -                  | 258,516                       | (258,516)       | -                             |
| All Funds                                   | 5,191,396           | -                  | 5,191,396                     | 338,436         | 5,529,832                     |
| <b>3160 Temporary Appointments</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 62,400              | 3,058              | 65,458                        | -               | 65,458                        |
| <b>3170 Overtime Payments</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 1,574               | 77                 | 1,651                         | -               | 1,651                         |
| <b>3190 All Other Differential</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 2,777               | 136                | 2,913                         | -               | 2,913                         |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 3,296,159           | 3,271              | 3,299,430                     | 258,516         | 3,557,946                     |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| 3400 Other Funds Ltd                            | 1,703,472           | -                  | 1,703,472                     | 338,436          | 2,041,908                     |
| 6400 Federal Funds Ltd                          | 258,516             | -                  | 258,516                       | (258,516)        | -                             |
| <b>TOTAL SALARIES &amp; WAGES</b>               | <b>\$5,258,147</b>  | <b>\$3,271</b>     | <b>\$5,261,418</b>            | <b>\$338,436</b> | <b>\$5,599,854</b>            |
| <b>OTHER PAYROLL EXPENSES</b>                   |                     |                    |                               |                  |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                     |                    |                               |                  |                               |
| 8000 General Fund                               | 947                 | -                  | 947                           | 80               | 1,027                         |
| 3400 Other Funds Ltd                            | 474                 | -                  | 474                           | 140              | 614                           |
| 6400 Federal Funds Ltd                          | 79                  | -                  | 79                            | (80)             | (1)                           |
| All Funds                                       | 1,500               | -                  | 1,500                         | 140              | 1,640                         |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                  |                               |
| 8000 General Fund                               | 799,384             | 53                 | 799,437                       | 63,906           | 863,343                       |
| 3400 Other Funds Ltd                            | 421,099             | -                  | 421,099                       | 83,661           | 504,760                       |
| 6400 Federal Funds Ltd                          | 63,906              | -                  | 63,906                        | (63,906)         | -                             |
| All Funds                                       | 1,284,389           | 53                 | 1,284,442                     | 83,661           | 1,368,103                     |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                  |                               |
| 8000 General Fund                               | 247,928             | 250                | 248,178                       | 19,776           | 267,954                       |
| 3400 Other Funds Ltd                            | 130,315             | -                  | 130,315                       | 25,890           | 156,205                       |
| 6400 Federal Funds Ltd                          | 19,776              | -                  | 19,776                        | (19,776)         | -                             |
| All Funds                                       | 398,019             | 250                | 398,269                       | 25,890           | 424,159                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                  |                               |
| 8000 General Fund                               | 12,663              | 1                  | 12,664                        | 1,035            | 13,699                        |
| 3400 Other Funds Ltd                            | 6,814               | -                  | 6,814                         | 1,354            | 8,168                         |
| 6400 Federal Funds Ltd                          | 1,035               | -                  | 1,035                         | (1,035)          | -                             |



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| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| All Funds                                | 20,512              | 1                  | 20,513                        | 1,354            | 21,867                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b> |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 456                 | -                  | 456                           | 38               | 494                           |
| 3400 Other Funds Ltd                     | 228                 | -                  | 228                           | 66               | 294                           |
| 6400 Federal Funds Ltd                   | 38                  | -                  | 38                            | (38)             | -                             |
| All Funds                                | 722                 | -                  | 722                           | 66               | 788                           |
| <b>3260 Mass Transit Tax</b>             |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 17,566              | 2,231              | 19,797                        | 1,551            | 21,348                        |
| 3400 Other Funds Ltd                     | 10,768              | (547)              | 10,221                        | 2,031            | 12,252                        |
| All Funds                                | 28,334              | 1,684              | 30,018                        | 3,582            | 33,600                        |
| <b>3270 Flexible Benefits</b>            |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 529,920             | -                  | 529,920                       | 44,160           | 574,080                       |
| 3400 Other Funds Ltd                     | 264,960             | -                  | 264,960                       | 77,280           | 342,240                       |
| 6400 Federal Funds Ltd                   | 44,160              | -                  | 44,160                        | (44,160)         | -                             |
| All Funds                                | 839,040             | -                  | 839,040                       | 77,280           | 916,320                       |
| <b>3280 Other OPE</b>                    |                     |                    |                               |                  |                               |
| 6400 Federal Funds Ltd                   | -                   | -                  | -                             | 1                | 1                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>      |                     |                    |                               |                  |                               |
| 8000 General Fund                        | 1,608,864           | 2,535              | 1,611,399                     | 130,546          | 1,741,945                     |
| 3400 Other Funds Ltd                     | 834,658             | (547)              | 834,111                       | 190,422          | 1,024,533                     |
| 6400 Federal Funds Ltd                   | 128,994             | -                  | 128,994                       | (128,994)        | -                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>      | <b>\$2,572,516</b>  | <b>\$1,988</b>     | <b>\$2,574,504</b>            | <b>\$191,974</b> | <b>\$2,766,478</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>           |                     |                    |                               |                  |                               |

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| Description                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| <b>3455 Vacancy Savings</b>     |                     |                    |                               |                  |                               |
| 8000 General Fund               | (137,292)           | (27,680)           | (164,972)                     | (12,926)         | (177,898)                     |
| 3400 Other Funds Ltd            | (82,661)            | (2,513)            | (85,174)                      | -                | (85,174)                      |
| 6400 Federal Funds Ltd          | (11,436)            | (1,490)            | (12,926)                      | 12,926           | -                             |
| All Funds                       | (231,389)           | (31,683)           | (263,072)                     | -                | (263,072)                     |
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                    |                               |                  |                               |
| 8000 General Fund               | 4,767,731           | (21,874)           | 4,745,857                     | 376,136          | 5,121,993                     |
| 3400 Other Funds Ltd            | 2,455,469           | (3,060)            | 2,452,409                     | 528,858          | 2,981,267                     |
| 6400 Federal Funds Ltd          | 376,074             | (1,490)            | 374,584                       | (374,584)        | -                             |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$7,599,274</b>  | <b>(\$26,424)</b>  | <b>\$7,572,850</b>            | <b>\$530,410</b> | <b>\$8,103,260</b>            |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                    |                               |                  |                               |
| <b>4100 Instate Travel</b>      |                     |                    |                               |                  |                               |
| 8000 General Fund               | 22,486              | 1,102              | 23,588                        | -                | 23,588                        |
| 3400 Other Funds Ltd            | 15,039              | (6,264)            | 8,775                         | -                | 8,775                         |
| 6400 Federal Funds Ltd          | 5,172               | 16,538             | 21,710                        | -                | 21,710                        |
| All Funds                       | 42,697              | 11,376             | 54,073                        | -                | 54,073                        |
| <b>4125 Out of State Travel</b> |                     |                    |                               |                  |                               |
| 8000 General Fund               | 6,602               | (1,536)            | 5,066                         | -                | 5,066                         |
| 6400 Federal Funds Ltd          | 4,706               | 15,049             | 19,755                        | -                | 19,755                        |
| All Funds                       | 11,308              | 13,513             | 24,821                        | -                | 24,821                        |
| <b>4150 Employee Training</b>   |                     |                    |                               |                  |                               |
| 8000 General Fund               | 54,156              | (12,593)           | 41,563                        | -                | 41,563                        |
| 3400 Other Funds Ltd            | 54,180              | (2,075)            | 52,105                        | -                | 52,105                        |

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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 6400 Federal Funds Ltd                 | 2,889               | 9,239              | 12,128                        | -               | 12,128                        |
| All Funds                              | 111,225             | (5,429)            | 105,796                       | -               | 105,796                       |
| <b>4175 Office Expenses</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 45,939              | (10,682)           | 35,257                        | -               | 35,257                        |
| 3400 Other Funds Ltd                   | 28,742              | (3,240)            | 25,502                        | -               | 25,502                        |
| 6400 Federal Funds Ltd                 | 6,120               | 19,571             | 25,691                        | -               | 25,691                        |
| All Funds                              | 80,801              | 5,649              | 86,450                        | -               | 86,450                        |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 31,018              | (31,018)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 37,360              | 10,513             | 47,873                        | -               | 47,873                        |
| 6400 Federal Funds Ltd                 | 4,489               | 14,355             | 18,844                        | -               | 18,844                        |
| All Funds                              | 72,867              | (6,150)            | 66,717                        | -               | 66,717                        |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 471,344             | (471,344)          | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 60,432              | (60,432)           | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 68,152              | (68,152)           | -                             | -               | -                             |
| All Funds                              | 599,928             | (599,928)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 12,651              | 620                | 13,271                        | -               | 13,271                        |
| 3400 Other Funds Ltd                   | 1,367,831           | 65,331             | 1,433,162                     | (528,858)       | 904,304                       |
| 6400 Federal Funds Ltd                 | 167                 | 534                | 701                           | -               | 701                           |
| All Funds                              | 1,380,649           | 66,485             | 1,447,134                     | (528,858)       | 918,276                       |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                            | 9,541               | (2,218)            | 7,323                         | -               | 7,323                         |
| 3400 Other Funds Ltd                         | 20,284              | 994                | 21,278                        | -               | 21,278                        |
| 6400 Federal Funds Ltd                       | 823                 | 2,631              | 3,454                         | -               | 3,454                         |
| All Funds                                    | 30,648              | 1,407              | 32,055                        | -               | 32,055                        |
| <b>4300 Professional Services</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 410,594             | (79,988)           | 330,606                       | -               | 330,606                       |
| 3400 Other Funds Ltd                         | 224,027             | 78,343             | 302,370                       | -               | 302,370                       |
| 6400 Federal Funds Ltd                       | 20,941              | 1,948              | 22,889                        | -               | 22,889                        |
| All Funds                                    | 655,562             | 303                | 655,865                       | -               | 655,865                       |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 60,588              | 5,635              | 66,223                        | -               | 66,223                        |
| 3400 Other Funds Ltd                         | 6,756               | 628                | 7,384                         | -               | 7,384                         |
| All Funds                                    | 67,344              | 6,263              | 73,607                        | -               | 73,607                        |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 22,139              | 2,059              | 24,198                        | -               | 24,198                        |
| 3400 Other Funds Ltd                         | 6,656               | 619                | 7,275                         | -               | 7,275                         |
| All Funds                                    | 28,795              | 2,678              | 31,473                        | -               | 31,473                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 6,495               | 318                | 6,813                         | -               | 6,813                         |
| 3400 Other Funds Ltd                         | 5,460               | (773)              | 4,687                         | -               | 4,687                         |
| 6400 Federal Funds Ltd                       | 73                  | 4                  | 77                            | -               | 77                            |
| All Funds                                    | 12,028              | (451)              | 11,577                        | -               | 11,577                        |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |

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| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                          | 75,356              | 3,692              | 79,048                        | -               | 79,048                        |
| 3400 Other Funds Ltd                       | 6,689               | (966)              | 5,723                         | -               | 5,723                         |
| 6400 Federal Funds Ltd                     | 2,504               | 8,007              | 10,511                        | -               | 10,511                        |
| All Funds                                  | 84,549              | 10,733             | 95,282                        | -               | 95,282                        |
| <b>4425 Facilities Rental and Taxes</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 107,574             | (107,574)          | -                             | -               | -                             |
| 3400 Other Funds Ltd                       | 139,182             | 1,381              | 140,563                       | -               | 140,563                       |
| 6400 Federal Funds Ltd                     | 7,814               | 383                | 8,197                         | -               | 8,197                         |
| All Funds                                  | 254,570             | (105,810)          | 148,760                       | -               | 148,760                       |
| <b>4575 Agency Program Related S and S</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 848                 | 42                 | 890                           | -               | 890                           |
| 6400 Federal Funds Ltd                     | 564                 | 28                 | 592                           | -               | 592                           |
| All Funds                                  | 1,412               | 70                 | 1,482                         | -               | 1,482                         |
| <b>4600 Intra-agency Charges</b>           |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 33,973              | 1,665              | 35,638                        | -               | 35,638                        |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 59,336              | 2,907              | 62,243                        | -               | 62,243                        |
| 3400 Other Funds Ltd                       | 136,325             | 6,680              | 143,005                       | -               | 143,005                       |
| All Funds                                  | 195,661             | 9,587              | 205,248                       | -               | 205,248                       |
| <b>4700 Expendable Prop 250 - 5000</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 44,212              | 2,166              | 46,378                        | -               | 46,378                        |
| 3400 Other Funds Ltd                       | 35,707              | 1,750              | 37,457                        | -               | 37,457                        |
| All Funds                                  | 79,919              | 3,916              | 83,835                        | -               | 83,835                        |

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| Description                          | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|--------------------------------------|---------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| <b>4715 IT Expendable Property</b>   |                     |                    |                               |                    |                               |
| 8000 General Fund                    | 7,052               | 346                | 7,398                         | -                  | 7,398                         |
| 3400 Other Funds Ltd                 | 6,795               | 333                | 7,128                         | -                  | 7,128                         |
| 6400 Federal Funds Ltd               | 1,901               | 93                 | 1,994                         | -                  | 1,994                         |
| All Funds                            | 15,748              | 772                | 16,520                        | -                  | 16,520                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                     |                    |                               |                    |                               |
| 8000 General Fund                    | 1,447,931           | (698,066)          | 749,865                       | -                  | 749,865                       |
| 3400 Other Funds Ltd                 | 2,185,438           | 94,487             | 2,279,925                     | (528,858)          | 1,751,067                     |
| 6400 Federal Funds Ltd               | 126,315             | 20,228             | 146,543                       | -                  | 146,543                       |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$3,759,684</b>  | <b>(\$583,351)</b> | <b>\$3,176,333</b>            | <b>(\$528,858)</b> | <b>\$2,647,475</b>            |
| <b>TOTAL EXPENDITURES</b>            |                     |                    |                               |                    |                               |
| 8000 General Fund                    | 6,215,662           | (719,940)          | 5,495,722                     | 376,136            | 5,871,858                     |
| 3400 Other Funds Ltd                 | 4,640,907           | 91,427             | 4,732,334                     | -                  | 4,732,334                     |
| 6400 Federal Funds Ltd               | 502,389             | 18,738             | 521,127                       | (374,584)          | 146,543                       |
| <b>TOTAL EXPENDITURES</b>            | <b>\$11,358,958</b> | <b>(\$609,775)</b> | <b>\$10,749,183</b>           | <b>\$1,552</b>     | <b>\$10,750,735</b>           |
| <b>AUTHORIZED POSITIONS</b>          |                     |                    |                               |                    |                               |
| 8150 Class/Unclass Positions         | 21                  | -                  | 21                            | 2                  | 23                            |
| <b>AUTHORIZED FTE</b>                |                     |                    |                               |                    |                               |
| 8250 Class/Unclass FTE Positions     | 18.96               | -                  | 18.96                         | 1.76               | 20.72                         |

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| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**BEGINNING BALANCE****0025 Beginning Balance**

|                      |         |   |         |   |         |
|----------------------|---------|---|---------|---|---------|
| 3400 Other Funds Ltd | 317,916 | - | 317,916 | - | 317,916 |
|----------------------|---------|---|---------|---|---------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |           |   |           |
|-------------------|-----------|-----------|-----------|---|-----------|
| 8000 General Fund | 2,873,887 | (400,690) | 2,473,197 | - | 2,473,197 |
|-------------------|-----------|-----------|-----------|---|-----------|

**LICENSES AND FEES****0205 Business Lic and Fees**

|                      |           |        |           |   |           |
|----------------------|-----------|--------|-----------|---|-----------|
| 3400 Other Funds Ltd | 1,699,500 | 22,387 | 1,721,887 | - | 1,721,887 |
|----------------------|-----------|--------|-----------|---|-----------|

**CHARGES FOR SERVICES****0410 Charges for Services**

|                      |           |        |           |   |           |
|----------------------|-----------|--------|-----------|---|-----------|
| 3400 Other Funds Ltd | 1,370,136 | 19,463 | 1,389,599 | - | 1,389,599 |
|----------------------|-----------|--------|-----------|---|-----------|

**OTHER****0975 Other Revenues**

|                          |         |   |         |   |         |
|--------------------------|---------|---|---------|---|---------|
| 3200 Other Funds Non-Ltd | 600,000 | - | 600,000 | - | 600,000 |
|--------------------------|---------|---|---------|---|---------|

|                      |         |        |         |   |         |
|----------------------|---------|--------|---------|---|---------|
| 3400 Other Funds Ltd | 444,283 | 42,553 | 486,836 | - | 486,836 |
|----------------------|---------|--------|---------|---|---------|

|           |           |        |           |   |           |
|-----------|-----------|--------|-----------|---|-----------|
| All Funds | 1,044,283 | 42,553 | 1,086,836 | - | 1,086,836 |
|-----------|-----------|--------|-----------|---|-----------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                        |   |        |        |   |        |
|------------------------|---|--------|--------|---|--------|
| 6400 Federal Funds Ltd | - | 11,378 | 11,378 | - | 11,378 |
|------------------------|---|--------|--------|---|--------|

**TRANSFERS IN****1581 Tsfr From Education, Dept of**

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| Description                                 | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                        | 1,146,200           | 56,164             | 1,202,364                     | -               | 1,202,364                     |
| <b>TOTAL REVENUES</b>                       |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 2,873,887           | (400,690)          | 2,473,197                     | -               | 2,473,197                     |
| 3200 Other Funds Non-Ltd                    | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                        | 4,660,119           | 140,567            | 4,800,686                     | -               | 4,800,686                     |
| 6400 Federal Funds Ltd                      | -                   | 11,378             | 11,378                        | -               | 11,378                        |
| <b>TOTAL REVENUES</b>                       | <b>\$8,134,006</b>  | <b>(\$248,745)</b> | <b>\$7,885,261</b>            | <b>-</b>        | <b>\$7,885,261</b>            |
| <b>AVAILABLE REVENUES</b>                   |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 2,873,887           | (400,690)          | 2,473,197                     | -               | 2,473,197                     |
| 3200 Other Funds Non-Ltd                    | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                        | 4,978,035           | 140,567            | 5,118,602                     | -               | 5,118,602                     |
| 6400 Federal Funds Ltd                      | -                   | 11,378             | 11,378                        | -               | 11,378                        |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$8,451,922</b>  | <b>(\$248,745)</b> | <b>\$8,203,177</b>            | <b>-</b>        | <b>\$8,203,177</b>            |
| <b>EXPENDITURES</b>                         |                     |                    |                               |                 |                               |
| <b>PERSONAL SERVICES</b>                    |                     |                    |                               |                 |                               |
| <b>SALARIES &amp; WAGES</b>                 |                     |                    |                               |                 |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 1,624,933           | (23,365)           | 1,601,568                     | -               | 1,601,568                     |
| 3400 Other Funds Ltd                        | 2,001,782           | 14,345             | 2,016,127                     | -               | 2,016,127                     |
| 6400 Federal Funds Ltd                      | -                   | 7,172              | 7,172                         | -               | 7,172                         |
| All Funds                                   | 3,626,715           | (1,848)            | 3,624,867                     | -               | 3,624,867                     |
| <b>OTHER PAYROLL EXPENSES</b>               |                     |                    |                               |                 |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>      |                     |                    |                               |                 |                               |



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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                               | 490                 | (12)               | 478                           | -               | 478                           |
| 3400 Other Funds Ltd                            | 614                 | 8                  | 622                           | -               | 622                           |
| 6400 Federal Funds Ltd                          | -                   | 4                  | 4                             | -               | 4                             |
| All Funds                                       | 1,104               | -                  | 1,104                         | -               | 1,104                         |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 401,684             | (5,776)            | 395,908                       | -               | 395,908                       |
| 3400 Other Funds Ltd                            | 494,843             | 3,546              | 498,389                       | -               | 498,389                       |
| 6400 Federal Funds Ltd                          | -                   | 1,773              | 1,773                         | -               | 1,773                         |
| All Funds                                       | 896,527             | (457)              | 896,070                       | -               | 896,070                       |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 122,195             | (1,787)            | 120,408                       | -               | 120,408                       |
| 3400 Other Funds Ltd                            | 151,022             | 1,097              | 152,119                       | -               | 152,119                       |
| 6400 Federal Funds Ltd                          | -                   | 549                | 549                           | -               | 549                           |
| All Funds                                       | 273,217             | (141)              | 273,076                       | -               | 273,076                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 6,364               | (93)               | 6,271                         | -               | 6,271                         |
| 3400 Other Funds Ltd                            | 7,872               | 57                 | 7,929                         | -               | 7,929                         |
| 6400 Federal Funds Ltd                          | -                   | 29                 | 29                            | -               | 29                            |
| All Funds                                       | 14,236              | (7)                | 14,229                        | -               | 14,229                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 236                 | (6)                | 230                           | -               | 230                           |
| 3400 Other Funds Ltd                            | 296                 | 4                  | 300                           | -               | 300                           |
| 6400 Federal Funds Ltd                          | -                   | 2                  | 2                             | -               | 2                             |

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| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                           | 532                 | -                  | 532                           | -               | 532                           |
| <b>3260 Mass Transit Tax</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 9,307               | 443                | 9,750                         | -               | 9,750                         |
| 3400 Other Funds Ltd                | 10,551              | 1,460              | 12,011                        | -               | 12,011                        |
| All Funds                           | 19,858              | 1,903              | 21,761                        | -               | 21,761                        |
| <b>3270 Flexible Benefits</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 274,160             | (6,624)            | 267,536                       | -               | 267,536                       |
| 3400 Other Funds Ltd                | 344,080             | 4,416              | 348,496                       | -               | 348,496                       |
| 6400 Federal Funds Ltd              | -                   | 2,208              | 2,208                         | -               | 2,208                         |
| All Funds                           | 618,240             | -                  | 618,240                       | -               | 618,240                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 814,436             | (13,855)           | 800,581                       | -               | 800,581                       |
| 3400 Other Funds Ltd                | 1,009,278           | 10,588             | 1,019,866                     | -               | 1,019,866                     |
| 6400 Federal Funds Ltd              | -                   | 4,565              | 4,565                         | -               | 4,565                         |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,823,714</b>  | <b>\$1,298</b>     | <b>\$1,825,012</b>            | <b>-</b>        | <b>\$1,825,012</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                    |                               |                 |                               |
| <b>3455 Vacancy Savings</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                   | (77,558)            | (2,521)            | (80,079)                      | -               | (80,079)                      |
| 3400 Other Funds Ltd                | (87,923)            | (12,883)           | (100,806)                     | -               | (100,806)                     |
| 6400 Federal Funds Ltd              | -                   | (359)              | (359)                         | -               | (359)                         |
| All Funds                           | (165,481)           | (15,763)           | (181,244)                     | -               | (181,244)                     |
| <b>TOTAL PERSONAL SERVICES</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 2,361,811           | (39,741)           | 2,322,070                     | -               | 2,322,070                     |

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|---------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd            | 2,923,137           | 12,050             | 2,935,187                     | -               | 2,935,187                     |
| 6400 Federal Funds Ltd          | -                   | 11,378             | 11,378                        | -               | 11,378                        |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$5,284,948</b>  | <b>(\$16,313)</b>  | <b>\$5,268,635</b>            | <b>-</b>        | <b>\$5,268,635</b>            |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                    |                               |                 |                               |
| <b>4100 Instate Travel</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund               | 6,669               | (673)              | 5,996                         | -               | 5,996                         |
| 3400 Other Funds Ltd            | 2,308               | 10,113             | 12,421                        | -               | 12,421                        |
| All Funds                       | 8,977               | 9,440              | 18,417                        | -               | 18,417                        |
| <b>4125 Out of State Travel</b> |                     |                    |                               |                 |                               |
| 8000 General Fund               | 4,134               | 203                | 4,337                         | -               | 4,337                         |
| 3400 Other Funds Ltd            | 6,704               | 3,829              | 10,533                        | -               | 10,533                        |
| All Funds                       | 10,838              | 4,032              | 14,870                        | -               | 14,870                        |
| <b>4150 Employee Training</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund               | 6,050               | (1,704)            | 4,346                         | -               | 4,346                         |
| 3400 Other Funds Ltd            | 18,524              | 8,907              | 27,431                        | -               | 27,431                        |
| All Funds                       | 24,574              | 7,203              | 31,777                        | -               | 31,777                        |
| <b>4175 Office Expenses</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund               | 5,127               | (1,749)            | 3,378                         | -               | 3,378                         |
| 3400 Other Funds Ltd            | 24,474              | 7,198              | 31,672                        | -               | 31,672                        |
| All Funds                       | 29,601              | 5,449              | 35,050                        | -               | 35,050                        |
| <b>4200 Telecommunications</b>  |                     |                    |                               |                 |                               |
| 8000 General Fund               | 5,231               | (5,231)            | -                             | -               | -                             |
| 3400 Other Funds Ltd            | 25,025              | (25,025)           | -                             | -               | -                             |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                              | 30,256              | (30,256)           | -                             | -               | -                             |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 332,868             | (332,868)          | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 32,720              | (32,720)           | -                             | -               | -                             |
| All Funds                              | 365,588             | (365,588)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 3,151               | (3,151)            | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 30,829              | (30,829)           | -                             | -               | -                             |
| All Funds                              | 33,980              | (33,980)           | -                             | -               | -                             |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 893                 | 44                 | 937                           | -               | 937                           |
| 3400 Other Funds Ltd                   | 3,098               | 2,151              | 5,249                         | -               | 5,249                         |
| All Funds                              | 3,991               | 2,195              | 6,186                         | -               | 6,186                         |
| <b>4300 Professional Services</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 52,193              | 1,854              | 54,047                        | -               | 54,047                        |
| 3400 Other Funds Ltd                   | 478,645             | 117,303            | 595,948                       | -               | 595,948                       |
| All Funds                              | 530,838             | 119,157            | 649,995                       | -               | 649,995                       |
| <b>4315 IT Professional Services</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 26,784              | (509)              | 26,275                        | -               | 26,275                        |
| 3400 Other Funds Ltd                   | -                   | 3,000              | 3,000                         | -               | 3,000                         |
| All Funds                              | 26,784              | 2,491              | 29,275                        | -               | 29,275                        |
| <b>4325 Attorney General</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 6,460               | 15,963             | 22,423                        | -               | 22,423                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
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Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                         | 10,718              | 21,008             | 31,726                        | -               | 31,726                        |
| All Funds                                    | 17,178              | 36,971             | 54,149                        | -               | 54,149                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 1,112               | 54                 | 1,166                         | -               | 1,166                         |
| 3400 Other Funds Ltd                         | 4,342               | 4,213              | 8,555                         | -               | 8,555                         |
| All Funds                                    | 5,454               | 4,267              | 9,721                         | -               | 9,721                         |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 36,781              | (18,818)           | 17,963                        | -               | 17,963                        |
| 3400 Other Funds Ltd                         | 3,193               | 22,777             | 25,970                        | -               | 25,970                        |
| All Funds                                    | 39,974              | 3,959              | 43,933                        | -               | 43,933                        |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 8,170               | (8,170)            | -                             | -               | -                             |
| 3400 Other Funds Ltd                         | 87,903              | (87,903)           | -                             | -               | -                             |
| All Funds                                    | 96,073              | (96,073)           | -                             | -               | -                             |
| <b>4575 Agency Program Related S and S</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 168                 | 8                  | 176                           | -               | 176                           |
| 3200 Other Funds Non-Ltd                     | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                         | 94,617              | 9,636              | 104,253                       | -               | 104,253                       |
| All Funds                                    | 694,785             | 9,644              | 704,429                       | -               | 704,429                       |
| <b>4650 Other Services and Supplies</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 176                 | 9                  | 185                           | -               | 185                           |
| 3400 Other Funds Ltd                         | 11,386              | 15,558             | 26,944                        | -               | 26,944                        |
| All Funds                                    | 11,562              | 15,567             | 27,129                        | -               | 27,129                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-203-00-00-00000****Academic Policy and Authorization**

| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4700 Expendable Prop 250 - 5000</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 13,038              | (5,361)            | 7,677                         | -               | 7,677                         |
| 3400 Other Funds Ltd                       | 74,212              | 9,637              | 83,849                        | -               | 83,849                        |
| All Funds                                  | 87,250              | 4,276              | 91,526                        | -               | 91,526                        |
| <b>4715 IT Expendable Property</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 3,071               | (850)              | 2,221                         | -               | 2,221                         |
| 3400 Other Funds Ltd                       | -                   | 13,500             | 13,500                        | -               | 13,500                        |
| All Funds                                  | 3,071               | 12,650             | 15,721                        | -               | 15,721                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 512,076             | (360,949)          | 151,127                       | -               | 151,127                       |
| 3200 Other Funds Non-Ltd                   | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                       | 908,698             | 72,353             | 981,051                       | -               | 981,051                       |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$2,020,774</b>  | <b>(\$288,596)</b> | <b>\$1,732,178</b>            | <b>-</b>        | <b>\$1,732,178</b>            |
| <b>SPECIAL PAYMENTS</b>                    |                     |                    |                               |                 |                               |
| <b>6048 Spc Pmt to Public Universities</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 1,146,200           | 56,164             | 1,202,364                     | -               | 1,202,364                     |
| <b>TOTAL EXPENDITURES</b>                  |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 2,873,887           | (400,690)          | 2,473,197                     | -               | 2,473,197                     |
| 3200 Other Funds Non-Ltd                   | 600,000             | -                  | 600,000                       | -               | 600,000                       |
| 3400 Other Funds Ltd                       | 4,978,035           | 140,567            | 5,118,602                     | -               | 5,118,602                     |
| 6400 Federal Funds Ltd                     | -                   | 11,378             | 11,378                        | -               | 11,378                        |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$8,451,922</b>  | <b>(\$248,745)</b> | <b>\$8,203,177</b>            | <b>-</b>        | <b>\$8,203,177</b>            |
| <b>AUTHORIZED POSITIONS</b>                |                     |                    |                               |                 |                               |

Higher Education Coordinating Commission

Agency Number: 52500

Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-203-00-00-00000

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| Description                      | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8150 Class/Unclass Positions     | 16                  | -                  | 16                            | -               | 16                            |
| AUTHORIZED FTE                   |                     |                    |                               |                 |                               |
| 8250 Class/Unclass FTE Positions | 13.92               | -                  | 13.92                         | -               | 13.92                         |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |           |   |           |
|-------------------|-----------|-----------|-----------|---|-----------|
| 8000 General Fund | 2,552,981 | (155,409) | 2,397,572 | - | 2,397,572 |
|-------------------|-----------|-----------|-----------|---|-----------|

**AVAILABLE REVENUES**

|                   |           |           |           |   |           |
|-------------------|-----------|-----------|-----------|---|-----------|
| 8000 General Fund | 2,552,981 | (155,409) | 2,397,572 | - | 2,397,572 |
|-------------------|-----------|-----------|-----------|---|-----------|

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                   |           |   |           |   |           |
|-------------------|-----------|---|-----------|---|-----------|
| 8000 General Fund | 1,432,128 | - | 1,432,128 | - | 1,432,128 |
|-------------------|-----------|---|-----------|---|-----------|

**3190 All Other Differential**

|                   |     |    |     |   |     |
|-------------------|-----|----|-----|---|-----|
| 8000 General Fund | 778 | 38 | 816 | - | 816 |
|-------------------|-----|----|-----|---|-----|

**TOTAL SALARIES & WAGES**

|                   |           |    |           |   |           |
|-------------------|-----------|----|-----------|---|-----------|
| 8000 General Fund | 1,432,906 | 38 | 1,432,944 | - | 1,432,944 |
|-------------------|-----------|----|-----------|---|-----------|

**OTHER PAYROLL EXPENSES****3210 Empl. Rel. Bd. Assessments**

|                   |     |   |     |   |     |
|-------------------|-----|---|-----|---|-----|
| 8000 General Fund | 395 | - | 395 | - | 395 |
|-------------------|-----|---|-----|---|-----|

**3220 Public Employees' Retire Cont**

|                   |         |   |         |   |         |
|-------------------|---------|---|---------|---|---------|
| 8000 General Fund | 354,215 | 9 | 354,224 | - | 354,224 |
|-------------------|---------|---|---------|---|---------|

**3230 Social Security Taxes**

|                   |         |   |         |   |         |
|-------------------|---------|---|---------|---|---------|
| 8000 General Fund | 105,391 | 3 | 105,394 | - | 105,394 |
|-------------------|---------|---|---------|---|---------|

**3241 Paid Family Medical Leave Insurance**



**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
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| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                        | 5,458               | -                  | 5,458                         | -               | 5,458                         |
| <b>3250 Worker's Comp. Assess. (WCD)</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 190                 | -                  | 190                           | -               | 190                           |
| <b>3260 Mass Transit Tax</b>             |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 7,806               | 792                | 8,598                         | -               | 8,598                         |
| <b>3270 Flexible Benefits</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 220,800             | -                  | 220,800                       | -               | 220,800                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 694,255             | 804                | 695,059                       | -               | 695,059                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>           |                     |                    |                               |                 |                               |
| <b>3455 Vacancy Savings</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                        | (65,050)            | (6,597)            | (71,647)                      | -               | (71,647)                      |
| <b>TOTAL PERSONAL SERVICES</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 2,062,111           | (5,755)            | 2,056,356                     | -               | 2,056,356                     |
| <b>SERVICES &amp; SUPPLIES</b>           |                     |                    |                               |                 |                               |
| <b>4100 Instate Travel</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 9,593               | 470                | 10,063                        | -               | 10,063                        |
| <b>4125 Out of State Travel</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 5,038               | 247                | 5,285                         | -               | 5,285                         |
| <b>4150 Employee Training</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 14,555              | 713                | 15,268                        | -               | 15,268                        |
| <b>4175 Office Expenses</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 9,987               | 489                | 10,476                        | -               | 10,476                        |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
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Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4200 Telecommunications</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 8,876               | (8,876)            | -                             | -               | -                             |
| <b>4225 State Gov. Service Charges</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 119,996             | (119,996)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>                  |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 4,731               | (4,731)            | -                             | -               | -                             |
| <b>4275 Publicity and Publications</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 2,106               | 103                | 2,209                         | -               | 2,209                         |
| <b>4300 Professional Services</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 63,610              | 5,916              | 69,526                        | -               | 69,526                        |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 26,784              | 2,491              | 29,275                        | -               | 29,275                        |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 6,460               | 601                | 7,061                         | -               | 7,061                         |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 2,083               | 102                | 2,185                         | -               | 2,185                         |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 47,869              | 2,346              | 50,215                        | -               | 50,215                        |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 36,052              | (36,052)           | -                             | -               | -                             |
| <b>4575 Agency Program Related S and S</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 169                 | 8                  | 177                           | -               | 177                           |
| <b>4650 Other Services and Supplies</b>      |                     |                    |                               |                 |                               |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-204-00-00-00000****Post-Secondary Finance and Capital**

| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                      | 115,990             | 5,684              | 121,674                       | -               | 121,674                       |
| <b>4700 Expendable Prop 250 - 5000</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 13,229              | 648                | 13,877                        | -               | 13,877                        |
| <b>4715 IT Expendable Property</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 3,742               | 183                | 3,925                         | -               | 3,925                         |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 490,870             | (149,654)          | 341,216                       | -               | 341,216                       |
| <b>TOTAL EXPENDITURES</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 2,552,981           | (155,409)          | 2,397,572                     | -               | 2,397,572                     |
| <b>AUTHORIZED POSITIONS</b>            |                     |                    |                               |                 |                               |
| 8150 Class/Unclass Positions           | 5                   | -                  | 5                             | -               | 5                             |
| <b>AUTHORIZED FTE</b>                  |                     |                    |                               |                 |                               |
| 8250 Class/Unclass FTE Positions       | 5.00                | -                  | 5.00                          | -               | 5.00                          |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium  
Community Colleges****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-205-00-00-00000**

| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                    |                               |                 |                               |
| <b>0025 Beginning Balance</b>            |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 30,844              | -                  | 30,844                        | -               | 30,844                        |
| <b>REVENUE CATEGORIES</b>                |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 18,808,930          | 958,233            | 19,767,163                    | -               | 19,767,163                    |
| <b>DONATIONS AND CONTRIBUTIONS</b>       |                     |                    |                               |                 |                               |
| <b>0910 Grants (Non-Fed)</b>             |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 640,135             | -                  | 640,135                       | -               | 640,135                       |
| <b>OTHER</b>                             |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>               |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 3,736,664           | 74,467             | 3,811,131                     | -               | 3,811,131                     |
| <b>FEDERAL FUNDS REVENUE</b>             |                     |                    |                               |                 |                               |
| <b>0995 Federal Funds</b>                |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                   | 14,328,840          | 1,169,228          | 15,498,068                    | -               | 15,498,068                    |
| <b>TRANSFERS IN</b>                      |                     |                    |                               |                 |                               |
| <b>1581 Tsfr From Education, Dept of</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 2,930,144           | 143,577            | 3,073,721                     | -               | 3,073,721                     |
| <b>TOTAL REVENUES</b>                    |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 18,808,930          | 958,233            | 19,767,163                    | -               | 19,767,163                    |
| 3400 Other Funds Ltd                     | 7,306,943           | 218,044            | 7,524,987                     | -               | 7,524,987                     |
| 6400 Federal Funds Ltd                   | 14,328,840          | 1,169,228          | 15,498,068                    | -               | 15,498,068                    |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-205-00-00-00000****Community Colleges**

| Description                                 | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL REVENUES</b>                       | <b>\$40,444,713</b> | <b>\$2,345,505</b> | <b>\$42,790,218</b>           | <b>-</b>        | <b>\$42,790,218</b>           |
| <b>AVAILABLE REVENUES</b>                   |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 18,808,930          | 958,233            | 19,767,163                    | -               | 19,767,163                    |
| 3400 Other Funds Ltd                        | 7,337,787           | 218,044            | 7,555,831                     | -               | 7,555,831                     |
| 6400 Federal Funds Ltd                      | 14,328,840          | 1,169,228          | 15,498,068                    | -               | 15,498,068                    |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$40,475,557</b> | <b>\$2,345,505</b> | <b>\$42,821,062</b>           | <b>-</b>        | <b>\$42,821,062</b>           |
| <b>EXPENDITURES</b>                         |                     |                    |                               |                 |                               |
| <b>PERSONAL SERVICES</b>                    |                     |                    |                               |                 |                               |
| <b>SALARIES &amp; WAGES</b>                 |                     |                    |                               |                 |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 1,269,315           | 23,365             | 1,292,680                     | -               | 1,292,680                     |
| 3400 Other Funds Ltd                        | 2,386,978           | (14,345)           | 2,372,633                     | -               | 2,372,633                     |
| 6400 Federal Funds Ltd                      | 1,030,036           | (7,172)            | 1,022,864                     | -               | 1,022,864                     |
| All Funds                                   | 4,686,329           | 1,848              | 4,688,177                     | -               | 4,688,177                     |
| <b>3190 All Other Differential</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 6,128               | 300                | 6,428                         | -               | 6,428                         |
| 3400 Other Funds Ltd                        | 2,955               | 145                | 3,100                         | -               | 3,100                         |
| All Funds                                   | 9,083               | 445                | 9,528                         | -               | 9,528                         |
| <b>TOTAL SALARIES &amp; WAGES</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 1,275,443           | 23,665             | 1,299,108                     | -               | 1,299,108                     |
| 3400 Other Funds Ltd                        | 2,389,933           | (14,200)           | 2,375,733                     | -               | 2,375,733                     |
| 6400 Federal Funds Ltd                      | 1,030,036           | (7,172)            | 1,022,864                     | -               | 1,022,864                     |
| <b>TOTAL SALARIES &amp; WAGES</b>           | <b>\$4,695,412</b>  | <b>\$2,293</b>     | <b>\$4,697,705</b>            | <b>-</b>        | <b>\$4,697,705</b>            |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>OTHER PAYROLL EXPENSES</b>                   |                     |                    |                               |                 |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 393                 | 12                 | 405                           | -               | 405                           |
| 3400 Other Funds Ltd                            | 737                 | (8)                | 729                           | -               | 729                           |
| 6400 Federal Funds Ltd                          | 348                 | (4)                | 344                           | -               | 344                           |
| All Funds                                       | 1,478               | -                  | 1,478                         | -               | 1,478                         |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 315,290             | 5,850              | 321,140                       | -               | 321,140                       |
| 3400 Other Funds Ltd                            | 590,790             | (3,510)            | 587,280                       | -               | 587,280                       |
| 6400 Federal Funds Ltd                          | 254,626             | (1,773)            | 252,853                       | -               | 252,853                       |
| All Funds                                       | 1,160,706           | 567                | 1,161,273                     | -               | 1,161,273                     |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 94,192              | 1,810              | 96,002                        | -               | 96,002                        |
| 3400 Other Funds Ltd                            | 182,410             | (1,086)            | 181,324                       | -               | 181,324                       |
| 6400 Federal Funds Ltd                          | 78,376              | (549)              | 77,827                        | -               | 77,827                        |
| All Funds                                       | 354,978             | 175                | 355,153                       | -               | 355,153                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 4,885               | 94                 | 4,979                         | -               | 4,979                         |
| 3400 Other Funds Ltd                            | 9,534               | (56)               | 9,478                         | -               | 9,478                         |
| 6400 Federal Funds Ltd                          | 4,094               | (29)               | 4,065                         | -               | 4,065                         |
| All Funds                                       | 18,513              | 9                  | 18,522                        | -               | 18,522                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 187                 | 6                  | 193                           | -               | 193                           |

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| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                | 355                 | (4)                | 351                           | -               | 351                           |
| 6400 Federal Funds Ltd              | 168                 | (2)                | 166                           | -               | 166                           |
| All Funds                           | 710                 | -                  | 710                           | -               | 710                           |
| <b>3260 Mass Transit Tax</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 10,121              | (2,467)            | 7,654                         | -               | 7,654                         |
| 3400 Other Funds Ltd                | 13,007              | 1,333              | 14,340                        | -               | 14,340                        |
| All Funds                           | 23,128              | (1,134)            | 21,994                        | -               | 21,994                        |
| <b>3270 Flexible Benefits</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 218,592             | 6,624              | 225,216                       | -               | 225,216                       |
| 3400 Other Funds Ltd                | 413,264             | (4,416)            | 408,848                       | -               | 408,848                       |
| 6400 Federal Funds Ltd              | 194,304             | (2,208)            | 192,096                       | -               | 192,096                       |
| All Funds                           | 826,160             | -                  | 826,160                       | -               | 826,160                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 643,660             | 11,929             | 655,589                       | -               | 655,589                       |
| 3400 Other Funds Ltd                | 1,210,097           | (7,747)            | 1,202,350                     | -               | 1,202,350                     |
| 6400 Federal Funds Ltd              | 531,916             | (4,565)            | 527,351                       | -               | 527,351                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,385,673</b>  | <b>(\$383)</b>     | <b>\$2,385,290</b>            | <b>-</b>        | <b>\$2,385,290</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                    |                               |                 |                               |
| <b>3455 Vacancy Savings</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                   | (84,333)            | 19,378             | (64,955)                      | -               | (64,955)                      |
| 3400 Other Funds Ltd                | (108,378)           | (10,409)           | (118,787)                     | -               | (118,787)                     |
| 6400 Federal Funds Ltd              | (49,087)            | (2,056)            | (51,143)                      | -               | (51,143)                      |
| All Funds                           | (241,798)           | 6,913              | (234,885)                     | -               | (234,885)                     |

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| Description                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL PERSONAL SERVICES</b>  |                     |                    |                               |                 |                               |
| 8000 General Fund               | 1,834,770           | 54,972             | 1,889,742                     | -               | 1,889,742                     |
| 3400 Other Funds Ltd            | 3,491,652           | (32,356)           | 3,459,296                     | -               | 3,459,296                     |
| 6400 Federal Funds Ltd          | 1,512,865           | (13,793)           | 1,499,072                     | -               | 1,499,072                     |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$6,839,287</b>  | <b>\$8,823</b>     | <b>\$6,848,110</b>            | <b>-</b>        | <b>\$6,848,110</b>            |
| <b>SERVICES &amp; SUPPLIES</b>  |                     |                    |                               |                 |                               |
| <b>4100 Instate Travel</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund               | 23,308              | 1,142              | 24,450                        | -               | 24,450                        |
| 3400 Other Funds Ltd            | 187,029             | 9,165              | 196,194                       | -               | 196,194                       |
| 6400 Federal Funds Ltd          | 23,012              | 1,128              | 24,140                        | -               | 24,140                        |
| All Funds                       | 233,349             | 11,435             | 244,784                       | -               | 244,784                       |
| <b>4125 Out of State Travel</b> |                     |                    |                               |                 |                               |
| 8000 General Fund               | 21,082              | 1,033              | 22,115                        | -               | 22,115                        |
| 3400 Other Funds Ltd            | 47,483              | 2,326              | 49,809                        | -               | 49,809                        |
| 6400 Federal Funds Ltd          | 31,896              | 1,563              | 33,459                        | -               | 33,459                        |
| All Funds                       | 100,461             | 4,922              | 105,383                       | -               | 105,383                       |
| <b>4150 Employee Training</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund               | 30,337              | 1,487              | 31,824                        | -               | 31,824                        |
| 3400 Other Funds Ltd            | 59,403              | 2,911              | 62,314                        | -               | 62,314                        |
| 6400 Federal Funds Ltd          | 12,131              | 594                | 12,725                        | -               | 12,725                        |
| All Funds                       | 101,871             | 4,992              | 106,863                       | -               | 106,863                       |
| <b>4175 Office Expenses</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund               | 47,219              | 2,314              | 49,533                        | -               | 49,533                        |



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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                   | 117,001             | 5,733              | 122,734                       | -               | 122,734                       |
| 6400 Federal Funds Ltd                 | 25,702              | 1,259              | 26,961                        | -               | 26,961                        |
| All Funds                              | 189,922             | 9,306              | 199,228                       | -               | 199,228                       |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 51,189              | (51,189)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 39,655              | 1,943              | 41,598                        | -               | 41,598                        |
| 6400 Federal Funds Ltd                 | 18,856              | 924                | 19,780                        | -               | 19,780                        |
| All Funds                              | 109,700             | (48,322)           | 61,378                        | -               | 61,378                        |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 448,784             | (448,784)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 5,254               | (5,254)            | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 3,722               | 182                | 3,904                         | -               | 3,904                         |
| 6400 Federal Funds Ltd                 | 705                 | 35                 | 740                           | -               | 740                           |
| All Funds                              | 9,681               | (5,037)            | 4,644                         | -               | 4,644                         |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 8,414               | 412                | 8,826                         | -               | 8,826                         |
| 3400 Other Funds Ltd                   | 47,573              | 2,331              | 49,904                        | -               | 49,904                        |
| 6400 Federal Funds Ltd                 | 3,456               | 169                | 3,625                         | -               | 3,625                         |
| All Funds                              | 59,443              | 2,912              | 62,355                        | -               | 62,355                        |
| <b>4300 Professional Services</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 464,023             | 43,154             | 507,177                       | -               | 507,177                       |
| 3400 Other Funds Ltd                   | 768,338             | 71,455             | 839,793                       | -               | 839,793                       |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 6400 Federal Funds Ltd                       | 789,460             | 73,420             | 862,880                       | -               | 862,880                       |
| All Funds                                    | 2,021,821           | 188,029            | 2,209,850                     | -               | 2,209,850                     |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 493                 | 46                 | 539                           | -               | 539                           |
| 3400 Other Funds Ltd                         | 147,694             | 13,736             | 161,430                       | -               | 161,430                       |
| 6400 Federal Funds Ltd                       | 58,251              | 5,417              | 63,668                        | -               | 63,668                        |
| All Funds                                    | 206,438             | 19,199             | 225,637                       | -               | 225,637                       |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 48,180              | 4,481              | 52,661                        | -               | 52,661                        |
| 3400 Other Funds Ltd                         | 34,937              | 3,250              | 38,187                        | -               | 38,187                        |
| 6400 Federal Funds Ltd                       | 8,523               | 793                | 9,316                         | -               | 9,316                         |
| All Funds                                    | 91,640              | 8,524              | 100,164                       | -               | 100,164                       |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 3,575               | 175                | 3,750                         | -               | 3,750                         |
| 3400 Other Funds Ltd                         | 7,442               | 365                | 7,807                         | -               | 7,807                         |
| 6400 Federal Funds Ltd                       | 306                 | 15                 | 321                           | -               | 321                           |
| All Funds                                    | 11,323              | 555                | 11,878                        | -               | 11,878                        |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 12,490              | 612                | 13,102                        | -               | 13,102                        |
| 3400 Other Funds Ltd                         | 19,530              | 957                | 20,487                        | -               | 20,487                        |
| 6400 Federal Funds Ltd                       | 20,701              | 1,014              | 21,715                        | -               | 21,715                        |
| All Funds                                    | 52,721              | 2,583              | 55,304                        | -               | 55,304                        |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |

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| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                          | 50,855              | (50,855)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                       | 68,629              | 3,362              | 71,991                        | -               | 71,991                        |
| 6400 Federal Funds Ltd                     | 46,090              | 2,258              | 48,348                        | -               | 48,348                        |
| All Funds                                  | 165,574             | (45,235)           | 120,339                       | -               | 120,339                       |
| <b>4575 Agency Program Related S and S</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 6,044               | 296                | 6,340                         | -               | 6,340                         |
| 3400 Other Funds Ltd                       | 8,917               | 437                | 9,354                         | -               | 9,354                         |
| 6400 Federal Funds Ltd                     | 13,198              | 647                | 13,845                        | -               | 13,845                        |
| All Funds                                  | 28,159              | 1,380              | 29,539                        | -               | 29,539                        |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 1,357,506           | 888,457            | 2,245,963                     | -               | 2,245,963                     |
| 3400 Other Funds Ltd                       | 133,663             | 6,550              | 140,213                       | -               | 140,213                       |
| All Funds                                  | 1,491,169           | 895,007            | 2,386,176                     | -               | 2,386,176                     |
| <b>4700 Expendable Prop 250 - 5000</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 20,010              | 980                | 20,990                        | -               | 20,990                        |
| 3400 Other Funds Ltd                       | 22,716              | 1,113              | 23,829                        | -               | 23,829                        |
| All Funds                                  | 42,726              | 2,093              | 44,819                        | -               | 44,819                        |
| <b>4715 IT Expendable Property</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 4,951               | 243                | 5,194                         | -               | 5,194                         |
| 3400 Other Funds Ltd                       | 26,050              | 1,276              | 27,326                        | -               | 27,326                        |
| 6400 Federal Funds Ltd                     | 5,442               | 267                | 5,709                         | -               | 5,709                         |
| All Funds                                  | 36,443              | 1,786              | 38,229                        | -               | 38,229                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                     |                    |                               |                 |                               |

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| Description                                 | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 8000 General Fund                           | 2,603,714           | 388,750            | 2,992,464                     | -               | 2,992,464                     |
| 3400 Other Funds Ltd                        | 1,739,782           | 127,092            | 1,866,874                     | -               | 1,866,874                     |
| 6400 Federal Funds Ltd                      | 1,057,729           | 89,503             | 1,147,232                     | -               | 1,147,232                     |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>        | <b>\$5,401,225</b>  | <b>\$605,345</b>   | <b>\$6,006,570</b>            | -               | <b>\$6,006,570</b>            |
| <b>SPECIAL PAYMENTS</b>                     |                     |                    |                               |                 |                               |
| <b>6030 Dist to Non-Gov Units</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 2,068,966           | 192,414            | 2,261,380                     | -               | 2,261,380                     |
| 3400 Other Funds Ltd                        | 424,337             | 39,464             | 463,801                       | -               | 463,801                       |
| 6400 Federal Funds Ltd                      | 183,900             | 17,103             | 201,003                       | -               | 201,003                       |
| All Funds                                   | 2,677,203           | 248,981            | 2,926,184                     | -               | 2,926,184                     |
| <b>6045 Dist to Comm College Districts</b>  |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 388,373             | 36,118             | 424,491                       | -               | 424,491                       |
| 3400 Other Funds Ltd                        | 901,544             | 83,844             | 985,388                       | -               | 985,388                       |
| 6400 Federal Funds Ltd                      | 11,376,332          | 1,057,999          | 12,434,331                    | -               | 12,434,331                    |
| All Funds                                   | 12,666,249          | 1,177,961          | 13,844,210                    | -               | 13,844,210                    |
| <b>6048 Spc Pmt to Public Universities</b>  |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 388,373             | 36,118             | 424,491                       | -               | 424,491                       |
| <b>6085 Other Special Payments</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 10,772,731          | 1,001,864          | 11,774,595                    | -               | 11,774,595                    |
| <b>6291 Spc Pmt to Corrections, Dept of</b> |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                      | 198,014             | 18,416             | 216,430                       | -               | 216,430                       |
| <b>6581 Spc Pmt to Education, Dept of</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                           | 752,003             | (752,003)          | -                             | -               | -                             |

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| Description                      | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL SPECIAL PAYMENTS</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                | 14,370,446          | 514,511            | 14,884,957                    | -               | 14,884,957                    |
| 3400 Other Funds Ltd             | 1,325,881           | 123,308            | 1,449,189                     | -               | 1,449,189                     |
| 6400 Federal Funds Ltd           | 11,758,246          | 1,093,518          | 12,851,764                    | -               | 12,851,764                    |
| <b>TOTAL SPECIAL PAYMENTS</b>    | <b>\$27,454,573</b> | <b>\$1,731,337</b> | <b>\$29,185,910</b>           | -               | <b>\$29,185,910</b>           |
| <b>TOTAL EXPENDITURES</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                | 18,808,930          | 958,233            | 19,767,163                    | -               | 19,767,163                    |
| 3400 Other Funds Ltd             | 6,557,315           | 218,044            | 6,775,359                     | -               | 6,775,359                     |
| 6400 Federal Funds Ltd           | 14,328,840          | 1,169,228          | 15,498,068                    | -               | 15,498,068                    |
| <b>TOTAL EXPENDITURES</b>        | <b>\$39,695,085</b> | <b>\$2,345,505</b> | <b>\$42,040,590</b>           | -               | <b>\$42,040,590</b>           |
| <b>ENDING BALANCE</b>            |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd             | 780,472             | -                  | 780,472                       | -               | 780,472                       |
| <b>AUTHORIZED POSITIONS</b>      |                     |                    |                               |                 |                               |
| 8150 Class/Unclass Positions     | 19                  | -                  | 19                            | -               | 19                            |
| <b>AUTHORIZED FTE</b>            |                     |                    |                               |                 |                               |
| 8250 Class/Unclass FTE Positions | 18.70               | -                  | 18.70                         | -               | 18.70                         |

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| Description                              | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>                 |                     |                    |                               |                 |                               |
| <b>0025 Beginning Balance</b>            |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 2,889,943           | -                  | 2,889,943                     | -               | 2,889,943                     |
| <b>0030 Beginning Balance Adjustment</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 10,000,000          | -                  | 10,000,000                    | -               | 10,000,000                    |
| <b>TOTAL BEGINNING BALANCE</b>           |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 12,889,943          | -                  | 12,889,943                    | -               | 12,889,943                    |
| <b>REVENUE CATEGORIES</b>                |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>        |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>   |                     |                    |                               |                 |                               |
| 8000 General Fund                        | 34,062,991          | (3,881,431)        | 30,181,560                    | (7,551,879)     | 22,629,681                    |
| <b>INTEREST EARNINGS</b>                 |                     |                    |                               |                 |                               |
| <b>0605 Interest Income</b>              |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 5,983               | 350,000            | 355,983                       | -               | 355,983                       |
| <b>DONATIONS AND CONTRIBUTIONS</b>       |                     |                    |                               |                 |                               |
| <b>0905 Donations</b>                    |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 175,000             | -                  | 175,000                       | -               | 175,000                       |
| <b>0910 Grants (Non-Fed)</b>             |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 609,527             | -                  | 609,527                       | -               | 609,527                       |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                     | 784,527             | -                  | 784,527                       | -               | 784,527                       |
| <b>OTHER</b>                             |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>               |                     |                    |                               |                 |                               |

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| Description                                 | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages        | 2027-29 Agency Request Budget |
|---------------------------------------------|----------------------|--------------------|-------------------------------|------------------------|-------------------------------|
| 3400 Other Funds Ltd                        | 4,116,372            | (8,382)            | 4,107,990                     | -                      | 4,107,990                     |
| <b>FEDERAL FUNDS REVENUE</b>                |                      |                    |                               |                        |                               |
| <b>0995 Federal Funds</b>                   |                      |                    |                               |                        |                               |
| 6200 Federal Funds Non-Ltd                  | 20,536,302           | -                  | 20,536,302                    | (20,536,302)           | -                             |
| 6400 Federal Funds Ltd                      | 128,158,897          | 11,044,759         | 139,203,656                   | (89,801,190)           | 49,402,466                    |
| All Funds                                   | 148,695,199          | 11,044,759         | 159,739,958                   | (110,337,492)          | 49,402,466                    |
| <b>TRANSFERS IN</b>                         |                      |                    |                               |                        |                               |
| <b>1060 Transfer from General Fund</b>      |                      |                    |                               |                        |                               |
| 3400 Other Funds Ltd                        | 13,994,243           | (4,163,535)        | 9,830,708                     | -                      | 9,830,708                     |
| <b>1150 Tsfr From Revenue, Dept of</b>      |                      |                    |                               |                        |                               |
| 3400 Other Funds Ltd                        | 1,842,164            | 6,196,736          | 8,038,900                     | -                      | 8,038,900                     |
| <b>TOTAL TRANSFERS IN</b>                   |                      |                    |                               |                        |                               |
| 3400 Other Funds Ltd                        | 15,836,407           | 2,033,201          | 17,869,608                    | -                      | 17,869,608                    |
| <b>TOTAL REVENUES</b>                       |                      |                    |                               |                        |                               |
| 8000 General Fund                           | 34,062,991           | (3,881,431)        | 30,181,560                    | (7,551,879)            | 22,629,681                    |
| 3400 Other Funds Ltd                        | 20,743,289           | 2,374,819          | 23,118,108                    | -                      | 23,118,108                    |
| 6200 Federal Funds Non-Ltd                  | 20,536,302           | -                  | 20,536,302                    | (20,536,302)           | -                             |
| 6400 Federal Funds Ltd                      | 128,158,897          | 11,044,759         | 139,203,656                   | (89,801,190)           | 49,402,466                    |
| <b>TOTAL REVENUES</b>                       | <b>\$203,501,479</b> | <b>\$9,538,147</b> | <b>\$213,039,626</b>          | <b>(\$117,889,371)</b> | <b>\$95,150,255</b>           |
| <b>TRANSFERS OUT</b>                        |                      |                    |                               |                        |                               |
| <b>2121 Tsfr To Governor, Office of the</b> |                      |                    |                               |                        |                               |
| 6400 Federal Funds Ltd                      | (208,147)            | 208,147            | -                             | -                      | -                             |
| <b>AVAILABLE REVENUES</b>                   |                      |                    |                               |                        |                               |

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| Description                     | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages        | 2027-29 Agency Request Budget |
|---------------------------------|----------------------|--------------------|-------------------------------|------------------------|-------------------------------|
| 8000 General Fund               | 34,062,991           | (3,881,431)        | 30,181,560                    | (7,551,879)            | 22,629,681                    |
| 3400 Other Funds Ltd            | 33,633,232           | 2,374,819          | 36,008,051                    | -                      | 36,008,051                    |
| 6200 Federal Funds Non-Ltd      | 20,536,302           | -                  | 20,536,302                    | (20,536,302)           | -                             |
| 6400 Federal Funds Ltd          | 127,950,750          | 11,252,906         | 139,203,656                   | (89,801,190)           | 49,402,466                    |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$216,183,275</b> | <b>\$9,746,294</b> | <b>\$225,929,569</b>          | <b>(\$117,889,371)</b> | <b>\$108,040,198</b>          |

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |           |          |           |             |           |
|------------------------|-----------|----------|-----------|-------------|-----------|
| 8000 General Fund      | 2,886,271 | 28,761   | 2,915,032 | 550,416     | 3,465,448 |
| 3400 Other Funds Ltd   | 425,263   | 965      | 426,228   | -           | 426,228   |
| 6400 Federal Funds Ltd | 4,318,526 | (29,726) | 4,288,800 | (3,776,904) | 511,896   |
| All Funds              | 7,630,060 | -        | 7,630,060 | (3,226,488) | 4,403,572 |

**3160 Temporary Appointments**

|                        |        |       |        |         |        |
|------------------------|--------|-------|--------|---------|--------|
| 8000 General Fund      | 74,854 | 3,668 | 78,522 | -       | 78,522 |
| 6400 Federal Funds Ltd | 5,947  | 293   | 6,240  | (4,306) | 1,934  |
| All Funds              | 80,801 | 3,961 | 84,762 | (4,306) | 80,456 |

**3170 Overtime Payments**

|                        |       |    |       |       |       |
|------------------------|-------|----|-------|-------|-------|
| 8000 General Fund      | 131   | 4  | 135   | -     | 135   |
| 3400 Other Funds Ltd   | 940   | 45 | 985   | -     | 985   |
| 6400 Federal Funds Ltd | 949   | 46 | 995   | (691) | 304   |
| All Funds              | 2,020 | 95 | 2,115 | (691) | 1,424 |

**3190 All Other Differential**



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| Description                               | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|-------------------------------------------|---------------------|--------------------|-------------------------------|----------------------|-------------------------------|
| 8000 General Fund                         | 377                 | 16                 | 393                           | -                    | 393                           |
| 3400 Other Funds Ltd                      | 21                  | -                  | 21                            | -                    | 21                            |
| All Funds                                 | 398                 | 16                 | 414                           | -                    | 414                           |
| <b>TOTAL SALARIES &amp; WAGES</b>         |                     |                    |                               |                      |                               |
| 8000 General Fund                         | 2,961,633           | 32,449             | 2,994,082                     | 550,416              | 3,544,498                     |
| 3400 Other Funds Ltd                      | 426,224             | 1,010              | 427,234                       | -                    | 427,234                       |
| 6400 Federal Funds Ltd                    | 4,325,422           | (29,387)           | 4,296,035                     | (3,781,901)          | 514,134                       |
| <b>TOTAL SALARIES &amp; WAGES</b>         | <b>\$7,713,279</b>  | <b>\$4,072</b>     | <b>\$7,717,351</b>            | <b>(\$3,231,485)</b> | <b>\$4,485,866</b>            |
| <b>OTHER PAYROLL EXPENSES</b>             |                     |                    |                               |                      |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>    |                     |                    |                               |                      |                               |
| 8000 General Fund                         | 955                 | (70)               | 885                           | 238                  | 1,123                         |
| 3400 Other Funds Ltd                      | 174                 | (2)                | 172                           | -                    | 172                           |
| 6400 Federal Funds Ltd                    | 1,348               | 71                 | 1,419                         | (1,310)              | 109                           |
| All Funds                                 | 2,477               | (1)                | 2,476                         | (1,072)              | 1,404                         |
| <b>3220 Public Employees' Retire Cont</b> |                     |                    |                               |                      |                               |
| 8000 General Fund                         | 713,614             | 7,110              | 720,724                       | 136,062              | 856,786                       |
| 3400 Other Funds Ltd                      | 105,361             | 250                | 105,611                       | -                    | 105,611                       |
| 6400 Federal Funds Ltd                    | 1,030,403           | (7,340)            | 1,023,063                     | (933,822)            | 89,241                        |
| All Funds                                 | 1,849,378           | 20                 | 1,849,398                     | (797,760)            | 1,051,638                     |
| <b>3230 Social Security Taxes</b>         |                     |                    |                               |                      |                               |
| 8000 General Fund                         | 226,572             | 2,482              | 229,054                       | 42,106               | 271,160                       |
| 3400 Other Funds Ltd                      | 32,606              | 77                 | 32,683                        | -                    | 32,683                        |
| 6400 Federal Funds Ltd                    | 330,902             | (2,244)            | 328,658                       | (289,316)            | 39,342                        |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                                       | 590,080             | 315                | 590,395                       | (247,210)       | 343,185                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 11,545              | 115                | 11,660                        | 2,202           | 13,862                        |
| 3400 Other Funds Ltd                            | 1,705               | 4                  | 1,709                         | -               | 1,709                         |
| 6400 Federal Funds Ltd                          | 16,674              | (121)              | 16,553                        | (15,109)        | 1,444                         |
| All Funds                                       | 29,924              | (2)                | 29,922                        | (12,907)        | 17,015                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 465                 | (37)               | 428                           | 114             | 542                           |
| 3400 Other Funds Ltd                            | 85                  | (1)                | 84                            | -               | 84                            |
| 6400 Federal Funds Ltd                          | 649                 | 32                 | 681                           | (622)           | 59                            |
| All Funds                                       | 1,199               | (6)                | 1,193                         | (508)           | 685                           |
| <b>3260 Mass Transit Tax</b>                    |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 16,101              | 1,691              | 17,792                        | 3,302           | 21,094                        |
| 3400 Other Funds Ltd                            | 11,389              | (8,831)            | 2,558                         | -               | 2,558                         |
| All Funds                                       | 27,490              | (7,140)            | 20,350                        | 3,302           | 23,652                        |
| <b>3270 Flexible Benefits</b>                   |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 535,992             | (38,078)           | 497,914                       | 131,735         | 629,649                       |
| 3400 Other Funds Ltd                            | 98,440              | (1,289)            | 97,151                        | -               | 97,151                        |
| 6400 Federal Funds Ltd                          | 752,928             | 39,367             | 792,295                       | (726,055)       | 66,240                        |
| All Funds                                       | 1,387,360           | -                  | 1,387,360                     | (594,320)       | 793,040                       |
| <b>3280 Other OPE</b>                           |                     |                    |                               |                 |                               |
| 8000 General Fund                               | -                   | -                  | -                             | 5               | 5                             |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             |                     |                    |                               |                 |                               |

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| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages      | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|----------------------|-------------------------------|
| 8000 General Fund                   | 1,505,244           | (26,787)           | 1,478,457                     | 315,764              | 1,794,221                     |
| 3400 Other Funds Ltd                | 249,760             | (9,792)            | 239,968                       | -                    | 239,968                       |
| 6400 Federal Funds Ltd              | 2,132,904           | 29,765             | 2,162,669                     | (1,966,234)          | 196,435                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$3,887,908</b>  | <b>(\$6,814)</b>   | <b>\$3,881,094</b>            | <b>(\$1,650,470)</b> | <b>\$2,230,624</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                    |                               |                      |                               |
| <b>3455 Vacancy Savings</b>         |                     |                    |                               |                      |                               |
| 8000 General Fund                   | (134,035)           | (15,671)           | (149,706)                     | (27,519)             | (177,225)                     |
| 3400 Other Funds Ltd                | (22,587)            | 1,225              | (21,362)                      | -                    | (21,362)                      |
| 6400 Federal Funds Ltd              | (197,731)           | (17,071)           | (214,802)                     | 189,094              | (25,708)                      |
| All Funds                           | (354,353)           | (31,517)           | (385,870)                     | 161,575              | (224,295)                     |
| <b>TOTAL PERSONAL SERVICES</b>      |                     |                    |                               |                      |                               |
| 8000 General Fund                   | 4,332,842           | (10,009)           | 4,322,833                     | 838,661              | 5,161,494                     |
| 3400 Other Funds Ltd                | 653,397             | (7,557)            | 645,840                       | -                    | 645,840                       |
| 6400 Federal Funds Ltd              | 6,260,595           | (16,693)           | 6,243,902                     | (5,559,041)          | 684,861                       |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$11,246,834</b> | <b>(\$34,259)</b>  | <b>\$11,212,575</b>           | <b>(\$4,720,380)</b> | <b>\$6,492,195</b>            |
| <b>SERVICES &amp; SUPPLIES</b>      |                     |                    |                               |                      |                               |
| <b>4100 Instate Travel</b>          |                     |                    |                               |                      |                               |
| 8000 General Fund                   | 29,883              | 1,463              | 31,346                        | (624)                | 30,722                        |
| 3400 Other Funds Ltd                | 69,393              | (50,651)           | 18,742                        | -                    | 18,742                        |
| 6400 Federal Funds Ltd              | 37,791              | 1,854              | 39,645                        | (27,355)             | 12,290                        |
| All Funds                           | 137,067             | (47,334)           | 89,733                        | (27,979)             | 61,754                        |
| <b>4125 Out of State Travel</b>     |                     |                    |                               |                      |                               |
| 8000 General Fund                   | 21,666              | 1,061              | 22,727                        | (228)                | 22,499                        |

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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                   | 124                 | 7                  | 131                           | -               | 131                           |
| 6400 Federal Funds Ltd                 | 70,416              | 3,450              | 73,866                        | (50,970)        | 22,896                        |
| All Funds                              | 92,206              | 4,518              | 96,724                        | (51,198)        | 45,526                        |
| <b>4150 Employee Training</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 55,427              | 2,717              | 58,144                        | (9,503)         | 48,641                        |
| 3400 Other Funds Ltd                   | 38,441              | (33,495)           | 4,946                         | -               | 4,946                         |
| 6400 Federal Funds Ltd                 | 16,901              | 829                | 17,730                        | (12,233)        | 5,497                         |
| All Funds                              | 110,769             | (29,949)           | 80,820                        | (21,736)        | 59,084                        |
| <b>4175 Office Expenses</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 68,251              | 3,345              | 71,596                        | (16,355)        | 55,241                        |
| 3400 Other Funds Ltd                   | 28,254              | (21,249)           | 7,005                         | -               | 7,005                         |
| 6400 Federal Funds Ltd                 | 20,427              | 1,000              | 21,427                        | (14,785)        | 6,642                         |
| All Funds                              | 116,932             | (16,904)           | 100,028                       | (31,140)        | 68,888                        |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 33,574              | (33,574)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 20,779              | (16,543)           | 4,236                         | -               | 4,236                         |
| 6400 Federal Funds Ltd                 | 47,009              | 2,302              | 49,311                        | (34,025)        | 15,286                        |
| All Funds                              | 101,362             | (47,815)           | 53,547                        | (34,025)        | 19,522                        |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 893,969             | (893,969)          | -                             | -               | -                             |
| 3400 Other Funds Ltd                   | 8,382               | (8,382)            | -                             | -               | -                             |
| 6400 Federal Funds Ltd                 | 28,676              | (28,676)           | -                             | -               | -                             |
| All Funds                              | 931,027             | (931,027)          | -                             | -               | -                             |

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|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4250 Data Processing</b>                  |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 12,302              | (12,302)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                         | 6,650               | (6,641)            | 9                             | -               | 9                             |
| 6400 Federal Funds Ltd                       | 4,296               | 210                | 4,506                         | (3,110)         | 1,396                         |
| All Funds                                    | 23,248              | (18,733)           | 4,515                         | (3,110)         | 1,405                         |
| <b>4275 Publicity and Publications</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 10,659              | 524                | 11,183                        | (76)            | 11,107                        |
| 3400 Other Funds Ltd                         | 7,894               | (4,679)            | 3,215                         | -               | 3,215                         |
| 6400 Federal Funds Ltd                       | 14,472              | 708                | 15,180                        | (10,474)        | 4,706                         |
| All Funds                                    | 33,025              | (3,447)            | 29,578                        | (10,550)        | 19,028                        |
| <b>4300 Professional Services</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 1,972,026           | 183,399            | 2,155,425                     | -               | 2,155,425                     |
| 3400 Other Funds Ltd                         | 146,076             | 13,585             | 159,661                       | -               | 159,661                       |
| 6400 Federal Funds Ltd                       | 4,133,646           | 384,429            | 4,518,075                     | (1,666,150)     | 2,851,925                     |
| All Funds                                    | 6,251,748           | 581,413            | 6,833,161                     | (1,666,150)     | 5,167,011                     |
| <b>4315 IT Professional Services</b>         |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                       | 110,950             | 10,319             | 121,269                       | (83,670)        | 37,599                        |
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 17,761              | 1,651              | 19,412                        | (193)           | 19,219                        |
| 6400 Federal Funds Ltd                       | 22,191              | 2,063              | 24,254                        | (16,735)        | 7,519                         |
| All Funds                                    | 39,952              | 3,714              | 43,666                        | (16,928)        | 26,738                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 6,063               | 297                | 6,360                         | (34)            | 6,326                         |

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|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                       | 4,068               | (3,963)            | 105                           | -               | 105                           |
| 6400 Federal Funds Ltd                     | 1,833               | 91                 | 1,924                         | (1,327)         | 597                           |
| All Funds                                  | 11,964              | (3,575)            | 8,389                         | (1,361)         | 7,028                         |
| <b>4400 Dues and Subscriptions</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 7,346               | 359                | 7,705                         | (40)            | 7,665                         |
| 3400 Other Funds Ltd                       | 5,769               | (4,783)            | 986                           | -               | 986                           |
| 6400 Federal Funds Ltd                     | 4,655               | 228                | 4,883                         | (3,375)         | 1,508                         |
| All Funds                                  | 17,770              | (4,196)            | 13,574                        | (3,415)         | 10,159                        |
| <b>4425 Facilities Rental and Taxes</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 90,418              | (90,418)           | -                             | -               | -                             |
| 3400 Other Funds Ltd                       | 91,711              | (76,321)           | 15,390                        | -               | 15,390                        |
| 6400 Federal Funds Ltd                     | 118,519             | 5,807              | 124,326                       | (86,748)        | 37,578                        |
| All Funds                                  | 300,648             | (160,932)          | 139,716                       | (86,748)        | 52,968                        |
| <b>4575 Agency Program Related S and S</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 9,950               | 488                | 10,438                        | (3,029)         | 7,409                         |
| 3400 Other Funds Ltd                       | 7,431               | 365                | 7,796                         | -               | 7,796                         |
| All Funds                                  | 17,381              | 853                | 18,234                        | (3,029)         | 15,205                        |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 747,196             | 36,612             | 783,808                       | (16,691)        | 767,117                       |
| 3400 Other Funds Ltd                       | 763,897             | (60,167)           | 703,730                       | -               | 703,730                       |
| 6400 Federal Funds Ltd                     | 16,293              | 799                | 17,092                        | (11,098)        | 5,994                         |
| All Funds                                  | 1,527,386           | (22,756)           | 1,504,630                     | (27,789)        | 1,476,841                     |
| <b>4700 Expendable Prop 250 - 5000</b>     |                     |                    |                               |                 |                               |

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|--------------------------------------|---------------------|--------------------|-------------------------------|----------------------|-------------------------------|
| 8000 General Fund                    | 68,361              | 3,348              | 71,709                        | (15,552)             | 56,157                        |
| 3400 Other Funds Ltd                 | 23,937              | (23,801)           | 136                           | -                    | 136                           |
| 6400 Federal Funds Ltd               | 6,140               | 300                | 6,440                         | (4,445)              | 1,995                         |
| All Funds                            | 98,438              | (20,153)           | 78,285                        | (19,997)             | 58,288                        |
| <b>4715 IT Expendable Property</b>   |                     |                    |                               |                      |                               |
| 8000 General Fund                    | 3,526               | 172                | 3,698                         | (1,073)              | 2,625                         |
| 3400 Other Funds Ltd                 | 474                 | 23                 | 497                           | -                    | 497                           |
| 6400 Federal Funds Ltd               | 10,367              | 507                | 10,874                        | (7,502)              | 3,372                         |
| All Funds                            | 14,367              | 702                | 15,069                        | (8,575)              | 6,494                         |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> |                     |                    |                               |                      |                               |
| 8000 General Fund                    | 4,048,378           | (794,827)          | 3,253,551                     | (63,398)             | 3,190,153                     |
| 3400 Other Funds Ltd                 | 1,223,280           | (296,695)          | 926,585                       | -                    | 926,585                       |
| 6400 Federal Funds Ltd               | 4,664,582           | 386,220            | 5,050,802                     | (2,034,002)          | 3,016,800                     |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$9,936,240</b>  | <b>(\$705,302)</b> | <b>\$9,230,938</b>            | <b>(\$2,097,400)</b> | <b>\$7,133,538</b>            |
| <b>SPECIAL PAYMENTS</b>              |                     |                    |                               |                      |                               |
| <b>6020 Dist to Counties</b>         |                     |                    |                               |                      |                               |
| 3400 Other Funds Ltd                 | 78,475              | 7,298              | 85,773                        | -                    | 85,773                        |
| 6400 Federal Funds Ltd               | 10,397              | (10,397)           | -                             | -                    | -                             |
| All Funds                            | 88,872              | (3,099)            | 85,773                        | -                    | 85,773                        |
| <b>6025 Dist to Other Gov Unit</b>   |                     |                    |                               |                      |                               |
| 3400 Other Funds Ltd                 | 116,448             | 10,830             | 127,278                       | -                    | 127,278                       |
| 6200 Federal Funds Non-Ltd           | 20,536,302          | -                  | 20,536,302                    | (20,536,302)         | -                             |
| 6400 Federal Funds Ltd               | 1,063,292           | 98,886             | 1,162,178                     | -                    | 1,162,178                     |

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| Description                                    | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| All Funds                                      | 21,716,042          | 109,716            | 21,825,758                    | (20,536,302)    | 1,289,456                     |
| <b>6030 Dist to Non-Gov Units</b>              |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                           | 12,352,108          | 1,148,747          | 13,500,855                    | -               | 13,500,855                    |
| 6400 Federal Funds Ltd                         | 107,535,899         | 16,880,453         | 124,416,352                   | (82,000,000)    | 42,416,352                    |
| All Funds                                      | 119,888,007         | 18,029,200         | 137,917,207                   | (82,000,000)    | 55,917,207                    |
| <b>6035 Dist to Individuals</b>                |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                           | 186,820             | 17,374             | 204,194                       | -               | 204,194                       |
| <b>6040 Dist to Local School Districts</b>     |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                           | 829,554             | 77,148             | 906,702                       | -               | 906,702                       |
| <b>6045 Dist to Comm College Districts</b>     |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                           | 40,755              | 3,790              | 44,545                        | -               | 44,545                        |
| 6400 Federal Funds Ltd                         | 6,474,288           | (6,474,288)        | -                             | -               | -                             |
| All Funds                                      | 6,515,043           | (6,470,498)        | 44,545                        | -               | 44,545                        |
| <b>6050 Dist to Non-Profit Organizations</b>   |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                         | 1,941,697           | 180,578            | 2,122,275                     | -               | 2,122,275                     |
| <b>6060 Intra-Agency Gen Fund Transfer</b>     |                     |                    |                               |                 |                               |
| 8000 General Fund                              | 13,994,243          | (4,163,535)        | 9,830,708                     | -               | 9,830,708                     |
| <b>6085 Other Special Payments</b>             |                     |                    |                               |                 |                               |
| 8000 General Fund                              | 11,687,528          | 1,086,940          | 12,774,468                    | (8,327,142)     | 4,447,326                     |
| 3400 Other Funds Ltd                           | 90,565,140          | (72,265,140)       | 18,300,000                    | -               | 18,300,000                    |
| All Funds                                      | 102,252,668         | (71,178,200)       | 31,074,468                    | (8,327,142)     | 22,747,326                    |
| <b>6121 Spc Pmt to Governor, Office of the</b> |                     |                    |                               |                 |                               |
| 6400 Federal Funds Ltd                         | -                   | 208,147            | 208,147                       | (208,147)       | -                             |



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| Description                      | 2027-29 Base Budget  | Essential Packages    | 2027-29 Current Service Level | Policy Packages        | 2027-29 Agency Request Budget |
|----------------------------------|----------------------|-----------------------|-------------------------------|------------------------|-------------------------------|
| <b>TOTAL SPECIAL PAYMENTS</b>    |                      |                       |                               |                        |                               |
| 8000 General Fund                | 25,681,771           | (3,076,595)           | 22,605,176                    | (8,327,142)            | 14,278,034                    |
| 3400 Other Funds Ltd             | 104,169,300          | (70,999,953)          | 33,169,347                    | -                      | 33,169,347                    |
| 6200 Federal Funds Non-Ltd       | 20,536,302           | -                     | 20,536,302                    | (20,536,302)           | -                             |
| 6400 Federal Funds Ltd           | 117,025,573          | 10,883,379            | 127,908,952                   | (82,208,147)           | 45,700,805                    |
| <b>TOTAL SPECIAL PAYMENTS</b>    | <b>\$267,412,946</b> | <b>(\$63,193,169)</b> | <b>\$204,219,777</b>          | <b>(\$111,071,591)</b> | <b>\$93,148,186</b>           |
| <b>TOTAL EXPENDITURES</b>        |                      |                       |                               |                        |                               |
| 8000 General Fund                | 34,062,991           | (3,881,431)           | 30,181,560                    | (7,551,879)            | 22,629,681                    |
| 3400 Other Funds Ltd             | 106,045,977          | (71,304,205)          | 34,741,772                    | -                      | 34,741,772                    |
| 6200 Federal Funds Non-Ltd       | 20,536,302           | -                     | 20,536,302                    | (20,536,302)           | -                             |
| 6400 Federal Funds Ltd           | 127,950,750          | 11,252,906            | 139,203,656                   | (89,801,190)           | 49,402,466                    |
| <b>TOTAL EXPENDITURES</b>        | <b>\$288,596,020</b> | <b>(\$63,932,730)</b> | <b>\$224,663,290</b>          | <b>(\$117,889,371)</b> | <b>\$106,773,919</b>          |
| <b>ENDING BALANCE</b>            |                      |                       |                               |                        |                               |
| 3400 Other Funds Ltd             | (72,412,745)         | 73,679,024            | 1,266,279                     | -                      | 1,266,279                     |
| <b>AUTHORIZED POSITIONS</b>      |                      |                       |                               |                        |                               |
| 8150 Class/Unclass Positions     | 31                   | -                     | 31                            | (13)                   | 18                            |
| <b>AUTHORIZED FTE</b>            |                      |                       |                               |                        |                               |
| 8250 Class/Unclass FTE Positions | 30.50                | -                     | 30.50                         | (13.00)                | 17.50                         |

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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>BEGINNING BALANCE</b>               |                     |                    |                               |                 |                               |
| <b>0025 Beginning Balance</b>          |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                 | 2,000,000           | -                  | 2,000,000                     | -               | 2,000,000                     |
| 3400 Other Funds Ltd                   | 1,415,103           | -                  | 1,415,103                     | -               | 1,415,103                     |
| All Funds                              | 3,415,103           | -                  | 3,415,103                     | -               | 3,415,103                     |
| <b>REVENUE CATEGORIES</b>              |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>      |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 317,296,356         | 35,774,409         | 353,070,765                   | -               | 353,070,765                   |
| <b>CHARGES FOR SERVICES</b>            |                     |                    |                               |                 |                               |
| <b>0410 Charges for Services</b>       |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 372,234             | -                  | 372,234                       | -               | 372,234                       |
| <b>0415 Admin and Service Charges</b>  |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 1,249,361           | -                  | 1,249,361                     | -               | 1,249,361                     |
| <b>TOTAL CHARGES FOR SERVICES</b>      |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 1,621,595           | -                  | 1,621,595                     | -               | 1,621,595                     |
| <b>INTEREST EARNINGS</b>               |                     |                    |                               |                 |                               |
| <b>0605 Interest Income</b>            |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 76,529              | -                  | 76,529                        | -               | 76,529                        |
| <b>DONATIONS AND CONTRIBUTIONS</b>     |                     |                    |                               |                 |                               |
| <b>0905 Donations</b>                  |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 17,594,715          | -                  | 17,594,715                    | -               | 17,594,715                    |
| <b>0910 Grants (Non-Fed)</b>           |                     |                    |                               |                 |                               |

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| Description                               | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------|----------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                      | 73,158               | -                  | 73,158                        | -               | 73,158                        |
| <b>TOTAL DONATIONS AND CONTRIBUTIONS</b>  |                      |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 17,667,873           | -                  | 17,667,873                    | -               | 17,667,873                    |
| <b>OTHER</b>                              |                      |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>                |                      |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 5,289,533            | (1,811,700)        | 3,477,833                     | -               | 3,477,833                     |
| <b>TRANSFERS IN</b>                       |                      |                    |                               |                 |                               |
| <b>1050 Transfer In Other</b>             |                      |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 290,424              | -                  | 290,424                       | -               | 290,424                       |
| <b>1100 Tsfr From Human Svcs, Dept of</b> |                      |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 1,402,284            | -                  | 1,402,284                     | -               | 1,402,284                     |
| <b>1107 Tsfr From Administrative Svcs</b> |                      |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                    | 93,999,999           | 4,988,812          | 98,988,811                    | -               | 98,988,811                    |
| <b>1581 Tsfr From Education, Dept of</b>  |                      |                    |                               |                 |                               |
| 3400 Other Funds Ltd                      | 5,210,000            | 255,290            | 5,465,290                     | -               | 5,465,290                     |
| <b>TOTAL TRANSFERS IN</b>                 |                      |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd                    | 93,999,999           | 4,988,812          | 98,988,811                    | -               | 98,988,811                    |
| 3400 Other Funds Ltd                      | 6,902,708            | 255,290            | 7,157,998                     | -               | 7,157,998                     |
| <b>TOTAL TRANSFERS IN</b>                 | <b>\$100,902,707</b> | <b>\$5,244,102</b> | <b>\$106,146,809</b>          | <b>-</b>        | <b>\$106,146,809</b>          |
| <b>TOTAL REVENUES</b>                     |                      |                    |                               |                 |                               |
| 8000 General Fund                         | 317,296,356          | 35,774,409         | 353,070,765                   | -               | 353,070,765                   |
| 4400 Lottery Funds Ltd                    | 93,999,999           | 4,988,812          | 98,988,811                    | -               | 98,988,811                    |
| 3400 Other Funds Ltd                      | 31,558,238           | (1,556,410)        | 30,001,828                    | -               | 30,001,828                    |

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| Description                                 | 2027-29 Base Budget  | Essential Packages  | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|---------------------------------------------|----------------------|---------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL REVENUES</b>                       | <b>\$442,854,593</b> | <b>\$39,206,811</b> | <b>\$482,061,404</b>          | <b>-</b>        | <b>\$482,061,404</b>          |
| <b>AVAILABLE REVENUES</b>                   |                      |                     |                               |                 |                               |
| 8000 General Fund                           | 317,296,356          | 35,774,409          | 353,070,765                   | -               | 353,070,765                   |
| 4400 Lottery Funds Ltd                      | 95,999,999           | 4,988,812           | 100,988,811                   | -               | 100,988,811                   |
| 3400 Other Funds Ltd                        | 32,973,341           | (1,556,410)         | 31,416,931                    | -               | 31,416,931                    |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$446,269,696</b> | <b>\$39,206,811</b> | <b>\$485,476,507</b>          | <b>-</b>        | <b>\$485,476,507</b>          |
| <b>EXPENDITURES</b>                         |                      |                     |                               |                 |                               |
| <b>PERSONAL SERVICES</b>                    |                      |                     |                               |                 |                               |
| <b>SALARIES &amp; WAGES</b>                 |                      |                     |                               |                 |                               |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                      |                     |                               |                 |                               |
| 8000 General Fund                           | 3,306,984            | -                   | 3,306,984                     | -               | 3,306,984                     |
| 3400 Other Funds Ltd                        | 1,240,008            | -                   | 1,240,008                     | -               | 1,240,008                     |
| All Funds                                   | 4,546,992            | -                   | 4,546,992                     | -               | 4,546,992                     |
| <b>3160 Temporary Appointments</b>          |                      |                     |                               |                 |                               |
| 8000 General Fund                           | 79,216               | 3,881               | 83,097                        | -               | 83,097                        |
| 3400 Other Funds Ltd                        | 2,686                | 132                 | 2,818                         | -               | 2,818                         |
| All Funds                                   | 81,902               | 4,013               | 85,915                        | -               | 85,915                        |
| <b>3170 Overtime Payments</b>               |                      |                     |                               |                 |                               |
| 8000 General Fund                           | 1,651                | 81                  | 1,732                         | -               | 1,732                         |
| 3400 Other Funds Ltd                        | 97                   | 5                   | 102                           | -               | 102                           |
| All Funds                                   | 1,748                | 86                  | 1,834                         | -               | 1,834                         |
| <b>3190 All Other Differential</b>          |                      |                     |                               |                 |                               |
| 8000 General Fund                           | 18,914               | 927                 | 19,841                        | -               | 19,841                        |

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| Description                                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL SALARIES &amp; WAGES</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 3,406,765           | 4,889              | 3,411,654                     | -               | 3,411,654                     |
| 3400 Other Funds Ltd                            | 1,242,791           | 137                | 1,242,928                     | -               | 1,242,928                     |
| <b>TOTAL SALARIES &amp; WAGES</b>               | <b>\$4,649,556</b>  | <b>\$5,026</b>     | <b>\$4,654,582</b>            | -               | <b>\$4,654,582</b>            |
| <b>OTHER PAYROLL EXPENSES</b>                   |                     |                    |                               |                 |                               |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 1,222               | -                  | 1,222                         | -               | 1,222                         |
| 3400 Other Funds Ltd                            | 513                 | -                  | 513                           | -               | 513                           |
| All Funds                                       | 1,735               | -                  | 1,735                         | -               | 1,735                         |
| <b>3220 Public Employees' Retire Cont</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 822,569             | 249                | 822,818                       | -               | 822,818                       |
| 3400 Other Funds Ltd                            | 306,555             | 1                  | 306,556                       | -               | 306,556                       |
| All Funds                                       | 1,129,124           | 250                | 1,129,374                     | -               | 1,129,374                     |
| <b>3230 Social Security Taxes</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 260,616             | 374                | 260,990                       | -               | 260,990                       |
| 3400 Other Funds Ltd                            | 95,073              | 10                 | 95,083                        | -               | 95,083                        |
| All Funds                                       | 355,689             | 384                | 356,073                       | -               | 356,073                       |
| <b>3241 Paid Family Medical Leave Insurance</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 13,314              | 4                  | 13,318                        | -               | 13,318                        |
| 3400 Other Funds Ltd                            | 4,959               | -                  | 4,959                         | -               | 4,959                         |
| All Funds                                       | 18,273              | 4                  | 18,277                        | -               | 18,277                        |
| <b>3250 Worker's Comp. Assess. (WCD)</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                               | 588                 | -                  | 588                           | -               | 588                           |

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| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                | 247                 | -                  | 247                           | -               | 247                           |
| All Funds                           | 835                 | -                  | 835                           | -               | 835                           |
| <b>3260 Mass Transit Tax</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 19,435              | 1,035              | 20,470                        | -               | 20,470                        |
| 3400 Other Funds Ltd                | 7,048               | 410                | 7,458                         | -               | 7,458                         |
| All Funds                           | 26,483              | 1,445              | 27,928                        | -               | 27,928                        |
| <b>3270 Flexible Benefits</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 684,480             | -                  | 684,480                       | -               | 684,480                       |
| 3400 Other Funds Ltd                | 287,040             | -                  | 287,040                       | -               | 287,040                       |
| All Funds                           | 971,520             | -                  | 971,520                       | -               | 971,520                       |
| <b>3280 Other OPE</b>               |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 156                 | -                  | 156                           | -               | 156                           |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 1,802,380           | 1,662              | 1,804,042                     | -               | 1,804,042                     |
| 3400 Other Funds Ltd                | 701,435             | 421                | 701,856                       | -               | 701,856                       |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$2,503,815</b>  | <b>\$2,083</b>     | <b>\$2,505,898</b>            | -               | <b>\$2,505,898</b>            |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                     |                    |                               |                 |                               |
| <b>3455 Vacancy Savings</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                   | (161,961)           | (8,624)            | (170,585)                     | -               | (170,585)                     |
| 3400 Other Funds Ltd                | (58,727)            | (3,419)            | (62,146)                      | -               | (62,146)                      |
| All Funds                           | (220,688)           | (12,043)           | (232,731)                     | -               | (232,731)                     |
| <b>TOTAL PERSONAL SERVICES</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                   | 5,047,184           | (2,073)            | 5,045,111                     | -               | 5,045,111                     |

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| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3400 Other Funds Ltd                   | 1,885,499           | (2,861)            | 1,882,638                     | -               | 1,882,638                     |
| <b>TOTAL PERSONAL SERVICES</b>         | <b>\$6,932,683</b>  | <b>(\$4,934)</b>   | <b>\$6,927,749</b>            | <b>-</b>        | <b>\$6,927,749</b>            |
| <b>SERVICES &amp; SUPPLIES</b>         |                     |                    |                               |                 |                               |
| <b>4100 Instate Travel</b>             |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 24,816              | 11,859             | 36,675                        | -               | 36,675                        |
| 3400 Other Funds Ltd                   | 82,872              | 4,061              | 86,933                        | -               | 86,933                        |
| All Funds                              | 107,688             | 15,920             | 123,608                       | -               | 123,608                       |
| <b>4125 Out of State Travel</b>        |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 2,657               | (141)              | 2,516                         | -               | 2,516                         |
| <b>4150 Employee Training</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 51,833              | (1,828)            | 50,005                        | -               | 50,005                        |
| <b>4175 Office Expenses</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 84,410              | (3,517)            | 80,893                        | -               | 80,893                        |
| <b>4200 Telecommunications</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 51,725              | (51,725)           | -                             | -               | -                             |
| <b>4225 State Gov. Service Charges</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 527,982             | (527,982)          | -                             | -               | -                             |
| <b>4250 Data Processing</b>            |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 10,400              | (10,400)           | -                             | -               | -                             |
| <b>4275 Publicity and Publications</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 67,610              | 4,567              | 72,177                        | -               | 72,177                        |
| <b>4300 Professional Services</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 58,910              | (659)              | 58,251                        | -               | 58,251                        |

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| Description                                  | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>4325 Attorney General</b>                 |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 9,776               | 909                | 10,685                        | -               | 10,685                        |
| <b>4375 Employee Recruitment and Develop</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 3,957               | (126)              | 3,831                         | -               | 3,831                         |
| <b>4400 Dues and Subscriptions</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 6,821               | (273)              | 6,548                         | -               | 6,548                         |
| <b>4425 Facilities Rental and Taxes</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 359,811             | (359,811)          | -                             | -               | -                             |
| <b>4575 Agency Program Related S and S</b>   |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                         | 138,232             | 6,774              | 145,006                       | -               | 145,006                       |
| <b>4650 Other Services and Supplies</b>      |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 15,371              | (259)              | 15,112                        | -               | 15,112                        |
| 3400 Other Funds Ltd                         | 12,627              | 619                | 13,246                        | -               | 13,246                        |
| All Funds                                    | 27,998              | 360                | 28,358                        | -               | 28,358                        |
| <b>4700 Expendable Prop 250 - 5000</b>       |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 8,084               | 396                | 8,480                         | -               | 8,480                         |
| <b>4715 IT Expendable Property</b>           |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 35,522              | 1,741              | 37,263                        | -               | 37,263                        |
| 3400 Other Funds Ltd                         | 12,856              | 630                | 13,486                        | -               | 13,486                        |
| All Funds                                    | 48,378              | 2,371              | 50,749                        | -               | 50,749                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                            | 1,319,685           | (937,249)          | 382,436                       | -               | 382,436                       |
| 3400 Other Funds Ltd                         | 246,587             | 12,084             | 258,671                       | -               | 258,671                       |



**Higher Education Coordinating Commission****Agency Number: 52500**

**Detail Revenues & Expenditures - Requested Budget**  
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**OSAC**

| Description                                | 2027-29 Base Budget  | Essential Packages  | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|----------------------|---------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,566,272</b>   | <b>(\$925,165)</b>  | <b>\$641,107</b>              | <b>-</b>        | <b>\$641,107</b>              |
| <b>SPECIAL PAYMENTS</b>                    |                      |                     |                               |                 |                               |
| <b>6035 Dist to Individuals</b>            |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 310,286,307          | 36,653,915          | 346,940,222                   | -               | 346,940,222                   |
| 4400 Lottery Funds Ltd                     | 94,000,000           | 4,988,812           | 98,988,812                    | -               | 98,988,812                    |
| 3400 Other Funds Ltd                       | 26,279,236           | (1,600,131)         | 24,679,105                    | -               | 24,679,105                    |
| All Funds                                  | 430,565,543          | 40,042,596          | 470,608,139                   | -               | 470,608,139                   |
| <b>6040 Dist to Local School Districts</b> |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 643,180              | 59,816              | 702,996                       | -               | 702,996                       |
| 3400 Other Funds Ltd                       | 93,813               | 8,725               | 102,538                       | -               | 102,538                       |
| All Funds                                  | 736,993              | 68,541              | 805,534                       | -               | 805,534                       |
| <b>6085 Other Special Payments</b>         |                      |                     |                               |                 |                               |
| 3400 Other Funds Ltd                       | 278,214              | 25,773              | 303,987                       | -               | 303,987                       |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 310,929,487          | 36,713,731          | 347,643,218                   | -               | 347,643,218                   |
| 4400 Lottery Funds Ltd                     | 94,000,000           | 4,988,812           | 98,988,812                    | -               | 98,988,812                    |
| 3400 Other Funds Ltd                       | 26,651,263           | (1,565,633)         | 25,085,630                    | -               | 25,085,630                    |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$431,580,750</b> | <b>\$40,136,910</b> | <b>\$471,717,660</b>          | <b>-</b>        | <b>\$471,717,660</b>          |
| <b>TOTAL EXPENDITURES</b>                  |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 317,296,356          | 35,774,409          | 353,070,765                   | -               | 353,070,765                   |
| 4400 Lottery Funds Ltd                     | 94,000,000           | 4,988,812           | 98,988,812                    | -               | 98,988,812                    |
| 3400 Other Funds Ltd                       | 28,783,349           | (1,556,410)         | 27,226,939                    | -               | 27,226,939                    |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$440,079,705</b> | <b>\$39,206,811</b> | <b>\$479,286,516</b>          | <b>-</b>        | <b>\$479,286,516</b>          |

Higher Education Coordinating Commission

Agency Number: 52500

Detail Revenues & Expenditures - Requested Budget  
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OSAC

Version: V - 01 - Agency Request Budget  
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| Description                      | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| ENDING BALANCE                   |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd           | 1,999,999           | -                  | 1,999,999                     | -               | 1,999,999                     |
| 3400 Other Funds Ltd             | 4,189,992           | -                  | 4,189,992                     | -               | 4,189,992                     |
| TOTAL ENDING BALANCE             | \$6,189,991         | -                  | \$6,189,991                   | -               | \$6,189,991                   |
| AUTHORIZED POSITIONS             |                     |                    |                               |                 |                               |
| 8150 Class/Unclass Positions     | 25                  | -                  | 25                            | -               | 25                            |
| AUTHORIZED FTE                   |                     |                    |                               |                 |                               |
| 8250 Class/Unclass FTE Positions | 22.00               | -                  | 22.00                         | -               | 22.00                         |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-208-00-00-00000****Support to Community Colleges**

| Description                            | 2027-29 Base Budget  | Essential Packages   | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|----------------------|----------------------|-------------------------------|-----------------|-------------------------------|
| <b>REVENUE CATEGORIES</b>              |                      |                      |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>      |                      |                      |                               |                 |                               |
| <b>0050 General Fund Appropriation</b> |                      |                      |                               |                 |                               |
| 8000 General Fund                      | 858,973,475          | 118,062,455          | 977,035,930                   | -               | 977,035,930                   |
| <b>OTHER</b>                           |                      |                      |                               |                 |                               |
| <b>0975 Other Revenues</b>             |                      |                      |                               |                 |                               |
| 3400 Other Funds Ltd                   | 103,598              | 11,190               | 114,788                       | -               | 114,788                       |
| <b>TRANSFERS IN</b>                    |                      |                      |                               |                 |                               |
| <b>1050 Transfer In Other</b>          |                      |                      |                               |                 |                               |
| 3400 Other Funds Ltd                   | 11,266,408           | 552,075              | 11,818,483                    | -               | 11,818,483                    |
| <b>1150 Tsfr From Revenue, Dept of</b> |                      |                      |                               |                 |                               |
| 3400 Other Funds Ltd                   | 56,517               | 5,919                | 62,436                        | -               | 62,436                        |
| <b>TOTAL TRANSFERS IN</b>              |                      |                      |                               |                 |                               |
| 3400 Other Funds Ltd                   | 11,322,925           | 557,994              | 11,880,919                    | -               | 11,880,919                    |
| <b>TOTAL REVENUES</b>                  |                      |                      |                               |                 |                               |
| 8000 General Fund                      | 858,973,475          | 118,062,455          | 977,035,930                   | -               | 977,035,930                   |
| 3400 Other Funds Ltd                   | 11,426,523           | 569,184              | 11,995,707                    | -               | 11,995,707                    |
| <b>TOTAL REVENUES</b>                  | <b>\$870,399,998</b> | <b>\$118,631,639</b> | <b>\$989,031,637</b>          | <b>-</b>        | <b>\$989,031,637</b>          |
| <b>AVAILABLE REVENUES</b>              |                      |                      |                               |                 |                               |
| 8000 General Fund                      | 858,973,475          | 118,062,455          | 977,035,930                   | -               | 977,035,930                   |
| 3400 Other Funds Ltd                   | 11,426,523           | 569,184              | 11,995,707                    | -               | 11,995,707                    |
| <b>TOTAL AVAILABLE REVENUES</b>        | <b>\$870,399,998</b> | <b>\$118,631,639</b> | <b>\$989,031,637</b>          | <b>-</b>        | <b>\$989,031,637</b>          |

**EXPENDITURES**

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-208-00-00-00000****Support to Community Colleges**

| Description                                | 2027-29 Base Budget  | Essential Packages   | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|----------------------|----------------------|-------------------------------|-----------------|-------------------------------|
| <b>SPECIAL PAYMENTS</b>                    |                      |                      |                               |                 |                               |
| <b>6040 Dist to Local School Districts</b> |                      |                      |                               |                 |                               |
| 8000 General Fund                          | 755,231              | 103,799              | 859,030                       | -               | 859,030                       |
| <b>6045 Dist to Comm College Districts</b> |                      |                      |                               |                 |                               |
| 8000 General Fund                          | 858,218,244          | 117,958,656          | 976,176,900                   | -               | 976,176,900                   |
| 3400 Other Funds Ltd                       | 11,426,523           | 569,184              | 11,995,707                    | -               | 11,995,707                    |
| All Funds                                  | 869,644,767          | 118,527,840          | 988,172,607                   | -               | 988,172,607                   |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                      |                      |                               |                 |                               |
| 8000 General Fund                          | 858,973,475          | 118,062,455          | 977,035,930                   | -               | 977,035,930                   |
| 3400 Other Funds Ltd                       | 11,426,523           | 569,184              | 11,995,707                    | -               | 11,995,707                    |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$870,399,998</b> | <b>\$118,631,639</b> | <b>\$989,031,637</b>          | <b>-</b>        | <b>\$989,031,637</b>          |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-209-00-00-00000****Public University Ops & Student Support**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |               |            |               |   |               |
|-------------------|---------------|------------|---------------|---|---------------|
| 8000 General Fund | 1,079,915,684 | 69,104,361 | 1,149,020,045 | - | 1,149,020,045 |
|-------------------|---------------|------------|---------------|---|---------------|

**AVAILABLE REVENUES**

|                   |               |            |               |   |               |
|-------------------|---------------|------------|---------------|---|---------------|
| 8000 General Fund | 1,079,915,684 | 69,104,361 | 1,149,020,045 | - | 1,149,020,045 |
|-------------------|---------------|------------|---------------|---|---------------|

**EXPENDITURES****SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                   |             |             |               |   |               |
|-------------------|-------------|-------------|---------------|---|---------------|
| 8000 General Fund | 185,111,287 | 963,908,758 | 1,149,020,045 | - | 1,149,020,045 |
|-------------------|-------------|-------------|---------------|---|---------------|

**6085 Other Special Payments**

|                   |             |               |   |   |   |
|-------------------|-------------|---------------|---|---|---|
| 8000 General Fund | 894,804,397 | (894,804,397) | - | - | - |
|-------------------|-------------|---------------|---|---|---|

**TOTAL SPECIAL PAYMENTS**

|                   |               |            |               |   |               |
|-------------------|---------------|------------|---------------|---|---------------|
| 8000 General Fund | 1,079,915,684 | 69,104,361 | 1,149,020,045 | - | 1,149,020,045 |
|-------------------|---------------|------------|---------------|---|---------------|

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-210-00-00-00000****Public University State Programs**

| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>REVENUE CATEGORIES</b>              |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>      |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 62,222,693          | 3,746,252          | 65,968,945                    | -               | 65,968,945                    |
| <b>OTHER</b>                           |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>             |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 4,932,740           | (4,582,638)        | 350,102                       | -               | 350,102                       |
| <b>TRANSFERS IN</b>                    |                     |                    |                               |                 |                               |
| <b>1050 Transfer In Other</b>          |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 126,000             | -                  | 126,000                       | -               | 126,000                       |
| <b>1060 Transfer from General Fund</b> |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                   | 4,650,000           | 348,660            | 4,998,660                     | -               | 4,998,660                     |
| <b>TOTAL TRANSFERS IN</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 126,000             | -                  | 126,000                       | -               | 126,000                       |
| 3400 Other Funds Ltd                   | 4,650,000           | 348,660            | 4,998,660                     | -               | 4,998,660                     |
| <b>TOTAL TRANSFERS IN</b>              | <b>\$4,776,000</b>  | <b>\$348,660</b>   | <b>\$5,124,660</b>            | <b>-</b>        | <b>\$5,124,660</b>            |
| <b>TOTAL REVENUES</b>                  |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 62,348,693          | 3,746,252          | 66,094,945                    | -               | 66,094,945                    |
| 3400 Other Funds Ltd                   | 9,582,740           | (4,233,978)        | 5,348,762                     | -               | 5,348,762                     |
| <b>TOTAL REVENUES</b>                  | <b>\$71,931,433</b> | <b>(\$487,726)</b> | <b>\$71,443,707</b>           | <b>-</b>        | <b>\$71,443,707</b>           |
| <b>AVAILABLE REVENUES</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                      | 62,348,693          | 3,746,252          | 66,094,945                    | -               | 66,094,945                    |
| 3400 Other Funds Ltd                   | 9,582,740           | (4,233,978)        | 5,348,762                     | -               | 5,348,762                     |

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**Public University State Programs**

| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$71,931,433</b> | <b>(\$487,726)</b> | <b>\$71,443,707</b>           | <b>-</b>        | <b>\$71,443,707</b>           |
| <b>EXPENDITURES</b>                        |                     |                    |                               |                 |                               |
| <b>SERVICES &amp; SUPPLIES</b>             |                     |                    |                               |                 |                               |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                 |                               |
| 3400 Other Funds Ltd                       | 4,607,147           | (4,607,147)        | -                             | -               | -                             |
| <b>SPECIAL PAYMENTS</b>                    |                     |                    |                               |                 |                               |
| <b>6048 Spc Pmt to Public Universities</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 26,391,389          | 34,704,896         | 61,096,285                    | -               | 61,096,285                    |
| 3400 Other Funds Ltd                       | 4,975,593           | 373,169            | 5,348,762                     | -               | 5,348,762                     |
| All Funds                                  | 31,366,982          | 35,078,065         | 66,445,047                    | -               | 66,445,047                    |
| <b>6060 Intra-Agency Gen Fund Transfer</b> |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 4,650,000           | 348,660            | 4,998,660                     | -               | 4,998,660                     |
| <b>6085 Other Special Payments</b>         |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 31,307,304          | (31,307,304)       | -                             | -               | -                             |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 62,348,693          | 3,746,252          | 66,094,945                    | -               | 66,094,945                    |
| 3400 Other Funds Ltd                       | 4,975,593           | 373,169            | 5,348,762                     | -               | 5,348,762                     |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$67,324,286</b> | <b>\$4,119,421</b> | <b>\$71,443,707</b>           | <b>-</b>        | <b>\$71,443,707</b>           |
| <b>TOTAL EXPENDITURES</b>                  |                     |                    |                               |                 |                               |
| 8000 General Fund                          | 62,348,693          | 3,746,252          | 66,094,945                    | -               | 66,094,945                    |
| 3400 Other Funds Ltd                       | 9,582,740           | (4,233,978)        | 5,348,762                     | -               | 5,348,762                     |
| <b>TOTAL EXPENDITURES</b>                  | <b>\$71,931,433</b> | <b>(\$487,726)</b> | <b>\$71,443,707</b>           | <b>-</b>        | <b>\$71,443,707</b>           |

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| Description                                | 2027-29 Base Budget  | Essential Packages  | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|--------------------------------------------|----------------------|---------------------|-------------------------------|-----------------|-------------------------------|
| <b>REVENUE CATEGORIES</b>                  |                      |                     |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>          |                      |                     |                               |                 |                               |
| <b>0050 General Fund Appropriation</b>     |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 196,969,462          | 14,338,034          | 211,307,496                   | -               | 211,307,496                   |
| <b>TRANSFERS IN</b>                        |                      |                     |                               |                 |                               |
| <b>1107 Tsfr From Administrative Svcs</b>  |                      |                     |                               |                 |                               |
| 4400 Lottery Funds Ltd                     | 48,060,584           | 15,110,757          | 63,171,341                    | -               | 63,171,341                    |
| <b>TOTAL REVENUES</b>                      |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 196,969,462          | 14,338,034          | 211,307,496                   | -               | 211,307,496                   |
| 4400 Lottery Funds Ltd                     | 48,060,584           | 15,110,757          | 63,171,341                    | -               | 63,171,341                    |
| <b>TOTAL REVENUES</b>                      | <b>\$245,030,046</b> | <b>\$29,448,791</b> | <b>\$274,478,837</b>          | <b>-</b>        | <b>\$274,478,837</b>          |
| <b>AVAILABLE REVENUES</b>                  |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 196,969,462          | 14,338,034          | 211,307,496                   | -               | 211,307,496                   |
| 4400 Lottery Funds Ltd                     | 48,060,584           | 15,110,757          | 63,171,341                    | -               | 63,171,341                    |
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$245,030,046</b> | <b>\$29,448,791</b> | <b>\$274,478,837</b>          | <b>-</b>        | <b>\$274,478,837</b>          |
| <b>EXPENDITURES</b>                        |                      |                     |                               |                 |                               |
| <b>SPECIAL PAYMENTS</b>                    |                      |                     |                               |                 |                               |
| <b>6048 Spc Pmt to Public Universities</b> |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 23,688,290           | 187,619,206         | 211,307,496                   | -               | 211,307,496                   |
| 4400 Lottery Funds Ltd                     | 48,060,583           | 15,110,757          | 63,171,340                    | -               | 63,171,340                    |
| All Funds                                  | 71,748,873           | 202,729,963         | 274,478,836                   | -               | 274,478,836                   |
| <b>6085 Other Special Payments</b>         |                      |                     |                               |                 |                               |
| 8000 General Fund                          | 173,281,172          | (173,281,172)       | -                             | -               | -                             |



Higher Education Coordinating Commission

Agency Number: 52500

Detail Revenues & Expenditures - Requested Budget  
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Statewide Public Services

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| Description            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| TOTAL SPECIAL PAYMENTS |                     |                    |                               |                 |                               |
| 8000 General Fund      | 196,969,462         | 14,338,034         | 211,307,496                   | -               | 211,307,496                   |
| 4400 Lottery Funds Ltd | 48,060,583          | 15,110,757         | 63,171,340                    | -               | 63,171,340                    |
| TOTAL SPECIAL PAYMENTS | \$245,030,045       | \$29,448,791       | \$274,478,836                 | -               | \$274,478,836                 |
| ENDING BALANCE         |                     |                    |                               |                 |                               |
| 4400 Lottery Funds Ltd | 1                   | -                  | 1                             | -               | 1                             |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-212-00-00-00000****Sports Lottery**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                        |            |         |            |   |            |
|------------------------|------------|---------|------------|---|------------|
| 4400 Lottery Funds Ltd | 18,852,926 | 403,023 | 19,255,949 | - | 19,255,949 |
|------------------------|------------|---------|------------|---|------------|

**AVAILABLE REVENUES**

|                        |            |         |            |   |            |
|------------------------|------------|---------|------------|---|------------|
| 4400 Lottery Funds Ltd | 18,852,926 | 403,023 | 19,255,949 | - | 19,255,949 |
|------------------------|------------|---------|------------|---|------------|

**EXPENDITURES****SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                        |           |            |            |   |            |
|------------------------|-----------|------------|------------|---|------------|
| 4400 Lottery Funds Ltd | 5,124,203 | 14,131,746 | 19,255,949 | - | 19,255,949 |
|------------------------|-----------|------------|------------|---|------------|

**6085 Other Special Payments**

|                        |            |              |   |   |   |
|------------------------|------------|--------------|---|---|---|
| 4400 Lottery Funds Ltd | 13,728,723 | (13,728,723) | - | - | - |
|------------------------|------------|--------------|---|---|---|

**TOTAL SPECIAL PAYMENTS**

|                        |            |         |            |   |            |
|------------------------|------------|---------|------------|---|------------|
| 4400 Lottery Funds Ltd | 18,852,926 | 403,023 | 19,255,949 | - | 19,255,949 |
|------------------------|------------|---------|------------|---|------------|

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium  
OHSU Programs****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-213-00-00-00000**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |            |             |   |             |
|-------------------|-------------|------------|-------------|---|-------------|
| 8000 General Fund | 147,077,563 | 10,389,703 | 157,467,266 | - | 157,467,266 |
|-------------------|-------------|------------|-------------|---|-------------|

**AVAILABLE REVENUES**

|                   |             |            |             |   |             |
|-------------------|-------------|------------|-------------|---|-------------|
| 8000 General Fund | 147,077,563 | 10,389,703 | 157,467,266 | - | 157,467,266 |
|-------------------|-------------|------------|-------------|---|-------------|

**EXPENDITURES****SPECIAL PAYMENTS****6085 Other Special Payments**

|                   |             |               |   |   |   |
|-------------------|-------------|---------------|---|---|---|
| 8000 General Fund | 147,077,563 | (147,077,563) | - | - | - |
|-------------------|-------------|---------------|---|---|---|

**6590 Spc Pmt to Or Health & Science U**

|                   |   |             |             |   |             |
|-------------------|---|-------------|-------------|---|-------------|
| 8000 General Fund | - | 157,467,266 | 157,467,266 | - | 157,467,266 |
|-------------------|---|-------------|-------------|---|-------------|

**TOTAL SPECIAL PAYMENTS**

|                   |             |            |             |   |             |
|-------------------|-------------|------------|-------------|---|-------------|
| 8000 General Fund | 147,077,563 | 10,389,703 | 157,467,266 | - | 157,467,266 |
|-------------------|-------------|------------|-------------|---|-------------|

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |             |           |             |   |             |
|----------------------------|-------------|-----------|-------------|---|-------------|
| 8000 General Fund          | 14,498,514  | (644,766) | 13,853,748  | - | 13,853,748  |
| 8030 General Fund Debt Svc | 343,180,950 | -         | 343,180,950 | - | 343,180,950 |
| All Funds                  | 357,679,464 | (644,766) | 357,034,698 | - | 357,034,698 |

**BOND SALES****0555 General Fund Obligation Bonds**

|                                   |             |   |             |   |             |
|-----------------------------------|-------------|---|-------------|---|-------------|
| 3230 Other Funds Debt Svc Non-Ltd | 197,308,760 | - | 197,308,760 | - | 197,308,760 |
| 3430 Other Funds Debt Svc Ltd     | 2,669,260   | - | 2,669,260   | - | 2,669,260   |
| All Funds                         | 199,978,020 | - | 199,978,020 | - | 199,978,020 |

**OTHER****0975 Other Revenues**

|                      |   |   |   |           |           |
|----------------------|---|---|---|-----------|-----------|
| 3400 Other Funds Ltd | - | - | - | 5,299,194 | 5,299,194 |
|----------------------|---|---|---|-----------|-----------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                                |           |   |           |   |           |
|--------------------------------|-----------|---|-----------|---|-----------|
| 6230 Federal Funds Debt Svc NL | 3,450,000 | - | 3,450,000 | - | 3,450,000 |
|--------------------------------|-----------|---|-----------|---|-----------|

**TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                                 |            |   |            |   |            |
|---------------------------------|------------|---|------------|---|------------|
| 4430 Lottery Funds Debt Svc Ltd | 23,616,540 | - | 23,616,540 | - | 23,616,540 |
|---------------------------------|------------|---|------------|---|------------|

**TOTAL REVENUES**

|                            |             |           |             |   |             |
|----------------------------|-------------|-----------|-------------|---|-------------|
| 8000 General Fund          | 14,498,514  | (644,766) | 13,853,748  | - | 13,853,748  |
| 8030 General Fund Debt Svc | 343,180,950 | -         | 343,180,950 | - | 343,180,950 |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| Description                             | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|-----------------------------------------|----------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| 4430 Lottery Funds Debt Svc Ltd         | 23,616,540           | -                  | 23,616,540                    | -                  | 23,616,540                    |
| 3230 Other Funds Debt Svc Non-Ltd       | 197,308,760          | -                  | 197,308,760                   | -                  | 197,308,760                   |
| 3400 Other Funds Ltd                    | -                    | -                  | -                             | 5,299,194          | 5,299,194                     |
| 3430 Other Funds Debt Svc Ltd           | 2,669,260            | -                  | 2,669,260                     | -                  | 2,669,260                     |
| 6230 Federal Funds Debt Svc NL          | 3,450,000            | -                  | 3,450,000                     | -                  | 3,450,000                     |
| <b>TOTAL REVENUES</b>                   | <b>\$584,724,024</b> | <b>(\$644,766)</b> | <b>\$584,079,258</b>          | <b>\$5,299,194</b> | <b>\$589,378,452</b>          |
| <b>AVAILABLE REVENUES</b>               |                      |                    |                               |                    |                               |
| 8000 General Fund                       | 14,498,514           | (644,766)          | 13,853,748                    | -                  | 13,853,748                    |
| 8030 General Fund Debt Svc              | 343,180,950          | -                  | 343,180,950                   | -                  | 343,180,950                   |
| 4430 Lottery Funds Debt Svc Ltd         | 23,616,540           | -                  | 23,616,540                    | -                  | 23,616,540                    |
| 3230 Other Funds Debt Svc Non-Ltd       | 197,308,760          | -                  | 197,308,760                   | -                  | 197,308,760                   |
| 3400 Other Funds Ltd                    | -                    | -                  | -                             | 5,299,194          | 5,299,194                     |
| 3430 Other Funds Debt Svc Ltd           | 2,669,260            | -                  | 2,669,260                     | -                  | 2,669,260                     |
| 6230 Federal Funds Debt Svc NL          | 3,450,000            | -                  | 3,450,000                     | -                  | 3,450,000                     |
| <b>TOTAL AVAILABLE REVENUES</b>         | <b>\$584,724,024</b> | <b>(\$644,766)</b> | <b>\$584,079,258</b>          | <b>\$5,299,194</b> | <b>\$589,378,452</b>          |
| <b>EXPENDITURES</b>                     |                      |                    |                               |                    |                               |
| <b>SERVICES &amp; SUPPLIES</b>          |                      |                    |                               |                    |                               |
| <b>4225 State Gov. Service Charges</b>  |                      |                    |                               |                    |                               |
| 8000 General Fund                       | 1,291,891            | (1,291,891)        | -                             | -                  | -                             |
| <b>4650 Other Services and Supplies</b> |                      |                    |                               |                    |                               |
| 8000 General Fund                       | 87,407               | 4,283              | 91,690                        | -                  | 91,690                        |
| 3400 Other Funds Ltd                    | -                    | -                  | -                             | 5,299,194          | 5,299,194                     |
| All Funds                               | 87,407               | 4,283              | 91,690                        | 5,299,194          | 5,390,884                     |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| Description                                | 2027-29 Base Budget | Essential Packages   | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|----------------------|-------------------------------|--------------------|-------------------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       |                     |                      |                               |                    |                               |
| 8000 General Fund                          | 1,379,298           | (1,287,608)          | 91,690                        | -                  | 91,690                        |
| 3400 Other Funds Ltd                       | -                   | -                    | -                             | 5,299,194          | 5,299,194                     |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$1,379,298</b>  | <b>(\$1,287,608)</b> | <b>\$91,690</b>               | <b>\$5,299,194</b> | <b>\$5,390,884</b>            |
| <b>SPECIAL PAYMENTS</b>                    |                     |                      |                               |                    |                               |
| <b>6048 Spc Pmt to Public Universities</b> |                     |                      |                               |                    |                               |
| 6230 Federal Funds Debt Svc NL             | 3,450,000           | -                    | 3,450,000                     | -                  | 3,450,000                     |
| <b>6065 Loan Repaid To State Agencies</b>  |                     |                      |                               |                    |                               |
| 8000 General Fund                          | 13,119,216          | 642,842              | 13,762,058                    | -                  | 13,762,058                    |
| <b>TOTAL SPECIAL PAYMENTS</b>              |                     |                      |                               |                    |                               |
| 8000 General Fund                          | 13,119,216          | 642,842              | 13,762,058                    | -                  | 13,762,058                    |
| 6230 Federal Funds Debt Svc NL             | 3,450,000           | -                    | 3,450,000                     | -                  | 3,450,000                     |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$16,569,216</b> | <b>\$642,842</b>     | <b>\$17,212,058</b>           | <b>-</b>           | <b>\$17,212,058</b>           |
| <b>DEBT SERVICE</b>                        |                     |                      |                               |                    |                               |
| <b>7100 Principal - Bonds</b>              |                     |                      |                               |                    |                               |
| 8030 General Fund Debt Svc                 | 183,885,300         | -                    | 183,885,300                   | -                  | 183,885,300                   |
| 4430 Lottery Funds Debt Svc Ltd            | 19,603,680          | -                    | 19,603,680                    | -                  | 19,603,680                    |
| 3230 Other Funds Debt Svc Non-Ltd          | 122,490,050         | -                    | 122,490,050                   | -                  | 122,490,050                   |
| 3430 Other Funds Debt Svc Ltd              | 1,855,000           | -                    | 1,855,000                     | -                  | 1,855,000                     |
| All Funds                                  | 327,834,030         | -                    | 327,834,030                   | -                  | 327,834,030                   |
| <b>7150 Interest - Bonds</b>               |                     |                      |                               |                    |                               |
| 8030 General Fund Debt Svc                 | 159,295,650         | -                    | 159,295,650                   | -                  | 159,295,650                   |
| 4430 Lottery Funds Debt Svc Ltd            | 4,012,860           | -                    | 4,012,860                     | -                  | 4,012,860                     |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000****Public University Debt Service**

| Description                       | 2027-29 Base Budget  | Essential Packages | 2027-29 Current Service Level | Policy Packages    | 2027-29 Agency Request Budget |
|-----------------------------------|----------------------|--------------------|-------------------------------|--------------------|-------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 74,818,710           | -                  | 74,818,710                    | -                  | 74,818,710                    |
| 3430 Other Funds Debt Svc Ltd     | 814,260              | -                  | 814,260                       | -                  | 814,260                       |
| All Funds                         | 238,941,480          | -                  | 238,941,480                   | -                  | 238,941,480                   |
| <b>TOTAL DEBT SERVICE</b>         |                      |                    |                               |                    |                               |
| 8030 General Fund Debt Svc        | 343,180,950          | -                  | 343,180,950                   | -                  | 343,180,950                   |
| 4430 Lottery Funds Debt Svc Ltd   | 23,616,540           | -                  | 23,616,540                    | -                  | 23,616,540                    |
| 3230 Other Funds Debt Svc Non-Ltd | 197,308,760          | -                  | 197,308,760                   | -                  | 197,308,760                   |
| 3430 Other Funds Debt Svc Ltd     | 2,669,260            | -                  | 2,669,260                     | -                  | 2,669,260                     |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$566,775,510</b> | -                  | <b>\$566,775,510</b>          | -                  | <b>\$566,775,510</b>          |
| <b>TOTAL EXPENDITURES</b>         |                      |                    |                               |                    |                               |
| 8000 General Fund                 | 14,498,514           | (644,766)          | 13,853,748                    | -                  | 13,853,748                    |
| 8030 General Fund Debt Svc        | 343,180,950          | -                  | 343,180,950                   | -                  | 343,180,950                   |
| 4430 Lottery Funds Debt Svc Ltd   | 23,616,540           | -                  | 23,616,540                    | -                  | 23,616,540                    |
| 3230 Other Funds Debt Svc Non-Ltd | 197,308,760          | -                  | 197,308,760                   | -                  | 197,308,760                   |
| 3400 Other Funds Ltd              | -                    | -                  | -                             | 5,299,194          | 5,299,194                     |
| 3430 Other Funds Debt Svc Ltd     | 2,669,260            | -                  | 2,669,260                     | -                  | 2,669,260                     |
| 6230 Federal Funds Debt Svc NL    | 3,450,000            | -                  | 3,450,000                     | -                  | 3,450,000                     |
| <b>TOTAL EXPENDITURES</b>         | <b>\$584,724,024</b> | <b>(\$644,766)</b> | <b>\$584,079,258</b>          | <b>\$5,299,194</b> | <b>\$589,378,452</b>          |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| Description | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
|-------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                            |            |           |            |   |            |
|----------------------------|------------|-----------|------------|---|------------|
| 8000 General Fund          | 265,712    | (247,500) | 18,212     | - | 18,212     |
| 8030 General Fund Debt Svc | 53,557,430 | -         | 53,557,430 | - | 53,557,430 |
| All Funds                  | 53,823,142 | (247,500) | 53,575,642 | - | 53,575,642 |

**OTHER****0975 Other Revenues**

|                      |         |           |   |         |         |
|----------------------|---------|-----------|---|---------|---------|
| 3400 Other Funds Ltd | 370,000 | (370,000) | - | 959,974 | 959,974 |
|----------------------|---------|-----------|---|---------|---------|

**TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                                 |           |   |           |   |           |
|---------------------------------|-----------|---|-----------|---|-----------|
| 4430 Lottery Funds Debt Svc Ltd | 8,760,770 | - | 8,760,770 | - | 8,760,770 |
|---------------------------------|-----------|---|-----------|---|-----------|

**TOTAL REVENUES**

|                                 |            |           |            |         |            |
|---------------------------------|------------|-----------|------------|---------|------------|
| 8000 General Fund               | 265,712    | (247,500) | 18,212     | -       | 18,212     |
| 8030 General Fund Debt Svc      | 53,557,430 | -         | 53,557,430 | -       | 53,557,430 |
| 4430 Lottery Funds Debt Svc Ltd | 8,760,770  | -         | 8,760,770  | -       | 8,760,770  |
| 3400 Other Funds Ltd            | 370,000    | (370,000) | -          | 959,974 | 959,974    |

**TOTAL REVENUES**

|                     |                    |                     |                  |                     |
|---------------------|--------------------|---------------------|------------------|---------------------|
| <b>\$62,953,912</b> | <b>(\$617,500)</b> | <b>\$62,336,412</b> | <b>\$959,974</b> | <b>\$63,296,386</b> |
|---------------------|--------------------|---------------------|------------------|---------------------|

**AVAILABLE REVENUES**

|                                 |            |           |            |         |            |
|---------------------------------|------------|-----------|------------|---------|------------|
| 8000 General Fund               | 265,712    | (247,500) | 18,212     | -       | 18,212     |
| 8030 General Fund Debt Svc      | 53,557,430 | -         | 53,557,430 | -       | 53,557,430 |
| 4430 Lottery Funds Debt Svc Ltd | 8,760,770  | -         | 8,760,770  | -       | 8,760,770  |
| 3400 Other Funds Ltd            | 370,000    | (370,000) | -          | 959,974 | 959,974    |



**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| Description                                | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|--------------------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$62,953,912</b> | <b>(\$617,500)</b> | <b>\$62,336,412</b>           | <b>\$959,974</b> | <b>\$63,296,386</b>           |
| <b>EXPENDITURES</b>                        |                     |                    |                               |                  |                               |
| <b>SERVICES &amp; SUPPLIES</b>             |                     |                    |                               |                  |                               |
| <b>4650 Other Services and Supplies</b>    |                     |                    |                               |                  |                               |
| 8000 General Fund                          | 18,212              | -                  | 18,212                        | -                | 18,212                        |
| 3400 Other Funds Ltd                       | 370,000             | (370,000)          | -                             | 959,974          | 959,974                       |
| All Funds                                  | 388,212             | (370,000)          | 18,212                        | 959,974          | 978,186                       |
| <b>SPECIAL PAYMENTS</b>                    |                     |                    |                               |                  |                               |
| <b>6045 Dist to Comm College Districts</b> |                     |                    |                               |                  |                               |
| 8000 General Fund                          | 247,500             | (247,500)          | -                             | -                | -                             |
| <b>DEBT SERVICE</b>                        |                     |                    |                               |                  |                               |
| <b>7100 Principal - Bonds</b>              |                     |                    |                               |                  |                               |
| 8030 General Fund Debt Svc                 | 31,740,000          | -                  | 31,740,000                    | -                | 31,740,000                    |
| 4430 Lottery Funds Debt Svc Ltd            | 7,868,730           | -                  | 7,868,730                     | -                | 7,868,730                     |
| All Funds                                  | 39,608,730          | -                  | 39,608,730                    | -                | 39,608,730                    |
| <b>7150 Interest - Bonds</b>               |                     |                    |                               |                  |                               |
| 8030 General Fund Debt Svc                 | 21,817,430          | -                  | 21,817,430                    | -                | 21,817,430                    |
| 4430 Lottery Funds Debt Svc Ltd            | 892,040             | -                  | 892,040                       | -                | 892,040                       |
| All Funds                                  | 22,709,470          | -                  | 22,709,470                    | -                | 22,709,470                    |
| <b>TOTAL DEBT SERVICE</b>                  |                     |                    |                               |                  |                               |
| 8030 General Fund Debt Svc                 | 53,557,430          | -                  | 53,557,430                    | -                | 53,557,430                    |
| 4430 Lottery Funds Debt Svc Ltd            | 8,760,770           | -                  | 8,760,770                     | -                | 8,760,770                     |
| <b>TOTAL DEBT SERVICE</b>                  | <b>\$62,318,200</b> | <b>-</b>           | <b>\$62,318,200</b>           | <b>-</b>         | <b>\$62,318,200</b>           |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| Description                     | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages  | 2027-29 Agency Request Budget |
|---------------------------------|---------------------|--------------------|-------------------------------|------------------|-------------------------------|
| <b>TOTAL EXPENDITURES</b>       |                     |                    |                               |                  |                               |
| 8000 General Fund               | 265,712             | (247,500)          | 18,212                        | -                | 18,212                        |
| 8030 General Fund Debt Svc      | 53,557,430          | -                  | 53,557,430                    | -                | 53,557,430                    |
| 4430 Lottery Funds Debt Svc Ltd | 8,760,770           | -                  | 8,760,770                     | -                | 8,760,770                     |
| 3400 Other Funds Ltd            | 370,000             | (370,000)          | -                             | 959,974          | 959,974                       |
| <b>TOTAL EXPENDITURES</b>       | <b>\$62,953,912</b> | <b>(\$617,500)</b> | <b>\$62,336,412</b>           | <b>\$959,974</b> | <b>\$63,296,386</b>           |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium  
OHSU Debt Service****Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-216-00-00-00000**

| Description                            | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|----------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| <b>REVENUE CATEGORIES</b>              |                     |                    |                               |                 |                               |
| <b>GENERAL FUND APPROPRIATION</b>      |                     |                    |                               |                 |                               |
| <b>0050 General Fund Appropriation</b> |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc             | 23,573,910          | -                  | 23,573,910                    | -               | 23,573,910                    |
| <b>OTHER</b>                           |                     |                    |                               |                 |                               |
| <b>0975 Other Revenues</b>             |                     |                    |                               |                 |                               |
| 3230 Other Funds Debt Svc Non-Ltd      | 3,329,050           | -                  | 3,329,050                     | -               | 3,329,050                     |
| <b>TOTAL REVENUES</b>                  |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc             | 23,573,910          | -                  | 23,573,910                    | -               | 23,573,910                    |
| 3230 Other Funds Debt Svc Non-Ltd      | 3,329,050           | -                  | 3,329,050                     | -               | 3,329,050                     |
| <b>TOTAL REVENUES</b>                  | <b>\$26,902,960</b> | <b>-</b>           | <b>\$26,902,960</b>           | <b>-</b>        | <b>\$26,902,960</b>           |
| <b>AVAILABLE REVENUES</b>              |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc             | 23,573,910          | -                  | 23,573,910                    | -               | 23,573,910                    |
| 3230 Other Funds Debt Svc Non-Ltd      | 3,329,050           | -                  | 3,329,050                     | -               | 3,329,050                     |
| <b>TOTAL AVAILABLE REVENUES</b>        | <b>\$26,902,960</b> | <b>-</b>           | <b>\$26,902,960</b>           | <b>-</b>        | <b>\$26,902,960</b>           |
| <b>EXPENDITURES</b>                    |                     |                    |                               |                 |                               |
| <b>DEBT SERVICE</b>                    |                     |                    |                               |                 |                               |
| <b>7100 Principal - Bonds</b>          |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc             | 11,425,000          | -                  | 11,425,000                    | -               | 11,425,000                    |
| 3230 Other Funds Debt Svc Non-Ltd      | 2,115,000           | -                  | 2,115,000                     | -               | 2,115,000                     |
| All Funds                              | 13,540,000          | -                  | 13,540,000                    | -               | 13,540,000                    |
| <b>7150 Interest - Bonds</b>           |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc             | 12,148,910          | -                  | 12,148,910                    | -               | 12,148,910                    |

**Higher Education Coordinating Commission****Agency Number: 52500****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-216-00-00-00000****OHSU Debt Service**

| Description                       | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-----------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| 3230 Other Funds Debt Svc Non-Ltd | 1,214,050           | -                  | 1,214,050                     | -               | 1,214,050                     |
| All Funds                         | 13,362,960          | -                  | 13,362,960                    | -               | 13,362,960                    |
| <b>TOTAL DEBT SERVICE</b>         |                     |                    |                               |                 |                               |
| 8030 General Fund Debt Svc        | 23,573,910          | -                  | 23,573,910                    | -               | 23,573,910                    |
| 3230 Other Funds Debt Svc Non-Ltd | 3,329,050           | -                  | 3,329,050                     | -               | 3,329,050                     |
| <b>TOTAL DEBT SERVICE</b>         | <b>\$26,902,960</b> | -                  | <b>\$26,902,960</b>           | -               | <b>\$26,902,960</b>           |

Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium  
Public University Capital Construction

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-217-00-00-00000

| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| REVENUE CATEGORIES                  |                     |                    |                               |                 |                               |
| BOND SALES                          |                     |                    |                               |                 |                               |
| 0555 General Fund Obligation Bonds  |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 590,970,806     | 590,970,806                   |
| AVAILABLE REVENUES                  |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 590,970,806     | 590,970,806                   |
| EXPENDITURES                        |                     |                    |                               |                 |                               |
| SPECIAL PAYMENTS                    |                     |                    |                               |                 |                               |
| 6048 Spc Pmt to Public Universities |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 590,970,806     | 590,970,806                   |

Detail Revenues & Expenditures - Requested Budget  
2027-29 Biennium  
Community College Capital Construction

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-218-00-00-00000

| Description                         | 2027-29 Base Budget | Essential Packages | 2027-29 Current Service Level | Policy Packages | 2027-29 Agency Request Budget |
|-------------------------------------|---------------------|--------------------|-------------------------------|-----------------|-------------------------------|
| REVENUE CATEGORIES                  |                     |                    |                               |                 |                               |
| BOND SALES                          |                     |                    |                               |                 |                               |
| 0555 General Fund Obligation Bonds  |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 87,570,026      | 87,570,026                    |
| AVAILABLE REVENUES                  |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 87,570,026      | 87,570,026                    |
| EXPENDITURES                        |                     |                    |                               |                 |                               |
| SPECIAL PAYMENTS                    |                     |                    |                               |                 |                               |
| 6045 Dist to Comm College Districts |                     |                    |                               |                 |                               |
| 3020 Other Funds Cap Construct      | -                   | -                  | -                             | 87,570,026      | 87,570,026                    |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
|-------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |           |   |              |             |             |
|-------------------|-------------|-----------|---|--------------|-------------|-------------|
| 8000 General Fund | 250,000,043 | (164,306) | - | (21,214,845) | 133,789,328 | 166,923,575 |
|-------------------|-------------|-----------|---|--------------|-------------|-------------|

**LICENSES AND FEES****0205 Business Lic and Fees**

|                      |        |         |   |   |        |   |
|----------------------|--------|---------|---|---|--------|---|
| 3400 Other Funds Ltd | 22,387 | (5,727) | - | - | 28,114 | - |
|----------------------|--------|---------|---|---|--------|---|

**CHARGES FOR SERVICES****0410 Charges for Services**

|                      |        |         |   |   |        |   |
|----------------------|--------|---------|---|---|--------|---|
| 3400 Other Funds Ltd | 19,463 | (3,954) | - | - | 23,417 | - |
|----------------------|--------|---------|---|---|--------|---|

**INTEREST EARNINGS****0605 Interest Income**

|                      |         |   |         |   |   |   |
|----------------------|---------|---|---------|---|---|---|
| 3400 Other Funds Ltd | 350,000 | - | 350,000 | - | - | - |
|----------------------|---------|---|---------|---|---|---|

**OTHER****0975 Other Revenues**

|                      |              |          |   |             |           |           |
|----------------------|--------------|----------|---|-------------|-----------|-----------|
| 3400 Other Funds Ltd | (11,115,218) | (17,856) | - | (9,683,586) | 1,384,740 | 1,245,584 |
|----------------------|--------------|----------|---|-------------|-----------|-----------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                        |            |          |   |   |           |           |
|------------------------|------------|----------|---|---|-----------|-----------|
| 6400 Federal Funds Ltd | 12,356,836 | (30,130) | - | - | 6,928,630 | 5,666,490 |
|------------------------|------------|----------|---|---|-----------|-----------|

**TRANSFERS IN****1050 Transfer In Other**

|                      |         |   |   |   |         |   |
|----------------------|---------|---|---|---|---------|---|
| 3400 Other Funds Ltd | 552,075 | - | - | - | 552,075 | - |
|----------------------|---------|---|---|---|---------|---|

**1060 Transfer from General Fund**

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-000-00-00-00000**

**Higher Education Coordinating Commission**

| Description                                 | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|---------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 3400 Other Funds Ltd                        | (3,814,875)              | -                                                                                     | -                                        | (5,000,000)                                                       | 668,568                                            | 516,557                                                     |
| <b>1107 Tsfr From Administrative Svcs</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 4400 Lottery Funds Ltd                      | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| <b>1150 Tsfr From Revenue, Dept of</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                        | 6,202,655                | -                                                                                     | 6,196,736                                | -                                                                 | 2,769                                              | 3,150                                                       |
| <b>1581 Tsfr From Education, Dept of</b>    |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                        | 580,291                  | -                                                                                     | -                                        | -                                                                 | 580,291                                            | -                                                           |
| <b>TRANSFERS IN</b>                         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 4400 Lottery Funds Ltd                      | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd                        | 3,520,146                | -                                                                                     | 6,196,736                                | (5,000,000)                                                       | 1,803,703                                          | 519,707                                                     |
| <b>TOTAL TRANSFERS IN</b>                   | <b>\$24,022,738</b>      | <b>-</b>                                                                              | <b>\$21,710,516</b>                      | <b>(\$5,000,000)</b>                                              | <b>\$6,409,703</b>                                 | <b>\$4,655,707</b>                                          |
| <b>REVENUE CATEGORIES</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                           | 250,000,043              | (164,306)                                                                             | -                                        | (21,214,845)                                                      | 133,789,328                                        | 166,923,575                                                 |
| 4400 Lottery Funds Ltd                      | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd                        | (7,203,222)              | (27,537)                                                                              | 6,546,736                                | (14,683,586)                                                      | 3,239,974                                          | 1,765,291                                                   |
| 6400 Federal Funds Ltd                      | 12,356,836               | (30,130)                                                                              | -                                        | -                                                                 | 6,928,630                                          | 5,666,490                                                   |
| <b>TOTAL REVENUE CATEGORIES</b>             | <b>\$275,656,249</b>     | <b>(\$221,973)</b>                                                                    | <b>\$22,060,516</b>                      | <b>(\$35,898,431)</b>                                             | <b>\$148,563,932</b>                               | <b>\$178,491,356</b>                                        |
| <b>TRANSFERS OUT</b>                        |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>2121 Tsfr To Governor, Office of the</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                      | 208,147                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>AVAILABLE REVENUES</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                           | 250,000,043              | (164,306)                                                                             | -                                        | (21,214,845)                                                      | 133,789,328                                        | 166,923,575                                                 |



## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|---------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 4400 Lottery Funds Ltd          | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd            | (7,203,222)              | (27,537)                                                                              | 6,546,736                                | (14,683,586)                                                      | 3,239,974                                          | 1,765,291                                                   |
| 6400 Federal Funds Ltd          | 12,564,983               | (30,130)                                                                              | -                                        | -                                                                 | 6,928,630                                          | 5,666,490                                                   |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$275,864,396</b>     | <b>(\$221,973)</b>                                                                    | <b>\$22,060,516</b>                      | <b>(\$35,898,431)</b>                                             | <b>\$148,563,932</b>                               | <b>\$178,491,356</b>                                        |

## EXPENDITURES

## PERSONAL SERVICES

## SALARIES &amp; WAGES

## 3110 Class/Unclass Sal. and Per Diem

|                        |          |   |   |   |   |   |
|------------------------|----------|---|---|---|---|---|
| 8000 General Fund      | 25,070   | - | - | - | - | - |
| 3400 Other Funds Ltd   | 965      | - | - | - | - | - |
| 6400 Federal Funds Ltd | (21,115) | - | - | - | - | - |
| All Funds              | 4,920    | - | - | - | - | - |

## 3160 Temporary Appointments

|                        |        |        |   |   |   |   |
|------------------------|--------|--------|---|---|---|---|
| 8000 General Fund      | 12,659 | 12,659 | - | - | - | - |
| 3400 Other Funds Ltd   | 132    | 132    | - | - | - | - |
| 6400 Federal Funds Ltd | 293    | 293    | - | - | - | - |
| All Funds              | 13,084 | 13,084 | - | - | - | - |

## 3170 Overtime Payments

|                        |     |     |   |   |   |   |
|------------------------|-----|-----|---|---|---|---|
| 8000 General Fund      | 225 | 225 | - | - | - | - |
| 3400 Other Funds Ltd   | 50  | 50  | - | - | - | - |
| 6400 Federal Funds Ltd | 46  | 46  | - | - | - | - |
| All Funds              | 321 | 321 | - | - | - | - |

## 3190 All Other Differential

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Detail Revenues &amp; Expenditures - Essential Packages

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## Higher Education Coordinating Commission

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2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                              | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 8000 General Fund                        | 2,697                    | 2,697                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 145                      | 145                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                | 2,842                    | 2,842                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>SALARIES &amp; WAGES</b>              |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 40,651                   | 15,581                                                                                | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 1,292                    | 327                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | (20,776)                 | 339                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL SALARIES &amp; WAGES</b>        | <b>\$21,167</b>          | <b>\$16,247</b>                                                                       | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>OTHER PAYROLL EXPENSES</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>3210 Empl. Rel. Bd. Assessments</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | (49)                     | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | (2)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | 50                       | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                | (1)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3220 Public Employees Retire Cont</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 6,915                    | 721                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 287                      | 48                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | (5,211)                  | 9                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                | 1,991                    | 778                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3230 Social Security Taxes</b>        |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 3,109                    | 1,194                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 98                       | 25                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | (1,585)                  | 28                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |

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Detail Revenues &amp; Expenditures - Essential Packages

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## Higher Education Coordinating Commission

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2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| All Funds                                       | 1,622                    | 1,247                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 111                      | 11                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | 5                        | 1                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | (87)                     | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | 29                       | 12                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | (27)                     | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (1)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | 22                       | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | (6)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 20,687                   | 20,687                                                                                | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (7,485)                  | 1,193                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| All Funds                                       | 13,202                   | 21,880                                                                                | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| <b>3270 Flexible Benefits</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | (26,667)                 | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (1,289)                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | 27,956                   | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>OTHER PAYROLL EXPENSES</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 4,079                    | 22,613                                                                                | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (8,387)                  | 1,267                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-000-00-00-00000**

**Higher Education Coordinating Commission**

| Description                         | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd              | 21,145                   | 37                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$16,837</b>          | <b>\$23,917</b>                                                                       | -                                        | <b>(\$8,678)</b>                                                  | -                                                  | -                                                           |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | (202,500)                | (202,500)                                                                             | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                | (27,999)                 | (27,999)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd              | (30,506)                 | (30,506)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                           | (261,005)                | (261,005)                                                                             | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | (157,770)                | (164,306)                                                                             | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                | (35,094)                 | (26,405)                                                                              | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| 6400 Federal Funds Ltd              | (30,137)                 | (30,130)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$223,001)</b>       | <b>(\$220,841)</b>                                                                    | -                                        | <b>(\$8,678)</b>                                                  | -                                                  | -                                                           |
| <b>SERVICES &amp; SUPPLIES</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>4100 Instate Travel</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | 19,542                   | -                                                                                     | -                                        | -                                                                 | 9,899                                              | -                                                           |
| 3400 Other Funds Ltd                | (39,413)                 | -                                                                                     | -                                        | (64,038)                                                          | 14,625                                             | -                                                           |
| 6400 Federal Funds Ltd              | 22,246                   | -                                                                                     | -                                        | -                                                                 | 5,961                                              | -                                                           |
| All Funds                           | 2,375                    | -                                                                                     | -                                        | (64,038)                                                          | 30,485                                             | -                                                           |
| <b>4125 Out of State Travel</b>     |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | 2,109                    | -                                                                                     | -                                        | -                                                                 | 4,239                                              | -                                                           |
| 3400 Other Funds Ltd                | 6,162                    | -                                                                                     | -                                        | -                                                                 | 2,662                                              | -                                                           |

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2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd                 | 23,164                   | -                                                                                     | -                                        | -                                                                 | 8,346                                              | -                                                           |
| All Funds                              | 31,435                   | -                                                                                     | -                                        | -                                                                 | 15,247                                             | -                                                           |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | (3,521)                  | -                                                                                     | -                                        | -                                                                 | 18,094                                             | -                                                           |
| 3400 Other Funds Ltd                   | (28,092)                 | -                                                                                     | -                                        | (46,746)                                                          | 6,279                                              | -                                                           |
| 6400 Federal Funds Ltd                 | 12,028                   | -                                                                                     | -                                        | -                                                                 | 2,931                                              | -                                                           |
| All Funds                              | (19,585)                 | -                                                                                     | -                                        | (46,746)                                                          | 27,304                                             | -                                                           |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | (3,503)                  | -                                                                                     | -                                        | -                                                                 | 19,083                                             | -                                                           |
| 3400 Other Funds Ltd                   | (14,038)                 | -                                                                                     | -                                        | (29,016)                                                          | 8,423                                              | -                                                           |
| 6400 Federal Funds Ltd                 | 25,310                   | -                                                                                     | -                                        | -                                                                 | 6,039                                              | -                                                           |
| All Funds                              | 7,769                    | -                                                                                     | -                                        | (29,016)                                                          | 33,545                                             | -                                                           |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | (400)                    | -                                                                                     | -                                        | -                                                                 | 13,937                                             | -                                                           |
| 3400 Other Funds Ltd                   | (30,972)                 | -                                                                                     | -                                        | (22,320)                                                          | 5,014                                              | -                                                           |
| 6400 Federal Funds Ltd                 | 19,489                   | -                                                                                     | -                                        | -                                                                 | 5,354                                              | -                                                           |
| All Funds                              | (11,883)                 | -                                                                                     | -                                        | (22,320)                                                          | 24,305                                             | -                                                           |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 1,532,350                | -                                                                                     | -                                        | -                                                                 | 837,864                                            | -                                                           |
| 3400 Other Funds Ltd                   | (163,653)                | -                                                                                     | -                                        | -                                                                 | 23,789                                             | -                                                           |
| 6400 Federal Funds Ltd                 | (442,692)                | -                                                                                     | -                                        | -                                                                 | 64,352                                             | -                                                           |
| All Funds                              | 926,005                  | -                                                                                     | -                                        | -                                                                 | 926,005                                            | -                                                           |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

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Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

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|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 8000 General Fund                      | (3,990)                  | -                                                                                     | -                                        | -                                                                 | 3,732                                              | -                                                           |
| 3400 Other Funds Ltd                   | 27,236                   | -                                                                                     | -                                        | (9,062)                                                           | 68,637                                             | -                                                           |
| 6400 Federal Funds Ltd                 | 877                      | -                                                                                     | -                                        | -                                                                 | 351                                                | -                                                           |
| All Funds                              | 24,123                   | -                                                                                     | -                                        | (9,062)                                                           | 72,720                                             | -                                                           |
| <b>4275 Publicity and Publications</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 4,505                    | -                                                                                     | -                                        | -                                                                 | 5,937                                              | -                                                           |
| 3400 Other Funds Ltd                   | 178                      | -                                                                                     | -                                        | (5,448)                                                           | 3,626                                              | -                                                           |
| 6400 Federal Funds Ltd                 | 4,212                    | -                                                                                     | -                                        | -                                                                 | 1,621                                              | -                                                           |
| All Funds                              | 8,895                    | -                                                                                     | -                                        | (5,448)                                                           | 11,184                                             | -                                                           |
| <b>4300 Professional Services</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 269,228                  | -                                                                                     | -                                        | -                                                                 | 396,539                                            | -                                                           |
| 3400 Other Funds Ltd                   | 280,686                  | -                                                                                     | -                                        | -                                                                 | 150,389                                            | -                                                           |
| 6400 Federal Funds Ltd                 | 471,489                  | -                                                                                     | -                                        | -                                                                 | 471,489                                            | -                                                           |
| All Funds                              | 1,021,403                | -                                                                                     | -                                        | -                                                                 | 1,018,417                                          | -                                                           |
| <b>4315 IT Professional Services</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 47,262                   | -                                                                                     | -                                        | -                                                                 | 50,262                                             | -                                                           |
| 3400 Other Funds Ltd                   | 17,364                   | -                                                                                     | -                                        | -                                                                 | 14,364                                             | -                                                           |
| 6400 Federal Funds Ltd                 | 15,736                   | -                                                                                     | -                                        | -                                                                 | 15,736                                             | -                                                           |
| All Funds                              | 80,362                   | -                                                                                     | -                                        | -                                                                 | 80,362                                             | -                                                           |
| <b>4325 Attorney General</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 32,047                   | -                                                                                     | -                                        | -                                                                 | 16,685                                             | -                                                           |
| 3400 Other Funds Ltd                   | 24,877                   | -                                                                                     | -                                        | -                                                                 | 4,866                                              | -                                                           |
| 6400 Federal Funds Ltd                 | 2,856                    | -                                                                                     | -                                        | -                                                                 | 2,856                                              | -                                                           |

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Higher Education Coordinating Commission

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|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| All Funds                                    | 59,780                   | -                                                                                     | -                                        | -                                                                 | 24,407                                             | -                                                           |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 1,776                    | -                                                                                     | -                                        | -                                                                 | 2,096                                              | -                                                           |
| 3400 Other Funds Ltd                         | (654)                    | -                                                                                     | -                                        | (5,456)                                                           | 802                                                | -                                                           |
| 6400 Federal Funds Ltd                       | 146                      | -                                                                                     | -                                        | -                                                                 | 146                                                | -                                                           |
| All Funds                                    | 1,268                    | -                                                                                     | -                                        | (5,456)                                                           | 3,044                                              | -                                                           |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 4,741                    | -                                                                                     | -                                        | -                                                                 | 25,968                                             | -                                                           |
| 3400 Other Funds Ltd                         | 17,366                   | -                                                                                     | -                                        | (6,681)                                                           | 1,427                                              | -                                                           |
| 6400 Federal Funds Ltd                       | 10,010                   | -                                                                                     | -                                        | -                                                                 | 2,126                                              | -                                                           |
| All Funds                                    | 32,117                   | -                                                                                     | -                                        | (6,681)                                                           | 29,521                                             | -                                                           |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | (317,974)                | -                                                                                     | -                                        | -                                                                 | 68,091                                             | -                                                           |
| 3400 Other Funds Ltd                         | (96,242)                 | -                                                                                     | -                                        | (90,785)                                                          | 14,954                                             | -                                                           |
| 6400 Federal Funds Ltd                       | 330,828                  | -                                                                                     | -                                        | -                                                                 | 18,657                                             | -                                                           |
| All Funds                                    | (83,388)                 | -                                                                                     | -                                        | (90,785)                                                          | 101,702                                            | -                                                           |
| <b>4575 Agency Program Related S and S</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 951                      | -                                                                                     | -                                        | -                                                                 | 951                                                | -                                                           |
| 3400 Other Funds Ltd                         | 17,212                   | -                                                                                     | -                                        | -                                                                 | 12,212                                             | -                                                           |
| 6400 Federal Funds Ltd                       | 863                      | -                                                                                     | -                                        | -                                                                 | 863                                                | -                                                           |
| All Funds                                    | 19,026                   | -                                                                                     | -                                        | -                                                                 | 14,026                                             | -                                                           |
| <b>4600 Intra-agency Charges</b>             |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 1,665                    | -                                                                                     | -                                        | -                                                                 | 1,665                                              | -                                                           |

# Higher Education Coordinating Commission

Agency Number 52500

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Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                             | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| <b>4625 Other COP Costs</b>             |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                    | (98,990)                 | -                                                                                     | -                                        | (98,990)                                                          | -                                                  | -                                                           |
| <b>4650 Other Services and Supplies</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | (2,144,492)              | -                                                                                     | -                                        | (3,000,000)                                                       | 144,848                                            | -                                                           |
| 3400 Other Funds Ltd                    | (9,553,704)              | -                                                                                     | 700,000                                  | (10,283,285)                                                      | 14,581                                             | -                                                           |
| 6400 Federal Funds Ltd                  | 119,364                  | -                                                                                     | -                                        | -                                                                 | 9,098                                              | -                                                           |
| All Funds                               | (11,578,832)             | -                                                                                     | 700,000                                  | (13,283,285)                                                      | 168,527                                            | -                                                           |
| <b>4700 Expendable Prop 250 - 5000</b>  |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | 8,452                    | -                                                                                     | -                                        | -                                                                 | 14,452                                             | -                                                           |
| 3400 Other Funds Ltd                    | (14,277)                 | -                                                                                     | -                                        | (26,784)                                                          | 6,507                                              | -                                                           |
| 6400 Federal Funds Ltd                  | 373                      | -                                                                                     | -                                        | -                                                                 | 373                                                | -                                                           |
| All Funds                               | (5,452)                  | -                                                                                     | -                                        | (26,784)                                                          | 21,332                                             | -                                                           |
| <b>4715 IT Expendable Property</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | 3,545                    | -                                                                                     | -                                        | -                                                                 | 4,545                                              | -                                                           |
| 3400 Other Funds Ltd                    | 15,762                   | -                                                                                     | -                                        | -                                                                 | 2,262                                              | -                                                           |
| 6400 Federal Funds Ltd                  | 1,924                    | -                                                                                     | -                                        | -                                                                 | 1,924                                              | -                                                           |
| All Funds                               | 21,231                   | -                                                                                     | -                                        | -                                                                 | 8,731                                              | -                                                           |
| <b>SERVICES &amp; SUPPLIES</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | (547,372)                | -                                                                                     | -                                        | (3,000,000)                                                       | 1,637,222                                          | -                                                           |
| 3400 Other Funds Ltd                    | (9,631,527)              | -                                                                                     | 700,000                                  | (10,688,611)                                                      | 357,084                                            | -                                                           |
| 6400 Federal Funds Ltd                  | 618,223                  | -                                                                                     | -                                        | -                                                                 | 618,223                                            | -                                                           |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    | <b>(\$9,560,676)</b>     | <b>-</b>                                                                              | <b>\$700,000</b>                         | <b>(\$13,688,611)</b>                                             | <b>\$2,612,529</b>                                 | <b>-</b>                                                    |

## SPECIAL PAYMENTS

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Detail Revenues & Expenditures - Essential Packages

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|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| <b>6020 Dist to Counties</b>               |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                       | 7,298                    | -                                                                                     | -                                        | -                                                                 | 3,845                                              | 3,453                                                       |
| 6400 Federal Funds Ltd                     | (10,397)                 | -                                                                                     | -                                        | -                                                                 | 509                                                | 457                                                         |
| All Funds                                  | (3,099)                  | -                                                                                     | -                                        | -                                                                 | 4,354                                              | 3,910                                                       |
| <b>6025 Dist to Other Gov Unit</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                       | 10,830                   | -                                                                                     | -                                        | -                                                                 | 5,706                                              | 5,124                                                       |
| 6400 Federal Funds Ltd                     | 98,886                   | -                                                                                     | -                                        | -                                                                 | 52,101                                             | 46,785                                                      |
| All Funds                                  | 109,716                  | -                                                                                     | -                                        | -                                                                 | 57,807                                             | 51,909                                                      |
| <b>6030 Dist to Non-Gov Units</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                          | 192,414                  | -                                                                                     | -                                        | -                                                                 | 101,379                                            | 91,035                                                      |
| 3400 Other Funds Ltd                       | 1,188,211                | -                                                                                     | -                                        | -                                                                 | 626,047                                            | 562,164                                                     |
| 6400 Federal Funds Ltd                     | 16,897,556               | -                                                                                     | -                                        | -                                                                 | 5,278,271                                          | 4,739,672                                                   |
| All Funds                                  | 18,278,181               | -                                                                                     | -                                        | -                                                                 | 6,005,697                                          | 5,392,871                                                   |
| <b>6035 Dist to Individuals</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                          | 36,653,915               | -                                                                                     | -                                        | -                                                                 | 15,204,029                                         | 13,652,598                                                  |
| 4400 Lottery Funds Ltd                     | 4,988,812                | -                                                                                     | -                                        | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd                       | (1,582,757)              | -                                                                                     | -                                        | -                                                                 | 1,296,837                                          | 1,164,506                                                   |
| All Funds                                  | 40,059,970               | -                                                                                     | -                                        | -                                                                 | 21,106,866                                         | 18,953,104                                                  |
| <b>6040 Dist to Local School Districts</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                          | 163,615                  | -                                                                                     | -                                        | -                                                                 | 68,522                                             | 95,093                                                      |
| 3400 Other Funds Ltd                       | 85,873                   | -                                                                                     | -                                        | -                                                                 | 45,245                                             | 40,628                                                      |
| All Funds                                  | 249,488                  | -                                                                                     | -                                        | -                                                                 | 113,767                                            | 135,721                                                     |
| <b>6045 Dist to Comm College Districts</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |

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|------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 8000 General Fund                              | 117,747,274              | -                                                                                     | -                                        | (247,500)                                                         | 42,071,724                                         | 113,054,050                                                 |
| 3400 Other Funds Ltd                           | 656,818                  | -                                                                                     | -                                        | -                                                                 | 606,072                                            | 50,746                                                      |
| 6400 Federal Funds Ltd                         | (5,416,289)              | -                                                                                     | -                                        | -                                                                 | 874,680                                            | 785,428                                                     |
| All Funds                                      | 112,987,803              | -                                                                                     | -                                        | (247,500)                                                         | 43,552,476                                         | 113,890,224                                                 |
| <b>6048 Spc Pmt to Public Universities</b>     |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                              | 1,186,268,978            | -                                                                                     | -                                        | (12,367,345)                                                      | 10,937,387                                         | 34,435,813                                                  |
| 4400 Lottery Funds Ltd                         | 29,242,503               | -                                                                                     | 15,513,780                               | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                           | 429,333                  | -                                                                                     | -                                        | -                                                                 | 299,968                                            | 129,365                                                     |
| All Funds                                      | 1,215,940,814            | -                                                                                     | 15,513,780                               | (12,367,345)                                                      | 11,237,355                                         | 34,565,178                                                  |
| <b>6050 Dist to Non-Profit Organizations</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                         | 180,578                  | -                                                                                     | -                                        | -                                                                 | 95,143                                             | 85,435                                                      |
| <b>6060 Intra-Agency Gen Fund Transfer</b>     |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                              | (3,814,875)              | -                                                                                     | -                                        | (5,000,000)                                                       | 668,568                                            | 516,557                                                     |
| <b>6065 Loan Repaid To State Agencies</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                              | 642,842                  | -                                                                                     | -                                        | -                                                                 | 642,842                                            | -                                                           |
| <b>6085 Other Special Payments</b>             |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                              | (1,243,864,241)          | -                                                                                     | -                                        | (600,000)                                                         | 62,420,807                                         | 5,045,341                                                   |
| 4400 Lottery Funds Ltd                         | (13,728,723)             | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                           | (74,065,674)             | -                                                                                     | 18,300,000                               | (92,619,583)                                                      | 241,768                                            | 12,141                                                      |
| All Funds                                      | (1,331,658,638)          | -                                                                                     | 18,300,000                               | (93,219,583)                                                      | 62,662,575                                         | 5,057,482                                                   |
| <b>6121 Spc Pmt to Governor, Office of the</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                         | 208,147                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>6291 Spc Pmt to Corrections, Dept of</b>    |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

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**2027-29 Biennium**

**Cross Reference Number: 52500-000-00-00-00000**

**Higher Education Coordinating Commission**

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|--------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd                           | 18,416                   | -                                                                                     | -                                        | -                                                                 | 9,703                                              | 8,713                                                       |
| <b>6581 Spc Pmt to Education, Dept of</b>        |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                                | (752,003)                | -                                                                                     | -                                        | -                                                                 | 36,848                                             | 33,088                                                      |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                                | 157,467,266              | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>SPECIAL PAYMENTS</b>                          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                                | 250,705,185              | -                                                                                     | -                                        | (18,214,845)                                                      | 132,152,106                                        | 166,923,575                                                 |
| 4400 Lottery Funds Ltd                           | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd                             | (73,270,068)             | -                                                                                     | 18,300,000                               | (92,619,583)                                                      | 3,125,488                                          | 1,968,127                                                   |
| 6400 Federal Funds Ltd                           | 11,976,897               | -                                                                                     | -                                        | -                                                                 | 6,310,407                                          | 5,666,490                                                   |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>\$209,914,606</b>     | <b>-</b>                                                                              | <b>\$33,813,780</b>                      | <b>(\$110,834,428)</b>                                            | <b>\$146,194,001</b>                               | <b>\$178,694,192</b>                                        |
| <b>EXPENDITURES</b>                              |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                                | 250,000,043              | (164,306)                                                                             | -                                        | (21,214,845)                                                      | 133,789,328                                        | 166,923,575                                                 |
| 4400 Lottery Funds Ltd                           | 20,502,592               | -                                                                                     | 15,513,780                               | -                                                                 | 4,606,000                                          | 4,136,000                                                   |
| 3400 Other Funds Ltd                             | (82,936,689)             | (26,405)                                                                              | 19,000,000                               | (103,316,872)                                                     | 3,482,572                                          | 1,968,127                                                   |
| 6400 Federal Funds Ltd                           | 12,564,983               | (30,130)                                                                              | -                                        | -                                                                 | 6,928,630                                          | 5,666,490                                                   |
| <b>TOTAL EXPENDITURES</b>                        | <b>\$200,130,929</b>     | <b>(\$220,841)</b>                                                                    | <b>\$34,513,780</b>                      | <b>(\$124,531,717)</b>                                            | <b>\$148,806,530</b>                               | <b>\$178,694,192</b>                                        |
| <b>ENDING BALANCE</b>                            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                                | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 4400 Lottery Funds Ltd                           | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                             | 75,733,467               | (1,132)                                                                               | (12,453,264)                             | 88,633,286                                                        | (242,598)                                          | (202,836)                                                   |
| 6400 Federal Funds Ltd                           | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |

| Description          | Total Essential Packages | Pkg: 010<br>Vacancy Factor and Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm & One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard Inflation<br><br>Priority: 00 |
|----------------------|--------------------------|------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|
| TOTAL ENDING BALANCE | \$75,733,467             | (\$1,132)                                                                          | (\$12,453,264)                           | \$88,633,286                                                   | (\$242,598)                                        | (\$202,836)                                              |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------|------------------------|--------------------------------------|--|--|--|--|
|             | Priority: 00           | Priority: 00                         |  |  |  |  |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |              |   |
|-------------------|--------------|---|
| 8000 General Fund | (29,333,709) | - |
|-------------------|--------------|---|

**OTHER****0975 Other Revenues**

|                      |             |   |
|----------------------|-------------|---|
| 3400 Other Funds Ltd | (4,044,100) | - |
|----------------------|-------------|---|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                        |     |           |
|------------------------|-----|-----------|
| 6400 Federal Funds Ltd | (7) | (208,147) |
|------------------------|-----|-----------|

**TRANSFERS IN****1107 Tsfr From Administrative Svcs**

|                        |             |   |
|------------------------|-------------|---|
| 4400 Lottery Funds Ltd | (3,753,188) | - |
|------------------------|-------------|---|

**REVENUE CATEGORIES**

|                   |              |   |
|-------------------|--------------|---|
| 8000 General Fund | (29,333,709) | - |
|-------------------|--------------|---|

|                        |             |   |
|------------------------|-------------|---|
| 4400 Lottery Funds Ltd | (3,753,188) | - |
|------------------------|-------------|---|

|                      |             |   |
|----------------------|-------------|---|
| 3400 Other Funds Ltd | (4,044,100) | - |
|----------------------|-------------|---|

|                        |     |           |
|------------------------|-----|-----------|
| 6400 Federal Funds Ltd | (7) | (208,147) |
|------------------------|-----|-----------|

|                                 |                       |                    |
|---------------------------------|-----------------------|--------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$37,131,004)</b> | <b>(\$208,147)</b> |
|---------------------------------|-----------------------|--------------------|

**TRANSFERS OUT****2121 Tsfr To Governor, Office of the**

|                        |   |         |
|------------------------|---|---------|
| 6400 Federal Funds Ltd | - | 208,147 |
|------------------------|---|---------|

**AVAILABLE REVENUES**

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Detail Revenues &amp; Expenditures - Essential Packages

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BDV004B

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                     | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|---------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                 | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund               | (29,333,709)           | -                                    |  |  |  |  |
| 4400 Lottery Funds Ltd          | (3,753,188)            | -                                    |  |  |  |  |
| 3400 Other Funds Ltd            | (4,044,100)            | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd          | (7)                    | -                                    |  |  |  |  |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$37,131,004)</b>  | <b>-</b>                             |  |  |  |  |

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |          |       |
|------------------------|----------|-------|
| 8000 General Fund      | 20,150   | 4,920 |
| 3400 Other Funds Ltd   | 965      | -     |
| 6400 Federal Funds Ltd | (21,115) | -     |
| All Funds              | -        | 4,920 |

**OTHER PAYROLL EXPENSES****3210 Empl. Rel. Bd. Assessments**

|                        |      |   |
|------------------------|------|---|
| 8000 General Fund      | (49) | - |
| 3400 Other Funds Ltd   | (2)  | - |
| 6400 Federal Funds Ltd | 50   | - |
| All Funds              | (1)  | - |

**3220 Public Employees Retire Cont**

|                        |         |       |
|------------------------|---------|-------|
| 8000 General Fund      | 4,978   | 1,216 |
| 3400 Other Funds Ltd   | 239     | -     |
| 6400 Federal Funds Ltd | (5,220) | -     |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                                     | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                                 | Priority: 00           | Priority: 00                         |  |  |  |  |
| All Funds                                       | (3)                    | 1,216                                |  |  |  |  |
| <b>3230 Social Security Taxes</b>               |                        |                                      |  |  |  |  |
| 8000 General Fund                               | 1,537                  | 378                                  |  |  |  |  |
| 3400 Other Funds Ltd                            | 73                     | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | (1,613)                | -                                    |  |  |  |  |
| All Funds                                       | (3)                    | 378                                  |  |  |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                               | 81                     | 19                                   |  |  |  |  |
| 3400 Other Funds Ltd                            | 4                      | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | (87)                   | -                                    |  |  |  |  |
| All Funds                                       | (2)                    | 19                                   |  |  |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (27)                   | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | (1)                    | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | 22                     | -                                    |  |  |  |  |
| All Funds                                       | (6)                    | -                                    |  |  |  |  |
| <b>3270 Flexible Benefits</b>                   |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (26,667)               | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | (1,289)                | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | 27,956                 | -                                    |  |  |  |  |
| All Funds                                       | -                      | -                                    |  |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (20,147)               | 1,613                                |  |  |  |  |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                         | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                     | Priority: 00           | Priority: 00                         |  |  |  |  |
| 3400 Other Funds Ltd                | (976)                  | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd              | 21,108                 | -                                    |  |  |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>(\$15)</b>          | <b>\$1,613</b>                       |  |  |  |  |
| <b>PERSONAL SERVICES</b>            |                        |                                      |  |  |  |  |
| 8000 General Fund                   | 3                      | 6,533                                |  |  |  |  |
| 3400 Other Funds Ltd                | (11)                   | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd              | (7)                    | -                                    |  |  |  |  |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$15)</b>          | <b>\$6,533</b>                       |  |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b>      |                        |                                      |  |  |  |  |
| <b>4100 Instate Travel</b>          |                        |                                      |  |  |  |  |
| 8000 General Fund                   | -                      | 9,643                                |  |  |  |  |
| 3400 Other Funds Ltd                | -                      | 10,000                               |  |  |  |  |
| 6400 Federal Funds Ltd              | -                      | 16,285                               |  |  |  |  |
| All Funds                           | -                      | 35,928                               |  |  |  |  |
| <b>4125 Out of State Travel</b>     |                        |                                      |  |  |  |  |
| 8000 General Fund                   | -                      | (2,130)                              |  |  |  |  |
| 3400 Other Funds Ltd                | -                      | 3,500                                |  |  |  |  |
| 6400 Federal Funds Ltd              | -                      | 14,818                               |  |  |  |  |
| All Funds                           | -                      | 16,188                               |  |  |  |  |
| <b>4150 Employee Training</b>       |                        |                                      |  |  |  |  |
| 8000 General Fund                   | -                      | (21,615)                             |  |  |  |  |
| 3400 Other Funds Ltd                | -                      | 12,375                               |  |  |  |  |



**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                            | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|----------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                        | Priority: 00           | Priority: 00                         |  |  |  |  |
| 6400 Federal Funds Ltd                 | -                      | 9,097                                |  |  |  |  |
| All Funds                              | -                      | (143)                                |  |  |  |  |
| <b>4175 Office Expenses</b>            |                        |                                      |  |  |  |  |
| 8000 General Fund                      | -                      | (22,586)                             |  |  |  |  |
| 3400 Other Funds Ltd                   | -                      | 6,555                                |  |  |  |  |
| 6400 Federal Funds Ltd                 | -                      | 19,271                               |  |  |  |  |
| All Funds                              | -                      | 3,240                                |  |  |  |  |
| <b>4200 Telecommunications</b>         |                        |                                      |  |  |  |  |
| 8000 General Fund                      | -                      | (14,337)                             |  |  |  |  |
| 3400 Other Funds Ltd                   | -                      | (13,666)                             |  |  |  |  |
| 6400 Federal Funds Ltd                 | -                      | 14,135                               |  |  |  |  |
| All Funds                              | -                      | (13,868)                             |  |  |  |  |
| <b>4225 State Gov. Service Charges</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                      | -                      | 694,486                              |  |  |  |  |
| 3400 Other Funds Ltd                   | -                      | (187,442)                            |  |  |  |  |
| 6400 Federal Funds Ltd                 | -                      | (507,044)                            |  |  |  |  |
| All Funds                              | -                      | -                                    |  |  |  |  |
| <b>4250 Data Processing</b>            |                        |                                      |  |  |  |  |
| 8000 General Fund                      | -                      | (7,722)                              |  |  |  |  |
| 3400 Other Funds Ltd                   | -                      | (32,339)                             |  |  |  |  |
| 6400 Federal Funds Ltd                 | -                      | 526                                  |  |  |  |  |
| All Funds                              | -                      | (39,535)                             |  |  |  |  |
| <b>4275 Publicity and Publications</b> |                        |                                      |  |  |  |  |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                                  | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|----------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                              | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund                            | -                      | (1,432)                              |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 2,000                                |  |  |  |  |
| 6400 Federal Funds Ltd                       | -                      | 2,591                                |  |  |  |  |
| All Funds                                    | -                      | 3,159                                |  |  |  |  |
| <b>4300 Professional Services</b>            |                        |                                      |  |  |  |  |
| 8000 General Fund                            | -                      | (127,311)                            |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 130,297                              |  |  |  |  |
| All Funds                                    | -                      | 2,986                                |  |  |  |  |
| <b>4315 IT Professional Services</b>         |                        |                                      |  |  |  |  |
| 8000 General Fund                            | -                      | (3,000)                              |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 3,000                                |  |  |  |  |
| All Funds                                    | -                      | -                                    |  |  |  |  |
| <b>4325 Attorney General</b>                 |                        |                                      |  |  |  |  |
| 8000 General Fund                            | -                      | 15,362                               |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 20,011                               |  |  |  |  |
| All Funds                                    | -                      | 35,373                               |  |  |  |  |
| <b>4375 Employee Recruitment and Develop</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                            | -                      | (320)                                |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 4,000                                |  |  |  |  |
| All Funds                                    | -                      | 3,680                                |  |  |  |  |
| <b>4400 Dues and Subscriptions</b>           |                        |                                      |  |  |  |  |
| 8000 General Fund                            | -                      | (21,227)                             |  |  |  |  |
| 3400 Other Funds Ltd                         | -                      | 22,620                               |  |  |  |  |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                                | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|--------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                            | Priority: 00           | Priority: 00                         |  |  |  |  |
| 6400 Federal Funds Ltd                     | -                      | 7,884                                |  |  |  |  |
| All Funds                                  | -                      | 9,277                                |  |  |  |  |
| <b>4425 Facilities Rental and Taxes</b>    |                        |                                      |  |  |  |  |
| 8000 General Fund                          | -                      | (386,065)                            |  |  |  |  |
| 3400 Other Funds Ltd                       | -                      | (20,411)                             |  |  |  |  |
| 6400 Federal Funds Ltd                     | -                      | 312,171                              |  |  |  |  |
| All Funds                                  | -                      | (94,305)                             |  |  |  |  |
| <b>4575 Agency Program Related S and S</b> |                        |                                      |  |  |  |  |
| 3400 Other Funds Ltd                       | -                      | 5,000                                |  |  |  |  |
| <b>4650 Other Services and Supplies</b>    |                        |                                      |  |  |  |  |
| 8000 General Fund                          | -                      | 710,660                              |  |  |  |  |
| 3400 Other Funds Ltd                       | -                      | 15,000                               |  |  |  |  |
| 6400 Federal Funds Ltd                     | -                      | 110,266                              |  |  |  |  |
| All Funds                                  | -                      | 835,926                              |  |  |  |  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                        |                                      |  |  |  |  |
| 8000 General Fund                          | -                      | (6,000)                              |  |  |  |  |
| 3400 Other Funds Ltd                       | -                      | 6,000                                |  |  |  |  |
| All Funds                                  | -                      | -                                    |  |  |  |  |
| <b>4715 IT Expendable Property</b>         |                        |                                      |  |  |  |  |
| 8000 General Fund                          | -                      | (1,000)                              |  |  |  |  |
| 3400 Other Funds Ltd                       | -                      | 13,500                               |  |  |  |  |
| All Funds                                  | -                      | 12,500                               |  |  |  |  |

**SERVICES & SUPPLIES**

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description                          | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|--------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                      | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund                    | -                      | 815,406                              |  |  |  |  |
| 3400 Other Funds Ltd                 | -                      | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd               | -                      | -                                    |  |  |  |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | -                      | <b>\$815,406</b>                     |  |  |  |  |

**SPECIAL PAYMENTS****6020 Dist to Counties**

|                        |   |          |
|------------------------|---|----------|
| 6400 Federal Funds Ltd | - | (11,363) |
|------------------------|---|----------|

**6030 Dist to Non-Gov Units**

|                        |   |           |
|------------------------|---|-----------|
| 6400 Federal Funds Ltd | - | 6,879,613 |
|------------------------|---|-----------|

**6035 Dist to Individuals**

|                        |             |   |
|------------------------|-------------|---|
| 8000 General Fund      | 7,797,288   | - |
| 4400 Lottery Funds Ltd | (3,753,188) | - |
| 3400 Other Funds Ltd   | (4,044,100) | - |
| All Funds              | -           | - |

**6045 Dist to Comm College Districts**

|                        |              |             |
|------------------------|--------------|-------------|
| 8000 General Fund      | (37,131,000) | -           |
| 6400 Federal Funds Ltd | -            | (7,076,397) |
| All Funds              | (37,131,000) | (7,076,397) |

**6048 Spc Pmt to Public Universities**

|                        |   |               |
|------------------------|---|---------------|
| 8000 General Fund      | - | 1,153,263,123 |
| 4400 Lottery Funds Ltd | - | 13,728,723    |
| All Funds              | - | 1,166,991,846 |

**6085 Other Special Payments**

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Detail Revenues &amp; Expenditures - Essential Packages

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BDV004B

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                                      | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|--------------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                                  | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund                                | -                      | (1,310,730,389)                      |  |  |  |  |
| 4400 Lottery Funds Ltd                           | -                      | (13,728,723)                         |  |  |  |  |
| All Funds                                        | -                      | (1,324,459,112)                      |  |  |  |  |
| <b>6121 Spc Pmt to Governor, Office of the</b>   |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                           | -                      | 208,147                              |  |  |  |  |
| <b>6581 Spc Pmt to Education, Dept of</b>        |                        |                                      |  |  |  |  |
| 8000 General Fund                                | -                      | (821,939)                            |  |  |  |  |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                                | -                      | 157,467,266                          |  |  |  |  |
| <b>SPECIAL PAYMENTS</b>                          |                        |                                      |  |  |  |  |
| 8000 General Fund                                | (29,333,712)           | (821,939)                            |  |  |  |  |
| 4400 Lottery Funds Ltd                           | (3,753,188)            | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                             | (4,044,100)            | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                           | -                      | -                                    |  |  |  |  |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>(\$37,131,000)</b>  | <b>(\$821,939)</b>                   |  |  |  |  |
| <b>EXPENDITURES</b>                              |                        |                                      |  |  |  |  |
| 8000 General Fund                                | (29,333,709)           | -                                    |  |  |  |  |
| 4400 Lottery Funds Ltd                           | (3,753,188)            | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                             | (4,044,111)            | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                           | (7)                    | -                                    |  |  |  |  |
| <b>TOTAL EXPENDITURES</b>                        | <b>(\$37,131,015)</b>  | <b>-</b>                             |  |  |  |  |
| <b>ENDING BALANCE</b>                            |                        |                                      |  |  |  |  |

BDV004B  
2027-29 Biennium  
Higher Education Coordinating Commission

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-000-00-00-00000

| Description            | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|------------------------|------------------------|--------------------------------------|--|--|--|--|
|                        | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund      | -                      | -                                    |  |  |  |  |
| 4400 Lottery Funds Ltd | -                      | -                                    |  |  |  |  |
| 3400 Other Funds Ltd   | 11                     | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd | -                      | -                                    |  |  |  |  |
| TOTAL ENDING BALANCE   | \$11                   | -                                    |  |  |  |  |

BDV004B

2027-29 Biennium

Directors Office

Version: V - 01 - Agency Request Budget

Cross Reference Number: 52500-200-00-00-00000

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|

## REVENUE CATEGORIES

## GENERAL FUND APPROPRIATION

## 0050 General Fund Appropriation

|                   |             |          |             |         |         |             |
|-------------------|-------------|----------|-------------|---------|---------|-------------|
| 8000 General Fund | (4,822,981) | (78,648) | (3,000,000) | 444,311 | 244,788 | (2,433,432) |
|-------------------|-------------|----------|-------------|---------|---------|-------------|

## FEDERAL FUNDS REVENUE

## 0995 Federal Funds

|                        |           |         |   |        |   |           |
|------------------------|-----------|---------|---|--------|---|-----------|
| 6400 Federal Funds Ltd | (185,046) | (1,556) | - | 33,674 | - | (217,164) |
|------------------------|-----------|---------|---|--------|---|-----------|

## REVENUE CATEGORIES

|                   |             |          |             |         |         |             |
|-------------------|-------------|----------|-------------|---------|---------|-------------|
| 8000 General Fund | (4,822,981) | (78,648) | (3,000,000) | 444,311 | 244,788 | (2,433,432) |
|-------------------|-------------|----------|-------------|---------|---------|-------------|

|                        |           |         |   |        |   |           |
|------------------------|-----------|---------|---|--------|---|-----------|
| 6400 Federal Funds Ltd | (185,046) | (1,556) | - | 33,674 | - | (217,164) |
|------------------------|-----------|---------|---|--------|---|-----------|

|                                 |                      |                   |                      |                  |                  |                      |
|---------------------------------|----------------------|-------------------|----------------------|------------------|------------------|----------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$5,008,027)</b> | <b>(\$80,204)</b> | <b>(\$3,000,000)</b> | <b>\$477,985</b> | <b>\$244,788</b> | <b>(\$2,650,596)</b> |
|---------------------------------|----------------------|-------------------|----------------------|------------------|------------------|----------------------|

## AVAILABLE REVENUES

|                   |             |          |             |         |         |             |
|-------------------|-------------|----------|-------------|---------|---------|-------------|
| 8000 General Fund | (4,822,981) | (78,648) | (3,000,000) | 444,311 | 244,788 | (2,433,432) |
|-------------------|-------------|----------|-------------|---------|---------|-------------|

|                        |           |         |   |        |   |           |
|------------------------|-----------|---------|---|--------|---|-----------|
| 6400 Federal Funds Ltd | (185,046) | (1,556) | - | 33,674 | - | (217,164) |
|------------------------|-----------|---------|---|--------|---|-----------|

|                                 |                      |                   |                      |                  |                  |                      |
|---------------------------------|----------------------|-------------------|----------------------|------------------|------------------|----------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$5,008,027)</b> | <b>(\$80,204)</b> | <b>(\$3,000,000)</b> | <b>\$477,985</b> | <b>\$244,788</b> | <b>(\$2,650,596)</b> |
|---------------------------------|----------------------|-------------------|----------------------|------------------|------------------|----------------------|

## EXPENDITURES

## PERSONAL SERVICES

## SALARIES &amp; WAGES

## 3110 Class/Unclass Sal. and Per Diem

|                   |             |   |   |   |   |             |
|-------------------|-------------|---|---|---|---|-------------|
| 8000 General Fund | (1,069,003) | - | - | - | - | (1,069,003) |
|-------------------|-------------|---|---|---|---|-------------|

|                        |          |   |   |   |   |          |
|------------------------|----------|---|---|---|---|----------|
| 6400 Federal Funds Ltd | (72,965) | - | - | - | - | (72,965) |
|------------------------|----------|---|---|---|---|----------|

|           |             |   |   |   |   |             |
|-----------|-------------|---|---|---|---|-------------|
| All Funds | (1,141,968) | - | - | - | - | (1,141,968) |
|-----------|-------------|---|---|---|---|-------------|

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-200-00-00-00000

Directors Office

| Description                              | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| <b>3160 Temporary Appointments</b>       |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | 200                      | 200                                                                                   | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>3170 Overtime Payments</b>            |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | 5                        | 5                                                                                     | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>3190 All Other Differential</b>       |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | 734                      | 734                                                                                   | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>SALARIES &amp; WAGES</b>              |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | (1,068,064)              | 939                                                                                   | -                                                                 | -                                                  | -                                                           | (1,069,003)                                              |
| 6400 Federal Funds Ltd                   | (72,965)                 | -                                                                                     | -                                                                 | -                                                  | -                                                           | (72,965)                                                 |
| <b>TOTAL SALARIES &amp; WAGES</b>        | <b>(\$1,141,029)</b>     | <b>\$939</b>                                                                          | -                                                                 | -                                                  | -                                                           | <b>(\$1,141,968)</b>                                     |
| <b>OTHER PAYROLL EXPENSES</b>            |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>   |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | (371)                    | -                                                                                     | -                                                                 | -                                                  | -                                                           | (371)                                                    |
| 6400 Federal Funds Ltd                   | (24)                     | -                                                                                     | -                                                                 | -                                                  | -                                                           | (24)                                                     |
| All Funds                                | (395)                    | -                                                                                     | -                                                                 | -                                                  | -                                                           | (395)                                                    |
| <b>3220 Public Employees Retire Cont</b> |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | (264,075)                | 183                                                                                   | -                                                                 | -                                                  | -                                                           | (264,258)                                                |
| 6400 Federal Funds Ltd                   | (18,037)                 | -                                                                                     | -                                                                 | -                                                  | -                                                           | (18,037)                                                 |
| All Funds                                | (282,112)                | 183                                                                                   | -                                                                 | -                                                  | -                                                           | (282,295)                                                |
| <b>3230 Social Security Taxes</b>        |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                        | (81,707)                 | 72                                                                                    | -                                                                 | -                                                  | -                                                           | (81,779)                                                 |
| 6400 Federal Funds Ltd                   | (5,581)                  | -                                                                                     | -                                                                 | -                                                  | -                                                           | (5,581)                                                  |
| All Funds                                | (87,288)                 | 72                                                                                    | -                                                                 | -                                                  | -                                                           | (87,360)                                                 |

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Detail Revenues &amp; Expenditures - Essential Packages

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BDV004B



# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-200-00-00-00000

Directors Office

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | (4,274)                  | 3                                                                                     | -                                                                 | -                                                  | -                                                           | (4,277)                                                  |
| 6400 Federal Funds Ltd                          | (292)                    | -                                                                                     | -                                                                 | -                                                  | -                                                           | (292)                                                    |
| All Funds                                       | (4,566)                  | 3                                                                                     | -                                                                 | -                                                  | -                                                           | (4,569)                                                  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | (178)                    | -                                                                                     | -                                                                 | -                                                  | -                                                           | (178)                                                    |
| 6400 Federal Funds Ltd                          | (12)                     | -                                                                                     | -                                                                 | -                                                  | -                                                           | (12)                                                     |
| All Funds                                       | (190)                    | -                                                                                     | -                                                                 | -                                                  | -                                                           | (190)                                                    |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | 4,699                    | 11,112                                                                                | -                                                                 | -                                                  | -                                                           | (6,413)                                                  |
| <b>3270 Flexible Benefits</b>                   |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | (207,552)                | -                                                                                     | -                                                                 | -                                                  | -                                                           | (207,552)                                                |
| 6400 Federal Funds Ltd                          | (13,248)                 | -                                                                                     | -                                                                 | -                                                  | -                                                           | (13,248)                                                 |
| All Funds                                       | (220,800)                | -                                                                                     | -                                                                 | -                                                  | -                                                           | (220,800)                                                |
| <b>OTHER PAYROLL EXPENSES</b>                   |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | (553,458)                | 11,370                                                                                | -                                                                 | -                                                  | -                                                           | (564,828)                                                |
| 6400 Federal Funds Ltd                          | (37,194)                 | -                                                                                     | -                                                                 | -                                                  | -                                                           | (37,194)                                                 |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>(\$590,652)</b>       | <b>\$11,370</b>                                                                       | -                                                                 | -                                                  | -                                                           | <b>(\$602,022)</b>                                       |
| <b>P.S. BUDGET ADJUSTMENTS</b>                  |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| <b>3455 Vacancy Savings</b>                     |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                               | (39,192)                 | (90,957)                                                                              | -                                                                 | -                                                  | -                                                           | 51,765                                                   |
| 6400 Federal Funds Ltd                          | 1,705                    | (1,556)                                                                               | -                                                                 | -                                                  | -                                                           | 3,261                                                    |
| All Funds                                       | (37,487)                 | (92,513)                                                                              | -                                                                 | -                                                  | -                                                           | 55,026                                                   |

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Detail Revenues & Expenditures - Essential Packages

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Directors Office

| Description                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|---------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| <b>PERSONAL SERVICES</b>        |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | (1,660,714)              | (78,648)                                                                              | -                                                                 | -                                                  | -                                                           | (1,582,066)                                              |
| 6400 Federal Funds Ltd          | (108,454)                | (1,556)                                                                               | -                                                                 | -                                                  | -                                                           | (106,898)                                                |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>(\$1,769,168)</b>     | <b>(\$80,204)</b>                                                                     | -                                                                 | -                                                  | -                                                           | <b>(\$1,688,964)</b>                                     |
| <b>SERVICES &amp; SUPPLIES</b>  |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| <b>4100 Instate Travel</b>      |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | (2,163)                  | -                                                                                     | -                                                                 | 1,086                                              | -                                                           | (3,249)                                                  |
| 6400 Federal Funds Ltd          | 20                       | -                                                                                     | -                                                                 | 20                                                 | -                                                           | -                                                        |
| All Funds                       | (2,143)                  | -                                                                                     | -                                                                 | 1,106                                              | -                                                           | (3,249)                                                  |
| <b>4125 Out of State Travel</b> |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | 1,106                    | -                                                                                     | -                                                                 | 1,106                                              | -                                                           | -                                                        |
| <b>4150 Employee Training</b>   |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | (13,786)                 | -                                                                                     | -                                                                 | 2,943                                              | -                                                           | (16,729)                                                 |
| 6400 Federal Funds Ltd          | 106                      | -                                                                                     | -                                                                 | 106                                                | -                                                           | -                                                        |
| All Funds                       | (13,680)                 | -                                                                                     | -                                                                 | 3,049                                              | -                                                           | (16,729)                                                 |
| <b>4175 Office Expenses</b>     |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | (9,782)                  | -                                                                                     | -                                                                 | 2,142                                              | -                                                           | (11,924)                                                 |
| 6400 Federal Funds Ltd          | 61                       | -                                                                                     | -                                                                 | 61                                                 | -                                                           | -                                                        |
| All Funds                       | (9,721)                  | -                                                                                     | -                                                                 | 2,203                                              | -                                                           | (11,924)                                                 |
| <b>4200 Telecommunications</b>  |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund               | (38,435)                 | -                                                                                     | -                                                                 | 1,884                                              | -                                                           | (40,319)                                                 |
| 6400 Federal Funds Ltd          | 46                       | -                                                                                     | -                                                                 | 46                                                 | -                                                           | -                                                        |
| All Funds                       | (38,389)                 | -                                                                                     | -                                                                 | 1,930                                              | -                                                           | (40,319)                                                 |

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|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| <b>4225 State Gov. Service Charges</b>       |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | (527,982)                | -                                                                                     | -                                                                 | 127,481                                            | -                                                           | (655,463)                                                |
| 6400 Federal Funds Ltd                       | (88,820)                 | -                                                                                     | -                                                                 | 21,446                                             | -                                                           | (110,266)                                                |
| All Funds                                    | (616,802)                | -                                                                                     | -                                                                 | 148,927                                            | -                                                           | (765,729)                                                |
| <b>4250 Data Processing</b>                  |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | (10,647)                 | -                                                                                     | -                                                                 | 522                                                | -                                                           | (11,169)                                                 |
| 6400 Federal Funds Ltd                       | 20                       | -                                                                                     | -                                                                 | 20                                                 | -                                                           | -                                                        |
| All Funds                                    | (10,627)                 | -                                                                                     | -                                                                 | 542                                                | -                                                           | (11,169)                                                 |
| <b>4275 Publicity and Publications</b>       |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | (1,981)                  | -                                                                                     | -                                                                 | 425                                                | -                                                           | (2,406)                                                  |
| 6400 Federal Funds Ltd                       | 15                       | -                                                                                     | -                                                                 | 15                                                 | -                                                           | -                                                        |
| All Funds                                    | (1,966)                  | -                                                                                     | -                                                                 | 440                                                | -                                                           | (2,406)                                                  |
| <b>4300 Professional Services</b>            |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | 2,807                    | -                                                                                     | -                                                                 | 2,807                                              | -                                                           | -                                                        |
| 6400 Federal Funds Ltd                       | 11,692                   | -                                                                                     | -                                                                 | 11,692                                             | -                                                           | -                                                        |
| All Funds                                    | 14,499                   | -                                                                                     | -                                                                 | 14,499                                             | -                                                           | -                                                        |
| <b>4315 IT Professional Services</b>         |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | 8,937                    | -                                                                                     | -                                                                 | 8,937                                              | -                                                           | -                                                        |
| <b>4325 Attorney General</b>                 |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | 1,152                    | -                                                                                     | -                                                                 | 1,152                                              | -                                                           | -                                                        |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                            | (1,630)                  | -                                                                                     | -                                                                 | 399                                                | -                                                           | (2,029)                                                  |
| 6400 Federal Funds Ltd                       | 12                       | -                                                                                     | -                                                                 | 12                                                 | -                                                           | -                                                        |

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|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| All Funds                                  | (1,618)                  | -                                                                                     | -                                                                 | 411                                                | -                                                           | (2,029)                                                  |
| <b>4400 Dues and Subscriptions</b>         |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | 6,064                    | -                                                                                     | -                                                                 | 8,470                                              | -                                                           | (2,406)                                                  |
| 6400 Federal Funds Ltd                     | 15                       | -                                                                                     | -                                                                 | 15                                                 | -                                                           | -                                                        |
| All Funds                                  | 6,079                    | -                                                                                     | -                                                                 | 8,485                                              | -                                                           | (2,406)                                                  |
| <b>4425 Facilities Rental and Taxes</b>    |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | (80,949)                 | -                                                                                     | -                                                                 | 3,967                                              | -                                                           | (84,916)                                                 |
| 6400 Federal Funds Ltd                     | 153                      | -                                                                                     | -                                                                 | 153                                                | -                                                           | -                                                        |
| All Funds                                  | (80,796)                 | -                                                                                     | -                                                                 | 4,120                                              | -                                                           | (84,916)                                                 |
| <b>4575 Agency Program Related S and S</b> |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | 29                       | -                                                                                     | -                                                                 | 29                                                 | -                                                           | -                                                        |
| <b>4650 Other Services and Supplies</b>    |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | (3,003,075)              | -                                                                                     | (3,000,000)                                                       | 5,508                                              | -                                                           | (8,583)                                                  |
| 6400 Federal Funds Ltd                     | 15                       | -                                                                                     | -                                                                 | 15                                                 | -                                                           | -                                                        |
| All Funds                                  | (3,003,060)              | -                                                                                     | (3,000,000)                                                       | 5,523                                              | -                                                           | (8,583)                                                  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | (9,815)                  | -                                                                                     | -                                                                 | 2,358                                              | -                                                           | (12,173)                                                 |
| 6400 Federal Funds Ltd                     | 73                       | -                                                                                     | -                                                                 | 73                                                 | -                                                           | -                                                        |
| All Funds                                  | (9,742)                  | -                                                                                     | -                                                                 | 2,431                                              | -                                                           | (12,173)                                                 |
| <b>4715 IT Expendable Property</b>         |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | 492                      | -                                                                                     | -                                                                 | 492                                                | -                                                           | -                                                        |
| <b>SERVICES &amp; SUPPLIES</b>             |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                          | (3,679,658)              | -                                                                                     | (3,000,000)                                                       | 171,708                                            | -                                                           | (851,366)                                                |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

2027-29 Biennium

Directors Office

Version: V - 01 - Agency Request Budget

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| Description                          | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|--------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| 6400 Federal Funds Ltd               | (76,592)                 | -                                                                                     | -                                                                 | 33,674                                             | -                                                           | (110,266)                                                |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>(\$3,756,250)</b>     | -                                                                                     | <b>(\$3,000,000)</b>                                              | <b>\$205,382</b>                                   | -                                                           | <b>(\$961,632)</b>                                       |
| <b>SPECIAL PAYMENTS</b>              |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| <b>6085 Other Special Payments</b>   |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                    | 517,391                  | -                                                                                     | -                                                                 | 272,603                                            | 244,788                                                     | -                                                        |
| 3400 Other Funds Ltd                 | (2,054,443)              | -                                                                                     | (2,054,443)                                                       | -                                                  | -                                                           | -                                                        |
| All Funds                            | (1,537,052)              | -                                                                                     | (2,054,443)                                                       | 272,603                                            | 244,788                                                     | -                                                        |
| <b>EXPENDITURES</b>                  |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                    | (4,822,981)              | (78,648)                                                                              | (3,000,000)                                                       | 444,311                                            | 244,788                                                     | (2,433,432)                                              |
| 3400 Other Funds Ltd                 | (2,054,443)              | -                                                                                     | (2,054,443)                                                       | -                                                  | -                                                           | -                                                        |
| 6400 Federal Funds Ltd               | (185,046)                | (1,556)                                                                               | -                                                                 | 33,674                                             | -                                                           | (217,164)                                                |
| <b>TOTAL EXPENDITURES</b>            | <b>(\$7,062,470)</b>     | <b>(\$80,204)</b>                                                                     | <b>(\$5,054,443)</b>                                              | <b>\$477,985</b>                                   | <b>\$244,788</b>                                            | <b>(\$2,650,596)</b>                                     |
| <b>ENDING BALANCE</b>                |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund                    | -                        | -                                                                                     | -                                                                 | -                                                  | -                                                           | -                                                        |
| 3400 Other Funds Ltd                 | 2,054,443                | -                                                                                     | 2,054,443                                                         | -                                                  | -                                                           | -                                                        |
| 6400 Federal Funds Ltd               | -                        | -                                                                                     | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>TOTAL ENDING BALANCE</b>          | <b>\$2,054,443</b>       | -                                                                                     | <b>\$2,054,443</b>                                                | -                                                  | -                                                           | -                                                        |
| <b>AUTHORIZED POSITIONS</b>          |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8150 Class/Unclass Positions         | (5)                      | -                                                                                     | -                                                                 | -                                                  | -                                                           | (5)                                                      |
| <b>AUTHORIZED FTE</b>                |                          |                                                                                       |                                                                   |                                                    |                                                             |                                                          |
| 8250 Class/Unclass FTE Positions     | (5.00)                   | -                                                                                     | -                                                                 | -                                                  | -                                                           | (5.00)                                                   |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Central Operations

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |           |          |   |         |   |           |
|-------------------|-----------|----------|---|---------|---|-----------|
| 8000 General Fund | 8,499,313 | (61,183) | - | 485,628 | 9 | 8,074,859 |
|-------------------|-----------|----------|---|---------|---|-----------|

### OTHER

#### 0975 Other Revenues

|                      |             |         |             |         |   |       |
|----------------------|-------------|---------|-------------|---------|---|-------|
| 3400 Other Funds Ltd | (4,436,875) | (1,310) | (4,673,381) | 229,434 | - | 8,382 |
|----------------------|-------------|---------|-------------|---------|---|-------|

### FEDERAL FUNDS REVENUE

#### 0995 Federal Funds

|                        |         |         |   |        |     |         |
|------------------------|---------|---------|---|--------|-----|---------|
| 6400 Federal Funds Ltd | 297,779 | (7,974) | - | 59,922 | (9) | 245,840 |
|------------------------|---------|---------|---|--------|-----|---------|

## REVENUE CATEGORIES

|                   |           |          |   |         |   |           |
|-------------------|-----------|----------|---|---------|---|-----------|
| 8000 General Fund | 8,499,313 | (61,183) | - | 485,628 | 9 | 8,074,859 |
|-------------------|-----------|----------|---|---------|---|-----------|

|                      |             |         |             |         |   |       |
|----------------------|-------------|---------|-------------|---------|---|-------|
| 3400 Other Funds Ltd | (4,436,875) | (1,310) | (4,673,381) | 229,434 | - | 8,382 |
|----------------------|-------------|---------|-------------|---------|---|-------|

|                        |         |         |   |        |     |         |
|------------------------|---------|---------|---|--------|-----|---------|
| 6400 Federal Funds Ltd | 297,779 | (7,974) | - | 59,922 | (9) | 245,840 |
|------------------------|---------|---------|---|--------|-----|---------|

|                                 |                    |                   |                      |                  |          |                    |
|---------------------------------|--------------------|-------------------|----------------------|------------------|----------|--------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$4,360,217</b> | <b>(\$70,467)</b> | <b>(\$4,673,381)</b> | <b>\$774,984</b> | <b>-</b> | <b>\$8,329,081</b> |
|---------------------------------|--------------------|-------------------|----------------------|------------------|----------|--------------------|

## AVAILABLE REVENUES

|                   |           |          |   |         |   |           |
|-------------------|-----------|----------|---|---------|---|-----------|
| 8000 General Fund | 8,499,313 | (61,183) | - | 485,628 | 9 | 8,074,859 |
|-------------------|-----------|----------|---|---------|---|-----------|

|                      |             |         |             |         |   |       |
|----------------------|-------------|---------|-------------|---------|---|-------|
| 3400 Other Funds Ltd | (4,436,875) | (1,310) | (4,673,381) | 229,434 | - | 8,382 |
|----------------------|-------------|---------|-------------|---------|---|-------|

|                        |         |         |   |        |     |         |
|------------------------|---------|---------|---|--------|-----|---------|
| 6400 Federal Funds Ltd | 297,779 | (7,974) | - | 59,922 | (9) | 245,840 |
|------------------------|---------|---------|---|--------|-----|---------|

|                                 |                    |                   |                      |                  |          |                    |
|---------------------------------|--------------------|-------------------|----------------------|------------------|----------|--------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$4,360,217</b> | <b>(\$70,467)</b> | <b>(\$4,673,381)</b> | <b>\$774,984</b> | <b>-</b> | <b>\$8,329,081</b> |
|---------------------------------|--------------------|-------------------|----------------------|------------------|----------|--------------------|

## EXPENDITURES

### PERSONAL SERVICES

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-201-00-00-00000

Central Operations

| Description                                 | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|---------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| <b>SALARIES &amp; WAGES</b>                 |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 1,065,312                | -                                                                                     | -                                                                 | -                                                  | (8,611)                                    | 1,073,923                                                |
| 6400 Federal Funds Ltd                      | 81,576                   | -                                                                                     | -                                                                 | -                                                  | 8,611                                      | 72,965                                                   |
| All Funds                                   | 1,146,888                | -                                                                                     | -                                                                 | -                                                  | -                                          | 1,146,888                                                |
| <b>3160 Temporary Appointments</b>          |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 1,852                    | 1,852                                                                                 | -                                                                 | -                                                  | -                                          | -                                                        |
| <b>3170 Overtime Payments</b>               |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 58                       | 58                                                                                    | -                                                                 | -                                                  | -                                          | -                                                        |
| <b>3190 All Other Differential</b>          |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 546                      | 546                                                                                   | -                                                                 | -                                                  | -                                          | -                                                        |
| <b>SALARIES &amp; WAGES</b>                 |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 1,067,768                | 2,456                                                                                 | -                                                                 | -                                                  | (8,611)                                    | 1,073,923                                                |
| 6400 Federal Funds Ltd                      | 81,576                   | -                                                                                     | -                                                                 | -                                                  | 8,611                                      | 72,965                                                   |
| <b>TOTAL SALARIES &amp; WAGES</b>           | <b>\$1,149,344</b>       | <b>\$2,456</b>                                                                        | -                                                                 | -                                                  | -                                          | <b>\$1,146,888</b>                                       |
| <b>OTHER PAYROLL EXPENSES</b>               |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>      |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 392                      | -                                                                                     | -                                                                 | -                                                  | 21                                         | 371                                                      |
| 6400 Federal Funds Ltd                      | 3                        | -                                                                                     | -                                                                 | -                                                  | (21)                                       | 24                                                       |
| All Funds                                   | 395                      | -                                                                                     | -                                                                 | -                                                  | -                                          | 395                                                      |
| <b>3220 Public Employees Retire Cont</b>    |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                           | 263,495                  | 149                                                                                   | -                                                                 | -                                                  | (2,129)                                    | 265,475                                                  |
| 6400 Federal Funds Ltd                      | 20,166                   | -                                                                                     | -                                                                 | -                                                  | 2,129                                      | 18,037                                                   |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-201-00-00-00000**

**Central Operations**

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| All Funds                                       | 283,661                  | 149                                                                                   | -                                                                 | -                                                  | -                                          | 283,512                                                  |
| <b>3230 Social Security Taxes</b>               |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 81,684                   | 188                                                                                   | -                                                                 | -                                                  | (659)                                      | 82,155                                                   |
| 6400 Federal Funds Ltd                          | 6,240                    | -                                                                                     | -                                                                 | -                                                  | 659                                        | 5,581                                                    |
| All Funds                                       | 87,924                   | 188                                                                                   | -                                                                 | -                                                  | -                                          | 87,736                                                   |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 4,264                    | 2                                                                                     | -                                                                 | -                                                  | (34)                                       | 4,296                                                    |
| 6400 Federal Funds Ltd                          | 326                      | -                                                                                     | -                                                                 | -                                                  | 34                                         | 292                                                      |
| All Funds                                       | 4,590                    | 2                                                                                     | -                                                                 | -                                                  | -                                          | 4,588                                                    |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 188                      | -                                                                                     | -                                                                 | -                                                  | 10                                         | 178                                                      |
| 6400 Federal Funds Ltd                          | 2                        | -                                                                                     | -                                                                 | -                                                  | (10)                                       | 12                                                       |
| All Funds                                       | 190                      | -                                                                                     | -                                                                 | -                                                  | -                                          | 190                                                      |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 12,263                   | 5,850                                                                                 | -                                                                 | -                                                  | -                                          | 6,413                                                    |
| 3400 Other Funds Ltd                            | (1,310)                  | (1,310)                                                                               | -                                                                 | -                                                  | -                                          | -                                                        |
| All Funds                                       | 10,953                   | 4,540                                                                                 | -                                                                 | -                                                  | -                                          | 6,413                                                    |
| <b>3270 Flexible Benefits</b>                   |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 218,963                  | -                                                                                     | -                                                                 | -                                                  | 11,411                                     | 207,552                                                  |
| 6400 Federal Funds Ltd                          | 1,837                    | -                                                                                     | -                                                                 | -                                                  | (11,411)                                   | 13,248                                                   |
| All Funds                                       | 220,800                  | -                                                                                     | -                                                                 | -                                                  | -                                          | 220,800                                                  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                               | 581,249                  | 6,189                                                                                 | -                                                                 | -                                                  | 8,620                                      | 566,440                                                  |



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Central Operations

| Description                         | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 3400 Other Funds Ltd                | (1,310)                  | (1,310)                                                                               | -                                                                 | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd              | 28,574                   | -                                                                                     | -                                                                 | -                                                  | (8,620)                                    | 37,194                                                   |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$608,513</b>         | <b>\$4,879</b>                                                                        | -                                                                 | -                                                  | -                                          | <b>\$603,634</b>                                         |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                   | (121,593)                | (69,828)                                                                              | -                                                                 | -                                                  | -                                          | (51,765)                                                 |
| 6400 Federal Funds Ltd              | (11,235)                 | (7,974)                                                                               | -                                                                 | -                                                  | -                                          | (3,261)                                                  |
| All Funds                           | (132,828)                | (77,802)                                                                              | -                                                                 | -                                                  | -                                          | (55,026)                                                 |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                   | 1,527,424                | (61,183)                                                                              | -                                                                 | -                                                  | 9                                          | 1,588,598                                                |
| 3400 Other Funds Ltd                | (1,310)                  | (1,310)                                                                               | -                                                                 | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd              | 98,915                   | (7,974)                                                                               | -                                                                 | -                                                  | (9)                                        | 106,898                                                  |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$1,625,029</b>       | <b>(\$70,467)</b>                                                                     | -                                                                 | -                                                  | -                                          | <b>\$1,695,496</b>                                       |
| <b>SERVICES &amp; SUPPLIES</b>      |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| <b>4100 Instate Travel</b>          |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                   | 6,342                    | -                                                                                     | -                                                                 | 3,093                                              | -                                          | 3,249                                                    |
| 3400 Other Funds Ltd                | (5,837)                  | -                                                                                     | (5,837)                                                           | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd              | 2,706                    | -                                                                                     | -                                                                 | 2,706                                              | -                                          | -                                                        |
| All Funds                           | 3,211                    | -                                                                                     | (5,837)                                                           | 5,799                                              | -                                          | 3,249                                                    |
| <b>4125 Out of State Travel</b>     |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                   | 136                      | -                                                                                     | -                                                                 | 136                                                | -                                          | -                                                        |
| 6400 Federal Funds Ltd              | 3,102                    | -                                                                                     | -                                                                 | 3,102                                              | -                                          | -                                                        |

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Central Operations

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|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| All Funds                              | 3,238                    | -                                                                                     | -                                                                 | 3,238                                              | -                                          | -                                                        |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                      | 21,473                   | -                                                                                     | -                                                                 | 4,744                                              | -                                          | 16,729                                                   |
| 3400 Other Funds Ltd                   | (4,340)                  | -                                                                                     | (4,340)                                                           | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                 | 1,260                    | -                                                                                     | -                                                                 | 1,260                                              | -                                          | -                                                        |
| All Funds                              | 18,393                   | -                                                                                     | (4,340)                                                           | 6,004                                              | -                                          | 16,729                                                   |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                      | 16,079                   | -                                                                                     | -                                                                 | 4,155                                              | -                                          | 11,924                                                   |
| 3400 Other Funds Ltd                   | (2,480)                  | -                                                                                     | (2,480)                                                           | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                 | 3,419                    | -                                                                                     | -                                                                 | 3,419                                              | -                                          | -                                                        |
| All Funds                              | 17,018                   | -                                                                                     | (2,480)                                                           | 7,574                                              | -                                          | 11,924                                                   |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                      | 219,648                  | -                                                                                     | -                                                                 | 3,156                                              | -                                          | 216,492                                                  |
| 3400 Other Funds Ltd                   | (1,860)                  | -                                                                                     | (1,860)                                                           | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                 | 1,862                    | -                                                                                     | -                                                                 | 1,862                                              | -                                          | -                                                        |
| All Funds                              | 219,650                  | -                                                                                     | (1,860)                                                           | 5,018                                              | -                                          | 216,492                                                  |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                      | 6,147,166                | -                                                                                     | -                                                                 | 251,393                                            | -                                          | 5,895,773                                                |
| 3400 Other Funds Ltd                   | (62,119)                 | -                                                                                     | -                                                                 | 1,298                                              | -                                          | (63,417)                                                 |
| 6400 Federal Funds Ltd                 | (257,044)                | -                                                                                     | -                                                                 | 26,451                                             | -                                          | (283,495)                                                |
| All Funds                              | 5,828,003                | -                                                                                     | -                                                                 | 279,142                                            | -                                          | 5,548,861                                                |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                      | 41,875                   | -                                                                                     | -                                                                 | 833                                                | -                                          | 41,042                                                   |

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|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 3400 Other Funds Ltd                         | (807)                    | -                                                                                     | (807)                                                             | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                       | 78                       | -                                                                                     | -                                                                 | 78                                                 | -                                          | -                                                        |
| All Funds                                    | 41,146                   | -                                                                                     | (807)                                                             | 911                                                | -                                          | 41,042                                                   |
| <b>4275 Publicity and Publications</b>       |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 3,054                    | -                                                                                     | -                                                                 | 648                                                | -                                          | 2,406                                                    |
| 3400 Other Funds Ltd                         | (619)                    | -                                                                                     | (619)                                                             | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                       | 689                      | -                                                                                     | -                                                                 | 689                                                | -                                          | -                                                        |
| All Funds                                    | 3,124                    | -                                                                                     | (619)                                                             | 1,337                                              | -                                          | 2,406                                                    |
| <b>4300 Professional Services</b>            |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 112,745                  | -                                                                                     | -                                                                 | 112,745                                            | -                                          | -                                                        |
| <b>4315 IT Professional Services</b>         |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 30,662                   | -                                                                                     | -                                                                 | 30,662                                             | -                                          | -                                                        |
| <b>4325 Attorney General</b>                 |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 5,231                    | -                                                                                     | -                                                                 | 5,231                                              | -                                          | -                                                        |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 2,586                    | -                                                                                     | -                                                                 | 557                                                | -                                          | 2,029                                                    |
| 3400 Other Funds Ltd                         | (496)                    | -                                                                                     | (496)                                                             | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                       | 24                       | -                                                                                     | -                                                                 | 24                                                 | -                                          | -                                                        |
| All Funds                                    | 2,114                    | -                                                                                     | (496)                                                             | 581                                                | -                                          | 2,029                                                    |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                            | 10,759                   | -                                                                                     | -                                                                 | 8,353                                              | -                                          | 2,406                                                    |
| 3400 Other Funds Ltd                         | (619)                    | -                                                                                     | (619)                                                             | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                       | 746                      | -                                                                                     | -                                                                 | 746                                                | -                                          | -                                                        |

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Central Operations

| Description                                | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| All Funds                                  | 10,886                   | -                                                                                     | (619)                                                             | 9,099                                              | -                                          | 2,406                                                    |
| <b>4425 Facilities Rental and Taxes</b>    |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                          | 415,855                  | -                                                                                     | -                                                                 | 32,134                                             | -                                          | 383,721                                                  |
| 3400 Other Funds Ltd                       | 63,239                   | -                                                                                     | (8,560)                                                           | -                                                  | -                                          | 71,799                                                   |
| 6400 Federal Funds Ltd                     | 322,227                  | -                                                                                     | -                                                                 | 10,056                                             | -                                          | 312,171                                                  |
| All Funds                                  | 801,321                  | -                                                                                     | (8,560)                                                           | 42,190                                             | -                                          | 767,691                                                  |
| <b>4575 Agency Program Related S and S</b> |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                          | 80                       | -                                                                                     | -                                                                 | 80                                                 | -                                          | -                                                        |
| 6400 Federal Funds Ltd                     | 188                      | -                                                                                     | -                                                                 | 188                                                | -                                          | -                                                        |
| All Funds                                  | 268                      | -                                                                                     | -                                                                 | 268                                                | -                                          | -                                                        |
| <b>4625 Other COP Costs</b>                |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 3400 Other Funds Ltd                       | (98,990)                 | -                                                                                     | (98,990)                                                          | -                                                  | -                                          | -                                                        |
| <b>4650 Other Services and Supplies</b>    |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                          | (79,110)                 | -                                                                                     | -                                                                 | 22,573                                             | -                                          | (101,683)                                                |
| 3400 Other Funds Ltd                       | (4,545,797)              | -                                                                                     | (4,545,797)                                                       | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd                     | 118,550                  | -                                                                                     | -                                                                 | 8,284                                              | -                                          | 110,266                                                  |
| All Funds                                  | (4,506,357)              | -                                                                                     | (4,545,797)                                                       | 30,857                                             | -                                          | 8,583                                                    |
| <b>4700 Expendable Prop 250 - 5000</b>     |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                          | 16,090                   | -                                                                                     | -                                                                 | 3,917                                              | -                                          | 12,173                                                   |
| 3400 Other Funds Ltd                       | (2,976)                  | -                                                                                     | (2,976)                                                           | -                                                  | -                                          | -                                                        |
| All Funds                                  | 13,114                   | -                                                                                     | (2,976)                                                           | 3,917                                              | -                                          | 12,173                                                   |
| <b>4715 IT Expendable Property</b>         |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                          | 1,218                    | -                                                                                     | -                                                                 | 1,218                                              | -                                          | -                                                        |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

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Cross Reference Number: 52500-201-00-00-00000

Central Operations

| Description                          | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|--------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 6400 Federal Funds Ltd               | 1,057                    | -                                                                                     | -                                                                 | 1,057                                              | -                                          | -                                                        |
| All Funds                            | 2,275                    | -                                                                                     | -                                                                 | 2,275                                              | -                                          | -                                                        |
| <b>SERVICES &amp; SUPPLIES</b>       |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                    | 6,971,889                | -                                                                                     | -                                                                 | 485,628                                            | -                                          | 6,486,261                                                |
| 3400 Other Funds Ltd                 | (4,663,701)              | -                                                                                     | (4,673,381)                                                       | 1,298                                              | -                                          | 8,382                                                    |
| 6400 Federal Funds Ltd               | 198,864                  | -                                                                                     | -                                                                 | 59,922                                             | -                                          | 138,942                                                  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>\$2,507,052</b>       | -                                                                                     | <b>(\$4,673,381)</b>                                              | <b>\$546,848</b>                                   | -                                          | <b>\$6,633,585</b>                                       |
| <b>SPECIAL PAYMENTS</b>              |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| <b>6085 Other Special Payments</b>   |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 3400 Other Funds Ltd                 | 228,136                  | -                                                                                     | -                                                                 | 228,136                                            | -                                          | -                                                        |
| <b>EXPENDITURES</b>                  |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                    | 8,499,313                | (61,183)                                                                              | -                                                                 | 485,628                                            | 9                                          | 8,074,859                                                |
| 3400 Other Funds Ltd                 | (4,436,875)              | (1,310)                                                                               | (4,673,381)                                                       | 229,434                                            | -                                          | 8,382                                                    |
| 6400 Federal Funds Ltd               | 297,779                  | (7,974)                                                                               | -                                                                 | 59,922                                             | (9)                                        | 245,840                                                  |
| <b>TOTAL EXPENDITURES</b>            | <b>\$4,360,217</b>       | <b>(\$70,467)</b>                                                                     | <b>(\$4,673,381)</b>                                              | <b>\$774,984</b>                                   | -                                          | <b>\$8,329,081</b>                                       |
| <b>ENDING BALANCE</b>                |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8000 General Fund                    | -                        | -                                                                                     | -                                                                 | -                                                  | -                                          | -                                                        |
| 3400 Other Funds Ltd                 | -                        | -                                                                                     | -                                                                 | -                                                  | -                                          | -                                                        |
| 6400 Federal Funds Ltd               | -                        | -                                                                                     | -                                                                 | -                                                  | -                                          | -                                                        |
| <b>TOTAL ENDING BALANCE</b>          | -                        | -                                                                                     | -                                                                 | -                                                  | -                                          | -                                                        |
| <b>AUTHORIZED POSITIONS</b>          |                          |                                                                                       |                                                                   |                                                    |                                            |                                                          |
| 8150 Class/Unclass Positions         | 5                        | -                                                                                     | -                                                                 | -                                                  | -                                          | 5                                                        |

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| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm & One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical Adjustments<br><br>Priority: 00 |
|-------------|--------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|-------------------------------------------------------|
|-------------|--------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------|--------------------------------------------|-------------------------------------------------------|

AUTHORIZED FTE

|                                  |      |   |   |   |   |      |
|----------------------------------|------|---|---|---|---|------|
| 8250 Class/Unclass FTE Positions | 5.00 | - | - | - | - | 5.00 |
|----------------------------------|------|---|---|---|---|------|

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

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Cross Reference Number: 52500-202-00-00-00000

Research and Data

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
|-------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|

## REVENUE CATEGORIES

## GENERAL FUND APPROPRIATION

## 0050 General Fund Appropriation

|                   |           |          |   |         |           |
|-------------------|-----------|----------|---|---------|-----------|
| 8000 General Fund | (719,940) | (21,874) | - | 183,365 | (881,431) |
|-------------------|-----------|----------|---|---------|-----------|

## OTHER

## 0975 Other Revenues

|                      |          |         |          |       |   |
|----------------------|----------|---------|----------|-------|---|
| 3400 Other Funds Ltd | (33,833) | (3,060) | (33,058) | 2,285 | - |
|----------------------|----------|---------|----------|-------|---|

## FEDERAL FUNDS REVENUE

## 0995 Federal Funds

|                        |        |         |   |        |   |
|------------------------|--------|---------|---|--------|---|
| 6400 Federal Funds Ltd | 18,738 | (1,490) | - | 20,228 | - |
|------------------------|--------|---------|---|--------|---|

## TRANSFERS IN

## 1581 Tsfr From Education, Dept of

|                      |         |   |   |         |   |
|----------------------|---------|---|---|---------|---|
| 3400 Other Funds Ltd | 125,260 | - | - | 125,260 | - |
|----------------------|---------|---|---|---------|---|

## REVENUE CATEGORIES

|                   |           |          |   |         |           |
|-------------------|-----------|----------|---|---------|-----------|
| 8000 General Fund | (719,940) | (21,874) | - | 183,365 | (881,431) |
|-------------------|-----------|----------|---|---------|-----------|

|                      |        |         |          |         |   |
|----------------------|--------|---------|----------|---------|---|
| 3400 Other Funds Ltd | 91,427 | (3,060) | (33,058) | 127,545 | - |
|----------------------|--------|---------|----------|---------|---|

|                        |        |         |   |        |   |
|------------------------|--------|---------|---|--------|---|
| 6400 Federal Funds Ltd | 18,738 | (1,490) | - | 20,228 | - |
|------------------------|--------|---------|---|--------|---|

|                                 |                    |                   |                   |                  |                    |
|---------------------------------|--------------------|-------------------|-------------------|------------------|--------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$609,775)</b> | <b>(\$26,424)</b> | <b>(\$33,058)</b> | <b>\$331,138</b> | <b>(\$881,431)</b> |
|---------------------------------|--------------------|-------------------|-------------------|------------------|--------------------|

## AVAILABLE REVENUES

|                   |           |          |   |         |           |
|-------------------|-----------|----------|---|---------|-----------|
| 8000 General Fund | (719,940) | (21,874) | - | 183,365 | (881,431) |
|-------------------|-----------|----------|---|---------|-----------|

|                      |        |         |          |         |   |
|----------------------|--------|---------|----------|---------|---|
| 3400 Other Funds Ltd | 91,427 | (3,060) | (33,058) | 127,545 | - |
|----------------------|--------|---------|----------|---------|---|

|                        |        |         |   |        |   |
|------------------------|--------|---------|---|--------|---|
| 6400 Federal Funds Ltd | 18,738 | (1,490) | - | 20,228 | - |
|------------------------|--------|---------|---|--------|---|

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

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**2027-29 Biennium**

**Cross Reference Number: 52500-202-00-00-00000**

**Research and Data**

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| <b>TOTAL AVAILABLE REVENUES</b>                 | <b>(\$609,775)</b>       | <b>(\$26,424)</b>                                                                     | <b>(\$33,058)</b>                                                 | <b>\$331,138</b>                                   | <b>(\$881,431)</b>                                       |  |
| <b>EXPENDITURES</b>                             |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>PERSONAL SERVICES</b>                        |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>SALARIES &amp; WAGES</b>                     |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>3160 Temporary Appointments</b>              |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 3,058                    | 3,058                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| <b>3170 Overtime Payments</b>                   |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 77                       | 77                                                                                    | -                                                                 | -                                                  | -                                                        |  |
| <b>3190 All Other Differential</b>              |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 136                      | 136                                                                                   | -                                                                 | -                                                  | -                                                        |  |
| <b>SALARIES &amp; WAGES</b>                     |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 3,271                    | 3,271                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| <b>TOTAL SALARIES &amp; WAGES</b>               | <b>\$3,271</b>           | <b>\$3,271</b>                                                                        | <b>-</b>                                                          | <b>-</b>                                           | <b>-</b>                                                 |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>3220 Public Employees Retire Cont</b>        |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 53                       | 53                                                                                    | -                                                                 | -                                                  | -                                                        |  |
| <b>3230 Social Security Taxes</b>               |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 250                      | 250                                                                                   | -                                                                 | -                                                  | -                                                        |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 1                        | 1                                                                                     | -                                                                 | -                                                  | -                                                        |  |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                               | 2,231                    | 2,231                                                                                 | -                                                                 | -                                                  | -                                                        |  |



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Research and Data

| Description                         | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| 3400 Other Funds Ltd                | (547)                    | (547)                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| All Funds                           | 1,684                    | 1,684                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| <b>OTHER PAYROLL EXPENSES</b>       |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                   | 2,535                    | 2,535                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| 3400 Other Funds Ltd                | (547)                    | (547)                                                                                 | -                                                                 | -                                                  | -                                                        |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,988</b>           | <b>\$1,988</b>                                                                        | -                                                                 | -                                                  | -                                                        |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                   | (27,680)                 | (27,680)                                                                              | -                                                                 | -                                                  | -                                                        |  |
| 3400 Other Funds Ltd                | (2,513)                  | (2,513)                                                                               | -                                                                 | -                                                  | -                                                        |  |
| 6400 Federal Funds Ltd              | (1,490)                  | (1,490)                                                                               | -                                                                 | -                                                  | -                                                        |  |
| All Funds                           | (31,683)                 | (31,683)                                                                              | -                                                                 | -                                                  | -                                                        |  |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                   | (21,874)                 | (21,874)                                                                              | -                                                                 | -                                                  | -                                                        |  |
| 3400 Other Funds Ltd                | (3,060)                  | (3,060)                                                                               | -                                                                 | -                                                  | -                                                        |  |
| 6400 Federal Funds Ltd              | (1,490)                  | (1,490)                                                                               | -                                                                 | -                                                  | -                                                        |  |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$26,424)</b>        | <b>(\$26,424)</b>                                                                     | -                                                                 | -                                                  | -                                                        |  |
| <b>SERVICES &amp; SUPPLIES</b>      |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| <b>4100 Instate Travel</b>          |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                   | 1,102                    | -                                                                                     | -                                                                 | 1,102                                              | -                                                        |  |
| 3400 Other Funds Ltd                | (6,264)                  | -                                                                                     | (6,674)                                                           | 410                                                | -                                                        |  |
| 6400 Federal Funds Ltd              | 16,538                   | -                                                                                     | -                                                                 | 253                                                | 16,285                                                   |  |

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| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| All Funds                              | 11,376                   | -                                                                                     | (6,674)                                                           | 1,765                                              | 16,285                                                   |  |
| <b>4125 Out of State Travel</b>        |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (1,536)                  | -                                                                                     | -                                                                 | 323                                                | (1,859)                                                  |  |
| 6400 Federal Funds Ltd                 | 15,049                   | -                                                                                     | -                                                                 | 231                                                | 14,818                                                   |  |
| All Funds                              | 13,513                   | -                                                                                     | -                                                                 | 554                                                | 12,959                                                   |  |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (12,593)                 | -                                                                                     | -                                                                 | 2,654                                              | (15,247)                                                 |  |
| 3400 Other Funds Ltd                   | (2,075)                  | -                                                                                     | (8,680)                                                           | 2,230                                              | 4,375                                                    |  |
| 6400 Federal Funds Ltd                 | 9,239                    | -                                                                                     | -                                                                 | 142                                                | 9,097                                                    |  |
| All Funds                              | (5,429)                  | -                                                                                     | (8,680)                                                           | 5,026                                              | (1,775)                                                  |  |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (10,682)                 | -                                                                                     | -                                                                 | 2,251                                              | (12,933)                                                 |  |
| 3400 Other Funds Ltd                   | (3,240)                  | -                                                                                     | (4,960)                                                           | 1,165                                              | 555                                                      |  |
| 6400 Federal Funds Ltd                 | 19,571                   | -                                                                                     | -                                                                 | 300                                                | 19,271                                                   |  |
| All Funds                              | 5,649                    | -                                                                                     | (4,960)                                                           | 3,716                                              | 6,893                                                    |  |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (31,018)                 | -                                                                                     | -                                                                 | 1,520                                              | (32,538)                                                 |  |
| 3400 Other Funds Ltd                   | 10,513                   | -                                                                                     | (3,720)                                                           | 1,648                                              | 12,585                                                   |  |
| 6400 Federal Funds Ltd                 | 14,355                   | -                                                                                     | -                                                                 | 220                                                | 14,135                                                   |  |
| All Funds                              | (6,150)                  | -                                                                                     | (3,720)                                                           | 3,388                                              | (5,818)                                                  |  |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (471,344)                | -                                                                                     | -                                                                 | 113,806                                            | (585,150)                                                |  |
| 3400 Other Funds Ltd                   | (60,432)                 | -                                                                                     | -                                                                 | 14,591                                             | (75,023)                                                 |  |

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|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| 6400 Federal Funds Ltd                 | (68,152)                 | -                                                                                     | -                                                                 | 16,455                                             | (84,607)                                                 |  |
| All Funds                              | (599,928)                | -                                                                                     | -                                                                 | 144,852                                            | (744,780)                                                |  |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | 620                      | -                                                                                     | -                                                                 | 620                                                | -                                                        |  |
| 3400 Other Funds Ltd                   | 65,331                   | -                                                                                     | (1,614)                                                           | 66,945                                             | -                                                        |  |
| 6400 Federal Funds Ltd                 | 534                      | -                                                                                     | -                                                                 | 8                                                  | 526                                                      |  |
| All Funds                              | 66,485                   | -                                                                                     | (1,614)                                                           | 67,573                                             | 526                                                      |  |
| <b>4275 Publicity and Publications</b> |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (2,218)                  | -                                                                                     | -                                                                 | 468                                                | (2,686)                                                  |  |
| 3400 Other Funds Ltd                   | 994                      | -                                                                                     | -                                                                 | 994                                                | -                                                        |  |
| 6400 Federal Funds Ltd                 | 2,631                    | -                                                                                     | -                                                                 | 40                                                 | 2,591                                                    |  |
| All Funds                              | 1,407                    | -                                                                                     | -                                                                 | 1,502                                              | (95)                                                     |  |
| <b>4300 Professional Services</b>      |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | (79,988)                 | -                                                                                     | -                                                                 | 38,185                                             | (118,173)                                                |  |
| 3400 Other Funds Ltd                   | 78,343                   | -                                                                                     | -                                                                 | 20,835                                             | 57,508                                                   |  |
| 6400 Federal Funds Ltd                 | 1,948                    | -                                                                                     | -                                                                 | 1,948                                              | -                                                        |  |
| All Funds                              | 303                      | -                                                                                     | -                                                                 | 60,968                                             | (60,665)                                                 |  |
| <b>4315 IT Professional Services</b>   |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | 5,635                    | -                                                                                     | -                                                                 | 5,635                                              | -                                                        |  |
| 3400 Other Funds Ltd                   | 628                      | -                                                                                     | -                                                                 | 628                                                | -                                                        |  |
| All Funds                              | 6,263                    | -                                                                                     | -                                                                 | 6,263                                              | -                                                        |  |
| <b>4325 Attorney General</b>           |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                      | 2,059                    | -                                                                                     | -                                                                 | 2,059                                              | -                                                        |  |

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| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| 3400 Other Funds Ltd                         | 619                      | -                                                                                     | -                                                                 | 619                                                | -                                                        |  |
| All Funds                                    | 2,678                    | -                                                                                     | -                                                                 | 2,678                                              | -                                                        |  |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                            | 318                      | -                                                                                     | -                                                                 | 318                                                | -                                                        |  |
| 3400 Other Funds Ltd                         | (773)                    | -                                                                                     | (992)                                                             | 219                                                | -                                                        |  |
| 6400 Federal Funds Ltd                       | 4                        | -                                                                                     | -                                                                 | 4                                                  | -                                                        |  |
| All Funds                                    | (451)                    | -                                                                                     | (992)                                                             | 541                                                | -                                                        |  |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                            | 3,692                    | -                                                                                     | -                                                                 | 3,692                                              | -                                                        |  |
| 3400 Other Funds Ltd                         | (966)                    | -                                                                                     | (1,233)                                                           | 267                                                | -                                                        |  |
| 6400 Federal Funds Ltd                       | 8,007                    | -                                                                                     | -                                                                 | 123                                                | 7,884                                                    |  |
| All Funds                                    | 10,733                   | -                                                                                     | (1,233)                                                           | 4,082                                              | 7,884                                                    |  |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                            | (107,574)                | -                                                                                     | -                                                                 | 5,271                                              | (112,845)                                                |  |
| 3400 Other Funds Ltd                         | 1,381                    | -                                                                                     | (5,185)                                                           | 6,566                                              | -                                                        |  |
| 6400 Federal Funds Ltd                       | 383                      | -                                                                                     | -                                                                 | 383                                                | -                                                        |  |
| All Funds                                    | (105,810)                | -                                                                                     | (5,185)                                                           | 12,220                                             | (112,845)                                                |  |
| <b>4575 Agency Program Related S and S</b>   |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                            | 42                       | -                                                                                     | -                                                                 | 42                                                 | -                                                        |  |
| 6400 Federal Funds Ltd                       | 28                       | -                                                                                     | -                                                                 | 28                                                 | -                                                        |  |
| All Funds                                    | 70                       | -                                                                                     | -                                                                 | 70                                                 | -                                                        |  |
| <b>4600 Intra-agency Charges</b>             |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 3400 Other Funds Ltd                         | 1,665                    | -                                                                                     | -                                                                 | 1,665                                              | -                                                        |  |

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| Description                             | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|
| <b>4650 Other Services and Supplies</b> |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                       | 2,907                    | -                                                                                     | -                                                                 | 2,907                                              | -                                                        |  |
| 3400 Other Funds Ltd                    | 6,680                    | -                                                                                     | -                                                                 | 6,680                                              | -                                                        |  |
| All Funds                               | 9,587                    | -                                                                                     | -                                                                 | 9,587                                              | -                                                        |  |
| <b>4700 Expendable Prop 250 - 5000</b>  |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                       | 2,166                    | -                                                                                     | -                                                                 | 2,166                                              | -                                                        |  |
| 3400 Other Funds Ltd                    | 1,750                    | -                                                                                     | -                                                                 | 1,750                                              | -                                                        |  |
| All Funds                               | 3,916                    | -                                                                                     | -                                                                 | 3,916                                              | -                                                        |  |
| <b>4715 IT Expendable Property</b>      |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                       | 346                      | -                                                                                     | -                                                                 | 346                                                | -                                                        |  |
| 3400 Other Funds Ltd                    | 333                      | -                                                                                     | -                                                                 | 333                                                | -                                                        |  |
| 6400 Federal Funds Ltd                  | 93                       | -                                                                                     | -                                                                 | 93                                                 | -                                                        |  |
| All Funds                               | 772                      | -                                                                                     | -                                                                 | 772                                                | -                                                        |  |
| <b>SERVICES &amp; SUPPLIES</b>          |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                       | (698,066)                | -                                                                                     | -                                                                 | 183,365                                            | (881,431)                                                |  |
| 3400 Other Funds Ltd                    | 94,487                   | -                                                                                     | (33,058)                                                          | 127,545                                            | -                                                        |  |
| 6400 Federal Funds Ltd                  | 20,228                   | -                                                                                     | -                                                                 | 20,228                                             | -                                                        |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    | <b>(\$583,351)</b>       | <b>-</b>                                                                              | <b>(\$33,058)</b>                                                 | <b>\$331,138</b>                                   | <b>(\$881,431)</b>                                       |  |
| <b>EXPENDITURES</b>                     |                          |                                                                                       |                                                                   |                                                    |                                                          |  |
| 8000 General Fund                       | (719,940)                | (21,874)                                                                              | -                                                                 | 183,365                                            | (881,431)                                                |  |
| 3400 Other Funds Ltd                    | 91,427                   | (3,060)                                                                               | (33,058)                                                          | 127,545                                            | -                                                        |  |
| 6400 Federal Funds Ltd                  | 18,738                   | (1,490)                                                                               | -                                                                 | 20,228                                             | -                                                        |  |

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| Description            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm & One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical Adjustments<br><br>Priority: 00 |   |
|------------------------|--------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------|---|
| TOTAL EXPENDITURES     | (\$609,775)              | (\$26,424)                                                                         | (\$33,058)                                                     | \$331,138                                          | (\$881,431)                                           |   |
| ENDING BALANCE         |                          |                                                                                    |                                                                |                                                    |                                                       |   |
| 8000 General Fund      | -                        | -                                                                                  | -                                                              | -                                                  | -                                                     | - |
| 3400 Other Funds Ltd   | -                        | -                                                                                  | -                                                              | -                                                  | -                                                     | - |
| 6400 Federal Funds Ltd | -                        | -                                                                                  | -                                                              | -                                                  | -                                                     | - |
| TOTAL ENDING BALANCE   | -                        | -                                                                                  | -                                                              | -                                                  | -                                                     | - |

# Higher Education Coordinating Commission

Agency Number 52500

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| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |           |         |        |           |
|-------------------|-----------|---------|--------|-----------|
| 8000 General Fund | (400,690) | (2,078) | 92,910 | (491,522) |
|-------------------|-----------|---------|--------|-----------|

### LICENSES AND FEES

#### 0205 Business Lic and Fees

|                      |        |         |        |   |
|----------------------|--------|---------|--------|---|
| 3400 Other Funds Ltd | 22,387 | (5,727) | 28,114 | - |
|----------------------|--------|---------|--------|---|

### CHARGES FOR SERVICES

#### 0410 Charges for Services

|                      |        |         |        |   |
|----------------------|--------|---------|--------|---|
| 3400 Other Funds Ltd | 19,463 | (3,954) | 23,417 | - |
|----------------------|--------|---------|--------|---|

### OTHER

#### 0975 Other Revenues

|                      |        |         |        |        |
|----------------------|--------|---------|--------|--------|
| 3400 Other Funds Ltd | 42,553 | (1,742) | 20,822 | 23,473 |
|----------------------|--------|---------|--------|--------|

### FEDERAL FUNDS REVENUE

#### 0995 Federal Funds

|                        |        |       |   |        |
|------------------------|--------|-------|---|--------|
| 6400 Federal Funds Ltd | 11,378 | (359) | - | 11,737 |
|------------------------|--------|-------|---|--------|

### TRANSFERS IN

#### 1581 Tsfr From Education, Dept of

|                      |        |   |        |   |
|----------------------|--------|---|--------|---|
| 3400 Other Funds Ltd | 56,164 | - | 56,164 | - |
|----------------------|--------|---|--------|---|

## REVENUE CATEGORIES

|                   |           |         |        |           |
|-------------------|-----------|---------|--------|-----------|
| 8000 General Fund | (400,690) | (2,078) | 92,910 | (491,522) |
|-------------------|-----------|---------|--------|-----------|

|                      |         |          |         |        |
|----------------------|---------|----------|---------|--------|
| 3400 Other Funds Ltd | 140,567 | (11,423) | 128,517 | 23,473 |
|----------------------|---------|----------|---------|--------|

|                        |        |       |   |        |
|------------------------|--------|-------|---|--------|
| 6400 Federal Funds Ltd | 11,378 | (359) | - | 11,737 |
|------------------------|--------|-------|---|--------|

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Detail Revenues & Expenditures - Essential Packages

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| Description                                 | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|---------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| <b>TOTAL REVENUE CATEGORIES</b>             | <b>(\$248,745)</b>       | <b>(\$13,860)</b>                                                                     | <b>\$221,427</b>                                   | <b>(\$456,312)</b>                                       |  |  |
| <b>AVAILABLE REVENUES</b>                   |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                           | (400,690)                | (2,078)                                                                               | 92,910                                             | (491,522)                                                |  |  |
| 3400 Other Funds Ltd                        | 140,567                  | (11,423)                                                                              | 128,517                                            | 23,473                                                   |  |  |
| 6400 Federal Funds Ltd                      | 11,378                   | (359)                                                                                 | -                                                  | 11,737                                                   |  |  |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>(\$248,745)</b>       | <b>(\$13,860)</b>                                                                     | <b>\$221,427</b>                                   | <b>(\$456,312)</b>                                       |  |  |
| <b>EXPENDITURES</b>                         |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>PERSONAL SERVICES</b>                    |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>SALARIES &amp; WAGES</b>                 |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                           | (23,365)                 | -                                                                                     | -                                                  | (23,365)                                                 |  |  |
| 3400 Other Funds Ltd                        | 14,345                   | -                                                                                     | -                                                  | 14,345                                                   |  |  |
| 6400 Federal Funds Ltd                      | 7,172                    | -                                                                                     | -                                                  | 7,172                                                    |  |  |
| All Funds                                   | (1,848)                  | -                                                                                     | -                                                  | (1,848)                                                  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>               |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>3210 Empl. Rel. Bd. Assessments</b>      |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                           | (12)                     | -                                                                                     | -                                                  | (12)                                                     |  |  |
| 3400 Other Funds Ltd                        | 8                        | -                                                                                     | -                                                  | 8                                                        |  |  |
| 6400 Federal Funds Ltd                      | 4                        | -                                                                                     | -                                                  | 4                                                        |  |  |
| All Funds                                   | -                        | -                                                                                     | -                                                  | -                                                        |  |  |
| <b>3220 Public Employees Retire Cont</b>    |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                           | (5,776)                  | -                                                                                     | -                                                  | (5,776)                                                  |  |  |



**Higher Education Coordinating Commission**

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| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services | Pkg: 031<br>Standard Inflation | Pkg: 060<br>Technical<br>Adjustments |  |  |
|-------------------------------------------------|--------------------------|-------------------------------------------------------------------|--------------------------------|--------------------------------------|--|--|
|                                                 |                          | Priority: 00                                                      | Priority: 00                   | Priority: 00                         |  |  |
| 3400 Other Funds Ltd                            | 3,546                    | -                                                                 | -                              | 3,546                                |  |  |
| 6400 Federal Funds Ltd                          | 1,773                    | -                                                                 | -                              | 1,773                                |  |  |
| All Funds                                       | (457)                    | -                                                                 | -                              | (457)                                |  |  |
| <b>3230 Social Security Taxes</b>               |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                               | (1,787)                  | -                                                                 | -                              | (1,787)                              |  |  |
| 3400 Other Funds Ltd                            | 1,097                    | -                                                                 | -                              | 1,097                                |  |  |
| 6400 Federal Funds Ltd                          | 549                      | -                                                                 | -                              | 549                                  |  |  |
| All Funds                                       | (141)                    | -                                                                 | -                              | (141)                                |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                               | (93)                     | -                                                                 | -                              | (93)                                 |  |  |
| 3400 Other Funds Ltd                            | 57                       | -                                                                 | -                              | 57                                   |  |  |
| 6400 Federal Funds Ltd                          | 29                       | -                                                                 | -                              | 29                                   |  |  |
| All Funds                                       | (7)                      | -                                                                 | -                              | (7)                                  |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                               | (6)                      | -                                                                 | -                              | (6)                                  |  |  |
| 3400 Other Funds Ltd                            | 4                        | -                                                                 | -                              | 4                                    |  |  |
| 6400 Federal Funds Ltd                          | 2                        | -                                                                 | -                              | 2                                    |  |  |
| All Funds                                       | -                        | -                                                                 | -                              | -                                    |  |  |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                               | 443                      | 443                                                               | -                              | -                                    |  |  |
| 3400 Other Funds Ltd                            | 1,460                    | 1,460                                                             | -                              | -                                    |  |  |
| All Funds                                       | 1,903                    | 1,903                                                             | -                              | -                                    |  |  |
| <b>3270 Flexible Benefits</b>                   |                          |                                                                   |                                |                                      |  |  |

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| Description                         | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| 8000 General Fund                   | (6,624)                  | -                                                                                     | -                                                  | (6,624)                                                  |  |  |
| 3400 Other Funds Ltd                | 4,416                    | -                                                                                     | -                                                  | 4,416                                                    |  |  |
| 6400 Federal Funds Ltd              | 2,208                    | -                                                                                     | -                                                  | 2,208                                                    |  |  |
| All Funds                           | -                        | -                                                                                     | -                                                  | -                                                        |  |  |
| <b>OTHER PAYROLL EXPENSES</b>       |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                   | (13,855)                 | 443                                                                                   | -                                                  | (14,298)                                                 |  |  |
| 3400 Other Funds Ltd                | 10,588                   | 1,460                                                                                 | -                                                  | 9,128                                                    |  |  |
| 6400 Federal Funds Ltd              | 4,565                    | -                                                                                     | -                                                  | 4,565                                                    |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,298</b>           | <b>\$1,903</b>                                                                        | -                                                  | <b>(\$605)</b>                                           |  |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                   | (2,521)                  | (2,521)                                                                               | -                                                  | -                                                        |  |  |
| 3400 Other Funds Ltd                | (12,883)                 | (12,883)                                                                              | -                                                  | -                                                        |  |  |
| 6400 Federal Funds Ltd              | (359)                    | (359)                                                                                 | -                                                  | -                                                        |  |  |
| All Funds                           | (15,763)                 | (15,763)                                                                              | -                                                  | -                                                        |  |  |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                   | (39,741)                 | (2,078)                                                                               | -                                                  | (37,663)                                                 |  |  |
| 3400 Other Funds Ltd                | 12,050                   | (11,423)                                                                              | -                                                  | 23,473                                                   |  |  |
| 6400 Federal Funds Ltd              | 11,378                   | (359)                                                                                 | -                                                  | 11,737                                                   |  |  |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$16,313)</b>        | <b>(\$13,860)</b>                                                                     | -                                                  | <b>(\$2,453)</b>                                         |  |  |

**SERVICES & SUPPLIES**

**4100 Instate Travel**

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| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services | Pkg: 031<br>Standard Inflation | Pkg: 060<br>Technical<br>Adjustments |  |  |
|----------------------------------------|--------------------------|-------------------------------------------------------------------|--------------------------------|--------------------------------------|--|--|
|                                        |                          | Priority: 00                                                      | Priority: 00                   | Priority: 00                         |  |  |
| 8000 General Fund                      | (673)                    | -                                                                 | 327                            | (1,000)                              |  |  |
| 3400 Other Funds Ltd                   | 10,113                   | -                                                                 | 113                            | 10,000                               |  |  |
| All Funds                              | 9,440                    | -                                                                 | 440                            | 9,000                                |  |  |
| <b>4125 Out of State Travel</b>        |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                      | 203                      | -                                                                 | 203                            | -                                    |  |  |
| 3400 Other Funds Ltd                   | 3,829                    | -                                                                 | 329                            | 3,500                                |  |  |
| All Funds                              | 4,032                    | -                                                                 | 532                            | 3,500                                |  |  |
| <b>4150 Employee Training</b>          |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                      | (1,704)                  | -                                                                 | 296                            | (2,000)                              |  |  |
| 3400 Other Funds Ltd                   | 8,907                    | -                                                                 | 907                            | 8,000                                |  |  |
| All Funds                              | 7,203                    | -                                                                 | 1,203                          | 6,000                                |  |  |
| <b>4175 Office Expenses</b>            |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                      | (1,749)                  | -                                                                 | 251                            | (2,000)                              |  |  |
| 3400 Other Funds Ltd                   | 7,198                    | -                                                                 | 1,198                          | 6,000                                |  |  |
| All Funds                              | 5,449                    | -                                                                 | 1,449                          | 4,000                                |  |  |
| <b>4200 Telecommunications</b>         |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                      | (5,231)                  | -                                                                 | 256                            | (5,487)                              |  |  |
| 3400 Other Funds Ltd                   | (25,025)                 | -                                                                 | 1,226                          | (26,251)                             |  |  |
| All Funds                              | (30,256)                 | -                                                                 | 1,482                          | (31,738)                             |  |  |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                      | (332,868)                | -                                                                 | 80,371                         | (413,239)                            |  |  |
| 3400 Other Funds Ltd                   | (32,720)                 | -                                                                 | 7,900                          | (40,620)                             |  |  |
| All Funds                              | (365,588)                | -                                                                 | 88,271                         | (453,859)                            |  |  |

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Cross Reference Number: 52500-203-00-00-00000

Academic Policy and Authorization

| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| <b>4250 Data Processing</b>                  |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | (3,151)                  | -                                                                                     | 154                                                | (3,305)                                                  |  |  |
| 3400 Other Funds Ltd                         | (30,829)                 | -                                                                                     | 1,510                                              | (32,339)                                                 |  |  |
| All Funds                                    | (33,980)                 | -                                                                                     | 1,664                                              | (35,644)                                                 |  |  |
| <b>4275 Publicity and Publications</b>       |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | 44                       | -                                                                                     | 44                                                 | -                                                        |  |  |
| 3400 Other Funds Ltd                         | 2,151                    | -                                                                                     | 151                                                | 2,000                                                    |  |  |
| All Funds                                    | 2,195                    | -                                                                                     | 195                                                | 2,000                                                    |  |  |
| <b>4300 Professional Services</b>            |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | 1,854                    | -                                                                                     | 4,854                                              | (3,000)                                                  |  |  |
| 3400 Other Funds Ltd                         | 117,303                  | -                                                                                     | 44,514                                             | 72,789                                                   |  |  |
| All Funds                                    | 119,157                  | -                                                                                     | 49,368                                             | 69,789                                                   |  |  |
| <b>4315 IT Professional Services</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | (509)                    | -                                                                                     | 2,491                                              | (3,000)                                                  |  |  |
| 3400 Other Funds Ltd                         | 3,000                    | -                                                                                     | -                                                  | 3,000                                                    |  |  |
| All Funds                                    | 2,491                    | -                                                                                     | 2,491                                              | -                                                        |  |  |
| <b>4325 Attorney General</b>                 |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | 15,963                   | -                                                                                     | 601                                                | 15,362                                                   |  |  |
| 3400 Other Funds Ltd                         | 21,008                   | -                                                                                     | 997                                                | 20,011                                                   |  |  |
| All Funds                                    | 36,971                   | -                                                                                     | 1,598                                              | 35,373                                                   |  |  |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                            | 54                       | -                                                                                     | 54                                                 | -                                                        |  |  |
| 3400 Other Funds Ltd                         | 4,213                    | -                                                                                     | 213                                                | 4,000                                                    |  |  |

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-203-00-00-00000

Academic Policy and Authorization

| Description                                | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| All Funds                                  | 4,267                    | -                                                                                     | 267                                                | 4,000                                                    |  |  |
| <b>4400 Dues and Subscriptions</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (18,818)                 | -                                                                                     | 1,802                                              | (20,620)                                                 |  |  |
| 3400 Other Funds Ltd                       | 22,777                   | -                                                                                     | 157                                                | 22,620                                                   |  |  |
| All Funds                                  | 3,959                    | -                                                                                     | 1,959                                              | 2,000                                                    |  |  |
| <b>4425 Facilities Rental and Taxes</b>    |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (8,170)                  | -                                                                                     | 400                                                | (8,570)                                                  |  |  |
| 3400 Other Funds Ltd                       | (87,903)                 | -                                                                                     | 4,307                                              | (92,210)                                                 |  |  |
| All Funds                                  | (96,073)                 | -                                                                                     | 4,707                                              | (100,780)                                                |  |  |
| <b>4575 Agency Program Related S and S</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | 8                        | -                                                                                     | 8                                                  | -                                                        |  |  |
| 3400 Other Funds Ltd                       | 9,636                    | -                                                                                     | 4,636                                              | 5,000                                                    |  |  |
| All Funds                                  | 9,644                    | -                                                                                     | 4,644                                              | 5,000                                                    |  |  |
| <b>4650 Other Services and Supplies</b>    |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | 9                        | -                                                                                     | 9                                                  | -                                                        |  |  |
| 3400 Other Funds Ltd                       | 15,558                   | -                                                                                     | 558                                                | 15,000                                                   |  |  |
| All Funds                                  | 15,567                   | -                                                                                     | 567                                                | 15,000                                                   |  |  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (5,361)                  | -                                                                                     | 639                                                | (6,000)                                                  |  |  |
| 3400 Other Funds Ltd                       | 9,637                    | -                                                                                     | 3,637                                              | 6,000                                                    |  |  |
| All Funds                                  | 4,276                    | -                                                                                     | 4,276                                              | -                                                        |  |  |
| <b>4715 IT Expendable Property</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (850)                    | -                                                                                     | 150                                                | (1,000)                                                  |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-203-00-00-00000

Academic Policy and Authorization

| Description                                | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| 3400 Other Funds Ltd                       | 13,500                   | -                                                                                     | -                                                  | 13,500                                                   |  |  |
| All Funds                                  | 12,650                   | -                                                                                     | 150                                                | 12,500                                                   |  |  |
| <b>SERVICES &amp; SUPPLIES</b>             |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (360,949)                | -                                                                                     | 92,910                                             | (453,859)                                                |  |  |
| 3400 Other Funds Ltd                       | 72,353                   | -                                                                                     | 72,353                                             | -                                                        |  |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>(\$288,596)</b>       | <b>-</b>                                                                              | <b>\$165,263</b>                                   | <b>(\$453,859)</b>                                       |  |  |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>6048 Spc Pmt to Public Universities</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 3400 Other Funds Ltd                       | 56,164                   | -                                                                                     | 56,164                                             | -                                                        |  |  |
| <b>EXPENDITURES</b>                        |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | (400,690)                | (2,078)                                                                               | 92,910                                             | (491,522)                                                |  |  |
| 3400 Other Funds Ltd                       | 140,567                  | (11,423)                                                                              | 128,517                                            | 23,473                                                   |  |  |
| 6400 Federal Funds Ltd                     | 11,378                   | (359)                                                                                 | -                                                  | 11,737                                                   |  |  |
| <b>TOTAL EXPENDITURES</b>                  | <b>(\$248,745)</b>       | <b>(\$13,860)</b>                                                                     | <b>\$221,427</b>                                   | <b>(\$456,312)</b>                                       |  |  |
| <b>ENDING BALANCE</b>                      |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                          | -                        | -                                                                                     | -                                                  | -                                                        |  |  |
| 3400 Other Funds Ltd                       | -                        | -                                                                                     | -                                                  | -                                                        |  |  |
| 6400 Federal Funds Ltd                     | -                        | -                                                                                     | -                                                  | -                                                        |  |  |
| <b>TOTAL ENDING BALANCE</b>                | <b>-</b>                 | <b>-</b>                                                                              | <b>-</b>                                           | <b>-</b>                                                 |  |  |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-204-00-00-00000**

**Post-Secondary Finance and Capital**

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

|                   |           |         |        |           |
|-------------------|-----------|---------|--------|-----------|
| 8000 General Fund | (155,409) | (5,755) | 51,408 | (201,062) |
|-------------------|-----------|---------|--------|-----------|

**AVAILABLE REVENUES**

|                   |           |         |        |           |
|-------------------|-----------|---------|--------|-----------|
| 8000 General Fund | (155,409) | (5,755) | 51,408 | (201,062) |
|-------------------|-----------|---------|--------|-----------|

|                                 |                    |                  |                 |                    |
|---------------------------------|--------------------|------------------|-----------------|--------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$155,409)</b> | <b>(\$5,755)</b> | <b>\$51,408</b> | <b>(\$201,062)</b> |
|---------------------------------|--------------------|------------------|-----------------|--------------------|

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3190 All Other Differential**

|                   |    |    |   |   |
|-------------------|----|----|---|---|
| 8000 General Fund | 38 | 38 | - | - |
|-------------------|----|----|---|---|

**OTHER PAYROLL EXPENSES**

**3220 Public Employees Retire Cont**

|                   |   |   |   |   |
|-------------------|---|---|---|---|
| 8000 General Fund | 9 | 9 | - | - |
|-------------------|---|---|---|---|

**3230 Social Security Taxes**

|                   |   |   |   |   |
|-------------------|---|---|---|---|
| 8000 General Fund | 3 | 3 | - | - |
|-------------------|---|---|---|---|

**3260 Mass Transit Tax**

|                   |     |     |   |   |
|-------------------|-----|-----|---|---|
| 8000 General Fund | 792 | 792 | - | - |
|-------------------|-----|-----|---|---|

**OTHER PAYROLL EXPENSES**

|                   |     |     |   |   |
|-------------------|-----|-----|---|---|
| 8000 General Fund | 804 | 804 | - | - |
|-------------------|-----|-----|---|---|

|                                     |              |              |          |          |
|-------------------------------------|--------------|--------------|----------|----------|
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$804</b> | <b>\$804</b> | <b>-</b> | <b>-</b> |
|-------------------------------------|--------------|--------------|----------|----------|

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-204-00-00-00000**

**Post-Secondary Finance and Capital**

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |  |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------|--|--|
| <b>P.S. BUDGET ADJUSTMENTS</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>3455 Vacancy Savings</b>            |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | (6,597)                  | (6,597)                                                                               | -                                                  | -                                                        |  |  |
| <b>PERSONAL SERVICES</b>               |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | (5,755)                  | (5,755)                                                                               | -                                                  | -                                                        |  |  |
| <b>TOTAL PERSONAL SERVICES</b>         | <b>(\$5,755)</b>         | <b>(\$5,755)</b>                                                                      | -                                                  | -                                                        |  |  |
| <b>SERVICES &amp; SUPPLIES</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| <b>4100 Instate Travel</b>             |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | 470                      | -                                                                                     | 470                                                | -                                                        |  |  |
| <b>4125 Out of State Travel</b>        |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | 247                      | -                                                                                     | 247                                                | -                                                        |  |  |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | 713                      | -                                                                                     | 713                                                | -                                                        |  |  |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | 489                      | -                                                                                     | 489                                                | -                                                        |  |  |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | (8,876)                  | -                                                                                     | 435                                                | (9,311)                                                  |  |  |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | (119,996)                | -                                                                                     | 28,973                                             | (148,969)                                                |  |  |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | (4,731)                  | -                                                                                     | 232                                                | (4,963)                                                  |  |  |
| <b>4275 Publicity and Publications</b> |                          |                                                                                       |                                                    |                                                          |  |  |
| 8000 General Fund                      | 103                      | -                                                                                     | 103                                                | -                                                        |  |  |



**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-204-00-00-00000**

**Post-Secondary Finance and Capital**

| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services | Pkg: 031<br>Standard Inflation | Pkg: 060<br>Technical<br>Adjustments |  |  |
|----------------------------------------------|--------------------------|-------------------------------------------------------------------|--------------------------------|--------------------------------------|--|--|
|                                              |                          | Priority: 00                                                      | Priority: 00                   | Priority: 00                         |  |  |
| <b>4300 Professional Services</b>            |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 5,916                    | -                                                                 | 5,916                          | -                                    |  |  |
| <b>4315 IT Professional Services</b>         |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 2,491                    | -                                                                 | 2,491                          | -                                    |  |  |
| <b>4325 Attorney General</b>                 |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 601                      | -                                                                 | 601                            | -                                    |  |  |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 102                      | -                                                                 | 102                            | -                                    |  |  |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 2,346                    | -                                                                 | 2,346                          | -                                    |  |  |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | (36,052)                 | -                                                                 | 1,767                          | (37,819)                             |  |  |
| <b>4575 Agency Program Related S and S</b>   |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 8                        | -                                                                 | 8                              | -                                    |  |  |
| <b>4650 Other Services and Supplies</b>      |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 5,684                    | -                                                                 | 5,684                          | -                                    |  |  |
| <b>4700 Expendable Prop 250 - 5000</b>       |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 648                      | -                                                                 | 648                            | -                                    |  |  |
| <b>4715 IT Expendable Property</b>           |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | 183                      | -                                                                 | 183                            | -                                    |  |  |
| <b>SERVICES &amp; SUPPLIES</b>               |                          |                                                                   |                                |                                      |  |  |
| 8000 General Fund                            | (149,654)                | -                                                                 | 51,408                         | (201,062)                            |  |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>         | <b>(\$149,654)</b>       | <b>-</b>                                                          | <b>\$51,408</b>                | <b>(\$201,062)</b>                   |  |  |

| Description          | Total Essential Packages | Pkg: 010<br>Vacancy Factor and Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical Adjustments<br><br>Priority: 00 |  |  |
|----------------------|--------------------------|------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------|--|--|
| EXPENDITURES         |                          |                                                                                    |                                                    |                                                       |  |  |
| 8000 General Fund    | (155,409)                | (5,755)                                                                            | 51,408                                             | (201,062)                                             |  |  |
| TOTAL EXPENDITURES   | (\$155,409)              | (\$5,755)                                                                          | \$51,408                                           | (\$201,062)                                           |  |  |
| ENDING BALANCE       |                          |                                                                                    |                                                    |                                                       |  |  |
| 8000 General Fund    | -                        | -                                                                                  | -                                                  | -                                                     |  |  |
| TOTAL ENDING BALANCE | -                        | -                                                                                  | -                                                  | -                                                     |  |  |

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-205-00-00-00000

Community Colleges

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|

## REVENUE CATEGORIES

## GENERAL FUND APPROPRIATION

## 0050 General Fund Appropriation

|                   |         |        |         |         |           |
|-------------------|---------|--------|---------|---------|-----------|
| 8000 General Fund | 958,233 | 17,309 | 940,660 | 632,299 | (632,035) |
|-------------------|---------|--------|---------|---------|-----------|

## OTHER

## 0975 Other Revenues

|                      |        |         |        |        |          |
|----------------------|--------|---------|--------|--------|----------|
| 3400 Other Funds Ltd | 74,467 | (8,883) | 48,484 | 58,339 | (23,473) |
|----------------------|--------|---------|--------|--------|----------|

## FEDERAL FUNDS REVENUE

## 0995 Federal Funds

|                        |           |         |         |         |          |
|------------------------|-----------|---------|---------|---------|----------|
| 6400 Federal Funds Ltd | 1,169,228 | (2,056) | 665,657 | 517,364 | (11,737) |
|------------------------|-----------|---------|---------|---------|----------|

## TRANSFERS IN

## 1581 Tsfr From Education, Dept of

|                      |         |   |         |   |   |
|----------------------|---------|---|---------|---|---|
| 3400 Other Funds Ltd | 143,577 | - | 143,577 | - | - |
|----------------------|---------|---|---------|---|---|

## REVENUE CATEGORIES

|                   |         |        |         |         |           |
|-------------------|---------|--------|---------|---------|-----------|
| 8000 General Fund | 958,233 | 17,309 | 940,660 | 632,299 | (632,035) |
|-------------------|---------|--------|---------|---------|-----------|

|                      |         |         |         |        |          |
|----------------------|---------|---------|---------|--------|----------|
| 3400 Other Funds Ltd | 218,044 | (8,883) | 192,061 | 58,339 | (23,473) |
|----------------------|---------|---------|---------|--------|----------|

|                        |           |         |         |         |          |
|------------------------|-----------|---------|---------|---------|----------|
| 6400 Federal Funds Ltd | 1,169,228 | (2,056) | 665,657 | 517,364 | (11,737) |
|------------------------|-----------|---------|---------|---------|----------|

## TOTAL REVENUE CATEGORIES

|             |         |             |             |             |
|-------------|---------|-------------|-------------|-------------|
| \$2,345,505 | \$6,370 | \$1,798,378 | \$1,208,002 | (\$667,245) |
|-------------|---------|-------------|-------------|-------------|

## AVAILABLE REVENUES

|                   |         |        |         |         |           |
|-------------------|---------|--------|---------|---------|-----------|
| 8000 General Fund | 958,233 | 17,309 | 940,660 | 632,299 | (632,035) |
|-------------------|---------|--------|---------|---------|-----------|

|                      |         |         |         |        |          |
|----------------------|---------|---------|---------|--------|----------|
| 3400 Other Funds Ltd | 218,044 | (8,883) | 192,061 | 58,339 | (23,473) |
|----------------------|---------|---------|---------|--------|----------|

|                        |           |         |         |         |          |
|------------------------|-----------|---------|---------|---------|----------|
| 6400 Federal Funds Ltd | 1,169,228 | (2,056) | 665,657 | 517,364 | (11,737) |
|------------------------|-----------|---------|---------|---------|----------|

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-205-00-00-00000

Community Colleges

| Description                                 | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|---------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$2,345,505</b>       | <b>\$6,370</b>                                                                        | <b>\$1,798,378</b>                                 | <b>\$1,208,002</b>                                          | <b>(\$667,245)</b>                                       |  |
| <b>EXPENDITURES</b>                         |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>PERSONAL SERVICES</b>                    |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>SALARIES &amp; WAGES</b>                 |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                           | 23,365                   | -                                                                                     | -                                                  | -                                                           | 23,365                                                   |  |
| 3400 Other Funds Ltd                        | (14,345)                 | -                                                                                     | -                                                  | -                                                           | (14,345)                                                 |  |
| 6400 Federal Funds Ltd                      | (7,172)                  | -                                                                                     | -                                                  | -                                                           | (7,172)                                                  |  |
| All Funds                                   | 1,848                    | -                                                                                     | -                                                  | -                                                           | 1,848                                                    |  |
| <b>3190 All Other Differential</b>          |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                           | 300                      | 300                                                                                   | -                                                  | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                        | 145                      | 145                                                                                   | -                                                  | -                                                           | -                                                        |  |
| All Funds                                   | 445                      | 445                                                                                   | -                                                  | -                                                           | -                                                        |  |
| <b>SALARIES &amp; WAGES</b>                 |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                           | 23,665                   | 300                                                                                   | -                                                  | -                                                           | 23,365                                                   |  |
| 3400 Other Funds Ltd                        | (14,200)                 | 145                                                                                   | -                                                  | -                                                           | (14,345)                                                 |  |
| 6400 Federal Funds Ltd                      | (7,172)                  | -                                                                                     | -                                                  | -                                                           | (7,172)                                                  |  |
| <b>TOTAL SALARIES &amp; WAGES</b>           | <b>\$2,293</b>           | <b>\$445</b>                                                                          | <b>-</b>                                           | <b>-</b>                                                    | <b>\$1,848</b>                                           |  |
| <b>OTHER PAYROLL EXPENSES</b>               |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>3210 Empl. Rel. Bd. Assessments</b>      |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                           | 12                       | -                                                                                     | -                                                  | -                                                           | 12                                                       |  |
| 3400 Other Funds Ltd                        | (8)                      | -                                                                                     | -                                                  | -                                                           | (8)                                                      |  |

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| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| 6400 Federal Funds Ltd                          | (4)                      | -                                                                                     | -                                                  | -                                                           | (4)                                                      |  |
| All Funds                                       | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| <b>3220 Public Employees Retire Cont</b>        |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                               | 5,850                    | 74                                                                                    | -                                                  | -                                                           | 5,776                                                    |  |
| 3400 Other Funds Ltd                            | (3,510)                  | 36                                                                                    | -                                                  | -                                                           | (3,546)                                                  |  |
| 6400 Federal Funds Ltd                          | (1,773)                  | -                                                                                     | -                                                  | -                                                           | (1,773)                                                  |  |
| All Funds                                       | 567                      | 110                                                                                   | -                                                  | -                                                           | 457                                                      |  |
| <b>3230 Social Security Taxes</b>               |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                               | 1,810                    | 23                                                                                    | -                                                  | -                                                           | 1,787                                                    |  |
| 3400 Other Funds Ltd                            | (1,086)                  | 11                                                                                    | -                                                  | -                                                           | (1,097)                                                  |  |
| 6400 Federal Funds Ltd                          | (549)                    | -                                                                                     | -                                                  | -                                                           | (549)                                                    |  |
| All Funds                                       | 175                      | 34                                                                                    | -                                                  | -                                                           | 141                                                      |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                               | 94                       | 1                                                                                     | -                                                  | -                                                           | 93                                                       |  |
| 3400 Other Funds Ltd                            | (56)                     | 1                                                                                     | -                                                  | -                                                           | (57)                                                     |  |
| 6400 Federal Funds Ltd                          | (29)                     | -                                                                                     | -                                                  | -                                                           | (29)                                                     |  |
| All Funds                                       | 9                        | 2                                                                                     | -                                                  | -                                                           | 7                                                        |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                               | 6                        | -                                                                                     | -                                                  | -                                                           | 6                                                        |  |
| 3400 Other Funds Ltd                            | (4)                      | -                                                                                     | -                                                  | -                                                           | (4)                                                      |  |
| 6400 Federal Funds Ltd                          | (2)                      | -                                                                                     | -                                                  | -                                                           | (2)                                                      |  |
| All Funds                                       | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                                    |                                                             |                                                          |  |

**Higher Education Coordinating Commission**

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**Community Colleges**

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|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| 8000 General Fund                   | (2,467)                  | (2,467)                                                                               | -                                                  | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                | 1,333                    | 1,333                                                                                 | -                                                  | -                                                           | -                                                        |  |
| All Funds                           | (1,134)                  | (1,134)                                                                               | -                                                  | -                                                           | -                                                        |  |
| <b>3270 Flexible Benefits</b>       |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                   | 6,624                    | -                                                                                     | -                                                  | -                                                           | 6,624                                                    |  |
| 3400 Other Funds Ltd                | (4,416)                  | -                                                                                     | -                                                  | -                                                           | (4,416)                                                  |  |
| 6400 Federal Funds Ltd              | (2,208)                  | -                                                                                     | -                                                  | -                                                           | (2,208)                                                  |  |
| All Funds                           | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| <b>OTHER PAYROLL EXPENSES</b>       |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                   | 11,929                   | (2,369)                                                                               | -                                                  | -                                                           | 14,298                                                   |  |
| 3400 Other Funds Ltd                | (7,747)                  | 1,381                                                                                 | -                                                  | -                                                           | (9,128)                                                  |  |
| 6400 Federal Funds Ltd              | (4,565)                  | -                                                                                     | -                                                  | -                                                           | (4,565)                                                  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>(\$383)</b>           | <b>(\$988)</b>                                                                        | -                                                  | -                                                           | <b>\$605</b>                                             |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                   | 19,378                   | 19,378                                                                                | -                                                  | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                | (10,409)                 | (10,409)                                                                              | -                                                  | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd              | (2,056)                  | (2,056)                                                                               | -                                                  | -                                                           | -                                                        |  |
| All Funds                           | 6,913                    | 6,913                                                                                 | -                                                  | -                                                           | -                                                        |  |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                   | 54,972                   | 17,309                                                                                | -                                                  | -                                                           | 37,663                                                   |  |
| 3400 Other Funds Ltd                | (32,356)                 | (8,883)                                                                               | -                                                  | -                                                           | (23,473)                                                 |  |
| 6400 Federal Funds Ltd              | (13,793)                 | (2,056)                                                                               | -                                                  | -                                                           | (11,737)                                                 |  |

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|---------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>TOTAL PERSONAL SERVICES</b>  | <b>\$8,823</b>           | <b>\$6,370</b>                                                                        | <b>-</b>                                           | <b>-</b>                                                    | <b>\$2,453</b>                                           |  |
| <b>SERVICES &amp; SUPPLIES</b>  |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| <b>4100 Instate Travel</b>      |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund               | 1,142                    | -                                                                                     | 1,142                                              | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd            | 9,165                    | -                                                                                     | 9,165                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd          | 1,128                    | -                                                                                     | 1,128                                              | -                                                           | -                                                        |  |
| All Funds                       | 11,435                   | -                                                                                     | 11,435                                             | -                                                           | -                                                        |  |
| <b>4125 Out of State Travel</b> |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund               | 1,033                    | -                                                                                     | 1,033                                              | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd            | 2,326                    | -                                                                                     | 2,326                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd          | 1,563                    | -                                                                                     | 1,563                                              | -                                                           | -                                                        |  |
| All Funds                       | 4,922                    | -                                                                                     | 4,922                                              | -                                                           | -                                                        |  |
| <b>4150 Employee Training</b>   |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund               | 1,487                    | -                                                                                     | 1,487                                              | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd            | 2,911                    | -                                                                                     | 2,911                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd          | 594                      | -                                                                                     | 594                                                | -                                                           | -                                                        |  |
| All Funds                       | 4,992                    | -                                                                                     | 4,992                                              | -                                                           | -                                                        |  |
| <b>4175 Office Expenses</b>     |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund               | 2,314                    | -                                                                                     | 2,314                                              | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd            | 5,733                    | -                                                                                     | 5,733                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd          | 1,259                    | -                                                                                     | 1,259                                              | -                                                           | -                                                        |  |
| All Funds                       | 9,306                    | -                                                                                     | 9,306                                              | -                                                           | -                                                        |  |
| <b>4200 Telecommunications</b>  |                          |                                                                                       |                                                    |                                                             |                                                          |  |

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|----------------------------------------|--------------------------|-------------------------------------------------------------------|--------------------------------|-----------------------------------------|--------------------------------------|--|
|                                        |                          | Priority: 00                                                      | Priority: 00                   | Priority: 00                            | Priority: 00                         |  |
| 8000 General Fund                      | (51,189)                 | -                                                                 | 2,508                          | -                                       | (53,697)                             |  |
| 3400 Other Funds Ltd                   | 1,943                    | -                                                                 | 1,943                          | -                                       | -                                    |  |
| 6400 Federal Funds Ltd                 | 924                      | -                                                                 | 924                            | -                                       | -                                    |  |
| All Funds                              | (48,322)                 | -                                                                 | 5,375                          | -                                       | (53,697)                             |  |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                   |                                |                                         |                                      |  |
| 8000 General Fund                      | (448,784)                | -                                                                 | 108,359                        | -                                       | (557,143)                            |  |
| <b>4250 Data Processing</b>            |                          |                                                                   |                                |                                         |                                      |  |
| 8000 General Fund                      | (5,254)                  | -                                                                 | 257                            | -                                       | (5,511)                              |  |
| 3400 Other Funds Ltd                   | 182                      | -                                                                 | 182                            | -                                       | -                                    |  |
| 6400 Federal Funds Ltd                 | 35                       | -                                                                 | 35                             | -                                       | -                                    |  |
| All Funds                              | (5,037)                  | -                                                                 | 474                            | -                                       | (5,511)                              |  |
| <b>4275 Publicity and Publications</b> |                          |                                                                   |                                |                                         |                                      |  |
| 8000 General Fund                      | 412                      | -                                                                 | 412                            | -                                       | -                                    |  |
| 3400 Other Funds Ltd                   | 2,331                    | -                                                                 | 2,331                          | -                                       | -                                    |  |
| 6400 Federal Funds Ltd                 | 169                      | -                                                                 | 169                            | -                                       | -                                    |  |
| All Funds                              | 2,912                    | -                                                                 | 2,912                          | -                                       | -                                    |  |
| <b>4300 Professional Services</b>      |                          |                                                                   |                                |                                         |                                      |  |
| 8000 General Fund                      | 43,154                   | -                                                                 | 43,154                         | -                                       | -                                    |  |
| 3400 Other Funds Ltd                   | 71,455                   | -                                                                 | 71,455                         | -                                       | -                                    |  |
| 6400 Federal Funds Ltd                 | 73,420                   | -                                                                 | 73,420                         | -                                       | -                                    |  |
| All Funds                              | 188,029                  | -                                                                 | 188,029                        | -                                       | -                                    |  |
| <b>4315 IT Professional Services</b>   |                          |                                                                   |                                |                                         |                                      |  |
| 8000 General Fund                      | 46                       | -                                                                 | 46                             | -                                       | -                                    |  |



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|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| 3400 Other Funds Ltd                         | 13,736                   | -                                                                                     | 13,736                                             | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                       | 5,417                    | -                                                                                     | 5,417                                              | -                                                           | -                                                        |  |
| All Funds                                    | 19,199                   | -                                                                                     | 19,199                                             | -                                                           | -                                                        |  |
| <b>4325 Attorney General</b>                 |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                            | 4,481                    | -                                                                                     | 4,481                                              | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                         | 3,250                    | -                                                                                     | 3,250                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                       | 793                      | -                                                                                     | 793                                                | -                                                           | -                                                        |  |
| All Funds                                    | 8,524                    | -                                                                                     | 8,524                                              | -                                                           | -                                                        |  |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                            | 175                      | -                                                                                     | 175                                                | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                         | 365                      | -                                                                                     | 365                                                | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                       | 15                       | -                                                                                     | 15                                                 | -                                                           | -                                                        |  |
| All Funds                                    | 555                      | -                                                                                     | 555                                                | -                                                           | -                                                        |  |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                            | 612                      | -                                                                                     | 612                                                | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                         | 957                      | -                                                                                     | 957                                                | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                       | 1,014                    | -                                                                                     | 1,014                                              | -                                                           | -                                                        |  |
| All Funds                                    | 2,583                    | -                                                                                     | 2,583                                              | -                                                           | -                                                        |  |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                            | (50,855)                 | -                                                                                     | 2,492                                              | -                                                           | (53,347)                                                 |  |
| 3400 Other Funds Ltd                         | 3,362                    | -                                                                                     | 3,362                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                       | 2,258                    | -                                                                                     | 2,258                                              | -                                                           | -                                                        |  |
| All Funds                                    | (45,235)                 | -                                                                                     | 8,112                                              | -                                                           | (53,347)                                                 |  |

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|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>4575 Agency Program Related S and S</b> |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 296                      | -                                                                                     | 296                                                | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                       | 437                      | -                                                                                     | 437                                                | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                     | 647                      | -                                                                                     | 647                                                | -                                                           | -                                                        |  |
| All Funds                                  | 1,380                    | -                                                                                     | 1,380                                              | -                                                           | -                                                        |  |
| <b>4650 Other Services and Supplies</b>    |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 888,457                  | -                                                                                     | 66,518                                             | -                                                           | 821,939                                                  |  |
| 3400 Other Funds Ltd                       | 6,550                    | -                                                                                     | 6,550                                              | -                                                           | -                                                        |  |
| All Funds                                  | 895,007                  | -                                                                                     | 73,068                                             | -                                                           | 821,939                                                  |  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 980                      | -                                                                                     | 980                                                | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                       | 1,113                    | -                                                                                     | 1,113                                              | -                                                           | -                                                        |  |
| All Funds                                  | 2,093                    | -                                                                                     | 2,093                                              | -                                                           | -                                                        |  |
| <b>4715 IT Expendable Property</b>         |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 243                      | -                                                                                     | 243                                                | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                       | 1,276                    | -                                                                                     | 1,276                                              | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                     | 267                      | -                                                                                     | 267                                                | -                                                           | -                                                        |  |
| All Funds                                  | 1,786                    | -                                                                                     | 1,786                                              | -                                                           | -                                                        |  |
| <b>SERVICES &amp; SUPPLIES</b>             |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 388,750                  | -                                                                                     | 236,509                                            | -                                                           | 152,241                                                  |  |
| 3400 Other Funds Ltd                       | 127,092                  | -                                                                                     | 127,092                                            | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd                     | 89,503                   | -                                                                                     | 89,503                                             | -                                                           | -                                                        |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>\$605,345</b>         | <b>-</b>                                                                              | <b>\$453,104</b>                                   | <b>-</b>                                                    | <b>\$152,241</b>                                         |  |

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|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|

**SPECIAL PAYMENTS****6030 Dist to Non-Gov Units**

|                        |         |   |         |         |   |
|------------------------|---------|---|---------|---------|---|
| 8000 General Fund      | 192,414 | - | 101,379 | 91,035  | - |
| 3400 Other Funds Ltd   | 39,464  | - | 20,793  | 18,671  | - |
| 6400 Federal Funds Ltd | 17,103  | - | 9,011   | 8,092   | - |
| All Funds              | 248,981 | - | 131,183 | 117,798 | - |

**6045 Dist to Comm College Districts**

|                        |           |   |         |         |   |
|------------------------|-----------|---|---------|---------|---|
| 8000 General Fund      | 36,118    | - | 19,030  | 17,088  | - |
| 3400 Other Funds Ltd   | 83,844    | - | 44,176  | 39,668  | - |
| 6400 Federal Funds Ltd | 1,057,999 | - | 557,440 | 500,559 | - |
| All Funds              | 1,177,961 | - | 620,646 | 557,315 | - |

**6048 Spc Pmt to Public Universities**

|                   |        |   |        |        |   |
|-------------------|--------|---|--------|--------|---|
| 8000 General Fund | 36,118 | - | 19,030 | 17,088 | - |
|-------------------|--------|---|--------|--------|---|

**6085 Other Special Payments**

|                   |           |   |         |         |   |
|-------------------|-----------|---|---------|---------|---|
| 8000 General Fund | 1,001,864 | - | 527,864 | 474,000 | - |
|-------------------|-----------|---|---------|---------|---|

**6291 Spc Pmt to Corrections, Dept of**

|                        |        |   |       |       |   |
|------------------------|--------|---|-------|-------|---|
| 6400 Federal Funds Ltd | 18,416 | - | 9,703 | 8,713 | - |
|------------------------|--------|---|-------|-------|---|

**6581 Spc Pmt to Education, Dept of**

|                   |           |   |        |        |           |
|-------------------|-----------|---|--------|--------|-----------|
| 8000 General Fund | (752,003) | - | 36,848 | 33,088 | (821,939) |
|-------------------|-----------|---|--------|--------|-----------|

**SPECIAL PAYMENTS**

|                        |           |   |         |         |           |
|------------------------|-----------|---|---------|---------|-----------|
| 8000 General Fund      | 514,511   | - | 704,151 | 632,299 | (821,939) |
| 3400 Other Funds Ltd   | 123,308   | - | 64,969  | 58,339  | -         |
| 6400 Federal Funds Ltd | 1,093,518 | - | 576,154 | 517,364 | -         |

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Cross Reference Number: 52500-205-00-00-00000

Community Colleges

| Description                   | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$1,731,337</b>       | <b>-</b>                                                                              | <b>\$1,345,274</b>                                 | <b>\$1,208,002</b>                                          | <b>(\$821,939)</b>                                       |  |
| <b>EXPENDITURES</b>           |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund             | 958,233                  | 17,309                                                                                | 940,660                                            | 632,299                                                     | (632,035)                                                |  |
| 3400 Other Funds Ltd          | 218,044                  | (8,883)                                                                               | 192,061                                            | 58,339                                                      | (23,473)                                                 |  |
| 6400 Federal Funds Ltd        | 1,169,228                | (2,056)                                                                               | 665,657                                            | 517,364                                                     | (11,737)                                                 |  |
| <b>TOTAL EXPENDITURES</b>     | <b>\$2,345,505</b>       | <b>\$6,370</b>                                                                        | <b>\$1,798,378</b>                                 | <b>\$1,208,002</b>                                          | <b>(\$667,245)</b>                                       |  |
| <b>ENDING BALANCE</b>         |                          |                                                                                       |                                                    |                                                             |                                                          |  |
| 8000 General Fund             | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd          | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| 6400 Federal Funds Ltd        | -                        | -                                                                                     | -                                                  | -                                                           | -                                                        |  |
| <b>TOTAL ENDING BALANCE</b>   | <b>-</b>                 | <b>-</b>                                                                              | <b>-</b>                                           | <b>-</b>                                                    | <b>-</b>                                                 |  |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-206-00-00-00000**

**Workforce Investments**

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
|-------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

|                   |             |          |   |             |           |         |
|-------------------|-------------|----------|---|-------------|-----------|---------|
| 8000 General Fund | (3,881,431) | (10,004) | - | (5,000,000) | 1,255,521 | 909,998 |
|-------------------|-------------|----------|---|-------------|-----------|---------|

**INTEREST EARNINGS**

**0605 Interest Income**

|                      |         |   |         |   |   |   |
|----------------------|---------|---|---------|---|---|---|
| 3400 Other Funds Ltd | 350,000 | - | 350,000 | - | - | - |
|----------------------|---------|---|---------|---|---|---|

**OTHER**

**0975 Other Revenues**

|                      |         |   |   |   |   |   |
|----------------------|---------|---|---|---|---|---|
| 3400 Other Funds Ltd | (8,382) | - | - | - | - | - |
|----------------------|---------|---|---|---|---|---|

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

|                        |            |          |   |   |           |           |
|------------------------|------------|----------|---|---|-----------|-----------|
| 6400 Federal Funds Ltd | 11,044,759 | (16,695) | - | - | 6,149,149 | 5,149,126 |
|------------------------|------------|----------|---|---|-----------|-----------|

**TRANSFERS IN**

**1060 Transfer from General Fund**

|                      |             |   |   |             |         |         |
|----------------------|-------------|---|---|-------------|---------|---------|
| 3400 Other Funds Ltd | (4,163,535) | - | - | (5,000,000) | 440,718 | 395,747 |
|----------------------|-------------|---|---|-------------|---------|---------|

**1150 Tsfr From Revenue, Dept of**

|                      |           |   |           |   |   |   |
|----------------------|-----------|---|-----------|---|---|---|
| 3400 Other Funds Ltd | 6,196,736 | - | 6,196,736 | - | - | - |
|----------------------|-----------|---|-----------|---|---|---|

**TRANSFERS IN**

|                      |           |   |           |             |         |         |
|----------------------|-----------|---|-----------|-------------|---------|---------|
| 3400 Other Funds Ltd | 2,033,201 | - | 6,196,736 | (5,000,000) | 440,718 | 395,747 |
|----------------------|-----------|---|-----------|-------------|---------|---------|

|                           |                    |          |                    |                      |                  |                  |
|---------------------------|--------------------|----------|--------------------|----------------------|------------------|------------------|
| <b>TOTAL TRANSFERS IN</b> | <b>\$2,033,201</b> | <b>-</b> | <b>\$6,196,736</b> | <b>(\$5,000,000)</b> | <b>\$440,718</b> | <b>\$395,747</b> |
|---------------------------|--------------------|----------|--------------------|----------------------|------------------|------------------|

**REVENUE CATEGORIES**

|                   |             |          |   |             |           |         |
|-------------------|-------------|----------|---|-------------|-----------|---------|
| 8000 General Fund | (3,881,431) | (10,004) | - | (5,000,000) | 1,255,521 | 909,998 |
|-------------------|-------------|----------|---|-------------|-----------|---------|

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# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

## Workforce Investments

| Description                          | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|--------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 3400 Other Funds Ltd                 | 2,374,819                | -                                                                                     | 6,546,736                                | (5,000,000)                                                       | 440,718                                            | 395,747                                                     |
| 6400 Federal Funds Ltd               | 11,044,759               | (16,695)                                                                              | -                                        | -                                                                 | 6,149,149                                          | 5,149,126                                                   |
| <b>TOTAL REVENUE CATEGORIES</b>      | <b>\$9,538,147</b>       | <b>(\$26,699)</b>                                                                     | <b>\$6,546,736</b>                       | <b>(\$10,000,000)</b>                                             | <b>\$7,845,388</b>                                 | <b>\$6,454,871</b>                                          |
| <b>TRANSFERS OUT</b>                 |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 2121 Tsfr To Governor, Office of the |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd               | 208,147                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>AVAILABLE REVENUES</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                    | (3,881,431)              | (10,004)                                                                              | -                                        | (5,000,000)                                                       | 1,255,521                                          | 909,998                                                     |
| 3400 Other Funds Ltd                 | 2,374,819                | -                                                                                     | 6,546,736                                | (5,000,000)                                                       | 440,718                                            | 395,747                                                     |
| 6400 Federal Funds Ltd               | 11,252,906               | (16,695)                                                                              | -                                        | -                                                                 | 6,149,149                                          | 5,149,126                                                   |
| <b>TOTAL AVAILABLE REVENUES</b>      | <b>\$9,746,294</b>       | <b>(\$26,699)</b>                                                                     | <b>\$6,546,736</b>                       | <b>(\$10,000,000)</b>                                             | <b>\$7,845,388</b>                                 | <b>\$6,454,871</b>                                          |
| <b>EXPENDITURES</b>                  |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>PERSONAL SERVICES</b>             |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>SALARIES &amp; WAGES</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3110 Class/Unclass Sal. and Per Diem |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                    | 28,761                   | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                 | 965                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd               | (29,726)                 | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                            | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3160 Temporary Appointments          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                    | 3,668                    | 3,668                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd               | 293                      | 293                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

## Workforce Investments

| Description                              | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| All Funds                                | 3,961                    | 3,961                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3170 Overtime Payments</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 4                        | 4                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 45                       | 45                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | 46                       | 46                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                | 95                       | 95                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3190 All Other Differential</b>       |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 16                       | 16                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>SALARIES &amp; WAGES</b>              |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 32,449                   | 3,688                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 1,010                    | 45                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | (29,387)                 | 339                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL SALARIES &amp; WAGES</b>        | <b>\$4,072</b>           | <b>\$4,072</b>                                                                        | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>OTHER PAYROLL EXPENSES</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>3210 Empl. Rel. Bd. Assessments</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | (70)                     | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | (2)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | 71                       | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                | (1)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3220 Public Employees Retire Cont</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                        | 7,110                    | 4                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                     | 250                      | 11                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                   | (7,340)                  | 9                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |

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Detail Revenues &amp; Expenditures - Essential Packages

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## Workforce Investments

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| All Funds                                       | 20                       | 24                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3230 Social Security Taxes</b>               |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 2,482                    | 284                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | 77                       | 4                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | (2,244)                  | 28                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | 315                      | 316                                                                                   | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 115                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | 4                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | (121)                    | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | (2)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | (37)                     | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (1)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                          | 32                       | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                                       | (6)                      | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | 1,691                    | 1,691                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (8,831)                  | (153)                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| All Funds                                       | (7,140)                  | 1,538                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| <b>3270 Flexible Benefits</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                               | (38,078)                 | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                            | (1,289)                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |



**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

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**2027-29 Biennium**

**Cross Reference Number: 52500-206-00-00-00000**

**Workforce Investments**

| Description                         | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd              | 39,367                   | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                           | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>OTHER PAYROLL EXPENSES</b>       |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | (26,787)                 | 1,979                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                | (9,792)                  | (138)                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| 6400 Federal Funds Ltd              | 29,765                   | 37                                                                                    | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>(\$6,814)</b>         | <b>\$1,878</b>                                                                        | -                                        | <b>(\$8,678)</b>                                                  | -                                                  | -                                                           |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>3455 Vacancy Savings</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | (15,671)                 | (15,671)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                | 1,225                    | 1,225                                                                                 | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd              | (17,071)                 | (17,071)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                           | (31,517)                 | (31,517)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>PERSONAL SERVICES</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | (10,009)                 | (10,004)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                | (7,557)                  | 1,132                                                                                 | -                                        | (8,678)                                                           | -                                                  | -                                                           |
| 6400 Federal Funds Ltd              | (16,693)                 | (16,695)                                                                              | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$34,259)</b>        | <b>(\$25,567)</b>                                                                     | -                                        | <b>(\$8,678)</b>                                                  | -                                                  | -                                                           |
| <b>SERVICES &amp; SUPPLIES</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| <b>4100 Instate Travel</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                   | 1,463                    | -                                                                                     | -                                        | -                                                                 | 1,463                                              | -                                                           |
| 3400 Other Funds Ltd                | (50,651)                 | -                                                                                     | -                                        | (51,527)                                                          | 876                                                | -                                                           |

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Workforce Investments

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd                 | 1,854                    | -                                                                                     | -                                        | -                                                                 | 1,854                                              | -                                                           |
| All Funds                              | (47,334)                 | -                                                                                     | -                                        | (51,527)                                                          | 4,193                                              | -                                                           |
| <b>4125 Out of State Travel</b>        |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 1,061                    | -                                                                                     | -                                        | -                                                                 | 1,061                                              | -                                                           |
| 3400 Other Funds Ltd                   | 7                        | -                                                                                     | -                                        | -                                                                 | 7                                                  | -                                                           |
| 6400 Federal Funds Ltd                 | 3,450                    | -                                                                                     | -                                        | -                                                                 | 3,450                                              | -                                                           |
| All Funds                              | 4,518                    | -                                                                                     | -                                        | -                                                                 | 4,518                                              | -                                                           |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 2,717                    | -                                                                                     | -                                        | -                                                                 | 2,717                                              | -                                                           |
| 3400 Other Funds Ltd                   | (33,495)                 | -                                                                                     | -                                        | (33,726)                                                          | 231                                                | -                                                           |
| 6400 Federal Funds Ltd                 | 829                      | -                                                                                     | -                                        | -                                                                 | 829                                                | -                                                           |
| All Funds                              | (29,949)                 | -                                                                                     | -                                        | (33,726)                                                          | 3,777                                              | -                                                           |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 3,345                    | -                                                                                     | -                                        | -                                                                 | 3,345                                              | -                                                           |
| 3400 Other Funds Ltd                   | (21,249)                 | -                                                                                     | -                                        | (21,576)                                                          | 327                                                | -                                                           |
| 6400 Federal Funds Ltd                 | 1,000                    | -                                                                                     | -                                        | -                                                                 | 1,000                                              | -                                                           |
| All Funds                              | (16,904)                 | -                                                                                     | -                                        | (21,576)                                                          | 4,672                                              | -                                                           |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | (33,574)                 | -                                                                                     | -                                        | -                                                                 | 1,644                                              | -                                                           |
| 3400 Other Funds Ltd                   | (16,543)                 | -                                                                                     | -                                        | (16,740)                                                          | 197                                                | -                                                           |
| 6400 Federal Funds Ltd                 | 2,302                    | -                                                                                     | -                                        | -                                                                 | 2,302                                              | -                                                           |
| All Funds                              | (47,815)                 | -                                                                                     | -                                        | (16,740)                                                          | 4,143                                              | -                                                           |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

## Workforce Investments

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 8000 General Fund                      | (893,969)                | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                   | (8,382)                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                 | (28,676)                 | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| All Funds                              | (931,027)                | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | (12,302)                 | -                                                                                     | -                                        | -                                                                 | 604                                                | -                                                           |
| 3400 Other Funds Ltd                   | (6,641)                  | -                                                                                     | -                                        | (6,641)                                                           | -                                                  | -                                                           |
| 6400 Federal Funds Ltd                 | 210                      | -                                                                                     | -                                        | -                                                                 | 210                                                | -                                                           |
| All Funds                              | (18,733)                 | -                                                                                     | -                                        | (6,641)                                                           | 814                                                | -                                                           |
| <b>4275 Publicity and Publications</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 524                      | -                                                                                     | -                                        | -                                                                 | 524                                                | -                                                           |
| 3400 Other Funds Ltd                   | (4,679)                  | -                                                                                     | -                                        | (4,829)                                                           | 150                                                | -                                                           |
| 6400 Federal Funds Ltd                 | 708                      | -                                                                                     | -                                        | -                                                                 | 708                                                | -                                                           |
| All Funds                              | (3,447)                  | -                                                                                     | -                                        | (4,829)                                                           | 1,382                                              | -                                                           |
| <b>4300 Professional Services</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 183,399                  | -                                                                                     | -                                        | -                                                                 | 183,399                                            | -                                                           |
| 3400 Other Funds Ltd                   | 13,585                   | -                                                                                     | -                                        | -                                                                 | 13,585                                             | -                                                           |
| 6400 Federal Funds Ltd                 | 384,429                  | -                                                                                     | -                                        | -                                                                 | 384,429                                            | -                                                           |
| All Funds                              | 581,413                  | -                                                                                     | -                                        | -                                                                 | 581,413                                            | -                                                           |
| <b>4315 IT Professional Services</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                 | 10,319                   | -                                                                                     | -                                        | -                                                                 | 10,319                                             | -                                                           |
| <b>4325 Attorney General</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                      | 1,651                    | -                                                                                     | -                                        | -                                                                 | 1,651                                              | -                                                           |

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2027-29 Biennium

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Workforce Investments

| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| 6400 Federal Funds Ltd                       | 2,063                    | -                                                                                     | -                                        | -                                                                 | 2,063                                              | -                                                           |
| All Funds                                    | 3,714                    | -                                                                                     | -                                        | -                                                                 | 3,714                                              | -                                                           |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 297                      | -                                                                                     | -                                        | -                                                                 | 297                                                | -                                                           |
| 3400 Other Funds Ltd                         | (3,963)                  | -                                                                                     | -                                        | (3,968)                                                           | 5                                                  | -                                                           |
| 6400 Federal Funds Ltd                       | 91                       | -                                                                                     | -                                        | -                                                                 | 91                                                 | -                                                           |
| All Funds                                    | (3,575)                  | -                                                                                     | -                                        | (3,968)                                                           | 393                                                | -                                                           |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 359                      | -                                                                                     | -                                        | -                                                                 | 359                                                | -                                                           |
| 3400 Other Funds Ltd                         | (4,783)                  | -                                                                                     | -                                        | (4,829)                                                           | 46                                                 | -                                                           |
| 6400 Federal Funds Ltd                       | 228                      | -                                                                                     | -                                        | -                                                                 | 228                                                | -                                                           |
| All Funds                                    | (4,196)                  | -                                                                                     | -                                        | (4,829)                                                           | 633                                                | -                                                           |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | (90,418)                 | -                                                                                     | -                                        | -                                                                 | 4,430                                              | -                                                           |
| 3400 Other Funds Ltd                         | (76,321)                 | -                                                                                     | -                                        | (77,040)                                                          | 719                                                | -                                                           |
| 6400 Federal Funds Ltd                       | 5,807                    | -                                                                                     | -                                        | -                                                                 | 5,807                                              | -                                                           |
| All Funds                                    | (160,932)                | -                                                                                     | -                                        | (77,040)                                                          | 10,956                                             | -                                                           |
| <b>4575 Agency Program Related S and S</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 488                      | -                                                                                     | -                                        | -                                                                 | 488                                                | -                                                           |
| 3400 Other Funds Ltd                         | 365                      | -                                                                                     | -                                        | -                                                                 | 365                                                | -                                                           |
| All Funds                                    | 853                      | -                                                                                     | -                                        | -                                                                 | 853                                                | -                                                           |
| <b>4650 Other Services and Supplies</b>      |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 36,612                   | -                                                                                     | -                                        | -                                                                 | 36,612                                             | -                                                           |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-206-00-00-00000**

**Workforce Investments**

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services | Pkg: 021<br>Phase-in | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs | Pkg: 031<br>Standard Inflation | Pkg: 032<br>Above Standard<br>Inflation |
|----------------------------------------|--------------------------|-------------------------------------------------------------------|----------------------|-----------------------------------------------|--------------------------------|-----------------------------------------|
|                                        |                          | Priority: 00                                                      | Priority: 00         | Priority: 00                                  | Priority: 00                   | Priority: 00                            |
| 3400 Other Funds Ltd                   | (60,167)                 | -                                                                 | 700,000              | (760,341)                                     | 174                            | -                                       |
| 6400 Federal Funds Ltd                 | 799                      | -                                                                 | -                    | -                                             | 799                            | -                                       |
| All Funds                              | (22,756)                 | -                                                                 | 700,000              | (760,341)                                     | 37,585                         | -                                       |
| <b>4700 Expendable Prop 250 - 5000</b> |                          |                                                                   |                      |                                               |                                |                                         |
| 8000 General Fund                      | 3,348                    | -                                                                 | -                    | -                                             | 3,348                          | -                                       |
| 3400 Other Funds Ltd                   | (23,801)                 | -                                                                 | -                    | (23,808)                                      | 7                              | -                                       |
| 6400 Federal Funds Ltd                 | 300                      | -                                                                 | -                    | -                                             | 300                            | -                                       |
| All Funds                              | (20,153)                 | -                                                                 | -                    | (23,808)                                      | 3,655                          | -                                       |
| <b>4715 IT Expendable Property</b>     |                          |                                                                   |                      |                                               |                                |                                         |
| 8000 General Fund                      | 172                      | -                                                                 | -                    | -                                             | 172                            | -                                       |
| 3400 Other Funds Ltd                   | 23                       | -                                                                 | -                    | -                                             | 23                             | -                                       |
| 6400 Federal Funds Ltd                 | 507                      | -                                                                 | -                    | -                                             | 507                            | -                                       |
| All Funds                              | 702                      | -                                                                 | -                    | -                                             | 702                            | -                                       |
| <b>SERVICES &amp; SUPPLIES</b>         |                          |                                                                   |                      |                                               |                                |                                         |
| 8000 General Fund                      | (794,827)                | -                                                                 | -                    | -                                             | 242,114                        | -                                       |
| 3400 Other Funds Ltd                   | (296,695)                | -                                                                 | 700,000              | (1,005,025)                                   | 16,712                         | -                                       |
| 6400 Federal Funds Ltd                 | 386,220                  | -                                                                 | -                    | -                                             | 414,896                        | -                                       |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>   | <b>(\$705,302)</b>       | <b>-</b>                                                          | <b>\$700,000</b>     | <b>(\$1,005,025)</b>                          | <b>\$673,722</b>               | <b>-</b>                                |
| <b>SPECIAL PAYMENTS</b>                |                          |                                                                   |                      |                                               |                                |                                         |
| <b>6020 Dist to Counties</b>           |                          |                                                                   |                      |                                               |                                |                                         |
| 3400 Other Funds Ltd                   | 7,298                    | -                                                                 | -                    | -                                             | 3,845                          | 3,453                                   |
| 6400 Federal Funds Ltd                 | (10,397)                 | -                                                                 | -                    | -                                             | 509                            | 457                                     |
| All Funds                              | (3,099)                  | -                                                                 | -                    | -                                             | 4,354                          | 3,910                                   |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

## Workforce Investments

| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| <b>6025 Dist to Other Gov Unit</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 10,830                   | -                                                                                     | -                                        | -                                                                 | 5,706                                              | 5,124                                                       |
| 6400 Federal Funds Ltd                       | 98,886                   | -                                                                                     | -                                        | -                                                                 | 52,101                                             | 46,785                                                      |
| All Funds                                    | 109,716                  | -                                                                                     | -                                        | -                                                                 | 57,807                                             | 51,909                                                      |
| <b>6030 Dist to Non-Gov Units</b>            |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 1,148,747                | -                                                                                     | -                                        | -                                                                 | 605,254                                            | 543,493                                                     |
| 6400 Federal Funds Ltd                       | 16,880,453               | -                                                                                     | -                                        | -                                                                 | 5,269,260                                          | 4,731,580                                                   |
| All Funds                                    | 18,029,200               | -                                                                                     | -                                        | -                                                                 | 5,874,514                                          | 5,275,073                                                   |
| <b>6035 Dist to Individuals</b>              |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 17,374                   | -                                                                                     | -                                        | -                                                                 | 9,154                                              | 8,220                                                       |
| <b>6040 Dist to Local School Districts</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 77,148                   | -                                                                                     | -                                        | -                                                                 | 40,648                                             | 36,500                                                      |
| <b>6045 Dist to Comm College Districts</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 3400 Other Funds Ltd                         | 3,790                    | -                                                                                     | -                                        | -                                                                 | 1,997                                              | 1,793                                                       |
| 6400 Federal Funds Ltd                       | (6,474,288)              | -                                                                                     | -                                        | -                                                                 | 317,240                                            | 284,869                                                     |
| All Funds                                    | (6,470,498)              | -                                                                                     | -                                        | -                                                                 | 319,237                                            | 286,662                                                     |
| <b>6050 Dist to Non-Profit Organizations</b> |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                       | 180,578                  | -                                                                                     | -                                        | -                                                                 | 95,143                                             | 85,435                                                      |
| <b>6060 Intra-Agency Gen Fund Transfer</b>   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | (4,163,535)              | -                                                                                     | -                                        | (5,000,000)                                                       | 440,718                                            | 395,747                                                     |
| <b>6085 Other Special Payments</b>           |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                            | 1,086,940                | -                                                                                     | -                                        | -                                                                 | 572,689                                            | 514,251                                                     |
| 3400 Other Funds Ltd                         | (72,265,140)             | -                                                                                     | 18,300,000                               | (90,565,140)                                                      | -                                                  | -                                                           |

Higher Education Coordinating Commission

Agency Number 52500

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Cross Reference Number: 52500-206-00-00-00000

Workforce Investments

| Description                             | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 |
|-----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|
| All Funds                               | (71,178,200)             | -                                                                                     | 18,300,000                               | (90,565,140)                                                      | 572,689                                            | 514,251                                                     |
| 6121 Spc Pmt to Governor, Office of the |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 6400 Federal Funds Ltd                  | 208,147                  | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>SPECIAL PAYMENTS</b>                 |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | (3,076,595)              | -                                                                                     | -                                        | (5,000,000)                                                       | 1,013,407                                          | 909,998                                                     |
| 3400 Other Funds Ltd                    | (70,999,953)             | -                                                                                     | 18,300,000                               | (90,565,140)                                                      | 666,604                                            | 598,583                                                     |
| 6400 Federal Funds Ltd                  | 10,883,379               | -                                                                                     | -                                        | -                                                                 | 5,734,253                                          | 5,149,126                                                   |
| <b>TOTAL SPECIAL PAYMENTS</b>           | <b>(\$63,193,169)</b>    | <b>-</b>                                                                              | <b>\$18,300,000</b>                      | <b>(\$95,565,140)</b>                                             | <b>\$7,414,264</b>                                 | <b>\$6,657,707</b>                                          |
| <b>EXPENDITURES</b>                     |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | (3,881,431)              | (10,004)                                                                              | -                                        | (5,000,000)                                                       | 1,255,521                                          | 909,998                                                     |
| 3400 Other Funds Ltd                    | (71,304,205)             | 1,132                                                                                 | 19,000,000                               | (91,578,843)                                                      | 683,316                                            | 598,583                                                     |
| 6400 Federal Funds Ltd                  | 11,252,906               | (16,695)                                                                              | -                                        | -                                                                 | 6,149,149                                          | 5,149,126                                                   |
| <b>TOTAL EXPENDITURES</b>               | <b>(\$63,932,730)</b>    | <b>(\$25,567)</b>                                                                     | <b>\$19,000,000</b>                      | <b>(\$96,578,843)</b>                                             | <b>\$8,087,986</b>                                 | <b>\$6,657,707</b>                                          |
| <b>ENDING BALANCE</b>                   |                          |                                                                                       |                                          |                                                                   |                                                    |                                                             |
| 8000 General Fund                       | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| 3400 Other Funds Ltd                    | 73,679,024               | (1,132)                                                                               | (12,453,264)                             | 86,578,843                                                        | (242,598)                                          | (202,836)                                                   |
| 6400 Federal Funds Ltd                  | -                        | -                                                                                     | -                                        | -                                                                 | -                                                  | -                                                           |
| <b>TOTAL ENDING BALANCE</b>             | <b>\$73,679,024</b>      | <b>(\$1,132)</b>                                                                      | <b>(\$12,453,264)</b>                    | <b>\$86,578,843</b>                                               | <b>(\$242,598)</b>                                 | <b>(\$202,836)</b>                                          |

BDV004B  
2027-29 Biennium  
Workforce Investments

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| Description | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------|------------------------|--------------------------------------|--|--|--|--|
|             | Priority: 00           | Priority: 00                         |  |  |  |  |

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

|                   |     |             |
|-------------------|-----|-------------|
| 8000 General Fund | (6) | (1,036,940) |
|-------------------|-----|-------------|

OTHER

0975 Other Revenues

|                      |   |         |
|----------------------|---|---------|
| 3400 Other Funds Ltd | - | (8,382) |
|----------------------|---|---------|

FEDERAL FUNDS REVENUE

0995 Federal Funds

|                        |   |           |
|------------------------|---|-----------|
| 6400 Federal Funds Ltd | 2 | (236,823) |
|------------------------|---|-----------|

REVENUE CATEGORIES

|                   |     |             |
|-------------------|-----|-------------|
| 8000 General Fund | (6) | (1,036,940) |
|-------------------|-----|-------------|

|                      |   |         |
|----------------------|---|---------|
| 3400 Other Funds Ltd | - | (8,382) |
|----------------------|---|---------|

|                        |   |           |
|------------------------|---|-----------|
| 6400 Federal Funds Ltd | 2 | (236,823) |
|------------------------|---|-----------|

|                          |       |               |
|--------------------------|-------|---------------|
| TOTAL REVENUE CATEGORIES | (\$4) | (\$1,282,145) |
|--------------------------|-------|---------------|

TRANSFERS OUT

2121 Tsfr To Governor, Office of the

|                        |   |         |
|------------------------|---|---------|
| 6400 Federal Funds Ltd | - | 208,147 |
|------------------------|---|---------|

AVAILABLE REVENUES

|                   |     |             |
|-------------------|-----|-------------|
| 8000 General Fund | (6) | (1,036,940) |
|-------------------|-----|-------------|

|                      |   |         |
|----------------------|---|---------|
| 3400 Other Funds Ltd | - | (8,382) |
|----------------------|---|---------|

|                        |   |          |
|------------------------|---|----------|
| 6400 Federal Funds Ltd | 2 | (28,676) |
|------------------------|---|----------|



**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| Description | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------|------------------------|--------------------------------------|--|--|--|--|
|             | Priority: 00           | Priority: 00                         |  |  |  |  |

|                                 |              |                      |
|---------------------------------|--------------|----------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$4)</b> | <b>(\$1,073,998)</b> |
|---------------------------------|--------------|----------------------|

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

|                        |          |   |
|------------------------|----------|---|
| 8000 General Fund      | 28,761   | - |
| 3400 Other Funds Ltd   | 965      | - |
| 6400 Federal Funds Ltd | (29,726) | - |
| All Funds              | -        | - |

**OTHER PAYROLL EXPENSES****3210 Empl. Rel. Bd. Assessments**

|                        |      |   |
|------------------------|------|---|
| 8000 General Fund      | (70) | - |
| 3400 Other Funds Ltd   | (2)  | - |
| 6400 Federal Funds Ltd | 71   | - |
| All Funds              | (1)  | - |

**3220 Public Employees Retire Cont**

|                        |         |     |
|------------------------|---------|-----|
| 8000 General Fund      | 7,107   | (1) |
| 3400 Other Funds Ltd   | 239     | -   |
| 6400 Federal Funds Ltd | (7,349) | -   |
| All Funds              | (3)     | (1) |

**3230 Social Security Taxes**

|                      |       |   |
|----------------------|-------|---|
| 8000 General Fund    | 2,196 | 2 |
| 3400 Other Funds Ltd | 73    | - |

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Workforce Investments

| Description                                     | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-------------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                                 | Priority: 00           | Priority: 00                         |  |  |  |  |
| 6400 Federal Funds Ltd                          | (2,272)                | -                                    |  |  |  |  |
| All Funds                                       | (3)                    | 2                                    |  |  |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                               | 115                    | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | 4                      | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | (121)                  | -                                    |  |  |  |  |
| All Funds                                       | (2)                    | -                                    |  |  |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (37)                   | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | (1)                    | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | 32                     | -                                    |  |  |  |  |
| All Funds                                       | (6)                    | -                                    |  |  |  |  |
| <b>3270 Flexible Benefits</b>                   |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (38,078)               | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | (1,289)                | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | 39,367                 | -                                    |  |  |  |  |
| All Funds                                       | -                      | -                                    |  |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                        |                                      |  |  |  |  |
| 8000 General Fund                               | (28,767)               | 1                                    |  |  |  |  |
| 3400 Other Funds Ltd                            | (976)                  | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                          | 29,728                 | -                                    |  |  |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>(\$15)</b>          | <b>\$1</b>                           |  |  |  |  |

## PERSONAL SERVICES

08/21/26

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Detail Revenues & Expenditures - Essential Packages

7:37 AM

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## Higher Education Coordinating Commission

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## Workforce Investments

| Description                             | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|-----------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                         | Priority: 00           | Priority: 00                         |  |  |  |  |
| 8000 General Fund                       | (6)                    | 1                                    |  |  |  |  |
| 3400 Other Funds Ltd                    | (11)                   | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                  | 2                      | -                                    |  |  |  |  |
| <b>TOTAL PERSONAL SERVICES</b>          | <b>(\$15)</b>          | <b>\$1</b>                           |  |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b>          |                        |                                      |  |  |  |  |
| <b>4200 Telecommunications</b>          |                        |                                      |  |  |  |  |
| 8000 General Fund                       | -                      | (35,218)                             |  |  |  |  |
| <b>4225 State Gov. Service Charges</b>  |                        |                                      |  |  |  |  |
| 8000 General Fund                       | -                      | (893,969)                            |  |  |  |  |
| 3400 Other Funds Ltd                    | -                      | (8,382)                              |  |  |  |  |
| 6400 Federal Funds Ltd                  | -                      | (28,676)                             |  |  |  |  |
| All Funds                               | -                      | (931,027)                            |  |  |  |  |
| <b>4250 Data Processing</b>             |                        |                                      |  |  |  |  |
| 8000 General Fund                       | -                      | (12,906)                             |  |  |  |  |
| <b>4425 Facilities Rental and Taxes</b> |                        |                                      |  |  |  |  |
| 8000 General Fund                       | -                      | (94,848)                             |  |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b>          |                        |                                      |  |  |  |  |
| 8000 General Fund                       | -                      | (1,036,941)                          |  |  |  |  |
| 3400 Other Funds Ltd                    | -                      | (8,382)                              |  |  |  |  |
| 6400 Federal Funds Ltd                  | -                      | (28,676)                             |  |  |  |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>    | <b>-</b>               | <b>(\$1,073,999)</b>                 |  |  |  |  |

## SPECIAL PAYMENTS

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

Workforce Investments

| Description                                    | Pkg: 050<br>Fundshifts | Pkg: 060<br>Technical<br>Adjustments |  |  |  |  |
|------------------------------------------------|------------------------|--------------------------------------|--|--|--|--|
|                                                | Priority: 00           | Priority: 00                         |  |  |  |  |
| <b>6020 Dist to Counties</b>                   |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | (11,363)                             |  |  |  |  |
| <b>6030 Dist to Non-Gov Units</b>              |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | 6,879,613                            |  |  |  |  |
| <b>6045 Dist to Comm College Districts</b>     |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | (7,076,397)                          |  |  |  |  |
| <b>6121 Spc Pmt to Governor, Office of the</b> |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | 208,147                              |  |  |  |  |
| <b>SPECIAL PAYMENTS</b>                        |                        |                                      |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | -                                    |  |  |  |  |
| <b>TOTAL SPECIAL PAYMENTS</b>                  | -                      | -                                    |  |  |  |  |
| <b>EXPENDITURES</b>                            |                        |                                      |  |  |  |  |
| 8000 General Fund                              | (6)                    | (1,036,940)                          |  |  |  |  |
| 3400 Other Funds Ltd                           | (11)                   | (8,382)                              |  |  |  |  |
| 6400 Federal Funds Ltd                         | 2                      | (28,676)                             |  |  |  |  |
| <b>TOTAL EXPENDITURES</b>                      | <b>(\$15)</b>          | <b>(\$1,073,998)</b>                 |  |  |  |  |
| <b>ENDING BALANCE</b>                          |                        |                                      |  |  |  |  |
| 8000 General Fund                              | -                      | -                                    |  |  |  |  |
| 3400 Other Funds Ltd                           | 11                     | -                                    |  |  |  |  |
| 6400 Federal Funds Ltd                         | -                      | -                                    |  |  |  |  |
| <b>TOTAL ENDING BALANCE</b>                    | <b>\$11</b>            | <b>-</b>                             |  |  |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

2027-29 Biennium

OSAC

Version: V - 01 - Agency Request Budget

Cross Reference Number: 52500-207-00-00-00000

| Description | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
|-------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |            |         |            |            |           |             |
|-------------------|------------|---------|------------|------------|-----------|-------------|
| 8000 General Fund | 35,774,409 | (2,073) | 15,404,842 | 13,680,898 | 7,797,288 | (1,106,546) |
|-------------------|------------|---------|------------|------------|-----------|-------------|

### OTHER

#### 0975 Other Revenues

|                      |             |         |           |           |             |   |
|----------------------|-------------|---------|-----------|-----------|-------------|---|
| 3400 Other Funds Ltd | (1,811,700) | (2,861) | 1,062,706 | 1,172,555 | (4,044,100) | - |
|----------------------|-------------|---------|-----------|-----------|-------------|---|

### TRANSFERS IN

#### 1107 Tsfr From Administrative Svcs

|                        |           |   |           |           |             |   |
|------------------------|-----------|---|-----------|-----------|-------------|---|
| 4400 Lottery Funds Ltd | 4,988,812 | - | 4,606,000 | 4,136,000 | (3,753,188) | - |
|------------------------|-----------|---|-----------|-----------|-------------|---|

#### 1581 Tsfr From Education, Dept of

|                      |         |   |         |   |   |   |
|----------------------|---------|---|---------|---|---|---|
| 3400 Other Funds Ltd | 255,290 | - | 255,290 | - | - | - |
|----------------------|---------|---|---------|---|---|---|

### TRANSFERS IN

|                        |           |   |           |           |             |   |
|------------------------|-----------|---|-----------|-----------|-------------|---|
| 4400 Lottery Funds Ltd | 4,988,812 | - | 4,606,000 | 4,136,000 | (3,753,188) | - |
|------------------------|-----------|---|-----------|-----------|-------------|---|

|                      |         |   |         |   |   |   |
|----------------------|---------|---|---------|---|---|---|
| 3400 Other Funds Ltd | 255,290 | - | 255,290 | - | - | - |
|----------------------|---------|---|---------|---|---|---|

|                           |                    |          |                    |                    |                      |          |
|---------------------------|--------------------|----------|--------------------|--------------------|----------------------|----------|
| <b>TOTAL TRANSFERS IN</b> | <b>\$5,244,102</b> | <b>-</b> | <b>\$4,861,290</b> | <b>\$4,136,000</b> | <b>(\$3,753,188)</b> | <b>-</b> |
|---------------------------|--------------------|----------|--------------------|--------------------|----------------------|----------|

## REVENUE CATEGORIES

|                   |            |         |            |            |           |             |
|-------------------|------------|---------|------------|------------|-----------|-------------|
| 8000 General Fund | 35,774,409 | (2,073) | 15,404,842 | 13,680,898 | 7,797,288 | (1,106,546) |
|-------------------|------------|---------|------------|------------|-----------|-------------|

|                        |           |   |           |           |             |   |
|------------------------|-----------|---|-----------|-----------|-------------|---|
| 4400 Lottery Funds Ltd | 4,988,812 | - | 4,606,000 | 4,136,000 | (3,753,188) | - |
|------------------------|-----------|---|-----------|-----------|-------------|---|

|                      |             |         |           |           |             |   |
|----------------------|-------------|---------|-----------|-----------|-------------|---|
| 3400 Other Funds Ltd | (1,556,410) | (2,861) | 1,317,996 | 1,172,555 | (4,044,100) | - |
|----------------------|-------------|---------|-----------|-----------|-------------|---|

|                                 |                     |                  |                     |                     |          |                      |
|---------------------------------|---------------------|------------------|---------------------|---------------------|----------|----------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$39,206,811</b> | <b>(\$4,934)</b> | <b>\$21,328,838</b> | <b>\$18,989,453</b> | <b>-</b> | <b>(\$1,106,546)</b> |
|---------------------------------|---------------------|------------------|---------------------|---------------------|----------|----------------------|

## AVAILABLE REVENUES

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

2027-29 Biennium

OSAC

Version: V - 01 - Agency Request Budget

Cross Reference Number: 52500-207-00-00-00000

| Description                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|---------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 8000 General Fund               | 35,774,409               | (2,073)                                                                               | 15,404,842                                         | 13,680,898                                                  | 7,797,288                                  | (1,106,546)                                              |
| 4400 Lottery Funds Ltd          | 4,988,812                | -                                                                                     | 4,606,000                                          | 4,136,000                                                   | (3,753,188)                                | -                                                        |
| 3400 Other Funds Ltd            | (1,556,410)              | (2,861)                                                                               | 1,317,996                                          | 1,172,555                                                   | (4,044,100)                                | -                                                        |
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$39,206,811</b>      | <b>(\$4,934)</b>                                                                      | <b>\$21,328,838</b>                                | <b>\$18,989,453</b>                                         | <b>-</b>                                   | <b>(\$1,106,546)</b>                                     |

## EXPENDITURES

## PERSONAL SERVICES

## SALARIES &amp; WAGES

## 3160 Temporary Appointments

|                      |       |       |   |   |   |   |
|----------------------|-------|-------|---|---|---|---|
| 8000 General Fund    | 3,881 | 3,881 | - | - | - | - |
| 3400 Other Funds Ltd | 132   | 132   | - | - | - | - |
| All Funds            | 4,013 | 4,013 | - | - | - | - |

## 3170 Overtime Payments

|                      |    |    |   |   |   |   |
|----------------------|----|----|---|---|---|---|
| 8000 General Fund    | 81 | 81 | - | - | - | - |
| 3400 Other Funds Ltd | 5  | 5  | - | - | - | - |
| All Funds            | 86 | 86 | - | - | - | - |

## 3190 All Other Differential

|                   |     |     |   |   |   |   |
|-------------------|-----|-----|---|---|---|---|
| 8000 General Fund | 927 | 927 | - | - | - | - |
|-------------------|-----|-----|---|---|---|---|

## SALARIES &amp; WAGES

|                      |       |       |   |   |   |   |
|----------------------|-------|-------|---|---|---|---|
| 8000 General Fund    | 4,889 | 4,889 | - | - | - | - |
| 3400 Other Funds Ltd | 137   | 137   | - | - | - | - |

## TOTAL SALARIES &amp; WAGES

|                |                |   |   |   |   |
|----------------|----------------|---|---|---|---|
| <b>\$5,026</b> | <b>\$5,026</b> | - | - | - | - |
|----------------|----------------|---|---|---|---|

## OTHER PAYROLL EXPENSES

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-207-00-00-00000

OSAC

| Description                                     | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| <b>3220 Public Employees Retire Cont</b>        |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | 249                      | 249                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                            | 1                        | 1                                                                                     | -                                                  | -                                                           | -                                          | -                                                        |
| All Funds                                       | 250                      | 250                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| <b>3230 Social Security Taxes</b>               |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | 374                      | 374                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                            | 10                       | 10                                                                                    | -                                                  | -                                                           | -                                          | -                                                        |
| All Funds                                       | 384                      | 384                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| <b>3241 Paid Family Medical Leave Insurance</b> |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | 4                        | 4                                                                                     | -                                                  | -                                                           | -                                          | -                                                        |
| <b>3260 Mass Transit Tax</b>                    |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | 1,035                    | 1,035                                                                                 | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                            | 410                      | 410                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| All Funds                                       | 1,445                    | 1,445                                                                                 | -                                                  | -                                                           | -                                          | -                                                        |
| <b>OTHER PAYROLL EXPENSES</b>                   |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | 1,662                    | 1,662                                                                                 | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                            | 421                      | 421                                                                                   | -                                                  | -                                                           | -                                          | -                                                        |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>\$2,083</b>           | <b>\$2,083</b>                                                                        | -                                                  | -                                                           | -                                          | -                                                        |
| <b>P.S. BUDGET ADJUSTMENTS</b>                  |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| <b>3455 Vacancy Savings</b>                     |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                               | (8,624)                  | (8,624)                                                                               | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                            | (3,419)                  | (3,419)                                                                               | -                                                  | -                                                           | -                                          | -                                                        |
| All Funds                                       | (12,043)                 | (12,043)                                                                              | -                                                  | -                                                           | -                                          | -                                                        |

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Detail Revenues &amp; Expenditures - Essential Packages

7:37 AM

BDV004B

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-207-00-00-00000

OSAC

| Description                            | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|----------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| <b>PERSONAL SERVICES</b>               |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (2,073)                  | (2,073)                                                                               | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                   | (2,861)                  | (2,861)                                                                               | -                                                  | -                                                           | -                                          | -                                                        |
| <b>TOTAL PERSONAL SERVICES</b>         | <b>(\$4,934)</b>         | <b>(\$4,934)</b>                                                                      | -                                                  | -                                                           | -                                          | -                                                        |
| <b>SERVICES &amp; SUPPLIES</b>         |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| <b>4100 Instate Travel</b>             |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | 11,859                   | -                                                                                     | 1,216                                              | -                                                           | -                                          | 10,643                                                   |
| 3400 Other Funds Ltd                   | 4,061                    | -                                                                                     | 4,061                                              | -                                                           | -                                          | -                                                        |
| All Funds                              | 15,920                   | -                                                                                     | 5,277                                              | -                                                           | -                                          | 10,643                                                   |
| <b>4125 Out of State Travel</b>        |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (141)                    | -                                                                                     | 130                                                | -                                                           | -                                          | (271)                                                    |
| <b>4150 Employee Training</b>          |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (1,828)                  | -                                                                                     | 2,540                                              | -                                                           | -                                          | (4,368)                                                  |
| <b>4175 Office Expenses</b>            |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (3,517)                  | -                                                                                     | 4,136                                              | -                                                           | -                                          | (7,653)                                                  |
| <b>4200 Telecommunications</b>         |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (51,725)                 | -                                                                                     | 2,534                                              | -                                                           | -                                          | (54,259)                                                 |
| <b>4225 State Gov. Service Charges</b> |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (527,982)                | -                                                                                     | 127,481                                            | -                                                           | -                                          | (655,463)                                                |
| <b>4250 Data Processing</b>            |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | (10,400)                 | -                                                                                     | 510                                                | -                                                           | -                                          | (10,910)                                                 |
| <b>4275 Publicity and Publications</b> |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                      | 4,567                    | -                                                                                     | 3,313                                              | -                                                           | -                                          | 1,254                                                    |



**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-207-00-00-00000**

**OSAC**

| Description                                  | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|----------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| <b>4300 Professional Services</b>            |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | (659)                    | -                                                                                     | 5,479                                              | -                                                           | -                                          | (6,138)                                                  |
| <b>4325 Attorney General</b>                 |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | 909                      | -                                                                                     | 909                                                | -                                                           | -                                          | -                                                        |
| <b>4375 Employee Recruitment and Develop</b> |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | (126)                    | -                                                                                     | 194                                                | -                                                           | -                                          | (320)                                                    |
| <b>4400 Dues and Subscriptions</b>           |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | (273)                    | -                                                                                     | 334                                                | -                                                           | -                                          | (607)                                                    |
| <b>4425 Facilities Rental and Taxes</b>      |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | (359,811)                | -                                                                                     | 17,630                                             | -                                                           | -                                          | (377,441)                                                |
| <b>4575 Agency Program Related S and S</b>   |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 3400 Other Funds Ltd                         | 6,774                    | -                                                                                     | 6,774                                              | -                                                           | -                                          | -                                                        |
| <b>4650 Other Services and Supplies</b>      |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | (259)                    | -                                                                                     | 754                                                | -                                                           | -                                          | (1,013)                                                  |
| 3400 Other Funds Ltd                         | 619                      | -                                                                                     | 619                                                | -                                                           | -                                          | -                                                        |
| All Funds                                    | 360                      | -                                                                                     | 1,373                                              | -                                                           | -                                          | (1,013)                                                  |
| <b>4700 Expendable Prop 250 - 5000</b>       |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | 396                      | -                                                                                     | 396                                                | -                                                           | -                                          | -                                                        |
| <b>4715 IT Expendable Property</b>           |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                            | 1,741                    | -                                                                                     | 1,741                                              | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd                         | 630                      | -                                                                                     | 630                                                | -                                                           | -                                          | -                                                        |
| All Funds                                    | 2,371                    | -                                                                                     | 2,371                                              | -                                                           | -                                          | -                                                        |

**SERVICES & SUPPLIES**

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-207-00-00-00000

OSAC

| Description                                | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|--------------------------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 8000 General Fund                          | (937,249)                | -                                                                                     | 169,297                                            | -                                                           | -                                          | (1,106,546)                                              |
| 3400 Other Funds Ltd                       | 12,084                   | -                                                                                     | 12,084                                             | -                                                           | -                                          | -                                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>(\$925,165)</b>       | -                                                                                     | <b>\$181,381</b>                                   | -                                                           | -                                          | <b>(\$1,106,546)</b>                                     |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| <b>6035 Dist to Individuals</b>            |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                          | 36,653,915               | -                                                                                     | 15,204,029                                         | 13,652,598                                                  | 7,797,288                                  | -                                                        |
| 4400 Lottery Funds Ltd                     | 4,988,812                | -                                                                                     | 4,606,000                                          | 4,136,000                                                   | (3,753,188)                                | -                                                        |
| 3400 Other Funds Ltd                       | (1,600,131)              | -                                                                                     | 1,287,683                                          | 1,156,286                                                   | (4,044,100)                                | -                                                        |
| All Funds                                  | 40,042,596               | -                                                                                     | 21,097,712                                         | 18,944,884                                                  | -                                          | -                                                        |
| <b>6040 Dist to Local School Districts</b> |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                          | 59,816                   | -                                                                                     | 31,516                                             | 28,300                                                      | -                                          | -                                                        |
| 3400 Other Funds Ltd                       | 8,725                    | -                                                                                     | 4,597                                              | 4,128                                                       | -                                          | -                                                        |
| All Funds                                  | 68,541                   | -                                                                                     | 36,113                                             | 32,428                                                      | -                                          | -                                                        |
| <b>6085 Other Special Payments</b>         |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 3400 Other Funds Ltd                       | 25,773                   | -                                                                                     | 13,632                                             | 12,141                                                      | -                                          | -                                                        |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                          | 36,713,731               | -                                                                                     | 15,235,545                                         | 13,680,898                                                  | 7,797,288                                  | -                                                        |
| 4400 Lottery Funds Ltd                     | 4,988,812                | -                                                                                     | 4,606,000                                          | 4,136,000                                                   | (3,753,188)                                | -                                                        |
| 3400 Other Funds Ltd                       | (1,565,633)              | -                                                                                     | 1,305,912                                          | 1,172,555                                                   | (4,044,100)                                | -                                                        |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$40,136,910</b>      | -                                                                                     | <b>\$21,147,457</b>                                | <b>\$18,989,453</b>                                         | -                                          | -                                                        |
| <b>EXPENDITURES</b>                        |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund                          | 35,774,409               | (2,073)                                                                               | 15,404,842                                         | 13,680,898                                                  | 7,797,288                                  | (1,106,546)                                              |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-207-00-00-00000

OSAC

| Description                 | Total Essential Packages | Pkg: 010<br>Vacancy Factor and<br>Non-ORPICS<br>Personal Services<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-----------------------------|--------------------------|---------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|--------------------------------------------|----------------------------------------------------------|
| 4400 Lottery Funds Ltd      | 4,988,812                | -                                                                                     | 4,606,000                                          | 4,136,000                                                   | (3,753,188)                                | -                                                        |
| 3400 Other Funds Ltd        | (1,556,410)              | (2,861)                                                                               | 1,317,996                                          | 1,172,555                                                   | (4,044,100)                                | -                                                        |
| <b>TOTAL EXPENDITURES</b>   | <b>\$39,206,811</b>      | <b>(\$4,934)</b>                                                                      | <b>\$21,328,838</b>                                | <b>\$18,989,453</b>                                         | <b>-</b>                                   | <b>(\$1,106,546)</b>                                     |
| <b>ENDING BALANCE</b>       |                          |                                                                                       |                                                    |                                                             |                                            |                                                          |
| 8000 General Fund           | -                        | -                                                                                     | -                                                  | -                                                           | -                                          | -                                                        |
| 4400 Lottery Funds Ltd      | -                        | -                                                                                     | -                                                  | -                                                           | -                                          | -                                                        |
| 3400 Other Funds Ltd        | -                        | -                                                                                     | -                                                  | -                                                           | -                                          | -                                                        |
| <b>TOTAL ENDING BALANCE</b> | <b>-</b>                 | <b>-</b>                                                                              | <b>-</b>                                           | <b>-</b>                                                    | <b>-</b>                                   | <b>-</b>                                                 |

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-208-00-00-00000

Support to Community Colleges

| Description | Total Essential Packages | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 |  |  |
|-------------|--------------------------|----------------------------------------------------|----------------------------------------------------------|--------------------------------------------|--|--|
|-------------|--------------------------|----------------------------------------------------|----------------------------------------------------------|--------------------------------------------|--|--|

## REVENUE CATEGORIES

## GENERAL FUND APPROPRIATION

## 0050 General Fund Appropriation

|                   |             |            |             |              |
|-------------------|-------------|------------|-------------|--------------|
| 8000 General Fund | 118,062,455 | 42,089,700 | 113,103,755 | (37,131,000) |
|-------------------|-------------|------------|-------------|--------------|

## OTHER

## 0975 Other Revenues

|                      |        |       |       |   |
|----------------------|--------|-------|-------|---|
| 3400 Other Funds Ltd | 11,190 | 5,055 | 6,135 | - |
|----------------------|--------|-------|-------|---|

## TRANSFERS IN

## 1050 Transfer In Other

|                      |         |         |   |   |
|----------------------|---------|---------|---|---|
| 3400 Other Funds Ltd | 552,075 | 552,075 | - | - |
|----------------------|---------|---------|---|---|

## 1150 Tsfr From Revenue, Dept of

|                      |       |       |       |   |
|----------------------|-------|-------|-------|---|
| 3400 Other Funds Ltd | 5,919 | 2,769 | 3,150 | - |
|----------------------|-------|-------|-------|---|

## TRANSFERS IN

|                      |         |         |       |   |
|----------------------|---------|---------|-------|---|
| 3400 Other Funds Ltd | 557,994 | 554,844 | 3,150 | - |
|----------------------|---------|---------|-------|---|

|                           |                  |                  |                |          |
|---------------------------|------------------|------------------|----------------|----------|
| <b>TOTAL TRANSFERS IN</b> | <b>\$557,994</b> | <b>\$554,844</b> | <b>\$3,150</b> | <b>-</b> |
|---------------------------|------------------|------------------|----------------|----------|

## REVENUE CATEGORIES

|                   |             |            |             |              |
|-------------------|-------------|------------|-------------|--------------|
| 8000 General Fund | 118,062,455 | 42,089,700 | 113,103,755 | (37,131,000) |
|-------------------|-------------|------------|-------------|--------------|

|                      |         |         |       |   |
|----------------------|---------|---------|-------|---|
| 3400 Other Funds Ltd | 569,184 | 559,899 | 9,285 | - |
|----------------------|---------|---------|-------|---|

|                                 |                      |                     |                      |                       |
|---------------------------------|----------------------|---------------------|----------------------|-----------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$118,631,639</b> | <b>\$42,649,599</b> | <b>\$113,113,040</b> | <b>(\$37,131,000)</b> |
|---------------------------------|----------------------|---------------------|----------------------|-----------------------|

## AVAILABLE REVENUES

|                   |             |            |             |              |
|-------------------|-------------|------------|-------------|--------------|
| 8000 General Fund | 118,062,455 | 42,089,700 | 113,103,755 | (37,131,000) |
|-------------------|-------------|------------|-------------|--------------|

|                      |         |         |       |   |
|----------------------|---------|---------|-------|---|
| 3400 Other Funds Ltd | 569,184 | 559,899 | 9,285 | - |
|----------------------|---------|---------|-------|---|

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-208-00-00-00000**

**Support to Community Colleges**

| Description                                | Total Essential Packages | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard Inflation<br><br>Priority: 00 | Pkg: 050<br>Fundshifts<br><br>Priority: 00 |  |  |
|--------------------------------------------|--------------------------|----------------------------------------------------|----------------------------------------------------------|--------------------------------------------|--|--|
| <b>TOTAL AVAILABLE REVENUES</b>            | <b>\$118,631,639</b>     | <b>\$42,649,599</b>                                | <b>\$113,113,040</b>                                     | <b>(\$37,131,000)</b>                      |  |  |
| <b>EXPENDITURES</b>                        |                          |                                                    |                                                          |                                            |  |  |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                    |                                                          |                                            |  |  |
| <b>6040 Dist to Local School Districts</b> |                          |                                                    |                                                          |                                            |  |  |
| 8000 General Fund                          | 103,799                  | 37,006                                             | 66,793                                                   | -                                          |  |  |
| <b>6045 Dist to Comm College Districts</b> |                          |                                                    |                                                          |                                            |  |  |
| 8000 General Fund                          | 117,958,656              | 42,052,694                                         | 113,036,962                                              | (37,131,000)                               |  |  |
| 3400 Other Funds Ltd                       | 569,184                  | 559,899                                            | 9,285                                                    | -                                          |  |  |
| All Funds                                  | 118,527,840              | 42,612,593                                         | 113,046,247                                              | (37,131,000)                               |  |  |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                    |                                                          |                                            |  |  |
| 8000 General Fund                          | 118,062,455              | 42,089,700                                         | 113,103,755                                              | (37,131,000)                               |  |  |
| 3400 Other Funds Ltd                       | 569,184                  | 559,899                                            | 9,285                                                    | -                                          |  |  |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$118,631,639</b>     | <b>\$42,649,599</b>                                | <b>\$113,113,040</b>                                     | <b>(\$37,131,000)</b>                      |  |  |
| <b>ENDING BALANCE</b>                      |                          |                                                    |                                                          |                                            |  |  |
| 8000 General Fund                          | -                        | -                                                  | -                                                        | -                                          |  |  |
| 3400 Other Funds Ltd                       | -                        | -                                                  | -                                                        | -                                          |  |  |
| <b>TOTAL ENDING BALANCE</b>                | <b>-</b>                 | <b>-</b>                                           | <b>-</b>                                                 | <b>-</b>                                   |  |  |

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-209-00-00-00000

Public University Ops &amp; Student Support

| Description | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
|-------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|

## REVENUE CATEGORIES

## GENERAL FUND APPROPRIATION

## 0050 General Fund Appropriation

|                   |            |              |            |            |   |
|-------------------|------------|--------------|------------|------------|---|
| 8000 General Fund | 69,104,361 | (11,090,554) | 52,372,431 | 27,822,484 | - |
|-------------------|------------|--------------|------------|------------|---|

## AVAILABLE REVENUES

|                   |            |              |            |            |   |
|-------------------|------------|--------------|------------|------------|---|
| 8000 General Fund | 69,104,361 | (11,090,554) | 52,372,431 | 27,822,484 | - |
|-------------------|------------|--------------|------------|------------|---|

|                                 |                     |                       |                     |                     |          |
|---------------------------------|---------------------|-----------------------|---------------------|---------------------|----------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$69,104,361</b> | <b>(\$11,090,554)</b> | <b>\$52,372,431</b> | <b>\$27,822,484</b> | <b>-</b> |
|---------------------------------|---------------------|-----------------------|---------------------|---------------------|----------|

## EXPENDITURES

## SPECIAL PAYMENTS

## 6048 Spc Pmt to Public Universities

|                   |             |              |           |            |             |
|-------------------|-------------|--------------|-----------|------------|-------------|
| 8000 General Fund | 963,908,758 | (11,090,554) | 8,527,016 | 27,822,484 | 938,649,812 |
|-------------------|-------------|--------------|-----------|------------|-------------|

## 6085 Other Special Payments

|                   |               |   |            |   |               |
|-------------------|---------------|---|------------|---|---------------|
| 8000 General Fund | (894,804,397) | - | 43,845,415 | - | (938,649,812) |
|-------------------|---------------|---|------------|---|---------------|

## SPECIAL PAYMENTS

|                   |            |              |            |            |   |
|-------------------|------------|--------------|------------|------------|---|
| 8000 General Fund | 69,104,361 | (11,090,554) | 52,372,431 | 27,822,484 | - |
|-------------------|------------|--------------|------------|------------|---|

|                               |                     |                       |                     |                     |          |
|-------------------------------|---------------------|-----------------------|---------------------|---------------------|----------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$69,104,361</b> | <b>(\$11,090,554)</b> | <b>\$52,372,431</b> | <b>\$27,822,484</b> | <b>-</b> |
|-------------------------------|---------------------|-----------------------|---------------------|---------------------|----------|

## ENDING BALANCE

|                   |   |   |   |   |   |
|-------------------|---|---|---|---|---|
| 8000 General Fund | - | - | - | - | - |
|-------------------|---|---|---|---|---|

|                             |          |          |          |          |          |
|-----------------------------|----------|----------|----------|----------|----------|
| <b>TOTAL ENDING BALANCE</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> | <b>-</b> |
|-----------------------------|----------|----------|----------|----------|----------|

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-210-00-00-00000

Public University State Programs

| Description | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|-------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
|-------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |           |           |           |           |   |
|-------------------|-----------|-----------|-----------|-----------|---|
| 8000 General Fund | 3,746,252 | (866,791) | 3,012,613 | 1,600,430 | - |
|-------------------|-----------|-----------|-----------|-----------|---|

### OTHER

#### 0975 Other Revenues

|                      |             |             |        |       |   |
|----------------------|-------------|-------------|--------|-------|---|
| 3400 Other Funds Ltd | (4,582,638) | (4,607,147) | 15,954 | 8,555 | - |
|----------------------|-------------|-------------|--------|-------|---|

### TRANSFERS IN

#### 1060 Transfer from General Fund

|                      |         |   |         |         |   |
|----------------------|---------|---|---------|---------|---|
| 3400 Other Funds Ltd | 348,660 | - | 227,850 | 120,810 | - |
|----------------------|---------|---|---------|---------|---|

## REVENUE CATEGORIES

|                   |           |           |           |           |   |
|-------------------|-----------|-----------|-----------|-----------|---|
| 8000 General Fund | 3,746,252 | (866,791) | 3,012,613 | 1,600,430 | - |
|-------------------|-----------|-----------|-----------|-----------|---|

|                      |             |             |         |         |   |
|----------------------|-------------|-------------|---------|---------|---|
| 3400 Other Funds Ltd | (4,233,978) | (4,607,147) | 243,804 | 129,365 | - |
|----------------------|-------------|-------------|---------|---------|---|

|                                 |                    |                      |                    |                    |          |
|---------------------------------|--------------------|----------------------|--------------------|--------------------|----------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$487,726)</b> | <b>(\$5,473,938)</b> | <b>\$3,256,417</b> | <b>\$1,729,795</b> | <b>-</b> |
|---------------------------------|--------------------|----------------------|--------------------|--------------------|----------|

## AVAILABLE REVENUES

|                   |           |           |           |           |   |
|-------------------|-----------|-----------|-----------|-----------|---|
| 8000 General Fund | 3,746,252 | (866,791) | 3,012,613 | 1,600,430 | - |
|-------------------|-----------|-----------|-----------|-----------|---|

|                      |             |             |         |         |   |
|----------------------|-------------|-------------|---------|---------|---|
| 3400 Other Funds Ltd | (4,233,978) | (4,607,147) | 243,804 | 129,365 | - |
|----------------------|-------------|-------------|---------|---------|---|

|                                 |                    |                      |                    |                    |          |
|---------------------------------|--------------------|----------------------|--------------------|--------------------|----------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$487,726)</b> | <b>(\$5,473,938)</b> | <b>\$3,256,417</b> | <b>\$1,729,795</b> | <b>-</b> |
|---------------------------------|--------------------|----------------------|--------------------|--------------------|----------|

## EXPENDITURES

### SERVICES & SUPPLIES

#### 4650 Other Services and Supplies

|                      |             |             |   |   |   |
|----------------------|-------------|-------------|---|---|---|
| 3400 Other Funds Ltd | (4,607,147) | (4,607,147) | - | - | - |
|----------------------|-------------|-------------|---|---|---|

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Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-210-00-00-00000

Public University State Programs

| Description                                | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|--------------------------------------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                                   |                                                    |                                                             |                                                          |  |
| <b>6048 Spc Pmt to Public Universities</b> |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 34,704,896               | (866,791)                                                         | 1,250,705                                          | 1,479,620                                                   | 32,841,362                                               |  |
| 3400 Other Funds Ltd                       | 373,169                  | -                                                                 | 243,804                                            | 129,365                                                     | -                                                        |  |
| All Funds                                  | 35,078,065               | (866,791)                                                         | 1,494,509                                          | 1,608,985                                                   | 32,841,362                                               |  |
| <b>6060 Intra-Agency Gen Fund Transfer</b> |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 348,660                  | -                                                                 | 227,850                                            | 120,810                                                     | -                                                        |  |
| <b>6085 Other Special Payments</b>         |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | (31,307,304)             | -                                                                 | 1,534,058                                          | -                                                           | (32,841,362)                                             |  |
| <b>SPECIAL PAYMENTS</b>                    |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 3,746,252                | (866,791)                                                         | 3,012,613                                          | 1,600,430                                                   | -                                                        |  |
| 3400 Other Funds Ltd                       | 373,169                  | -                                                                 | 243,804                                            | 129,365                                                     | -                                                        |  |
| <b>TOTAL SPECIAL PAYMENTS</b>              | <b>\$4,119,421</b>       | <b>(\$866,791)</b>                                                | <b>\$3,256,417</b>                                 | <b>\$1,729,795</b>                                          | <b>-</b>                                                 |  |
| <b>EXPENDITURES</b>                        |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | 3,746,252                | (866,791)                                                         | 3,012,613                                          | 1,600,430                                                   | -                                                        |  |
| 3400 Other Funds Ltd                       | (4,233,978)              | (4,607,147)                                                       | 243,804                                            | 129,365                                                     | -                                                        |  |
| <b>TOTAL EXPENDITURES</b>                  | <b>(\$487,726)</b>       | <b>(\$5,473,938)</b>                                              | <b>\$3,256,417</b>                                 | <b>\$1,729,795</b>                                          | <b>-</b>                                                 |  |
| <b>ENDING BALANCE</b>                      |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                          | -                        | -                                                                 | -                                                  | -                                                           | -                                                        |  |
| 3400 Other Funds Ltd                       | -                        | -                                                                 | -                                                  | -                                                           | -                                                        |  |
| <b>TOTAL ENDING BALANCE</b>                | <b>-</b>                 | <b>-</b>                                                          | <b>-</b>                                           | <b>-</b>                                                    | <b>-</b>                                                 |  |



**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-211-00-00-00000**

**Statewide Public Services**

| Description | Total Essential Packages | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------|--------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
|-------------|--------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

|                   |            |   |           |           |           |   |
|-------------------|------------|---|-----------|-----------|-----------|---|
| 8000 General Fund | 14,338,034 | - | (410,000) | 9,631,413 | 5,116,621 | - |
|-------------------|------------|---|-----------|-----------|-----------|---|

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

|                        |            |            |   |   |   |   |
|------------------------|------------|------------|---|---|---|---|
| 4400 Lottery Funds Ltd | 15,110,757 | 15,110,757 | - | - | - | - |
|------------------------|------------|------------|---|---|---|---|

**REVENUE CATEGORIES**

|                   |            |   |           |           |           |   |
|-------------------|------------|---|-----------|-----------|-----------|---|
| 8000 General Fund | 14,338,034 | - | (410,000) | 9,631,413 | 5,116,621 | - |
|-------------------|------------|---|-----------|-----------|-----------|---|

|                        |            |            |   |   |   |   |
|------------------------|------------|------------|---|---|---|---|
| 4400 Lottery Funds Ltd | 15,110,757 | 15,110,757 | - | - | - | - |
|------------------------|------------|------------|---|---|---|---|

|                                 |                     |                     |                    |                    |                    |          |
|---------------------------------|---------------------|---------------------|--------------------|--------------------|--------------------|----------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$29,448,791</b> | <b>\$15,110,757</b> | <b>(\$410,000)</b> | <b>\$9,631,413</b> | <b>\$5,116,621</b> | <b>-</b> |
|---------------------------------|---------------------|---------------------|--------------------|--------------------|--------------------|----------|

**AVAILABLE REVENUES**

|                   |            |   |           |           |           |   |
|-------------------|------------|---|-----------|-----------|-----------|---|
| 8000 General Fund | 14,338,034 | - | (410,000) | 9,631,413 | 5,116,621 | - |
|-------------------|------------|---|-----------|-----------|-----------|---|

|                        |            |            |   |   |   |   |
|------------------------|------------|------------|---|---|---|---|
| 4400 Lottery Funds Ltd | 15,110,757 | 15,110,757 | - | - | - | - |
|------------------------|------------|------------|---|---|---|---|

|                                 |                     |                     |                    |                    |                    |          |
|---------------------------------|---------------------|---------------------|--------------------|--------------------|--------------------|----------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$29,448,791</b> | <b>\$15,110,757</b> | <b>(\$410,000)</b> | <b>\$9,631,413</b> | <b>\$5,116,621</b> | <b>-</b> |
|---------------------------------|---------------------|---------------------|--------------------|--------------------|--------------------|----------|

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6048 Spc Pmt to Public Universities**

|                   |             |   |           |           |           |             |
|-------------------|-------------|---|-----------|-----------|-----------|-------------|
| 8000 General Fund | 187,619,206 | - | (410,000) | 1,140,636 | 5,116,621 | 181,771,949 |
|-------------------|-------------|---|-----------|-----------|-----------|-------------|

|                        |            |            |   |   |   |   |
|------------------------|------------|------------|---|---|---|---|
| 4400 Lottery Funds Ltd | 15,110,757 | 15,110,757 | - | - | - | - |
|------------------------|------------|------------|---|---|---|---|

|           |             |            |           |           |           |             |
|-----------|-------------|------------|-----------|-----------|-----------|-------------|
| All Funds | 202,729,963 | 15,110,757 | (410,000) | 1,140,636 | 5,116,621 | 181,771,949 |
|-----------|-------------|------------|-----------|-----------|-----------|-------------|

**6085 Other Special Payments**

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-211-00-00-00000

Statewide Public Services

| Description                   | Total Essential Packages | Pkg: 021<br>Phase-in<br><br>Priority: 00 | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |
|-------------------------------|--------------------------|------------------------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|
| 8000 General Fund             | (173,281,172)            | -                                        | -                                                                 | 8,490,777                                          | -                                                           | (181,771,949)                                            |
| <b>SPECIAL PAYMENTS</b>       |                          |                                          |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund             | 14,338,034               | -                                        | (410,000)                                                         | 9,631,413                                          | 5,116,621                                                   | -                                                        |
| 4400 Lottery Funds Ltd        | 15,110,757               | 15,110,757                               | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$29,448,791</b>      | <b>\$15,110,757</b>                      | <b>(\$410,000)</b>                                                | <b>\$9,631,413</b>                                 | <b>\$5,116,621</b>                                          | <b>-</b>                                                 |
| <b>ENDING BALANCE</b>         |                          |                                          |                                                                   |                                                    |                                                             |                                                          |
| 8000 General Fund             | -                        | -                                        | -                                                                 | -                                                  | -                                                           | -                                                        |
| 4400 Lottery Funds Ltd        | -                        | -                                        | -                                                                 | -                                                  | -                                                           | -                                                        |
| <b>TOTAL ENDING BALANCE</b>   | <b>-</b>                 | <b>-</b>                                 | <b>-</b>                                                          | <b>-</b>                                           | <b>-</b>                                                    | <b>-</b>                                                 |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-212-00-00-00000

Sports Lottery

| Description | Total Essential Packages | Pkg: 021<br>Phase-in | Pkg: 060<br>Technical<br>Adjustments |  |  |  |
|-------------|--------------------------|----------------------|--------------------------------------|--|--|--|
|             |                          | Priority: 00         | Priority: 00                         |  |  |  |

## REVENUE CATEGORIES

## TRANSFERS IN

## 1107 Tsfr From Administrative Svcs

|                        |         |         |   |
|------------------------|---------|---------|---|
| 4400 Lottery Funds Ltd | 403,023 | 403,023 | - |
|------------------------|---------|---------|---|

## AVAILABLE REVENUES

|                        |         |         |   |
|------------------------|---------|---------|---|
| 4400 Lottery Funds Ltd | 403,023 | 403,023 | - |
|------------------------|---------|---------|---|

|                                 |                  |                  |          |
|---------------------------------|------------------|------------------|----------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$403,023</b> | <b>\$403,023</b> | <b>-</b> |
|---------------------------------|------------------|------------------|----------|

## EXPENDITURES

## SPECIAL PAYMENTS

## 6048 Spc Pmt to Public Universities

|                        |            |         |            |
|------------------------|------------|---------|------------|
| 4400 Lottery Funds Ltd | 14,131,746 | 403,023 | 13,728,723 |
|------------------------|------------|---------|------------|

## 6085 Other Special Payments

|                        |              |   |              |
|------------------------|--------------|---|--------------|
| 4400 Lottery Funds Ltd | (13,728,723) | - | (13,728,723) |
|------------------------|--------------|---|--------------|

## SPECIAL PAYMENTS

|                        |         |         |   |
|------------------------|---------|---------|---|
| 4400 Lottery Funds Ltd | 403,023 | 403,023 | - |
|------------------------|---------|---------|---|

|                               |                  |                  |          |
|-------------------------------|------------------|------------------|----------|
| <b>TOTAL SPECIAL PAYMENTS</b> | <b>\$403,023</b> | <b>\$403,023</b> | <b>-</b> |
|-------------------------------|------------------|------------------|----------|

## ENDING BALANCE

|                        |   |   |   |
|------------------------|---|---|---|
| 4400 Lottery Funds Ltd | - | - | - |
|------------------------|---|---|---|

|                             |          |          |          |
|-----------------------------|----------|----------|----------|
| <b>TOTAL ENDING BALANCE</b> | <b>-</b> | <b>-</b> | <b>-</b> |
|-----------------------------|----------|----------|----------|

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-213-00-00-00000

OHSU Programs

| Description                                      | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 032<br>Above Standard<br>Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical<br>Adjustments<br><br>Priority: 00 |  |
|--------------------------------------------------|--------------------------|-------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------|--|
| <b>REVENUE CATEGORIES</b>                        |                          |                                                                   |                                                    |                                                             |                                                          |  |
| <b>GENERAL FUND APPROPRIATION</b>                |                          |                                                                   |                                                    |                                                             |                                                          |  |
| <b>0050 General Fund Appropriation</b>           |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | 10,389,703               | (600,000)                                                         | 7,177,401                                          | 3,812,302                                                   | -                                                        |  |
| <b>AVAILABLE REVENUES</b>                        |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | 10,389,703               | (600,000)                                                         | 7,177,401                                          | 3,812,302                                                   | -                                                        |  |
| <b>TOTAL AVAILABLE REVENUES</b>                  | <b>\$10,389,703</b>      | <b>(\$600,000)</b>                                                | <b>\$7,177,401</b>                                 | <b>\$3,812,302</b>                                          | <b>-</b>                                                 |  |
| <b>EXPENDITURES</b>                              |                          |                                                                   |                                                    |                                                             |                                                          |  |
| <b>SPECIAL PAYMENTS</b>                          |                          |                                                                   |                                                    |                                                             |                                                          |  |
| <b>6085 Other Special Payments</b>               |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | (147,077,563)            | (600,000)                                                         | 7,177,401                                          | 3,812,302                                                   | (157,467,266)                                            |  |
| <b>6590 Spc Pmt to Or Health &amp; Science U</b> |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | 157,467,266              | -                                                                 | -                                                  | -                                                           | 157,467,266                                              |  |
| <b>SPECIAL PAYMENTS</b>                          |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | 10,389,703               | (600,000)                                                         | 7,177,401                                          | 3,812,302                                                   | -                                                        |  |
| <b>TOTAL SPECIAL PAYMENTS</b>                    | <b>\$10,389,703</b>      | <b>(\$600,000)</b>                                                | <b>\$7,177,401</b>                                 | <b>\$3,812,302</b>                                          | <b>-</b>                                                 |  |
| <b>ENDING BALANCE</b>                            |                          |                                                                   |                                                    |                                                             |                                                          |  |
| 8000 General Fund                                | -                        | -                                                                 | -                                                  | -                                                           | -                                                        |  |
| <b>TOTAL ENDING BALANCE</b>                      | <b>-</b>                 | <b>-</b>                                                          | <b>-</b>                                           | <b>-</b>                                                    | <b>-</b>                                                 |  |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-214-00-00-00000**

**Public University Debt Service**

| Description | Total Essential Packages | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical Adjustments<br><br>Priority: 00 |  |  |  |
|-------------|--------------------------|----------------------------------------------------|-------------------------------------------------------|--|--|--|
|-------------|--------------------------|----------------------------------------------------|-------------------------------------------------------|--|--|--|

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

|                   |           |         |             |
|-------------------|-----------|---------|-------------|
| 8000 General Fund | (644,766) | 647,125 | (1,291,891) |
|-------------------|-----------|---------|-------------|

**AVAILABLE REVENUES**

|                   |           |         |             |
|-------------------|-----------|---------|-------------|
| 8000 General Fund | (644,766) | 647,125 | (1,291,891) |
|-------------------|-----------|---------|-------------|

|                                 |                    |                  |                      |
|---------------------------------|--------------------|------------------|----------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$644,766)</b> | <b>\$647,125</b> | <b>(\$1,291,891)</b> |
|---------------------------------|--------------------|------------------|----------------------|

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4225 State Gov. Service Charges**

|                   |             |   |             |
|-------------------|-------------|---|-------------|
| 8000 General Fund | (1,291,891) | - | (1,291,891) |
|-------------------|-------------|---|-------------|

**4650 Other Services and Supplies**

|                   |       |       |   |
|-------------------|-------|-------|---|
| 8000 General Fund | 4,283 | 4,283 | - |
|-------------------|-------|-------|---|

**SERVICES & SUPPLIES**

|                   |             |       |             |
|-------------------|-------------|-------|-------------|
| 8000 General Fund | (1,287,608) | 4,283 | (1,291,891) |
|-------------------|-------------|-------|-------------|

|                                      |                      |                |                      |
|--------------------------------------|----------------------|----------------|----------------------|
| <b>TOTAL SERVICES &amp; SUPPLIES</b> | <b>(\$1,287,608)</b> | <b>\$4,283</b> | <b>(\$1,291,891)</b> |
|--------------------------------------|----------------------|----------------|----------------------|

**SPECIAL PAYMENTS**

**6065 Loan Repaid To State Agencies**

|                   |         |         |   |
|-------------------|---------|---------|---|
| 8000 General Fund | 642,842 | 642,842 | - |
|-------------------|---------|---------|---|

**EXPENDITURES**

|                   |           |         |             |
|-------------------|-----------|---------|-------------|
| 8000 General Fund | (644,766) | 647,125 | (1,291,891) |
|-------------------|-----------|---------|-------------|

|                           |                    |                  |                      |
|---------------------------|--------------------|------------------|----------------------|
| <b>TOTAL EXPENDITURES</b> | <b>(\$644,766)</b> | <b>\$647,125</b> | <b>(\$1,291,891)</b> |
|---------------------------|--------------------|------------------|----------------------|

BDV004B  
2027-29 Biennium  
Public University Debt Service

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000

| Description          | Total Essential Packages | Pkg: 031<br>Standard Inflation<br><br>Priority: 00 | Pkg: 060<br>Technical Adjustments<br><br>Priority: 00 |  |  |  |
|----------------------|--------------------------|----------------------------------------------------|-------------------------------------------------------|--|--|--|
| ENDING BALANCE       |                          |                                                    |                                                       |  |  |  |
| 8000 General Fund    | -                        | -                                                  | -                                                     |  |  |  |
| TOTAL ENDING BALANCE | -                        | -                                                  | -                                                     |  |  |  |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-215-00-00-00000****Community College Debt Service**

| Description | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs |  |  |  |  |
|-------------|--------------------------|-----------------------------------------------|--|--|--|--|
|             |                          | Priority: 00                                  |  |  |  |  |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |           |           |
|-------------------|-----------|-----------|
| 8000 General Fund | (247,500) | (247,500) |
|-------------------|-----------|-----------|

**OTHER****0975 Other Revenues**

|                      |           |           |
|----------------------|-----------|-----------|
| 3400 Other Funds Ltd | (370,000) | (370,000) |
|----------------------|-----------|-----------|

**REVENUE CATEGORIES**

|                   |           |           |
|-------------------|-----------|-----------|
| 8000 General Fund | (247,500) | (247,500) |
|-------------------|-----------|-----------|

|                      |           |           |
|----------------------|-----------|-----------|
| 3400 Other Funds Ltd | (370,000) | (370,000) |
|----------------------|-----------|-----------|

|                                 |                    |                    |
|---------------------------------|--------------------|--------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$617,500)</b> | <b>(\$617,500)</b> |
|---------------------------------|--------------------|--------------------|

**AVAILABLE REVENUES**

|                   |           |           |
|-------------------|-----------|-----------|
| 8000 General Fund | (247,500) | (247,500) |
|-------------------|-----------|-----------|

|                      |           |           |
|----------------------|-----------|-----------|
| 3400 Other Funds Ltd | (370,000) | (370,000) |
|----------------------|-----------|-----------|

|                                 |                    |                    |
|---------------------------------|--------------------|--------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$617,500)</b> | <b>(\$617,500)</b> |
|---------------------------------|--------------------|--------------------|

**EXPENDITURES****SERVICES & SUPPLIES****4650 Other Services and Supplies**

|                      |           |           |
|----------------------|-----------|-----------|
| 3400 Other Funds Ltd | (370,000) | (370,000) |
|----------------------|-----------|-----------|

**SPECIAL PAYMENTS****6045 Dist to Comm College Districts**

|                   |           |           |
|-------------------|-----------|-----------|
| 8000 General Fund | (247,500) | (247,500) |
|-------------------|-----------|-----------|

BDV004B  
2027-29 Biennium  
Community College Debt Service

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-215-00-00-00000

| Description          | Total Essential Packages | Pkg: 022<br>Phase-out Pgm &<br>One-time Costs<br><br>Priority: 00 |  |  |  |  |
|----------------------|--------------------------|-------------------------------------------------------------------|--|--|--|--|
| EXPENDITURES         |                          |                                                                   |  |  |  |  |
| 8000 General Fund    | (247,500)                | (247,500)                                                         |  |  |  |  |
| 3400 Other Funds Ltd | (370,000)                | (370,000)                                                         |  |  |  |  |
| TOTAL EXPENDITURES   | (\$617,500)              | (\$617,500)                                                       |  |  |  |  |
| ENDING BALANCE       |                          |                                                                   |  |  |  |  |
| 8000 General Fund    | -                        | -                                                                 |  |  |  |  |
| 3400 Other Funds Ltd | -                        | -                                                                 |  |  |  |  |
| TOTAL ENDING BALANCE | -                        | -                                                                 |  |  |  |  |



# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 | Pkg: 301<br>CC Institution Capital<br>Projects, XI-G<br><br>Priority: 00 |
|-------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
|-------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |             |   |             |   |           |   |
|-------------------|-------------|---|-------------|---|-----------|---|
| 8000 General Fund | (5,254,716) | - | (8,572,674) | - | 3,317,958 | - |
|-------------------|-------------|---|-------------|---|-----------|---|

### BOND SALES

#### 0555 General Fund Obligation Bonds

|                                |             |           |   |   |   |            |
|--------------------------------|-------------|-----------|---|---|---|------------|
| 3020 Other Funds Cap Construct | 678,540,832 | -         | - | - | - | 87,570,026 |
| 3400 Other Funds Ltd           | 7,080,000   | 7,080,000 | - | - | - | -          |
| All Funds                      | 685,620,832 | 7,080,000 | - | - | - | 87,570,026 |

### OTHER

#### 0975 Other Revenues

|                      |           |   |   |   |   |         |
|----------------------|-----------|---|---|---|---|---------|
| 3400 Other Funds Ltd | 6,259,168 | - | - | - | - | 959,974 |
|----------------------|-----------|---|---|---|---|---------|

### FEDERAL FUNDS REVENUE

#### 0995 Federal Funds

|                            |               |   |               |   |             |   |
|----------------------------|---------------|---|---------------|---|-------------|---|
| 6200 Federal Funds Non-Ltd | (20,536,302)  | - | (20,536,302)  | - | -           | - |
| 6400 Federal Funds Ltd     | (92,845,376)  | - | (89,541,067)  | - | (3,304,309) | - |
| All Funds                  | (113,381,678) | - | (110,077,369) | - | (3,304,309) | - |

## REVENUE CATEGORIES

|                                |              |           |              |   |             |            |
|--------------------------------|--------------|-----------|--------------|---|-------------|------------|
| 8000 General Fund              | (5,254,716)  | -         | (8,572,674)  | - | 3,317,958   | -          |
| 3020 Other Funds Cap Construct | 678,540,832  | -         | -            | - | -           | 87,570,026 |
| 3400 Other Funds Ltd           | 13,339,168   | 7,080,000 | -            | - | -           | 959,974    |
| 6200 Federal Funds Non-Ltd     | (20,536,302) | -         | (20,536,302) | - | -           | -          |
| 6400 Federal Funds Ltd         | (92,845,376) | -         | (89,541,067) | - | (3,304,309) | -          |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                                 | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 | Pkg: 301<br>CC Institution Capital<br>Projects, XI-G<br><br>Priority: 00 |
|---------------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| <b>TOTAL REVENUE CATEGORIES</b>             | <b>\$573,243,606</b>  | <b>\$7,080,000</b>                                                       | <b>(\$118,650,043)</b>                                  | <b>-</b>                                                                   | <b>\$13,649</b>                                  | <b>\$88,530,000</b>                                                      |
| <b>AVAILABLE REVENUES</b>                   |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                           | (5,254,716)           | -                                                                        | (8,572,674)                                             | -                                                                          | 3,317,958                                        | -                                                                        |
| 3020 Other Funds Cap Construct              | 678,540,832           | -                                                                        | -                                                       | -                                                                          | -                                                | 87,570,026                                                               |
| 3400 Other Funds Ltd                        | 13,339,168            | 7,080,000                                                                | -                                                       | -                                                                          | -                                                | 959,974                                                                  |
| 6200 Federal Funds Non-Ltd                  | (20,536,302)          | -                                                                        | (20,536,302)                                            | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                      | (92,845,376)          | -                                                                        | (89,541,067)                                            | -                                                                          | (3,304,309)                                      | -                                                                        |
| <b>TOTAL AVAILABLE REVENUES</b>             | <b>\$573,243,606</b>  | <b>\$7,080,000</b>                                                       | <b>(\$118,650,043)</b>                                  | <b>-</b>                                                                   | <b>\$13,649</b>                                  | <b>\$88,530,000</b>                                                      |
| <b>EXPENDITURES</b>                         |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>PERSONAL SERVICES</b>                    |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>SALARIES &amp; WAGES</b>                 |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                           | 2,148,292             | -                                                                        | (125,719)                                               | -                                                                          | 2,274,011                                        | -                                                                        |
| 3400 Other Funds Ltd                        | 2,228,334             | 1,889,898                                                                | -                                                       | 338,436                                                                    | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                      | (5,897,644)           | -                                                                        | (3,623,633)                                             | -                                                                          | (2,274,011)                                      | -                                                                        |
| All Funds                                   | (1,521,018)           | 1,889,898                                                                | (3,749,352)                                             | 338,436                                                                    | -                                                | -                                                                        |
| <b>3160 Temporary Appointments</b>          |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                      | (4,306)               | -                                                                        | (4,306)                                                 | -                                                                          | -                                                | -                                                                        |
| <b>3170 Overtime Payments</b>               |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                      | (691)                 | -                                                                        | (691)                                                   | -                                                                          | -                                                | -                                                                        |
| <b>SALARIES &amp; WAGES</b>                 |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                           | 2,148,292             | -                                                                        | (125,719)                                               | -                                                                          | 2,274,011                                        | -                                                                        |

## Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-000-00-00-00000

Higher Education Coordinating Commission

| Description                                     | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 | Pkg: 301<br>CC Institution Capital<br>Projects, XI-G<br><br>Priority: 00 |
|-------------------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| 3400 Other Funds Ltd                            | 2,228,334             | 1,889,898                                                                | -                                                       | 338,436                                                                    | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                          | (5,902,641)           | -                                                                        | (3,628,630)                                             | -                                                                          | (2,274,011)                                      | -                                                                        |
| <b>TOTAL SALARIES &amp; WAGES</b>               | <b>(\$1,526,015)</b>  | <b>\$1,889,898</b>                                                       | <b>(\$3,754,349)</b>                                    | <b>\$338,436</b>                                                           | <b>-</b>                                         | <b>-</b>                                                                 |
| <b>OTHER PAYROLL EXPENSES</b>                   |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                               | 691                   | -                                                                        | (36)                                                    | -                                                                          | 727                                              | -                                                                        |
| 3400 Other Funds Ltd                            | 745                   | 605                                                                      | -                                                       | 140                                                                        | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                          | (1,921)               | -                                                                        | (1,194)                                                 | -                                                                          | (727)                                            | -                                                                        |
| All Funds                                       | (485)                 | 605                                                                      | (1,230)                                                 | 140                                                                        | -                                                | -                                                                        |
| <b>3220 Public Employees Retire Cont</b>        |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                               | 531,060               | -                                                                        | (31,078)                                                | -                                                                          | 562,138                                          | -                                                                        |
| 3400 Other Funds Ltd                            | 550,845               | 467,184                                                                  | -                                                       | 83,661                                                                     | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                          | (1,458,072)           | -                                                                        | (895,934)                                               | -                                                                          | (562,138)                                        | -                                                                        |
| All Funds                                       | (376,167)             | 467,184                                                                  | (927,012)                                               | 83,661                                                                     | -                                                | -                                                                        |
| <b>3230 Social Security Taxes</b>               |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                               | 158,864               | -                                                                        | (9,619)                                                 | -                                                                          | 168,483                                          | -                                                                        |
| 3400 Other Funds Ltd                            | 170,466               | 144,576                                                                  | -                                                       | 25,890                                                                     | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                          | (446,073)             | -                                                                        | (277,590)                                               | -                                                                          | (168,483)                                        | -                                                                        |
| All Funds                                       | (116,743)             | 144,576                                                                  | (287,209)                                               | 25,890                                                                     | -                                                | -                                                                        |
| <b>3241 Paid Family Medical Leave Insurance</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                               | 8,243                 | -                                                                        | (502)                                                   | -                                                                          | 8,745                                            | -                                                                        |
| 3400 Other Funds Ltd                            | 8,915                 | 7,561                                                                    | -                                                       | 1,354                                                                      | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                          | (23,241)              | -                                                                        | (14,496)                                                | -                                                                          | (8,745)                                          | -                                                                        |

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Detail Revenues &amp; Expenditures - Policy Packages

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BDV004B

**Higher Education Coordinating Commission**

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**2027-29 Biennium**

**Cross Reference Number: 52500-000-00-00-00000**

**Higher Education Coordinating Commission**

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|-----------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| All Funds                               | (6,083)               | 7,561                                                                    | (14,998)                                                | 1,354                                                                      | -                                                | -                                                                        |
| <b>3250 Workers Comp. Assess. (WCD)</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                       | 336                   | -                                                                        | (18)                                                    | -                                                                          | 354                                              | -                                                                        |
| 3400 Other Funds Ltd                    | 355                   | 289                                                                      | -                                                       | 66                                                                         | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                  | (920)                 | -                                                                        | (566)                                                   | -                                                                          | (354)                                            | -                                                                        |
| All Funds                               | (229)                 | 289                                                                      | (584)                                                   | 66                                                                         | -                                                | -                                                                        |
| <b>3260 Mass Transit Tax</b>            |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                       | 12,890                | -                                                                        | (754)                                                   | -                                                                          | 13,644                                           | -                                                                        |
| 3400 Other Funds Ltd                    | 13,370                | 11,339                                                                   | -                                                       | 2,031                                                                      | -                                                | -                                                                        |
| All Funds                               | 26,260                | 11,339                                                                   | (754)                                                   | 2,031                                                                      | 13,644                                           | -                                                                        |
| <b>3270 Flexible Benefits</b>           |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                       | 382,855               | -                                                                        | (20,700)                                                | -                                                                          | 403,555                                          | -                                                                        |
| 3400 Other Funds Ltd                    | 414,000               | 336,720                                                                  | -                                                       | 77,280                                                                     | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                  | (1,065,495)           | -                                                                        | (661,940)                                               | -                                                                          | (403,555)                                        | -                                                                        |
| All Funds                               | (268,640)             | 336,720                                                                  | (682,640)                                               | 77,280                                                                     | -                                                | -                                                                        |
| <b>3280 Other OPE</b>                   |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                       | 5                     | -                                                                        | 5                                                       | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                  | 5                     | -                                                                        | -                                                       | -                                                                          | 5                                                | -                                                                        |
| All Funds                               | 10                    | -                                                                        | 5                                                       | -                                                                          | 5                                                | -                                                                        |
| <b>OTHER PAYROLL EXPENSES</b>           |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                       | 1,094,944             | -                                                                        | (62,702)                                                | -                                                                          | 1,157,646                                        | -                                                                        |
| 3400 Other Funds Ltd                    | 1,158,696             | 968,274                                                                  | -                                                       | 190,422                                                                    | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                  | (2,995,717)           | -                                                                        | (1,851,720)                                             | -                                                                          | (1,143,997)                                      | -                                                                        |

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|-------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>(\$742,077)</b>    | <b>\$968,274</b>                                                         | <b>(\$1,914,422)</b>                                    | <b>\$190,422</b>                                                           | <b>\$13,649</b>                                  | <b>-</b>                                                                 |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>3455 Vacancy Savings</b>         |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                   | (107,412)             | -                                                                        | 6,287                                                   | -                                                                          | (113,699)                                        | -                                                                        |
| 6400 Federal Funds Ltd              | 295,131               | -                                                                        | 181,432                                                 | -                                                                          | 113,699                                          | -                                                                        |
| All Funds                           | 187,719               | -                                                                        | 187,719                                                 | -                                                                          | -                                                | -                                                                        |
| <b>PERSONAL SERVICES</b>            |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                   | 3,135,824             | -                                                                        | (182,134)                                               | -                                                                          | 3,317,958                                        | -                                                                        |
| 3400 Other Funds Ltd                | 3,387,030             | 2,858,172                                                                | -                                                       | 528,858                                                                    | -                                                | -                                                                        |
| 6400 Federal Funds Ltd              | (8,603,227)           | -                                                                        | (5,298,918)                                             | -                                                                          | (3,304,309)                                      | -                                                                        |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>(\$2,080,373)</b>  | <b>\$2,858,172</b>                                                       | <b>(\$5,481,052)</b>                                    | <b>\$528,858</b>                                                           | <b>\$13,649</b>                                  | <b>-</b>                                                                 |
| <b>SERVICES &amp; SUPPLIES</b>      |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>4100 Instate Travel</b>          |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                   | (624)                 | -                                                                        | (624)                                                   | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd              | (27,355)              | -                                                                        | (27,355)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                           | (27,979)              | -                                                                        | (27,979)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4125 Out of State Travel</b>     |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                   | (228)                 | -                                                                        | (228)                                                   | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd              | (50,970)              | -                                                                        | (50,970)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                           | (51,198)              | -                                                                        | (51,198)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4150 Employee Training</b>       |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                   | (9,503)               | -                                                                        | (9,503)                                                 | -                                                                          | -                                                | -                                                                        |

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|----------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| 6400 Federal Funds Ltd                 | (12,233)              | -                                                                        | (12,233)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                              | (21,736)              | -                                                                        | (21,736)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4175 Office Expenses</b>            |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                      | (16,355)              | -                                                                        | (16,355)                                                | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                 | (14,785)              | -                                                                        | (14,785)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                              | (31,140)              | -                                                                        | (31,140)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4200 Telecommunications</b>         |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                 | (34,025)              | -                                                                        | (34,025)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4250 Data Processing</b>            |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 3400 Other Funds Ltd                   | (528,858)             | -                                                                        | -                                                       | (528,858)                                                                  | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                 | (3,110)               | -                                                                        | (3,110)                                                 | -                                                                          | -                                                | -                                                                        |
| All Funds                              | (531,968)             | -                                                                        | (3,110)                                                 | (528,858)                                                                  | -                                                | -                                                                        |
| <b>4275 Publicity and Publications</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                      | (76)                  | -                                                                        | (76)                                                    | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                 | (10,474)              | -                                                                        | (10,474)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                              | (10,550)              | -                                                                        | (10,550)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4300 Professional Services</b>      |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                 | (1,666,150)           | -                                                                        | (1,666,150)                                             | -                                                                          | -                                                | -                                                                        |
| <b>4315 IT Professional Services</b>   |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                 | (83,670)              | -                                                                        | (83,670)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4325 Attorney General</b>           |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                      | (193)                 | -                                                                        | (193)                                                   | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                 | (16,735)              | -                                                                        | (16,735)                                                | -                                                                          | -                                                | -                                                                        |

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|----------------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| All Funds                                    | (16,928)              | -                                                                        | (16,928)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4375 Employee Recruitment and Develop</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                            | (34)                  | -                                                                        | (34)                                                    | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                       | (1,327)               | -                                                                        | (1,327)                                                 | -                                                                          | -                                                | -                                                                        |
| All Funds                                    | (1,361)               | -                                                                        | (1,361)                                                 | -                                                                          | -                                                | -                                                                        |
| <b>4400 Dues and Subscriptions</b>           |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                            | (40)                  | -                                                                        | (40)                                                    | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                       | (3,375)               | -                                                                        | (3,375)                                                 | -                                                                          | -                                                | -                                                                        |
| All Funds                                    | (3,415)               | -                                                                        | (3,415)                                                 | -                                                                          | -                                                | -                                                                        |
| <b>4425 Facilities Rental and Taxes</b>      |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                       | (86,748)              | -                                                                        | (86,748)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4575 Agency Program Related S and S</b>   |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                            | (3,029)               | -                                                                        | (3,029)                                                 | -                                                                          | -                                                | -                                                                        |
| <b>4650 Other Services and Supplies</b>      |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                            | (16,691)              | -                                                                        | (16,691)                                                | -                                                                          | -                                                | -                                                                        |
| 3400 Other Funds Ltd                         | 6,339,168             | 80,000                                                                   | -                                                       | -                                                                          | -                                                | 959,974                                                                  |
| 6400 Federal Funds Ltd                       | (11,098)              | -                                                                        | (11,098)                                                | -                                                                          | -                                                | -                                                                        |
| All Funds                                    | 6,311,379             | 80,000                                                                   | (27,789)                                                | -                                                                          | -                                                | 959,974                                                                  |
| <b>4700 Expendable Prop 250 - 5000</b>       |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                            | (15,552)              | -                                                                        | (15,552)                                                | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                       | (4,445)               | -                                                                        | (4,445)                                                 | -                                                                          | -                                                | -                                                                        |
| All Funds                                    | (19,997)              | -                                                                        | (19,997)                                                | -                                                                          | -                                                | -                                                                        |
| <b>4715 IT Expendable Property</b>           |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |

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|------------------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| 8000 General Fund                              | (1,073)               | -                                                                        | (1,073)                                                 | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd                         | (7,502)               | -                                                                        | (7,502)                                                 | -                                                                          | -                                                | -                                                                        |
| All Funds                                      | (8,575)               | -                                                                        | (8,575)                                                 | -                                                                          | -                                                | -                                                                        |
| <b>SERVICES &amp; SUPPLIES</b>                 |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                              | (63,398)              | -                                                                        | (63,398)                                                | -                                                                          | -                                                | -                                                                        |
| 3400 Other Funds Ltd                           | 5,810,310             | 80,000                                                                   | -                                                       | (528,858)                                                                  | -                                                | 959,974                                                                  |
| 6400 Federal Funds Ltd                         | (2,034,002)           | -                                                                        | (2,034,002)                                             | -                                                                          | -                                                | -                                                                        |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>           | <b>\$3,712,910</b>    | <b>\$80,000</b>                                                          | <b>(\$2,097,400)</b>                                    | <b>(\$528,858)</b>                                                         | <b>-</b>                                         | <b>\$959,974</b>                                                         |
| <b>CAPITAL OUTLAY</b>                          |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>5900 Other Capital Outlay</b>               |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 3400 Other Funds Ltd                           | 4,141,828             | 4,141,828                                                                | -                                                       | -                                                                          | -                                                | -                                                                        |
| <b>SPECIAL PAYMENTS</b>                        |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| <b>6025 Dist to Other Gov Unit</b>             |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6200 Federal Funds Non-Ltd                     | (20,536,302)          | -                                                                        | (20,536,302)                                            | -                                                                          | -                                                | -                                                                        |
| <b>6030 Dist to Non-Gov Units</b>              |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 6400 Federal Funds Ltd                         | (82,000,000)          | -                                                                        | (82,000,000)                                            | -                                                                          | -                                                | -                                                                        |
| <b>6045 Dist to Comm College Districts</b>     |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 3020 Other Funds Cap Construct                 | 87,570,026            | -                                                                        | -                                                       | -                                                                          | -                                                | 87,570,026                                                               |
| <b>6048 Spc Pmt to Public Universities</b>     |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 3020 Other Funds Cap Construct                 | 590,970,806           | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| <b>6085 Other Special Payments</b>             |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund                              | (8,327,142)           | -                                                                        | (8,327,142)                                             | -                                                                          | -                                                | -                                                                        |
| <b>6121 Spc Pmt to Governor, Office of the</b> |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |



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|--------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|----------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| 6400 Federal Funds Ltd         | (208,147)             | -                                                                        | (208,147)                                               | -                                                                          | -                                                | -                                                                        |
| <b>SPECIAL PAYMENTS</b>        |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund              | (8,327,142)           | -                                                                        | (8,327,142)                                             | -                                                                          | -                                                | -                                                                        |
| 3020 Other Funds Cap Construct | 678,540,832           | -                                                                        | -                                                       | -                                                                          | -                                                | 87,570,026                                                               |
| 6200 Federal Funds Non-Ltd     | (20,536,302)          | -                                                                        | (20,536,302)                                            | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd         | (82,208,147)          | -                                                                        | (82,208,147)                                            | -                                                                          | -                                                | -                                                                        |
| <b>TOTAL SPECIAL PAYMENTS</b>  | <b>\$567,469,241</b>  | -                                                                        | <b>(\$111,071,591)</b>                                  | -                                                                          | -                                                | <b>\$87,570,026</b>                                                      |
| <b>EXPENDITURES</b>            |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund              | (5,254,716)           | -                                                                        | (8,572,674)                                             | -                                                                          | 3,317,958                                        | -                                                                        |
| 3020 Other Funds Cap Construct | 678,540,832           | -                                                                        | -                                                       | -                                                                          | -                                                | 87,570,026                                                               |
| 3400 Other Funds Ltd           | 13,339,168            | 7,080,000                                                                | -                                                       | -                                                                          | -                                                | 959,974                                                                  |
| 6200 Federal Funds Non-Ltd     | (20,536,302)          | -                                                                        | (20,536,302)                                            | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd         | (92,845,376)          | -                                                                        | (89,541,067)                                            | -                                                                          | (3,304,309)                                      | -                                                                        |
| <b>TOTAL EXPENDITURES</b>      | <b>\$573,243,606</b>  | <b>\$7,080,000</b>                                                       | <b>(\$118,650,043)</b>                                  | -                                                                          | <b>\$13,649</b>                                  | <b>\$88,530,000</b>                                                      |
| <b>ENDING BALANCE</b>          |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |
| 8000 General Fund              | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| 3020 Other Funds Cap Construct | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| 3400 Other Funds Ltd           | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| 6200 Federal Funds Non-Ltd     | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| 6400 Federal Funds Ltd         | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| <b>TOTAL ENDING BALANCE</b>    | -                     | -                                                                        | -                                                       | -                                                                          | -                                                | -                                                                        |
| <b>AUTHORIZED POSITIONS</b>    |                       |                                                                          |                                                         |                                                                            |                                                  |                                                                          |

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Cross Reference Number: 52500-000-00-00-00000

| Description                      | Total Policy Packages | Pkg: 101<br>IT Modernization Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to OED<br><br>Priority: 00 | Pkg: 104<br>OLDC Senior Research Analyst and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 | Pkg: 301<br>CC Institution Capital Projects, XI-G<br><br>Priority: 00 |
|----------------------------------|-----------------------|-----------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------|
| 8150 Class/Unclass Positions     | (5)                   | 8                                                                     | (15)                                                 | 2                                                                    | -                                                | -                                                                     |
| AUTHORIZED FTE                   |                       |                                                                       |                                                      |                                                                      |                                                  |                                                                       |
| 8250 Class/Unclass FTE Positions | (5.60)                | 7.64                                                                  | (15.00)                                              | 1.76                                                                 | -                                                | -                                                                     |

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-000-00-00-00000****Higher Education Coordinating Commission**

| Description | Pkg: 302<br>PU Institution Capital<br>Projects, XI-F | Pkg: 303<br>PU Institution Capital<br>Improvement &<br>Renewal | Pkg: 304<br>PU Institution Capital<br>Projects, XI-Q & XI-G |  |  |  |
|-------------|------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------------|--|--|--|
|             | Priority: 00                                         | Priority: 00                                                   | Priority: 00                                                |  |  |  |

**REVENUE CATEGORIES****BOND SALES****0555 General Fund Obligation Bonds**

|                                |           |             |             |
|--------------------------------|-----------|-------------|-------------|
| 3020 Other Funds Cap Construct | 5,000,000 | 135,000,000 | 450,970,806 |
|--------------------------------|-----------|-------------|-------------|

**OTHER****0975 Other Revenues**

|                      |        |           |           |
|----------------------|--------|-----------|-----------|
| 3400 Other Funds Ltd | 70,000 | 1,015,000 | 4,214,194 |
|----------------------|--------|-----------|-----------|

**REVENUE CATEGORIES**

|                                |           |             |             |
|--------------------------------|-----------|-------------|-------------|
| 3020 Other Funds Cap Construct | 5,000,000 | 135,000,000 | 450,970,806 |
|--------------------------------|-----------|-------------|-------------|

|                      |        |           |           |
|----------------------|--------|-----------|-----------|
| 3400 Other Funds Ltd | 70,000 | 1,015,000 | 4,214,194 |
|----------------------|--------|-----------|-----------|

|                                 |                    |                      |                      |
|---------------------------------|--------------------|----------------------|----------------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$5,070,000</b> | <b>\$136,015,000</b> | <b>\$455,185,000</b> |
|---------------------------------|--------------------|----------------------|----------------------|

**AVAILABLE REVENUES**

|                                |           |             |             |
|--------------------------------|-----------|-------------|-------------|
| 3020 Other Funds Cap Construct | 5,000,000 | 135,000,000 | 450,970,806 |
|--------------------------------|-----------|-------------|-------------|

|                      |        |           |           |
|----------------------|--------|-----------|-----------|
| 3400 Other Funds Ltd | 70,000 | 1,015,000 | 4,214,194 |
|----------------------|--------|-----------|-----------|

|                                 |                    |                      |                      |
|---------------------------------|--------------------|----------------------|----------------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$5,070,000</b> | <b>\$136,015,000</b> | <b>\$455,185,000</b> |
|---------------------------------|--------------------|----------------------|----------------------|

**EXPENDITURES****SERVICES & SUPPLIES****4650 Other Services and Supplies**

|                      |        |           |           |
|----------------------|--------|-----------|-----------|
| 3400 Other Funds Ltd | 70,000 | 1,015,000 | 4,214,194 |
|----------------------|--------|-----------|-----------|

**SPECIAL PAYMENTS****6048 Spc Pmt to Public Universities**

|                                |           |             |             |
|--------------------------------|-----------|-------------|-------------|
| 3020 Other Funds Cap Construct | 5,000,000 | 135,000,000 | 450,970,806 |
|--------------------------------|-----------|-------------|-------------|

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| Description                    | Pkg: 302<br>PU Institution Capital<br>Projects, XI-F<br><br>Priority: 00 | Pkg: 303<br>PU Institution Capital<br>Improvement &<br>Renewal<br><br>Priority: 00 | Pkg: 304<br>PU Institution Capital<br>Projects, XI-Q & XI-G<br><br>Priority: 00 |  |  |  |
|--------------------------------|--------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--|--|--|
| EXPENDITURES                   |                                                                          |                                                                                    |                                                                                 |  |  |  |
| 3020 Other Funds Cap Construct | 5,000,000                                                                | 135,000,000                                                                        | 450,970,806                                                                     |  |  |  |
| 3400 Other Funds Ltd           | 70,000                                                                   | 1,015,000                                                                          | 4,214,194                                                                       |  |  |  |
| TOTAL EXPENDITURES             | \$5,070,000                                                              | \$136,015,000                                                                      | \$455,185,000                                                                   |  |  |  |
| ENDING BALANCE                 |                                                                          |                                                                                    |                                                                                 |  |  |  |
| 3020 Other Funds Cap Construct | -                                                                        | -                                                                                  | -                                                                               |  |  |  |
| 3400 Other Funds Ltd           | -                                                                        | -                                                                                  | -                                                                               |  |  |  |
| TOTAL ENDING BALANCE           | -                                                                        | -                                                                                  | -                                                                               |  |  |  |

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| Description | Total Policy Packages | Pkg: 106<br>Indirect Funding |  |  |  |  |
|-------------|-----------------------|------------------------------|--|--|--|--|
|             |                       | Priority: 00                 |  |  |  |  |

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

|                   |         |         |
|-------------------|---------|---------|
| 8000 General Fund | 401,355 | 401,355 |
|-------------------|---------|---------|

FEDERAL FUNDS REVENUE

0995 Federal Funds

|                        |           |           |
|------------------------|-----------|-----------|
| 6400 Federal Funds Ltd | (399,597) | (399,597) |
|------------------------|-----------|-----------|

REVENUE CATEGORIES

|                   |         |         |
|-------------------|---------|---------|
| 8000 General Fund | 401,355 | 401,355 |
|-------------------|---------|---------|

|                        |           |           |
|------------------------|-----------|-----------|
| 6400 Federal Funds Ltd | (399,597) | (399,597) |
|------------------------|-----------|-----------|

|                          |         |         |
|--------------------------|---------|---------|
| TOTAL REVENUE CATEGORIES | \$1,758 | \$1,758 |
|--------------------------|---------|---------|

AVAILABLE REVENUES

|                   |         |         |
|-------------------|---------|---------|
| 8000 General Fund | 401,355 | 401,355 |
|-------------------|---------|---------|

|                        |           |           |
|------------------------|-----------|-----------|
| 6400 Federal Funds Ltd | (399,597) | (399,597) |
|------------------------|-----------|-----------|

|                          |         |         |
|--------------------------|---------|---------|
| TOTAL AVAILABLE REVENUES | \$1,758 | \$1,758 |
|--------------------------|---------|---------|

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

|                   |         |         |
|-------------------|---------|---------|
| 8000 General Fund | 292,694 | 292,694 |
|-------------------|---------|---------|

|                        |           |           |
|------------------------|-----------|-----------|
| 6400 Federal Funds Ltd | (292,694) | (292,694) |
|------------------------|-----------|-----------|

|           |   |   |
|-----------|---|---|
| All Funds | - | - |
|-----------|---|---|

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| Description | Total Policy Packages | Pkg: 106<br>Indirect Funding |  |  |  |  |
|-------------|-----------------------|------------------------------|--|--|--|--|
|             |                       | Priority: 00                 |  |  |  |  |

**OTHER PAYROLL EXPENSES****3210 Empl. Rel. Bd. Assessments**

|                        |      |      |
|------------------------|------|------|
| 8000 General Fund      | 56   | 56   |
| 6400 Federal Funds Ltd | (56) | (56) |
| All Funds              | -    | -    |

**3220 Public Employees Retire Cont**

|                        |          |          |
|------------------------|----------|----------|
| 8000 General Fund      | 72,354   | 72,354   |
| 6400 Federal Funds Ltd | (72,354) | (72,354) |
| All Funds              | -        | -        |

**3230 Social Security Taxes**

|                        |          |          |
|------------------------|----------|----------|
| 8000 General Fund      | 17,345   | 17,345   |
| 6400 Federal Funds Ltd | (17,345) | (17,345) |
| All Funds              | -        | -        |

**3241 Paid Family Medical Leave Insurance**

|                        |       |       |
|------------------------|-------|-------|
| 8000 General Fund      | 845   | 845   |
| 6400 Federal Funds Ltd | (845) | (845) |
| All Funds              | -     | -     |

**3250 Workers Comp. Assess. (WCD)**

|                        |      |      |
|------------------------|------|------|
| 8000 General Fund      | 28   | 28   |
| 6400 Federal Funds Ltd | (28) | (28) |
| All Funds              | -    | -    |

**3260 Mass Transit Tax**

|                   |       |       |
|-------------------|-------|-------|
| 8000 General Fund | 1,756 | 1,756 |
|-------------------|-------|-------|

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-200-00-00-00000****Directors Office**

| Description                         | Total Policy Packages | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |  |
|-------------------------------------|-----------------------|--------------------------------------------------|--|--|--|--|
| <b>3270 Flexible Benefits</b>       |                       |                                                  |  |  |  |  |
| 8000 General Fund                   | 30,912                | 30,912                                           |  |  |  |  |
| 6400 Federal Funds Ltd              | (30,912)              | (30,912)                                         |  |  |  |  |
| All Funds                           | -                     | -                                                |  |  |  |  |
| <b>3280 Other OPE</b>               |                       |                                                  |  |  |  |  |
| 6400 Federal Funds Ltd              | 2                     | 2                                                |  |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>       |                       |                                                  |  |  |  |  |
| 8000 General Fund                   | 123,296               | 123,296                                          |  |  |  |  |
| 6400 Federal Funds Ltd              | (121,538)             | (121,538)                                        |  |  |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$1,758</b>        | <b>\$1,758</b>                                   |  |  |  |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                       |                                                  |  |  |  |  |
| <b>3455 Vacancy Savings</b>         |                       |                                                  |  |  |  |  |
| 8000 General Fund                   | (14,635)              | (14,635)                                         |  |  |  |  |
| 6400 Federal Funds Ltd              | 14,635                | 14,635                                           |  |  |  |  |
| All Funds                           | -                     | -                                                |  |  |  |  |
| <b>PERSONAL SERVICES</b>            |                       |                                                  |  |  |  |  |
| 8000 General Fund                   | 401,355               | 401,355                                          |  |  |  |  |
| 6400 Federal Funds Ltd              | (399,597)             | (399,597)                                        |  |  |  |  |
| <b>TOTAL PERSONAL SERVICES</b>      | <b>\$1,758</b>        | <b>\$1,758</b>                                   |  |  |  |  |
| <b>ENDING BALANCE</b>               |                       |                                                  |  |  |  |  |
| 8000 General Fund                   | -                     | -                                                |  |  |  |  |
| 6400 Federal Funds Ltd              | -                     | -                                                |  |  |  |  |

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| Description          | Total Policy Packages | Pkg: 106<br>Indirect Funding |   |  |  |  |
|----------------------|-----------------------|------------------------------|---|--|--|--|
|                      |                       | Priority: 00                 |   |  |  |  |
| TOTAL ENDING BALANCE |                       | -                            | - |  |  |  |



# Higher Education Coordinating Commission

Agency Number 52500

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Cross Reference Number: 52500-201-00-00-00000

Central Operations

| Description | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |
|-------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|
|-------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |           |   |   |           |
|-------------------|-----------|---|---|-----------|
| 8000 General Fund | 1,519,672 | - | - | 1,519,672 |
|-------------------|-----------|---|---|-----------|

### BOND SALES

#### 0555 General Fund Obligation Bonds

|                      |           |           |   |   |
|----------------------|-----------|-----------|---|---|
| 3400 Other Funds Ltd | 7,080,000 | 7,080,000 | - | - |
|----------------------|-----------|-----------|---|---|

### FEDERAL FUNDS REVENUE

#### 0995 Federal Funds

|                        |             |   |           |             |
|------------------------|-------------|---|-----------|-------------|
| 6400 Federal Funds Ltd | (2,270,005) | - | (756,616) | (1,513,389) |
|------------------------|-------------|---|-----------|-------------|

## REVENUE CATEGORIES

|                        |             |           |           |             |
|------------------------|-------------|-----------|-----------|-------------|
| 8000 General Fund      | 1,519,672   | -         | -         | 1,519,672   |
| 3400 Other Funds Ltd   | 7,080,000   | 7,080,000 | -         | -           |
| 6400 Federal Funds Ltd | (2,270,005) | -         | (756,616) | (1,513,389) |

|                                 |                    |                    |                    |                |
|---------------------------------|--------------------|--------------------|--------------------|----------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$6,329,667</b> | <b>\$7,080,000</b> | <b>(\$756,616)</b> | <b>\$6,283</b> |
|---------------------------------|--------------------|--------------------|--------------------|----------------|

## AVAILABLE REVENUES

|                        |             |           |           |             |
|------------------------|-------------|-----------|-----------|-------------|
| 8000 General Fund      | 1,519,672   | -         | -         | 1,519,672   |
| 3400 Other Funds Ltd   | 7,080,000   | 7,080,000 | -         | -           |
| 6400 Federal Funds Ltd | (2,270,005) | -         | (756,616) | (1,513,389) |

|                                 |                    |                    |                    |                |
|---------------------------------|--------------------|--------------------|--------------------|----------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$6,329,667</b> | <b>\$7,080,000</b> | <b>(\$756,616)</b> | <b>\$6,283</b> |
|---------------------------------|--------------------|--------------------|--------------------|----------------|

## EXPENDITURES

### PERSONAL SERVICES

BDV004B

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Cross Reference Number: 52500-201-00-00-00000

Central Operations

| Description                                     | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |
|-------------------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|
| <b>SALARIES &amp; WAGES</b>                     |                       |                                                                          |                                                         |                                                  |  |  |
| <b>3110 Class/Unclass Sal. and Per Diem</b>     |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                               | 1,046,666             | -                                                                        | -                                                       | 1,046,666                                        |  |  |
| 3400 Other Funds Ltd                            | 1,889,898             | 1,889,898                                                                | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                          | (1,569,530)           | -                                                                        | (522,864)                                               | (1,046,666)                                      |  |  |
| All Funds                                       | 1,367,034             | 1,889,898                                                                | (522,864)                                               | -                                                |  |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                       |                                                                          |                                                         |                                                  |  |  |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                               | 317                   | -                                                                        | -                                                       | 317                                              |  |  |
| 3400 Other Funds Ltd                            | 605                   | 605                                                                      | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                          | (475)                 | -                                                                        | (158)                                                   | (317)                                            |  |  |
| All Funds                                       | 447                   | 605                                                                      | (158)                                                   | -                                                |  |  |
| <b>3220 Public Employees Retire Cont</b>        |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                               | 258,738               | -                                                                        | -                                                       | 258,738                                          |  |  |
| 3400 Other Funds Ltd                            | 467,184               | 467,184                                                                  | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                          | (387,990)             | -                                                                        | (129,252)                                               | (258,738)                                        |  |  |
| All Funds                                       | 337,932               | 467,184                                                                  | (129,252)                                               | -                                                |  |  |
| <b>3230 Social Security Taxes</b>               |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                               | 79,637                | -                                                                        | -                                                       | 79,637                                           |  |  |
| 3400 Other Funds Ltd                            | 144,576               | 144,576                                                                  | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                          | (119,636)             | -                                                                        | (39,999)                                                | (79,637)                                         |  |  |
| All Funds                                       | 104,577               | 144,576                                                                  | (39,999)                                                | -                                                |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                       |                                                                          |                                                         |                                                  |  |  |

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Central Operations

| Description                             | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |
|-----------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|
| 8000 General Fund                       | 4,161                 | -                                                                        | -                                                       | 4,161                                            |  |  |
| 3400 Other Funds Ltd                    | 7,561                 | 7,561                                                                    | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                  | (6,252)               | -                                                                        | (2,091)                                                 | (4,161)                                          |  |  |
| All Funds                               | 5,470                 | 7,561                                                                    | (2,091)                                                 | -                                                |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b> |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 156                   | -                                                                        | -                                                       | 156                                              |  |  |
| 3400 Other Funds Ltd                    | 289                   | 289                                                                      | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                  | (232)                 | -                                                                        | (76)                                                    | (156)                                            |  |  |
| All Funds                               | 213                   | 289                                                                      | (76)                                                    | -                                                |  |  |
| <b>3260 Mass Transit Tax</b>            |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 6,281                 | -                                                                        | -                                                       | 6,281                                            |  |  |
| 3400 Other Funds Ltd                    | 11,339                | 11,339                                                                   | -                                                       | -                                                |  |  |
| All Funds                               | 17,620                | 11,339                                                                   | -                                                       | 6,281                                            |  |  |
| <b>3270 Flexible Benefits</b>           |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 176,048               | -                                                                        | -                                                       | 176,048                                          |  |  |
| 3400 Other Funds Ltd                    | 336,720               | 336,720                                                                  | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                  | (264,368)             | -                                                                        | (88,320)                                                | (176,048)                                        |  |  |
| All Funds                               | 248,400               | 336,720                                                                  | (88,320)                                                | -                                                |  |  |
| <b>3280 Other OPE</b>                   |                       |                                                                          |                                                         |                                                  |  |  |
| 6400 Federal Funds Ltd                  | 2                     | -                                                                        | -                                                       | 2                                                |  |  |
| <b>OTHER PAYROLL EXPENSES</b>           |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 525,338               | -                                                                        | -                                                       | 525,338                                          |  |  |
| 3400 Other Funds Ltd                    | 968,274               | 968,274                                                                  | -                                                       | -                                                |  |  |

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Central Operations

| Description                             | Total Policy Packages | Pkg: 101<br>IT Modernization<br>Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |
|-----------------------------------------|-----------------------|--------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|
| 6400 Federal Funds Ltd                  | (778,951)             | -                                                                        | (259,896)                                               | (519,055)                                        |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>     | <b>\$714,661</b>      | <b>\$968,274</b>                                                         | <b>(\$259,896)</b>                                      | <b>\$6,283</b>                                   |  |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>          |                       |                                                                          |                                                         |                                                  |  |  |
| <b>3455 Vacancy Savings</b>             |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | (52,332)              | -                                                                        | -                                                       | (52,332)                                         |  |  |
| 6400 Federal Funds Ltd                  | 78,476                | -                                                                        | 26,144                                                  | 52,332                                           |  |  |
| All Funds                               | 26,144                | -                                                                        | 26,144                                                  | -                                                |  |  |
| <b>PERSONAL SERVICES</b>                |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 1,519,672             | -                                                                        | -                                                       | 1,519,672                                        |  |  |
| 3400 Other Funds Ltd                    | 2,858,172             | 2,858,172                                                                | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                  | (2,270,005)           | -                                                                        | (756,616)                                               | (1,513,389)                                      |  |  |
| <b>TOTAL PERSONAL SERVICES</b>          | <b>\$2,107,839</b>    | <b>\$2,858,172</b>                                                       | <b>(\$756,616)</b>                                      | <b>\$6,283</b>                                   |  |  |
| <b>SERVICES &amp; SUPPLIES</b>          |                       |                                                                          |                                                         |                                                  |  |  |
| <b>4650 Other Services and Supplies</b> |                       |                                                                          |                                                         |                                                  |  |  |
| 3400 Other Funds Ltd                    | 80,000                | 80,000                                                                   | -                                                       | -                                                |  |  |
| <b>CAPITAL OUTLAY</b>                   |                       |                                                                          |                                                         |                                                  |  |  |
| <b>5900 Other Capital Outlay</b>        |                       |                                                                          |                                                         |                                                  |  |  |
| 3400 Other Funds Ltd                    | 4,141,828             | 4,141,828                                                                | -                                                       | -                                                |  |  |
| <b>EXPENDITURES</b>                     |                       |                                                                          |                                                         |                                                  |  |  |
| 8000 General Fund                       | 1,519,672             | -                                                                        | -                                                       | 1,519,672                                        |  |  |
| 3400 Other Funds Ltd                    | 7,080,000             | 7,080,000                                                                | -                                                       | -                                                |  |  |
| 6400 Federal Funds Ltd                  | (2,270,005)           | -                                                                        | (756,616)                                               | (1,513,389)                                      |  |  |

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Central Operations

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| Description                      | Total Policy Packages | Pkg: 101<br>IT Modernization Continuation - FAMIS<br><br>Priority: 00 | Pkg: 103<br>WIOA Transfer to OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |
|----------------------------------|-----------------------|-----------------------------------------------------------------------|------------------------------------------------------|--------------------------------------------------|--|--|
| TOTAL EXPENDITURES               | \$6,329,667           | \$7,080,000                                                           | (\$756,616)                                          | \$6,283                                          |  |  |
| ENDING BALANCE                   |                       |                                                                       |                                                      |                                                  |  |  |
| 8000 General Fund                | -                     | -                                                                     | -                                                    | -                                                |  |  |
| 3400 Other Funds Ltd             | -                     | -                                                                     | -                                                    | -                                                |  |  |
| 6400 Federal Funds Ltd           | -                     | -                                                                     | -                                                    | -                                                |  |  |
| TOTAL ENDING BALANCE             | -                     | -                                                                     | -                                                    | -                                                |  |  |
| AUTHORIZED POSITIONS             |                       |                                                                       |                                                      |                                                  |  |  |
| 8150 Class/Unclass Positions     | 6                     | 8                                                                     | (2)                                                  | -                                                |  |  |
| AUTHORIZED FTE                   |                       |                                                                       |                                                      |                                                  |  |  |
| 8250 Class/Unclass FTE Positions | 5.64                  | 7.64                                                                  | (2.00)                                               | -                                                |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-202-00-00-00000

Research and Data

| Description | Total Policy Packages | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|-------------|-----------------------|----------------------------------------------------------------------------|--------------------------------------------------|--|--|--|
|-------------|-----------------------|----------------------------------------------------------------------------|--------------------------------------------------|--|--|--|

## REVENUE CATEGORIES

### GENERAL FUND APPROPRIATION

#### 0050 General Fund Appropriation

|                   |         |   |         |
|-------------------|---------|---|---------|
| 8000 General Fund | 376,136 | - | 376,136 |
|-------------------|---------|---|---------|

### FEDERAL FUNDS REVENUE

#### 0995 Federal Funds

|                        |           |   |           |
|------------------------|-----------|---|-----------|
| 6400 Federal Funds Ltd | (374,584) | - | (374,584) |
|------------------------|-----------|---|-----------|

## REVENUE CATEGORIES

|                   |         |   |         |
|-------------------|---------|---|---------|
| 8000 General Fund | 376,136 | - | 376,136 |
|-------------------|---------|---|---------|

|                        |           |   |           |
|------------------------|-----------|---|-----------|
| 6400 Federal Funds Ltd | (374,584) | - | (374,584) |
|------------------------|-----------|---|-----------|

|                                 |                |          |                |
|---------------------------------|----------------|----------|----------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>\$1,552</b> | <b>-</b> | <b>\$1,552</b> |
|---------------------------------|----------------|----------|----------------|

## AVAILABLE REVENUES

|                   |         |   |         |
|-------------------|---------|---|---------|
| 8000 General Fund | 376,136 | - | 376,136 |
|-------------------|---------|---|---------|

|                        |           |   |           |
|------------------------|-----------|---|-----------|
| 6400 Federal Funds Ltd | (374,584) | - | (374,584) |
|------------------------|-----------|---|-----------|

|                                 |                |          |                |
|---------------------------------|----------------|----------|----------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>\$1,552</b> | <b>-</b> | <b>\$1,552</b> |
|---------------------------------|----------------|----------|----------------|

## EXPENDITURES

### PERSONAL SERVICES

#### SALARIES & WAGES

#### 3110 Class/Unclass Sal. and Per Diem

|                   |         |   |         |
|-------------------|---------|---|---------|
| 8000 General Fund | 258,516 | - | 258,516 |
|-------------------|---------|---|---------|

|                      |         |         |   |
|----------------------|---------|---------|---|
| 3400 Other Funds Ltd | 338,436 | 338,436 | - |
|----------------------|---------|---------|---|

|                        |           |   |           |
|------------------------|-----------|---|-----------|
| 6400 Federal Funds Ltd | (258,516) | - | (258,516) |
|------------------------|-----------|---|-----------|

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Research and Data

| Description                                     | Total Policy Packages | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|-------------------------------------------------|-----------------------|----------------------------------------------------------------------------|--------------------------------------------------|--|--|--|
| All Funds                                       | 338,436               | 338,436                                                                    | -                                                |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                       |                                                                            |                                                  |  |  |  |
| <b>3210 Empl. Rel. Bd. Assessments</b>          |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                               | 80                    | -                                                                          | 80                                               |  |  |  |
| 3400 Other Funds Ltd                            | 140                   | 140                                                                        | -                                                |  |  |  |
| 6400 Federal Funds Ltd                          | (80)                  | -                                                                          | (80)                                             |  |  |  |
| All Funds                                       | 140                   | 140                                                                        | -                                                |  |  |  |
| <b>3220 Public Employees Retire Cont</b>        |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                               | 63,906                | -                                                                          | 63,906                                           |  |  |  |
| 3400 Other Funds Ltd                            | 83,661                | 83,661                                                                     | -                                                |  |  |  |
| 6400 Federal Funds Ltd                          | (63,906)              | -                                                                          | (63,906)                                         |  |  |  |
| All Funds                                       | 83,661                | 83,661                                                                     | -                                                |  |  |  |
| <b>3230 Social Security Taxes</b>               |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                               | 19,776                | -                                                                          | 19,776                                           |  |  |  |
| 3400 Other Funds Ltd                            | 25,890                | 25,890                                                                     | -                                                |  |  |  |
| 6400 Federal Funds Ltd                          | (19,776)              | -                                                                          | (19,776)                                         |  |  |  |
| All Funds                                       | 25,890                | 25,890                                                                     | -                                                |  |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                               | 1,035                 | -                                                                          | 1,035                                            |  |  |  |
| 3400 Other Funds Ltd                            | 1,354                 | 1,354                                                                      | -                                                |  |  |  |
| 6400 Federal Funds Ltd                          | (1,035)               | -                                                                          | (1,035)                                          |  |  |  |
| All Funds                                       | 1,354                 | 1,354                                                                      | -                                                |  |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                       |                                                                            |                                                  |  |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

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2027-29 Biennium

Cross Reference Number: 52500-202-00-00-00000

Research and Data

| Description                         | Total Policy Packages | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|-------------------------------------|-----------------------|----------------------------------------------------------------------------|--------------------------------------------------|--|--|--|
| 8000 General Fund                   | 38                    | -                                                                          | 38                                               |  |  |  |
| 3400 Other Funds Ltd                | 66                    | 66                                                                         | -                                                |  |  |  |
| 6400 Federal Funds Ltd              | (38)                  | -                                                                          | (38)                                             |  |  |  |
| All Funds                           | 66                    | 66                                                                         | -                                                |  |  |  |
| <b>3260 Mass Transit Tax</b>        |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                   | 1,551                 | -                                                                          | 1,551                                            |  |  |  |
| 3400 Other Funds Ltd                | 2,031                 | 2,031                                                                      | -                                                |  |  |  |
| All Funds                           | 3,582                 | 2,031                                                                      | 1,551                                            |  |  |  |
| <b>3270 Flexible Benefits</b>       |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                   | 44,160                | -                                                                          | 44,160                                           |  |  |  |
| 3400 Other Funds Ltd                | 77,280                | 77,280                                                                     | -                                                |  |  |  |
| 6400 Federal Funds Ltd              | (44,160)              | -                                                                          | (44,160)                                         |  |  |  |
| All Funds                           | 77,280                | 77,280                                                                     | -                                                |  |  |  |
| <b>3280 Other OPE</b>               |                       |                                                                            |                                                  |  |  |  |
| 6400 Federal Funds Ltd              | 1                     | -                                                                          | 1                                                |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>       |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                   | 130,546               | -                                                                          | 130,546                                          |  |  |  |
| 3400 Other Funds Ltd                | 190,422               | 190,422                                                                    | -                                                |  |  |  |
| 6400 Federal Funds Ltd              | (128,994)             | -                                                                          | (128,994)                                        |  |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b> | <b>\$191,974</b>      | <b>\$190,422</b>                                                           | <b>\$1,552</b>                                   |  |  |  |
| <b>P.S. BUDGET ADJUSTMENTS</b>      |                       |                                                                            |                                                  |  |  |  |
| <b>3455 Vacancy Savings</b>         |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund                   | (12,926)              | -                                                                          | (12,926)                                         |  |  |  |



## Higher Education Coordinating Commission

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Cross Reference Number: 52500-202-00-00-00000

Research and Data

| Description                    | Total Policy Packages | Pkg: 104<br>OLDC Senior<br>Research Analyst<br>and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|--------------------------------|-----------------------|----------------------------------------------------------------------------|--------------------------------------------------|--|--|--|
| 6400 Federal Funds Ltd         | 12,926                | -                                                                          | 12,926                                           |  |  |  |
| All Funds                      | -                     | -                                                                          | -                                                |  |  |  |
| <b>PERSONAL SERVICES</b>       |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund              | 376,136               | -                                                                          | 376,136                                          |  |  |  |
| 3400 Other Funds Ltd           | 528,858               | 528,858                                                                    | -                                                |  |  |  |
| 6400 Federal Funds Ltd         | (374,584)             | -                                                                          | (374,584)                                        |  |  |  |
| <b>TOTAL PERSONAL SERVICES</b> | <b>\$530,410</b>      | <b>\$528,858</b>                                                           | <b>\$1,552</b>                                   |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b> |                       |                                                                            |                                                  |  |  |  |
| <b>4250 Data Processing</b>    |                       |                                                                            |                                                  |  |  |  |
| 3400 Other Funds Ltd           | (528,858)             | (528,858)                                                                  | -                                                |  |  |  |
| <b>EXPENDITURES</b>            |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund              | 376,136               | -                                                                          | 376,136                                          |  |  |  |
| 3400 Other Funds Ltd           | -                     | -                                                                          | -                                                |  |  |  |
| 6400 Federal Funds Ltd         | (374,584)             | -                                                                          | (374,584)                                        |  |  |  |
| <b>TOTAL EXPENDITURES</b>      | <b>\$1,552</b>        | <b>-</b>                                                                   | <b>\$1,552</b>                                   |  |  |  |
| <b>ENDING BALANCE</b>          |                       |                                                                            |                                                  |  |  |  |
| 8000 General Fund              | -                     | -                                                                          | -                                                |  |  |  |
| 3400 Other Funds Ltd           | -                     | -                                                                          | -                                                |  |  |  |
| 6400 Federal Funds Ltd         | -                     | -                                                                          | -                                                |  |  |  |
| <b>TOTAL ENDING BALANCE</b>    | <b>-</b>              | <b>-</b>                                                                   | <b>-</b>                                         |  |  |  |
| <b>AUTHORIZED POSITIONS</b>    |                       |                                                                            |                                                  |  |  |  |
| 8150 Class/Unclass Positions   | 2                     | 2                                                                          | -                                                |  |  |  |

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2027-29 Biennium  
Research and Data

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-202-00-00-00000

| Description | Total Policy Packages | Pkg: 104<br>OLDC Senior Research Analyst and OPA<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|-------------|-----------------------|----------------------------------------------------------------------|--------------------------------------------------|--|--|--|
|-------------|-----------------------|----------------------------------------------------------------------|--------------------------------------------------|--|--|--|

AUTHORIZED FTE

|                                  |      |      |   |
|----------------------------------|------|------|---|
| 8250 Class/Unclass FTE Positions | 1.76 | 1.76 | - |
|----------------------------------|------|------|---|

**Higher Education Coordinating Commission****Agency Number 52500****BDV004B****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 52500-206-00-00-00000****Workforce Investments**

| Description | Total Policy Packages | Pkg: 103             | Pkg: 106         |  |  |  |
|-------------|-----------------------|----------------------|------------------|--|--|--|
|             |                       | WIOA Transfer to OED | Indirect Funding |  |  |  |
|             |                       | Priority: 00         | Priority: 00     |  |  |  |

**REVENUE CATEGORIES****GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

|                   |             |             |           |
|-------------------|-------------|-------------|-----------|
| 8000 General Fund | (7,551,879) | (8,572,674) | 1,020,795 |
|-------------------|-------------|-------------|-----------|

**FEDERAL FUNDS REVENUE****0995 Federal Funds**

|                            |               |               |             |
|----------------------------|---------------|---------------|-------------|
| 6200 Federal Funds Non-Ltd | (20,536,302)  | (20,536,302)  | -           |
| 6400 Federal Funds Ltd     | (89,801,190)  | (88,784,451)  | (1,016,739) |
| All Funds                  | (110,337,492) | (109,320,753) | (1,016,739) |

**REVENUE CATEGORIES**

|                            |              |              |             |
|----------------------------|--------------|--------------|-------------|
| 8000 General Fund          | (7,551,879)  | (8,572,674)  | 1,020,795   |
| 6200 Federal Funds Non-Ltd | (20,536,302) | (20,536,302) | -           |
| 6400 Federal Funds Ltd     | (89,801,190) | (88,784,451) | (1,016,739) |

|                                 |                        |                        |                |
|---------------------------------|------------------------|------------------------|----------------|
| <b>TOTAL REVENUE CATEGORIES</b> | <b>(\$117,889,371)</b> | <b>(\$117,893,427)</b> | <b>\$4,056</b> |
|---------------------------------|------------------------|------------------------|----------------|

**AVAILABLE REVENUES**

|                            |              |              |             |
|----------------------------|--------------|--------------|-------------|
| 8000 General Fund          | (7,551,879)  | (8,572,674)  | 1,020,795   |
| 6200 Federal Funds Non-Ltd | (20,536,302) | (20,536,302) | -           |
| 6400 Federal Funds Ltd     | (89,801,190) | (88,784,451) | (1,016,739) |

|                                 |                        |                        |                |
|---------------------------------|------------------------|------------------------|----------------|
| <b>TOTAL AVAILABLE REVENUES</b> | <b>(\$117,889,371)</b> | <b>(\$117,893,427)</b> | <b>\$4,056</b> |
|---------------------------------|------------------------|------------------------|----------------|

**EXPENDITURES****PERSONAL SERVICES****SALARIES & WAGES**

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

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Cross Reference Number: 52500-206-00-00-00000

## Workforce Investments

| Description                                 | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|---------------------------------------------|-----------------------|---------------------------------------------------------|--------------------------------------------------|--|--|--|
| <b>3110 Class/Unclass Sal. and Per Diem</b> |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                           | 550,416               | (125,719)                                               | 676,135                                          |  |  |  |
| 6400 Federal Funds Ltd                      | (3,776,904)           | (3,100,769)                                             | (676,135)                                        |  |  |  |
| All Funds                                   | (3,226,488)           | (3,226,488)                                             | -                                                |  |  |  |
| <b>3160 Temporary Appointments</b>          |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                      | (4,306)               | (4,306)                                                 | -                                                |  |  |  |
| <b>3170 Overtime Payments</b>               |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                      | (691)                 | (691)                                                   | -                                                |  |  |  |
| <b>SALARIES &amp; WAGES</b>                 |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                           | 550,416               | (125,719)                                               | 676,135                                          |  |  |  |
| 6400 Federal Funds Ltd                      | (3,781,901)           | (3,105,766)                                             | (676,135)                                        |  |  |  |
| <b>TOTAL SALARIES &amp; WAGES</b>           | <b>(\$3,231,485)</b>  | <b>(\$3,231,485)</b>                                    | <b>-</b>                                         |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>               |                       |                                                         |                                                  |  |  |  |
| <b>3210 Empl. Rel. Bd. Assessments</b>      |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                           | 238                   | (36)                                                    | 274                                              |  |  |  |
| 6400 Federal Funds Ltd                      | (1,310)               | (1,036)                                                 | (274)                                            |  |  |  |
| All Funds                                   | (1,072)               | (1,072)                                                 | -                                                |  |  |  |
| <b>3220 Public Employees Retire Cont</b>    |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                           | 136,062               | (31,078)                                                | 167,140                                          |  |  |  |
| 6400 Federal Funds Ltd                      | (933,822)             | (766,682)                                               | (167,140)                                        |  |  |  |
| All Funds                                   | (797,760)             | (797,760)                                               | -                                                |  |  |  |
| <b>3230 Social Security Taxes</b>           |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                           | 42,106                | (9,619)                                                 | 51,725                                           |  |  |  |

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

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**Cross Reference Number: 52500-206-00-00-00000**

**Workforce Investments**

| Description                                     | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED | Pkg: 106<br>Indirect Funding |  |  |  |
|-------------------------------------------------|-----------------------|-------------------------------------|------------------------------|--|--|--|
|                                                 |                       | Priority: 00                        | Priority: 00                 |  |  |  |
| 6400 Federal Funds Ltd                          | (289,316)             | (237,591)                           | (51,725)                     |  |  |  |
| All Funds                                       | (247,210)             | (247,210)                           | -                            |  |  |  |
| <b>3241 Paid Family Medical Leave Insurance</b> |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 2,202                 | (502)                               | 2,704                        |  |  |  |
| 6400 Federal Funds Ltd                          | (15,109)              | (12,405)                            | (2,704)                      |  |  |  |
| All Funds                                       | (12,907)              | (12,907)                            | -                            |  |  |  |
| <b>3250 Workers Comp. Assess. (WCD)</b>         |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 114                   | (18)                                | 132                          |  |  |  |
| 6400 Federal Funds Ltd                          | (622)                 | (490)                               | (132)                        |  |  |  |
| All Funds                                       | (508)                 | (508)                               | -                            |  |  |  |
| <b>3260 Mass Transit Tax</b>                    |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 3,302                 | (754)                               | 4,056                        |  |  |  |
| <b>3270 Flexible Benefits</b>                   |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 131,735               | (20,700)                            | 152,435                      |  |  |  |
| 6400 Federal Funds Ltd                          | (726,055)             | (573,620)                           | (152,435)                    |  |  |  |
| All Funds                                       | (594,320)             | (594,320)                           | -                            |  |  |  |
| <b>3280 Other OPE</b>                           |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 5                     | 5                                   | -                            |  |  |  |
| <b>OTHER PAYROLL EXPENSES</b>                   |                       |                                     |                              |  |  |  |
| 8000 General Fund                               | 315,764               | (62,702)                            | 378,466                      |  |  |  |
| 6400 Federal Funds Ltd                          | (1,966,234)           | (1,591,824)                         | (374,410)                    |  |  |  |
| <b>TOTAL OTHER PAYROLL EXPENSES</b>             | <b>(\$1,650,470)</b>  | <b>(\$1,654,526)</b>                | <b>\$4,056</b>               |  |  |  |

**P.S. BUDGET ADJUSTMENTS**

**Higher Education Coordinating Commission**

**Agency Number 52500**

**BDV004B**

**Version: V - 01 - Agency Request Budget**

**2027-29 Biennium**

**Cross Reference Number: 52500-206-00-00-00000**

**Workforce Investments**

| Description                     | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED | Pkg: 106<br>Indirect Funding |  |  |  |
|---------------------------------|-----------------------|-------------------------------------|------------------------------|--|--|--|
|                                 |                       | Priority: 00                        | Priority: 00                 |  |  |  |
| <b>3455 Vacancy Savings</b>     |                       |                                     |                              |  |  |  |
| 8000 General Fund               | (27,519)              | 6,287                               | (33,806)                     |  |  |  |
| 6400 Federal Funds Ltd          | 189,094               | 155,288                             | 33,806                       |  |  |  |
| All Funds                       | 161,575               | 161,575                             | -                            |  |  |  |
| <b>PERSONAL SERVICES</b>        |                       |                                     |                              |  |  |  |
| 8000 General Fund               | 838,661               | (182,134)                           | 1,020,795                    |  |  |  |
| 6400 Federal Funds Ltd          | (5,559,041)           | (4,542,302)                         | (1,016,739)                  |  |  |  |
| <b>TOTAL PERSONAL SERVICES</b>  | <b>(\$4,720,380)</b>  | <b>(\$4,724,436)</b>                | <b>\$4,056</b>               |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b>  |                       |                                     |                              |  |  |  |
| <b>4100 Instate Travel</b>      |                       |                                     |                              |  |  |  |
| 8000 General Fund               | (624)                 | (624)                               | -                            |  |  |  |
| 6400 Federal Funds Ltd          | (27,355)              | (27,355)                            | -                            |  |  |  |
| All Funds                       | (27,979)              | (27,979)                            | -                            |  |  |  |
| <b>4125 Out of State Travel</b> |                       |                                     |                              |  |  |  |
| 8000 General Fund               | (228)                 | (228)                               | -                            |  |  |  |
| 6400 Federal Funds Ltd          | (50,970)              | (50,970)                            | -                            |  |  |  |
| All Funds                       | (51,198)              | (51,198)                            | -                            |  |  |  |
| <b>4150 Employee Training</b>   |                       |                                     |                              |  |  |  |
| 8000 General Fund               | (9,503)               | (9,503)                             | -                            |  |  |  |
| 6400 Federal Funds Ltd          | (12,233)              | (12,233)                            | -                            |  |  |  |
| All Funds                       | (21,736)              | (21,736)                            | -                            |  |  |  |
| <b>4175 Office Expenses</b>     |                       |                                     |                              |  |  |  |
| 8000 General Fund               | (16,355)              | (16,355)                            | -                            |  |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

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Cross Reference Number: 52500-206-00-00-00000

Workforce Investments

| Description                                  | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|----------------------------------------------|-----------------------|---------------------------------------------------------|--------------------------------------------------|--|--|--|
| 6400 Federal Funds Ltd                       | (14,785)              | (14,785)                                                | -                                                |  |  |  |
| All Funds                                    | (31,140)              | (31,140)                                                | -                                                |  |  |  |
| <b>4200 Telecommunications</b>               |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                       | (34,025)              | (34,025)                                                | -                                                |  |  |  |
| <b>4250 Data Processing</b>                  |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                       | (3,110)               | (3,110)                                                 | -                                                |  |  |  |
| <b>4275 Publicity and Publications</b>       |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                            | (76)                  | (76)                                                    | -                                                |  |  |  |
| 6400 Federal Funds Ltd                       | (10,474)              | (10,474)                                                | -                                                |  |  |  |
| All Funds                                    | (10,550)              | (10,550)                                                | -                                                |  |  |  |
| <b>4300 Professional Services</b>            |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                       | (1,666,150)           | (1,666,150)                                             | -                                                |  |  |  |
| <b>4315 IT Professional Services</b>         |                       |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                       | (83,670)              | (83,670)                                                | -                                                |  |  |  |
| <b>4325 Attorney General</b>                 |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                            | (193)                 | (193)                                                   | -                                                |  |  |  |
| 6400 Federal Funds Ltd                       | (16,735)              | (16,735)                                                | -                                                |  |  |  |
| All Funds                                    | (16,928)              | (16,928)                                                | -                                                |  |  |  |
| <b>4375 Employee Recruitment and Develop</b> |                       |                                                         |                                                  |  |  |  |
| 8000 General Fund                            | (34)                  | (34)                                                    | -                                                |  |  |  |
| 6400 Federal Funds Ltd                       | (1,327)               | (1,327)                                                 | -                                                |  |  |  |
| All Funds                                    | (1,361)               | (1,361)                                                 | -                                                |  |  |  |
| <b>4400 Dues and Subscriptions</b>           |                       |                                                         |                                                  |  |  |  |

# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

Workforce Investments

| Description                                | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED | Pkg: 106<br>Indirect Funding |  |  |  |
|--------------------------------------------|-----------------------|-------------------------------------|------------------------------|--|--|--|
|                                            |                       | Priority: 00                        | Priority: 00                 |  |  |  |
| 8000 General Fund                          | (40)                  | (40)                                | -                            |  |  |  |
| 6400 Federal Funds Ltd                     | (3,375)               | (3,375)                             | -                            |  |  |  |
| All Funds                                  | (3,415)               | (3,415)                             | -                            |  |  |  |
| <b>4425 Facilities Rental and Taxes</b>    |                       |                                     |                              |  |  |  |
| 6400 Federal Funds Ltd                     | (86,748)              | (86,748)                            | -                            |  |  |  |
| <b>4575 Agency Program Related S and S</b> |                       |                                     |                              |  |  |  |
| 8000 General Fund                          | (3,029)               | (3,029)                             | -                            |  |  |  |
| <b>4650 Other Services and Supplies</b>    |                       |                                     |                              |  |  |  |
| 8000 General Fund                          | (16,691)              | (16,691)                            | -                            |  |  |  |
| 6400 Federal Funds Ltd                     | (11,098)              | (11,098)                            | -                            |  |  |  |
| All Funds                                  | (27,789)              | (27,789)                            | -                            |  |  |  |
| <b>4700 Expendable Prop 250 - 5000</b>     |                       |                                     |                              |  |  |  |
| 8000 General Fund                          | (15,552)              | (15,552)                            | -                            |  |  |  |
| 6400 Federal Funds Ltd                     | (4,445)               | (4,445)                             | -                            |  |  |  |
| All Funds                                  | (19,997)              | (19,997)                            | -                            |  |  |  |
| <b>4715 IT Expendable Property</b>         |                       |                                     |                              |  |  |  |
| 8000 General Fund                          | (1,073)               | (1,073)                             | -                            |  |  |  |
| 6400 Federal Funds Ltd                     | (7,502)               | (7,502)                             | -                            |  |  |  |
| All Funds                                  | (8,575)               | (8,575)                             | -                            |  |  |  |
| <b>SERVICES &amp; SUPPLIES</b>             |                       |                                     |                              |  |  |  |
| 8000 General Fund                          | (63,398)              | (63,398)                            | -                            |  |  |  |
| 6400 Federal Funds Ltd                     | (2,034,002)           | (2,034,002)                         | -                            |  |  |  |
| <b>TOTAL SERVICES &amp; SUPPLIES</b>       | <b>(\$2,097,400)</b>  | <b>(\$2,097,400)</b>                | -                            |  |  |  |



# Higher Education Coordinating Commission

Agency Number 52500

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 52500-206-00-00-00000

Workforce Investments

| Description                             | Total Policy Packages  | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|-----------------------------------------|------------------------|---------------------------------------------------------|--------------------------------------------------|--|--|--|
| <b>SPECIAL PAYMENTS</b>                 |                        |                                                         |                                                  |  |  |  |
| 6025 Dist to Other Gov Unit             |                        |                                                         |                                                  |  |  |  |
| 6200 Federal Funds Non-Ltd              | (20,536,302)           | (20,536,302)                                            | -                                                |  |  |  |
| 6030 Dist to Non-Gov Units              |                        |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                  | (82,000,000)           | (82,000,000)                                            | -                                                |  |  |  |
| 6085 Other Special Payments             |                        |                                                         |                                                  |  |  |  |
| 8000 General Fund                       | (8,327,142)            | (8,327,142)                                             | -                                                |  |  |  |
| 6121 Spc Pmt to Governor, Office of the |                        |                                                         |                                                  |  |  |  |
| 6400 Federal Funds Ltd                  | (208,147)              | (208,147)                                               | -                                                |  |  |  |
| <b>SPECIAL PAYMENTS</b>                 |                        |                                                         |                                                  |  |  |  |
| 8000 General Fund                       | (8,327,142)            | (8,327,142)                                             | -                                                |  |  |  |
| 6200 Federal Funds Non-Ltd              | (20,536,302)           | (20,536,302)                                            | -                                                |  |  |  |
| 6400 Federal Funds Ltd                  | (82,208,147)           | (82,208,147)                                            | -                                                |  |  |  |
| <b>TOTAL SPECIAL PAYMENTS</b>           | <b>(\$111,071,591)</b> | <b>(\$111,071,591)</b>                                  | <b>-</b>                                         |  |  |  |
| <b>EXPENDITURES</b>                     |                        |                                                         |                                                  |  |  |  |
| 8000 General Fund                       | (7,551,879)            | (8,572,674)                                             | 1,020,795                                        |  |  |  |
| 6200 Federal Funds Non-Ltd              | (20,536,302)           | (20,536,302)                                            | -                                                |  |  |  |
| 6400 Federal Funds Ltd                  | (89,801,190)           | (88,784,451)                                            | (1,016,739)                                      |  |  |  |
| <b>TOTAL EXPENDITURES</b>               | <b>(\$117,889,371)</b> | <b>(\$117,893,427)</b>                                  | <b>\$4,056</b>                                   |  |  |  |
| <b>ENDING BALANCE</b>                   |                        |                                                         |                                                  |  |  |  |
| 8000 General Fund                       | -                      | -                                                       | -                                                |  |  |  |
| 6200 Federal Funds Non-Ltd              | -                      | -                                                       | -                                                |  |  |  |

BDV004B  
2027-29 Biennium  
Workforce Investments

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-206-00-00-00000

| Description                      | Total Policy Packages | Pkg: 103<br>WIOA Transfer to<br>OED<br><br>Priority: 00 | Pkg: 106<br>Indirect Funding<br><br>Priority: 00 |  |  |  |
|----------------------------------|-----------------------|---------------------------------------------------------|--------------------------------------------------|--|--|--|
| 6400 Federal Funds Ltd           | -                     | -                                                       | -                                                |  |  |  |
| TOTAL ENDING BALANCE             | -                     | -                                                       | -                                                |  |  |  |
| AUTHORIZED POSITIONS             |                       |                                                         |                                                  |  |  |  |
| 8150 Class/Unclass Positions     | (13)                  | (13)                                                    | -                                                |  |  |  |
| AUTHORIZED FTE                   |                       |                                                         |                                                  |  |  |  |
| 8250 Class/Unclass FTE Positions | (13.00)               | (13.00)                                                 | -                                                |  |  |  |

BDV004B  
2027-29 Biennium  
Public University Debt Service

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-214-00-00-00000

| Description                      | Total Policy Packages | Pkg: 302<br>PU Institution Capital<br>Projects, XI-F<br><br>Priority: 00 | Pkg: 303<br>PU Institution Capital<br>Improvement &<br>Renewal<br><br>Priority: 00 | Pkg: 304<br>PU Institution Capital<br>Projects, XI-Q & XI-G<br><br>Priority: 00 |  |  |
|----------------------------------|-----------------------|--------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--|--|
| REVENUE CATEGORIES               |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| OTHER                            |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 0975 Other Revenues              |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3400 Other Funds Ltd             | 5,299,194             | 70,000                                                                   | 1,015,000                                                                          | 4,214,194                                                                       |  |  |
| AVAILABLE REVENUES               |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3400 Other Funds Ltd             | 5,299,194             | 70,000                                                                   | 1,015,000                                                                          | 4,214,194                                                                       |  |  |
| TOTAL AVAILABLE REVENUES         | \$5,299,194           | \$70,000                                                                 | \$1,015,000                                                                        | \$4,214,194                                                                     |  |  |
| EXPENDITURES                     |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| SERVICES & SUPPLIES              |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 4650 Other Services and Supplies |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3400 Other Funds Ltd             | 5,299,194             | 70,000                                                                   | 1,015,000                                                                          | 4,214,194                                                                       |  |  |
| ENDING BALANCE                   |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3400 Other Funds Ltd             | -                     | -                                                                        | -                                                                                  | -                                                                               |  |  |
| TOTAL ENDING BALANCE             | -                     | -                                                                        | -                                                                                  | -                                                                               |  |  |

BDV004B  
2027-29 Biennium  
Community College Debt Service

Version: V - 01 - Agency Request Budget  
Cross Reference Number: 52500-215-00-00-00000

| Description | Total Policy Packages | Pkg: 301<br>CC Institution Capital<br>Projects, XI-G<br><br>Priority: 00 |  |  |  |  |
|-------------|-----------------------|--------------------------------------------------------------------------|--|--|--|--|
|-------------|-----------------------|--------------------------------------------------------------------------|--|--|--|--|

REVENUE CATEGORIES

OTHER

0975 Other Revenues

|                      |         |         |
|----------------------|---------|---------|
| 3400 Other Funds Ltd | 959,974 | 959,974 |
|----------------------|---------|---------|

AVAILABLE REVENUES

|                      |         |         |
|----------------------|---------|---------|
| 3400 Other Funds Ltd | 959,974 | 959,974 |
|----------------------|---------|---------|

|                          |           |           |
|--------------------------|-----------|-----------|
| TOTAL AVAILABLE REVENUES | \$959,974 | \$959,974 |
|--------------------------|-----------|-----------|

EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

|                      |         |         |
|----------------------|---------|---------|
| 3400 Other Funds Ltd | 959,974 | 959,974 |
|----------------------|---------|---------|

ENDING BALANCE

|                      |   |   |
|----------------------|---|---|
| 3400 Other Funds Ltd | - | - |
|----------------------|---|---|

|                      |   |   |
|----------------------|---|---|
| TOTAL ENDING BALANCE | - | - |
|----------------------|---|---|

| Description                         | Total Policy Packages | Pkg: 302<br>PU Institution Capital<br>Projects, XI-F<br><br>Priority: 00 | Pkg: 303<br>PU Institution Capital<br>Improvement &<br>Renewal<br><br>Priority: 00 | Pkg: 304<br>PU Institution Capital<br>Projects, XI-Q & XI-G<br><br>Priority: 00 |  |  |
|-------------------------------------|-----------------------|--------------------------------------------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|--|--|
| REVENUE CATEGORIES                  |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| BOND SALES                          |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 0555 General Fund Obligation Bonds  |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3020 Other Funds Cap Construct      | 590,970,806           | 5,000,000                                                                | 135,000,000                                                                        | 450,970,806                                                                     |  |  |
| AVAILABLE REVENUES                  |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3020 Other Funds Cap Construct      | 590,970,806           | 5,000,000                                                                | 135,000,000                                                                        | 450,970,806                                                                     |  |  |
| TOTAL AVAILABLE REVENUES            | \$590,970,806         | \$5,000,000                                                              | \$135,000,000                                                                      | \$450,970,806                                                                   |  |  |
| EXPENDITURES                        |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| SPECIAL PAYMENTS                    |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 6048 Spc Pmt to Public Universities |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3020 Other Funds Cap Construct      | 590,970,806           | 5,000,000                                                                | 135,000,000                                                                        | 450,970,806                                                                     |  |  |
| ENDING BALANCE                      |                       |                                                                          |                                                                                    |                                                                                 |  |  |
| 3020 Other Funds Cap Construct      | -                     | -                                                                        | -                                                                                  | -                                                                               |  |  |
| TOTAL ENDING BALANCE                | -                     | -                                                                        | -                                                                                  | -                                                                               |  |  |

| Description | Total Policy Packages | Pkg: 301<br>CC Institution Capital Projects, XI-G<br><br>Priority: 00 |  |  |  |  |
|-------------|-----------------------|-----------------------------------------------------------------------|--|--|--|--|
|-------------|-----------------------|-----------------------------------------------------------------------|--|--|--|--|

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

|                                |            |            |
|--------------------------------|------------|------------|
| 3020 Other Funds Cap Construct | 87,570,026 | 87,570,026 |
|--------------------------------|------------|------------|

AVAILABLE REVENUES

|                                |            |            |
|--------------------------------|------------|------------|
| 3020 Other Funds Cap Construct | 87,570,026 | 87,570,026 |
|--------------------------------|------------|------------|

|                          |              |              |
|--------------------------|--------------|--------------|
| TOTAL AVAILABLE REVENUES | \$87,570,026 | \$87,570,026 |
|--------------------------|--------------|--------------|

EXPENDITURES

SPECIAL PAYMENTS

6045 Dist to Comm College Districts

|                                |            |            |
|--------------------------------|------------|------------|
| 3020 Other Funds Cap Construct | 87,570,026 | 87,570,026 |
|--------------------------------|------------|------------|

ENDING BALANCE

|                                |   |   |
|--------------------------------|---|---|
| 3020 Other Funds Cap Construct | - | - |
|--------------------------------|---|---|

|                      |   |   |
|----------------------|---|---|
| TOTAL ENDING BALANCE | - | - |
|----------------------|---|---|