

2021-2023 Agency Request Budget

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Certification

CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Higher Education Coordinating Commission	3225 28th Street SE Salem OR 97302
AGENCY NAME	**AGENCY ADDRESS**
[signature]	Chair, Oregon Higher Education Coordinating Commission
SIGNATURE	**TITLE**

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

HB 2020 B BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Power

Joint Committee On Ways and Means

Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	6 - Gomberg, Holvey, McLain, Nosse, Piluso, Rayfield
Nays:	3 - McLane, Smith G, Stark
Senate Vote	
Yeas:	7 - Beyer, Frederick, Manning Jr, President Courtney, Roblan, Steiner Hayward, Wagner
Nays:	5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen
Exc:	1 - Johnson
Prepared By:	Ali Webb, Department of Administrative Services
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Department of Administrative Services 2019-21

Department of Environmental Quality 2019-21

Department of Forestry 2019-21

Oregon Business Development Department 2019-21

Department of Transportation 2019-21

Housing and Community Services Department 2019-21

Public Utility Commission 2019-21

Higher Education Coordinating Commission 2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
Department of Administrative Services					
General Fund	$ -	$ -	$ 15,781,347	$ 15,781,347	100.0%
Total	$ -	$ -	$ 15,781,347	$ 15,781,347	100.0%
Department of Forestry					
General Fund	$ -	$ -	$ 333,310	$ 333,310	100.0%
Total	$ -	$ -	$ 333,310	$ 333,310	100.0%
Housing and Community Services Department					
General Fund	$ -	$ -	$ 568,654	$ 568,654	100.0%
Total	$ -	$ -	$ 568,654	$ 568,654	100.0%
Higher Education Coordinating Commission					
General Fund	$ -	$ -	$ 373,254	$ 373,254	100.0%
Total	$ -	$ -	$ 373,254	$ 373,254	100.0%
Business Development Department					
Lottery Funds	$ -	$ -	$ 250,000	$ 250,000	100.0%
Total	$ -	$ -	$ 250,000	$ 250,000	100.0%
Department of Environmental Quality					
Other Funds Limited	$ -	$ -	$ 1,039,640	$ 1,039,640	100.0%
Total	$ -	$ -	$ 1,039,640	$ 1,039,640	100.0%
Department of Transportation					
Other Funds Limited	$ -	$ -	$ 3,190,971	$ 3,190,971	100.0%
Total	$ -	$ -	$ 3,190,971	$ 3,190,971	100.0%
Public Utility Commission					
Other Funds Limited	$ -	$ -	$ 2,132,573	$ 2,132,573	100.0%
Total	$ -	$ -	$ 2,132,573	$ 2,132,573	100.0%

* Excludes Capital Construction expenditures

Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved Change
Department of Administrative Services				
Authorized Positions	0	0	33	33
Full-time Equivalent (FTE) positions	0.00	0.00	31.08	31.08
Department of Forestry				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	1.00	1.00
Housing and Community Services Department				
Authorized Positions	0	0	4	4
Full-time Equivalent (FTE) positions	0.00	0.00	2.70	2.70
Higher Education Coordinating Commission				
Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	1.50	1.50
Department of Environmental Quality				
Authorized Positions	0	0	4	4
Full-time Equivalent (FTE) positions	0.00	0.00	3.63	3.63
Department of Transportation				
Authorized Positions	0	0	17	17
Full-time Equivalent (FTE) positions	0.00	0.00	8.39	8.39
Public Utility Commission				
Authorized Positions	0	0	6	6
Full-time Equivalent (FTE) positions	0.00	0.00	6.00	6.00

Summary of Revenue Changes

House Bill 2020 provides $23,669,749 total funds to eight agencies for the purpose of implementing a cap and trade program focused on meeting state greenhouse gas emission reduction goals.

House Bill 2020 provides the following funding for the 2019-21 biennium:

- Appropriates $15,781,347 General Fund to the Department of Administrative Services (DAS) for the purpose of establishing the Climate Policy Office (CPO) within DAS to implement the Climate Action Program;
- Appropriates $333,310 General Fund to the Department of Forestry (ODF) for the purpose of developing carbon offset protocols and an associated reporting framework;
- Appropriates $568,654 General Fund to the Housing and Community Services Department (OHCS) for the purpose of providing a biennial statewide energy burden report, to support the Energy Burden and Poverty Working Group, and for the evaluation of an information technology system to implement provisions of the bill;
- Appropriates $373,254 General Fund to the Higher Education Coordinating Commission (HECC) for the purpose of establishing a Just Transition Program to distribute monies to programs providing financial support to workers dislocated or adversely impact by climate change or climate change policies;
- Increases Lottery Funds by $250,000 for the Oregon Business Development Department (OBDD) for the purpose of determining the need for loans or financial assistance to commercial and natural gas users;
- Increases Other Funds expenditure limitation by $1,039,640 for the Department of Environmental Quality (DEQ), funded from current greenhouse gas reporting and landfill permit fees revenues, for the purpose of expanded greenhouse gas reporting requirements, and establishing new standards for monitoring methane emissions from certain landfills;
- Increases Other Funds expenditure limitation by $3,190,971 Other Funds for the Oregon Department of Transportation (ODOT) for the purpose of executing allowance auctions, recommending proposals for issuing credits and refunds, and creating a grant program, and conducting a study to determine the increases in costs to build public transportation infrastructure due to the regulation of motor vehicle fuel producers and importers.
- Increases Other Funds expenditure limitation by $2,132,573 for the Public Utility Commission (PUC) for the purpose of supporting the Oregon Climate Board, developing rules for allocating allowances, oversight and verification of use of auction proceeds, consultation on

the climate action investment plan, preparing allowance reports, establishing cost recovery mechanisms, and adopting certain rate schedules.

House Bill 2020 provides General Fund for the CPO with the expectation the Office will become self-sustaining in the 2021-23 biennium and be funded with Other Funds generated by proceeds from the carbon auction market.

Summary of Natural Resources Subcommittee Action

Department of Administrative Services

The Subcommittee approved an increase of $15,781,347 General Fund in the 2019-21 biennium for the purpose of establishing the Climate Policy Office (CPO) within DAS. The CPO is directed to adopt a Climate Action Program by rule. In addition, the bill creates the Oregon Climate Board, the Joint Committee on Climate Action and the Oregon Climate Action Operating Fund. All monies in the Oregon Climate Action Operating Fund are appropriated to DAS. The Oregon Climate Board will advise the CPO on policy and program matters, rulemaking and the evaluation of the best available scientific data.

The CPO will require staffing for its two programs, the Carbon Markets and Greenhouse Gas Reporting and Compliance programs, as well as administrative support. The Office will require 33 new positions (31.08 FTE) in the 2019-21 biennium and total position costs are projected to be $7,969,984 General Fund. The following permanent positions are required beginning July 1, 2019: two Principal Executive Manager G positions (2.00 FTE), two Principal Executive Manager E positions (2.00 FTE), an Administrative Specialist 2 (1.00 FTE), a Project Manager (1.00 FTE), an Operations and Policy Analyst 4 (1.00 FTE), an Operations and Policy Analyst 3 (1.00 FTE), a Human Resources Consultant 1 (1.00 FTE), a Fiscal Analyst 3 (1.00 FTE), an Information Systems Specialist 6 (1.00 FTE), and two State Procurement Analysts (2.00 FTE). In addition, the following limited duration positions are required beginning July 1, 2019: one Human Resources Consultant (1.00 FTE), one Human Resource Analyst 2 (1.00 FTE), one Executive Support Specialist 2 (1.00 FTE) and one Office Specialist 2 (1.00 FTE). The purpose of these initial positions is to provide support with hiring, rule-making, budget monitoring, and the establishment of the Oregon Climate Board.

In addition to the above positions, the following permanent positions are required beginning October 1, 2019: an Economist 4 (0.88 FTE), an Economist 3 (0.88 FTE), a Research Analyst 4 (0.88 FTE), a Research Analyst 3 (0.88 FTE), two Environmental Engineer 3 positions (1.76 FTE), three Operations and Policy Analyst 4 positions (2.64 FTE), two Operations and Policy Analyst 3 positions (1.76 FTE), a Natural Resource Specialist 4 (0.88 FTE), two Environmental Law Specialists (1.76 FTE), and two Public Affairs Specialist 2 positions (1.76 FTE). The positions will provide further support to implement the Climate Action Program.

In addition to position costs, the following expenditures totaling $7,811,363 General Fund are expected to be incurred in the 2019-21 biennium to carry out the provisions of House Bill 2020:

- Facility rental costs are estimated at $297,792 General Fund;
- Legal costs of $1,730,560 General Fund related to fees paid to the Department of Justice (DOJ) including the cost to defend legal challenges;
- One-time contracting costs of $150,000 General Fund for a leakage risk study;
- One-time contracting costs of $200,000 General Fund to collaborate with other state agencies to develop offset protocols;
- One-time contracting costs of $200,000 General Fund to provide technical assistance to develop the Biennial Climate Action Investments Plan;
- One-time contracting costs of $200,000 General Fund to develop allowances for Energy Intensive Trade Exposed (EITE) entities and establish emissions efficiency benchmarks;
- One-time contracting costs of $100,000 General Fund to develop a forecast and allowance budget;
- Ongoing contracting costs with WCI, Inc. of $1,275,000 General Fund for auction market services;
- One-time contracting costs of $350,000 General Fund due to initial set-up and customization of WCI, Inc. platform;
- One-time informational technology contracting costs estimated at $1,136,156 General Fund for a Project Manager, a Data Analyst, and a Data Architect to scope the business requirements and solutions architecture for required information technology systems;
- Information technology costs of $1,800,000 General Fund to implement information technology systems;
- Ongoing Services and Supplies expenses of $66,855 General Fund for board support supplies, travel and meals; and
- Ongoing costs of $305,000 General Fund to maintain memberships in the United States Climate Alliance, Pacific Coast Collaborative, as well as other regional and national collaborative groups focused on climate change.

The Greenhouse Gas Reporting and Compliance Program will be transferred from DEQ in the 2021-23 biennium. Four positions will be transferred from DEQ to the CPO effective January 1, 2022 and include one Natural Resource Specialist 4 (0.75 FTE), one Natural Resource Specialist 3 (0.75 FTE), one Natural Resource Specialist 2 (0.75 FTE), and one Information Systems Specialist 6 (0.75 FTE).

Some costs described above are one-time costs to implement the Climate Action Program. In the 2021-23 biennium, non-position related ongoing Services and Supplies costs are projected to be $5,207,676 Other Funds and include facility rent of $297,792 Other Funds, legal costs to the DOJ of $1,730,560 Other Funds, WCI, Inc. contracting costs of $1,800,000 Other Funds, information technology costs of $1,000,000 Other Funds, board support costs of $74,324 Other Funds, and membership costs in collaborative groups of $305,000 Other Funds.

Department of Forestry (ODF)
The Subcommittee approved an increase of $333,310 General Fund for the 2019-21 biennium for the purpose of developing forestry carbon offset protocols to allow for the sale, offset, and management of carbon offset credits. To implement the provisions of House Bill 2020, ODF needs an Operations and Policy Analyst 3 (1.00 FTE) to fulfill the duties under provisions of this bill. Position costs in the 2019-21 biennium are projected at $258,310 General Fund. In addition, reporting and studies will be contracted through Oregon State University and are expected to cost $75,000 General Fund each biennium.

For the 2021-23 biennium, ODF anticipates it will require two additional Natural Resource Specialist 4 positions (2.00 FTE) to provide oversight of the offset auction proceeds distributed to the forestry sector and to continue ecosystem carbon work. The projected costs is $516,620 General Fund in the 2021-23 biennium.

Department of Housing and Community Services (OHCS)
House Bill 2020 provides $568,654 General Fund, and four positions (2.70 FTE) to OHCS. The bill requires the OHCS and the Oregon Department of Energy (ODOE) to prepare a biennial report on the statewide energy burden. The biennial report will require the two agencies to develop administrative rules for data gathering, and requires OHCS to convene an Energy Burden and Poverty Working Group, to assist with preparing the report and reviewing progress since the previous reports. OHCS is also required to develop a proposal for assisting households that heat with propane or fuel oil, and presenting the proposal to the Joint Committee on Climate Action by September 15, 2020. As part of the proposal for assisting households, OHCS is responsible for developing and maintaining a single database, accessible to all energy assistance providers, that contains data from both OHCS and ODOE.

OHCS will require three new permanent positions and one limited duration position (2.70 FTE) in the 2019-21 biennium. This includes the following positions: one Operations and Policy Analyst 3 position (0.88 FTE), a half-time Administrative Specialist 2 position (0.44 FTE), a half-time Research Analyst 3 position (0.50 FTE), and one limited duration Information Systems Specialist 7 position (0.88 FTE). The limited duration position may be requested again during the 2021-23 biennium for ongoing support of the new system. The cost of purchasing a new system is not included in this request, but may be requested in the 2021-23 biennium if that option is determined to be the most optimal.

Higher Education Coordinating Commission (HECC)
The Subcommittee approved $373,254 General Fund to establish a Just Transition Program to distribute funds to programs that provide financial support to workers dislocated or adversely affected by climate change or climate change policies. The Just Transition Program will be advised by the Just Transition Advisory Committee. To meet the provisions of the bill, HECC will require the three positions (1.50 FTE). The position costs in the 2019-21 biennium are estimated at $363,254 General Fund and include an Operations and Policy Analyst 4 (0.25 FTE) to develop rules and program policies and fulfill report writing and coordination with the Just Transition Advisory Committee, a Program Analyst 3 (1.00 FTE) to review grant applications and provide contract management services and monitoring, and an Administrative Specialist 2 (0.25 FTE) to support the Just Transition Advisory Committee. In addition to position costs, one-time vendor costs of $10,000 General Fund have been included in the 2019-21 biennium to update the I-Trac system for workforce development boards.

Oregon Business Development Department (OBDD)
The Subcommittee approved $250,000 Lottery Funds for the 2019-21 biennium for the purpose of conducting an analysis to determine if there is a need for loans or financial assistance to commercial and natural gas users. OBDD will contract with a third-party to prepare the analysis and report to the Joint Committee on Climate Action on or before September 15, 2020.

Department of Environmental Quality (DEQ)
The Subcommittee recommended an increase of $1,039,640 Other Funds expenditure limitation and four positions (3.63 FTE). House Bill 2020 expands the scope and regulatory significance of the state's existing Greenhouse Gas Reporting program. The areas of expansion are rulemaking, third party verification, business assistance, internal verification, software development, greenhouse gas inventory, and compliance and enforcement. House Bill 2020 transfers the Greenhouse Gas Reporting program from DEQ to the CPO no later than January 1, 2022. The four positions included here, as well as four other positions (Natural Resource Specialist 4, Natural Resource Specialist 3, Natural Resource Specialist 2, and an Information Systems Specialist 6) will transfer to the CPO along with the program transfer.

As part of House Bill 2020, DEQ is directed to establish new standards for the monitoring, collections, and control of methane emissions from landfills emitting more than 25,000 tons of CO2 annually. This requirement is anticipated to result in the regulation of seven to 10 landfills. For the 2019-21 biennium, DEQ anticipates Title V revenue from current permit fees for landfills is sufficient to cover the new requirements.

Department of Transportation (ODOT)
The Subcommittee approved an increase of $3,190,971 Other Funds expenditure limitation and 17 positions (8.39 FTE) to execute the allowance of auctions and produce a proposal for issuing refunds or credits from the Transportation Decarbonization Investment Account (TDIA). The purpose of the TDIA is to create a grant program which will be funded out of the account. The primary impact to ODOT will be in its Highway Division for both project delivery and maintenance activities. ODOT, jointly with the CPO, must submit a report to the Governor, Joint Committee on Climate Action, and Joint Committee on Transportation by January 1 of each even year, on the entities that received money from TDIA. In addition, ODOT must jointly, with the CPO, select a third-party to audit all projects funded from the Climate Investments Fund administered by DAS, and submit a report to the Governor and the Joint Committee on Climate Action.

Included in the above Other Funds expenditures, there are one-time costs of $130,435 to hire a consultant to provide program oversight and compliance with best practices and $50,000 for a modeling and analysis consultant to measure program goals.

As a recipient of a substantial portion of funding from the cap and trade program created as a result of House Bill 2020, ODOT anticipates a significant number of positions will be required for project delivery. ODOT is only requesting resources for the 2019-21 biennium at this time. ODOT will return to subsequent legislative sessions with additional resource requests.

The Subcommittee approved the following Budget Note:

Budget Note

The Oregon Department of Transportation is directed to conduct a study of increases in costs to build public transportation infrastructure that could arise as a result of regulation of motor vehicle fuel producers and importers under HB 2020. The Department is directed to deliver the report to the Legislature no later than February 1, 2021.

To comply with the above referenced Budget Note, the Subcommittee recommended $1,100,000 Other Funds expenditure limitation to conduct the study.

Public Utility Commission (PUC)

The Subcommittee approved an increase of $2,132,573 Other Funds expenditure limitation in the 2019-21 biennium for the purpose of supporting the Oregon Climate Board, developing rules for allocating allowances, oversight and verification of use of auction proceeds, consultation on the climate action investment plan, preparing allowance reports, establishing cost recovery mechanisms, and adopting certain rate schedules. Four permanent and two limited duration Utility and Energy Analyst 3 positions (6.00 FTE) are required to implement provisions of the bill. In addition to position costs, PUC projects it will require $33,000 Other Funds for Capital Outlay expenditures for cubicle costs and $424,320 Other Funds for legal costs paid to the DOJ. The source of revenue to fund the positions is generated from PUC's assessment on utilities.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services
Ali Webb- 503-378-4588

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE RECOMMENDATION									
Department of Administrative Services									
New SCR - Climate Policy Office									
Personal Services	$ 7,539,612	$ -	$ -	$ -	$ -	$ -	7,539,612	33	31.08
Services and Supplies	$ 8,241,735	$ -	$ -	$ -	$ -	$ -	8,241,735		
Department of Forestry									
SCR 008-00 - Agency Administration									
Personal Services	$ 198,700	$ -	$ -	$ -	$ -	$ -	198,700	1	1.00
Services and Supplies	$ 134,610	$ -	$ -	$ -	$ -	$ -	134,610		
Housing and Community Services Department									
SCR 010-00 - Stabilization Program									
Personal Services	$ 218,511	$ -	$ -	$ -	$ -	$ -	218,511	2	1.32
Services and Supplies	$ 46,871	$ -	$ -	$ -	$ -	$ -	46,871		
SCR 070-00 - Central Services									
Personal Services	$ 262,601	$ -	$ -	$ -	$ -	$ -	262,601	2	1.38
Services and Supplies	$ 40,671	$ -	$ -	$ -	$ -	$ -	40,671		
Higher Education Coordinating Commission									
SCR 101-00 - HECC Operations									
Personal Services	$ 279,426	$ -	$ -	$ -	$ -	$ -	279,426	3	1.50
Services and Supplies	$ 93,828	$ -	$ -	$ -	$ -	$ -	93,828		
Business Development Department									
SCR 210-00 - Business, Innovation, Trade									
Services and Supplies	$ -	$ 250,000	$ -	$ -	$ -	$ -	250,000		
Department of Environmental Quality									
SCR 001-00 - Air Quality									
Personal Services	$ -	$ -	$ 799,723	$ -	$ -	$ -	799,723	4	3.63
Services and Supplies	$ -	$ -	$ 239,917	$ -	$ -	$ -	239,917		
Department of Transportation									
SCR 400-10 - Transportation Program Development									
Personal Services	$ -	$ -	$ 651,020	$ -	$ -	$ -	651,020	5	3.13
Services and Supplies	$ -	$ -	$ 1,332,513	$ -	$ -	$ -	1,332,513		
SCR 700-00 - Central Services									
Personal Services	$ -	$ -	$ 1,118,000	$ -	$ -	$ -	1,118,000	12	5.26
Services and Supplies	$ -	$ -	$ 89,438	$ -	$ -	$ -	89,438		
Public Utility Commission									
SCR 001-00 - Utility Regulation									
Personal Services	$ -	$ -	$ 1,517,672	$ -	$ -	$ -	1,517,672	6	6.00
Services and Supplies	$ -	$ -	$ 581,901	$ -	$ -	$ -	581,901		
Capital Outlay	$ -	$ -	$ 33,000	$ -	$ -	$ -	33,000		
SUBCOMMITTEE RECOMMENDATION	$ 17,056,565	$ 250,000	$ 6,363,184	$ -	$ -	$ -	23,669,749	68	54.30

HB 2437 B BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Smith DB

Joint Committee On Ways and Means

Action Date:	06/07/19
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	8 - Gomberg, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Nays:	1 - Holvey
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner
Exc:	1 - Hansell
Prepared By:	Tamara Brickman and Ali Webb, Department of Administrative Services
Reviewed By:	Amanda Beitel and Krista Dauenhauer, Legislative Fiscal Office

Department of Agriculture
2019-21

Department of Fish and Wildlife
2019-21

Higher Education Coordinating Commission
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
Oregon Department of Agriculture					
General Fund	$ -	$ -	$ 251,043	$ 251,043	100.0%
Total	$ -	$ -	$ 251,043	$ 251,043	100.0%
Position Summary					
Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88	
Oregon Department of Fish and Wildlife					
General Fund	$ -	$ -	$ 202,433	$ 202,433	100.0%
Total	$ -	$ -	$ 202,433	$ 202,433	100.0%
Position Summary					
Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88	
Higher Education Coordinating Commission					
General Fund	$ -	$ -	$ 239,583	$ 239,583	100.0%
Total	$ -	$ -	$ 239,583	$ 239,583	100.0%

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2437 increases the 2019-21 biennium General Fund appropriations for the Oregon Department of Agriculture (ODA), the Oregon Department of Fish and Wildlife (ODFW), and the Higher Education Coordinating Commission (HECC). The increases are for the purpose of overseeing and studying removal or fill activities related to the maintenance of traditionally maintained channels. ODA's General Fund appropriation is increased by $251,043 for expenditures related to overseeing the notification and site visit process. ODFW's General Fund appropriation is increased by $202,433 for its role in the notification and site visit process. HECC's General Fund appropriation is increased by $239,583 for distribution to Oregon State University's College of Agricultural Sciences for the purpose of conducting a study of the impacts of maintenance activities in traditionally maintained channels.

Summary of Natural Resources Subcommittee Action

House Bill 2437 authorizes maintenance activities in dry channels to be conducted without a removal or fill permit from the Department of State Lands; if a notice is filed with the Department of Agriculture (ODA) prior to initiating maintenance activities. The bill requires the Department of Fish and Wildlife (ODFW) to provide input on the notices. Additionally, the college of Agricultural Sciences of Oregon State University shall conduct a study on the impact of maintenance activities in traditionally maintained channels. The Subcommittee recommended $693,059 General Fund be appropriated as follows:

Oregon Department of Agriculture

The Subcommittee approved an increase of $191,043 General Fund in the 2019-21 biennium for one permanent Natural Resource Specialist 3 position (0.88 FTE) to oversee the notification review process and conduct site visits. When a landowner plans to conduct maintenance activities in traditionally maintained channels, a notice must be filed with ODA. ODA will coordinate with ODFW to review the planned activities to determine if the work may proceed or if additional actions must be taken.

In addition to ongoing funding for a position, the Subcommittee approved a one-time increase of $60,000 General Fund for the development of a memorandum of understanding by the Department of Justice, development of a database for tracking records, and the creation of outreach materials.

Oregon Department of Fish and Wildlife

The Subcommittee approved an increase of $202,433 General Fund in the 2019-21 biennium for one permanent Natural Resource Specialist 3 position (0.88 FTE) for ODFW's role in the notification review and site visit process. Upon receiving a notice from ODA on planned maintenance activities, ODFW will perform a review and provide a response to ODA stating that a review was conducted and that proposed maintenance activities comply with provisions of the bill and can move forward. ODFW can also make recommendations on additional actions required to comply with the requirements of the bill.

Higher Education Coordinating Commission

House Bill 2437 requires the College of Agricultural Sciences of Oregon State University (OSU) to perform a study of the benefits and impacts of maintenance activities on habitat complexity and other biological parameters in traditionally maintained channels. OSU is required to submit the report to interim committees of the Legislative Assembly related to agriculture no later than January 1, 2025. The report must also be submitted to the Department of State Lands, the Department of Agriculture, and the Department of Fish and Wildlife. The Subcommittee appropriated $239,583 General Fund in the 2019-21 biennium to the Higher Education Coordinating Commission for distribution to OSU to conduct the study. Costs include salary and other payroll expenses for an investigator, field research assistant, and a research technician, as well as travel to test sites and various supplies related to sampling and samples processing and are anticipated to continue through the 2023-25 biennium.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Agriculture, Oregon Department of Fish and Wildlife, Higher Education Coordinating Commission
Ali Webb 503-378-4588, Tamara Brickman 503-378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS									
Oregon Department of Agriculture									
SCR 040-00 - Natural Resources Policy Area									
Personal Services	$ 155,193	$ -	$ -	$ -	$ -	$ -	$ 155,193	1	0.88
Services and Supplies	$ 95,850	$ -	$ -	$ -	$ -	$ -	$ 95,850		
Oregon Department of Fish and Wildlife									
SCR 020-02 - Habitat Resources									
Personal Services	$ 155,718	$ -	$ -	$ -	$ -	$ -	$ 155,718	1	0.88
Services and Supplies	$ 46,715	$ -	$ -	$ -	$ -	$ -	$ 46,715		
Higher Education Coordinating Commission									
SCR 104-00 - Public University State Programs									
Special Payments	$ 239,583	$ -	$ -	$ -	$ -	$ -	$ 239,583		
TOTAL ADJUSTMENTS	$ 693,059	$ -	$ -	$ -	$ -	$ -	$ 693,059	2	1.76
SUBCOMMITTEE RECOMMENDATION *	$ 693,059	$ -	$ -	$ -	$ -	$ -	$ 693,059	2	1.76

HB 2910 B BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Meek

Joint Committee On Ways and Means

Action Date:	06/14/19
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	7 - Holvey, McLain, Nosse, Piluso, Rayfield, Smith G, Stark
Exc:	2 - Gomberg, McLane
Senate Vote	
Yeas:	11 - Beyer, Frederick, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner
Exc:	1 - Baertschiger Jr
Prepared By:	Tamara Brickman, Department of Administrative Services
Reviewed By:	Tim Walker, Legislative Fiscal Office

Higher Education Coordinating Commission
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 200,000	$ 200,000	100.0%
Total	$ -	$ -	$ 200,000	$ 200,000	100.0%

Position Summary

Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2910 appropriates $200,000 General Fund to the Higher Education Coordinating Commission for the Oregon Promise program for individuals who become eligible for grants under the bill.

Summary of Education Subcommittee Action

House Bill 2910 allows an individual to qualify for an Oregon Promise grant award who has completed certain educational requirements while serving in a correctional facility, if the individual enrolls in courses available for the award within six months after the period of incarceration or detention has ended.

The measure appropriates $200,000 to the Higher Education Coordinating Commission for making the Oregon Promise grants specific to individuals who become eligible through this bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Higher Education Coordinating Commission
Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 52500-109 - Student Assistance									
Special Payments	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000		
TOTAL ADJUSTMENTS	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000	0	0.00

HB 5005 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Holvey

Joint Committee On Ways and Means

Action Date:	06/25/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Abs:	5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Various
2019-21

Budget Summary

None.

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

General Fund Obligations

1. The Subcommittee approved Article XI-G general obligation bond authority of $75,265,000 to fund grants to Community Colleges to finance three new capital projects and eight reauthorized capital projects approved in the previous legislative session. The proceeds of the bonds will be used to provide grants through a grant program administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.

2. The Subcommittee approved Article XI-M general obligation bond authority of $101,240,000, which includes net proceeds of $100,000,000 and $1,240,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of $20,270,000, which includes net proceeds of $20,000,000 and $270,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.

3. The Subcommittee approved Article XI-P general obligation bond authority of $126,090,000, which includes $125,000,000 in net proceeds and $1,090,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through a grant program administered by the Oregon Department of Education.

4. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of $623,149,223 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.

    - Department of Administrative Services, State Fair Horse Barn: approved $3,050,000 Article XI-Q bonds to finance $3,000,000 of project costs and $50,000 for costs of issuing the bonds. The project is to make capital improvements and renovate the Horse Barn at the Oregon State Fairgrounds.

    - Department of Administrative Services, State Fair Poultry Barn: approved $2,045,000 Article XI-Q bonds to finance $2,000,000 of project costs and $45,000 for costs of issuing the bonds. The project is to make capital improvements and renovate the Poultry Barn at the Oregon State Fairgrounds.

    - Department of Administrative Services, State Fair Facilities Capital Improvements: approved $5,430,000 Article XI-Q bonds to finance $5,325,925 of project costs and $104,075 for costs of issuing the bonds. The project is to make capital improvements on multiple facilities at the Oregon State Fairgrounds. The project includes roof replacements on Cascade Hall and Columbia Hall and soffit replacement on the Jackman Long Building; HVAC replacements for Cascade Hall, Columbia Hall, Floral Building, and Jackman Long Building; interior ceiling improvements in Cascade Hall; exterior wall restoration on Columbia Hall and Jackman Long Building; concrete floor and interior wall improvements for Columbia Hall and interior wall improvements in Jackman Long Building; audiovisual and technology improvements for Cascade Hall; restroom upgrades in Columbia Hall and Jackman Long Building; mezzanine upgrades for Jackman Long Building; exterior doors and frames replacement at Jackman Long Building; interior wall surface upgrades in Cascade Hall and Amphitheater; concrete floor and walkway improvements at Cascade Hall; exterior glu-lam beams replacement for Cascade Hall; and improvements to various parking lots and asphalt areas.

    - Department of Corrections, Capital Improvement and Renewal: approved $24,810,000 Article XI-Q bonds to finance $24,478,039 of project costs and $331,961 for costs of issuing the bonds. The project involves facility improvements in several facilities including building envelope, electrical systems, water systems, roofs, HVAC, fire systems and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

    - Department of Corrections, Radio System: approved $14,235,000 Article XI-Q bonds to finance $13,998,225 of project costs and $236,775 for costs of issuing the bonds. The project is to acquire and install wireless communications systems at 10 correctional facilities for mobile radio communications.

    - Department of Corrections, Camera System: approved $8,790,000 Article XI-Q bonds to finance $8,633,804 of project costs and $156,196 for costs of issuing the bonds. The project is to acquire and install upgraded camera systems at 10 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity.

- Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System: approved $38,165,000 Article XI-Q bonds to finance $37,500,000 of project costs and $665,000 for costs of issuing the bonds. The project will complete the implementation of an IT system to integrate the determination of client eligibility for multiple programs into one system, including eligibility for TANF, ERDC, SNAP, and to expand Medicaid eligibility to include non-MAGI Medicaid populations.

- Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing Program: approved $151,550,000 Article XI-Q bonds to finance $150,000,000 of project costs and $1,550,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for low income Oregonians, as well citizens in historically underserved communities and communities of color.

- Oregon Housing and Community Services, Permanent Supportive Housing: approved $50,730,000 Article XI-Q bonds to finance $50,000,000 of project costs and $730,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

- Oregon Military Department, Salem and Pendleton Aviation Facility Emergency Enhancement: approved $9,985,000 Article XI-Q bonds to finance $9,852,000 of project costs and $133,000 for costs of issuing the bonds. The project is to make seismic improvements to the building structures at the Army Aviation Support Facilities in Salem and Pendleton and acquire generators for backup power, wells, pumps, and storage tanks for potable water, storage systems for emergency supplies, and seismically stable fuel storage for use in the event of an emergency.

- Oregon Military Department, Portland Jackson Armory Service Life Extension: approved $4,335,000 Article XI-Q bonds to finance $4,275,000 of project costs and $60,000 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Portland Jackson Armory to bring the building into conformance with current building code. This will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

- Oregon Military Department, Salem Owen Summers and Anderson Readiness Center Armory Service Life Extension: approved $5,910,000 Article XI-Q bonds to finance $5,800,000 of project costs and $110,000 for costs of issuing the bonds. The project is for design and construction of additions and alterations to two facilities located in Salem, the Owen Summers Building and the Anderson Readiness Center. The improvements will bring the facilities into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space,

latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

- Oregon Military Department, Oregon Military Museum: approved $2,045,000 Article XI-Q bonds to finance $2,000,000 of project costs and $45,000 for costs of issuing the bonds. The project is for construction and installation of exhibit galleries within the 9,000 sq. ft. former drill floor of the Clackamas Armory at Camp Withycombe that includes casework, graphics, lighting, interpretive panels with inset cases, and dioramas.

- Oregon Youth Authority, Oak Creek Medical and Dental Renovations: approved $1,345,000 Article XI-Q bonds to finance $1,271,202 of project costs and $73,798 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Oak Creek Youth Correctional Facility, including addressing needs identified by the Facility Condition Assessment completed on OYA facilities.

- Oregon Youth Authority, Tillamook Medical and Dental Renovations: approved $1,595,000 Article XI-Q bonds to finance $1,521,875 of project costs and $73,125 for costs of issuing the bonds. The project involves capital improvements to remodel and expand the medical and dental clinic at the Tillamook Youth Correctional Facility to meet operational needs.

- Oregon Youth Authority, MacLaren Infirmary and Pharmacy Renovation and Expansion: approved $1,875,000 Article XI-Q bonds to finance $1,804,000 of project costs and $71,000 for costs of issuing the bonds. The project involves capital improvements to renovate and expand the infirmary, clinic and pharmacy at the MacLaren Youth Correctional Facility to meet operational needs.

- Oregon Youth Authority, MacLaren West Cottages Renovation: approved $14,325,000 Article XI-Q bonds to finance $14,100,000 of project costs and $225,000 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel the seven living units on the west side of the campus at MacLaren Youth Correctional Facility.

- Oregon Youth Authority, Rogue Valley Facility Improvements: approved $8,135,000 Article XI-Q bonds to finance $7,978,465 of project costs and $156,535 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel the four living units at the Rogue Valley Youth Correctional Facility.

- Oregon Youth Authority, Control Room Renovations: approved $1,850,000 Article XI-Q bonds to finance $1,772,500 of project costs and $77,500 for costs of issuing the bonds. The project involves capital improvements to renovate the control rooms at the Rogue Valley, Eastern Oregon and Oak Creek Youth Correctional Facilities.

- Oregon Youth Authority, Capital Improvements: approved $5,305,000 Article XI-Q bonds to finance $5,207,249 of project costs and $97,751 for costs of issuing the bonds. The project involves capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.

- Oregon Department of Forestry, Toledo Facility Replacement: approved $1,249,223 Article XI-Q bonds to finance $1,227,446 of project costs and $21,777 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation.

- Department of Environmental Quality, Environmental Data Management System (EDMS): approved $5,065,000 Article XI-Q bonds to finance $5,000,000 of project costs and $65,000 for costs of issuing the bonds. The project is to develop and implement a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems. The EDMS project will modernize and improve business processes by providing a common platform to receive and share environmental information and supporting e-commerce and web-based interactions.

- Legislative Administration Committee, Document Publishing and Management System (DPMS): approved $9,280,000 Article XI-Q bonds to finance $9,127,000 of project costs and $153,000 for costs of issuing the bonds. The project is to develop and implement a document publishing and management software system.

- Oregon Judicial Department, Clackamas County Courthouse: approved $31,935,000 Article XI-Q bonds to finance $31,500,000 of project costs and $435,000 for costs of issuing the bonds. The project is to begin construction of a new facility to replace the Clackamas County Courthouse.

- Oregon Judicial Department, Lane County Courthouse: approved $88,455,000 Article XI-Q bonds to finance $87,600,000 of project costs and $855,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Lane County Courthouse.

- Oregon Judicial Department, Linn County Courthouse: approved $16,180,000 Article XI-Q bonds to finance $15,900,000 of project costs and $280,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Linn County Courthouse.

- Oregon Judicial Department, Multnomah County Courthouse: approved $8,625,000 Article XI-Q bonds to finance $8,500,000 of project costs and $125,000 for costs of issuing the bonds. The project is to purchase state-owned furniture, fixtures and equipment for the new Multnomah County Courthouse.

- Oregon Judicial Department, Oregon Supreme Court Building Renovation: approved $28,230,000 Article XI-Q bonds to finance $27,820,000 of project costs and $410,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.

Dedicated Fund Obligations

5. The Subcommittee approved a $180,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.

6. The Subcommittee approved a $10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds provide match for federal Clean Water State Revolving Fund (CWSRF) capitalization grants.

7. The Subcommittee approved a $50,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I(2) general obligation bonds to provide financing for multi-family housing for the elderly and for disabled persons.

8. The Subcommittee approved Article XI-Q general obligation bond authority of $50,135,777 to finance a portion of the following projects:

   - Department of Administrative Services, Revenue Building Electrical System Upgrades: approved $10,240,000 Article XI-Q bonds to finance $10,000,000 of project costs and $240,000 for costs of issuing the bonds. The project is to upgrade the electrical and HVAC systems in the Revenue Building. Debt service on the bonds will be paid using agency resources (Other Funds).

   - Department of Administrative Services, Justice Building Exterior Renovations: approved $5,105,000 Article XI-Q bonds to finance $5,000,000 of project costs and $105,000 for costs of issuing the bonds. The project is to renovate the building exterior, including replacement of wood window casements, and to install ten additional secondary distribution panels and feed power panels and circuit breakers. Debt service on the bonds will be paid using agency resources (Other Funds).

   - Department of Administrative Services, Portland State Office Building Improvements: approved $8,725,000 Article XI-Q bonds to finance $8,600,000 of project costs and $125,000 for costs of issuing the bonds. The project is to replace the exterior windows; replace the roof; and upgrade security, electrical and HVAC systems. Debt service on the bonds will be paid using agency resources (Other Funds).

   - Department of Administrative Services, Wilsonville Building Purchase: approved $24,330,000 Article XI-Q bonds to finance $24,000,000 of project costs and $330,000 for costs of issuing the bonds. The project is to acquire a 175,000 sq. ft. facility in Wilsonville that offers warehouse, lab and office space as well as high-bay doors. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Department of Forestry, Toledo Facility Replacement: approved $1,735,777 Article XI-Q bonds to finance $1,705,519 of project costs and $30,258 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation. Debt service on the bonds will be paid using agency resources (Other Funds).

9. The Subcommittee approved Other Financing Agreements authority of $80,000,000 for other financing agreements, including capital leases, leases that operate as a vehicle to borrow money, and real estate lease-purchase or similar agreements for the purchase, construction, or improvement of real property, for the Department of Administrative Services. Capital and other lease payments will be paid using agency resources (Other Funds).

Revenue Bonds

10. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of $500,000,000 and pass-through revenue bond authority of $600,000,000.

11. The Subcommittee approved the Department of Transportation direct revenue bond authority of $485,000,000 for the issuance of Highway User Tax revenue bonds.

12. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of $100,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of $600,000,000 for Industrial Development bonds and $5,000,000 for the Beginning and Expanding Farmer Loan Program was also approved.

13. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of $302,505,000. This amount provides funding for 37 projects authorized in House Bill 5030. A complete list of Lottery Revenue Bond projects can be found in HB 5030.

14. The Subcommittee approved pass-through revenue bond authority of $1,000,000,000 for the Oregon Facilities Authority.

Other Legislative Changes

The Subcommittee also approved a project scope change for the Higher Education Coordinating Commission, Linn-Benton Community College, Student Advising and Campus Safety Center, originally approved in SB 5505 (2017), to allow renovation of career technical education, student advising, and campus safety spaces. The original project was approved for creation of a new Student Advising Center, expansion of public safety spaces, and career technical center renovations. The updated project will focus on renovation of career technical education facilities that house

welding, mechatronics, and machine tool programs. Renovations to student advising center and public safety spaces are also included in the project.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

Higher Education Coordinating Commission

HECC - Public Universities

The Subcommittee approved two new capital projects for public universities to finance total project costs of $77,700,000. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-Q general obligation bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. The approved projects are listed below.

All Public Universities

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved $65,715,000 Article XI-Q bonds to finance $65,000,000 of project costs and $715,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

Oregon Institute of Technology

- OMIC R&D Rapid Toolmaking Center, Rapid Prototyping Education Lab, and Sinter HIP Equipment: approved $12,905,000 Article XI-Q general obligation bonds to finance $12,700,000 of project costs and $205,000 for costs of issuing the bonds. The project is to construct a 35,000 sq. ft. steel frame structure to house the Rapid Toolmaking Center of Excellence, which is expected to be built on the existing Oregon Manufacturing Innovation Center (OMIC) R&D 10-acre site in Scappoose. The project also includes acquisition of research equipment for operating the rapid tooling and gear making centers of excellence including equipment for build space, laboratory area, post process and quality assurance area; developing an education laboratory at the Oregon Institute of Technology Klamath Falls campus for students to learn skills in design, prototyping, manufacture and inspection using additive manufacturing technologies; and acquisition of a sinter hot isostatic press (HIP) system at the OMIC R&D campus for research in the development of new alternative alloys for cutting tools and products reliant on carbide.

HECC - Community Colleges

The Subcommittee approved three new capital projects and reauthorized eight capital projects approved in prior biennia for community colleges to finance total project costs of $74,106,991. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The approved projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: reauthorized $5,115,000 Article XI-G bonds and approved an additional $1,500,000 Article XI-G bonds for a total of $6,615,000 to finance $6,500,000 of project costs and $115,000 for costs of issuing the bonds. The project is to design and construct a new facility to support animal science programs, including veterinary assistant/technician, equine and the livestock judging and rodeo teams. The constitutionally required match for the Article XI-G bonds is expected to be provided from Lottery Revenue Bond proceeds authorized for the project in HB 5030 (2019).

- Central Oregon Community College – Classroom Building Redmond Campus: approved $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft. classroom building on the Redmond campus. The facility will include science and computer laboratories, classrooms, student study areas, and support spaces. In addition, the project will include instructional technology and technology infrastructure. The community college will provide the constitutionally required match for the Article XI-G bonds through various sources, which may include a local bond levy, capital campaign donations and/or grant proceeds.

- Clatsop Community College - Maritime Science Building: reauthorized $8,120,000 in Article XI-G bonds to finance $7,996,994 of project costs and $123,006 for costs of issuing the bonds. SB 5542 (2019) modified the scope of the Marine Science Center Renovation and Expansion project authorized in SB 5505 (2017) to allow construction of a new Maritime Science Building. The project authorized in SB 5505 (2017) was to renovate and expand the Marine Science Center building on the Marine and Environmental Research Training Station (MERTS) campus. The project has been expanded to include the purchase of currently leased MERTS campus land, renovation of the existing science building, and construction of a new Maritime Science Building on the MERTS campus, which will include classrooms, labs, and expanded faculty and support space. The community college will provide the constitutionally required match for the Article XI-G bonds through various funding options, including bonds and a capital campaign.

- Klamath Community College – Apprenticeship and Industrial Trades Center: approved $3,965,000 Article XI-G bonds to finance $3,910,000 of project costs and $55,000 for costs of issuing the bonds. The project is to construct a new 19,050 sq. ft. Apprenticeship and Industrial Trades Center that will consolidate trade-related programs in a centralized location. The project will include shop space for apprenticeship programs such as electrical, plumbing and industrial occupations along with CTE programming space for fire sciences and emergency medical operations. In addition, the facility will include inside and outside storage areas as well as paved and gravel space for truck driving and fire

engine practice areas. The community college will provide the constitutionally required match for the Article XI-G bonds through grants and/or donations.

- Lane Community College – Health Care Village Facility: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new facility on the main campus for the dental clinic, dental lab, medical office assistant, faculty offices, and support spaces. This facility is expected to provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs. The community college will provide the constitutionally required match for the Article XI-G bonds through a local bond levy and/or private fundraising.

- Mt. Hood Community College – Maywood Park Center: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new 60,000 sq. ft. building, the Maywood Park Center, to replace the current Maywood Park building. The new facility will provide space for classrooms, student services, workforce support, administration, community meetings, and building support space. The building will house the college's western district workforce training, certificate and degree programs. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenue sources which may include grants, donations, partnership contributions, a local bond levy, or some combination of sources.

- Oregon Coast Community College – Workforce Education and Resiliency Center: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft., two-story building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through various revenues, including a local bond levy and a capital construction campaign.

- Portland Community College – Health Technology Building Renovation: reauthorized $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. The renovation project is to demolish the 55,800 sq. ft. interior space, reconstruct instructional spaces, replace restroom fixtures and locker rooms, incorporate seismic standards, and replace non code compliant mechanical, electrical and plumbing systems. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a bond levy.

- Southwestern Oregon Community College – Sumner and Coaledo Halls Remodel: reauthorized $2,800,000 Article XI-G bonds to finance $2,749,997 of project costs and $50,003 for costs of issuing the bonds. The Subcommittee also approved changing the project from Dellwood Hall Remodel and Expansion, originally approved in SB 5505 (2017), to the Sumner and Coaledo Halls Remodel that will expand and modernize career and technical education programs and create space for future instructional needs. The remodel of Sumner Hall will create flexible space to accommodate new allied health industry-requested programs. The remodel of Coaledo Hall will create space for technology-capable, collaborative student areas and classrooms. The community college will provide the constitutionally required match for the Article XI-G bonds with donations, grants, or possibly a bond levy.

- Treasure Valley Community College – Nursing-Allied Health Professions Center: approved $5,015,000 Article XI-G bonds to finance $4,950,000 of project costs and $65,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft. building to serve as a Nursing-Allied Health Professions Center that will provide classrooms and lab spaces for students, as well as an office suite for nursing instructor and instructional support spaces. The new facility is expected to be built on land owned by the community college. The college will provide the constitutionally required match for the Article XI-G bonds through fundraising.

- Umpqua Community College – Industrial Technology Building: reauthorized $8,125,000 in Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015) and again in SB 5505 (2017). The project is to construct a new two-story, 68,000 sq. ft. building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. The project includes a 20-bay automotive service shop, tools room, auto classroom, lab, small lobby, and four faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds with a bond levy and/or fundraising.

House Bill 5005, SECTIONS 1 - 3.

Program Designation	2017-19 Legislatively Approved	2019-21 Governor's Budget	2019-21 Committee Recommendations	Changes from Governor's Budget
GENERAL OBLIGATION BONDS				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	$ 125,845,000	$ -	$ -	$ -
Higher Education Coordinating Comm. - CC (Art. XI-G)	$ 103,185,000	$ 60,615,000	$ 75,265,000	$ 14,650,000
Dept of Environmental Quality (Art. XI-H)	$ 10,300,000	$ -	$ -	$ -
Oregon Business Development Dept. (Art. XI-M)	$ 101,180,000	$ 100,935,000	$ 101,240,000	$ 305,000
Oregon Business Development Dept. (Art. XI-N)	$ 20,430,000	$ 20,305,000	$ 20,270,000	$ (35,000)
Oregon Department of Education (Art. XI-P)	$ 100,985,000	$ 100,935,000	$ 126,090,000	$ 25,155,000
Department of Administrative Services (Art. XI-Q)	$ 613,689,225	$ 432,487,220	$ 623,149,223	$ 190,662,003
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	$ 120,000,000	$ 180,000,000	$ 180,000,000	$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	$ 90,520,000	$ 94,345,000	$ -	$ (94,345,000)
Dept of Environmental Quality (Art. XI-H)	$ 10,000,000	$ 10,000,000	$ 10,000,000	$ -
Housing and Community Services Dept (Art. XI-I(2))	$ 25,000,000	$ 50,000,000	$ 50,000,000	$ -
Department of Administrative Services (Art. XI-Q)	$ 14,435,775	$ 25,302,780	$ 50,135,777	$ 24,832,997
Total General Obligation Bonds	**$ 1,335,570,000**	**$ 1,074,925,000**	**$ 1,236,150,000**	**$ 161,225,000**
REVENUE BONDS				
Direct Revenue Bonds				
Housing and Community Services Department	$ 400,000,000	$ 500,000,000	$ 500,000,000	$ -
Department of Transportation				
Highway User Tax	$ -	$ 485,000,000	$ 485,000,000	$ -
Oregon Business Development Department	$ 30,000,000	$ 30,000,000	$ 100,000,000	$ 70,000,000
Department of Administrative Services				
Lottery Revenue Bonds	$ 217,670,000	$ 301,320,000	$ 302,505,000	$ 1,185,000
Total Direct Revenue Bonds	**$ 647,670,000**	**$ 1,316,320,000**	**$ 1,387,505,000**	**$ 71,185,000**

Pass Through Revenue Bonds				
Oregon Business Development Department				
Industrial Development Bonds	$ 400,000,000	$ 600,000,000	$ 600,000,000	$ -
Beginning and Expanding Farmer Loan Program	$ 10,000,000	$ 5,000,000	$ 5,000,000	$ -
Oregon Facilities Authority	$ 1,350,000,000	$ 1,000,000,000	$ 1,000,000,000	$ -
Housing and Community Services Department	$ 600,000,000	$ 600,000,000	$ 600,000,000	$ -
Total Pass Through Revenue Bonds	**$ 2,360,000,000**	**$ 2,205,000,000**	**$ 2,205,000,000**	**$ -**
Total Revenue Bonds	**$ 3,007,670,000**	**$ 3,521,320,000**	**$ 3,592,505,000**	**$ 71,185,000**

OTHER FINANCING AGREEMENTS

Department of Administrative Services	**$ 127,985,000**	**$ 30,000,000**	**$ 80,000,000**	**$ 50,000,000**

House Bill 5005, SECTION 4
Private Activity Bond Allocation for Calendar Years 2020 and 2021

	2017-19 Legislatively Approved Budget		2019-21 Committee Recommendations	
Allocation For:	2018 Calendar Year	2019 Calendar Year	2020 Calendar Year	2021 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 40,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	$ 5,000,000	$ 5,000,000	$ 2,500,000	$ 2,500,000
Oregon Housing & Community Services Department	$ 125,000,000	$ 125,000,000	$ 250,000,000	$ 250,000,000
Private Activity Bond Committee	$ 239,346,500	$ 239,346,500	$ 147,524,865	$ 147,524,865
Totals	$ 409,346,500	$ 409,346,500	$ 440,024,865	$ 440,024,865

HB 5006 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. Holvey

Joint Committee On Ways and Means

Action Date:	06/25/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Abs:	5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies
2019-21

Capital Construction – Higher Education Coordinating Commission
2017-19

Budget Summary

	2017-19 Legislatively Approved Budget[1]	2019-21 Committee Recommendation	Committee Change from 2017-19 Legislatively Approved	
			$ Change	% Change
Other Funds Capital Construction	$ 835,271,681	$ 495,149,645	$ (340,122,036)	-40.7%
Federal Funds Capital Construction	$ 33,414,638	$ 33,711,000	$ 296,362	0.9%
Total	$ 868,686,319	$ 528,860,645	$ (339,825,674)	-39.1%

2017-19 Supplemental Expenditure Limitation Adjustments

Higher Education Coordinating Commission

OSU - Quality Food and Beverage Center	$ (9,000,000)	$ (9,000,000)
OSU - Dairy Products Pilot Plant	$ 3,000,000	$ 3,000,000

[1] Includes adjustments through December 2018

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q and XI-G of Oregon's Constitution, proceeds from the issuance of lottery revenue bonds, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, jet fuel and AV gas taxes, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration's General Aviation Entitlement Program, and the Federal Airport Improvement Program.

Summary of Capital Construction Subcommittee Action

HB 5006 provides six-year expenditure limitation for capital construction projects. Projects in excess of $1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, HB 5006 extends the six-year expiration dates and expenditure limitations for specified projects.

Oregon Department of Administrative Services

Deferred Maintenance: $10,524,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof replacements for the Executive Building, Human Services Building, Revenue Building, Publishing and Distribution, and the General Services Building Annex; resealing and flashing the roof of the State Data Center; energy efficient upgrades to lighting and control systems for the Agriculture Building, Public Service Building, and Department of Environmental Quality Building; addition of redundant power supply for the Agriculture Building; and upgrades to boilers, heaters and HVAC systems in multiple buildings, including the Labor & Industry Building.

Justice Building Exterior Updates: $5,000,000 Other Funds (Article XI-Q Bonds) is approved to replace wood window casements with double hung, vented or sliding windows and install an additional ten secondary electrical distribution panels and feed power transformers and circuit breakers.

Revenue Building Electrical System Upgrades: $10,000,000 Other Funds (Article XI-Q Bonds) is approved to plan, design and replace the electrical and HVAC system components of the building.

Portland State Office Building Upgrades: $8,600,000 Other Funds (Article XI-Q Bonds) is approved to repair the roof, replace exterior windows, update security, upgrade the HVAC system, and install high efficiency lighting and lighting controls.

Wilsonville Building Purchase: $24,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire a 175,000 sq. ft. facility in Wilsonville that offers warehouse, lab and office space as well as high-bay doors.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the following: HVAC Improvement Projects (Other Funds) to June 30, 2021; Roof Replacements (Other Funds) to June 30, 2021; Elevator Upgrades (Other Funds) to June 30, 2021; Carpet Replacements (Other Funds) to June 30, 2021; and Executive Building Renovation (Other Funds) to June 30, 2021.

Oregon Military Department

Salem and Pendleton Aviation Facility Emergency Enhancements: $9,852,000 Other Funds (Article XI-Q Bonds) is approved to make seismic improvements to the building structures at the Army Aviation Support Facilities in Salem and Pendleton and acquire generators for backup

power, wells, pumps, and storage tanks for potable water, storage systems for emergency supplies, and seismically stable fuel storage for use in the event of an emergency.

Salem and Anderson Readiness Center Service Life Extension: $5,800,000 Other Funds (Article XI-Q Bonds) and $6,200,000 Federal Funds (National Guard Bureau) is approved for design and construction of additions and alterations to two facilities located in Salem, the Owen Summers Building and the Anderson Readiness Center. The improvements will bring the facilities into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Jackson Armory Service Life Extension: $4,275,000 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Portland Jackson Armory to bring the building into conformance with current building code. This will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Oregon Military Museum: $2,000,000 Other Funds (Article XI-Q Bonds) is approved for construction and installation of exhibit galleries within the 9,000 sq. ft. former drill floor of the Clackamas Armory at Camp Withycombe that includes casework, graphics, lighting, interpretive panels with inset cases, and dioramas.

Boardman Tactical Unmanned Aerial Vehicle Facility: $12,000,000 Federal Funds (National Guard Bureau) is approved for construction of a new tactical unmanned aerial vehicle facility at the Naval Bombing Range in Boardman. The facility will include a hanger to store and maintain the aircraft and office space for assigned personnel. The project also involves construction of site improvements, including an aircraft runway and landing systems, parking, lighting, fencing, roadways and required utilities.

Umatilla Wastewater Treatment Facility and Water Supply Line: $6,000,000 Federal Funds (National Guard Bureau) is approved for construction of a new wastewater treatment system and a new main water supply line for potable water at Camp Umatilla.

Grants Pass Armory Service Life Extension: $4,300,000 Federal Funds (National Guard Bureau) is approved for additions and alterations to the Grants Pass Armory to more closely align the facility to current federal criteria for supporting the assigned units. The required state match for the federal funds is expected to be Article XI-Q bond proceeds from bonds issued in the 2017-19 biennium to renovate the facility.

Oregon Youth Authority

Tillamook Medical and Dental Renovations: $1,521,875 Other Funds (Article XI-Q Bonds) is approved for capital improvements to remodel and expand the medical and dental clinic at the Tillamook Youth Correctional Facility to meet operational needs.

MacLaren Infirmary and Pharmacy Renovation: $1,804,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and expand the infirmary, clinic and pharmacy at the MacLaren Youth Correctional Facility to meet operational needs.

Oak Creek Medical and Dental Clinic Renovations: $1,271,202 Other Funds (Article XI-Q Bonds) is approved for capital improvements to remodel and expand the medical and dental clinic at the Oak Creek Youth Correctional Facility, including addressing needs identified by the Facility Condition Assessment completed on OYA facilities.

Control Room Renovations: $1,772,500 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate the control rooms at the Rogue Valley, Eastern Oregon and Oak Creek Youth Correctional Facilities.

Department of Corrections

Radio System Replacement: $13,998,225 Other Funds (Article XI-Q Bonds) is approved to acquire and install wireless communications systems at 10 correctional facilities for mobile radio communications.

Camera Systems Upgrades: $8,633,804 Other Funds (Article XI-Q Bonds) is approved to acquire and install upgraded camera systems at 10 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity.

Capital Improvement and Renewal: $24,478,039 Other Funds (Article XI-Q Bonds) is approved for facility improvements in several facilities including building envelope, electrical systems, water systems, roofs, HVAC, fire systems and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

Department of Transportation

South Coast Maintenance Station: $12,000,000 Other Funds (fee revenue) is approved for the land purchase and design of a new South Coast Maintenance Station to be located in the Coos Bay area, consolidating services from three sites to one centralized location.

Central Coast Maintenance Station: $8,000,000 Other Funds (fee revenue) is approved for the land purchase and design of a new Central Coast Maintenance Station to be located in the Lincoln County area, a joint project with the Department of Forestry for a co-located site.

Department of Aviation

Prospect State Airport Runway Reconstruction: $2,160,000 Other Funds (jet fuel and AV gas taxes) is approved to conduct renovations at the Prospect State Airport. This project includes reconstruction of the runway, including design engineering and construction of a new subbase.

Aurora State Airport Run-up Area Construction: $1,845,000 Federal Funds (Federal Aviation Administration) and $205,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Aurora State Airport. This project includes design engineering and construction of a run-up area for runway 17 to improve safety and reduce congestion.

Condon State Airport Runway Rehabilitation: $2,340,000 Federal Funds (Federal Aviation Administration) and $260,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Condon State Airport. This project includes rehabilitation of the runway, which is needed to meet federal standards for safe operating conditions.

Siletz Bay State Airport Taxiway Rehabilitation: $1,026,000 Federal Funds (Federal Aviation Administration) and $114,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Siletz State Airport. This project includes rehabilitation of the taxiway, which is needed to meet federal standards for safe operating conditions.

Oregon Department of Fish and Wildlife

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Ruby Pipeline (Other Funds) to June 30, 2020 and for the Clackamas Hatchery Intake System (Other Funds) to June 30, 2021.

Oregon Housing and Community Services

Local Innovation and Fast Track (LIFT) Housing: $150,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, equip or furnish real property in which the department will take either an ownership or operational interest to provide affordable housing for low-income Oregonians, as well as citizens in historically underserved communities and communities of color. This amount is estimated to provide financing for an estimated 2,168 units.

Permanent Supportive Housing: $50,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness. This amount is assumed to provide financing for an estimated 500 units.

Oregon Judicial Department

Oregon Supreme Court Building Renovation: $27,820,000 Other Funds (Article XI-Q Bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.

Multnomah County Courthouse Furnishings and Equipment: $8,500,000 Other Funds (Article XI-Q Bonds) is approved to purchase state-owned furniture and equipment for the new Multnomah County Courthouse.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved a $77,700,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for two new university projects authorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-Q bonds and will be disbursed as grants, pursuant to grant contracts between HECC and each university. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2025.

In addition, the Subcommittee approved adjustments to the Higher Education Coordinating Commission capital construction limitation for the 2017-19 biennium to coincide with changes in authorized bond-funded projects made in SB 5542 (2019). The Other Funds (Article XI-G bond proceeds) Capital Construction six-year expenditure limitation for 2017-19 is decreased by $9,000,000 for the Oregon State University Quality Food and Beverage Center project which was replaced and increased by $3,000,000 for the Oregon State University Dairy Products Pilot Plant that was approved in SB 5542 (2019).

HECC - Community Colleges

The Subcommittee approved a $24,860,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond and lottery revenue bond proceeds to community colleges. This amount corresponds to the total project amounts for three new community college projects authorized and an increase in one project reauthorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2025.

Various Agencies
Jean Gabriel 503-378-3107

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
All - Capital Improvement and Renewal	$ -	$ -	$ 65,000,000	$ -	$ 65,000,000	0	0.00
OIT - OMIC R&D Rapid Toolmaking Center, Rapid Prototyping Education Lab, and Sinter HIP Equipment	$ -	$ -	$ 12,700,000	$ -	$ 12,700,000	0	0.00
Blue Mtn CC - Facility for Agricultural Resource Management	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Central Oregon CC - Classroom Building Redmond Campus	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Klamath CC - Apprenticeship and Industrial Trades Center	$ -	$ -	$ 3,910,000	$ -	$ 3,910,000	0	0.00
Treasure Valley CC - Nursing-Allied Health Professions Center	$ -	$ -	$ 4,950,000	$ -	$ 4,950,000	0	0.00
ADMINISTRATION PROGRAM AREA							
Department of Administrative Services							
Deferred Maintenance	$ -	$ -	$ 10,524,000	$ -	$ 10,524,000	0	0.00
Justice Building Exterior Updates	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
Revenue Building Electrical System Upgrades	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0	0.00
Portland State Office Building Upgrades	$ -	$ -	$ 8,600,000	$ -	$ 8,600,000	0	0.00
Wilsonville Building Purchase	$ -	$ -	$ 24,000,000	$ -	$ 24,000,000	0	0.00
PUBLIC SAFETY PROGRAM AREA							
Oregon Military Department							
Salem and Pendleton Aviation Facility Emergency Enhancements	$ -	$ -	$ 9,852,000	$ -	$ 9,852,000	0	0.00
Salem and Anderson Readiness Center Service Life Extension	$ -	$ -	$ 5,800,000	$ 6,200,000	$ 12,000,000	0	0.00
Jackson Armory Service Life Extension	$ -	$ -	$ 4,275,000	$ -	$ 4,275,000	0	0.00
Oregon Military Museum	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Boardman Tactical Unmanned Aerial Vehicle Facility	$ -	$ -	$ -	$ 12,000,000	$ 12,000,000	0	0.00
Umatilla Wastewater Treatment Facility & Water Supply Line	$ -	$ -	$ -	$ 6,000,000	$ 6,000,000	0	0.00
Grants Pass Armory Service Life Extension	$ -	$ -	$ -	$ 4,300,000	$ 4,300,000	0	0.00

Oregon Youth Authority						
Tillamook Medical and Dental Renovations	$ -	$ -	$ 1,521,875	$ -	$ 1,521,875	0 0.00
MacLaren Infirmary and Pharmacy Renovation	$ -	$ -	$ 1,804,000	$ -	$ 1,804,000	0 0.00
Oak Creek Medical and Dental Clinic Renovations	$ -	$ -	$ 1,271,202	$ -	$ 1,271,202	0 0.00
Control Room Renovations	$ -	$ -	$ 1,772,500	$ -	$ 1,772,500	0 0.00
Department of Corrections						
Radio System Replacement	$ -	$ -	$ 13,998,225	$ -	$ 13,998,225	0 0.00
Camera Systems Upgrades	$ -	$ -	$ 8,633,804	$ -	$ 8,633,804	0 0.00
Capital Improvement and Renewal	$ -	$ -	$ 24,478,039	$ -	$ 24,478,039	0 0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA						
Oregon Housing and Community Services						
Local Innovation and Fast Track (LIFT) Housing	$ -	$ -	$ 150,000,000	$ -	$ 150,000,000	0 0.00
Permanent Supportive Housing	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0 0.00
TRANSPORTATION PROGRAM AREA						
Department of Transportation						
South Coast Maintenance Station	$ -	$ -	$ 12,000,000	$ -	$ 12,000,000	0 0.00
Central Coast Maintenance Station	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0 0.00
Department of Aviation						
Prospect State Airport Runway Reconstruction	$ -	$ -	$ 2,160,000	$ -	$ 2,160,000	0 0.00
Aurora State Airport Run-Up Area Construction	$ -	$ -	$ 205,000	$ 1,845,000	$ 2,050,000	0 0.00
Condon State Airport Runway Rehabilitation	$ -	$ -	$ 260,000	$ 2,340,000	$ 2,600,000	0 0.00
Siletz Bay State Airport Taxiway Rehabilitation	$ -	$ -	$ 114,000	$ 1,026,000	$ 1,140,000	0 0.00
JUDICIAL PROGRAM AREA						
Oregon Judicial Department						
Oregon Supreme Court Building Renovation	$ -	$ -	$ 27,820,000	$ -	$ 27,820,000	0 0.00
Multnomah County Courthouse Furnishings and Equipment	$ -	$ -	$ 8,500,000	$ -	$ 8,500,000	0 0.00
TOTAL	$ -	$ -	$ 495,149,645	$ 33,711,000	$ 528,860,645	0 0.00
2017-19 Supplemental Expenditure Limitation Adjustments						
Higher Education Coordinating Commission						
OSU - Quality Food and Beverage Center	$ -	$ -	$ (9,000,000)	$ -	$ (9,000,000)	0 0.00
OSU - Dairy Products Pilot Plant	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0 0.00

HB 5024 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Rep. McLain

Joint Committee On Ways and Means

Action Date:	06/14/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Senate Vote	
Yeas:	10 - Beyer, Frederick, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Thomsen, Wagner
Nays:	1 - Girod
Exc:	1 - Baertschiger Jr
Prepared By:	Tamara Brickman, Department of Administrative Services
Reviewed By:	Amanda Beitel and Doug Wilson, Legislative Fiscal Office

Higher Education Coordinating Commission
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
General Fund	$ 1,772,719,954	$ 1,847,790,680	$ 1,946,769,399	$ 174,049,445	9.8%
General Fund Debt Service	$ 176,259,238	$ 248,452,120	$ 248,452,120	$ 72,192,882	41.0%
Lottery Funds	$ 52,986,268	$ 82,440,282	$ 93,545,847	$ 40,559,579	76.6%
Lottery Funds Debt Service	$ 43,580,814	$ 46,039,345	$ 46,039,345	$ 2,458,531	5.7%
Other Funds Limited	$ 37,519,362	$ 29,434,117	$ 45,667,307	$ 8,147,945	21.7%
Other Funds Debt Service	$ 25,012,082	$ 30,871,500	$ 30,871,503	$ 5,859,421	23.4%
Other Funds Nonlimited	$ 31,181,977	$ 206,000	$ 206,000	$ (30,975,977)	(99.3%)
Other Funds Debt Service Nonlimited	$ 212,840,781	$ 211,216,020	$ 211,216,020	$ (1,624,761)	(0.8%)
Federal Funds Limited	$ 118,191,072	$ 127,286,360	$ 127,494,630	$ 9,303,558	7.9%
Federal Funds Nonlimited	$ 18,968,831	$ 19,689,647	$ 19,689,647	$ 720,816	3.8%
Federal Funds Debt Service Nonlimited	$ 4,587,374	$ 4,597,230	$ 4,597,230	$ 9,856	0.2%
Total	$ 2,493,847,753	$ 2,648,023,301	$ 2,774,549,048	$ 280,701,295	11.3%

Position Summary

Authorized Positions	134	132	138	4
Full-time Equivalent (FTE) positions	120.33	122.07	127.87	7.54

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

General Fund – 79.1 percent of the Higher Education Coordinating Commission (HECC)'s budget is funded with General Fund. This includes resources for agency operations, support for community colleges and public universities, the Opportunity Grant program, Oregon Promise, National Guard Tuition Assistance, support for Oregon Health and Sciences University, workforce initiatives, and debt service.

Lottery Funds – Lottery Funds make up 5.0 percent of HECC's budget and pay for debt service, Opportunity Grants, Oregon Outdoor School, and intercollegiate athletics through the Sports Lottery program. The Subcommittee's recommended budget includes a significant increase in Lottery Funds to support Measure 99, the Outdoor Schools program through the entire biennium. Lottery Funds from the investment earnings of the Education Stability Fund are also increased for the Oregon Opportunity Grant program.

Other Funds Limited – Limited Other Funds make up 2.8 percent of HECC's budget. The Degree Authorization (DA), Private Careers Schools (PCS), and General Education Development (GED) programs are authorized to charge fees to authorize post-secondary institutions, license private career schools, and administer GED testing. The Office of Student Access and Completion administers nearly 600 different public and private scholarships. Administrative fees are charged to donors and granting agencies to cover the cost of operating the programs. Most of the Other Funds revenues supporting the Oregon Youth Conservation Corps (OYCC) come from the Amusement Device Tax on video lottery terminals. OYCC also receives grants from the Oregon Marine Board and other agencies. New for 2019-21, the Oregon Opportunity Grant program receives Other Funds revenue from the auction of tax credits.

Federal Funds Limited – Limited Federal Funds constitute 4.6 percent of HECC's budget. HECC receives a variety of federal grant funds. The Workforce Innovation and Opportunity Act (formerly the Workforce Investment Act) provides the largest source of funds under the following federal programs: Title I-B supporting youth, adult, and dislocated worker training programs through the state's One Stop Centers; Title II funds adult basic education programs; and National Emergency Grants offer training and reemployment services to workers in areas facing large layoffs. Other federal grant programs include Perkins Grants for career and technical education transferred from the Oregon Department of Education and Bureau of Land Management grants for youth employment opportunities through the OYCC. Grants from the Corporation for National and Community Service provide funding to the Oregon Volunteer Commission as part of the AmeriCorps program.

Other Funds and Federal Funds Nonlimited – 8.5 percent of HECC's budget consists of expenditure authority to allow HECC to receive debt service payments from the public universities on general obligation bonds and Certificates of Participation that are repaid with institutional funds, as well as Build America Bond federal subsidy payments.

Summary of Education Subcommittee Action

The Higher Education Coordinating Commission (HECC) coordinates, provides funding, and oversees responsibilities for all aspects of postsecondary education, including seven public universities, 17 public community colleges, private and independent colleges and universities, local workforce development boards, private career trade schools, and state financial aid. HECC sets state policy and funding strategies, administers numerous programs (some of which were previously independent agencies and others transferred from the Oregon Department of Education), and manages approximately three billion dollars of public funding for postsecondary education. Led by its commission, HECC determines state funding allocations to public institutions, approves new degree and certificate programs, licenses and authorizes private postsecondary institutions, makes budget and policy recommendations to the Governor and Legislature, collects and reports postsecondary data, administers state financial aid and other access programs, and undertakes a variety of other reporting and oversight responsibilities assigned by state law. The Subcommittee recommended a budget of $2,195,221,519 General Fund, $139,585,192 Lottery Funds, $2,774,549,048 total funds, and 138 positions (127.87 FTE). This represents an 11.3 percent total funds increase from the 2017-19 Legislatively Approved Budget (not including capital construction) and a 4.8 percent total funds increase from the 2019-21 current service level.

The recommendations of the Subcommittee do not address the Department's bond requests. The Joint Committee on Ways and Means Capital Construction Subcommittee reviews bond requests and will include any budget adjustments related to bond-supported programs in bond authorization and end-of-session budget reconciliation bills.

HECC Operations

The HECC Operations program includes the commission, agency management and operations, and all staff positions supporting various agency programs. It includes the following offices:

- The Office of the Executive Director carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for an integrated agency.
- The Office of Student Access and Completion (OSAC) administers a variety of state, federal, and privately funded financial aid programs for the benefit of Oregonians attending post-secondary institutions.
- The Office of Community Colleges and Workforce Development (CCWD) provides coordination and resources related to Oregon's 17 community colleges and adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (including the Carl D. Perkins Vocational and Technical Education Act), Accelerated Learning, Career Pathways, Community College Program Approval, and GED testing and high school equivalency.
- The Office Postsecondary Finance and Capital provides fiscal coordination related to Oregon's public postsecondary institutions, including financial planning, biennial budget recommendations for the Public University Support Fund, Public University State Programs, Public University Statewide Public Services, capital investments, fiscal reporting and analysis, capital bond funding administration, and the allocation of state funding to public postsecondary institutions.
- The Office of Academic Policy and Authorization oversees (1) the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers, and (2) public university academic policy. The private postsecondary programs include the Office of Degree Authorization (ODA) responsible for authorizing private degree-granting institutions and distance education providers, and the Private Career Schools (PCS) licensing unit, which licenses and supports private career and trade schools.
- The Office of Workforce Investments (OWI) is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs), and implementing the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. The OWI administers the OYCC and Oregon Volunteers programs.
- The Office of Research and Data collects data on students, courses, demographics, enrollments, academic performance, and academic awards in order to comply with state and federal reporting requirements, provides recommendations to state and agency policy, meets reporting responsibilities, and conducts research to better understand and manage the postsecondary enterprise.

- The Office of Operations provides business services including budgeting, accounting, financial analysis, payroll, financial reporting, contracts and procurement, and information technology.

The Subcommittee recommended a budget of $25,794,527 General Fund, $60,284,371 total funds, and 138 positions (127.87FTE). This is a 3.5 percent total funds increase over the 2017-19 Legislatively Approved Budget. The Subcommittee recommended approval of the following packages:

Package 070, Revenue Shortfalls. This package reduces funding by $445,523 Federal Funds related to the transfer of the Veterans Education program from HECC to the Department of Veterans' Affairs, which will be the new State Approving Agency for Veterans Educational programs in Oregon. State Approving Agencies are federally authorized entities charged with determining which education and training programs are suitable for use of federal veteran's education benefits. They act under federal criteria to review, evaluate, and approve programs, as well as monitoring programs for ongoing compliance that is necessary for student to benefit from using federal GI Bill funds.

Package 101, Procurement Staff. This package provides funding of $204,198 General Fund and $416,736 total funds for two permanent full-time procurement positions (1.66 FTE). A December 2017 audit by the Secretary of State identified several weaknesses with the procurement program at HECC. This package is intended to address those concerns and workload demands currently faced by the agency. The two positions are a Procurement and Contract Specialist 2 and a Procurement and Contract Specialist 3.

Package 102, Internal Auditor. This package provides $110,525 General Fund and $221,049 total funds to establish one permanent full-time internal auditor (Internal Auditor 2; 0.88 FTE) for the agency to convene and staff an auditing committee, establish an audit charter, perform an agency-wide risk assessment, develop an annual audit plan, conduct risk-based audits, and provide recommendations for improving operations and results throughout the agency.

Package 103, Human Resource Staff. The package as approved provides $256,125 General Fund and $522,704 total funds for two full-time permanent positions (1.76 FTE). The positions approved are a Principal Executive Manager D to act as a manager for the Human Resources (HR) unit and one Training and Development Specialist. Currently, the agency has only two HR positions. The additional HR staff will help HECC increase compliance with human resource and labor laws, provide for better recruitment efforts, and better assistance to existing employees.

Package 109, Capital Request Processing Staff. This package provides $247,907 General Fund for increasing capacity related to reviewing and processing post-secondary institutions' reimbursement request for capital project expenditures. HECC's Office of Post-Secondary Finance and Capital administers Article XI-G, Article XI-Q and lottery bond proceeds issued for public university and community college capital projects. A permanent full-time Fiscal Analyst 2 position (1.00 FTE) will help to review capital proposals and reimbursement requests, develop and maintain the capital improvement and renewal allocation formula, provide preliminary revenue sufficiency analysis of Article XI-F bond requests and track debt service requirements on outstanding bonds.

Package 201, Eliminating Barriers to Student Transfers. This package provides $255,743 for a permanent full-time Operations and Policy Analyst 4 position (1.00 FTE) to support work related to ensuring credits transfer smoothly from Oregon's community colleges to the state's seven public universities. This package is primarily related to House Bill 2998 (2017) directing community colleges and public universities to simplify the credit transfer process. The position will also provide assistance to the agency in its work on transferring credits between high schools and post-secondary educational institutions.

Package 311, Adjust Personnel Budget. This package supports a reclassification of the Chief Operations Officer (PEM F to PEM G) and Budget Manager (PEM D to PEM F). The package results in net zero funding change for the agency by transferring Professional Services with the Services and Supplies budget to the Personal Services budget for the increased costs associated with the reclassification.

Package 801, LFO Analyst Adjustments. The package appropriates $703,720 General Fund, increases Other Funds expenditure limitation by $652,262, increases Federal Funds expenditure limitation by $191,808 ($1,547,790 total funds), and adds one position (1.50 FTE). The package:

- Provides $669,200 General Fund for the Open Education Resources program. This program provides resources to prepare materials such as textbooks for students at community colleges and public universities. This program was funded with one-time resources in 2017-19 but should continue as ongoing funding to insure savings to students in the future. Additional funding for this program is available from a small portion of the Community College Support Fund. The Subcommittee instructed the agency to make sure the Open Education resources funded and developed from either source are shared wherever possible between community colleges and public universities.
- Adds funds for a full-time permanent System Alignment Manager (PEM E) (1.00 FTE) to direct the development and implementation of policy changes and strategic initiatives across multiple agencies and programs that increase the alignment and coordination of Education and Workforce Development systems. This includes directing and prioritizing the work of the Workforce System Executive Team, leading the implementation of Future Ready Oregon, directing the development and implementation of statewide education and workforce system strategies, directing the expansion of Registered Apprenticeship Programs, alignment of STEM and CTE programs and recommending strategic investments in talent development. The position is also responsible for the development, direct and functional supervision and leadership of cross-agency and multi-agency teams at the state level to support local level implementation of strategies to increase the skills and employment outcomes of Oregonians. A similar position exists for 2017-19 but as a loaned position from another agency. The resources for that position are longer available.
- Increases Other Funds expenditure limitation by $177,262 for a limited duration full-time Program Analyst 1 position (1.00 FTE) for the Oregon Teacher Scholars program. This program provides scholarships for linguistically and ethnically diverse teacher candidates. Funding for the position and the program is part of the Educator Advancement Council budget and will be transferred to HECC from the Oregon Department of Education. The package also eliminates a part-time Accountant 2 position (0.50 FTE) within the Office of Student Access and Completion. This position is no longer needed.

- Increases Other Funds expenditure limitation by $475,000 for a grant from the Lumina Foundation awarded in 2017-19. This increase represents the estimated amount of the grant available for the 2019-21 biennium. The purpose of this Talent Innovation and Equity ("TIE") partnership grant is to help eliminate disparities in postsecondary success rates between Oregon's overall student population and historically underrepresented students of color. The grant supports a suite of state leadership activities aimed to improve postsecondary success in Oregon for African-American, Hispanic/Latinx, Native American/Alaska Native, and Native Hawaiians/Pacific Islanders, with a particular focus on adult learners of color.
- Approves a reclassification of two positions in the Office of Academic Policy and Authorization. This Office was created to absorb two programs -- one from the Oregon Student Assistance Commission and one from the Oregon Department of Education. Since the creation of the agency, HECC has been working to integrate the two programs and these reclassifications are the result of this work. Two Administrative Specialist 2 positions are reclassified upwards, one to a Compliance Specialist 2 and the other to a Program Analyst 1 to reflect current work responsibilities.

Support to Community Colleges

This program contains the state funding for direct state investment in the operations of Oregon's 17 community colleges. Most of the funding in this unit is directed towards the Community College Support Fund (CCSF), the state's contribution to college operations and student support. The Support Fund is the primary source of state General Fund resources for community colleges. Support Fund resources are distributed by the Commission to the 17 community colleges through a formula which accounts for enrollment (measured by student FTE) and local property tax revenues. Funding is also provided for two Skill Centers and for a program which assists community college students who are first generation students or from underserved populations. The Subcommittee recommended a budget of $644,781,457 General Fund and $45,810 Other Funds limitation and represents a 12.3 percent increase from the 2017-19 Legislatively Approved Budget and an 8.4 percent increase from the current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 304, Community College Support Fund. The package increases the amount of the Community College Support Fund for 2019-21 by $50,000,000 General Fund. This brings the total amount in the Support Fund to $640,926,933 General Fund and $45,810 Other Funds, which represents state timber related revenue. This increase is intended to reduce tuition rates, offset education related reductions, and a decrease in reserves. The increase should be sufficient to limit tuition increases to five percent or less annually for all but one or two of the 17 community colleges.

Public University Operations and Student Support

This program contains state funding provided to the universities for instruction, research, public services, and operation of the institutions and represents the largest share of state support for public universities. Funding is distributed using the Student Success and Completion Model (SSCM). The SSCM is composed of three categories: (1) Mission Differential Funding supports the regional, research, and public services missions of the universities through item funding for services, programs, or general operations based on historical funding; (2) Activity Based Funding is distributed based on student credit hour completions of Oregon residents at undergraduate and graduate levels; and (3) Completion Funding is

based on degrees and certification completions by Oregon residents, for which additional resources may be allocated based on completions by underrepresented students (underrepresented minority, low-income, rural, and veterans), and completions by students in high-demand and high-reward fields (i.e. STEM, Health, Bilingual Education). The Subcommittee recommended a budget of $836,898,583 General Fund, which is 13.6 percent increase from the 2017-19 Legislatively Approved Budget and a 7.7 percent increase from current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 303, Public University Support Fund. This package provides $59,470,577 General Fund to increase the total amount of the Public University Support Fund (PUSF) to $836,898,583. Increased state support for the PUSF is intended to reduce tuition rates, offset education and general reductions, and decrease the use of university reserves in the upcoming biennium.

The Subcommittee approved the following Budget Note:

> **Budget Note:**
> The seven Public Universities shall collectively report to the Joint Committee on Ways and Means in February 2020 on cost management measures implemented during the 2019-20 academic year. The report should include administration and program reductions, use of fund reserve balances, positions eliminated or left vacant for more than six months, and any new positions established. An updated report for the 2020-21 academic year shall be provided to the Emergency Board in December 2020. The seven Public Universities and the Higher Education Coordinating Commission (HECC) are also directed to coordinate in the interim to identify public university financial data and measures that will be consistently provided to HECC to improve transparency and accountability. Financial information may include administrative costs, financial activity by fund, fund reserve balances, and results of audits. HECC shall report to the Joint Committee on Ways and Means or the Emergency Board no later than September 2020 on this effort.

Public University State Programs

This program includes General Fund support for a variety of institutions, centers, and programs operated by public universities that address economic development, natural resource, and other issues rather than providing general support for instruction and student support services. Many of these programs have an industry-specific focus, matching state support with funds from private sector and other sources. The Subcommittee recommended a budget of $44,238,996 General Fund, which is a 42.7 percent decrease from the 2017-19 Legislatively Approved Budget and a 3.8 percent increase from the current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 309, University State Programs. The package adds one-time General Fund support of $1,600,000 for Oregon State University's PacWave South wave energy test site. The additional funding brings total state support for the project to $5.4 million and provides a portion (54 percent) of required match for a $40 million Department of Energy federal grant OSU has been awarded to construct an open ocean grid-connected wave energy test facility offshore of Newport, Oregon.

The Public University State Programs budget includes $42,638,996 General Fund in the 2019-21 biennium to maintain current service level support for the following university state programs:

- Engineering Technology Sustaining Funds - $27,004,433
- TallWood Design Institute - $3,754,328
- Dispute Resolution - $2,778,882
- Oregon Solutions - $2,493,171
- OSU Fermentation Science - $1,369,036
- Signature Research Centers - $1,149,231
- Labor Education Research Center - $749,396
- OSU Marine Research Vessel - $684,519
- Oregon Renewable Energy Center - $527,500
- Population Research Center - $480,769
- Institute of Natural Resources - $440,776
- Clinical Legal Education - $384,422
- Oregon Climate Change Research Institute - $345,502
- Criminal Justice Policy Research Institute - $276,581
- Willamette Falls Locks Commission - $200,450

The Subcommittee approved the following Budget Note:

Budget Note:

The Joint Committee on Ways and Means requests that the Willamette Falls Locks Commission resubmit its proposal for lottery revenue bond authorization to repair and reopen the Willamette Falls navigation canal and locks in the February 2020 legislative session. The request for state funding should include details on planned ownership of the Locks, actions required to transfer ownership, contributions toward renovations from the US Army Corps of Engineers, availability of other funds to support project costs, and a longterm sustainable business plan for continued operation and maintenance.

Agriculture Experiment Station

This program provides General Fund to support Agricultural Experiment Station projects. The stations, operated by Oregon State University, conduct research and demonstrations in the agricultural, biological, social, and environmental sciences. Research is conducted at a central station at Corvallis and at branch stations in major crop and climate areas of the state. The Subcommittee recommended a budget of $73,788,861 General Fund, which is an 11 percent increase from the 2017-19 Legislatively Approved Budget and 5.8 percent above the current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. This package increases General Fund support for the Agricultural Experiment Station at OSU by $4,065,112. The increase is expected to cover the university's estimate of inflationary costs to maintain existing personnel and programs, as well as restore capacity that was lost in the prior biennium by filling vacant positions in priority areas.

Extension Service

This program is the educational outreach arm of Oregon State University. Extension faculty on campus and in county offices throughout the state work with researchers and an extensive network of volunteers to develop and deliver educational programs. The Extension Service program also contains funding for Outdoor Schools, approved by the voters via Ballot Measure 99, in November 2016. The Subcommittee recommended a budget of $53,217,403 General Fund and $45,305,847 Lottery Funds ($98,523,250 total funds). This is a 37.4 percent increase from the 2017-19 Legislatively Approved Budget and a 1.4 percent increase over current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. This package increases General Fund support for the OSU Extension Service by $2,875,543. The increase is expected to cover the university's estimate of inflationary costs to maintain existing personnel and programs, as well as restore capacity that was lost in the prior biennium by filling vacant positions in priority areas.

The package also reduces Lottery Funds by $1,500,000 in the Outdoor School Program to reflect an anticipated ending balance of funding from the 2017-19 biennium. The 2019-21 Lottery Funds allocation of $45,305,847 combined with the $1,500,000 carryover balance provides full funding of $46,805,847 for Outdoor School, which is anticipated to support funding nearly 400,000 days outside for 96% of Oregon's 5th or 6th grade students.

Forest Research Laboratory

The Forest Research Laboratory program located at Oregon State University conducts research on sustainable forest yields, use of forest products, and stewardship of Oregon's resources. In addition to research in campus laboratories and university forests, studies are conducted cooperatively in public and private forests and in laboratories and manufacturing facilities throughout Oregon and the world. Research results are provided to family forestland owners, industry, public land managers, other scientists and the public using a variety of means. This includes Extension Foresters conducting programs around the state, Outreach Education short courses, technical and scientific publications, online delivery, video productions, conference presentations and stories in popular media. This program is entirely funded with General Fund. The Subcommittee recommended a budget of $11,424,041 General Fund. This is an 11.7 percent increase over the 2017-19 Legislatively Approved Budget and a 5.9 percent increase over current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. This package increases General Fund support for OSU's Forest Research Laboratory by $637,678. The increase is expected to cover the university's estimate of inflationary costs, maintaining existing programs, and re-establishing applied research investment opportunities.

OHSU Programs

This program unit includes the General Fund appropriation to support university and hospital operations. State support constitutes an increasingly smaller percentage of OHSU's total budget. Unless specifically directed by legislative action, the OHSU board determines the distribution of state funds among OHSU's various programs. The Subcommittee recommended a budget of $79,161,533 General Fund. This is a 2.4 percent increase over the 2017-19 Legislatively Approved Budget and a 2.6 percent increase from current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Adjustments. This package adds $2,000,000 General Fund on a one-time basis to the Oregon Health and Science University (OHSU) Center for Evidence-based Policy for the Children's Integrated Health Database. This longitudinal database includes child related data from a variety of sources, including state agencies. The database includes information on birth records, K-12 education, mental health, child welfare, early learning, and home visiting. In using these funds, the Center for Evidence-based Policy should regularly communicate with the staff of the Statewide Longitudinal Data System at the Higher Education Coordinating Commission to see where their efforts overlap and where joint efforts in data collection and systems development might be beneficial to both efforts.

Student Assistance
The Office of Student Access and Completion (OSAC) within HECC, provides state, federal, and private financial aid to students. The following programs are included:

- The Oregon Opportunity Grant (OOG) program is Oregon's need-based grant program. It is funded with General Fund, Lottery Funds from investment earnings on the state's Education Stability Fund, and expired JOBS Plus education awards. Awards are made to students with the greatest financial need and are calculated using a formula based upon the Shared Responsibility Model, which considers financial contributions from the student, the student's family, federal student grant and tax credit programs.
- The Oregon Promise program (established in 2015) provides grants for two-years of postsecondary education to new high school graduates and GED recipients meeting academic and residency qualifications and begin school at an Oregon community college within six months of receiving their secondary education credential. The program is not need based. Grants range from a minimum of $1,000 per academic year to a maximum amount equaling annual full-time community college tuition.
- The Oregon National Guard State Tuition Assistance program, created in 2018, provides funding for tuition at Oregon community colleges and public universities for current members of the Oregon National Guard (ONG). The program is designed as a "last dollar" program, which means that award calculations first consider all other federal and state grant aid and federal/military tuition assistance the member maybe eligible to receive. Active ONG members who meet the eligibility criteria, have completed basic training, and have not yet earned a baccalaureate degree or higher may receive funds to pay for up to 90 credits at an Oregon community college or up to 180 credits at an Oregon public university.
- There are several additional grant programs that provide students with assistance. Those programs include: the Oregon Student Child Care grant; the Federal Chafee Education and Training Grant; the scholarship program for Dependent Children of Deceased and Disabled Public Safety Officers; GEAR-UP (Gaining Early Awareness and Readiness for Undergraduate Programs); Oregon Youth Conservation Corps (OYCC) grants; the JOBS Plus Individual Education Account (IEA), funded by the Department of Human Services, for Temporary Assistance to Needy Families (TANF) clients; the Barbers and Hairdresser scholarship program; in addition to HECC administering over 600 private scholarships established by foundations, corporations, individuals, and others.

The Subcommittee recommended a budget of $154,775,639 General Fund, $40,000,000 Lottery Funds, and $29,943,227 Other Funds expenditure limitation ($224,718,866 total funds). This is a 9.8 percent total funds increase over the 2017-19 Legislatively Approved Budget and a 4.2 percent increase from current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following packages:

Package 301, Oregon Opportunity Grant & Support. This package adds a net $12,500,000 total funds to the Oregon Opportunity Grant program which provides grants for low income post-secondary students. The package recognizes increasing the investment related revenues from the Education Stability Fund based on the May Economic and Revenue Forecast prepared by the Department of Administrative Services (DAS). A total of $18,465,374 Lottery Funds is added to the existing $21,534,626 Lottery Funds in the program's budget. Also included in this package is $14,500,000 in Other Funds which represents the existing proceeds of the 2018 auction of tax credits for the Oregon Opportunity Grant program. Because of recent federal and state tax law changes, there is uncertainty on the amount these auctions will generate in the future. Net General Fund savings total $20,465,374 from these other funding sources after factoring in the $12.5 million increase in overall funding for the program. This increase in overall revenues is estimated to provide approximately 2,500 additional grants each year. There is an ending balance of Lottery Funds for the program in case revenues fall below estimates.

Package 801, LFO Analyst Adjustments. The package eliminates $3,429,763 total funds, which includes the following three actions:

- The Oregon Promise Program provides assistance to recent high school graduates to attend community college. Funding for the program was reduced by $1,483,035 General Fund, bringing total resources for the program to $40,000,000 General Fund for 2019-21, which is slightly less than the $41.5 million current service level for the program. The agency may need to implement minor eligibility requirements that limits the program to students of households whose student aid related Earned Family Contribution is not above a certain level.
- The National Guard State Tuition Assistance program was established in 2018 and provides funding for tuition at Oregon community colleges and public universities for current members of the Oregon National Guard. The program was appropriated $2.5 million General Fund for the 2018-19 school year and the amount in the budget for the two school years in the 2019-21 biennium is $5,190,000 General Fund. Based on the use of the program during the first year and the estimated use of the program for 2019-21, it is estimated the program will not need all that funding. A total of $1,500,000 General Fund is reduced leaving $3,690,000 General Fund available for the program.
- Funding for the federal Chafee Education and Training Voucher program is reduced by $446,728 Other Funds which reflects the estimated change in the amount of funding for 2019-21 that is to be transferred from the Department of Human Services for the program. This program provides scholarships to current and former foster youth.

Workforce and Other Special Payments

HECC's Office of Workforce Investments (OWI) is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce and Talent Development Board (WTDB), as well as Local Workforce Development Boards (LWDBs), and implementing the WTDB's strategic plan. OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers and staffs the Oregon Youth Conservation

Corps (OYCC) and its Advisory Committee, the Oregon Volunteers and its Commission, and the STEM Investment Council. This program contains Other Funds and Federal Funds to be distributed to community colleges, local workforce service areas, and other local providers. Most funds that the OWI administers provide direct services to Oregonians and Oregon businesses through a series of grants and contracts to LWDBs, non-profits and state agency partners. The Subcommittee recommended a budget of $8,454,071 General Fund ($137,032,774 total funds). This represents a 7.3 percent total funds increase over the 2017-19 Legislatively Approved Budget and a 1.0 percent increase from current service level. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. The package increases funding for summer youth programs by $1,400,000 Other Funds. This increased funding comes from the TANF Job Opportunity and Basic Skills (JOBS) Program at the Department of Human Services (DHS). This DHS program has the flexibility of adjusting the contracts and services within the term of the agreement between the agencies. When combined with the existing budgeted amount for this program, this amount is what is estimated to be available for 2019-21.

Sports Lottery

This program unit includes the one percent of Lottery Funds deposited into the Department of Administration Services Economic Development Fund and is transferred to the Sports Lottery Account to finance intercollegiate athletics and graduate student scholarships. Eighty-eight percent of the revenues deposited into the Sports Lottery Account are used to finance intercollegiate athletics. The remaining 12 percent are for graduate student scholarships and are not awarded on the basis of athletics. Of the athletic funds, 70 percent must be used for non-revenue producing sports and at least 50 percent must be used for women's athletics. The Subcommittee recommended a budget of $8,240,000 Lottery Funds. No positions or FTE are included in this unit. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. The Sports Lottery program is reduced by $5,859,809 Lottery Funds allocation, which funds the program at the 2017-19 level of $8,240,000. This program finances intercollegiate athletics and graduate student scholarships and it is especially important to the smaller public universities that have limited sports related revenue. The funds are to be distributed among the public universities in the same amounts as distributed over the past two biennia.

- Eastern Oregon University $913,239
- Oregon Institute of Technology $913,239
- Oregon State University $1,030,000
- Portland State University $2,277,567
- Southern Oregon University $913,239
- University of Oregon $1,030,000
- Western Oregon University $1,162,716

Public University Debt Service
This program includes the cost of debt service on capital construction and information systems projects financed with bonds and Certificates of Participation (COPs). Debt service on Article XI-G bonds is paid with General Fund; Lottery bonds debt service is paid with Lottery Funds. Payment of debt service on Article XI-Q bonds, SELP loans, and COPs is split between General Fund and campus funds, depending on how each project was authorized. Debt service on Article XI-F (1) bonds is paid with campus funds. The Subcommittee approved a budget of $203,986,172 General Fund, $34,519,205 Lottery Funds ($447,019,738 total funds). This represents a 10.8 percent total funds increase from the 2017-19 Legislatively Approved Budget. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. The package establishes an Other Funds expenditure limitation of $1 for debt service on outstanding Article XI-G, Article XI-Q, and lottery bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that can be applied to debt service payments, reducing General Fund debt service requirements.

The Subcommittee did not recommend capital packages for approval within this budget. Any debt service related to new capital projects will be considered in the end-of-session budget reconciliation bill.

Community College Debt Service
Debt service on Article XI-G bonds and Lottery Bonds sold to finance community college capital projects are budgeted in this program unit. Debt service on Article XI-G bonds is paid with General Fund; Lottery bonds debt service is paid with Lottery Funds. The Subcommittee recommended a budget of $34,835,776 General Fund and $11,520,140 Lottery Funds ($46,355,917 total funds). This represents an 18.8 percent total funds increase from the 2017-19 Legislatively Approved Budget. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. The package establishes an Other Funds expenditure limitation of $1 for debt service on outstanding Article XI-G bonds and Lottery bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that can be applied to debt service payments, reducing General Fund debt service requirements.

The Subcommittee did not recommend capital packages for approval within this budget. Any debt service related to new capital projects will be considered in the end-of-session budget reconciliation bill.

OHSU Debt Service
This program unit includes debt payments on Article XI-G bonds issues on behalf of OHSU when it was a part of the Department of Higher Education prior to 1995 (OUS Legacy Debt). These bonds will be paid off in 2019-21. Up until 2018, debt service on other bonds issued to benefit OHSU capital projects, including the Knight Cancer Institute (Article XI-G), the Opportunity Program (Article XI-L), and the Article XI-F(1) legacy bonds, was included in the Department of Administrative Services (DAS) budget. In 2018, the Legislature approved moving all debt service for

OHSU from DAS to HECC. The Subcommittee recommended a budget of $23,864,460 General Fund ($62,034,851 total funds). This represents an 85.4 percent total funds increase from the 2017-19 Legislatively Approved Budget. The large increase is solely due to moving all of OHSU's debt service into the HECC budget from the Department of Administrative Services budget. The Subcommittee recommended approval of the following package:

Package 801, LFO Analyst Adjustments. The package establishes an Other Funds expenditure limitation of $1 for debt service on outstanding Article XI-G bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that can be applied to debt service payments, reducing General Fund debt service requirements.

Public University Capital Construction

This program unit includes state funding for public university capital projects. All projects funded with bond proceeds are budgeted as Other Funds, regardless of the type of bonds. Capital Construction expenditure limitation is established for six years, although bond authorizations are limited to the biennium in which they are approved and must be reauthorized in subsequent biennia, if the bonds are not sold. Bond proceeds are provided to the universities under agreements signed by the universities as grants (Article XI-G, Article XI-Q, and Lottery bonds) or loans (Article XI-F (1)) and are budgeted as Special Payments.

The recommendations of the Subcommittee do not address the Department's bond requests for public university capital projects. The Joint Committee on Ways and Means Capital Construction Subcommittee is reviewing bond requests and will include any budget adjustments related to bond-supported programs in bond authorization bills and end-of-session budget reconciliation bills.

Community College Capital Construction

This program unit includes state funding for community college capital projects. All projects funded with bond proceeds are budgeted as Other Funds, regardless of the type of bonds. Capital Construction expenditure limitation is established for six years, although bond authorizations are limited to the biennium in which they are approved and must be reauthorized in subsequent biennia if the bonds are not sold. Bond proceeds are distributed under agreements signed by the colleges and are budgeted as Special Payments.

The recommendations of the Subcommittee do not address the Department's bond requests for community college capital projects. The Joint Committee on Ways and Means Capital Construction Subcommittee is reviewing bond requests and will include any budget adjustments related to bond-supported programs in bond authorization and end-of-session budget reconciliation bills.

OHSU Capital Construction

This program unit includes state funding for OHSU capital projects. All projects funded with bond proceeds are budgeted as Other Funds, regardless of the type of bonds. Capital Construction expenditure limitation is established for six years, although bond authorizations are limited

to the biennium in which they are approved and must be reauthorized in subsequent biennia if the bonds are not sold. Bond proceeds are distributed under agreements signed by the university and are budgeted as Special Payments.

Summary of Maximum Supervisory Ratio

The Subcommittee reviewed the agency's proposed Maximum Supervisory Ratio of 1:7.

Summary of Performance Measure Action

See attached "Legislatively Approved 2019-2021 Key Performance Measures."

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Higher Education Coordinating Commission
Tamara Brickman -- (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2017-19 Legislatively Approved Budget at Dec 2018 *	$ 1,948,979,192	$ 96,567,082	$ 62,531,444	$ 244,022,758	$ 118,191,072	$ 23,556,205	$ 2,493,847,753	134	120.33
2019-21 Current Service Level (CSL)*	$ 2,096,242,800	$ 128,479,627	$ 60,305,617	$ 211,422,020	$ 127,286,360	$ 24,286,877	$ 2,648,023,301	132	122.07
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
S2500-101 - Operations									
Package 070: Revenue Shortfalls									
Personal Services	$ -	$ -	$ -	$ -	$ (366,621)	$ -	$ (366,621)	(2)	(2.00)
Services and Supplies	$ -	$ -	$ -	$ -	$ (78,902)	$ -	$ (78,907)		
Package 101: Procurement Staff									
Personal Services	$ 185,808	$ -	$ 41,715	$ -	$ 151,681	$ -	$ 379,204	2	1.66
Services and Supplies	$ 18,390	$ -	$ 4,128	$ -	$ 15,014		$ 37,532		
Package 102: Internal Auditor									
Personal Services	$ 100,506	$ -	$ 22,150	$ -	$ 78,705	$ -	$ 201,361	1	0.88
Services and Supplies	$ 10,019	$ -	$ 2,165	$ -	$ 7,504	$ -	$ 19,688		
Package 103: Human Resource Staff									
Personal Services	$ 238,679	$ -	$ 53,583	$ -	$ 194,842	$ -	$ 487,104	2	1.76
Services and Supplies	$ 17,446	$ -	$ 3,915	$ -	$ 14,239		$ 35,600		
Package 109: Capital Request Processing Staff									
Personal Services	$ 223,130	$ -	$ -	$ -	$ -	$ -	$ 223,130	1	1.00
Services and Supplies	$ 24,777	$ -	$ -	$ -	$ -	$ -	$ 24,777		
Package 201: Eliminating Barriers to Student Transfers									
Personal Services	$ 230,966	$ -	$ -	$ -	$ -	$ -	$ 230,966	1	1.00
Services and Supplies	$ 24,777	$ -	$ -	$ -	$ -	$ -	$ 24,777		
Package 311: Adjust Personnel Budget									
Personal Services	$ (144,919)	$ -	$ (18,460)	$ -	$ 221,940	$ -	$ 58,561	0	0.00
Services and Supplies	$ 144,919	$ -	$ 18,460	$ -	$ (221,940)		$ (58,561)		
Package 801: LFO Analyst Adjustments									
Personal Services	$ 28,326	$ -	$ 152,485	$ -	$ 173,225	$ -	$ 354,036	1	1.50
Services and Supplies	$ 6,194	$ -	$ 499,777	$ -	$ 18,583	$ -	$ 524,554		
Special Payments	$ 669,200	$ -	$ -	$ -	$ -	$ -	$ 669,200		
SCR 52500-102 - Support to Community Colleges									
Package 304: Community College Support Fund									
Special Payments (Dist. to Community Colleges)	$ 50,000,000	$ -	$ -	$ -	$ -	$ -	$ 50,000,000		
SCR 525-103 - Public University Ops & Student Support									
Package 303: Public University Support Fund									
Special Payments (Spc Pmt to Public Universities)	$ 59,470,577	$ -	$ -	$ -	$ -	$ -	$ 59,470,577		
SCR 52500-104 - Public University State Programs									
Package 309: University State Programs									
Special Payments (Spec Pmt to Public Universities)	$ 1,600,000	$ -	$ -	$ -	$ -	$ -	$ 1,600,000		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 52500-105 - Agriculture Experiment Station									
Package 801: LFO Analyst Adjustments									
Special Payments	$ 4,065,112	$ -	$ -	$ -	$ -	$ -	4,065,112		
SCR 52500-106 - Extension Service									
Package 801: LFO Analyst Adjustments									
Special Payments	$ 2,875,543	$ (1,500,000)	$ -	$ -	$ -	$ -	1,375,543		
SCR 52500-107 - Forest Research Laboratory									
Package 801: LFO Analyst Adjustments									
Special Payments	$ 637,678	$ -	$ -	$ -	$ -	$ -	637,678		
SCR 52500-108 - OHSU Programs									
Package 801: LFO Analyst Adjustments									
Special Payments	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	2,000,000		
SCR 52500-109 - Student Assistance									
Package 301: Oregon Opportunity Grant & Support									
Special Payments (Dist to Individuals)	$ (20,465,374)	$ -	$ -	$ -	$ -	$ -	(20,465,374)		
Special Payments	$ -	$ 18,465,374	$ 14,500,000	$ -	$ -	$ -	32,965,374		
Package 801: LFO Analyst Adjustments									
Special Payments	$ (2,983,035)	$ -	$ (446,728)	$ -	$ -	$ -	(3,429,763)		
SCR 52500-110 - Workforce and Other Special Payments									
Package 801: LFO Analyst Adjustments									
Special Payments	$ -	$ -	$ 1,400,000	$ -	$ -	$ -	1,400,000		
SCR 52500-112 - Sports Lottery									
Package 801: LFO Analyst Adjustments	$ -	$ (5,859,809)	$ -	$ -	$ -	$ -	(5,859,809)		
Special Payments									
SCR 52500-113 - Public University Debt Service									
Package 801: LFO Analyst Adjustments	$ -	$ -	$ 1	$ -	$ -	$ -	1		
Debt Service									
SCR 52500-114 - Community College Debt Service									
Package 801: LFO Analyst Adjustments									
Debt Service	$ -	$ -	$ 1	$ -	$ -	$ -	1		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 52500-115- OHSU Debt Service									
Package 801: LFO Analyst Adjustments									
Debt Service	$ -	$ -	$ 1	$ -	$ -	$ -	$ 1		
TOTAL ADJUSTMENTS	$ 98,978,719	$ 11,105,565	$ 16,233,193	$ -	$ 208,270	$ -	$ 126,525,747	6	5.80
SUBCOMMITTEE RECOMMENDATION *	$ 2,195,221,519	$ 139,585,192	$ 76,538,810	$ 211,422,020	$ 127,494,630	$ 24,286,877	$ 2,774,549,048	138	127.87
% Change from 2017-19 Leg Approved Budget	12.6%	44.6%	22.4%	(13.4%)	7.9%	3.1%	11.3%	3.0%	6.3%
% Change from 2019-21 Current Service Level	4.7%	8.7%	26.9%	0.0%	0.2%	0.0%	4.8%	4.6%	4.8%

*Excludes Capital Construction Expenditures

Legislatively Approved 2019 - 2021 Key Performance Measures

Published: 6/13/2019 12:33:53 PM

Agency: Higher Education Coordinating Commission

Mission Statement:

The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor's degree or higher and at least 40% of adult Oregonians earning an associate's degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School) Make the pathways accessible, affordable and supportive for students Steer the higher education enterprise Cheer the promotion of college completion and career readiness

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
1. Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.		Approved	57.80%	68%	68%
2. Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity	American Indian or Alaskan Native	Approved	49%	66%	68%
	b) Asian American		72.20%	74%	75%
	c) Black or African American		57.20%	68%	70%
	d) Hispanic or Latina/-o		54.20%	68%	70%
	e) Native Hawaiian or Pacific Islander		49%	68%	70%
	f) White		57.90%	68%	70%
3. College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.		Approved	10.48	11	11
4. Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate		Approved	53.60%	57%	58%
5. Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.		Approved	38.80%	49.50%	50%
6. Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.	American Indian or Alaska Native	Approved	31.90%	49.50%	50%
	b) Asian American		43.50%	53.30%	53.50%
	c) Black or African American		30.90%	49.50%	50%
	d) Hispanic or Latina/-o		31.40%	49.50%	50%
	e) Native Hawaiian or Pacific Islander		37.90%	49.50%	50%
	f) White		40.20%	50.30%	50.50%
7. Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.		Approved	64.40%	64.50%	65%
8. Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.	American Indian or Alaska Native	Approved	37.40%	64.50%	65%
	b) Asian American		74.50%	76%	76%
	c) Black or African American		54.70%	64.50%	65%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
	d) Hispanic or Latina/-o		59.50%	64.50%	65%
	e) Native Hawaiian or Pacific Islander		50%	64.50%	65%
	f) White		65.20%	65.80%	66%
9. Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.		Approved	51.40%	39%	38%
10. Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.	American Indian or Alaska Native	Approved	49.80%	36%	35.50%
	b) Asian American		59.80%	39%	38%
	c) Black or African American		50.40%	39%	38.50%
	d) Hispanic or Latina/-o		54.60%	39%	38%
	e) Native Hawaiian or Pacific Islander		50.60%	38.50%	38%
	f) White		50%	38%	37.50%
11. Earnings of Community College Completers - Median earnings of community college completers five years after completion.		Approved	$37,699.00	$38,500.00	$39,000.00
12. Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.	American Indian and Alaska Native	Approved	$36,554.00	$38,500.00	$39,000.00
	b) Asian American		$39,842.00	$40,000.00	$40,000.00
	c) Black or African American		$34,202.00	$38,500.00	$39,000.00
	d) Hispanic or Latina/-o		$35,406.00	$38,500.00	$39,000.00
	e) Native Hawaiian or Pacific Islander		$32,574.00	$38,500.00	$39,000.00
	f) White		$38,046.00	$38,500.00	$39,000.00
13. Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion		Approved	$45,080.00	$46,500.00	$47,000.00
14. Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.	American Indian or Alsaska Native	Approved	$46,997.00	$47,750.00	$48,000.00
	b) Asian American		$47,435.00	$48,250.00	$48,500.00
	c) Black or African American		$41,283.00	$46,500.00	$47,000.00
	d) Hispanic or Latina/-o		$44,557.00	$46,500.00	$47,000.00
	e) Native Hawaiian or Pacific Islander		$41,223.00	$46,500.00	$47,000.00
	f) White		$45,372.00	$46,500.00	$47,000.00
15. Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	a) Overall	Approved	57%	80%	85%
	b) Expertise		75%	95%	100%
	c) Helpfulness		88%	95%	100%
	d) Availability of Information		44%	80%	85%
	e) Timeliness		46%	80%	85%
	f) Accuracy		58%	80%	85%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
16. Commission Best Practices - Percent of total best practices met by the Commission.		Approved	100%	100%	100%

LFO Recommendation:

In the 2017 session, the Legislature approved a significant "makeover" of the KPMs for the Higher Education Coordinating Commission (HECC). It reduced the number of KPMs from the 29 which the Commission inherited from their predecessor agencies to the 16 approved in 2017. The proposed targets generally reflect those recommended by the agency. It should be noted that most of the KPMs reflect the performance of the institutions that are funded by the agency or the general economy/society. The agency can only directly affect a few of the measures in the short term.

It should be noted that during the 2017 Session, the Subcommittee recommended the agency return to the 2019 Session with a proposed KPM for workforce related programs. This is a major area of HECC's responsibilities and should have a KPM. The agency did not propose a KPM for this area.

SubCommittee Action:

The Subcommittee discussed the degree to which the Commission can affect it's KPMs. Some members of the Subcommittee felt that the Commission should select KPM's that measure the agency's performance and not just have those KPMs that measure the performance of the institutions the Commission funds or measures that are more dependent on general economic factors.

The Subcommittee approved the LFO recommendation.

HB 5046 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. McLane

Joint Committee On Ways and Means

Action Date:	03/01/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Exc:	2 - Thomsen, Winters
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Ken Rocco, Legislative Fiscal Office

Various Agencies
2017-19

Budget Summary*	2017-19 Legislatively Approved Budget [1]	2017-19 Committee Recommendation (2019 Session)	Committee Change from 2017-19 Leg. Approved $ Change	% Change
Emergency Board				
General Fund - General Purpose	$ 57,255,961	$ -	$ (57,255,961)	-100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund Debt Service	$ 7,137,196	$ 6,482,496	$ (654,700)	-9.2%
Other Funds	$ 548,431,752	$ 548,714,876	$ 283,124	0.1%
Other Funds Debt Service	$ 406,616,039	$ 406,590,139	$ (25,900)	0.0%
Department of Revenue				
General Fund Debt Service	$ 14,425,618	$ 14,376,932	$ (48,686)	-0.3%
Other Funds Debt Service	$ 1,185,157	$ 1,181,172	$ (3,985)	-0.3%
State Library				
Federal Funds	$ 5,309,791	$ 5,449,791	$ 140,000	2.6%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Health Related Licensing Boards				
Board of Naturopathic Medicine				
Other Funds	$ 809,413	$ 909,413	$ 100,000	12.4%
Board of Medical Imaging				
Other Funds	$ 898,304	$ 958,304	$ 60,000	6.7%
Oregon State Veterinary Medical Examining Board				
Other Funds	$ 1,034,917	$ 1,134,917	$ 100,000	9.7%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund Debt Service	$ 39,036,407	$ 38,591,534	$ (444,873)	-1.1%
Housing and Community Services Department				
General Fund Debt Service	$ 9,066,521	$ 8,553,686	$ (512,835)	-5.7%

Budget Summary*

	2017-19 Legislatively Approved Budget [1]	2017-19 Committee Recommendation (2019 Session)	Committee Change from 2017-19 Leg. Approved $ Change	Committee Change from 2017-19 Leg. Approved % Change
EDUCATION PROGRAM AREA				
Department of Education				
General Fund Debt Service	$ 18,239,116	$ 18,168,337	$ (70,779)	-0.4%
Other Funds Debt Service	$ 24,302	$ 44,694	$ 20,392	83.9%
Federal Funds	$ 1,068,783,290	$ 1,069,793,915	$ 1,010,625	0.1%
Higher Education Coordinating Commission				
Other Funds	$ 37,519,362	$ 37,685,062	$ 165,700	0.4%
State Support for Community Colleges				
General Fund Debt Service	$ 26,551,170	$ 26,542,970	$ (8,200)	0.0%
State Support for Public Universities				
General Fund Debt Service	$ 150,990,325	$ 147,393,094	$ (3,597,231)	-2.4%
Other Funds Debt Service	$ 3,140,132	$ 6,701,426	$ 3,561,294	113.4%
HUMAN SERVICES PROGRAM AREA				
Commission for the Blind				
Federal Funds	$ 16,645,593	$ 17,609,075	$ 963,482	5.8%
Oregon Health Authority				
General Fund Debt Service	$ 66,343,686	$ 67,255,298	$ 911,612	1.4%
Department of Human Services				
General Fund Debt Service	$ 15,414,969	$ 12,060,448	$ (3,354,521)	-21.8%
JUDICIAL BRANCH				
Public Defense Services Commission				
General Fund	$ 305,491,556	$ 309,985,014	$ 4,493,458	1.5%
LEGISLATIVE BRANCH				
Office of the Legislative Counsel				
General Fund	$ 13,397,725	$ 13,384,325	$ (13,400)	-0.1%

Budget Summary*

	2017-19 Legislatively Approved Budget [1]	2017-19 Committee Recommendation (2019 Session)	Committee Change from 2017-19 Leg. Approved $ Change	% Change
Legislative Policy and Research Committee				
General Fund	$ 9,903,112	$ 9,889,412	$ (13,700)	-0.1%
Legislative Revenue Officer				
General Fund	$ 3,069,127	$ 3,065,527	$ (3,600)	-0.1%
Legislative Fiscal Officer				
General Fund	$ 4,976,414	$ 4,969,314	$ (7,100)	-0.1%
Legislative Assembly				
General Fund	$ 46,054,850	$ 45,984,750	$ (70,100)	-0.2%
Legislative Administration Committee				
General Fund	$ 37,277,599	$ 37,386,499	$ 108,900	0.3%
General Fund Debt Service	$ 12,379,677	$ 12,306,864	$ (72,813)	-0.6%
Comission on Indian Services				
General Fund	$ 629,880	$ 628,880	$ (1,000)	-0.2%
NATURAL RESOURCES PROGRAM AREA				
Department of Environmental Quality				
General Fund Debt Service	$ 4,658,847	$ 4,602,080	$ (56,767)	-1.2%
Department of Forestry				
General Fund	$ 98,764,502	$ 130,310,254	$ 31,545,752	31.9%
General Fund Debt Service	$ 2,329,152	$ 2,297,033	$ (32,119)	-1.4%
Other Funds Debt Service	$ 772,524	$ 727,883	$ (44,641)	-5.8%
Department of State Lands				
Other Funds	$ 55,921,667	$ 54,609,639	$ (1,312,028)	-2.3%
Land Use Board of Appeals				
General Fund	$ 1,952,556	$ 2,014,924	$ 62,368	3.2%

Budget Summary*

PUBLIC SAFETY PROGRAM AREA	2017-19 Legislatively Approved Budget [1]	2017-19 Committee Recommendation (2019 Session)	Committee Change from 2017-19 Leg. Approved $ Change	% Change
Department of Justice				
General Fund	$ 77,186,409	$ 77,886,409	$ 700,000	0.9%
General Fund Debt Service	$ 12,507,190	$ 12,309,027	$ (198,163)	-1.6%
District Attorneys and their Deputies				
General Fund	$ 12,978,561	$ 13,328,561	$ 350,000	2.7%
Department of Corrections				
General Fund	$ 1,592,661,172	$ 1,632,404,011	$ 39,742,839	2.5%
Other Funds	$ 43,508,746	$ 43,508,747	$ 1	0.0%
General Fund Debt Service	$ 113,974,191	$ 114,024,238	$ 50,047	0.0%
Other Funds Debt Service	$ 43,042	$ 98,234	$ 55,192	128.2%
Oregon State Police				
General Fund	$ 296,619,101	$ 303,284,101	$ 6,665,000	2.2%
Oregon Military Department				
General Fund	$ 16,891,831	$ 16,941,931	$ 50,100	0.3%
General Fund Debt Service	$ 9,997,675	$ 9,554,794	$ (442,881)	-4.4%
Other Funds	$ 112,160,793	$ 116,010,793	$ 3,850,000	3.4%
Oregon Youth Authority				
General Fund Debt Service	$ 11,294,254	$ 10,403,469	$ (890,785)	-7.9%
2017-19 Budget Summary				
General Fund Total	$ 2,575,110,356	$ 2,601,463,912	$ 26,353,556	1.0%
General Fund Debt Service Total	$ 514,345,994	$ 504,922,300	$ (9,423,694)	-1.8%
Other Funds Total	$ 800,284,954	$ 803,531,751	$ 3,246,797	0.4%
Other Funds Debt Service Total	$ 411,781,196	$ 415,343,548	$ 3,562,352	0.9%
Federal Funds Total	$ 1,090,738,674	$ 1,092,852,781	$ 2,114,107	0.2%

(1) Includes adjustments through December 2018

* Excludes Capital Construction

Position Summary

	2017-19 Legislatively Approved Budget	2017-19 Committee Recommendation (2019 Session)	Committee Change from 2017-19 Leg. Approved Change	% Change
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
Authorized Positions	914	917	3.00	0.3%
Full-time Equivalent (FTE) positions	906.96	907.35	0.39	0.0%

Summary of Revenue Changes

HB 5046 rebalances the State's budget with available resources. Additional General Fund and Lottery Fund revenues are available from the current ending balance, while Other and Federal Funds revenues include available ending balances and grant awards.

Summary of Capital Construction Subcommittee Action

The Subcommittee approved a series of actions in this omnibus budget reconciliation bill (HB 5046) needed to rebalance spending authority, address technical adjustments, modify appropriations, and adjust expenditure limitations in some 2017-19 agency budgets.

Emergency Board

HB 5046 disappropriates $57,255,961 General Fund from the Emergency Board. This represents the remaining amount of appropriation in the Emergency Fund for the 2017-19 biennium.

Adjustments to 2017-19 Agency Budgets

STATEWIDE DEBT SERVICE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions to debt service realized through interest rate savings on the October 2017 and May 2018 Article XI-Q, XI-M, and XI-N bond sales, and Other Funds balances and interest earnings that can be applied to debt service. General Fund debt service savings total $9,423,694, net of increases to the Department of Corrections ($255,353) and Oregon Health Authority's ($920,476) debt service for Build America Bond (BAB) federal subsidy payment delays as a result of the federal government shutdown. Other Funds expenditure limitation is increased by $3,606,993 to accommodate the use of fund balances for debt payments. Section

44 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Federal Funds nonlimited debt service expenditure limitations for the Department of Corrections ($2,463), Higher Education Coordinating Commission ($11,076), and Oregon Health Authority ($8,865) are also increased to reflect an adjustment in the BAB Subsidy Sequestration Rate.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a $283,124 Other Funds expenditure limitation increase and the establishment of three positions (0.39 FTE) to replace the current statewide procurement program ORPIN with a new eProcurement system called OregonBuys. A group of 10 agencies have been working on adopting a new procurement system since the 2015-17 biennium. The group chose an IT solution offered by Periscope Holdings. The Oregon instance of the program is called OregonBuys. That project is now largely complete and the first agencies from this group will soon begin using the new system.

The Department of Administrative Services, one of the original participating agencies, negotiated a statewide price agreement with the vendor in the belief that this solution should be expanded to statewide use and replace the current legacy procurement project. This will allow all entities now using the existing system to transition to the new system. The cost of the system and services provided by Periscope will be funded by a transaction fee charged under existing statewide price agreements, with a hard cap on the amount of vendor fee revenue being transferred to Periscope. The new system will improve procurement functionality and analysis by collecting much more data surrounding procurements than is possible under the old system.

State Library

The State Library received a higher than anticipated federal allotment from the Institute of Museum and Library Services to be used for statewide innovation grants to local libraries. The agency needs additional Federal Funds expenditure limitation in the amount of $140,000 to be able to distribute these funds. This action does not change federal match or maintenance of effort requirements.

CONSUMER AND BUSINESS SERVICES

Health-Related Licensing Boards

The Health-Related Licensing Boards are currently operating without a fully-functioning licensing database. The Boards hired a project manager in September of 2018 and expect to sign a contract with a vendor for a new licensing database shortly. Three of the boards need additional expenditure limitation to pay for the project manager and the costs associated with the initial phase of the database implementation. The Subcommittee approved increasing the Other Funds expenditure limitation as follows: $100,000 for the Oregon Veterinary Medical Examining Board; $100,000 for the Board of Naturopathic Medicine; and $60,000 for the Oregon Board of Medical Imaging.

ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA

Housing and Community Services Department

HB 5006, the 2017 omnibus budget bill, included additional funding of $13.2 million General Fund for the Emergency Housing Assistance (EHA) program and $6.8 million General Fund for the State Homeless Assistance Program (SHAP) administered by the Housing and Community Services Department. These funds were intended to be ongoing rather than one-time enhancements, for a total current service level projection of $28 million for the EHA program and $12 million for SHAP in the 2019-21 biennium.

EDUCATION

Oregon Department of Education

The Emergency Board in September 2018 approved resources for staff and other costs for developing a pilot project to provide assistance to low-income families for infant and toddler child care. Across the state, there is a shortage of quality providers to provide child care for these age groups. Three regions of the state have been selected for participation in the program, for a total of 245 slots. The regions are anticipated to start providing child care in April 2019 and estimated expenditures assume an annual cost per slot of $18,000. This is significantly higher than child care costs for older children given the need for lower staff-to-children ratios. The pilot program also assumes a staffing model with educational requirements for staff and assumes lead staff will be compensated similarly to public school Kindergarten teachers. Total estimated cost for the three sites for the remainder of the 2017-19 biennium is $1,010,625. Funding for this biennium will be from the federal Child Care Development Block Grant.

The School Lunch Reimbursement program reimburses school districts for the costs of meals provided to students who are eligible for reduced cost lunches. This program is funded in the 2017-19 biennium from a $2.47 million "carve-out" from the State School Fund. Based on recent estimates, the agency anticipates that 6.6 million meals will be served under this program at a per-meal cost of $0.40, resulting in a shortfall of approximately $170,000. Instead of requesting General Fund resources for this shortfall, the Oregon Department of Education proposed using anticipated savings in the Summer and Breakfast program which is currently estimated at approximately $600,000 General Fund. These savings would have reverted at the end of the biennium. The Summer and Breakfast program reverted General Fund resources in 2015-17. The Subcommittee approved the use of the Summer and Breakfast program funds for the School Lunch Reimbursement program shortfall.

Higher Education Coordinating Commission

The Other Funds expenditure limitation for the Higher Education Coordinating Commission was approved for an increase of $40,700 for the administration of the grant that provides funding for the Oregon Volunteers Commission and related programs.

Additional Other Funds expenditure limitation of $125,000 was approved in Operations, for a grant awarded by the Lumina Foundation for Education. This grant funds efforts to increase the level of degree attainment for adult African-American, Hispanic, Native Hawaiians/Pacific Islanders, and American Indians. This initial phase of this two-year $689,000 grant will be used to hire and employ a project administrator and

other staff resources (research/administrative support) and to start establishing a network of representatives from schools and communities for the grant.

HUMAN SERVICES

Commission for the Blind

The Subcommittee approved an increase in Federal Funds expenditure limitation of $963,482 for the Oregon Commission for the Blind. This amount reflects $197,066 in carry forward funds from the Vocational Rehabilitation Grant and $766,416 in a re-allotment supplemental award from the U.S. Department of Education. In anticipation of higher expenditures for Client Special Payments in its Vocational Rehabilitation Program, the Commission requested and received this award. Due to maintenance of effort requirements, the match on this award has been met, and no additional General Fund is needed.

JUDICIAL BRANCH

Public Defense Services Commission

The Subcommittee approved an increase of $4,493,458 in the General Fund appropriation for professional services. Public defense caseloads are trending approximately 2% above the forecasted budget. The additional funding is projected to fully fund current biennium caseload levels.

Additionally, the Subcommittee approved a net-zero shift of $90,000 Other Funds expenditure limitation from professional services to contract and business services to fully fund personal services costs associated with the Application Contribution Program.

LEGISLATIVE BRANCH

Legislative Branch Agencies

The Subcommittee approved a net-zero rebalance for the Legislative Branch by reducing General Fund appropriations for the Legislative Assembly, the Office of Legislative Counsel, the Legislative Policy and Research Office, the Legislative Fiscal Office, the Legislative Revenue Office, and the Commission on Indian Services and increasing the General Fund appropriation for Legislative Administration in order to cover costs related to the implementation of a new branch phone system. Also approved was a net-zero rebalance within the Legislative Assembly budget to pay for pay equity requirements.

NATURAL RESOURCES

Oregon Department of Forestry

The Subcommittee approved a technical adjustment to the Other Funds expenditure limitation established for the Oregon Department of Forestry to segregate expenditures in the Debt Service Program into individual limitations for principal and interest payments and for the

payment of bond issuance and related expenses. This adjustment also included a reduction of $44,641 Other Funds expenditure limitation for debt service due to interest rate savings realized on the May 2018 Article XI-Q bond sale.

The Subcommittee approved an increase of $31,545,752 in the General Fund appropriation made to the Department of Forestry, Fire Protection Division for the payment of unbudgeted emergency firefighting expenses incurred during the 2018 forest fire season.

Oregon Department of Fish and Wildlife

The Subcommittee approved the transfer of $1,700,000 of Federal Funds expenditure limitation from the Fish Division to the Wildlife Division, to support higher-than-anticipated levels of spending for wildlife conservation grant programs. The funding for the Fish Division's major federal grant programs has remained stagnant, allowing for the transfer of limitation between divisions.

Water Resources Department

The Subcommittee approved a budget rebalance request by the Water Resources Department that adjusted General Fund amounts between budgeted programs to reflect anticipated actual expenditures by the agency. These include an increase in the General Fund appropriation for the Director's Office in the amount of $766,319 due to the transfer of positions and related services and supplies costs for the water resources development program from the Technical Services Division ($246,389) and the Administrative Services Division ($319,930) along with the transfer of costs associated with legal expenses paid to the Office of Administrative Hearings through the Director's Office ($200,000) from the Water Rights Services Division. Corresponding reductions in the General Fund appropriations from the programs from which costs and positions were transferred are included in the adjustments as well. An increase in the General Fund appropriation for the Technical Services Division in the amount of $266,000 and a corresponding reduction in the General Fund appropriation for the Field Services Division was included to accommodate expenditure of funding for groundwater studies in the correct program. These adjustments resulted in no net change to the agency's total General Fund appropriation.

Department of State Lands

A reduction in the Other Funds expenditure limitation from the Portland Harbor Cleanup fund in the amount of $6,235,000 was approved to align the expenditure limitation with estimated actual expenditures from the fund through the end of the 2017-19 biennium.

A transfer of $12 million Other Funds from the Common School Fund and a transfer of $12 million Other Funds from the State Highway Fund to the Portland Harbor Cleanup Fund was approved by the Subcommittee. These funds are to be used, within their respective purposes set forth in the Oregon Constitution, for costs relating to or arising out of the Portland Harbor Superfund Site.

The Subcommittee approved an increase in the Other Funds expenditure limitation provided to the Department of State Lands in the amount of $4,922,972 for cleanup activities related to a terminated lease at the Goble, Oregon site on the Columbia River.

Land Use Board of Appeals

To allow the Board to meet vacation payout obligations for retiring employees, the Subcommittee approved an increase of $62,368 in the General Fund appropriation made to the Land Use Board of Appeals.

PUBLIC SAFETY

Department of Justice

The Subcommittee approved a technical adjustment to move an Emergency Board General Fund allocation (September 2018 - Item #43) of $1,343,260 for the Child Support Enforcement Automated System (CSEAS) information technology project from the Division of Child Support to a new General Fund appropriation established under the CSEAS program.

The Subcommittee approved a one-time increase of $700,000 General Fund for the Defense of Criminal Convictions (DCC). DCC is a budgetary unit used to track the cost of defending the state in cases in which sentenced offenders challenge their convictions or sentences. The Department is experiencing an increase in post-conviction challenges, however, some of the cost increase is being offset by a reduction in the cost of capital cases. The 2017-19 legislatively approved budget for DCC totals $21.3 million General Fund and this request represents a 3.3% increase to the approved budget.

The Subcommittee approved three actions related to providing legal representation to child welfare caseworkers. In the 2017 session, the Legislature approved funding to provide full legal representation to child welfare caseworkers in all juvenile dependency proceedings. At that time, the Legislature approved $6.9 million Other Funds expenditure limitation and 35 permanent full-time positions (30.80 FTE) to support a three-phase roll out of the program statewide; the Department of Human Services (DHS) received General Fund to pay the Department of Justice (DOJ) for the expanded services.

Phase I and II of the rollout have been completed. DHS and DOJ, however, did need to modify the original schedule to accommodate the needs of specific counties, primarily by advancing certain counties to an earlier phase. The remaining six counties in Phase III (Clackamas, Clatsop, Marion, Multnomah, Union, and Washington) have a revised implementation date of July 1, 2019.

The implementation has impacted the base budget of the Child Advocacy Section requiring additional resources. DOJ requested the establishment of six limited duration positions (0.67 FTE), including two Senior Assistant Attorney General positions, one Assistant Attorney General position, one Paralegal, one Legal Secretary, and one Office Specialist 1 position at a one-time cost of $298,508 Other Funds.

The implementation also resulted in DOJ's re-evaluation of the classifications of some of the 35 permanent full-time positions previously approved by the Legislature in 2017. DOJ requested the reclassification of: three Office Specialist 1 positions to three Senior Assistant Attorney General positions; one Office Specialist 1 to an Assistant Attorney General position; two Assistant Attorney General positions to two Senior

Assistant Attorney General positions; two Investigator 1 positions to two Senior Assistant Attorney General positions; one Paralegal position to an Assistant Attorney General position; and three Investigator 1 positions to three Investigator 3 positions at a cost of $268,034 Other Funds.

The cost to implement the Multnomah County expansion was not included in the original budget. In order to implement Multnomah County, DOJ requested 24 limited duration positions (2.46 FTE), including five Senior Assistant Attorney General positions, seven Assistant Attorney General positions, five Paralegal positions, five Legal Secretary positions, and two Office Specialist positions at a cost of $894,060 Other Funds.

The combined cost of these actions total $1.5 million (30 limited duration positions and 3.13 FTE). DOJ can absorb this cost without additional expenditure limitation due to savings within the Civil Enforcement Division's budget. The 2017-19 legislatively approved budget for DHS has sufficient General Fund to fund all of DOJ's costs. DOJ will need to seek re-authorization of these changes as part of the agency's 2019-21 budget request before the Legislature.

District Attorneys and Their Deputies

The Subcommittee approved a one-time increase of $350,000 General Fund resulting from a final reconciliation of personal service costs that typically occurs each biennium.

Department of Corrections

To bring the Department of Corrections' Community Corrections Program funding to the 2017-19 current service level amount statewide, the Subcommittee approved an appropriation of $1,504,245 General Fund. "Current service level" for community corrections was established by the April 2017 community corrections population forecast prepared by the Office of Economic Analysis, Department of Administrative Services.

The Subcommittee appropriated $38,238,594 General Fund, one time only, to the Department of Corrections to address a known 2017-19 budget shortfall of $20.2 million and additional unanticipated expenditures totaling $23.5 million. Unanticipated expenditures include emergency repairs to facilities, spending on medication for Hepatitis C and for contract medical staff in prisons, computer replacements and necessary software upgrades, and backfill of a federal grant. The agency is mitigating its budget shortfall through such management actions as a hiring freeze for management positions, limiting spending on staff training, eliminating some inmate alcohol and drug treatment programs, freezing inmate clothing orders through the end of the biennium, and by using Other Funds revenue where available. Any residual shortfall not addressed by these and other agency actions can be addressed, if necessary, during the agency's 2019-21 budget work session.

A budget rebalance between Department of Corrections General Fund appropriations and Other Funds expenditure limitations was approved to help the Department manage its 2017-19 budget shortfall. In the Offender Management and Rehabilitation program, $2,000,000 General Fund was reduced to reflect alcohol and drug treatment costs shifted to Other Funds. In Operations and Health Services, $2,000,000 General Fund was increased to partially address extraordinary expenses in Health Services. The Capital Improvements program was reduced $1,276,717 General Fund and the Operations and Health Services program was increased in the same amount. To balance expenditures to available

revenues, $6,384,560 in Other Funds expenditure limitation was reduced from Central Administration and Administrative Services programs and increased as follows: $4,909,939 in Operations and Health Services, $890,587 in Community Corrections, and $591,035 in Offender Management and Rehabilitation. These actions resulted in a $1 net Other Funds expenditure limitation increase for the Department.

Department of State Police

To address the unfunded cost of responding to conflagrations borne by the Office of the State Fire Marshal in the 2017-19 biennium, the Subcommittee appropriated $6,665,000 General Fund. Of this amount, $1,456,000 is to cover otherwise unreimbursable wildfire-related expenses, and $5,209,000 is to manage cash flow through the end of the biennium, with the understanding that wildfire reimbursements from the Federal Emergency Management Agency (FEMA) in the amount of $5,209,000 will be credited to the General Fund upon receipt. Combined with Emergency Board allocations in September and December 2018, this action brings the total amount of FEMA receivables from the 2017 and 2018 fire seasons due to the General Fund to $15,509,000.

The Subcommittee approved a department-wide net-zero rebalancing of Other Funds expenditure limitation for the Department of State Police (OSP). This budget-neutral action re-allocates $7,000,000 in Other Funds expenditure limitation between three OSP limitations. It reduces Other Funds expenditure limitation in the Office of the State Fire Marshal by $7,000,000, due to federal reimbursements not expected to be received in the current biennium. It increases Other Funds expenditure limitation in the Fish and Wildlife Division by $2,900,000 to cover operational expenses supported by intergovernmental revenues from the Oregon Marine Board, the Oregon Department of Fish and Wildlife, and the Oregon Department of Agriculture. It increases Other Funds expenditure limitation in the Patrol Services Division by $2,200,000 to cover operational expenses supported by intergovernmental revenues from Oregon State University, Legislative Administration, and the Department of Revenue; and it increases Other Funds expenditure limitation in the Criminal Investigations Division by $1,900,000 to balance personnel costs correctly between General and Other Funds within the division, and to available revenue.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $3,850,000 to receive reimbursement from the Oregon Department of Forestry for costs incurred by the Oregon Military Department during the 2018 wildfire season in Oregon.

The agency paid its wildfire-related expenses up front with a line of credit issued by the Oregon State Treasury. The Subcommittee approved a General Fund appropriation of $50,100 to pay the cost of interest that accrued due to withdrawals from the line of credit.

HB 5047 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Smith Warner

Joint Committee On Ways and Means

Action Date:	05/03/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Senate Vote	
Yeas:	7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Nays:	2 - Hansell, Heard
Exc:	3 - Girod, Thomsen, Winters
Prepared By:	Lisa Pearson, Department of Administrative Services
Reviewed By:	Doug Wilson, Legislative Fiscal Office

Department of Education
2019-21

Department of Revenue
2019-21

Department of Justice
2019-21

Budget Summary*

	2017-19 Legislatively Approved Budget[1]	2019-21 Current Service Level	2019-21 Committee Recommendation	Committee Change from 2017-19 Leg. Approved	
				$ Change	% Change
Department of Education					
General Fund	$ -	$ -	$ 5,504,403	$ 5,504,403	0.0%
Other Funds	$ -	$ -	$ 908,986,836	$ 908,986,836	0.0%
Subtotal	$ -	$ -	$ 914,491,239	$ 914,491,239	0.0%
Department of Revenue					
General Fund	$ -	$ -	$ 3,954,361	$ 3,954,361	0.0%
Subtotal	$ -	$ -	$ 3,954,361	$ 3,954,361	0.0%
Department of Justice					
Other Funds	$ -	$ -	$ 464,086	$ 464,086	0.0%
Subtotal	$ -	$ -	$ 464,086	$ 464,086	0.0%
Total	$ -	$ -	$ 918,909,686	$ 918,909,686	0.0%

Position Summary

Department of Education				
Authorized Positions	0	0	72	72
Full-time Equivalent (FTE) positions	0.00	0.00	51.95	51.95
Department of Revenue				
Authorized Positions	0	0	38	38
Full-time Equivalent (FTE) positions	0.00	0.00	9.29	9.29
Department of Justice				
Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	1.76	1.76

[1] Includes adjustments through December 2018

* Excludes Capital Construction expenditures

Summary of Revenue Changes

Pending passage of the revenue package included in House Bill 3427, House Bill 5047 allocates revenues derived by a commercial activities tax on Oregon businesses effective for the tax year beginning January 1, 2020. Estimated revenues for the 2019-21 biennium total $1.6 billion from the activities tax minus the cost of a reduction of personal income rates of $311 million and other changes in the bill affecting General Fund revenues. House Bill 3427 transfers funding to the Department of Revenue (DOR) for the implementation, collection, and administrative costs of the new commercial business activities tax. The balance is transferred to the Fund for Student Success established in House Bill 3427. For 2019-21, House Bill 3427 transfers a total of $643 million from the Fund for Student Success to the State School Fund of which $423 million represents the lost General Fund revenues from the tax changes in the bill, $20 million is for an increase in the High Cost Disabilities Account and the remaining $200 million is for distribution to the districts through the statutory school revenue formula. The remaining amount in the Fund for Student Success is divided between the Early Learning Account (at least 20 percent), the Statewide Education Initiative Account (up to 30 percent), and the Student Investment Account (at least 50 percent). The 2019-21 spending out of each of these accounts are described in more detail below.

Summary of Education Subcommittee Action

House Bill 5047 provides the budget expenditure authority for programs funded through the new revenue stream established in House Bill 3427. Resources are provided for both the Oregon Department of Education for the various programs and staffing needs resulting from House Bill 3427 and the Department of Revenue for implementing, collecting, and administering the new revenue stream. Limitation is also increased for the Department of Justice for the anticipated increase in the legal work required by the Department of Revenue.

The Subcommittee approved $9,458,764 General Fund and $909,450,922, Other Funds expenditure limitation for the three agencies. The General Fund resources are for the upfront costs for the initial development of the programs, systems, and infrastructure prior to the availability of the new revenue stream. The Other Funds expenditure limitation represents the ongoing program and administrative costs for the agencies after the new revenues become available.

Department of Education

The Subcommittee approved $5,504,403 General Fund and $908,986,836 Other Funds expenditure limitation for the Oregon Department of Education (ODE) in House Bill 5047. These resources are for; (1) various early learning programs and related costs funded out of the newly established Early Learning Account, (2) education related initiatives such as a portion of 2019-21 Ballot Measure 98 costs and nutritional programs from the new Statewide Education Initiative Account, and (3) resources for school districts and eligible charter schools distributed from the new Student Investment Account through the same allocation formula used for the State School Fund, but with a double weighting for poverty. For development of the 2021-23 biennial budget, current service level calculations for the grant and other programs funded in this bill should be developed based on the funding levels for the second year of the 2019-21 biennium.

Department Operations

A total of $4,491,936 General Fund, $21,872,653 Other Funds expenditure limitation, and 72 positions (51.95 FTE) is authorized for staffing, contracts, and other costs necessary to implement the new or expanded programs authorized in House Bill 3427. These costs include the necessary program and business services infrastructure to carry out these programs. The Subcommittee approved resources in Department Operations to support and oversee the following ten areas for new initiatives and four areas to support existing programs.

New Initiatives

- Student Success Teams are established to provide a range of intensive services and additional funding for those school districts with high academic achievement needs. A participating district must commit to a set of requirements and are also eligible to receive additional funding based on a per pupil basis and need. The Student Success Teams will generally include personnel with expertise in school and school district improvement strategies and will primarily be contracted staff, some with local perspectives regarding the district they are assisting. General Fund resources of $293,895 and $1,800,748 Other Funds were approved for three positions (2.30 FTE) and $1,502,605 for needs assessments, contract members of the teams, and onsite assessments for participating districts. A total of $12 million is included in the Grant-in-Aid section for the additional funding for these districts.

- Student Investment grants are distributed to school districts and eligible charter schools to meet specific needs including meeting students' mental or behavioral health needs and increasing student achievement including for specific groups of students that have historically experienced academic disparities. Grant funds must be used to, (1) increase instructional time, (2) address students' health and safety needs, (3) reduce class sizes or staff caseloads, and (4) broaden curricular opportunities. Funding for the grants is included in the Grant-in-Aid section. In this budget area, funding for positions and related costs is provided for a variety of functions including: (1) providing technical assistance to districts and charter schools applying for the grants, (2) developing the structure of the program to ensure districts are clear on expectations, (3) developing and maintaining the performance indicators and benchmarks for the individual districts to determine their progress and success, and (4) managing and monitoring individual district grants to determine if districts are meeting the terms and requirements of their grant agreements. General Fund resources of $770,797 and $3,493,730 Other Funds were approved to fund a total of 22 positions (15.71 FTE). Also approved was $161,073 General Fund and $5,125,299 Other Funds for a "coaching" program for assisting districts who do not meet their achievement targets, which are part of the grant agreements between the districts and state for the Student Investment Grants. Four positions (2.72 FTE) are authorized as well as $4,531,000 for technical assistance contracts for assisting these districts.

Budget Note:

The Oregon Department of Education shall explore the potential for combining grant applications, grant agreements, grant monitoring, and reporting for the School District Investment grants established in House Bill 3427 with other programs or grants administered by the agency including grants made from the High School Graduation and College and Career Readiness Fund (Ballot Measure 98), Title I grants where appropriate, and other grant programs identified by the agency. The agency shall report to the 2021 Legislature on the results of this analysis during their Ways and Means presentation on the agency's budget.

- District transparency. The Subcommittee approved resources for improving school district fiscal management and increasing district transparency. A total of five positions (2.92 FTE) with $39,209 General Fund and $925,739 Other Funds were designated to increase the transparency in relation to district spending, development of academic return on investment models for districts, establishing fiscal accountability training standards, and providing information for best practices in fiscal management. Permanent positions include an Operations and Policy Analyst 4 (OPA 4) and an OPA 3, while an Information Specialist 7, a Project Manager 3, and an OPA 3 are limited duration positions. Funding for website development and management as well as district review teams is also included.

- Statewide school safety and prevention system. A statewide school safety and prevention system is included in House Bill 3427 that focuses on bullying prevention, student wellness, suicide prevention, threat and risk assessment, and promotion and implementation of a statewide tip line for students. House Bill 3427 also authorizes grants to Education Service Districts (ESDs) for School Safety and Prevention Specialists, Youth Suicide Prevention and Wellness Promotion Specialists, and Student Threat Assessment Training Assistance Specialists. One position (0.92 FTE) is authorized, funded with $66,460 General Fund and $144,378 Other Funds. In addition, $1,725,119 Other Funds is approved for the grants to the ESDs in the Grant-in-Aid part of this bill.

- Safe and Effective Schools. The Subcommittee approved $142,068 General Fund and $581,417 Other Funds to fund four positions (2.84 FTE) to establish a Safe and Effective Schools unit within the agency. This staff will be responsible for assisting school districts and schools to address the behavioral, mental and physical health needs of their students. The authorized amount also includes $30,000 for surveys and assessment of student and district needs.

- Statewide education plans. Two new statewide education plans are included in House Bill 3427, one for American Indian and Alaskan Native students and one for Latino or Hispanic students. In each case, ODE is to develop and implement a statewide plan which addresses the culturally appropriate best practices for eligible students from early childhood through post-secondary education. For the Latino statewide plan, one position was approved (0.71 FTE) funded with $34,910 General Fund and $213,035 Other Funds. There is $1.0 million included in the Grant-in-Aid section for capacity building grants. It is anticipated that further grant funding will be made available in 2021-23 to implement the plan developed in this biennium. There has been some work completed on the American Indian and

Alaskan Native statewide plan during 2017-19 and this work will continue into 2019-21 with one position (0.71 FTE). Additional resources are added in the second year of the biennium to implement the plan including grants. Overall, $159,017 General Fund and $575,850 Other Funds were approved for the staff and contracted resources to complete development of this statewide plan.

- Summer learning grants for Title I schools. A new summer learning grant program is authorized with $3 million Other Funds for grants made in the second year of the biennium, which is included in the Grant-in-Aid section below. The grants are to be made to Title I schools for increasing instructional time during the summer months for students who are falling behind in their academic progress. One position (0.71 FTE) was approved to develop and implement this grant program at a cost of $17,223 General Fund and $135,631 Other Funds.

- Re-engagement grants. House Bill 3427 establishes a re-engagement grant program to reconnect youth age 14 to 21 who are dropouts, not making sufficient progress toward a high school diploma, or are referred to the program are dropouts. School districts or other eligible entities will use the grant funds for academic instruction, career counseling, workforce readiness services, and assistance with accessing resources supporting at-risk youth and reduce barriers to educational success. Four positions (3.39 FTE) are authorized to work with school districts in establishing youth re-engagement programs and to administer and monitor the grants. The positions and related costs will be funded with $192,405 General Fund and $560,756 Other Funds. Another $4.0 million is included in the Youth Development Grant-in-Aid section for the grants to be made in the second year of the biennium.

- Early learning capacity. Early Learning staff is increased by eight positions (5.60 FTE) to support the expansions in the preschool programs (Oregon Pre-Kindergarten, Preschool Promise) and Early Head Start program. These positions will provide support to Early Learning Hubs, providers, and families as well as to provide for grant management and quality monitoring. Funding of $246,269 General Fund and $1,113,230 Other Funds is approved to fund these positions and related costs. A total of $104.3 million Total Funds is also included in the Early Learning Grant-in-Aid section for these expanded programs, as well as resources for capacity building, local administration/planning, and provider training. One position (0.50 FTE) is included starting in the second year at a cost of $144,925 Other Funds relating to professional development for the early learning workforce.

- Early Childhood Equity Fund capacity. Another two positions (1.63 FTE) are included with $90,690 General Fund and $775,232 Other Funds for the development and operation of the new Early Childhood Equity Fund program. Resources are included in this funding for program evaluation ($250,000 Other Funds) and technical assistance ($230,000 Other Funds) for providers. Grant funding of $10 million Other Funds is included in the Early Learning Grant-in-Aid section.

Ongoing Programs

- High School Success (Measure 98). A portion of the funding ($133,200,000 Other Funds) for High School Success Grants (Ballot Measure 98) is included in this bill in the Grant-in-Aid section. The other $170,000,000 is to be part of the general budget bill for ODE. The Subcommittee approved $223,506 General Fund and $485,545 Other Funds for three positions (2.76 FTE) for the staff associated with the share of total funding included in this bill.

- Nutrition program. An initiative is included to increase the number of students receiving free and reduced breakfasts and lunches starting in the second year of the biennium. The Community Eligibility Provision (CEP) program is expanded to bring all CEP eligible schools up to the 90 percent claiming percentage; and for non-CEP schools, students in households between 186 and 300 percent of the federal poverty level will become eligible for the free and reduced lunch program. Two positions (1.51 FTE) are added at a cost of $65,490 General Fund and $285,349 Other Funds were approved to implement this proposal. A permanent Operations and Policy Analyst 1 position is for addressing the additional workload and a limited duration Information Systems Analyst 7 is added to make the necessary information systems changes to carry out this expansion.

- Statewide Longitudinal Data System. Funding of $1,537,324 General Fund and $2,647,611 Other Funds was authorized for the Statewide Longitudinal Data System. These funds are to be transferred to the Higher Education Coordinating Commission. These funds are to support the existing eight staff for the entire biennium with the necessary Services and Supplies costs and significant data processing and storage costs. These resources also assume the addition of one Research Analyst position beginning in the second year of the biennium. Overall funding for nine positions were authorized and the position authority will be included in the budget bill for the Higher Education Coordinating Commission.

- Business support and oversight for new funding. To support the programs and staffing for the initiatives included in House Bill 3427 and this bill, funding of $451,600 General Fund and $2,864,178 Other Funds along with 10 positions (7.02 FTE) was approved. These positions will provide the necessary personnel, financial, procurement, and information system support to support the programs. All positions are permanent, except for one Project Manager position, which is limited duration. Funding for rent as well as one-time moving costs and information technology infrastructure is also included.

K-12 Grant-in-Aid

The Subcommittee approved a total of $751,522,833 in Other Funds expenditure limitation for expanding existing or new education programs and initiatives to be funded with the new revenue stream authorized in House Bill 3427. There are nine new investments and four ongoing programs, which are detailed following the summary table below:

	K-12 GRANT IN AID ($ millions)	
	Program	**Total Funds**
	Student Investment	
	Formula Grants To School Districts	$ 472.7
	Statewide Iniatives	
	Statewide School Safety and Prevention System	$ 1.7
	Student Success Teams	$ 12.0
	Native American State Plan	$ 3.2
	African American/Black Student Success Plan	$ 3.8
	Latino State Plan	$ 1.0
	ESD Technical Support for District Improvement	$ 24.0
	Summer Program for Title I Schools	$ 3.0
	Early Warning System for Students Lagging in Progress	$ 2.8
	High School Success (Measure 98)	$ 133.2
	Early Intervention/Early Childhood Special Education (EI/ECSE)	$ 37.5
	Nutrition Expansion	$ 41.6
	Professional and Workforce Development	$ 15.0
	STATEWIDE INITIATIVES SUBTOTAL	**$ 278.8**
	Total	**$ 751.5**

New Investments

- Student Investment Grants. These grants are funded from the Student Investment account authorized in House Bill 3427 and are non-competitive grants made to school districts and charter schools. The grants are for specific needs including meeting students' mental or behavioral health needs and increasing student achievement including for specific groups of students that have historically experienced academic disparities. Grant funds must be used to: (1) increase instructional time, (2) address students' health and safety needs, (3) reduce class sizes or staff caseloads, and (4) broaden curricular opportunities. A total of $472,740,000 Other Funds was approved for the grants in the second year of the biennium, which are distributed to districts and charter schools based on the same formula as the State School Fund is distributed, but with double the poverty weight. Districts must have a plan approved by the Oregon Department of Education to receive these grants.

- Student Success Teams. These are established to provide a range of intensive services and additional funding for those school districts with high academic achievement needs. A participating district must commit to a set of requirements and are also eligible to receive additional funding based on a per pupil basis and need. The Student Success Teams will generally include personnel with expertise in school and school district improvement strategies and will primarily be contracted staff, some with local perspectives regarding the district they are assisting. A total of $12,000,000 is included in this section for the additional funding over and above the Student Investment Grants for these districts.

- Statewide school safety and prevention system. A total of $1,725,119 Other Funds was approved for grants to Education Service Districts (ESDs) as part of a state-wide school safety and prevention system. The grants for the second year of the biennium are for School Safety and Prevention Specialists, Youth Suicide Prevention and Wellness Promotion Specialists, and Student Threat Assessment Training Assistance Specialists.

- Equity statewide education plans. Grant-in-Aid funding totaling $8,000,000 Other Funds is available for the second year of the biennium for three of the state-wide Equity Initiatives. First, $3,810,000 Other Funds is directed for an expansion of the existing African American/Black Student Success Plan grants made to entities providing programs and services to decrease the achievement gap for this population. Another $3,190,000 Other Funds is for grants to early learning hubs, school districts, education service districts, post-secondary institutions, and community-based organizations to implement the American Indian or Alaskan Native education plan. Finally, $1,000,000 is available to implement the statewide Latino or Hispanic education plan. While ODE staff have been working on the American Indian/Alaskan Native education plan during the 2017-19 biennium, work will begin in the 2019-21 biennium on the Latino or Hispanic education plan with resources included in this bill.

- Educational Service District technical assistance. A total of $24,000,000 Other Funds is designated for grants to ESDs to assist school districts in the grant application and implementation of the School District Investment Grants. Funds are distributed based on ADMw with a double weighting for poverty. These funds must stay with the ESDs; and if a school district does not seek assistance from the ESD for these purposes, the ESD will use the funding to assist other districts in their service area. The Oregon Department of Education may start distributing these additional funds before the second year of the biennium to assist school districts in their applications for the School District Investment grants for the 2020-21 school year. An annual report is required by each ESD on how these funds were used.

- Summer learning program for Title I schools. A new summer learning grant program is authorized with $3,000,000 Other Funds for grants made in the second year of the biennium. The grants are to be made to Title I schools for increasing instructional time during the summer months for students who are falling behind in their academic progress.

- Early Warning System. A total $2,750,000 Other Funds was approved for an Early Warning System or early intervention systems in school districts to track student achievement progress toward high school graduation. The funds are for technical assistance to districts in

setting up and maintaining these systems and for grants to districts for the systems. Non-competitive grants are available to districts for these systems in the amount of the Average Daily Membership (ADM) as defined in ORS 327.006 multiplied by $3.

Ongoing programs

- Ballot Measure 98. Approved by the voters in 2016, Ballot Measure 98 is to provide additional grants over and above the school funding formula payments out of the High School Graduation and College and Career Readiness Fund for three specific areas for high school students: dropout-prevention, college-level education opportunities or accelerated learning; and career and technical education. The budget bill for ODE is to have $170,000,000 General Fund for this purpose. Another $133,200,000 Other Funds is included in this bill to bring total funding to $303.2 million. The ODE may start distributing these additional funds before the second year of the biennium.

- Early Childhood Special Education (ECSE)/Early Intervention (EI). The ECSE program is a mandated program where ODE and its local partners must provide services including preschool and therapeutic services to eligible children age 3 until they enter school. The EI program is a companion program serving eligible children up to age 3. Over time, these programs have not provided the full range of services to the eligible population. The Subcommittee approved an increase of $37,500,000 Other Funds for the second year of the biennium to provide the anticipated full level of services to the identified current eligible estimated population. The funding available for the 2017-19 biennium represented just over 81 percent of the need and the current service level funding for 2019-21 was estimated to meet 75 percent of the total need. The increase included here is estimated to bring funding to a level by the end of the biennium meeting 100 percent of the identified need. The additional funding comes from the Early Learning Account.

- Nutrition program. A total of $41,607,714 Other Funds is included to increase the number of students receiving free and reduced breakfasts and lunches starting in the second year of the biennium. First, the Community Eligibility Provision (CEP) program is expanded to bring all CEP eligible schools up to the 90 percent claiming percentage at a cost of $27.9 million Other Funds. It is estimated that 479 schools will join the CEP and an additional 228,859 students will be affected. Secondly, for non-CEP schools, students in households between 186 and 300 percent of the federal poverty level will become eligible for the free and lunch program adding another estimated 34,128 students at a cost of $12.6 million. Finally, a one-time investment of $1,176,000 in equipment grants will enable more schools to add "Breakfast after the Bell."

- K-12 professional and workforce development. A total of $15,000,000 Other Funds was approved for professional development related programs for K-12 educators and other staff for the second year of the biennium. A separate amount is provided for early learning staff. House Bill 3427 requires a plan to be ready for the 2020 Legislative Session proposing the most effective set of programs and initiatives for K-12 educator professional and workforce development. The plan is to consider educator retention, a greater diversified education workforce, mentoring and coaching, participation of educator preparation programs, and educator scholarships.

Early Learning Grant-in-Aid

The Subcommittee approved a total of $1,012,467 General Fund and $131,591,350 Other Funds expenditure limitation for expanding existing or new early learning programs and initiatives to be primarily funded with the new revenue stream authorized in House Bill 3427. There are four preschool investments and five other early learning investments described in the narrative following the summary table below:

EARLY LEARNING GRANT IN AID ($ millions)		
Program	**Total Funds**	
Early Learning		
Relief Nurseries	$	2.8
Equity Fund	$	10.0
Preschool Expansion		
Capacity and Infrastructure	$	6.8
Grants for Oregon Pre-Kindergarten	$	44.4
Grants for Preschool Promise	$	30.8
Grants for Early Head Start	$	22.3
Healthy Families	$	2.0
Parenting Education	$	1.0
Professional and Workforce Development for Early Learning Workers	$	12.5
TOTAL	**$**	**132.6**

Preschool Investments

- Oregon Pre-Kindergarten. Funding of $44,399,232 Other Funds was authorized for expanding the Oregon Pre-Kindergarten program. These additional funds may be used in the second year of the biennium for expanding the number of part-time and full-time slots, converting existing half-time slots to full-time slots, increases in the compensation for early learning educators and others providing services under the program, and for transportation costs associated with the participants under the program. The number of slots established or converted to full-time slots will depend on decisions made by the Early Learning Division staff. In making this determination, the Division should consider the area's capacity to create new slots.

- Preschool Promise. Funding of $30,795,390 Other Funds was approved for expanding the Preschool Promise program in the second year of the biennium, which provides preschool services for families above 100 percent of the federal poverty level. The preschool services are provided by a mix of providers including center-based providers, home-based providers, and school-based providers. This amount of funding should add another approximately 2,565 slots to the current 1,300 slots.

Budget Note:
The Early Learning Division is instructed to examine the potential and provide recommendations for implementing a co-pay system for the Preschool Promise program. The report and recommendations must consider the income levels of families participating in the program, the level of the copay, whether it should be sliding fee or not, and the impact on the families, providers and the agency. The Division shall submit the report including recommendations to the Legislature by January 15, 2020 for consideration during the 2020 legislative session.

- Early Head Start. To address the developmental needs of young children, $22,353,688 Other Funds is designated for the Early Head Start program for the second year of the biennium. This program provides home visitation and center-based services to children up to age 3. These funds are anticipated to provide approximately an additional 1,200 slots to the current 2,340 federal and state slots.

- Capacity and infrastructure. To ensure that the provider network for the preschool programs and Early Head Start program is sufficient to meet the demand this new slot funding will generate, a total of $1,012,467 General Fund and $5,753,040 Other Funds was approved for early programs for the second year of the biennium. These funds will be used for local coordination and other activities through the early learning hubs ($291,667 General Fund; $2,187,500 Other Funds), providing professional learning and coaching for providers ($1,897,500 Other Funds), assess community early learning needs ($400,000 General Fund; $600,000 Other Funds), monitoring of the system ($586,840 Other Funds), and providing funds to upgrade facilities and equipment ($320,800 General Fund; $481,200 Other Funds).

Other Early Learning Investments

- Relief Nurseries. A total of $2,800,000 Other Funds is included to expand the services provided by Relief Nurseries in the second year of the biennium. This level of funding is anticipated to provide the resources for opening two new Relief Nurseries and seven additional satellite sites. Also included in this funding is an amount anticipated to provide services for more than another 1,000 children at Relief Nursery sites across the state.

- Early Learning Equity Fund. In the second year of the biennium, $10,000,000 Other Funds were approved for grants to eligible organizations to address the early learning needs of children and families of traditionally underserved populations to improve kindergarten readiness. Grant funds can be used to provide early childhood and parent-engagement programs designed to meet the cultural and linguistic needs of diverse communities.

- Healthy Families Oregon and parenting education. An additional $2,000,000 Other Funds is designated for the Healthy Families Oregon program for expanding this intensive home visiting program to more eligible families. Another $1,000,000 Other Funds is directed to parenting education programs and resources to increase skills and strategies for parenting, strengthening parent-child relationships, and promoting positive child development and school readiness. The resources for these two programs are available in the second year of the biennium.

- Early learning professional and workforce development. The Subcommittee approved $12,500,000 million Other Funds available in the second year of the biennium for professional development, education opportunities, and related services for the early learning workforce.

  Budget Note

  The Early Learning Council, Early Learning Division staff, and Educator Advancement Council shall consult with other units of the Oregon Department of Education, Higher Education Coordinating Commission, and representatives of early learning Hubs, providers and families in developing a plan on the most effective set of programs and initiatives for early learning educator professional development and expanded education/training opportunities. The plan shall include consideration of workforce retention, recruitment, a greater diversified education workforce, early learner educator scholarships, and the potential for a coordinated stackable system of programs incorporating work experience, community college credits and public university credits. The Division shall submit the report to the Legislature by January 15, 2020 for consideration during the 2020 Legislative Session.

Youth Development Grant-in-Aid

A total of $4,000,000 Other Funds was authorized for youth re-engagement grants in the second year of the biennium. House Bill 3427 establishes a re-engagement grant program to reconnect youth aged 14 to 21 who are dropouts, not making sufficient progress toward a high school diploma, or are referred to the program. School districts or other eligible entities approved by the Youth Development Council are eligible to receive grants for academic instruction, career counseling, workforce readiness services, and assistance with accessing resources supporting at-risk youth and reduce barriers to educational success.

Department of Revenue

The Subcommittee approved $3,954,361 General Fund and the establishment of 22 permanent full-time positions (5.43 FTE) and 16 limited duration positions (3.86 FTE) related to implementation of the Corporate Activities Tax (CAT) (House Bill 3427). Of this amount, $2,789,361 will be for program and program support costs and $1,165,000 will be for the acquisition of an information technology modification and vendor maintenance costs.

The Subcommittee's approved startup funding and position authority providing sufficient resources for DOR to implement the measure through April 30, 2020. The Legislature in 2020 may provide additional resources for the remainder of the biennium, which would be funded from gross corporate activities tax proceeds. The costs for May 2020 to June 30, 2021 is estimated to total $9.5 million Other Funds (corporate activity tax) and an additional 30 positions (18.33 FTE).

A new division ("Corporate Division") would need to be established within the agency to administer the CAT and to allow for the tracking of budget and actual expenditures. The Department of Administrative Services is instructed to establish a new Summary Cross Reference program in the Oregon Budget Information Tracking System entitled: *Corporate Division Program.*

The Subcommittee approved $700,000 General Fund for a commercial-off-the-shelf product (GENTAX) that provides integrated system support for state-wide tax, revenue collection and is otherwise known as the Core Systems Replacement Project. DOR would amend the current GENTAX vendor contract to acquire the following modification or system enhancements related to a CAT: the configuration and testing of registration; financials; revenue accounting; case workflow; Revenue Online; and payment processing. An additional $300,000 General Fund was included for ongoing operation and maintenance costs, as the first such payment is due in February 2020. The actual contract amendment cost may change depending upon contact negotiations. There is an additional $165,000 General Fund for independent quality assurance oversight of the implementation.

Internal DOR information technology staff were approved for non-vendor supported GENTAX system requirements, design, configuration, and development. This includes one permanent full-time Information Systems Specialist 8 (0.33 FTE) one permanent full-time Information Systems Specialist 7 (0.33 FTE), one permanent full-time Information Systems Specialist 6 (0.13 FTE) to support processing of paper returns (i.e. document imaging). Also approved were two limited duration Training Development Specialist-1 positions (0.67 FTE) and five limited duration Operation and Policy Analyst 3 positions (1.67 FTE).

Staffing and related costs were approved for general program administration, including assistance with GENTAX system configuration, assisting with website content, consulting on configuration of online system, and integrated tax accounting taxpayer forms, letters, and website development, responding to appeals, coordination of program-related legislation, administrative rule development, and coordination of configuration changes related to ongoing program administration. This includes: one permanent full-time Principal Executive Manager D (0.42 FTE); three permanent full-time Operation and Policy Analyst 3 (1.25 FTE); one limited duration Operation and Policy Analyst 3 (0.13 FTE); three permanent full-time Operation and Policy Analyst 2 (0.96 FTE); one limited duration Operation and Policy Analyst 2 (0.42 FTE). DOR anticipates use of the Department of Justice for administrative rule development, administrative and legal appeals.

Communications staff would organize and coordinate media outreach activities, including taxpayer communication, television, and radio commercials. This work will be done with one permanent full-time Public Affairs Specialist 2 position (0.42 FTE).

Customer service, or tax services, will answer phone inquiries specific to the tax using a dedicated phone line. This will be done by two permanent full-time Public Services Representative 3 (0.25 FTE) and three limited duration Public Services Representative 3 (0.38 FTE).

Non-electronic filing of paper returns and payments will need to be processed, including the document imaging of filings and the depositing of funds. This work will be overseen by one limited duration Operation and Policy Analyst 2 (0.21 FTE).

Account suspense staff will perform taxpayer account maintenance and work with businesses to reconcile discrepancies between submitted payments and taxes due (i.e. payment and return suspense processing). Staff will also perform administration duties of filing enforcement and taxpayer account maintenance. This work will be done by seven permanent full-time Administrative Support Specialist 2 positions (0.88 FTE) and three limited duration Administrative Support Specialist 2 positions (0.38 FTE).

Accounting services would account for gross tax revenues, tax adjustments or refunds, DOR's administrative expenditures, and distribute the net revenue to the Fund for Student Success. This will be done by one permanent full-time Accountant 3 position (0.04 FTE).

Due to the increase in positions to the agency, one permanent full-time Human Resource Analyst 2 (0.42 FTE) is added to support the ongoing needs of the program.

The program will have $676,473 General Fund Services and Supplies, which is largely comprised of mailing costs, and $88,512 General Fund for Capital Outlay expenses for office furniture. This excludes the costs for the GENTAX modification and maintenance contract ($1 million) independent quality assurance ($165,000), and legal service charges ($365,274).

The auditing of tax returns will begin in Spring 2021 upon approval of the position authority by the Legislature or the Emergency Board in 2020.

Activities related to filing enforcement and collections will begin with the 2021-23 biennium.

Department of Justice

The Subcommittee approved $464,086 Other Funds expenditure limitation and the establishment of three permanent full-time positions (1.76 FTE) to support the Department of Revenue's anticipated need for legal services related to implementation of the Corporate Activities Tax (House Bill 3427).

The positions include: one permanent full-time Assistant Attorney General (0.88 FTE), one permanent full-time Legal Secretary (0.44 FTE), and one permanent full-time Paralegal position (0.44 FTE) with associated Services and Supplies. These costs are estimated to total $464,086 in the 2019-21 biennium and $527,428 in the 2021-23 biennium; however, DOJ will bill DOR for actual legal services provided under the standard legal services hourly billing model, which will also include an administrative overhead charge.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Education
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2017-19 Legislatively Approved Budget at Dec 2018 *	$ -	$ -	$ -	$ -	$ -	$ -	$ -	0	0.00
2019-21 Current Service Level (CSL)*	$ -	$ -	$ -	$ -	$ -	$ -	$ -	0	0.00
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
Department of Education									
SCR 100- Operations									
Personal Services	$ 2,020,746	$ -	$ 8,575,584	$ -	$ -	$ -	$ 10,596,330	72	51.95
Services and Supplies	$ 933,866	$ -	$ 10,229,458	$ -	$ -	$ -	$ 23,663,324		
Capital Outlay	$ -	$ -	$ 420,000	$ -	$ -	$ -	$ 420,000		
Account 6443 (Transfer to HECC)	$ 1,537,324	$ -	$ 2,647,611	$ -	$ -	$ -	$ 4,184,935		
SCR 300- Grant in Aid									
Special Payments									
Account 6040	$ -	$ -	$ 751,522,833	$ -	$ -	$ -	$ 751,522,833		
SCR 500- Early Learning Division									
Special Payments									
Account 6040	$ 1,012,467	$ -	$ 131,591,350	$ -	$ -	$ -	$ 120,103,817		
Account 6085	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
SCR 550- Youth Development Division									
Special Payments									
Account 6040	$ -	$ -	$ -	$ -	$ -	$ -	$ -		
Account 6085	$ -	$ -	$ 4,000,000	$ -	$ -	$ -	$ 4,000,000		
Department of Revenue									
SCR 150-010 - Corporate Division Program									
Personal Services	$ 1,659,102	$ -	$ -	$ -	$ -	$ -	$ 1,659,102	38	9.29
Services and Supplies	$ 1,041,747	$ -	$ -	$ -	$ -	$ -	$ 1,041,747		
Capital Outlay	$ 88,512	$ -	$ -	$ -	$ -	$ -	$ 88,512		
SCR 150-030 - Core System Replacement									
Services and Supplies	$ 1,165,000	$ -	$ -	$ -	$ -	$ -	$ 1,165,000		
Department of Justice									
SCR 137-050-- General Counsel									
Personal Services	$ -	$ -	$ 349,802	$ -	$ -	$ -	$ 349,802	3	1.76
Services and Supplies	$ -	$ -	$ 114,284	$ -	$ -	$ -	$ 114,284		
TOTAL ADJUSTMENTS	$ 9,458,764	$ -	$ 909,450,922	$ -	$ -	$ -	$ 918,909,686	113	63.00
SUBCOMMITTEE RECOMMENDATION *	$ 9,458,764	$ -	$ 909,450,922	$ -	$ -	$ -	$ 918,909,686	113	63.00
% Change from 2017-19 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Change from 2019-21 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

*Excludes Capital Construction Expenditures

HB 5050 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	06/25/19
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	8 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	7 - Beyer, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Abs:	5 - Baertschiger Jr, Girod, Hansell, Heard, Thomsen
Prepared By:	Julie Neburka and Theresa McHugh, Legislative Fiscal Office
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Emergency Board
2019-21

Department of Corrections
2017-19

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose	-	$ 75,000,000	$ 75,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	$ 200,000,000	$ 200,000,000
State Agencies for non-state worker compensation	-	$ 20,000,000	$ 20,000,000
Public Defense services and contract model		$ 20,000,000	$ 20,000,000
Grand Jury Recordation	-	$ 3,000,000	$ 3,000,000
OHA - Youth with Behavioral Health Needs		$ 5,700,000	$ 5,700,000
PDSC and DOC - Unauthorized Use of a Vehicle		$ 1,000,000	$ 1,000,000
Secretary of State - SB 861 implementation		$ 1,146,094	$ 1,146,094
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund		$ 23,939,562	$ 23,939,562
General Fund Debt Service		$ (243,315)	$ (243,315)
Lottery Funds Debt Service		$ (2,797,357)	$ (2,797,357)
Other Funds		$ 98,343,839	$ 98,343,839
Other Funds Debt Service		$ 4,975,884	$ 4,975,884
Advocacy Commissions Office			
General Fund		$ (3,910)	$ (3,910)
Employment Relations Board			
General Fund		$ (24,878)	$ (24,878)
Other Funds		$ (17,900)	$ (17,900)
Oregon Government Ethics Commission			
Other Funds		$ (31,294)	$ (31,294)
Office of the Governor			
General Fund		$ 37,976	$ 37,976
Lottery Funds		$ (30,060)	$ (30,060)
Other Funds		$ (14,162)	$ (14,162)
Oregon Liquor Control Commission			
Other Funds	-	$ (365,805)	$ (365,805)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Public Employees Retirement System,			
Other Funds		$ (99,540)	$ (99,540)
Racing Commission			
Other Funds		$ (74,492)	$ (74,492)
Department of Revenue			
General Fund		$ (1,951,713)	$ (1,951,713)
General Fund Debt Service		$ (86,500)	$ (86,500)
Other Funds		$ (625,879)	$ (625,879)
Other Funds Debt Service		$ 90,000	$ 90,000
Secretary of State			
General Fund		$ 198,280	$ 198,280
Other Funds		(731,332)	$ (731,332)
Federal Funds		$ (6,624)	$ (6,624)
State Library			
General Fund		$ (2,658)	$ (2,658)
Other Funds		$ (54,948)	$ (54,948)
Federal Funds		$ (4,478)	$ (4,478)
State Treasurer			
Other Funds		$ (786,435)	$ (786,435)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds		$ (41,790)	$ (41,790)
Chiropractic Examiners Board			
Other Funds		$ (40,563)	$ (40,563)
Consumer and Business Services			
Other Funds		$ (1,805,550)	$ (1,805,550)
Federal Funds		$ 724,474	$ 724,474
Construction Contractors Board			
Other Funds		$ (223,798)	$ (223,798)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Board of Dentistry			
Other Funds		$ (55,978)	$ (55,978)
Health Related Licensing Boards			
Other Funds		$ (93,931)	$ (93,931)
Bureau of Labor and Industries			
General Fund		$ (186,026)	$ (186,026)
Other Funds		$ (128,532)	$ (128,532)
Federal Funds		$ (19,597)	$ (19,597)
Licensed Professional Counselors and Therapists, Board of			
Other Funds		$ (23,995)	$ (23,995)
Licensed Social Workers, Board of			
Other Funds		$ (23,401)	$ (23,401)
Medical Board			
Other Funds		$ (105,576)	$ (105,576)
Board of Nursing			
Other Funds		$ (148,702)	$ (148,702)
Board of Pharmacy			
Other Funds	-	$ (93,745)	$ (93,745)
Oregon Board of Psychology			
Other Funds	-	$ (19,078)	$ (19,078)
Public Utility Commission			
Other Funds	-	$ (337,731)	$ (337,731)
Federal Funds	-	$ (6,195)	$ (6,195)
Real Estate Agency			
Other Funds	-	$ (87,703)	$ (87,703)
Tax Practitioners Board			
Other Funds	-	$ (12,149)	$ (12,149)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund		$ 9,992,396	$ 9,992,396
General Fund Debt Service		$ 2,050,084	$ 2,050,084
Lottery Funds		$ 12,813,582	$ 12,813,582
Lottery Funds Debt Service		$ (3,691,197)	$ (3,691,197)
Other Funds		$ 204,671,736	$ 204,671,736
Other Funds Debt Service		$ 157,290	$ 157,290
Other Funds Nonlimited		$ 35,000,000	$ 35,000,000
Federal Funds		$ (6,078)	$ (6,078)
Employment Department			
Other Funds		$ (899,214)	$ (899,214)
Federal Funds		$ (665,899)	$ (665,899)
Housing and Community Services Department			
General Fund		$ (941,245)	$ (941,245)
General Fund Debt Service		$ 9,781,918	$ 9,781,918
Lottery Funds Debt Service		$ (79,455)	$ (79,455)
Other Funds		$ 62,397,519	$ 62,397,519
Other Funds Debt Service		$ 1,099	$ 1,099
Federal Funds		$ (1,035,075)	$ (1,035,075)
Department of Veterans' Affairs			
General Fund		$ (51,109)	$ (51,109)
General Fund Debt Service		$ (1,871,420)	$ (1,871,420)
Lottery Funds		$ 961,666	$ 961,666
Other Funds		$ 3,912,257	$ 3,912,257
EDUCATION PROGRAM AREA			
Department of Education			
General Fund		$ (125,070)	$ (125,070)
General Fund Debt Service		$ (1,345,537)	$ (1,345,537)
Other Funds		$ 125,770,137	$ 125,770,137
Other Funds Debt Service		$ 9,330	$ 9,330
Federal Funds		$ (324,415)	$ (324,415)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
State School Fund			
General Fund		$ 5,101,078	$ 5,101,078
Lottery Funds		$ (5,573,050)	$ (5,573,050)
Other Funds		$ 471,972	$ 471,972
Higher Education Coordinating Commission			
General Fund		$ 73,809	$ 73,809
Other Funds		$ 6,385,614	$ 6,385,614
Federal Funds		$ 65,430	$ 65,430
State Support to Community Colleges			
General Fund		$ 975,000	$ 975,000
General Fund Debt Service		$ (5,763,861)	$ (5,763,861)
Lottery Funds Debt Service		$ (242,498)	$ (242,498)
Other Funds Debt Service		$ 3,126,854	$ 3,126,854
State Support to Public Universities			
General Fund		$ 5,653,419	$ 5,653,419
General Fund Debt Service		$ (12,483,243)	$ (12,483,243)
Lottery Funds		$ 5,859,809	$ 5,859,809
Lottery Funds Debt Service		$ (774,410)	$ (774,410)
Other Funds Debt Service		$ 4,876,782	$ 4,876,782
State Support to Oregon Health Sciences University			
General Fund Debt Service		$ (48,310)	$ (48,310)
Other Funds Debt Service		$ 48,365	$ 48,365
Teacher Standards and Practices			
Other Funds		$ (87,203)	$ (87,203)
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund		$ (103,100)	$ (103,100)
Other Funds		$ (7,232)	$ (7,232)
Federal Funds		$ (115,724)	$ (115,724)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Oregon Health Authority			
General Fund		$ 3,296,378	$ 3,296,378
General Fund Debt Service		$ (216,292)	$ (216,292)
Lottery Funds		$ (4,929)	$ (4,929)
Other Funds		$ 13,711,749	$ 13,711,749
Other Funds Debt Service		$ 216,435	$ 216,435
Federal Funds		$ 27,649,540	$ 27,649,540
Department of Human Services			
General Fund		$ 7,944,508	$ 7,944,508
General Fund Debt Service		$ 1,512,253	$ 1,512,253
Other Funds		$ 43,415,376	$ 43,415,376
Federal Funds		$ 132,642,331	$ 132,642,331
Long Term Care Ombudsman			
General Fund		$ (60,461)	$ (60,461)
Other Funds		$ (8,161)	$ (8,161)
Psychiatric Security Review Board			
General Fund		$ (30,871)	$ (30,871)
JUDICIAL BRANCH			
Judicial Department			
General Fund		$ 2,077,938	$ 2,077,938
General Fund Debt Service		$ (3,585,266)	$ (3,585,266)
Other Funds		$ 137,039,553	$ 137,039,553
Other Funds Debt Service		$ 1,300,000	$ 1,300,000
Federal Funds		$ (1,408)	$ (1,408)
Commission on Judicial Fitness and Disability			
General Fund		$ 16,000	$ 16,000
Public Defense Services Commission			
General Fund		$ 3,394,972	$ 3,394,972
Other Funds		$ 302,670	$ 302,670

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund		$ 1,330,850	$ 1,330,850
General Fund Debt Service		$ 527,814	$ 527,814
Other Funds		$ 5,167,447	$ 5,167,447
Other Funds Debt Service		$ 38,500	$ 38,500
Legislative Assembly			
General Fund		$ (235,919)	$ (235,919)
Legislative Commission on Indian Services			
General Fund		$ (7,244)	$ (7,244)
Legislative Counsel			
General Fund		$ (70,545)	$ (70,545)
Other Funds		$ (6,086)	$ (6,086)
Legislative Fiscal Office			
General Fund		$ (30,828)	$ (30,828)
Other Funds		$ (15,770)	$ (15,770)
Legislative Revenue Office			
General Fund		$ (16,951)	$ (16,951)
Legislative Policy and Research Office			
General Fund		$ (57,110)	$ (57,110)
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
General Fund		$ 916,315	$ 916,315
Lottery Funds		$ (68,464)	$ (68,464)
Other Funds		$ (595,327)	$ (595,327)
Federal Funds		$ (52,494)	$ (52,494)
Columbia River Gorge Commission			
General Fund		$ 109,813	$ 109,813
State Department of Energy			
General Fund		$ 2,000,000	$ 2,000,000
Lottery Funds Debt Service		$ (5)	$ (5)
Other Funds		$ 1,576,722	$ 1,576,722
Federal Funds		$ (7,330)	$ (7,330)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Department of Environmental Quality			
General Fund		$ 51,176	$ 51,176
General Fund Debt Service		$ 834,752	$ 834,752
Lottery Funds		$ (31,593)	$ (31,593)
Other Funds		$ 3,747,167	$ 3,747,167
Federal Funds		$ (113,604)	$ (113,604)
State Department of Fish and Wildlife			
General Fund		$ 115,083	$ 115,083
General Fund Debt Service		$ (324,470)	$ (324,470)
Lottery Funds		$ (18,626)	$ (18,626)
Other Funds		$ (672,467)	$ (672,467)
Other Funds Capital Improvement		$ (4,077)	$ (4,077)
Federal Funds		$ (1,187,333)	$ (1,187,333)
Department of Forestry			
General Fund		$ 1,340,580	$ 1,340,580
General Fund Debt Service		$ (2,470,088)	$ (2,470,088)
Lottery Funds Debt Service		$ (61,999)	$ (61,999)
Other Funds		$ (1,351,583)	$ (1,351,583)
Other Funds Debt Service		$ 151,184	$ 151,184
Federal Funds		$ (77,626)	$ (77,626)
Department of Geology and Mineral Industries			
General Fund		$ (25,615)	$ (25,615)
Other Funds		$ (29,270)	$ (29,270)
Federal Funds		$ (19,870)	$ (19,870)
Department of Land Conservation and Development			
General Fund		$ 1,794,756	$ 1,794,756
Other Funds		$ (2,132)	$ (2,132)
Federal Funds		$ (17,182)	$ (17,182)
Land Use Board of Appeals			
General Fund		$ (21,627)	$ (21,627)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Oregon Marine Board			
Other Funds		$ (92,426)	$ (92,426)
Federal Funds		$ (2,643)	$ (2,643)
Department of Parks and Recreation			
Lottery Funds		$ (416,598)	$ (416,598)
Lottery Funds Debt Service		$ (76,557)	$ (76,557)
Other Funds		$ 4,212,940	$ 4,212,940
Other Funds Debt Service		$ 33,023	$ 33,023
Federal Funds		$ (4,620)	$ (4,620)
Department of State Lands			
Lottery Funds Debt Service		$ (589,920)	$ (589,920)
Other Funds		$ 5,538,837	$ 5,538,837
Federal Funds		$ 148,732	$ 148,732
Water Resources Department			
General Fund		$ (435,713)	$ (435,713)
Lottery Funds Debt Service		$ (926,818)	$ (926,818)
Other Funds		$ 43,734,905	$ 43,734,905
Other Funds Debt Service		$ 394	$ 394
Federal Funds		$ (1,215)	$ (1,215)
Watershed Enhancement Board			
Lottery Funds		$ (22,280)	$ (22,280)
Federal Funds		$ (6,493)	$ (6,493)
PUBLIC SAFETY PROGRAM AREA			
Department of Corrections			
General Fund		$ (6,481,181)	$ (6,481,181)
General Fund Debt Service		$ 1,073,820	$ 1,073,820
Other Funds		$ 5,265,521	$ 5,265,521
Other Funds Debt Service		$ 51,378	$ 51,378
Oregon Criminal Justice Commission			
General Fund		$ 36,193	$ 36,193
Other Funds		$ 273,635	$ 273,635
Federal Funds		$ (1,216)	$ (1,216)

Budget Summary*	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
District Attorneys and their Deputies			
General Fund		$ (105,735)	$ (105,735)
Department of Justice			
General Fund		$ (667,789)	$ (667,789)
General Fund Debt Service		$ 1,484,988	$ 1,484,988
Other Funds		$ (2,479,020)	$ (2,479,020)
Federal Funds		$ (716,952)	$ (716,952)
Oregon Military Department			
General Fund		$ 179,395	$ 179,395
General Fund Debt Service		$ (36,468)	$ (36,468)
Other Funds		$ (373,737)	$ (373,737)
Other Funds Debt Service		$ 33,000	$ 33,000
Federal Funds		$ (691,605)	$ (691,605)
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (101,621)	$ (101,621)
Oregon State Police			
General Fund		$ (2,122,021)	$ (2,122,021)
Lottery Funds		$ (69,541)	$ (69,541)
Other Funds		$ (873,872)	$ (873,872)
Federal Funds		$ (23,603)	$ (23,603)
Department of Public Safety Standards and Training			
Other Funds		$ (290,693)	$ (290,693)
Federal Funds		$ 324,810	$ 324,810
Oregon Youth Authority			
General Fund		$ (1,803,255)	$ (1,803,255)
General Fund Debt Service		$ (3,008,574)	$ (3,008,574)
Other Funds		$ 772,367	$ 772,367
Other Funds Debt Service		$ 95,000	$ 95,000
Federal Funds		$ (74,149)	$ (74,149)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds		$ (32,084)	$ (32,084)
Federal Funds		$ (826)	$ (826)

Budget Summary*

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Department of Transportation			
General Fund Debt Service		$ (8,904)	$ (8,904)
Lottery Funds Debt Service		$ (3,182,760)	$ (3,182,760)
Other Funds		$ (3,318,842)	$ (3,318,842)
Other Funds Debt Service		$ 8,904	$ 8,904
Federal Funds		$ (65,547)	$ (65,547)
2019-21 Budget Summary			
General Fund Total		$ 380,757,376	$ 380,757,376
General Fund Debt Service		$ (14,226,619)	$ (14,226,619)
Lottery Funds Total		$ 13,399,916	$ 13,399,916
Lottery Funds Debt Service		$ (12,422,976)	$ (12,422,976)
Other Funds Total		$ 749,532,835	$ 749,532,835
Other Funds Debt Service		$ 15,213,422	$ 15,213,422
Other Funds Nonlimited		$ 35,000,000	$ 35,000,000
Other Funds Capital Improvement		$ (4,077)	$ (4,077)
Federal Funds Total		$ 156,305,516	$ 156,305,516

* Excludes Capital Construction

	2017-19 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
2017-19 Supplemental Appropriations			
Department of Corrections			
General Fund		$ 3,000,000	$ 3,000,000

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Secretary of State			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		1.75	1.75
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Housing and Community Services Department			
Authorized Positions		7	7
Full-time Equivalent (FTE) positions		5.67	5.67
Oregon Business Development Department			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88
EDUCATION PROGRAM AREA			
Higher Education Coordinating Commission			
Authorized Positions		10	10
Full-time Equivalent (FTE) positions		9.50	9.50

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions		47	47
Full-time Equivalent (FTE) positions		36.18	36.18
Department of Human Services			
Authorized Positions		32	32
Full-time Equivalent (FTE) positions		29.90	29.90
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions		17	17
Full-time Equivalent (FTE) positions		13.50	13.50
Public Defense Services Commission			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
NATURAL RESOURCES PROGRAM AREA			
Department of Land Conservation and Development			
Authorized Positions		7	7
Full-time Equivalent (FTE) positions		6.00	6.00
Department of Fish and Wildlife			
Authorized Positions		-	-
Full-time Equivalent (FTE) positions		(0.50)	(0.50)
Department of Environmental Quality			
Authorized Positions		(1)	(1)
Full-time Equivalent (FTE) positions		(1.00)	(1.00)
Department of Energy			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		1.25	1.25

2019-21 Position Summary

	2017-19 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
TRANSPORTATION PROGRAM AREA			
Department of Transportation			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		0.42	0.42

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2019 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 2377, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

HB 5050 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $75 million General Fund to the Emergency Board for general purposes.

HB 5050 makes seven special purpose appropriations to the Emergency Board, totaling $250.8 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The seven special purpose appropriations are:

- $200 million General Fund for state employee compensation changes.
- $20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

- $5.7 million General Fund for allocation to the Oregon Health Authority to support interdisciplinary assessment teams to provide consultation, evaluation, and stabilization services to youth with behavioral health needs. This appropriation reflects one of the recommendations of the Children and Youth with Specialized Needs Workgroup and is consistent with SB 1 (2019), which provides the framework for establishing these teams.
- $20 million General Fund for allocation to the Public Defense Services Commission for activities designed to improve indigent defense caseloads and to implement an improved public defense contract model.
- $1 million General Fund for allocation to the Public Defense Services Commission and the Department of Corrections or both, for costs relating to prosecutions for the unauthorized use of a vehicle per HB 2328 (2019).
- $1,146,094 General Fund for allocation to the Secretary of State for costs relating to the implementation prepaid postage on ballot return envelopes per SB 861 (2019).
- $3 million General Fund for the implementation of grand jury recordation and SB 505 (2017).

With the beginning of the statewide roll-out of grand jury recordation, questions have arisen regarding how grand jury recordation can be delivered in the most efficient, consistent, and economical method across the state given the Legislature's funding of similar recordation services for circuit courts. To this end, the Subcommittee approved the following budget note.

Budget Note

The Judicial Department, District Attorneys, and the Association of Oregon Counties are to report to the Interim Joint Committee on Ways and Means in January of 2020 with a joint plan that provides for the most efficient, consistent, and cost effective delivery of grand jury recordation across the state, including, but not limited to, the assignment by entity of responsibility for: (a) non-attorney staff to manage recording equipment and train grand jurors on the use of recording equipment; (b) non-attorney staff to review and redact grand jury recordings; (c) production of grand jury transcripts; and (d) information technology costs for the day-to-day upkeep of the recording devices and the storage or archiving of recordings.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2020, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $10 million for the Department of Human Services for the Child Welfare program as the agency continues to implement its action plan to improve child safety, stabilize the workforce, and help foster families. The Department may request allocation of the reservation from the Emergency Board for efforts or initiatives not covered within the existing budget upon evidence that the additional funding will result in demonstrative improvements in Oregon's child welfare system.

A second reservation was established within the general purpose Emergency Fund of $9 million for the Oregon Health Authority for the purpose of supporting community mental health programs. The Oregon Health Authority may request allocation of the reservation from the Emergency Board if any or all of these funds are deemed necessary to maintain the 2017-19 level of on-going community mental health program services funded by the agency.

Adjustments to Approved 2019-21 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Attorney General rates, Secretary of State assessments, and Parks assessments. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are $66.2 million General Fund, $13.7 million Lottery Funds, $34 million Other Funds, and $11 million Federal Funds.

Specific reductions include $37.1 million total funds from lower Department of Administrative Services assessments and service rates; $31.1 million total funds from PERS rate updates; $39.8 million total funds from debt service interest rate savings and refunding of outstanding bonds; $8.1 million total funds from lower Attorney General rates; and $2.6 million total funds from lower Secretary of State and Parks assessments.

Section 161 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- $7,500,000 for disbursement to the United Way for census outreach and coordination activities
- $2,000,000 for disbursement to Clatsop County for the Clatsop County Jail
- $2,000,000 for disbursement to Innovation Law Lab for Immigration Defense
- $1,500,000 for disbursement to Josephine County for rural fire protection district start-up costs once the district is created
- $1,000,000 for disbursement to City of Salem for the Gerry Frank/Salem Rotary Amphitheater
- $1,000,000 for disbursement to Umatilla-Morrow Head Start for an Early Learning Center
- $1,000,000 for disbursement to Umatilla County for surface water pumping costs of groundwater rights holders in Critical Groundwater areas
- $700,000 for disbursement to Central Linn School District for the 6th-8th grade Cobra Academy
- $500,000 for disbursement to Siuslaw Regional Aquatics Center for renovations of the Mapleton Pool
- $500,000 for disbursement to Tucker Maxon School for capital improvements
- $500,000 for disbursement to Association of Oregon Counties for urban growth boundary planning grants to Eastern Oregon Counties
- $500,000 for disbursement to Oregon Thoroughbred Owners and Breeders Association for safety improvements at race tracks holding race meets and education for thoroughbred owners and breeders
- $500,000 for disbursement to Lutheran Community Services Northwest for drug abuse programs
- $500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition
- $485,000 for disbursement to Clackamas County for Clackamas Women's Services
- $452,930 for disbursement to Douglas Timber Operators for a Rogue River Sediment Study
- $400,000 for disbursement to Historic Portland Public Market Foundation for the James Beard Public Market
- $300,000 for disbursement to City of Independence for a Mid-Willamette Valley Trolley
- $300,000 for disbursement to Ecumenical Ministries of Oregon for its runaway homeless youth program
- $250,000 for disbursement to Liberty House of Salem for childhood abuse assessment and support services
- $175,000 for disbursement to Harney County School District #1J to drill a potable water well
- $100,000 for disbursement to Save the Salem Peace Mosaic to protect the River of Peace mosaic
- $30,000 for disbursement to Klamath County to acquire, install, and maintain stream gauges in the Klamath Basin

The Subcommittee added $61,331,872 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2019-21 Lottery Bond sales; projects are detailed below and approved in HB 5030. Cost of issuance for these projects totals $1,247,463. There is no debt service allocated in the 2019-21 biennium, as the bonds will not be sold until the spring of 2021. Debt service payments on all the projects described below are estimated to be $10,581,755 Lottery Funds for the 2021-23 biennium and $105,334,738 over the life of the bonds.

- $15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- $10,000,000 Other Funds for disbursement to City of Roseburg - Southern Oregon Medical Workforce Center

- $5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- $5,000,000 Other Funds for disbursement to YMCA of Columbia-Willamette to purchase the Beaverton Hoop YMCA
- $4,100,000 Other Funds for disbursement to Jefferson County - Health and Wellness Center
- $3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services - Building Renovation
- $2,500,000 Other Funds for disbursement to Center for Hope and Safety - Hope Plaza
- $2,500,000 Other Funds for disbursement to Wallowa Valley Center for Wellness
- $2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- $2,311,872 Other Funds for disbursement to Multnomah County School District #7 - Reynolds High School Health Center
- $2,000,000 Other Funds for disbursement to City of Gresham - Gradin Community Sports Park
- $2,000,000 Other Funds for disbursement to Curry Health District - Brookings Emergency Room
- $2,000,000 Other Funds for disbursement to Hacienda Community Development Corporation - Las Adelitas Housing Project
- $1,600,000 Other Funds for disbursement to Umatilla County Jail - Expansion/Mental Health Facility
- $1,400,000 Other Funds for disbursement to Port of Morrow - Early Learning Center Expansion

The Subcommittee approved an increase of $27,405,993 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee added $10,525,000 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Article XI-Q general obligation bond sales; projects are detailed below and approved in HB 5005. Cost of issuance for these projects totals $199,075. There is no debt service allocated in the 2019-21 biennium, as the bonds will not be sold until the spring of 2021. Total debt service on the projects described below is estimated at $2,257,480 General Fund for the 2021-23 biennium and $15,834,095 General Fund over the life of the bonds.

- $5,325,925 Other Funds for disbursement to the Oregon State Fair for facilities capital improvements
- $3,000,000 Other Funds for disbursement to the Oregon State Fair for improvements to and repairs of the Horse Barn
- $2,000,000 Other Funds for disbursement to the Oregon State Fair for improvements to and repairs of the Poultry Barn

The Subcommittee approved $4,527,721 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in HB 5005 that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of $800,000 was included for the cost of issuance of the bonds.

One-time General Fund increases to on-going operating subsidies for the Oregon Historical Society ($1,250,000) and Oregon Public Broadcasting ($500,000) were also approved.

The Subcommittee approved a technical adjustment for the Public Records Advocate Office which increased Personal Services by $113,406 and reduced Services and Supplies in the Department of Administrative Services Chief Operating Office not related to the Public Records Advocate Office by a like amount, for a net zero change. Two limited duration full-time positions (2.00 FTE) were approved (an Operations & Policy Analyst 4 and a State Procurement Analyst) to backfill DAS employees who will be working with the Public Employee Retirement System (PERS) on information technology solutions needed to implement SB 1049, which made significant changes to public employees' retirement. The cost of the DAS positions dedicated full-time to the PERS project to implement SB 1049 will be paid by PERS.

Office of the Governor

A General Fund appropriation of $250,000 was approved for the Office of the Governor to provide administrative support for the Council on Wildfire Response established by executive order number 19-01. The Council was created to review Oregon's current model for wildfire prevention, preparedness, and response and provide recommendations to strengthen, improve, or replace the existing model. The recommendations of the council will be presented to the Governor no later than September 30, 2019.

Oregon Liquor Control Commission

Other Funds expenditure limitation in the amount of $233,400 is included for the Oregon Liquor Control Commission to support a permanent, full-time internal auditor position. The position will help to evaluate and improve internal processes with the goal of increasing productivity and minimizing risk throughout the agency's various divisions.

Secretary of State

To address the costs of implementing HB 2983 relating to campaign finance, the Subcommittee appropriated $336,696 General Fund to the Secretary of State's Elections Division and authorized the establishment of two new limited duration Compliance Specialist 2 positions (1.75 FTE). These positions will be used to manually accept, review, and maintain lists of filings; answer questions; conduct investigations; oversee civil penalties and case hearings; and fulfill public records requests. Over time, some of these manual processes will be able to be moved online reducing personal services costs, but potentially incurring one-time information technology expenditures. The agency can report back to the Legislature during the 2020 legislative session on progress in implementing HB 2983.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

An increase in Other Funds expenditure limitation of $262,610 and the authorization to establish a permanent full-time position (1.00 FTE) in the Division of Financial Regulation, working on the Senior Health Insurance Benefit program, was approved by the Subcommittee. The position is being restored from a reduction taken in the agency's 2019 budget bill.

The Subcommittee approved an increase in the Federal Funds expenditure limitation to the Department of Consumer and Business Services of $780,000 to allow the agency to expend federal grant funds awarded but not fully expended during the 2017-19 biennium from the Centers for Medicare and Medicaid Services for the planning and implementing of certain insurance market reforms under Title 27 of the Public Health Service Act.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee approved a one-time General Fund appropriation of $10,000,000 for the Oregon Business Development Department (OBDD) to deposit in the University Innovation Research Fund (UIRF) established in HB 2377. Other Funds limitation of $10,000,000 was also established to accommodate distribution of monies from the UIRF. The UIRF will support grants to public universities and the Oregon Health and Science University to match competitive federal research awards, increasing the competitiveness of Oregon universities for federal research funds, leveraging federal grants that require matching funds, and supporting innovation and research capacity. Grants will be targeted in priority industries, such as advanced manufacturing, high technology, outdoor gear and apparel, health care innovation, food and beverage, and forestry and wood products.

Lottery Funds expenditure limitation for the Strategic Reserve Fund (SRF) was increased by $2,000,000, bringing total ongoing Lottery Funds support for SRF to $8,978,100, not including limitation of $3,718,693 that was provided to expend the program's estimated beginning balance of committed project awards. The Subcommittee also increased Lottery Funds expenditure limitation by $5,000,000 for the Oregon Manufacturing and Innovation Center (OMIC) operating and research expenses, bringing total Lottery Funds support for OMIC operations in the Department's budget to $8,736,800.

The Subcommittee approved increasing Lottery Funds by $175,350 and Other Funds by $30,944 in the Operations Division to establish an Internal Auditor 3 position (0.88 FTE). The approved amount includes $194,794 for personal services and $11,500 for associated services and supplies expenditures.

The Subcommittee approved one-time Lottery Funds expenditure limitation of $3,600,001 in the Infrastructure Division for the following projects and programs:

- $500,000 for City of Sandy - Wastewater System Planning and Permitting
- $500,000 for Columbia Corridor Drainage Districts Joint Contracting Authority - Levee Ready Columbia
- $1,600,000 for Port of Port Orford - Port of Port Orford Cannery Redevelopment
- $1,000,000 for City of Astoria - Warehouse Site Cleanup and Redevelopment
- $1 for Tide Gates and Culverts Repair and Replacement Program

A lottery allocation of $6,000,000 for the Tide Gates and Culverts Program is included in HB 5029. The Legislature or Emergency Board will increase the Lottery Funds expenditure limitation for the program after the Department presents a request that includes a proposal, developed in coordination with the Oregon Watershed Enhancement Board, for distributing grants and loans for the repair and replacement of tide gate and culvert infrastructure. The proposal should address eligible recipients, matching fund requirements, maximum awards for planning and construction grants and loans, criteria for prioritizing project requests, and necessary coordination with state, local, and federal agencies, as well as surrounding landowners or other entities, required for project implementation.

The Subcommittee approved one-time Lottery Funds expenditure limitation of $2,125,000 for the Arts Commission to distribute the following grants:

- $375,000 for Cottage Theatre - ACT III Theatre Expansion
- $250,000 for High Desert Museum - By Hand Through Memory Exhibit Renovation and Art of the American West Gallery
- $1,000,000 for Liberty Theatre - Stage House and Facilities Improvements
- $500,000 for Oregon Nikkei Endowment - Oregon Nikkei Legacy Center Renovations

Other Funds expenditure limitation was increased by $191,380,000 for distribution of general obligation and lottery bond proceeds authorized in HB 5005 and HB 5030 for the following projects and programs:

- $100,000,000 for Seismic Rehabilitation Grant Program - Schools
- $20,000,000 for Seismic Rehabilitation Grant Program - Emergency Services Facilities
- $15,000,000 for Levee Grant Program
- $15,000,000 for Port of Coos Bay - Channel Deepening Project
- $1,880,000 for City of Mill City - Storm Drainage System Improvements
- $20,000,000 for City of Salem - Drinking Water System Improvements
- $7,000,000 for City of Sweet Home - Wastewater Treatment Plant Rehabilitation

- $7,800,000 for Confederated Tribes of the Warm Springs Reservation - Warm Springs Wastewater Treatment Plant, Water Meter, and Water Distribution System Improvements
- $1,700,000 for City of Hood River - Waterfront Stormwater Line Replacement
- $1,500,000 for Beaverton Arts Foundation - Patricia Reser Center for the Arts
- $1,500,000 for Lincoln City Cultural Center - Cultural Plaza and Exterior Grounds

The Subcommittee also increased Nonlimited Other Funds expenditures by $35,000,000 for distribution of lottery bond proceeds authorized for the Special Public Works Fund ($30 million) and the Brownfields Redevelopment Fund ($5 million).

Other Funds expenditure limitation was increased by a total of $3,338,294 for costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Bond proceeds are used to finance these costs.

The Subcommittee also established Other Funds debt service expenditure limitation of $157,290 to allow the agency to apply excess proceeds and interest earnings to debt service payments in the 2019-21 biennium. An associated decrease in General Fund and Lottery Funds debt service is included in the statewide debt service adjustments table.

Finally, General Fund debt service was increased by $4,535,118 for payments in the 2019-21 biennium on general obligation bonds authorized for the Seismic Rehabilitation Grant Program. The additional debt service supports issuing $50.6 million of seismic rehabilitation bonds for schools and $10.1 million of seismic rehabilitation bonds for emergency services facilities in spring 2020. The remaining seismic rehabilitation bonds, and all lottery revenue bonds authorized for projects and programs in this budget, are scheduled to be sold in spring 2021, with related debt service payments beginning in the 2021-23 biennium.

Housing and Community Services Department

The Subcommittee approved adjustments for the Housing and Community Services Department totaling $70.1 million total funds. These changes provide for administrative expenses, capital construction investments to create new affordable housing for low income and chronically homeless Oregonians, programs funded by lottery bond proceeds, and expenditure limitation related to the passage of HB 2032. A permanent procurement manager and additional months for a limited research manager (both PEM E) positions will ensure accountability and data-driven decisions related to additional housing investments for the 2019-21 biennium. Expenditure limitation totaling $376,763 Other Funds and 1.50 FTE in position authority are included for this purpose.

Cost of issuance amounting to $730,000 Other Funds will allow for $50 million in Article XI-Q Bonds to finance the construction of an estimated 500 units of permanent supportive housing. The target population for the new permanent supportive housing units will be chronically homeless individuals, including the following: formerly incarcerated people reentering the community, people with a severe and persistent mental illness or substance use disorder, and chronically homeless veterans. Expenditure limitation for administration of rental assistance payments is

included for the estimated 200 units of permanent supportive housing that are anticipated to be available to residents by the last six months of the 2019-21 biennium. Rental assistance payments are financed by a transfer of funding from the Oregon Health Authority in the amount of $2,932,331 Other Funds. These funds also provide for 2 positions (1.17 FTE). Of the total amount budgeted, $200,000 is for one-time costs related to procurement and enhancement of a data system to track and deliver rental assistance payments. Staffing costs totaling $232,331 consist of a Program Analyst 3 for program setup and ongoing oversight and an administrative assistant position to process rent payments and calculate subsidy amounts. The rent subsidy payments are expected to total approximately $999,996 Other Funds for the last six months of the biennium. Other Funds expenditure limitation in the amount of $1.5 million will provide a rent guarantee to project investors and management companies but is recommended to be unscheduled.

Costs associated with the issuance of $150 million in Article XI-Q Bonds for the Local Innovation and Fast Track (LIFT) housing program, which will finance the construction of an estimated 2,168 rental units for low income Oregonians, include the following: $1,550,000 Other Funds for the cost of issuance, Other Funds expenditure limitation in the amount of $462,839 and position authority for an additional loan officer (0.50 FTE), a low-income housing tax credit analyst (1.00 FTE), a Fiscal Analyst 3 position for debt management (0.50 FTE), and General Fund in the amount of $11,370,998 for debt service. Debt service supports issuing $75.8 million of bonds for the LIFT housing program in spring 2020, and early issuance of bonds for permanent supportive housing.

Other Funds expenditure limitation totaling $15,278,750 is related to Lottery bond proceeds totaling $15 million and is for project costs and cost of issuance. The bonds will seed a revolving loan fund that will finance the acquisition of housing properties. This is an effort to keep these properties affordable for residents at 60%-100% of area median income. There is also Other Fund expenditure limitation totaling $25,407,658 for costs related to Lottery bonds to finance the preservation of existing affordable housing. Proceeds totaling $25 million will be awarded to finance the preservation of 400 units of affordable housing. This can include publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

An increase in Other Funds expenditure limitation of $5 million and decrease in Federal Funds expenditure limitation of $1 million are included for the agency's Housing Stabilization Program, which provides homeless assistance and is funded from Department of Human Services Temporary Assistance to Needy Families (TANF) funds. Other Funds expenditure limitation in the amount of $10.5 million is included for a housing pilot project pursuant to HB 2032 (2019). The project will competitively award TANF funding to be used in conjunction with local shares of Emergency Housing Assistance (EHA) and other program dollars, to extend the period that families eligible for TANF can receive housing and other assistance to keep them stably housed. Successful applicants for the housing pilot program will be expected to apply federal funds prior to utilizing other funding, to ensure that TANF program funds are fully allocated for housing assistance provided through the pilot program. A limited duration Program Analyst 3 position (0.92 FTE) will design the competitive funding award and monitor program outcomes. This funding is not intended to be included in calculations used to estimate the cost of operations in future biennia.

The Low Income Rental Housing Fund program was eliminated because it was found to be redundant to the agency's Emergency Housing Assistance Program. Costs associated with two positions -- a Research Analyst 2 and a Program Analyst 4 position -- were shifted from General Fund to Other Funds. This change reduced ongoing General Fund operating expenditures by a total of $935,504, while Other Funds expenditure limitation was increased by $440,043 to accommodate the shift in position costs.

Oregon Department of Veterans' Affairs

The Subcommittee added Lottery Funds expenditure limitation of $1,000,000 for a one-time grant to the YMCA of Marion and Polk Counties to construct veterans' affordable housing adjacent to the new YMCA facility in Salem. Other Funds expenditure limitation of $4,000,000 was established for distribution of lottery bond proceeds authorized in HB 5030 for the veterans' affordable housing project and an additional $56,603 was provided for costs of issuing the lottery revenue bonds. Bonds are scheduled to be sold in spring 2021, so no debt service payments are due in the 2019-21 biennium. Lottery Funds debt service is estimated to be $690,005 in the 2021-23 biennium.

EDUCATION

State School Fund

The Subcommittee approved increases of $5,101,078 General Fund and $471,972 Other Funds, as well as a decrease of $5,573,050 Lottery Funds for the State School Fund. This change reflects the final balance of available Lottery Funds across the entire state budget as well as the most recent forecast of Marijuana-related revenues.

Department of Education

A total of $125,000,000 Other Funds expenditure limitation was approved for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds are used for grants to school districts which match the grants with proceeds of locally issued bonds for the construction and improvement of school district buildings and property. The Subcommittee also approved $1,090,000 Other Funds expenditure limitation for the issuance costs of the Article XI-P bonds.

Higher Education Coordinating Commission

Funding of $4,184,935 total funds was included in HB 5047, the Student Success budget bill, for the 2019-21 costs of the education-related Statewide Longitudinal Data System (SLDS). That bill provided General Fund and Other Funds expenditure limitation to the Oregon Department of Education (ODE) for transfer to the Higher Education Coordinating Commission (HECC) for the staffing, data processing, and other costs of the SLDS which will be housed within HECC. These resources (expended by HECC as Other Funds) will support eight existing positions as well as the

addition of one Research Analyst position beginning in the second year of the biennium for a total of nine positions (8.50 FTE). Prior to 2017-19, the SLDS was part of the Chief Education Office which sunsets on June 30, 2019.

A General Fund appropriation of $975,000 was approved for a one-time grant to Treasure Valley Community College for a portion of the construction costs of a new Career and Technical Center. In 2009, the Legislature approved Article XI-G bonds for the original proposal for this project which was reauthorized in 2013 when the scope of the project was changed to expand and improve an existing building. In 2017, the project was again reauthorized. Later in that year, the federal Economic Development Administration awarded the Community College a grant which is being used as a portion of the required match. This $975,000 grant will be used to make up the difference between the current cost of the project and the previously estimated amount.

The Subcommittee approved transferring the responsibilities of the Criminal Justice Policy Research Institute's Law Enforcement Contacts Policy & Data Review Committee from Portland State University to the Criminal Justice Commission, thereby consolidating both quantitative and qualitative data collection on traffic and pedestrian stops in one state agency. This action reduced the HECC budget for Public University Statewide Programs by $276,581 General Fund.

Total funding of $245,362 ($122,866 General Fund, $27,030 Other Funds, and $95,466 Federal Funds) was approved for a permanent Operations and Policy Analyst 4 position (1.00 FTE) to serve as HECC's Chief Culture, Diversity, and Inclusion Officer and will produce the Affirmative Action Plan, develop diversity and inclusion policies and trainings, analyze policies and procedures to ensure their contribution to the HECC's diversity goals, and review and make recommendations to assist HECC in implementing the Equity Lens within the education and workforce programs.

The Subcommittee approved Other Funds expenditure limitation of $2,194,431 for the costs of issuance of bonds authorized in HB 5005 (Article XI-G and XI-Q bonds) and in HB 5030 (Lottery Bonds) for public universities and community colleges. Capital construction limitation for new capital projects is provided in HB 5006 and project descriptions are included in HB 5005.

The Subcommittee approved $2,000,000 General Fund for the Oregon State University (OSU) Extension Service to build fire resilience and resistance by expanding the OSU Forestry Extension pilot fire program into a statewide effort. OSU Forestry and Natural Resources Extension and the College of Forestry will build fire resilience and resistance on lands at risk of catastrophic wildfire by forming cross-boundary partnerships and agreements, delivering landowner education and outreach, producing wildfire risk mitigation plans, assisting private landowners in developing land management plans, and implementing risk mitigation projects to reduce fuels. Regional Wildfire Extension Specialists will be added in six key regions of the state.

The Subcommittee also approved increasing General Fund support for the OSU Agricultural Experiment Station by $2,270,000 and the OSU Extension Service by $410,000 for an integrated river basin water quality and quantity program. Funding supports positions in the Agricultural Experiment Station (4.50 FTE) and Agricultural Extension Service (1.30 FTE) that will provide the expertise and capacity for systematic, coordinated regional research and education programs focused on helping to solve Oregon's growing ground and surface water management

challenges. Programs will address increasing water conservation, storage, and instream flows; integrating water and fertilizer management; and increasing irrigation efficiency.

A General Fund appropriation of $375,000 was approved for two organic agriculture faculty positions in the OSU Extension Service to support the Organic Farming Program at the OSU College of Agricultural Sciences. One position will be located at the OSU Corvallis campus to cover the mid and southern valley regions. The second position will be located at the North Willamette Research and Extension Center and will support crops, growers, and consumers in the north valley and metro regions. Funding is approved to support position costs beginning January 1, 2020, or 18 months of the 2019-21 biennium. The Subcommittee also approved a one-time General Fund appropriation of $125,000 to continue funding in the Agricultural Experiment Station for the Berry Initiative. The approved amount supports a berry research position at the OSU North Willamette Research and Extension Center.

The Subcommittee approved a one-time General Fund appropriation of $450,000 for the Oregon Institute of Technology (OIT) to support the Oregon Manufacturing Innovation Center (OMIC) Research & Development (R&D) to begin research with equipment at the Rapid Toolmaking Center for Excellence. A one-time General Fund appropriation of $300,000 was also approved for OIT system integration funds to develop additive manufacturing and prototyping training capability for students at the Klamath Falls campus.

General Fund debt service was increased by $955,149 for payments in the 2019-21 biennium on general obligation bonds authorized for distribution to OIT for the OMIC R&D Rapid Toolmaking Center for Excellence facility and research equipment. The debt service supports issuing $6.6 million of Article XI-Q bonds for the project in October 2019. The remaining general obligation bonds approved for public university and community college projects are scheduled to be sold in spring 2021, with related debt service payments beginning in the 2021-23 biennium.

Lottery Funds support for the Sports Lottery program was increased by $5,859,809, resulting in total Sports Lottery funding of $14,099,809. The approved increase is allocated to the four technical and regional public universities, bringing the 2019-21 allocation for each to $2,440,560 (or $2,440,561, due to rounding adjustments). Allocations to the remaining universities continue at the level approved in the prior two biennia. Total funding will be the distributed to the public universities in the following amounts:

- $2,440,561 for Eastern Oregon University
- $2,440,560 for Oregon Institute of Technology
- $1,030,000 for Oregon State University
- $2,277,567 for Portland State University
- $2,440,560 for Southern Oregon University
- $1,030,000 for University of Oregon
- $2,440,561 for Western Oregon University

The Subcommittee also approved a reduction of $349,000 General Fund in the Public University Statewide Programs budget for Dispute Resolution allocated to the University of Oregon's Office for Community Dispute Resolution and increased the budget for the Labor Education and Research Center at the University of Oregon by $349,000 General Fund.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee approved $200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Also included is $1,000,000 General Fund for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time only.

HB 5050 makes General Fund and Federal Funds adjustments related to Medicaid cost containment efforts included in the agency's 2019-21 budget bill (SB 5525). The budget bill includes savings of $6.7 million General Fund and $25 million Federal Funds to reflect a reduced annual average growth target of 3.3% for Oregon Health Plan capitation rates. Instead of this adjustment, the Subcommittee approved restoring the annual growth target to 3.4% and replacing it with a non-caseload related General Fund savings target of $10 million.

The Subcommittee approved a $6 million General Fund increase for community mental health programs to help ensure, at a minimum, these programs maintain the level of services provided in 2017-19 in light of budget adjustments made in the agency's 2019-21 budget bill based on the declining caseload forecast.

Also included is Other Funds expenditure limitation of $1.5 million, Federal Funds expenditure limitation of $1.5 million, and two limited duration positions (1.66 FTE) to support the fiscal impact of HB 2032 (2019). This bill creates a Mental and Behavioral Health Pilot Program to award grants to up to four coordinated care organizations to assess gaps in access to Medicaid behavioral health services by Temporary Assistance for Needy Family recipients. The Other Funds revenue will be realized through a transfer of funds from the Department of Human Services.

As a technical adjustment, the bill reduces the expenditure limitation in the agency's 2019-21 budget bill for Lottery Funds revenue allocated from the Administrative Services Economic Development fund by $2.5 million and establishes a separate expenditure limitation of $2.5 million for Lottery Funds revenue allocated from the Veterans' Services Fund. This adjustment is necessary to ensure the transfer of Measure 96 Lottery Funds revenue from the Veterans' Services Fund is authorized to take place to support veterans' behavioral health services, as intended in the agency's budget bill.

The Subcommittee also established Other Funds debt service expenditure limitation of $216,435 to allow the agency to apply excess proceeds and interest earnings to debt service payments in the 2019-21 biennium.

The Subcommittee established expenditure limitation of $1.5 million Other Funds, subject to available revenue, from the Community Housing Trust Account (which must be expended in accordance with section 431, chapter 595, Oregon Laws 2009) to support facility improvements to help people with mental illness. The intent of this adjustment is to help more Aid and Assistance patients receive restorative services in the community instead of at the Oregon State Hospital.

To support the ongoing effort by the Department of Human Services to develop and implement the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) system, the Subcommittee approved $671,490 General Fund, $11,216,676 Other Funds expenditure limitation, $1,638,121 Federal Funds expenditure limitation, and 45 positions (34.52 FTE). Of these positions, 20 are limited duration.

The Subcommittee also approved $1 million General Fund for competitive grants to support sobering center planning and startup costs. Support for startup costs can include funding for operational expenses during a sobering center's first five years of operations. This funding is one-time and should be phased-out in the 2021-23 budget.

Department of Human Services

The Subcommittee approved two food-related investments in the Self Sufficiency program. The first is $1,300,000 General Fund, on a one-time basis, for the Oregon Hunger Response Fund, which sustains the 2017-19 funding level. Funding is expected to help the Oregon Food Bank, through its network of 21 regional food banks, acquire and distribute more than one hundred million pounds of food annually to approximately 1,200 food assistance sites.

The second is $1,500,000 General Fund for the Double Up Food Bucks program, also on a one-time basis, to incentivize fruit and vegetable consumption among Supplemental Nutrition Assistance Program (SNAP) recipients. Under this program, when clients use their SNAP benefit at a farmers' market, the value of that purchase is matched dollar for dollar (up to $10 per visit), allowing them to take home more healthy food while also providing a financial benefit to local farmers. Eligible products include a variety of fresh, dried, or frozen fruits and vegetables without added sugars, fats, oils, or salt. Mushrooms, cut herbs, dried beans, vegetable starts, and nuts are also allowed under the program.

In the Aging and People with Disabilities (APD) program, the Subcommittee added $2,235,831 General Fund to restore a budget reduction included in HB 5026, the primary budget bill for the Department of Human Services (DHS). These dollars, which augment federal Older Americans Acts funding, will be distributed to local Area Agencies on Aging to help pay for services including home-delivered meals, support for family caregivers, and transportation to medical appointments.

Another adjustment approved by the Subcommittee for APD is a $251,600 one-time fund shift from General Fund to Other Funds in the nursing facilities program; this change relies on a projected carryforward balance in the long-term care facility assessment. Then, the General Fund is

used, along with an increase of $167,188 in Federal Funds expenditure limitation, to pay for two (1.76 FTE) permanent full-time Operations and Policy Analyst 3 positions; these are phased-in effective October 1, 2019. One position will promote the effective use of emergency medical services by residents of licensed long term care settings and the other position will support efforts of the quality measurement council.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee made a budget adjustment to account for SB 274 not moving from the Joint Committee on Ways and Means to the second chamber, due to the measure having unresolvable conflicts with an already enrolled 2019 measure (SB 20). The DHS budget bill, HB 5026, contains increases of $268,514 General Fund, $267,674 Federal Funds expenditure limitation, and 3 positions (2.64 FTE) to implement SB 274; these amounts are reversed.

The Subcommittee also discussed provider rate increases approved in HB 5026, the DHS 2019-21 budget bill, and how to best ensure that information on rates for adult foster homes is included in an interim report. As a result, the Subcommittee approved the following budget note:

> **Budget Note**
> Under a budget note in the budget report for HB 5026, the Department of Human Services is directed to report, by February 1, 2020, to the Interim Joint Committee on Ways and Means on the transition to new rate models for providers in the Intellectual and Developmental Disabilities program. As part of that report, the Department shall provide a status update on the development of a new rate model for adult foster homes serving people with intellectual and developmental disabilities and note any outcomes or timelines related to union negotiations, since these rates are collectively bargained.

The Subcommittee approved funding for the final development phase, implementation, and transition to Maintenance and Operations (M&O) of an integrated eligibility system, called the Integrated Eligibility (IE) project. This effort integrates enrollment and eligibility activities for several programs at the Department of Human Services (DHS) (Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC)) into the OregonONEligibility (ONE) system used by the Oregon Health Authority (OHA).

Due to schedule changes and issues with the user acceptance testing vendor, the 2019-21 cost estimate for the project has increased over the budget development timeframe; some costs also shifted between biennia. The project's current cost estimate and approved amount for the 2019-21 biennium is $200,561,925 total funds. This budget includes state staff costs of $20.7 million, $94 million for contracted information technology services, $11.2 million for payments to OHA for its project work, and $5.8 million for debt service. Other elements addressed in the project plan include cost allocation, contingency, legacy system work, hosting services, disaster recovery, and security enhancements. The state staffing component consists of 33 positions (30.78 FTE) and primarily supports business analytics, system program support, and training activities; 17 of the positions (14.78 FTE) are limited duration for system rollout and short-term training needs.

The bulk of the project budget, at $139.7 million or 70% of 2019-21 costs, is supported by Federal Funds; this is due to enhanced federal funding (74% federal/26% state) approved for the Design, Development, and Implementation (DDI) phase of the work, which is expected to be closed

out by January 31, 2021. Once the system transitions to M&O in the last six months of the biennium, the federal cost share decreases. General Fund supports $16.9 million of project costs and debt service; the bulk of the state share will be covered by $43.9 million in ending balance or new proceeds from Article XI-Q bonds. In HB 5005, the Joint Committee on Ways and Means Subcommittee on Capital Construction approved $38,165,000 Article XI-Q bonds to finance $37,500,000 of project costs and $665,000 for costs of issuing the bonds.

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on June 4, 2019, and recommended conditional approval, contingent on funding availability and subject to completion of several actions. These actions include reporting to JLCIMT during the legislative interim and the 2020 session on project status, progress, and variances to key performance metrics; and developing a mitigation plan for issues and concerns identified by the quality assurance vendor and/or the Legislative Fiscal Office. The mitigation plan is to be provided to JLCIMT no later than November 2019.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee approved an additional $16,000 for the Commission on Judicial Fitness and Disability to pay for compensation adjustments made at the end of the 2017-19 biennium and for up to 20 hours a month of administrative support. The Commission only has a half-time Executive Director and the amount of materials necessary to provide the volunteer members of the Commission adequate information on specifics of complaints requires additional support work.

Judicial Department

The Subcommittee approved $1,755,516 General Fund and nine positions (9.00 FTE) for the Oregon Judicial Department to support implementation of SB 24 (2019) and SB 973 (2019) related to supports and services for people with serious mental illness and substance addictions. In addition, two new circuit court judge positions (1.00 FTE) were added, one in Jackson County and one in Marion County, as well as six judicial services specialist positions (3.50 FTE) to be funded with $1,058,624 General Fund.

Other Funds expenditure limitation of $410,000 was approved for the cost of issuance of $28,230,000 in Article XI-Q bonds for the Oregon Judicial Department's Supreme Court Building Renovation Project. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades. Bonds will be issued in March 2021.

Additionally, funds were added to the Judicial Department's budget to continue renovating county courthouses. Specifically, $136,695,000 Other Funds is provided for project costs and the cost of issuing bonds for projects associated with the Clackamas, Lane, and Linn County Courthouses. The budget also includes $1,300,000 Other Funds expenditure limitation for debt service costs and $2,000,000 General Fund for planning costs associated with replacing the Benton County Courthouse.

Public Defense Services Commission

The Subcommittee restored one position and $305,853 Other Funds in the Public Defense Services Commission's Application Contribution Program that was reduced in the agency's 2019-21 budget bill. In addition, effective July 1, 2020, the Parent-Child Representation Program will be extended into Multnomah County with $3.5 million General Fund and one permanent full-time Deputy General Counsel position (1.00 FTE).

The Subcommittee approved the following two budget notes for the Public Defense Services Commission:

Budget Note

The Oregon Public Defense Services Commission is directed to work with stakeholders to identify data public defense contractors should be required to submit to the Office of Public Defense Services as part of its contractual agreement. It is the Legislature's intent that OPDS, in establishing reporting requirements, obtain data that to the greatest extent possible will allow the agency to determine (1) the level and quality of services provided to each defendant, and (2) improvements in case outcomes for defendants.

Budget Note

The Oregon Public Defense Services Commission shall evaluate options for delivering indigent public defense services and adopt an approach that delivers quality public defense services. In its evaluation of public defense contract options, the Commission is directed to consider the findings of the January 2019 report by the Sixth Amendment Center entitled "The Right to Counsel". As part of its new contract model, the Commission shall require contract attorneys to provide information the Commission determines is needed to demonstrate the level and quality of services provided, and the case outcomes.

LEGISLATIVE BRANCH

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of $5,168,000 for the cost of issuing general obligation bonds and for actual project costs to be incurred during the 2019-21 biennium. In addition, $766,117 General Fund is provided to LAC for debt service costs associated with

the DPMS project. LAC is also charged with planning for Phase II of the Capitol Accessibility, Maintenance and Safety (CAMS) Project; $1,361,800 General Fund is appropriated for this planning effort.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved four General Fund increases, each of them one-time only, for the Department of Agriculture (ODA) totaling $1,200,000. First, $200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. A similar one-time appropriation is provided to the Department of Fish and Wildlife. Next, $300,000 General Fund was provided for additional funding to the Invasive Species Council, and $100,000 General Fund was added for the collection and testing of water samples from Klamath Lake to analyze for nutrients, including phosphorous, which can lead to harmful algae bloom. Finally, $600,000 General Fund was added for the replacement of lab equipment.

Columbia River Gorge Commission

The Subcommittee approved an increase of $109,813 General Fund for the Columbia River Gorge Commission to finance Oregon's share of a new Vital Sign Indicators Land Use Planner position and costs related to replacement of staff laptops and desk top computers. These expenditures were included in the State of Washington's budget for the Commission but were not included in the initial Oregon budget due to revenue uncertainties at the time of passage. With this appropriation, the agency will be able to hire the additional land use planner position since the operating costs of the Commission are to be shared equally by the two states under the Interstate Compact.

Department of Energy

The Subcommittee approved a one-time General Fund appropriation of $2 million to the Department of Energy for the solar rebate program established in HB 2618. The $2 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of a solar rebate program. Of the $2 million, $1.5 million is available for rebates through Special Payments, with $500,000 available for administration. The Department will hire three limited duration positions, a Program Manager 3 (0.25 FTE) and two Program Analyst 2 positions (0.50 FTE each). Additionally, the Department will utilize existing personnel to assist with program establishment, implementation, and oversight. Personal Services costs are anticipated to be $255,258, with $83,138 for services and supplies and $161,604 for indirect costs associated with administering the program.

Department of Environmental Quality

The Subcommittee approved a $250,000 one-time General Fund appropriation to provide grants to local communities for planning and implementation of smoke management plans consistent with Oregon's new smoke management rules. The Department will utilize existing staff to administer and distribute the grant funds.

A technical adjustment was approved to accurately reflect the reduction of a position eliminated in the Department's 2019-21 budget bill (HB 5017). General Fund was reduced from the Land Quality program to reflect the eliminated position; however, the position was funded across three programs, and an adjustment is made to reduce General Fund in Air Quality and Water Quality with a corresponding increase to Land Quality for a net zero impact.

The Subcommittee approved $5,065,000 Article XI-Q bonds to finance $5,000,000 of project costs and $65,000 for costs of issuing the bonds. The Environmental Data Management System (EDMS) project is to develop and implement a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems. The EDMS project will modernize and improve business processes by providing a common platform to receive and share environmental information and support e-commerce and web-based interactions. Early estimates indicate the EDMS project will cost around $18 million to be completed. Also approved is $834,752 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2020.

Department of Fish and Wildlife

The Subcommittee approved a $200,000 one-time General Fund appropriation for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. A similar one-time appropriation is provided to the Department of Agriculture.

The Subcommittee approved a $1,352,102 Other Funds expenditure limitation to continue operations of the Leaburg Hatchery. The Department will utilize a portion of the General Fund provided in SB 5510 for steelhead production to raise some of those fish at Leaburg instead of at the Santiam Hatchery. This will allow the Santiam Hatchery to continue to produce its current level of both steelhead and spring chinook, while Leaburg will be able to produce the summer steelhead and transport them to the Santiam waterways. To properly align the Department's budget and position need for the continued operation of Leaburg, there is a reduction of $866,091 Federal Funds limitation that was carry-forward in the budget from 2017-19, the abolishment of a full-time technician position, and the addition of a half-time senior technician position, leaving a net reduction of 0.50 FTE. Total staffing at Leaburg will be 7 positions (6.50 FTE) funded with Other Funds fishing license revenue.

Department of Forestry

A one-time General Fund appropriation of $200,000 to the Oregon Department of Forestry was approved to purchase a tract of timber land adjacent to the Santiam State Forest for inclusion in the Santiam State Forest. Purchase of the property is intended to resolve a legal dispute between the current owner and the Department of Forestry regarding access to the roughly 160-acre parcel. Access is limited due to the condition and availability of a logging road crossing existing state forest property that requires rebuilding.

A one-time General Fund appropriation of $1.7 million to the Oregon Department of Forestry was approved for activities related to slowing or stopping the spread of Phytophthora ramorum, the invasive pathogen that causes sudden oak death.

The Subcommittee approved an increase of $52,035 in the Other Funds expenditure limitation established for the Oregon Department of Forestry to accommodate the payment of bond issuance costs related to bonds issued for the replacement of a shared facility at Toledo. An increase of $121,559 General Fund and Other Funds expenditure limitation of $168,904 is included for the payment of debt service on the bonds for the project.

Department of Land Conservation and Development

The Subcommittee approved a one-time General Fund appropriation in the amount of $2,005,563 and the establishment of seven limited-duration positions (6.00 FTE) for the implementation of HB 2001 and HB 2003 by the Department of Land Conservation and Development. The funding is in addition to General Fund appropriated in HB 2001 and HB 2003 for assistance to local governments and provides for the administrative costs of the agency for implementing the provisions of the bills.

Department of Parks and Recreation

An increase in the Lottery Funds expenditure limitation of $448,769 was approved by the Subcommittee for the Oregon Parks and Recreation Department. This increase is due to updated projections of Lottery revenues as of the May 2019 revenue forecast. This increase will provide the Department with sufficient capacity to distribute the 12% of lottery revenues allocated to the Department that are dedicated to local parks.

The Subcommittee approved the establishment of an Other Funds expenditure limitation for the Parks and Recreation Department in the amount of $33,023 for debt service. Investment earnings on non-expended bond proceeds are credited to the agency as Other Funds regardless of the type of bond issuance. These earnings are then expended by the agency to offset the debt service expenditures from the fund type that would otherwise be used. The offsetting reductions to Lottery Funds expenditure limitation for debt service are included in the statewide debt service adjustments.

An increase in the Other Funds expenditure limitation of $5,106,587 for the Oregon Parks Department was approved by the Subcommittee for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program awards grants to acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facility community revitalization that leads to additional private investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. Of the total increase, $106,587 is for the costs of bond issuance.

Department of State Lands

An increase in Federal Funds expenditure limitation of $154,000 was approved for the Department of State Lands' South Slough National Estuarine Research Reserve. The National Oceanic and Atmospheric Administration awarded a federal grant to the Department to expand the reserve's maintenance compound and enhance security for the reserve's facilities.

The Subcommittee approved an Other Funds expenditure limitation increase in the amount of $6 million for the Department of State Lands from the Portland Harbor Cleanup Fund. The agency will use the increased limitation to transfer $6 million from the fund to a trust account established by the state and the city of Portland under a settlement agreement for remedial design with the U.S. Environmental Protection Agency (EPA). The amount transferred will be matched by the city of Portland. Monies in the trust will be transferred to the EPA on an as-needed basis to fund the activities under the agreement.

Water Resources Department

The Subcommittee approved the establishment of an Other Funds expenditure limitation for the Water Resources Department in the amount of $394 for debt service. Investment earnings on non-expended bond proceeds are credited to the agency as Other Funds regardless of the type of bond issuance. These earnings are then expended by the agency to offset the debt service expenditures from the fund type that would be used otherwise. The offsetting reductions to Lottery Funds expenditure limitation for debt service are included in the statewide debt service adjustments.

The Subcommittee approved a total increase of $25,521,689 in Other Funds expenditure limitation established for the Water Resources Department for the purpose of making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the amount of additional limitation provided for the expenditure of net bond proceeds allocated to the fund, $15,000,000 is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water

management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. The budget includes $521,689 for the payment of bond issuance costs. The remaining $10 million expenditure limitation is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals for a total project cost of $99.38 million.

The Subcommittee approved a total increase of $18,327,563 in the Other Funds expenditure limitation established for the Water Resources Department for the purpose of making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, $327,563 is for the estimated cost of bond issuance. The budget includes $14 million for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining $4 million is for a grant to the City of Newport for planning, environmental permitting, and design costs to replace the Big Creek Dams.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved a General Fund appropriation of $1,650,000 to the Department of Corrections for its Corrections Information System Tool Upgrade project.

The agency's General Fund appropriation for debt service was increased by $1,579,588 for debt service to be paid in 2019-21 on $47,835,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, wireless communications system, and camera system. Projects will be undertaken for facility improvements including building envelope, electrical systems, water systems, roofs, HVAC, fire systems and infrastructure improvements; to acquire and install wireless communications systems at 10 correctional facilities for mobile radio communications; and to acquire and install upgraded camera systems at 10 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity. Debt service for bonds issued in 2019-21 is estimated to be $12,463,107 General Fund in 2021-23.

The Subcommittee approved an increase in Other Funds expenditure limitation of $724,932 for cost of issuance of $47,835,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program. Bonds will be issued in May 2020 and in March 2021.

An Other Funds expenditure limitation for debt service of $51,378 was established for the Department of Corrections in order to allow the agency to apply interest earned on bond proceeds to debt service on bonds.

The Subcommittee approved an Other Funds expenditure limitation increase of $4,585,442 for the Community Corrections program to allocate funding to counties from the Criminal Fines Account for the purpose of planning, operating, and maintaining county juvenile and adult corrections programs and facilities and drug and alcohol programs. The Subcommittee approved the following budget note:

Budget Note:
The Department of Corrections shall require county recipients of Criminal Fines Account disbursements to report annually on the programs and services funded with this allocation and on the number of clients served.

Oregon Department of Justice

The Subcommittee appropriated $700,000 General Fund to support the Oregon Crime Victims Law Center, as a one-time increase. This will increase General Fund support for the Law Center from the Department of Justice (DOJ) from $342,081 to $1,042,081. This increase may supplant the need for DOJ to provide the Law Center with a state grant funded from punitive damage awards. In addition, the Law Center may continue to apply for, and possibly be awarded, federal Victim of Crime Act grant funding, as was the case during the 2017-19 biennium.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $348,000 for cost of issuance of $22,275,000 in Article XI-Q bonds for Aviation Facility Emergency Enhancement projects in Salem and Pendleton, three Armory Service Life Extension projects at the Owen Summers and Anderson Readiness Center facilities in Salem and at the Jackson Armory in Portland, and construction of exhibit space at the Oregon Military Museum at Camp Withycombe. Bonds are planned to be issued in May 2020, and in March 2021.

The agency's General Fund appropriation for debt service was increased by $533,528 for debt service on $22,275,000 in Article XI-Q bonds estimated to be paid in 2019-21. Debt service for these bonds is estimated to be $4,367,339 General Fund in 2021-23.

For a risk abatement study of the Critical Energy Infrastructure Hub located in Portland, the Subcommittee approved a one-time General Fund appropriation of $300,000. The Office of Emergency Management will collaborate with the Department of Environmental Quality and the Department of Energy to commission a study that will evaluate the impacts of a catastrophic failure of fuel storage facilities located at the Critical Energy Infrastructure Hub following a Cascadia subduction zone earthquake.

Criminal Justice Commission

The Subcommittee approved adding Other Funds expenditure limitation of $275,086 to the Criminal Justice Commission's 2019-21 budget to allow the agency to spend a grant award from the Laura and John Arnold Foundation. Oregon is one of five states chosen to participate in the

National Criminal Justice Reform Project and will use the grant funds to gather and establish baseline data on Oregon's pretrial detention system and pretrial jail population.

The Subcommittee approved transferring the responsibilities of the Criminal Justice Policy Research Institute's Law Enforcement Contacts Policy & Data Review Committee responsibilities from Portland State University to the Criminal Justice Commission, thereby consolidating both quantitative and qualitative data collection on traffic and pedestrian stops in one state agency. This action adds $78,242 General Fund to the Criminal Justice Commission's 2019-21 budget and makes permanent an existing limited-duration Administrative Specialist 2 position.

To address the growth of the Criminal Justice Commission due to the programs, responsibilities, and positions added to the agency's budget through other legislation passed in 2019, an existing Program Analyst 4 is reclassified to a Principal Executive Manager F position, to ensure adequate managerial oversight of the grant programs operated by the Commission. This reclassification has no budget impact in 2019-21.

Department of Public Safety Standards and Training

To accommodate a purchase not anticipated to be received by June 30, 2019, the Subcommittee approved increasing the Department of Public Safety Standards and Training's 2019-21 Federal Funds expenditure limitation by $325,955 in order to carry forward a grant received from the Federal Emergency Management Agency's Assistance to Firefighters grant program in 2018 for the purchase of a new fire truck. This is a one-time increase in expenditure limitation for the 2019-21 biennium.

Oregon Youth Authority

The Subcommittee approved an increase in Other Funds expenditure limitation of $774,709 for cost of issuance of $34,430,000 in Article XI-Q bonds to complete the remodel of seven living unit cottages at the MacLaren Youth Correctional Facility and dormitory spaces at the Rogue Valley Youth Correctional Facility; remodel three medical and dental clinics; renovate the control rooms at the Oak Creek, Rogue Valley, and Eastern Oregon youth correctional facilities; and undertake deferred maintenance projects in 2019-21. Bonds are planned to be issued in October 2019, May 2020, and in March 2021.

The agency's General Fund appropriation for debt service was increased by $914,307 for debt service to be paid on $34,430,000 in Article XI-Q bonds in 2019-21. Debt service for these bonds is estimated to be $6,245,948 General Fund in 2021-23.

Other Funds expenditure limitation for debt service of $95,000 was established for the Oregon Youth Authority in order to allow the agency to apply interest earned on bond proceeds to debt service on bonds.

TRANSPORTATION

Department of Transportation

The Subcommittee increased the Department of Transportation's (ODOT) Other Funds expenditure limitation, on a one time basis, by $5,149,463 for ODOT project costs and cost of issuing lottery bonds. This amount consists of $42,876 for the Sherwood Pedestrian Connectors Project and $5,106,587 for the Coos Bay Rail Line and Bridge Replacement Project.

Additional one-time Other Funds expenditure limitation of $1,000,000 was approved for the Neskowin Emergency Egress Project in Tillamook County. The source of funds for this project is the Transportation Operating Fund. The Transportation Operating Fund was also used to provide one-time Other Funds expenditure limitation of $650,000 to support the upgrade and recapitalization of 44 electric vehicle charging station locations known as the West Coast Electric Highway.

The Subcommittee approved the addition of three limited duration Transportation Service Representative 1 positions (0.42 FTE) and $221,442 Other Funds expenditure limitation to implement HB 2015 (2019).

Two budget notes were approved, as follows:

Budget Note

The Department of Transportation shall study the I-5 Boone Bridge Project and provide an estimate of the cost to complete the project. The Department shall report back to the Joint Committee on Ways and Means and the Joint Committee on Transportation no later than February 1, 2021.

Budget Note

The Department of Transportation, in coordination with the City of Sherwood, shall report to the Joint Committee on Ways and Means on the results of the City of Sherwood's Pedestrian Connector Project implementation and related feasibility study and submit a funding request for the balance of project costs in February 2020.

Adjustments to 2017-19 Budgets

Department of Corrections

The Subcommittee approved a net-zero rebalance of $650,000 between General Fund appropriations and appropriated an additional $3,000,000 General Fund, on a one-time basis only, to the Department of Corrections to address the remainder of a known 2017-19 budget shortfall of $20.2 million and additional unanticipated expenditures totaling $23.5 million. Unanticipated expenditures included emergency repairs to facilities, spending on medication for Hepatitis C and for contract medical staff in prisons, computer replacements and necessary software upgrades, and to backfill a federal grant. The agency has mitigated its budget shortfall through management actions such as a hiring freeze on management positions, limiting spending on staff training, reducing inmate alcohol and drug treatment costs, and limiting inmate clothing orders through the end of the biennium, as well as by using Other Funds revenue where available.

SB 5542 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Thomsen

Joint Committee On Ways and Means

Action Date:	03/01/19
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	10 - Beyer, Frederick, Girod, Hansell, Heard, Johnson, Manning Jr, Roblan, Steiner Hayward, Wagner
Exc:	2 - Thomsen, Winters
House Vote	
Yeas:	9 - Gomberg, Holvey, McLain, McLane, Nosse, Piluso, Rayfield, Smith G, Stark
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Department of Administrative Services
2017-19

Department of State Lands
2017-19

Higher Education Coordinating Commission
2017-19

Oregon Business Development Department
2017-19

Summary of Changes in Bonding Authority

Program Designation	2017-19 Legislatively Approved Budget [1]	2017-19 Committee Recommendations	2019 Session Legislative Adjustments
GENERAL OBLIGATION BONDS			
General Fund Obligations			
Higher Education Coordinating Comm. - PU (Art. XI-G)	$ 131,890,000	$ 125,845,000	$ (6,045,000)
REVENUE BONDS			
Direct Revenue Bonds			
Department of Administrative Services			
Lottery Revenue Bonds	$ 221,025,000	$ 217,670,000	$ (3,355,000)

(1) Includes adjustments through February 2018

Summary of Capital Construction Subcommittee Action

Senate Bill 5542 makes changes to previously approved bond authorizations. No new bonds are authorized.

General Fund Obligations

The Subcommittee approved the following modifications to previously approved authorizations for three community college projects and one public university project included in the budget for the Higher Education Coordinating Commission.

- Clatsop Community College, Maritime Science Building: approved modifying the scope of the Marine Science Center Renovation and Expansion project authorized in SB 5505 (2017) to allow construction of a new Maritime Science Building. $8,135,000 in Article XI-G general obligation bonds were originally approved to renovate and expand the Marine Science Center building on the Marine and Environmental Research Training Station (MERTS) campus. The project has been expanded to include the purchase of currently leased MERTS campus land, renovation of the existing science building, and construction of a new Maritime Science Building on the MERTS campus, which will include classrooms, labs, and expanded faculty and support space. The approved amount includes $7,996,994 for project costs and $138,006 for costs of issuing bonds.

- Columbia Gorge Community College, Middle College Prototype Facility: approved modifying the scope of the Middle College Prototype Facility project authorized in SB 5505 (2017) to revise auxiliary project components. $7,400,000 in Article XI-G general obligation bonds were approved to construct a Middle College Prototype Facility to be used by the college and North Wasco School District to focus on grades 11 through 14 and the transition between high school and post-secondary education. The project still involves a Treaty Oak Regional Skills Center, including a high-bay skills center for CTE training; portable equipment stations; equipment bay for the fire science training program; and on-campus workforce housing for CGCC enrollees and Mid-Col. Fire & Rescue District trainees. The project may also include fitness facilities and a track/soccer field. The approved amount includes $7,320,000 for project costs and $80,000 for costs of issuing bonds. The community college will provide the constitutionally required match for the Article XI-G bonds through public investment.

- Rogue Community College, Redwood Campus Science Facility: approved modifying the scope of the Elk Building Science Facility Renovation and Expansion project authorized in SB 5505 (2017) to allow construction of a new science facility on the Redwood Campus. $6,125,000 in Article XI-G general obligation bonds were originally approved to renovate and add space to the existing Elk Building Science Facility. The project will now involve construction of a new 15,000 - 20,000 sq. ft. building and associated infrastructure to provide the nursing and allied health programs with a safe and modern science facility at the Grants Pass Redwood Campus. The project will increase instructional capacity, add purpose-designed lab spaces, and expand infrastructure to meet current and future academic needs. The approved amount includes $6,000,000 for project costs and $125,000 for costs of issuing bonds.

- Oregon State University, Dairy Products Pilot Plant: approved modifying the scope of the Quality Foods and Beverage Center project authorized in SB 5505 (2017) to allow construction of the dairy pilot plant, through either renovation of an existing building or new construction. $9,100,000 in Article XI-G general obligation bonds were originally approved to construct a new building that would include three new research and learning pilot facilities for brewing, wine, and dairy sciences. The Article XI-G general obligation bond authorization has been decreased to $3,055,000 to reflect a reduced scope that focuses on dairy science. The project will now create research and learning space for the dairy science program through either renovation of approximately 14,000 GSF in east Withycombe Hall, renovation of another space, or construction of a new facility. The approved amount includes $3,000,000 for project costs and $55,000 for costs of issuing bonds. The university will provide the constitutionally required match for the Article X-G bonds.

Direct Revenue Bonds

The Subcommittee approved the following modifications to three previously approved lottery revenue bond funded project authorizations.

- Department of Administrative Services, Family Nurturing Center Affordable Housing: approved expanding the scope of the Family Nurturing Center project, funded with $2,000,000 in net lottery bond proceeds authorized in SB 5530 (2017), to allow either the redevelopment or construction of affordable housing units that will serve seniors and families with young children.

- Oregon Business Development Department, Oregon Manufacturing Innovation Center Access Roads: approved modifying the scope of the Oregon Manufacturing Innovation Center (OMIC) access roads project, funded with $3,390,000 million in net lottery bond proceeds authorized in SB 5530 (2017), to allow construction of roads that will provide OMIC access, including the OMIC Research and Development Facility and industrial property.

- Oregon Business Development Department, Restoring Westport Slough to Commercial Use: approved expanding the scope of the North Coast Regional Solutions project for Clatsop County to restore the Westport Slough to commercial use, funded with $450,000 in net lottery bond proceeds authorized for the Regional Infrastructure Fund in SB 5530 (2017) and approved at the September 2018 meeting of the Emergency Board, to include dredging to deepen the channel and improvements to the dock.

The Subcommittee also reduced the total 2017-19 lottery revenue bond authorization by $3,355,000 and repealed the $3,000,000 in net lottery proceeds originally approved in SB 5530 (2017) to be deposited in the Portland Harbor Cleanup Fund for coordination and participation in contracts or agreements related to the Portland Harbor Superfund Site. HB 5046 (2019) includes transfers of Other Funds to the Portland Harbor Cleanup Fund to replace anticipated lottery bond proceeds and support costs related to or arising out of the Portland Harbor Superfund Site.

Other Legislative Changes

The Subcommittee approved establishing the EOU Field House Facility Fund for deposit of $9,000,000 in net lottery bond proceeds authorized in SB 5702 (2018) to the Higher Education Coordinating Commission (HECC) for a grant to Eastern Oregon University (EOU) to construct a new field house facility. Proceeds were originally to be deposited in the Public University Fund established under ORS 352.450, which allows funds to be managed and distributed directly by a designated public university, preventing necessary review of reimbursement requests by HECC and the Department of Administrative Services prior to disbursement.

The Subcommittee also approved funding a portion of the Cascade Aids Project, authorized in SB 5530 (2017) for acquisition and construction of the Prism Health Center, with up to $533,000 of unused 2012C lottery bond proceeds. Lottery bonds scheduled to be issued in April 2019 will be reduced to take into consideration the amount of 2012C proceeds applied to the project. The Cascades Aids Project will receive a total of $1,000,000 in net lottery bond proceeds, as originally approved, through a combination of existing 2012C proceeds and net proceeds from the upcoming 2019 lottery bond sale.

Enrolled
Senate Bill 5721

Sponsored by JOINT COMMITTEE ON THE SECOND SPECIAL SESSION OF 2020

CHAPTER .....

AN ACT

Relating to state financial administration; creating new provisions; amending section 28, chapter 748, Oregon Laws 2017, sections 1, 2 and 8, chapter 661, Oregon Laws 2019, and section 24, chapter 671, Oregon Laws 2019; repealing section 7, chapter 661, Oregon Laws 2019, and sections 14, 16, 21, 23, 28, 29, 30 and 38, chapter 671, Oregon Laws 2019; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Section 1, chapter 661, Oregon Laws 2019, is amended to read:

Sec. 1. The amounts authorized, as provided by ORS 286A.035, for issuance of general obligation bonds of the state during the 2019-2021 biennium, notwithstanding section 9, chapter 570, Oregon Laws 2017, are as follows:

GENERAL OBLIGATION BONDS

General Fund Obligations

(1)	Higher Education Coordinating Commission (Art. XI-G):		
[*(a)*	*Blue Mountain Community*		
	College, Facility for		
	Agricultural Resource		
	Management]	$	*6,615,000*]
[*(b)*]	**(a)** Central Oregon Community College, Classroom Building Redmond Campus	$	8,125,000
[*(c)*]	**(b)** Clatsop Community College, Maritime Science Building	$	8,120,000
[*(d)*]	**(c)** Klamath Community College, Apprenticeship [*and Industrial*] [*Trades*] Center	$	3,965,000
[*(e)*]	**(d)** Lane Community College, Health Care Village Facility	$	8,125,000
[*(f)*	*Mt. Hood Community College,*		
	Maywood Park Center]	$	*8,125,000*]
[*(g)*]	**(e)** Oregon Coast Community College, Workforce Education and Resiliency Center	$	8,125,000

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[*(h)*]	**(f)** Portland Community College, Health Technology Building Renovation	$	8,125,000
[*(i)*]	**(g)** Southwestern Oregon Community College, Sumner and Coaledo Halls Remodel	$	2,800,000
[*(j)*]	**(h)** Treasure Valley Community College, Nursing-Allied Health Professions Center	$	5,015,000
[*(k)*	*Umpqua Community College,*] [*Industrial Technology*] [*Building*	$	*8,125,000*]
(i)	**Oregon Institute of Technology, Boivin Hall Rehabilitation**	**$**	**1,055,000**
(j)	**Oregon State University, Arts and Education Complex**	**$**	**35,455,000**
(k)	**Portland State University, SB1 Renovation and Expansion**	**$**	**7,620,000**
(L)	**University of Oregon, Huestis Hall Renovation**	**$**	**6,475,000**
(2)	Oregon Business Development Department (Art. XI-M)	$	101,240,000
(3)	Oregon Business Development Department (Art. XI-N)	$	20,270,000
(4)	Department of Education (Art. XI-P)	$	126,090,000
(5)	Oregon Department of Administrative Services (Art. XI-Q):		
(a)	State Fair Horse Barn	$	3,050,000
(b)	State Fair Poultry Barn	$	2,045,000
(c)	State Fair Facilities Capital Improvement	$	5,430,000
(d)	Department of Corrections:		
(A)	Capital Improvement and Renewal	$	24,810,000
(B)	Radio System	$	14,235,000
(C)	Camera System	$	8,790,000
(e)	Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System	$	38,165,000
(f)	Housing and Community Services Department:		
(A)	Local Innovation and Fast [*Track Housing Program*	$	*151,550,000*]
	Track Housing Program	**$**	**201,865,000**
(B)	Permanent Supportive Housing	$	50,730,000

(g)	Higher Education Coordinating Commission:		
(A)	Public Universities Capital Improvement and Renewal	$	65,715,000
(B)	Oregon Institute of Technology[,]:		
(i)	OMIC R&D Rapid Toolmaking Center, Rapid Prototyping Education Lab and Sinter HIP Equipment	$	12,905,000
(ii)	**Boivin Hall Rehabilitation**	**$**	**18,560,000**
(C)	**Portland State University, SB1 Renovation and Expansion**	**$**	**53,135,000**
(D)	**University of Oregon:**		
(i)	**Huestis Hall Renovation**	**$**	**51,505,000**
(ii)	**ShakeAlert**	**$**	**7,620,000**
(h)	Oregon Military Department:		
(A)	Salem and Pendleton Aviation Facility Emergency Enhancement	$	9,985,000
(B)	Portland Jackson Armory Service Life Extension	$	4,335,000
(C)	Salem Owen Summers and Anderson Readiness Center Service Life Extension	$	5,910,000
(D)	Oregon Military Museum	$	2,045,000
(i)	Oregon Youth Authority:		
(A)	Oak Creek Medical and Dental Renovations	$	1,345,000
(B)	Tillamook Medical and Dental Renovations	$	1,595,000
(C)	MacLaren Infirmary and Pharmacy Renovation and Expansion	$	1,875,000
(D)	MacLaren West Cottages Renovation	$	14,325,000
(E)	Rogue Valley Facility Improvements	$	8,135,000
(F)	Control Room Renovations	$	1,850,000
(G)	Capital Improvements	$	5,305,000
(j)	State Forestry Department, Toledo Facility Replacement	$	1,249,223
(k)	Department of Environmental Quality, Environmental Data Management System	$	5,065,000
(L)	Legislative Administration Committee[,]:		
(i)	Document Publishing and Management System	$	9,280,000

(ii)	**Capitol Accessibility, Maintenance and Safety**	**$**	**68,960,000**
(m)	Judicial Department:		
(A)	Clackamas County Courthouse	$	31,935,000
[*(B)*	*Lane County Courthouse*	*$*	*88,455,000*]
[*(C)*	*Linn County Courthouse*	*$*	*16,180,000*]
[*(D)*]	**(B)** Multnomah County Courthouse	$	8,625,000
[*(E)*]	**(C)** Supreme Court Building Renovation	$	28,230,000
(n)	**Oregon Business Development Department, City of Salem Drinking Water Improvements**	**$**	**20,305,000**
Dedicated Fund Obligations			
(6)	Department of Veterans' Affairs (Art. XI-A)	$	180,000,000
(7)	Department of Environmental Quality (Art. XI-H)	$	10,000,000
(8)	Housing and Community Services Department (Art. XI-I(2))	$	50,000,000
(9)	Oregon Department of Administrative Services (Art. XI-Q):		
(a)	Revenue Building Electrical System Upgrades	$	10,240,000
(b)	Justice Building Exterior Renovations	$	5,105,000
(c)	Portland State Office Building Improvements	$	8,725,000
(d)	Wilsonville Building Purchase	$	24,330,000
(e)	State Forestry Department, Toledo Facility Replacement	$	1,735,777
Total General Obligation			
	[*Bonds*	*$*	*1,236,150,000*]
	Bonds	**$**	**1,429,655,000**

SECTION 2. Section 2, chapter 661, Oregon Laws 2019, is amended to read:

Sec. 2. The amounts authorized, as provided by ORS 286A.035, for issuance of revenue bonds of the state during the 2019-2021 biennium are as follows:

REVENUE BONDS		
Direct Revenue Bonds		
Housing and Community Services Department	$	500,000,000
Department of Transportation	$	485,000,000
Oregon Business Development Department	$	100,000,000
Oregon Department of		

Administrative Services,		
[*Lottery Revenue Bonds*	$	*302,505,000*]
Lottery Revenue Bonds	**$**	**247,075,000**
Total Direct Revenue		
[*Bonds*	$	*1,387,505,000*]
Bonds	**$**	**1,332,075,000**
Pass-Through Revenue Bonds		
Oregon Business Development Department, Industrial Development Bonds	$	600,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	$	5,000,000
Oregon Facilities Authority	$	1,000,000,000
Housing and Community		
[*Services Department*	$	*600,000,000*]
Services Department	**$**	**900,000,000**
Total Pass-Through Revenue		
[*Bonds*	$	*2,205,000,000*]
Bonds	**$**	**2,505,000,000**
[*Total Revenue Bonds*	$	*3,592,505,000*]
Total Revenue Bonds	**$**	**3,837,075,000**

SECTION 3. Section 7, chapter 661, Oregon Laws 2019, is repealed.

SECTION 4. Section 8, chapter 661, Oregon Laws 2019, is amended to read:

Sec. 8. (1) Out of the amount specified in section 1 (5)(m)(A) [*of this 2019 Act*], **chapter 661, Oregon Laws 2019,** the State Treasurer may issue Article XI-Q bonds in an amount not to exceed $31,500,000 of net proceeds for the purposes and in the manner specified in section 8, chapter 705, Oregon Laws 2013, plus an amount estimated by the State Treasurer to pay estimated bond-related costs.

[*(2) Out of the amount specified in section 1 (5)(m)(B) of this 2019 Act, the State Treasurer may issue Article XI-Q bonds in an amount not to exceed $87,600,000 of net proceeds for the purposes and in the manner specified in section 8, chapter 705, Oregon Laws 2013, plus an amount estimated by the State Treasurer to pay estimated bond-related costs.*]

[*(3) Out of the amount specified in section 1 (5)(m)(C) of this 2019 Act, the State Treasurer may issue Article XI-Q bonds in an amount not to exceed $15,900,000 of net proceeds for the purposes and in the manner specified in section 8, chapter 705, Oregon Laws 2013, plus an amount estimated by the State Treasurer to pay estimated bond-related costs.*]

[*(4)*] **(2)** For purposes of sections 8 and 9, chapter 705, Oregon Laws 2013, and section 64, chapter 723, Oregon Laws 2013, bonds issued pursuant to this section are considered to be bonds issued pursuant to section 8, chapter 705, Oregon Laws 2013.

[*(5)*] **(3)** Bonds may not be issued pursuant to section 1 (5)(m)(A)[*, (B) or (C) of this 2019 Act*], **chapter 661, Oregon Laws 2019,** except as provided in this section.

SECTION 5. Section 14, chapter 671, Oregon Laws 2019, is repealed.

SECTION 6. Section 16, chapter 671, Oregon Laws 2019, is repealed.

SECTION 7. Section 21, chapter 671, Oregon Laws 2019, is repealed.

SECTION 8. Section 23, chapter 671, Oregon Laws 2019, is repealed.

SECTION 9. Section 24, chapter 671, Oregon Laws 2019, is amended to read:

Sec. 24. (1) For the biennium beginning July 1, 2019, at the request of the Oregon Department of Administrative Services, after the department consults with the YMCA of Columbia-Willamette, the State Treasurer is authorized to issue lottery bonds pursuant to ORS 286A.560 to 286A.585 in an amount that produces [*$5*] **$2.5** million in net proceeds for the purposes described in subsection

(2) of this section, plus an additional amount estimated by the State Treasurer to be necessary to pay bond-related costs.

(2) Net proceeds of lottery bonds issued under this section must be transferred to the department for deposit in the ODAS Economic Development Distributions Fund established under ORS 461.553 for distribution to the YMCA of Columbia-Willamette to purchase the Beaverton Hoop YMCA property, which encompasses approximately five acres and two buildings. The project also includes repurposing the second building to accommodate addition of a Child Development Center and YMCA office space.

(3) The Legislative Assembly finds that the use of lottery bond proceeds will create jobs, further economic development, finance public education or restore and protect parks, beaches, watersheds and native fish and wildlife, and is authorized based on the finding that improving access to sports and recreation services will enhance the economic viability of the region, create jobs and improve the quality of life for the community.

SECTION 10. Section 28, chapter 671, Oregon Laws 2019, is repealed.

SECTION 11. Section 29, chapter 671, Oregon Laws 2019, is repealed.

SECTION 12. Section 30, chapter 671, Oregon Laws 2019, is repealed.

SECTION 13. Section 28, chapter 748, Oregon Laws 2017, as amended by section 32, chapter 671, Oregon Laws 2019, is amended to read:

Sec. 28. (1) The OBDD Economic Development Distributions Fund is established in the State Treasury, separate and distinct from the General Fund. Interest earned on the moneys in the OBDD Economic Development Distributions Fund must be credited to the fund. The OBDD Economic Development Distributions Fund consists of moneys deposited in the fund under sections 26 and 27, chapter 748, Oregon Laws 2017, and sections 27 [*to*] **and** 31 [*of this 2019 Act*]**, chapter 671, Oregon Laws 2019,** and may include fees, revenues or other income deposited into the fund by the Legislative Assembly.

(2) Moneys in the fund are continuously appropriated to the Oregon Business Development Department for purposes described in sections 26 and 27, chapter 748, Oregon Laws 2017, and sections 27 [*to*] **and** 31 [*of this 2019 Act*]**, chapter 671, Oregon Laws 2019.**

SECTION 14. Section 38, chapter 671, Oregon Laws 2019, is repealed.

SECTION 15. (1) A public university that is carrying out a qualified project shall require each contractor in a contract with an estimated cost of $200,000 or greater to:

(a) Employ apprentices to perform 15 percent of the work hours that workers in apprenticeable occupations perform under the contract, in a manner consistent with the apprentices' respective apprenticeship training programs;

(b) Establish and execute a plan for outreach, recruitment and retention of women, minority individuals and veterans to perform work under the contract, with the aspirational target of having at least 15 percent of total work hours performed by individuals in one or more of those groups;

(c) Provide health insurance and retirement benefits to workers; and

(d) Require any subcontractor engaged by the contractor to abide by the requirements set forth in paragraphs (a), (b) and (c) of this subsection, if the work to be performed under the subcontract has an estimated cost of $200,000 or greater.

(2) On or before February 1 of each year, each public university that is carrying out a qualified project shall report to the Joint Committee on Ways and Means or Joint Interim Committee on Ways and Means, as part of the report required under ORS 350.379, on:

(a) The amount of work performed on qualified projects by apprentices;

(b) The amount of work performed on qualified projects by women, minority individuals and veterans; and

(c) The types and costs of health insurance and retirement benefits provided to workers by contractors and subcontractors.

(3) The requirements of this section are in addition to, and not in lieu of, the requirements imposed under ORS 350.379.

(4) As used in this section:

(a) "Apprentice" has the meaning given that term in ORS 660.010.

(b) "Apprenticeable occupation" has the meaning given that term in ORS 660.010.

(c) "Apprenticeship training program" means the total system of apprenticeship that a particular local joint committee, as defined in ORS 660.010, operates, including the local joint committee's registered standards and all other terms and conditions for qualifying, recruiting, selecting, employing and training apprentices in an apprenticeable occupation.

(d) "Minority individual" has the meaning given that term in ORS 200.005.

(e) "Qualified project" means the following capital construction projects:

(A) The Oregon Institute of Technology Boivin Hall Rehabilitation referenced in section 1 (1)(i), chapter 661, Oregon Laws 2019;

(B) The Oregon State University Arts and Education Complex project referenced in section 1 (1)(j), chapter 661, Oregon Laws 2019;

(C) The Portland State University SB1 Renovation and Expansion referenced in section 1 (1)(k), chapter 661, Oregon Laws 2019; and

(D) The University of Oregon Huestis Hall Renovation referenced in section 1 (1)(L), chapter 661, Oregon Laws 2019.

(f) "Veteran" has the meaning given that term in ORS 408.225.

(g) "Woman" has the meaning given that term in ORS 200.005.

SECTION 16. This 2020 second special session Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2020 second special session Act takes effect on its passage.

Passed by Senate August 10, 2020

.....
Lori L. Brocker, Secretary of Senate

.....
Peter Courtney, President of Senate

Passed by House August 10, 2020

.....
Tina Kotek, Speaker of House

Received by Governor:

.....M., ..., 2020

Approved:

.....M., ..., 2020

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M., ..., 2020

.....
Bev Clarno, Secretary of State

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SB 5721 BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Roblan

Joint Committee On The Second Special Session of 2020

Action Date:	08/10/20
Action:	Do pass.
Senate Vote	
Yeas:	4 - Girod, Johnson, President Courtney, Steiner Hayward
Nays:	1 - Findley
House Vote	
Yeas:	5 - Drazan, Holvey, Rayfield, Smith G, Speaker Kotek
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Various Agencies
2019-21

This summary has not been adopted or officially endorsed by action of the committee.

Summary of Changes in Bonding Authority

Program Designation	2019-21 Legislatively Adopted Budget	2019-21 Legislatively Approved Budget	2020 2nd Special Session Legislative Adjustments
GENERAL OBLIGATION BONDS			
General Fund Obligations			
Higher Education Coordinating Comm. - PU (Art. XI-G)	$ -	$ 50,605,000	$ 50,605,000
Higher Education Coordinating Comm. - CC (Art. XI-G)	$ 75,265,000	$ 52,400,000	$ (22,865,000)
Department of Administrative Services (Art. XI-Q)	$ 623,149,223	$ 788,914,223	$ 165,765,000
REVENUE BONDS			
Direct Revenue Bonds			
Department of Administrative Services			
Lottery Revenue Bonds	$ 302,505,000	$ 247,075,000	$ (55,430,000)
Pass Through Revenue Bonds			
Housing and Community Services Department	$ 600,000,000	$ 900,000,000	$ 300,000,000

Summary of Joint Committee on the Second Special Session of 2020 Action

SB 5721 increases bond authorizations for the 2019-21 biennium and makes changes to previously approved bonds authorizations.

General Fund Obligations

The Subcommittee approved Article XI-G general obligation bond authority of $50,605,000 to fund grants to Public Universities to finance four new capital projects. The proceeds of bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). The Subcommittee also approved reducing Article XI-G general obligation bond authority by $22,865,000 for three community college capital projects previously approved in HB 5005 (2019) that will not have constitutionally required matching funds to be included in the 2019-21 bond sale. Projects are described later in this report.

The Subcommittee increased General Fund supported Article XI-Q general obligation bond authority by $165,765,000, from $623,149,223 to $788,914,223, to finance the capital costs of projects for real or personal property owned or operated by the state. Increased Article XI-Q general obligation bond authority includes $270,400,000 approved for seven new projects, less $104,635,000 that is removed for two county courthouse projects previously approved in HB 5005 (2019) that will not have required matching funds to be included in the 2019-21 bond sale. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from HECC to Public Universities are described later in this report.

- Housing and Community Services Department, Local Innovation and Fast Track (LIFT) Housing Program: approved an additional $50,315,000 Article XI-Q bonds to finance $50,000,000 of project costs and $315,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip, or furnish real property in which the Department will take an operational or ownership interest to provide affordable housing for low income Oregonians, as well as citizens in historically underserved communities and communities of color.

- Legislative Administration Committee, Capitol Accessibility, Maintenance, and Safety (CAMS): approved $68,960,000 Article XI-Q bonds to finance $68,050,000 of project costs and $910,000 for costs of issuing the bonds. The project is for further capital improvements to the State Capitol Building, including seismic upgrades to the House and Senate wings, Legislative Counsel and Legislative Fiscal Office renovations, seismic and other upgrades to the parking garage connectors, accessibility improvements to the South entrance, restoration of the Capitol grounds, and other improvements and upgrades to the building.

- Oregon Business Development Department, Salem Drinking Water System Improvements: approved $20,305,000 Article XI-Q bonds to finance $20,000,000 of project costs and $305,000 for costs of issuing the bonds. The bond proceeds will be used to support improvements to the City of Salem's drinking water system in which the state will take an ownership interest.

- Oregon Judicial Department, Lane County Courthouse: removed $88,455,000 Article XI-Q bonds that were originally approved to finance $87,600,000 of project costs and $855,000 for costs of issuing the bonds. The project to construct a new facility to replace the Lane County Courthouse will not have the matching funds required to be included in a bond sale during the current biennium.

- Oregon Judicial Department, Linn County Courthouse: removed $16,180,000 Article XI-Q bonds that were originally approved to finance $15,900,000 of project costs and $280,000 for costs of issuing the bonds. The project to construct a new facility to replace the Linn County Courthouse will not have the matching funds required to be included in a bond sale during the current biennium.

Dedicated Fund Obligations

Revenue Bonds

The Subcommittee decreased the Department of Administrative Services' lottery revenue bond limit by $55,430,000, from $302,505,000 to $247,075,000. Lottery revenue bond authority is reduced to reflect the repeal of the following nine projects originally approved in HB 5030 (2019) to be financed with net lottery bond proceeds but are approved to be financed through either the issuance of general obligation bonds, a General Fund appropriation, or applicable Other Funds revenues.

- Department of Administrative Services, Curry Health District Brookings Emergency Room: removed $2,220,000 lottery revenue bonds that were originally approved to finance $2,000,000 of project costs and $220,000 for costs of issuing the bonds and debt service reserves. A General Fund appropriation is approved for the project in SB 5723 in lieu of issuing lottery bonds.

- Department of Administrative Services, Hacienda Community Development Corporation Las Adelitas Housing Project: removed $2,220,000 lottery revenue bonds that were originally approved to finance $2,000,000 of project costs and $220,000 for costs of issuing the bonds and debt service reserves. The project will be financed through existing General Fund resources in the Housing and Community Services Department in lieu of issuing lottery bonds.

- Department of Administrative Services, Port of Morrow Early Learning Center Expansion: removed $1,565,000 lottery revenue bonds that were originally approved to finance $1,400,000 of project costs and $165,000 for costs of issuing the bonds and debt service reserves. An increase in Other Funds expenditures from the Early Learning Account to finance capital costs that support additional early learning capacity is approved for the project in SB 5723 in lieu of issuing lottery bonds.

- Department of Administrative Services, Wallowa Valley Center for Wellness: removed $2,765,000 lottery revenue bonds that were originally approved to finance $2,500,000 of project costs and $265,000 for costs of issuing the bonds and debt service reserves. A General Fund appropriation and an increase in Other Funds expenditures from the Early Learning Account to finance capital costs that support additional early learning capacity are approved for the project in SB 5723 in lieu of issuing lottery bonds.

- Department of Administrative Services, YMCA of Columbia-Willamette Beaverton Hoop YMCA: removed $2,775,000 lottery revenue bonds that were originally approved to finance $2,500,000 of project costs and $275,000 for costs of issuing the bonds and debt service reserves. An increase in Other Funds expenditures from the Early Learning Account to finance capital costs that support additional early learning capacity is approved for the project in SB 5723 in lieu of issuing lottery bonds. The reduction results in remaining lottery bond authority of $2,765,000 that supports $2,500,000 of project costs.

- Oregon Business Development Department, Salem Drinking Water System Improvements: removed $22,025,000 lottery revenue bonds that were originally approved to finance $20,000,000 of project costs and $2,025,000 for costs of issuing the bonds and debt service reserves. Article XI-Q general obligation bonds are authorized for the project in lieu of issuing lottery bonds.

- Oregon Business Development Department, City of Sweet Home Wastewater Treatment Plant Rehabilitation: removed $7,725,000 lottery revenue bonds that were originally approved to finance $7,000,000 of project costs and $725,000 for costs of issuing the bonds and debt service reserves. A General Fund appropriation is approved for the project in SB 5723 in lieu of issuing lottery bonds.

- Oregon Business Development Department, Confederated Tribes of Warm Springs Wastewater Treatment Plant Upgrade and Water Distribution System Improvements: removed $8,595,000 lottery revenue bonds that were originally approved to finance $7,800,000 of project costs and $795,000 for costs of issuing the bonds and debt service reserves. At the July 2020 meeting of the Emergency Board, $3,580,000 General Fund was allocated from the Emergency Fund for the critical improvements to the Warm Springs water and wastewater systems. A General Fund appropriation is approved for the remaining project costs ($4,220,000) in SB 5723 in lieu of issuing lottery bonds.

- Oregon Department of Transportation, Port of Coos Bay Rail Line Repairs and Bridge Replacement: removed $5,540,000 lottery revenue bonds that were originally approved to finance $5,000,000 of project costs and $540,000 for costs of issuing the bonds and debt service reserves. The project will be financed through the Connect Oregon Fund in lieu of issuing lottery bonds to provide match for a $20 million federal BUILD Grant award that has been made to the Port of Coos Bay for the Coos Bay Rail Line.

The Subcommittee approved increasing the Housing and Community Services Department's pass-through revenue bond authority by $300,000,000 to accommodate projected awards for affordable multifamily housing. The increases result in total 2019-21 pass-through revenue bond authority of $900,000,000.

Other Legislative Changes

The Subcommittee approved the following modifications to previously approved authorizations for two public university and three community college projects included in the budget for the Higher Education Coordinating Commission:

- Oregon Institute of Technology, OMIC R&D Rapid Toolmaking Center, Rapid Prototyping Education Lab, and Sinter HIP Equipment: approved modifying the project scope authorized in HB 5005 (2019) to reduce the specified square feet of the OMIC R&D Rapid Toolmaking Center and expand the development of the Rapid Prototyping Education Lab to both OIT campuses. $12,905,000 in Article XI-Q bonds were approved to construct a Rapid Toolmaking Center of Excellence on the Oregon Manufacturing Innovation Center (OMIC)

R&D site in Scappoose; acquire research equipment; develop an education laboratory at the Klamath Falls campus; and acquire a sinter hot isostatic press (HIP) at the OMIC R&D Campus. The R&D Rapid Toolmaking Center was anticipated to be 35,000 square feet; however, due to building and site requirements, as well as escalated construction costs, the building is now anticipated to be approximately 20,000-30,000 square feet. Additionally, the project description noted that the Rapid Prototyping Education Lab would be located at the Klamath Falls campus; however, the Lab will be implemented at both the Klamath Falls and Wilsonville (Portland-Metro) campuses to support Mechanical and Manufacturing Engineering Technology (MMET) programs. The project includes $12,700,000 for project costs and $205,000 for costs of issuing bonds.

- Oregon State University, Cascades Academic Building 2: approved modifying the scope of the Cascades Academic Building 2 project authorized in SB 5702 (2018) to reduce the specified square footage of the building. Article XI-Q bonds in the amount of $29,410,000 and $10,215,000 in Article XI-G bonds were approved to construct a new academic building on the OSU Cascades Campus that will include laboratories, general purpose classrooms, faculty offices, and other learning, support, and research spaces, as well as associated utilities and surface parking. The building was anticipated to be 55,000 square feet; however, due to additional design work and use of CLT, the building purpose and function can be achieved within a smaller footprint (approximately 50,000-55,000 square feet). The approved amount includes $39,000,000 for project costs and $625,000 for costs of issuing bonds. The university will provide the constitutionally required match for the Article XI-G bonds.

- Chemeketa Community College, Agricultural Complex: approved modifying the scope of the Agricultural Complex project authorized in SB 5505 (2017) to revise ancillary components due to increases in construction costs. Article XI-G bonds in the amount of $6,125,000 were originally approved to construct a new agricultural complex on the main Salem campus. The complex still includes a classroom and office building, storage space, hoop houses, and learning and research gardens. The project may also include a greenhouse and an incubator farm. The approved amount incudes $6,000,000 for project costs and $125,000 for costs of issuing bonds. The community college will provide the constitutionally required match for the Article XI-G bonds with their Capital Development Reserve Funds.

- Klamath Community College, Apprenticeship Center: approved modifying the scope of the Apprenticeship and Industrial Trades Center project authorized in HB 5005 (2019) to increase the specified square footage of the center. Article XI-G bonds in the amount of $3,965,000 were originally approved to construct a new apprenticeship center to consolidate trade-related programs, including space for electrical, plumbing, and industrial occupations apprenticeship programs, fire sciences and emergency medical operations CTE programming, storage areas, and paved and gravel space for truck driving and fire engine practice areas. The facility was originally anticipated to be 19,050 square feet but has been increased to approximately 35,000 square feet to accomodate additional open shop space for labs, modular set-up capacity, and hands-on training. The approved amount includes $3,910,000 for project costs and $55,000 for costs of issuing bonds. The community college will provide the constitutionally required match for the Article XI-G bonds through grants and/or donations.

- Portland Community College, Health Technology Building Renovation: approved modifying the scope of the Health Technology Building project authorized in HB 5005 (2019) to increase the space demolished as part of the renovation. Article XI-G bonds in the amount of $8,125,000 were originally approved to demolish 55,800 square feet of interior space, reconstruct instructional spaces, replace restroom fixtures and lockers rooms, incorporate seismic standards, and replace non-code compliant mechanical, electrical, and plumbing systems. The project has increased to approximately 83,000 square feet to include the demolition and renovation of interior space in the basement for the medical imaging (radiography) program. The approved amount includes $8,000,000 for project costs and $125,000 for costs of issuing bonds. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a bond levy.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

Higher Education Coordinating Commission

The Subcommittee approved five new capital projects for public universities to finance total project costs of $179,025,000. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The approved projects are listed below.

Oregon Institute of Technology

- Boivin Hall Rehabilitation: approved $18,560,000 Article XI-Q bonds to finance $18,270,000 of project costs and $290,000 for costs of issuing the bonds and $1,055,000 Article XI-G bonds to finance $1,015,000 of project costs and $40,000 for costs of issuing the bonds. The project is to completely renovate Boivin Hall, including seismic retrofit; mechanical, electrical, and plumbing replacement; building envelope replacement; foundation repair; and full interior (classroom and lab) remodel and modernization. Improvements to surrounding areas, including ADA accessibility, sidewalk, transportation, and landscaping are part of the project scope.

Oregon State University

- Arts and Education Complex: approved $35,455,000 Article XI-G bonds to finance $35,000,000 of project costs and $455,000 for costs of issuing the bonds. The project is to construct a new Arts and Education Complex that will include technology and medium rich teaching, performance and rehearsal spaces; a visual arts museum; and shop and maker space with electronic and computer studios for designing

sound, lighting, and other performing arts enhancements. The building will be constructed on the site of OSU's dilapidated facilities services shops. Demolition, site improvements, and the renewal of infrastructure are anticipated to eliminate $11,000,000 of deferred maintenance.

Portland State University

- SB 1 Renovation and Expansion: approved $53,135,000 Article XI-Q bonds to finance $52,500,000 of project costs and $635,000 for costs of issuing the bonds and $7,620,000 Article XI-G bonds to finance $7,500,000 of project costs and $120,000 for costs of issuing the bonds. The project is to provide the first phase of funding to completely renovate PSU's Science Building (SB) 1 and expand useable space. System and structural improvements, as well as replacement of outdated instructional spaces, will create active-learning classrooms, state-of-the-art laboratories, and collaborative support spaces.

University of Oregon

- Huestis Hall Renovation: approved $51,505,000 Article XI-Q bonds to finance $50,880,000 of project costs and $625,000 for costs of issuing the bonds and $6,475,000 Article XI-G bonds to finance $6,360,000 of project costs and $115,000 for costs of issuing the bonds. The project is for the renovation of Huestis Hall to address the failing building envelope; code issues, including fire alarm and suppression; plumbing, mechanical, and ventilation systems; and modernize laboratory and learning spaces.

- ShakeAlert: approved $7,620,000 Article XI-Q bonds to finance $7,500,000 of project costs and $120,000 for costs of issuing the bonds. The project is for construction of seismic stations as part of the ShakeAlert earthquake early warning system. The U.S. Geological Survey (USGS) and a coalition of state and university partners developed and are implementing the ShakeAlert system for the West Coast of the United States. Approved funding supports the installation of ShakeAlert sites that will increase the State of Oregon's "sensor density" to meet federal standards, allowing Oregon to participate in public alerts. Buildout of seismic stations is expected to be completed by June 30, 2023.

HECC - Community Colleges

The Subcommittee approved removing Article XI-G bond authority that was previously approved to finance three community college capital projects included in the HECC budget. Other Funds capital construction six-year expenditure limitation of $22,500,000 approved for the projects in SB 5506 (2017) and HB 5006 (2019) is not decreased in the event that the bonds are reauthorized for the projects in the next biennium. The projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: removed $6,615,000 Article XI-G bonds that were originally approved to finance $6,500,000 of project costs and $115,000 for costs of issuing the bonds. Constitutionally required match for the Article XI-G bonds was expected to be provided from lottery revenue bond proceeds authorized for the project in HB 5030 (2019). Due to the significant decline in lottery revenues, the State is not projected to meet the four-times coverage ratio required to issue lottery revenue bonds in 2021.

- Mt. Hood Community College – Maywood Park Center: removed $8,125,000 Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. Constitutionally required match for the Article XI-G bonds is not available and the community college is not moving forward with the project this biennium.

- Umpqua Community College – Industrial Technology Building: removed $8,125,000 in Article XI-G bonds to finance $8,000,000 of project costs and $125,000 for costs of issuing the bonds. Constitutionally required match for the Article XI-G bonds is not available and the community college is not moving forward with the project this biennium.

Enrolled
Senate Bill 5722

Sponsored by JOINT COMMITTEE ON THE SECOND SPECIAL SESSION OF 2020

CHAPTER .....

AN ACT

Relating to state financial administration; creating new provisions; amending sections 1 and 3, chapter 808, Oregon Laws 2015, sections 1 and 3, chapter 747, Oregon Laws 2017, and sections 1 and 3, chapter 662, Oregon Laws 2019; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Section 1, chapter 662, Oregon Laws 2019, is amended to read:

Sec. 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2019, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Department of Administrative Services:	
(a)	Deferred Maintenance	$ 10,524,000
(b)	Justice Building Exterior Updates	$ 5,000,000
(c)	Revenue Building Electrical System Upgrades	$ 10,000,000
(d)	Portland State Office Building Upgrades	$ 8,600,000
(e)	Wilsonville Building Purchase	$ 24,000,000
(f)	**Electric Vehicle Charging Infrastructure**	**$ 3,800,000**
(g)	**Parking Facility Repair and Upgrades**	**$ 2,800,000**
(h)	**Security and Security Systems**	**$ 2,000,000**
(i)	**Oregon State Fair Horse Barn**	**$ 3,000,000**
(j)	**Oregon State Fair Poultry Barn**	**$ 2,000,000**
(k)	**Oregon State Fair Facilities**	

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	Capital Improvements	**$**	**5,325,925**
(2)	Oregon Military Department:		
(a)	Salem and Pendleton Aviation Facility Emergency Enhancements	$	9,852,000
(b)	Salem and Anderson Readiness Center Service Life Extension	$	5,800,000
(c)	Jackson Armory Service Life Extension	$	4,275,000
(d)	Oregon Military Museum	$	2,000,000
(3)	Oregon Youth Authority:		
(a)	Tillamook Medical and Dental Renovations	$	1,521,875
(b)	MacLaren Infirmary and Pharmacy Renovation	$	1,804,000
(c)	Oak Creek Medical and Dental Clinic Renovations	$	1,271,202
(d)	Control Room Renovations	$	1,772,500
(4)	Department of Corrections:		
(a)	Radio System Replacement	$	13,998,225
(b)	Camera Systems Upgrades	$	8,633,804
(c)	Capital Improvement and Renewal	$	24,478,039
(5)	Department of Transportation:		
(a)	South Coast Maintenance Station	$	12,000,000
(b)	Central Coast Maintenance		
	[*Station*	*$*	*8,000,000*]
	Station	**$**	**1,883,267**
(6)	Oregon Department of Aviation:		
(a)	Prospect State Airport Runway Reconstruction	$	2,160,000
(b)	Aurora State Airport Run-Up Area Construction	$	205,000
(c)	Condon State Airport Runway Rehabilitation	$	260,000
(d)	Siletz Bay State Airport Taxiway Rehabilitation	$	114,000
(7)	Housing and Community Services Department:		
(a)	Local Innovation and Fast		
	[*Track (LIFT) Housing*	*$150,000,000*]	
	Track (LIFT) Housing	**$200,000,000**	
(b)	Permanent Supportive Housing	$	50,000,000
(8)	Oregon Judicial Department:		
(a)	Multnomah County Courthouse Furnishings and Equipment	$	8,500,000
(b)	Oregon Supreme Court Building Renovation	$	27,820,000
(9)	**Legislative Administration**		

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Committee, Capitol Accessibility Maintenance and Safety..... $ 68,050,000

SECTION 2. Section 3, chapter 662, Oregon Laws 2019, is amended to read:

Sec. 3. Notwithstanding any other law limiting expenditures, the amount of *[$77,700,000]* **$256,725,000** is established for a six-year period beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 3. Section 1, chapter 747, Oregon Laws 2017, as amended by section 1, chapter 106, Oregon Laws 2018, is amended to read:

Sec. 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2017, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Department of Administrative Services:	
(a)	Oregon Resilience Buildings	$ 7,079,431
(b)	Department of Human Services Building Upgrades	$ 3,743,000
(c)	Employment Building Upgrades	$ 6,236,000
(d)	Electrical Upgrades and Replacements	$ 3,890,000
(e)	Capitol Mall Parking Structure Study and Upgrades	$ 2,926,000
(f)	Planning	$ 500,000
(g)	Boiler and Heating Upgrades	$ 1,234,000
(h)	Portland Crime Lab Upgrade	$ 1,162,000
(i)	Parking Lot Upgrades	$ 3,500,000
(j)	Portland State Office Building Renovation	$ 13,146,000
(k)	State Data Center Power Upgrades	$ 11,000,000
(L)	Elected Official Staff Relocation	$ 6,300,000
(2)	Oregon Military Department:	
(a)	Regional Armory Emergency Enhancement	$ 8,534,400
(b)	Grants Pass Armory Service Life Extension	$ 3,270,356
(c)	Future Readiness Center Sites	$ 1,730,000
(3)	Oregon Youth Authority:	
(a)	Capital Improvements	$ 17,168,249
(b)	MacLaren [7] West Cottages Renovation	$ 21,177,200

(c)	Rogue Valley Facility Improvements	$ 10,973,465
(4)	Department of Corrections:	
(a)	Capital Improvements and Renewal	$ 26,347,534
(b)	Technology Infrastructure	$ 12,200,000
(5)	Department of Veterans' Affairs:	
(a)	Roseburg Veterans' Home	$ 10,500,000
(b)	Oregon Veterans' Home Capital Improvements	$ 2,450,000
(c)	The Dalles Veterans' Home Capital Improvements	$ 2,111,875
(d)	Lebanon Veterans' Home Capital Improvements	$ 1,305,815
(6)	Department of Transportation, Toledo Maintenance	
	[*Station Phase 1*	*$ 6,300,000*]
	Station Phase 1	**$ 219,876**
(7)	Oregon Department of Aviation:	
(a)	Bandon Electrical, Gate, Obstruction Removal	$ 192,500
(b)	McDermitt State Airport Runway and Taxi	$ 120,000
(c)	Chiloquin Taxi and Fencing	$ 110,000
(d)	Lebanon Taxi and Apron Rehabilitation	$ 110,000
(8)	State Department of Fish and Wildlife, Deferred Maintenance	$ 10,000,000
(9)	State Forestry Department, Toledo Facility Replacement	$ 3,832,965
(10)	Housing and Community Services Department, Family Affordable Housing	$ 80,000,000
(11)	Department of Education, Oregon School for the Deaf Facility Improvements	$ 4,297,558
(12)	Legislative Administration Committee, Capitol Accessibility Maintenance and Safety	$ 23,269,092
(13)	Oregon Judicial Department:	
(a)	Multnomah County Courthouse Furnishings and Equipment	$ 8,900,000
(b)	Oregon Supreme Court Building Renovation	$ 6,000,000

SECTION 4. Section 3, chapter 747, Oregon Laws 2017, as amended by section 3, chapter 106, Oregon Laws 2018, and section 7, chapter 662, Oregon Laws 2019, is amended to read:

Sec. 3. Notwithstanding any other law limiting expenditures, the amount of [*$399,475,000*] **$340,975,000** is established for a six-year period beginning July 1, 2017, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not

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described in this section, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 5. Notwithstanding any other law limiting expenditures, and in lieu of the limitation on expenditures established at the December 2018 Emergency Board meeting (Item No. 22), the amount of $6,012,404 is established for a six-year period beginning July 1, 2017, as the maximum limit for payment of expenses for the Oregon Youth Challenge Program expansion from federal funds collected or received by the Oregon Military Department.

SECTION 6. Section 1, chapter 808, Oregon Laws 2015, as amended by section 1, chapter 67, Oregon Laws 2016, section 10, chapter 747, Oregon Laws 2017, and section 4, chapter 106, Oregon Laws 2018, is amended to read:

Sec. 1. Notwithstanding any other law limiting expenditures, the following amounts are established for a six-year period beginning July 1, 2015, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the state agencies listed, for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing and equipping of buildings and facilities:

(1)	Oregon Department of Administrative Services:	
(a)	North Campus Demolition and Site Improvement	$ 8,300,000
(b)	Department of Environmental Quality Public Health Lab Emergency Generator Upgrade	$ 2,926,140
(c)	Employment Building Upgrades	$ 2,217,398
(d)	Electrical Upgrades/ Replacements	$ 2,089,795
(e)	Department of Human Services Building, Cooling Tower Replacement	$ 1,701,702
(f)	Executive Building Elevator Upgrades	$ 875,461
(g)	Executive Building Fire Sprinkler	$ 89,322
(h)	Planning	$ 350,000
(i)	Capital Investments/ Acquisitions	$ 17,000,000
(j)	Executive Building Central Stairway Upgrade	$ 377,443
(k)	Oregon State Fair Capital Repairs and Deferred Maintenance	$ 2,500,000
(2)	Oregon Military Department:	
(a)	New Headquarters Facilities	$ 6,700,000
[*(b)*	*Youth Challenge Armory*	*$ 4,977,000*]
(b)	**Youth Challenge Armory**	**$ 5,214,468**
(c)	Planning and Predesign	$ 136,281
(d)	Oregon Military Museum	$ 1,104,689
(e)	Regional Training Institute	$ 11,500,000
(3)	Oregon Youth Authority:	
(a)	Rogue Valley Facility	

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	Improvements	$ 9,880,000
(b)	MacLaren Facility Improvements	$ 30,934,000
(c)	CCTV Cameras	$ 1,147,435
(d)	Deferred Maintenance and Capital Improvements	$ 7,058,000
(4)	Department of Corrections, Deferred Maintenance	$ 14,220,432
(5)	Housing and Community Services Department, Family Affordable Housing	$ 40,000,000
(6)	Department of Transportation:	
(a)	South Coast Maintenance Station	$ 4,500,000
(b)	Meacham Maintenance Station	$ 7,500,000
(c)	Maintenance Facilities Colocation	$ 1
(d)	Highway Improvement Projects	$ 35,000,000
(7)	Oregon Department of Aviation:	
(a)	Condon State Airport, Renovations	$ 226,111
(b)	McDermitt State Airport, Rehabilitation	$ 259,599
(c)	Aurora State Airport, Apron/ Taxiway and Taxilane Project	$ 130,000
(8)	Department of Veterans' Affairs, The Dalles Veterans' Home Renovation	$ 2,475,976
(9)	State Department of Fish and Wildlife:	
(a)	Cedar Creek Hatchery and Fish Passage Improvements	$ 2,000,000
(b)	Lower Deschutes River Ranch Acquisition	$ 227,269
(10)	Legislative Administration Committee, State Capitol Capital Repairs and Improvements	$ 30,000,000

SECTION 7. Section 3, chapter 808, Oregon Laws 2015, as amended by section 3, chapter 67, Oregon Laws 2016, is amended to read:

Sec. 3. Notwithstanding any other law limiting expenditures, the amount of [*$321,417,945*] **$311,417,945** is established for a six-year period beginning July 1, 2015, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Higher Education Coordinating Commission, for expenditures of proceeds from state bonds issued for the benefit of a public university, pursuant to agreements between the commission and a public university.

SECTION 8. This 2020 second special session Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2020 second special session Act takes effect on its passage.

Passed by Senate August 10, 2020

.....
Lori L. Brocker, Secretary of Senate

.....
Peter Courtney, President of Senate

Passed by House August 10, 2020

.....
Tina Kotek, Speaker of House

Received by Governor:

.....M.....2020

Approved:

.....M.....2020

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.....2020

.....
Bev Clarno, Secretary of State

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SB 5722 BUDGET REPORT and MEASURE SUMMARY

Carrier: Sen. Findley

Joint Committee On The Second Special Session of 2020

Action Date:	08/10/20
Action:	Do pass.
Senate Vote	
Yeas:	5 - Findley, Girod, Johnson, President Courtney, Steiner Hayward
House Vote	
Yeas:	5 - Drazan, Holvey, Rayfield, Smith G, Speaker Kotek
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies
2019-21

Capital Construction – Various Agencies
2017-19

Capital Construction – Various Agencies
2015-17

Budget Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	2020 Second Special Session Adjustments 2019-21
Other Funds	$ 495,149,645	$ 805,033,837	$ 309,884,192
Federal Funds	$ 33,711,000	$ 33,711,000	$ 0
Total	$ 528,860,645	$ 838,744,837	$ 309,884,192

	2017-19 Legislatively Approved Budget	2020 Committee Recommendation	2020 Second Special Session Adjustments 2017-19
Other Funds	$ 829,271,681	$ 764,691,557	$ (64,580,124)
Federal Funds	$ 33,414,638	$ 34,127,042	$ 712,404
Total	$ 862,686,319	$ 798,818,599	$ (63,867,720)

	2015-17 Legislatively Approved Budget	2020 Committee Recommendation	2020 Second Special Session Adjustments 2015-17
Other Funds	$ 606,408,039	$ 596,645,507	$ (9,762,532)
Federal Funds	$ 35,907,272	$ 35,907,272	$ 0
Total	$ 642,315,311	$ 632,552,779	$ (9,762,532)

Summary of Revenue Changes

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q and XI-G, and XI-F (1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, state gasoline tax and driver and vehicle related fees, and interest earnings on bond proceeds. Federal Funds revenues are from the National Guard Bureau.

Summary of Joint Committee on the Second Special Session of 2020 Action

SB 5722 establishes and increases six-year expenditure limitations for capital construction projects. Projects in excess of $1 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of buildings and facilities are categorized as capital construction projects.

Oregon Department of Administrative Services

Electric Vehicle (EV) Charging Infrastructure: $3,800,000 Other Funds (Capital Projects Fund) is approved for the installation of EV charging stations at multiple locations around the Capitol Mall and Salem Motor Pool. The project includes electrical service upgrades to support the added EV charging stations and accomodate future expansion of the charger network.

Parking Facility Repair and Upgrades: $2,800,000 Other Funds (Capital Projects Fund) is approved for repairs, accessibility improvements, and upgrades to several parking lots around the Capitol Mall.

Security and Security Systems: $2,000,000 Other Funds (Capital Projects Fund) is approved for security and security systems investments in DAS buildings, including third party evaluations, construction modifications, hardware equipment, and software.

Oregon State Fair Horse Barn: $3,000,000 Other Funds (Article XI-Q bonds) is approved to make capital improvements and renovate the Horse Barn at the Oregon State Fairgrounds.

Oregon State Fair Poultry Barn: $2,000,000 Other Funds (Article XI-Q bonds) is approved to make capital improvements and renovate the Poultry Barn at the Oregon State Fairgrounds.

Oregon State Fair Facilities Capital Improvements: $5,325,925 Other Funds (Article XI-Q bonds) is approved to make capital improvements on multiple facilities at the Oregon State Fairgrounds, including roof and HVAC replacements, interior and exterior building improvements, audiovisual and technology enhancements, restroom upgrades, and improvements to various parking lots and asphalt areas.

Oregon Military Department

Youth Challenge Armory: $237,468 Other Funds (interest) and $712,404 Federal Funds (National Guard Bureau) are approved as increases to 2015-17 and 2017-19 capital construction expenditure limitations, respectively, for expansion and renovation of the Youth Challenge facility in Bend to increase program capacity. Federal Funds capital construction limitation is increased from $5,300,000 to $6,012,404 to accomodate increased funding from the National Guard Bureau to complete final improvements to the facility. Other Funds capital construction limitation is

increased from $4,977,000 to $5,214,468 to provide matching funds for additional Federal Funds available for the project. Interest earnings on Article XI-Q bond proceeds issued for the project will finance the increased match.

Oregon Youth Authority

MacLaren West Cottages Renovation: approved modifying the project authorization established in the 2017 legislative session to remove the number of cottages specified to be included in the renovation. The project was originally authorized for the renovation of seven living units on the west side of the campus at MacLaren Youth Correction Facility. Due to increased construction costs, only five living units are anticipated to be renovated within approved funding.

Department of Transportation

Central Coast Maintenance Station: approved decreasing 2017-19 and 2019-21 Other Funds (fee revenue) capital construction expenditure limitations approved for a new Central Coast Maintenance Station by $6,080,124 and $6,116,733, respectively. The projects were originally authorized to purchase land, design, and construct a new maintenance station in the Lincoln County area that would be a co-located site with the Oregon Department of Forestry (ODF) and replace the Ona Beach maintenance station. Due to costs required to develop sites that were feasible for both agencies, the Oregon Department of Transportation (ODOT) is not proceeding with the new maintenance station project. Remaining 2017-19 and 2019-21 capital construction limitation supports preliminary project expenditures to date ($903,143) and an additional $1,200,000 for improvements to the Ona Beach maintenance station, including addition of a crew room and replacement of failing structural components.

Oregon Department of Forestry

Toledo Facility Replacement: approved modifying the scope of the Toledo Facility Replacement project authorized in SB 5506 (2017). Other Funds (Article XI-Q bonds) capital construction expenditure limitation of $3,832,965 was originally approved to replace the Toledo Unit Office Facilities Compound and relocate it to a more centrally located site outside of the mapped tsunami inundation zone that would be part of a larger co-locate project with ODOT. ODF is proceeding with the relocation and replacement of the Toledo facility; however, the project is no longer planned to be a co-located site with ODOT.

Housing and Community Services Department

Family Affordable Housing: approved a $50,000,000 Other Funds (Article XI-Q Bonds) increase for the Local Innovation and Fast Track (LIFT) Housing Program that was established in the 2019 legislative session to acquire, construct, remodel, equip or furnish real property in which the Department will take either an ownership or operational interest to provide affordable housing for low-income Oregonians, as well as citizens in historically underserved communities and communities of color. This may include providing zero percent loans to eligible applicants.

Legislative Administration Committee

Capitol Accessibility, Maintenance, and Safety (CAMS): $68,050,000 Other Funds (Article XI-Q bonds) is approved for further capital improvements to the State Capitol Building, including seismic upgrades to the House and Senate wings, Legislative Counsel and Legislative Fiscal Office renovations, seismic and other upgrades to the parking garage connectors, accessibility improvements to the South entrance, restoration of the Capitol grounds, and other improvements and upgrades to the building.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved an increase of $179,025,000 in Other Funds capital construction six-year expenditure limitation for distribution of general obligation bond proceeds to Public Universities. This amount corresponds to the total project amounts for five projects authorized in SB 5721. Projects are funded with proceeds from the issuance of Article XI-Q and XI-G bonds and will be disbursed as grants, pursuant to grant agreements between HECC and each university. Project descriptions are included in SB 5721. The expenditure limitation will expire June 30, 2025.

In addition, the Subcommittee approved decreasing 2015-17 and 2017-19 Other Funds (Article XI-F (1) bonds) capital construction expenditure limitations approved for Portland State University (PSU) to purchase land under the university-owned University Center building by $10,000,000 and $5,000,000, respectively. Other Funds (Article XI-F (1) bonds) capital construction expenditure limitation of $53,500,000 established in 2017-19 for PSU to construct of a new six-story housing building on the corner of SW 12th and Market in Portland is also removed. Article XI-F (1) bonds authorized for the projects in prior biennia have not been issued and are not reauthorized for issuance in the 2019-21 biennium.

DETAIL OF JOINT COMMITTEE ON THE SECOND SPECIAL SESSION OF 2020 ACTION

SB 5722

Various Agencies
Jean Gabriel 503-378-3107

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
OIT - Boivin Hall Rehabilitation	$ -	$ -	$ 19,285,000	$ -	$ 19,285,000	0	0.00
OSU - Arts and Education Complex	$ -	$ -	$ 35,000,000	$ -	$ 35,000,000	0	0.00
PSU - SB1 Renovation and Expansion	$ -	$ -	$ 60,000,000	$ -	$ 60,000,000	0	0.00
UO - Huestis Hall Renovation	$ -	$ -	$ 57,240,000	$ -	$ 57,240,000	0	0.00
UO - Shake Alert	$ -	$ -	$ 7,500,000	$ -	$ 7,500,000	0	0.00
ADMINISTRATION PROGRAM AREA							
Oregon Department of Administrative Services							
Electric Vehicle Charging Infrastructure	$ -	$ -	$ 3,800,000	$ -	$ 3,800,000	0	0.00
Parking Facility Repair and Upgrades	$ -	$ -	$ 2,800,000	$ -	$ 2,800,000	0	0.00
Security and Security Systems	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Oregon State Fair Horse Barn	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0	0.00
Oregon State Fair Poultry Barn	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Oregon State Fair Facilities Capital Improvements	$ -	$ -	$ 5,325,925	$ -	$ 5,325,925	0	0.00
LEGISLATIVE PROGRAM AREA							
Legislative Administration Committee							
Capitol Accessibility, Maintenance, and Safety	$ -	$ -	$ 68,050,000	$ -	$ 68,050,000	0	0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA							
Housing and Community Services Department							
Local Innovation and Fast Track (LIFT) Housing	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0	0.00

TRANSPORTATION PROGRAM AREA

Oregon Department of Transportation							
Central Coast Maintenance Station	$ -	$ -	$ (6,116,733)	$ -	$ (6,116,733)	0	0.00
TOTAL	$ -	$ -	$ 309,884,192	$ -	$ 309,884,192	0	0.00
2017-19 Supplemental Expenditure Limitation Adjustments							
Oregon Military Department							
Youth Challenge Armory	$ -	$ -	$ -	$ 712,404	$ 712,404	0	0.00
Oregon Department of Transportation							
Central Coast Maintenance Station	$ -	$ -	$ (6,080,124)	$ -	$ (6,080,124)	0	0.00
Higher Education Coordinating Commission							
PSU - University Center Building Land Acquisition	$ -	$ -	$ (5,000,000)	$ -	$ (5,000,000)	0	0.00
PSU - Residence Hall at 12th and Market	$ -	$ -	$ (53,500,000)	$ -	$ (53,500,000)	0	0.00
2015-17 Supplemental Expenditure Limitation Adjustments							
Oregon Military Department							
Youth Challenge Armory	$ -	$ -	$ 237,468	$ -	$ 237,468	0	0.00
Higher Education Coordinating Commission							
PSU - University Center Building Land Acquisition	$ -	$ -	$ (10,000,000)	$ -	$ (10,000,000)	0	0.00

Senate Bill 5723

Sponsored by JOINT COMMITTEE ON THE SECOND SPECIAL SESSION OF 2020

SUMMARY

The following summary is not prepared by the sponsors of the measure and is not a part of the body thereof subject to consideration by the Legislative Assembly. It is an editor's brief statement of the essential features of the measure **as introduced.**

Appropriates moneys from General Fund to Emergency Board for allocations during biennium.

Appropriates moneys from General Fund to specified state agencies for biennial expenses.

Modifies certain biennial appropriations made from General Fund to specified state agencies and Emergency Board.

Establishes and modifies limitations on expenditures for certain biennial expenses for specified state agencies.

Declares emergency, effective on passage.

A BILL FOR AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 519, Oregon Laws 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Commission for the Blind, is increased by $500,000 for the purchase of vending machine equipment for the commission's Business Enterprise Program and for the case management migration update project.

SECTION 2. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 519, Oregon Laws 2019, as the maximum limit for payment of expenses from federal funds collected or received by the Commission for the Blind, is increased by $2,552,443 for the purchase of vending machine equipment for the commission's Business Enterprise Program and for the case management migration update project.

SECTION 3. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, for Health Systems, Health Policy and Analytics, and Public Health, is decreased by $217,493,490.

SECTION 4. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (2), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Oregon State Hospital, is increased by $79,166,221.

SECTION 5. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Health Authority, for Health Systems and Health Policy and Analytics, is increased by

NOTE: Matter in **boldfaced** type in an amended section is new; matter *[italic and bracketed]* is existing law to be omitted. New sections are in **boldfaced** type.

$576,000.

SECTION 6. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Health Authority, for central services, state assessments and enterprise-wide costs, is increased by $235,528.

SECTION 7. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $47,330,829.

SECTION 8. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for the Oregon State Hospital, is decreased by $31,179,017.

SECTION 9. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for central services, state assessments and enterprise-wide costs, is increased by $38,889.

SECTION 10. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost

recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for shared administrative services, is increased by $318,339.

SECTION 11. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $1,281,249,887.

SECTION 12. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for the Oregon State Hospital, is decreased by $4,890,770.

SECTION 13. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter 695, Oregon Laws 2019, collected or received by the Oregon Health Authority, for central services, state assessments and enterprise-wide costs, is decreased by $209,985.

SECTION 14. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6, chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Public Employees' Benefit Board from the Public Employees' Revolving Fund for benefit plan premiums and self-insurance, is increased by $60,000,000.

SECTION 15. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7, chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Oregon Educators Benefit Board from the Oregon Educators Revolving Fund for benefit plan premiums and self-insurance, is increased by $62,000,000.

SECTION 16. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1, chapter 608, Oregon Laws 2019, for the biennium ending June 30, 2021, for the payment of expenses of district attorneys, is increased by $500,000 for grand jury recordation services, a statewide contract for transcription service, statewide storage and archiving of grand jury recordings and transcripts and technical assistance support for recording equipment.

SECTION 17. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Office of the Attorney

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General and administration, is increased by $435,000 for grand jury recordation services, a statewide contract for transcription service and the statewide storage and archiving of grand jury recordings and transcripts.

SECTION 18. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the General Counsel Division, is increased by $328,935 for the Business Transactions Section.

SECTION 19. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Department of Justice, for the Crime Victim and Survivor Services Division, is increased by $450,188 for Human Trafficking Intervention grants.

SECTION 20. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (2), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Appellate Division, is decreased by $28,590.

SECTION 21. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (3), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Criminal Justice Division, is decreased by $459,754.

SECTION 22. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Crime Victim and Survivor Services Division, is decreased by $52,106.

SECTION 23. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (5), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for Defense of Criminal Convictions, is decreased by $2,281,591.

SECTION 24. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Appellate Division, for the defense of criminal convictions, is decreased by $328,554.

SECTION 25. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Trial Division, for the defense of criminal convictions, is decreased by $440,668.

SECTION 26. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (6), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Division of Child Support, is decreased by $56,902.

SECTION 27. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (8), chapter 692, Oregon Laws 2019, for the biennium

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ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Division of Child Support, is decreased by $27,214.

SECTION 28. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (4), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Department of Justice, for the Division of Child Support, is decreased by $163,285.

SECTION 29. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (7), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Child Support Enforcement Automated System, is decreased by $181,657.

SECTION 30. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Child Support Enforcement Automated System, is increased by $534,285.

SECTION 31. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Department of Justice, for the Child Support Enforcement Automated System, is decreased by $352,628.

SECTION 32. This section intentionally left blank.

SECTION 33. This section intentionally left blank.

SECTION 34. This section intentionally left blank.

SECTION 35. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Department of Justice, for the Crime Victim and Survivor Services Division, is increased by $22,567,700 for supplemental funding for existing federal grants.

SECTION 36. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Child Support Enforcement Automated System, is increased by $1,160,630 for contract payments.

SECTION 37. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Department of Justice, for the Child Support Enforcement Automated System, is increased by $2,252,986 for contract payments.

SECTION 38. Notwithstanding any other law limiting expenditures, the limitation on

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expenditures established by section 3 (3), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Police, for forensic services, is increased by $1,104,843 for the expenditure of forensic services grant funds.

SECTION 39. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 479, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Public Safety Standards and Training, is increased by $429,087 for expenditure of an Assistance to Firefighters grant award on mobile firefighter training equipment.

SECTION 40. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Defense Services Commission, for professional services, is increased by $9,000,000 to allow the commission to use federal funds received as reimbursement for legal representation provided to children and parents in foster care legal proceedings.

SECTION 41. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for professional services, is decreased by $4,500,000.

SECTION 42. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 37, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for a tide gate and culvert repair and replacement grant and loan program, is increased by $2,999,999.

SECTION 43. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (1), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Oregon Arts Commission, is decreased by $332,938.

SECTION 44. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (2), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, for business, innovation and trade, is decreased by $292,298.

SECTION 45. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 35, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for deposit into the University Innovation Research Fund established by section 21, chapter 643, Oregon Laws 2019, is decreased by $7,400,000.

SECTION 46. Notwithstanding any other provision of law, the allocation made to the Oregon Business Development Department at the March 9, 2020, meeting of the Emergency Board (Item No. 4), for infrastructure, for deposit in the Special Public Works Fund established under ORS 285B.455, for reimbursement of loans made from the Special Public Works

Fund to the City of Pendleton for levee repairs, is decreased by $153,000.

SECTION 47. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade, is decreased by $7,300,934.

SECTION 48. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade, is decreased by $400,000 to reflect a decrease in amounts authorized for expenditure for the Oregon Manufacturing Innovation Center by section 46, chapter 644, Oregon Laws 2019.

SECTION 49. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for operations, is decreased by $555,548.

SECTION 50. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for the Oregon Film and Video Office, is decreased by $106,250.

SECTION 51. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for infrastructure, is decreased by $1,600,000 to reflect a decrease in amounts authorized for expenditure for redevelopment of the Port of Port Orford Cannery by section 38 (3), chapter 644, Oregon Laws 2019.

SECTION 52. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 39 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Arts and Cultural Trust, for a grant to Cottage Theatre for ACT III Theatre Expansion, is decreased by $56,250.

SECTION 53. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 39 (2), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Arts and Cultural Trust, for a grant to High Desert Museum for the By Hand Through Memory Exhibit Renovation and Art of the American West Gallery, is decreased by $37,500.

SECTION 54. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 39 (3), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Arts and Cultural Trust, for a grant to Liberty Theatre for Stage House and Facilities Improvements, is decreased by $150,000.

SECTION 55. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 39 (4), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Arts and Cultural Trust, for a grant to the Oregon Nikkei Endowment for Oregon Nikkei Legacy Center Renovations, is decreased by $75,000.

SECTION 56. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Business Development Department, for business, innovation and trade, is increased by $11,000,000.

SECTION 57. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Business Development Department, for infrastructure, is increased by $18,378,268.

SECTION 58. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 269, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 269, Oregon Laws 2019, collected or received by the Employment Department, is increased by $1,140,563 for administration of 1B Workforce Investment Opportunity Act Adult and Dislocated Worker programs provided under contract.

SECTION 59. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 269, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and moneys appropriated to the Employment Department by sections 2 and 3, chapter 269, Oregon Laws 2019, but excluding lottery funds and federal funds other than those described in section 2, chapter 269, Oregon Laws 2019, collected or received by the Employment Department, for the Office of Administrative Hearings, is increased by $437,440 for additional caseload.

SECTION 60. Notwithstanding any other law limiting expenditures, the amount of $26,300,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Employment Department for administration of the Pandemic Unemployment Assistance program for administration of benefits to eligible claimants.

SECTION 61. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 269, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 269, Oregon Laws 2019, collected or received by the

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Employment Department, is increased by $61,016,673 for administration of unemployment insurance benefits.

SECTION 62. Notwithstanding any other provision of law, the General Fund appropriation made to the Employment Department by section 59, chapter 700, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $6,180,000.

SECTION 63. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 642, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 642, Oregon Laws 2019, collected or received by the Housing and Community Services Department, is increased by $270,022 for management occupancy reviews conducted by the department.

SECTION 64. Notwithstanding any other law limiting expenditures, the amount of $7,500,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in this section, collected or received by the Housing and Community Services Department, for affordable housing, rapid rehousing and rental assistance and infrastructure replacement in Umatilla County, including the Umatilla Indian reservation.

SECTION 65. Notwithstanding any other law limiting expenditures, the amount of $56,170,636 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds received by the Housing and Community Services Department from the United States Department of Health and Human Services for the Emergency Solutions Grant program authorized by the Coronavirus Aid, Relief and Economic Security (CARES) Act of 2020 to supplement funding for housing stability efforts for eligible Oregonians.

SECTION 66. This section intentionally left blank.

SECTION 67. Notwithstanding any other law limiting expenditures, the amount of $7,972,444 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds received by the Housing and Community Services Department from the United States Department of Health and Human Services for the Community Services Block Grant program authorized by the Coronavirus Aid, Relief and Economic Security Act of 2020 to address the consequences of increasing unemployment and economic disruption as a result of COVID-19.

SECTION 68. Notwithstanding any other law limiting expenditures, the amount of $9,513,504 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds received by the Housing and Community Services Department from the United States Department of Health and Human Services for the Low Income Home Energy Assistance Program authorized by the Coronavirus Aid, Relief and Economic Security Act of 2020, for energy assistance to low-income households under the Low Income Home Energy Assistance Program.

SECTION 69. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 694, Oregon Laws 2019, for the biennium

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ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for administrative expenses, is decreased by $1,770,000.

SECTION 70. Notwithstanding any other law limiting expenditures, the amount of $20,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Veterans' Affairs, for debt service.

SECTION 71. Notwithstanding any other law limiting expenditures, the amount of $1,706,284 is established for the for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Veterans' Affairs, for CARES Act Provider Relief Fund payments to the Oregon Veterans' Homes.

SECTION 72. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (5), chapter 607, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Consumer and Business Services, for the Division of Financial Regulation, is increased by $445,176 for the expenditure of federal grant funds for the planning and implementation of select federal insurance market reforms and consumer protections.

SECTION 73. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (2), chapter 607, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Consumer and Business Services, for the Workers' Compensation Division, is increased by $17,520 for position adjustments and reclassifications.

SECTION 74. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (4), chapter 607, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Consumer and Business Services, for the Central Services Division, is increased by $50,928 for position adjustments and reclassifications.

SECTION 75. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (5), chapter 607, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Consumer and Business Services, for the Division of Financial Regulation, is increased by $367,644 for position adjustments and reclassifications.

SECTION 76. Notwithstanding any other provision of law, the General Fund appropriation made to the Bureau of Labor and Industries by section 1, chapter 633, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $1,046,866.

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SECTION 77. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 633, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of administrative expenses by the Bureau of Labor and Industries from the Wage Security Fund, is increased by $87,815.

SECTION 78. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter 23, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Board of Licensed Professional Counselors and Therapists, is increased by $314,793 to reflect position establishment and reclassification, an increase in facilities rent and cost reallocation between the Oregon Board of Licensed Professional Counselors and Therapists and the Oregon Board of Psychology.

SECTION 79. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 23, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Board of Psychology, is decreased by $158,430 to reflect position establishment and reclassification, an increase in facilities rent, and cost reallocation between the Oregon Board of Licensed Professional Counselors and Therapists and the Oregon Board of Psychology.

SECTION 80. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1, chapter 22, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Board of Licensed Social Workers, is increased by $203,661 for activities related to compliance case closure.

SECTION 81. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for natural resources, is increased by $1,139,000 to address increasing workload around the hemp program.

SECTION 82. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 698, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the State Department of Energy, is increased by $1,075,258 to expend grant funds related to the siting of potential renewable energy development projects.

SECTION 83. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (2), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, for fire safety, is increased by $10,383,896 for the payment of emergency firefighting costs and interest expenses associated with the 2019 forest fire season.

SECTION 84. Notwithstanding any other provision of law, the General Fund appropriation

made to the State Forestry Department by section 1 (1), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, for agency administration, is increased by $700,000 for payment of contracted consulting services.

SECTION 85. Notwithstanding any other provision of law, the General Fund appropriation made to the Land Use Board of Appeals by section 1, chapter 219, Oregon Laws 2019, for the biennium ending June 30, 2021, is increased by $59,980 for the migration of contracted administrative functions to the Oregon Department of Administrative Services.

SECTION 86. Notwithstanding any other law limiting expenditures, the amount of $86,953 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of State Lands from the Submerged Lands Enhancement Fund established under ORS 274.388.

SECTION 87. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 454, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and funds described in section 2, chapter 454, Oregon Laws 2019, collected or received by the Department of State Lands, for Common School Fund programs, is decreased by $86,953.

SECTION 88. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 454, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Lands, for Common School Fund programs, is increased by $478,286 for the expenditure of federal grant funding for ongoing wetlands program development, state assistance and preliminary program development for the eventual assumption of permitting authority under section 404 of the federal Clean Water Act (33 U.S.C. 1344).

SECTION 89. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 454, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and funds described in section 2, chapter 454, Oregon Laws 2019, collected or received by the Department of State Lands, for Common School Fund programs, is increased by $186,592 for the costs associated with the establishment of a natural resources specialist position for the enforcement of abandoned and derelict vessel and camping regulations on state-owned waterways.

SECTION 90. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (1), chapter 454, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and funds described in section 2, chapter 454, Oregon Laws 2019, collected or received by the Department of State Lands, for Common School Fund programs, is increased by $58,992 for the reclassification of positions.

SECTION 91. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter 302, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the State Parks and Recreation Department, for community support

and grants, is increased by $665,000 for the expenditure of federal grant funds for historic revitalization.

SECTION 92. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (4), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 3, chapter 535, Oregon Laws 2019, collected or received by the Water Resources Department, for technical services, is increased by $260,484 for the expenditure of federal grant funds for work on the rehabilitation of high hazard potential dams.

SECTION 93. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department, by section 1 (1), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for administrative services, is increased by $125,000 for the costs associated with the migration of information technology hardware and services to the state data center.

SECTION 94. Notwithstanding any other law limiting expenditures, the amount of $500,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Transportation from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Department of Veterans' Affairs and transferred to the Department of Transportation for veteran transit services.

SECTION 95. Notwithstanding any other law limiting expenditures, the amount of $4,000,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 614, Oregon Laws 2019, collected or received by the Department of Transportation, for motor carrier transportation.

SECTION 96. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 614, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter 614, Oregon Laws 2019, collected or received by the Department of Transportation, for driver and motor vehicle services, is increased by $6,131,433 for costs associated with changes in licensing laws.

SECTION 97. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (3), chapter 614, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 614, Oregon Laws 2019, collected or received by the Department of Transportation, for public transit, is increased by $42,700,000 for the purpose of distributing federal CARES Act funds for public transportation.

SECTION 98. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 115 (13), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for Lutheran Community Services Northwest for drug abuse programs, is decreased by $500,000.

SECTION 99. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 115 (16), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Historic Portland Public Market Foundation for the James Beard Public Market, is decreased by $400,000.

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SECTION 100. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 115 (21), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for Klamath County to acquire, install, and maintain stream gauges, is decreased by $30,000.

SECTION 101. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Chief Operating Office, is decreased by $785,827.

SECTION 102. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Chief Financial Office, is decreased by $60,000.

SECTION 103. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Office of the State Chief Information Officer, for policy, is decreased by $6,424,308.

SECTION 104. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Chief Human Resources Office, is decreased by $577,355.

SECTION 105. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5)(a), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Office of the State Chief Information Officer for State Data Center operations, is decreased by $8,220,895.

SECTION 106. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon

Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Asset Management, is decreased by $5,165,449.

SECTION 107. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Goods and Services, is decreased by $2,659,975.

SECTION 108. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (8), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Business Services, is decreased by $2,277,000.

SECTION 109. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium ending June 30, 2021, out of the General Fund, the amount of $2,000,000 for the Curry Health District for the Brookings Emergency Room.

SECTION 110. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 116 (12), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services, for payments to the Curry Health District for the Brookings Emergency Room, is decreased by $2,042,875.

SECTION 111. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 117 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from proceeds of bonds issued under Article XI-Q of the Oregon Constitution, collected or received by the Oregon Department of Administrative Services, for Oregon State Fair capital improvements, is decreased by $5,325,925.

SECTION 112. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 117 (2), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from proceeds of bonds issued under Article XI-Q of the Oregon Constitution, collected or received by the Oregon Department of Administrative Services, for the Oregon State Fair Horse Barn, is decreased by $3,000,000.

SECTION 113. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 117 (3), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from proceeds of bonds issued under Article XI-Q of the Oregon Constitution, collected or received by the Oregon Department of Administrative Services, for the Oregon State Fair Poultry Barn, is decreased by $2,000,000.

SECTION 114. Notwithstanding any other law limiting expenditures, the limitation on

expenditures established by section 2 (6), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Asset Management, is increased by $2,300,000 for infrastructure capital improvements at the Mill Creek Corporate Center.

SECTION 115. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Asset Management, is increased by $2,500,000 for infrastructure capital improvements at the North Campus property.

SECTION 116. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Goods and Services, is increased by $53,660 to provide payroll services for the Department of Revenue.

SECTION 117. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Enterprise Goods and Services, is increased by $4,912,709 for the Workday Payroll and Time Tracking Project.

SECTION 118. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (14), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for Oregon Department of Administrative Services information technology, is increased by $788,835 for the Workday Payroll and Time Tracking Project.

SECTION 119. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for

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the Office of the State Chief Information Officer for policy, is increased by $8,790,404 for information technology management and security improvements.

SECTION 120. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5)(a), chapter 518, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter 518, Oregon Laws 2019, collected or received by the Oregon Department of Administrative Services, for the Office of the State Chief Information Officer for State Data Center operations, is decreased by $8,790,404.

SECTION 121. This section intentionally left blank.

SECTION 122. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by the Emergency Board on April 23, 2020 (Item No. 8), as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Department of Administrative Services from the federal Coronavirus Relief Fund, is increased by $21,850,000.

SECTION 123. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 612, Oregon Laws 2019, collected or received by the Department of Revenue, for the Corporate Division, is increased by $11,536,915 for the implementation of the corporate activities tax established under chapter 122, Oregon Laws 2019.

SECTION 124. Notwithstanding any other law limiting expenditures, the amount of $2,300,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Revenue, for the core systems replacement program, for the implementation of the corporate activity tax established under chapter 122, Oregon Laws 2019.

SECTION 125. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 3, chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, for the core systems replacement program and the implementation of the corporate activity tax established under chapter 122, Oregon Laws 2019, is decreased by $1,165,000.

SECTION 126. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (1), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for administration, is decreased by $2,256,838.

SECTION 127. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (2), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Property Tax Division, is decreased by $886,888.

SECTION 128. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (3), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Personal Tax and Compliance Division, is decreased by $4,200,964.

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SECTION 129. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (4), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Business Division, is decreased by $688,383.

SECTION 130. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (5), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Corporate Division, is decreased by $1.

SECTION 131. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 2, chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Corporate Division, is decreased by $2,789,361.

SECTION 132. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Revenue by section 1 (6), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Information Technology Services Division, is decreased by $335,369.

SECTION 133. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 612, Oregon Laws 2019, collected or received by the Department of Revenue, for administration, is decreased by $600,907.

SECTION 134. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 612, Oregon Laws 2019, collected or received by the Department of Revenue, for the Personal Tax and Compliance Division, is decreased by $97,524.

SECTION 135. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 612, Oregon Laws 2019, collected or received by the Department of Revenue, for the Business Division, is decreased by $353,662.

SECTION 136. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 612, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 612, Oregon Laws 2019, collected or received by the Department of Revenue, for the Information Technology Services Division, is decreased by $56,832.

SECTION 137. Notwithstanding any other provision of law, the General Fund appropriation made to the Employment Relations Board by section 1, chapter 39, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $227,729.

SECTION 138. Notwithstanding any other law limiting expenditures, the limitation on

expenditures established by section 2, chapter 39, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in section 3, chapter 39, Oregon Laws 2019, collected or received by the Employment Relations Board, is increased by $157,993.

SECTION 139. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 39, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from moneys received from the assessment against state agencies described in ORS 240.167 and transferred to the Employment Relations Board Administrative Account, is increased by $69,736.

SECTION 140. This section intentionally left blank.

SECTION 141. Notwithstanding any other provision of law, the General Fund appropriation made to the Secretary of State by section 1 (1), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Administrative Services Division, is decreased by $61,378.

SECTION 142. Notwithstanding any other provision of law, the General Fund appropriation made to the Secretary of State by section 1 (2), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Elections Division, is decreased by $249,704.

SECTION 143. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Secretary of State, for the Administrative Services Division, is decreased by $583,292.

SECTION 144. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Secretary of State, for the Audits Division, is decreased by $768,365.

SECTION 145. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Secretary of State, for the Archives Division, is decreased by $153,504.

SECTION 146. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 672, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Secretary of State, for the Corporation Division, is decreased by $263,037.

SECTION 147. Notwithstanding any other provision of law, the General Fund appropriation made to the Office of the Governor by section 1, chapter 665, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $812,327.

SECTION 148. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 611, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Public Employees Retirement System from the School Districts Unfunded Liability Fund, is decreased by $11,539,471.

SECTION 149. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Employees Retirement Board by section 58, chapter 355, Oregon Laws 2019, for the biennium ending June 30, 2021, for deposit in the Employer Incentive Fund established under section 1, chapter 105, Oregon Laws 2018, is decreased by $35,248,198.

SECTION 150. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 611, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Public Employees Retirement System from the Employer Incentive Fund, is decreased by $1.

SECTION 151. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter 611, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, Core Retirement System Applications program, for information technology applications, is decreased by $10,000,000.

SECTION 152. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (5), chapter 611, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Employees Retirement System, Core Retirement System Applications program, for contingency reserve, is decreased by $500,000.

SECTION 153. Notwithstanding any other provision of law, the General Fund appropriation made to the State Library by section 1, chapter 40, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $209,410.

SECTION 154. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Advocacy Commissions Office by section 1, chapter 418, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $77,104.

SECTION 155. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 693, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, for expenses related to the Oregon Capitol History Gateway from the Oregon Capitol History Gateway Fund, is increased by $600,000.

SECTION 156. Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Administration Committee by section 1 (2), chapter 693, Oregon Laws 2019, for the biennium ending June 30, 2021, for debt service, is increased by $266,778.

SECTION 157. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 693, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or

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other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, for the general program, is increased by $910,000 for costs of bond issuance.

SECTION 158. Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Administration Committee by section 1 (1), chapter 693, Oregon Laws 2019, for the biennium ending June 30, 2021, for the general program, is decreased by $3,100,000.

SECTION 159. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 75 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation for the implementation of grand jury recording and chapter 650, Oregon Laws 2017, is decreased by $3,000,000.

SECTION 160. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 5 (1), chapter 668, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the Department of Human Services to support implementation of the federal Family First Prevention Services Act by increasing capacity to provide in-home and evidence-based services, is decreased by $4,000,000.

SECTION 161. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 3, chapter 531, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the State Department of Fish and Wildlife for purposes of the Oregon Conservation and Recreation Fund, is decreased by $1,000,000.

SECTION 162. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 4 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the Public Defense Services Commission for caseload activities, including activities designed to improve indigent defense caseloads and to implement an improved public defense contract model, is decreased by $16,124,035.

SECTION 163. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 3 (1), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the Public Defense Services Commission for acquisition of a new financial management system, is decreased by $2,000,000.

SECTION 164. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 121 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the Public Defense Services Commission or Department of Corrections for costs related to chapter 530, Oregon Laws 2019, related to unauthorized use of vehicles, is decreased by $1,000,000.

SECTION 165. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 76 (1), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for allocation to the Oregon Health Authority for the support of interdisciplinary assessment teams consistent with the requirements of chapter 616, Oregon Laws 2019, is decreased by $5,700,000.

SECTION 166. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (8), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payments of grant-in-aid, program costs and purchased services by the Department of Education from the Statewide Education Initiatives Account established in ORS 327.250, for early warning system grants, is decreased by $216,820.

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SECTION 167. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 8 (2), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from the Statewide Education Initiatives Account established in ORS 327.250, for operations, is decreased by $6,006,451.

SECTION 168. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 8 (1), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from the Statewide Education Initiatives Account established in ORS 327.250, for professional development and training for educators, is decreased by $276,729.

SECTION 169. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from the Early Learning Account established by section 51, chapter 122, Oregon Laws 2019, for professional development for early learning professionals, is decreased by $260,985.

SECTION 170. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (2), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from the Early Learning Account established by section 51, chapter 122, Oregon Laws 2019, for operations, is decreased by $235,689.

SECTION 171. For the biennium ending June 30, 2021, expenditures by the Higher Education Coordinating Commission from proceeds of state bonds issued during the period beginning July 1, 2013, and ending June 30, 2015, for the benefit of a public university, pursuant to agreements between the commission and a public university, are not limited.

SECTION 172. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (1), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 10, chapter 666, Oregon Laws 2019, collected or received by the Higher Education Coordinating Commission, for operations, is increased by $146,436 for staffing changes.

SECTION 173. Notwithstanding any other provision of law, the General Fund appropriation made to the Long Term Care Ombudsman by section 1 (1), chapter 521, Oregon Laws 2019, for the biennium ending June 30, 2021, for the general program and services provided to care facility residents, is decreased by $274,542.

SECTION 174. Notwithstanding any other provision of law, the General Fund appropriation made to the Long Term Care Ombudsman by section 1 (2), chapter 521, Oregon Laws 2019, for the biennium ending June 30, 2021, for the public guardian and conservator program, is decreased by $166,276.

SECTION 175. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 521, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal Older Americans Act funds received from the Department of Human Services, but excluding lottery funds and federal funds not described in section 2, chapter 521, Oregon Laws 2019, collected or received by the

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Long Term Care Ombudsman, is increased by $221,000, for additional Older Americans Act Title VII funding received under the federal CARES Act.

SECTION 176. Notwithstanding any other provision of law, the General Fund appropriation made to the State Board of Parole and Post-Prison Supervision by section 1, chapter 523, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $326,590.

SECTION 177. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (1), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, for agency administration, is decreased by $358,925.

SECTION 178. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (2), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, for fire protection, is decreased by $2,840,363.

SECTION 179. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (3), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, for private forests, is decreased by $1,385,040.

SECTION 180. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 87, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the purchase of lands for addition to the Santiam State Forest, is decreased by $195,000.

SECTION 181. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 664, Oregon Laws 2019, collected or received by the State Forestry Department, for agency administration, is decreased by $1,148,103.

SECTION 182. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 664, Oregon Laws 2019, collected or received by the State Forestry Department, for fire protection, is decreased by $971,548.

SECTION 183. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 664, Oregon Laws 2019, collected or received by the State Forestry Department, for private forests, is decreased by $672,474.

SECTION 184. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United

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States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter 664, Oregon Laws 2019, collected or received by the State Forestry Department, for the equipment pool, is decreased by $146,000.

SECTION 185. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (4), chapter 664, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds other than those described in section 2, chapter 664, Oregon Laws 2019, collected or received by the State Forestry Department, for private forests, is decreased by $57,844.

SECTION 186. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 1 (1), chapter 669, Oregon Laws 2019, for the biennium ending June 30, 2021, for the planning program, is decreased by $965,643.

SECTION 187. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 1 (2), chapter 669, Oregon Laws 2019, for the biennium ending June 30, 2021, for grant programs, is decreased by $289,301.

SECTION 188. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 136, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the implementation of the provisions of chapter 639, Oregon Laws 2019, and chapter 640, Oregon Laws 2019, is decreased by $396,368.

SECTION 189. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 2, chapter 654, Oregon Laws 2019, for the biennium ending June 30, 2021, for the implementation of the provisions of section 1, chapter 654, Oregon Laws 2019, is decreased by $17,000.

SECTION 190. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 15, chapter 639, Oregon Laws 2019, for the biennium ending June 30, 2021, for technical assistance grants to local governments for the implementation of the provisions of chapter 639, Oregon Laws 2019, is decreased by $1,115,000.

SECTION 191. This section intentionally left blank.

SECTION 192. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Land Conservation and Development by section 22, chapter 640, Oregon Laws 2019, for the biennium ending June 30, 2021, for the implementation of the provisions of chapter 640, Oregon Laws 2019, is decreased by $115,000.

SECTION 193. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 454, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Lands for the expenditure of federal grant funding for land acquisition and trail improvements at the South Slough National Estuarine Research Reserve, is increased by $210,000.

SECTION 194. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1 (1), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for administrative services, is decreased by

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$472,151.

SECTION 195. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1 (2), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for field services, is decreased by $1,382,427.

SECTION 196. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1 (3), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for water rights and adjudications, is decreased by $333,305.

SECTION 197. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1 (4), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for technical services, is decreased by $1,030,287.

SECTION 198. Notwithstanding any other provision of law, the General Fund appropriation made to the Water Resources Department by section 1 (5), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021, for the director's office, is decreased by $419,529.

SECTION 199. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 535, Oregon Laws 2019, for the biennium ending June 30, 2021,as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter 535, Oregon Laws 2019, collected or received by the Water Resources Department, for field services, is increased by $552,262.

SECTION 200. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter 218, Oregon Laws 2019, for the biennium ending June 30, 2021, for the State School Fund, is decreased by $150,190,773.

SECTION 201. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 218, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Education, for the State School Fund, is decreased by $199,679,327.

SECTION 202. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 218, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and funds described in section 4, chapter 218, Oregon Laws 2019, collected or received by the Department of Education, for the State School Fund, is increased by $100.

SECTION 203. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1 (1), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations, is decreased by $7,824,537 for changes in staffing and other costs.

SECTION 204. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (2), chapter 609, Oregon Laws 2019, for the biennium

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ending June 30, 2021, as the maximum limit for payment of expenses, other than expenses described in sections 7 and 10, chapter 609, Oregon Laws 2019, from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education, for operations, is increased by $2,925,703 for changes in staffing and other costs.

SECTION 205. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 8 (1), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds, other than those described in sections 9 and 10, chapter 609, Oregon Laws 2019, collected or received by the Department of Education, for operations, is increased by $1,175,207 for changes in staffing and other costs.

SECTION 206. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1(2), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Oregon School for the Deaf, is decreased by $1,070,888 for changes in staffing and other costs.

SECTION 207. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (3), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses, other than expenses described in sections 7 and 10, chapter 609, Oregon Laws 2019, from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education, for the Oregon School for the Deaf, is increased by $308,132 for changes in staffing and other costs.

SECTION 208. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, for developing and implementing programs created under chapter 122, Oregon Laws 2019, is decreased by $1,310,586.

SECTION 209. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in sections 8 to 12, chapter 666, Oregon Laws 2019, collected or received by the Higher Education Coordinating Commission, for operations, is increased by $2,148,323 for staffing and the costs of issuing general obligation bonds.

SECTION 210. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (2), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for other special education programs, is decreased by $3,314,302 for the Long Term Care and Treatment program and Hospital programs.

SECTION 211. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (4), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of grants-in-aid, program costs and purchased services from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education for programs other than those specified in sections 6 and 10, chapter 609, Oregon Laws 2019, for all other grants, is increased by $3,314,302 for the Long Term Care and Treatment program and Hospital programs.

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SECTION 212. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (4), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for other K-12 grant-in-aid programs, is decreased by $9,874,883 for reductions in a variety of programs.

SECTION 213. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (6), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for other early learning programs, is decreased by $3,250,233 for reductions relating to the Healthy Families program, Early Learning Hubs and Child Care Focus Networks.

SECTION 214. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2 (7), chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for youth development programs, is decreased by $129,453 for reductions to Community Schools and gang prevention programs.

SECTION 215. Notwithstanding any other provision of law, the General Fund appropriation made to the Early Learning Division by section 4, chapter 586, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Task Force on Access to Quality Affordable Child Care, is decreased by $20,084.

SECTION 216. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 2, chapter 590, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Farm-to-School Grant Program, is decreased by $4,851,321.

SECTION 217. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 3, chapter 609, Oregon Laws 2019, for the biennium ending June 30, 2021, for deposit in the High School Graduation and College and Career Readiness Fund, is decreased by $3,016,146.

SECTION 218. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payments of grant-in-aid, program costs and purchased services by the Department of Education from the Student Investment Account established by section 8, chapter 122, Oregon Laws 2019, is decreased by $322,740,000.

SECTION 219. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (9), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payments of grant-in-aid, program costs and purchased services by the Department of Education from the Statewide Education Initiatives Account established by section 24, chapter 122, Oregon Laws 2019, for student success grants, is decreased by $8,000,000.

SECTION 220. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (7), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payments of grant-in-aid, program costs and purchased services by the Department of Education from the Statewide Education Initiatives Account established by section 24, chapter 122, Oregon Laws 2019, for grants to education service districts for technical assistance, is decreased by $4,000,000.

SECTION 221. This section intentionally left blank.

SECTION 222. This section intentionally left blank.

SECTION 223. Notwithstanding any other provision of law, the General Fund appropri-

ation made to the Higher Education Coordinating Commission by section 1 (1), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for Higher Education Coordinating Commission operations, is decreased by $1,373,269 for staffing and other changes.

SECTION 224. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (7), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for other student assistance, is decreased by $2,500,000 for the National Guard Tuition Assistance program.

SECTION 225. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (5), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for Oregon Opportunity Grants, is decreased by $10,000,000 to account for additional Other Funds revenues for the program.

SECTION 226. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (2), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in sections 8 to 12, chapter 666, Oregon Laws 2019, collected or received by the Higher Education Coordinating Commission, for other programs, is increased by $10,000,000 to account for additional Other Funds revenues for the programs.

SECTION 227. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (6), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for Oregon Promise grants, is decreased by $3,600,000.

SECTION 228. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (9), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for public university statewide programs, is decreased by $812,503.

SECTION 229. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (10), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Agricultural Experiment Station and the branch extension stations of Oregon State University, is decreased by $1,904,597.

SECTION 230. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (11), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Oregon State University Extension Service, is decreased by $1,400,060.

SECTION 231. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (12), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Forest Research Laboratory at Oregon State University, is decreased by $285,601.

SECTION 232. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5, chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Higher Education Coordinating Commission for the Outdoor School Education Fund, is decreased by $2,265,292.

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SECTION 233. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 16 (3), chapter 699, Oregon Laws 2019, for the biennium ending June 30, 2021, for distribution to the College of Agricultural Sciences of Oregon State University to conduct the study required under section 10, chapter 699, Oregon Laws 2019, is decreased by $11,979.

SECTION 234. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (8), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for Oregon Health and Science University education and other programs, is decreased by $338,042.

SECTION 235. Notwithstanding any other provision of law, the General Fund appropriation made to the Psychiatric Security Review Board by section 1, chapter 524, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $100,000.

SECTION 236. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 522, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for infrastructure, is decreased by $15,052,365, for lottery revenue bond proceeds and costs of bond issuance.

SECTION 237. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Business Development Department, for the biennium ending June 30, 2021, out of the General Fund, for infrastructure, the amount of $7,000,000 for a grant to the City of Sweet Home for a wastewater treatment plant upgrade.

SECTION 238. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Business Development Department, for the biennium ending June 30, 2021, out of the General Fund, for infrastructure, the amount of $4,220,000 for a grant to the Confederated Tribes of the Warm Springs for water system upgrades and a wastewater treatment plant upgrade.

SECTION 239. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 642, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 642, Oregon Laws 2019, collected or received by the Housing and Community Services Department, for operations, is increased by $315,000 for costs of issuance of bonds for the development of affordable housing for low income households issued under the authority of Article XI-Q of the Oregon Constitution for the Local Innovation and Fast Track Housing Program.

SECTION 240. Notwithstanding any other law limiting expenditures, the limitation of expenditures established by section 2, chapter 642, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 642, Oregon Laws 2019, collected or received by the Housing and Community Services Department, for operations, is increased

by $71,102 for payment of expenses related to the development of affordable housing for low income households funded with proceeds from bonds issued under the authority of Article XI-Q of the Oregon Constitution for the Local Innovation and Fast Track Housing Program.

SECTION 241. Notwithstanding any other provision of law, the allocation made to the Housing and Community Services Department at the April 23, 2020, meeting of the Emergency Board (Item No. 1) is decreased by $12,000,000.

SECTION 242. Notwithstanding any other law limiting expenditures, the amount of $12,000,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in this section, collected or received by the Housing and Community Services Department, for expenditure of Coronavirus Relief Fund moneys received by the Oregon Department of Administrative Services and transferred to the Housing and Community Services Department, for rental assistance payments and safe shelter alternatives for Oregonians who have been impacted by income loss due to COVID-19, or who are especially vulnerable to infection or health problems associated with the virus because of inadequate housing or shelter.

SECTION 243. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Veterans' Affairs by section 1 (1), chapter 570, Oregon Laws 2019, for the biennium ending June 30, 2021, for services provided by the Department of Veterans' Affairs, is decreased by $637,854.

SECTION 244. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 570, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Department of Veterans' Affairs for services provided by the Department of Veterans' Affairs, is decreased by $1,390,147.

SECTION 245. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 570, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Department of Veterans' Affairs for payments to counties pursuant to ORS 406.462, is decreased by $358,325.

SECTION 246. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 570, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Department of Veterans' Affairs for payments to veterans' service organizations pursuant to ORS 406.310, is decreased by $23,868.

SECTION 247. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (1), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, for administrative and support services, is decreased by $399,445.

SECTION 248. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 452, Oregon Laws 2019, for the biennium

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ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for administrative and support services, is increased by $199,445 to shift costs from the General Fund.

SECTION 249. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (2), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, for food safety, is decreased by $866,785.

SECTION 250. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for food safety, is increased by $41,785 to shift costs from the General Fund.

SECTION 251. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for food safety, is increased by $25,000 to shift costs from the General Fund.

SECTION 252. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 5, chapter 654, Oregon Laws 2019, for the biennium ending June 30, 2021, for work related to conducting preapplication conferences relating to shellfish, is decreased by $163,049.

SECTION 253. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 2, chapter 557, Oregon Laws 2019, for the biennium ending June 30, 2021, for the purposes of enforcing and regulating animal rescue entities, is decreased by $166,414.

SECTION 254. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (3), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, for natural resources, is decreased by $622,570.

SECTION 255. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for natural resources, is increased by $192,234 to shift costs from the General Fund.

SECTION 256. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (3), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for natural resources, is increased by $50,000 to shift costs

from the General Fund.

SECTION 257. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 16 (1), chapter 699, Oregon Laws 2019, for the biennium ending June 30, 2021, for the removal fill program, is decreased by $21,339.

SECTION 258. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (4), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, for market access, is decreased by $282,872.

SECTION 259. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 452, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds for contract services, but excluding lottery funds and federal funds not described in section 2, chapter 452, Oregon Laws 2019, collected or received by the State Department of Agriculture, for market access, is decreased by $180,535.

SECTION 260. In addition to and not in lieu of any other appropriation, there is appropriated to the Legislative Administration Committee, for the biennium ending June 30, 2021, out of the General Fund, the amount of $1,350,000 for the Capitol Accessibility, Maintenance and Safety project.

SECTION 261. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 692, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Justice, for the Crime Victim and Survivor Services Division, is increased by $2,000,000 for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic.

SECTION 262. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium ending June 30, 2021, out of the General Fund, the amount of $1,000,000, to be allocated to the Department of Justice for Child Advocacy Centers.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 263. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Energy by section 157, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Rooftop Solar Incentive Fund, is decreased by $60,000.

SECTION 264. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 158, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the State Department of Energy from the Rooftop Solar Incentive Fund, is decreased by $60,000.

SECTION 265. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (4), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, for agency management, is decreased by $83,487.

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SECTION 266. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (1), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, for air quality, is decreased by $1,573,065.

SECTION 267. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter 663, Oregon Laws 2019, collected or received by the Department of Environmental Quality, for air quality, is increased by $100,000 to shift costs from the General Fund for the Cleaner Air Oregon program.

SECTION 268. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (3), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, for land quality, is decreased by $168,076.

SECTION 269. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter 663, Oregon Laws 2019, collected or received by the Department of Environmental Quality, for land quality, is increased by $56,204 to shift costs from the General Fund.

SECTION 270. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (2), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, for water quality, is decreased by $1,972,987.

SECTION 271. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 663, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter 663, Oregon Laws 2019, collected or received by the Department of Environmental Quality, for water quality, is increased by $168,085 to shift costs from the General Fund.

SECTION 272. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 23, chapter 645, Oregon Laws 2019, for the biennium ending June 30, 2021, for the clean diesel program, is decreased by $34,656.

SECTION 273. Notwithstanding any other provision of law, the allocation made to the

Department of Environmental Quality at the March 9, 2020, meeting of the Emergency Board (Item No. 10), to be used for rulemaking and other actions with the goal of reducing greenhouse gas emissions across all emissions sources, including point sources, natural gas emissions and transportation fuels, is decreased by $483,113.

SECTION 274. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter 614, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter 614, Oregon Laws 2019, collected or received by the Department of Transportation, for driver and motor vehicle services, is increased by $2,741,953 for costs associated with the COVID-19 pandemic.

SECTION 275. This section intentionally left blank.

SECTION 276. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter 220, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from the Early Learning Account established by section 51, chapter 122, Oregon Laws 2019, for professional development for early learning professionals, is decreased by $6,900,000.

SECTION 277. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium ending June 30, 2021, as the maximum limit for payment of grants-in-aid for the construction, renovation and equipping of early learning and child care facilities by the Department of Education from the Early Learning Account established by section 51, chapter 122, Oregon Laws 2019, for the following purposes:

(1)	**Port of Morrow for the expansion of an early learning center.....**	**$ 1,400,000**
(2)	**YMCA of Columbia-Willamette for the Beaverton Hoop YMCA child development center.....**	**$ 2,500,000**
(3)	**Rogue Valley Children's Discovery Experience.....**	**$ 2,000,000**
(4)	**Wallowa Valley Center for Wellness and Winding Waters Medical Clinic for early childhood spaces within the integrated facility.....**	**$ 1,000,000**

SECTION 278. Notwithstanding any other provision of law, the allocation made to the Department of Human Services at the April 23, 2020, meeting of the Emergency Board (Item No. 6), for COVID-19 proactive testing and specialized training for long term care workers, is decreased by $3,350,000.

SECTION 279. Notwithstanding any other law limiting expenditures, the limitation on expenditures established at the August 5, 2020, meeting of the Emergency Board (Item No. 4), as the maximum limit for payment of expenses by the Department of Human Services

from moneys from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Department of Human Services for Aging and People with Disabilities and Intellectual/Development Disabilities, is increased by $3,350,000 for COVID-19 proactive testing and specialized training for long term care workers.

SECTION 280. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium ending June 30, 2021, for the Department of Human Services, are changed by the amounts specified:

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Central services and state assessments and enterprise-wide costs		
General Fund	Ch. 668 1(1)	+556,303
Other funds	Ch. 668 2(1)	+208,442
Federal funds	Ch. 668 3(1)	-11,419,571
Self-sufficiency and vocational rehabilitation services		
General Fund	Ch. 668 1(2)	-25,977,612
Other funds	Ch. 668 2(2)	+2,213,180
Federal funds	Ch. 668 3(2)	+19,417,672
Child welfare		
General Fund	Ch. 668 1(3)	-9,321,347
Other funds	Ch. 668 2(3)	-13,723
Federal funds	Ch. 668 3(3)	+20,323,852
Aging and people with disabilities and intellectual/developmental disabilities programs		
General Fund	Ch. 668 1(4)	-172,206,421
Other funds	Ch. 668 2(4)	-5,319,514
Federal funds	Ch. 668 3(4)	+143,398,307
Shared services		
Other funds	Ch. 668 2(5)	-1,331,902

SECTION 281. Notwithstanding any other provision of law, the allocation made to the Oregon Health Authority at the March 9, 2020, meeting of the Emergency Board (Item No. 8), to support coronavirus emergency response activities, is decreased by $4,000,000.

SECTION 282. Notwithstanding any other law limiting expenditures, the amount of $4,000,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts,

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tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in this section, collected or received by the Oregon Health Authority, for expenditure of Coronavirus Relief Fund moneys received by the Oregon Department of Administrative Services and transferred to the Oregon Health Authority for coronavirus emergency response activities.

SECTION 283. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 16, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Corrections Information Tool System Upgrade project, is decreased by $140,250.

SECTION 284. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (2), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, for central administration and administrative services, is decreased by $2,198,782.

SECTION 285. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for offender management and rehabilitation, is increased by $315,000, for expenditure of Coronavirus Relief Funds received by the Oregon Department of Administrative Services and transferred to the Department of Corrections for transportation expenses.

SECTION 286. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for community corrections, is increased by $388,045, for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission.

SECTION 287. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Criminal Justice Commission by section 1, chapter 520, Oregon Laws 2019, for the biennium ending June 30, 2021, is decreased by $668,000.

SECTION 288. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 520, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Criminal Justice Commission, is increased by $6,811,383, for expenditure of Coronavirus Emergency Supplemental Funding received from the United States Department of Justice, Bureau of Justice Assistance Edward Byrne Memorial Justice Assistance Grant Program authorized by the Coronavirus Aid, Relief and Economic Security Act of 2020.

SECTION 289. Notwithstanding any other provision of law, the allocation made to the Department of Justice at the April 23, 2020, meeting of the Emergency Board (Item No. 3),

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for victims of domestic and sexual violence due to increasing needs resulting from the effects of the COVID-19 pandemic, is decreased by $2,000,000.

SECTION 290. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (3), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, for emergency management, is decreased by $100,000.

SECTION 291. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (3), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, for emergency management, is decreased by $681,022.

SECTION 292. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Military Department, other than those described in section 2, chapter 534, Oregon Laws 2019, for emergency management, is decreased by $681,022.

SECTION 293. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (2), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations, is decreased by $682,747.

SECTION 294. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Military Department, other than those described in section 2, chapter 534, Oregon Laws 2019, for operations, is decreased by $964,664.

SECTION 295. Notwithstanding any other provision of law, the allocation made to the Oregon Military Department at the March 9, 2020, meeting of the Emergency Board (Item No. 9), for an all-hazard emergency preparedness and response program, is decreased by $500,000.

SECTION 296. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter 534, Oregon Laws 2019, for the biennium ending June 30, 2021, for emergency management, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 534, Oregon Laws 2019, collected or received by the Oregon Military Department, is increased by $500,000 for expenditure of Coronavirus Relief Funds received by the Oregon Department of Administrative Services and transferred to the Oregon Military Department for emergency preparedness and response.

SECTION 297. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (1), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, for patrol services, criminal investigations, gaming enforcement and the office of the State Fire Marshal, is decreased by $889,128.

SECTION 298. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (4), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, for administrative services, agency support and criminal justice information services, is decreased by $3,645,607.

SECTION 299. Notwithstanding any other provision of law, the General Fund appropri-

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ation made to the Department of State Police by section 1 (3), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, for forensic services and the Chief Medical Examiner, is decreased by $2,400,000.

SECTION 300. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Police, for patrol services, criminal investigations, gaming enforcement and the office of the State Fire Marshal, is increased by $107,676 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission.

SECTION 301. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of State Police by section 1 (1), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, for patrol services, criminal investigations, gaming enforcement and the office of the State Fire Marshal, is decreased by $56,000,000.

SECTION 302. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 568, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of State Police, for patrol services, criminal investigations, gaming enforcement and the office of the State Fire Marshal, is increased by $56,000,000 for expenditure of Coronavirus Relief Funds received by the Oregon Department of Administrative Services and transferred to the Department of State Police for personnel expenses in the Patrol Division from March 2020 through December 2020.

SECTION 303. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 479, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Public Safety Standards and Training, for operations, is increased by $22,728, for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission.

SECTION 304. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (1), chapter 427, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations, is decreased by $9,097,837.

SECTION 305. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 427, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Youth Authority, is decreased by $368,547.

SECTION 306. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 427, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limits for payment of expenses from federal funds collected or received by the Oregon Youth Authority, is decreased by $4,323,088.

SECTION 307. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (3), chapter 427, Oregon Laws 2019,

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for the biennium ending June 30, 2021, for Multnomah County gang services, is decreased by $313,480.

SECTION 308. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (4), chapter 427, Oregon Laws 2019, for the biennium ending June 30, 2021, for the East Metro Gang Enforcement Team, is decreased by $1,002,167.

SECTION 309. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 427, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Youth Authority, is increased by $350,000, for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission.

SECTION 310. Notwithstanding any other provision of law, the allocation made to the Oregon Business Development Department at the April 23, 2020, meeting of the Emergency Board (Item No. 2), for business, innovation and trade, to provide financial assistance to small businesses affected by economic conditions associated with the COVID-19 pandemic that have not received federal emergency assistance under the federal CARES Act or any subsequent federal act that provides emergency pandemic funding, is decreased by $2,200,000.

SECTION 311. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium ending June 30, 2021, out of the General Fund, the amount of $250,000, for special governmental payments, for the purpose of contracting with an independent economist to examine wildfire protection costs and funding in Oregon.

SECTION 312. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (9), chapter 666, Oregon Laws 2019, for the biennium ending June 30, 2021, for public university statewide programs, is increased by $500,000 for the University of Oregon to purchase a new research vessel for the Oregon Institute of Marine Biology.

SECTION 313. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (1), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Fish Division, is decreased by $1,409,626.

SECTION 314. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, and including federal funds from the Pacific Coastal Salmon Recovery Fund, but excluding lottery funds and federal funds not described in section 2, chapter 689, Oregon Laws 2019, collected or received by the State Department of Fish and Wildlife, for the Fish Division, is increased by $35,721 to shift costs from the General Fund.

SECTION 315. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 689, Oregon Laws 2019, collected or received by the

State Department of Fish and Wildlife, for the Fish Division, is increased by $213,744 to shift costs from the General Fund.

SECTION 316. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (2), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Wildlife Division, is decreased by $559,814.

SECTION 317. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (2), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter 689, Oregon Laws 2019, collected or received by the State Department of Fish and Wildlife, for the Wildlife Division, is increased by $204,350 to shift costs from the General Fund.

SECTION 318. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 7, chapter 654, Oregon Laws 2019, for the biennium ending June 30, 2021, for administration and enforcement of section 6, chapter 654, Oregon Laws 2019, is decreased by $160,000.

SECTION 319. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 16 (2), chapter 699, Oregon Laws 2019, for the biennium ending June 30, 2021, for activities related to removal-fill laws, is decreased by $17,207.

SECTION 320. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (3), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Administrative Services Division, is decreased by $1,296,653.

SECTION 321. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (5), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, for capital improvement, is decreased by $150,669.

SECTION 322. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (6), chapter 689, Oregon Laws 2019, for the biennium ending June 30, 2021, for State Police enforcement, is decreased by $276,094.

SECTION 323. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium ending June 30, 2021, as the maximum limits for payment of grants-in-aid, program costs and purchased services from federal funds, other than those described in sections 8 and 10, chapter 609, Oregon Laws 2019, received by the Department of Education, for the following purposes:

(1) K-12 programs..... $121,843,573

(2) Early learning programs..... $ 16,291,011

SECTION 324. Notwithstanding any other law limiting expenditures, the amount of $1,610,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of grants-in-aid, program costs and purchased services from moneys from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Department of Education.

SECTION 325. Notwithstanding any other law limiting expenditures, the amount of

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$10,000,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from moneys from the Governor's Education Emergency Relief Fund received by the Oregon Department of Administrative Services and transferred to the Higher Education Coordinating Commission.

SECTION 326. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (1), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations and health services, is increased by $23,776,935.

SECTION 327. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (3), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, for offender management and rehabilitation, is increased by $1,097,260.

SECTION 328. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (4), chapter 688, Oregon Laws 2019, for the biennium ending June 30, 2021, for community corrections, is increased by $612,439.

SECTION 329. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (2), chapter 691, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations, is decreased by $9,700,000.

SECTION 330. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (3), chapter 691, Oregon Laws 2019, for the biennium ending June 30, 2021, for mandated payments, is decreased by $500,000.

SECTION 331. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 7 (1), chapter 691, Oregon Laws 2019, for the biennium ending June 30, 2021, for law libraries, is decreased by $900,000.

SECTION 332. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter 691, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter 691, Oregon Laws 2019, collected or received by the Judicial Department, is increased by $2,450,000 for various grants and agreements.

SECTION 333. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (1), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for the Appellate Division, is decreased by $1,183,707.

SECTION 334. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for professional services, is decreased by $174,506.

SECTION 335. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (3), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for the contract and business services division, is decreased by $538,599.

SECTION 336. In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Department of Administrative Services, for the biennium ending June

30, 2021, out of the General Fund, the amount of $1,500,000, for special governmental payments, for Wallowa Valley Center for Wellness and Winding Waters Medical Clinic to build an integrated health services facility in Enterprise.

SECTION 337. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 116 (13), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services, for the Hacienda CDC, Las Adelitas Housing Project, is decreased by $2,042,875.

SECTION 338. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 116 (15), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services, for the Port of Morrow, Early Learning Center Expansion, is decreased by $1,439,188.

SECTION 339. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 116 (8), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services, for the Wallowa Valley Center for Wellness, is decreased by $2,548,087.

SECTION 340. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 116 (4), chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services, for the YMCA of Columbia-Willamette, Beaverton Hoop YMCA, is decreased by $2,558,500.

SECTION 341. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 59, chapter 355, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from the Employer Incentive Fund established under section 1, chapter 105, Oregon Laws 2018, by the Public Employees Retirement Board, is decreased by $35,248,198.

SECTION 342. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium ending June 30, 2021, out of the General Fund, the amount of $100,000,000, to be allocated to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agency is unable to mitigate.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 343. In addition to and not in lieu of any other appropriation, there is appropriated to the Housing and Community Services Department, for the biennium ending June 30, 2021, out of the General Fund, the amount of $2,000,000, for administration and matching funds for Individual Development Accounts.

SECTION 344. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter 303, Oregon Laws 2019, for the biennium ending June 30, 2021, for professional services, is increased by $200,000 for training public defense attorneys participating in the Parent Child Representation program.

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SECTION 345. Notwithstanding any other provision of law, the General Fund appropriation made to the Commission for the Blind by section 1, chapter 519, Oregon Laws 2019, for the biennium ending June 30, 2021, for operations of the commission, is decreased by $468,426.

SECTION 346. Notwithstanding any other provision of law, the General Fund appropriation made to the Emergency Board by section 1, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, for the purposes for which the Emergency Board lawfully may allocate funds, is increased by $200,000,000.

SECTION 347. Notwithstanding any other law limiting expenditures, the amount of $400,000,000 is established for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from lottery moneys transferred from the Education Stability Fund to the State School Fund.

SECTION 348. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (3), chapter 695, Oregon Laws 2019, for the biennium ending June 30, 2021, for central services, state assessments and enterprise-wide costs, is decreased by $3,401,972.

SECTION 349. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 665, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Office of the Governor, is increased by $162,000.

SECTION 350. Notwithstanding any other law limiting expenditures, the amount established by section 93, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 93, chapter 644, Oregon Laws 2019, collected or received by the Housing and Community Services Department, for the TANF Housing Pilot Program created under section 1, chapter 574, Oregon Laws 2019, is decreased by $10,365,000.

SECTION 351. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter 218, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Department of Education from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education for the State School Fund from the Fund for Student Success established by ORS 327.001, is decreased by $50,130,000.

SECTION 352. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 52, chapter 644, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses by the Judicial Department from the Oregon Courthouse Capital Construction and Improvement Fund for the project costs of, and cost of issuing general obligation bonds for, county courthouse projects, is decreased by $104,635,000.

SECTION 353. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (13), chapter 614, Oregon Laws 2019, for the biennium ending June 30, 2021, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimburse-

ment from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter 614, Oregon Laws 2019, collected or received by the Department of Transportation, for rail, is decreased by $5,106,587.

SECTION 354. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium ending June 30, 2021, for the following agencies and programs are changed by the amounts specified:

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(1) ADMINISTRATION.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Oregon Department of Administrative Services:		
Debt Service		
General Fund	**Ch. 518 1(6)**	**-331,120**
Debt Service - ODAS		
Other funds	**Ch. 518 2(12)**	**-2,292,885**
Debt Service and Related Costs for Bonds Issued		
Lottery funds	**Ch. 518 3**	**-288,354**
State Treasury:		
Administrative Expenses - Operations		
Other funds	**Ch. 673 1(1)**	**-5,377**
Administrative Expenses - Oregon 529 Savings Network		
Other funds	**Ch. 673 1(2)**	**-337**
Administrative Expenses - Oregon Retirement Savings Board		
Other funds	**Ch. 673 1(3)**	**+5,714**
Secretary of State:		
Administrative Services Division		
Other funds	**Ch. 672 2(1)**	**+66,963**
Archives Division		
Other funds	**Ch. 672 2(4)**	**+162,430**
Corporation Division		
Other funds	**Ch. 672 2(5)**	**+64,890**
Department of Revenue:		

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Debt Service		
General Fund	**Ch. 612 1(8)**	**-692,726**
Other funds	**Ch. 612 2(11)**	**+690,641**
Oregon Government Ethics Commission:		
Operating Expenses		
Other funds	**Ch. 35 1**	**+61,392**

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(2) CONSUMER AND BUSINESS SERVICES.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
Oregon Board of Accountancy:		
Operating Expenses		
Other funds	**Ch. 38 1**	**+28,101**
Construction Contractors Board:		
Operating Expenses		
Other funds	**Ch. 34 1**	**+775,000**
Mental Health Regulatory Agency		
Oregon Board of Licensed Professional Counselors and Therapists:		
Other funds	**Ch. 23 1**	**+56,243**
Oregon Board of Psychology:		
Other funds	**Ch. 23 2**	**+80,780**
State Board of Licensed Social Workers:		
Operating Expenses		
Other funds	**Ch. 22 1**	**-15,654**
Health-Related Licensing Boards:		
Occupational Therapy Licensing Board		
Other funds	**Ch. 25 3**	**-7,134**
Board of Medical Imaging		
Other funds	**Ch. 25 4**	**+1,409**
State Board of Examiners for Speech-Language		

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Pathology and Audiology		
Other funds	**Ch. 25 5**	**-25,527**
Oregon State Veterinary Medical Examining Board		
Other funds	**Ch. 25 6**	**+16,650**
Department of Consumer and Business Services:		
Division of Financial Regulation		
Federal funds	**Ch. 607 5(5)**	**+11,845,226**
Building Codes Division		
Other funds	**Ch. 607 1(6)**	**-11,845,226**
Real Estate Agency:		
Operating Expenses		
Other funds	**Ch. 29 1**	**+899,415**
State Board of Pharmacy:		
Operating Expenses		
Other funds	**Ch. 27 1**	**-25,774**

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(3) ECONOMIC DEVELOPMENT.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
Oregon Business Development Department:		
Debt Service		
General Fund	**Ch. 522 1(3)**	**-1,701,570**
Other funds	**Ch. 644 34**	**+2,578,426**
Lottery Bond Debt Service		
Lottery funds	**Ch. 522 3(4)**	**-2,542,922**
Housing and Community Services Department:		
Debt Service		
General Fund	**Ch. 642 5**	**-5,526,530**
Other funds	**Ch. 642 5a**	**+37,102**
Lottery funds	**Ch. 642 3**	**-37,101**
Department of Veterans' Affairs:		
Services Provided by the Department		

Lottery funds	Ch. 570 2(1)	+213,860
Debt Service		
General Fund	Ch. 570 1(4)	-19,846

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(4) EDUCATION.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Department of Education:		
Article XI-P General Obligation Bonds Debt Service		
General Fund	Ch. 609 4	-19,501
Other funds	Ch. 609 6(4)	+19,515
Higher Education Coordinating Commission:		
Debt Service - XI-G Bonds Community Colleges		
General Fund	Ch. 666 1(16)(a)	-1,573,977
Debt Service - XI-G Bonds Public Universities		
General Fund	Ch. 666 1(16)(c)	-4,431,089
Debt Service - XI-G Bonds Oregon Health and Science University		
General Fund	Ch. 666 1(16)(d)	-420
Debt Service - XI-Q Public Universities		
General Fund	Ch. 666 1(16)(e)	-5,643,346
Operations		
Other funds	Ch. 666 6(1)	+262,548
Debt Service - Lottery, XI-G and XI-Q Bonds Public Universities		
Other funds	Ch. 666 6(4)	+8,211,001
Debt Service - Lottery,		

XI-G Bonds Community Colleges		
Other funds	**Ch. 666 6(5)**	**+714,173**
Debt Service - XI-G bonds Oregon Health and Science University		
Other funds	**Ch. 666 6(6)**	**+421**
Western Oregon Timber Severance Tax Fund and the Eastern Oregon Timber Severance Tax Fund for the Community College Support Fund		
Other funds	**Ch. 666 8**	**+22,783**

(5) HUMAN SERVICES.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Commission for the Blind:		
Operating Expenses		
General Fund	**Ch. 519 1**	**+52,929**
Department of Human Services:		
Capital debt service and related costs		
General Fund	**Ch. 644 106**	**-1,363,570**
Oregon Health Authority:		
Debt Service		
General Fund	**Ch. 695 1(5)**	**-3,697,749**
Other funds	**Ch. 644 99**	**+8,550**

(6) JUDICIAL BRANCH.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment

Judicial Department:		
Debt Service		
General Fund	**Ch. 691 1(5)**	**-8,110,599**
Other funds	**Ch. 644 53**	**+8,132,005**

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(7) LEGISLATIVE BRANCH.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
Legislative Administration Committee:		
Debt Service		
General Fund	**Ch. 693 1(2)**	**+4,596,228**
General Fund	**Ch. 644 56(2)**	**-99,990**
Other funds	**Ch. 693 2(2)**	**-4,801,440**

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(8) NATURAL RESOURCES.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
State Marine Board:		
Administration and Education		
Other funds	**Ch. 301 1(1)**	**-8,639**
Marine Law Enforcement		
Other funds	**Ch. 301 1(2)**	**+8,639**
State Department of Energy:		
Operations		
Other funds	**Ch. 698 2**	**+41,992**
State Parks and Recreation Department:		
Director's Office		
Other funds	**Ch. 302 1(1)**	**-3,330**
Lottery funds	**Ch. 302 2(1)**	**-3,171**
Central Services		

Other funds	Ch. 302 1(2)	+3,330
Lottery funds	Ch. 302 2(2)	+3,171
Water Resources Department:		
Water Rights and		
Adjudications		
Federal funds	Ch. 535 4(3)	+526
Technical Services		
General Fund	Ch. 535 1(4)	-187,396
Federal funds	Ch. 535 4(4)	-526
Director's Office		
General Fund	Ch. 535 1(5)	+187,396
Debt Service		
Other funds	Ch. 644 80	+3,309
Lottery funds	Ch. 535 2	-3,308
Department of Environmental		
Quality:		
Debt Service		
General Fund	Ch. 663 1(5)	-155,927
State Department of		
Fish and Wildlife:		
Major Construction and		
Acquisition		
Other funds	Ch. 689 2(7)	-257,448
State Forestry Department:		
Debt Service		
General Fund	Ch. 664 1(4)	-71,373
Other funds	Ch. 664 2(6)	-65,540

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(9) PUBLIC SAFETY.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Department of State Police:		
Administrative Services,		
Agency Support and Criminal		
Justice Information Services		
General Fund	Ch. 568 1(4)	-356,360
Other funds	Ch. 568 2(4)	-148,840
Department of Corrections:		
Debt Service		

General Fund	Ch. 688 1(5)	-4,205,570
Other funds	Ch. 644 17	+14,980
Department of Justice:		
Office of the Attorney		
General and Administration		
General Fund	Ch. 692 1(1)	+30,028
Other funds	Ch. 692 2(1)	-30,028
Criminal Justice Division		
Federal funds	Ch. 692 3(2)	+12,905
Crime Victim and Survivor		
Services Division		
Federal funds	Ch. 692 3(3)	+153,386
Division of Child Support		
General Fund	Ch. 692 1(6)	+60
Federal funds	Ch. 692 3(4)	-166,269
Child Support Enforcement		
Automated System		
Other funds	Ch. 692 2(9)	+470,287
Federal funds	Ch. 692 3(5)	+900,098
Civil Enforcement Division		
Federal funds	Ch. 692 3(1)	-6,622
General Counsel Division		
Other funds	Ch. 692 2(6)	+158,244
Trial Division		
Other funds	Ch. 692 2(7)	-151,041
Oregon Military Department:		
Debt Service		
General Fund	Ch. 534 1(5)	-286,073
Other funds	Ch. 534 2(5)	+157,866
Department of Public		
Safety Standards and		
Training:		
Debt service		
General Fund	Ch. 479 1	-307,401
Oregon Youth Authority:		
Debt Service		
General Fund	Ch. 427 1(5)	-863,768
Other funds	Ch. 644 18	+313,100

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(10) TRANSPORTATION.

Agency/Program/Funds	Chapter/ Section	$ Adjustment
Oregon Department of Aviation:		
Operations		
Other funds	**Ch. 115 1(1)**	**+19,933**
Department of Transportation:		
Debt Service		
General Fund	**Ch. 614 1**	**-129,687**
Other funds	**Ch. 614 2(16)**	**+921,900**
Lottery funds	**Ch. 614 4**	**-921,619**

SECTION 355. This 2020 second special session Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2020 second special session Act takes effect on its passage.

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SB 5723 BUDGET REPORT and MEASURE SUMMARY

Carrier: Sen. Johnson

Joint Committee On The Second Special Session of 2020

Action Date:	08/10/20
Action:	Do pass.
Senate Vote	
Yeas:	3 - Johnson, President Courtney, Steiner Hayward
Nays:	2 - Findley, Girod
House Vote	
Yeas:	4 - Holvey, Rayfield, Smith G, Speaker Kotek
Nays:	1 - Drazan
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Ken Rocco and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2019-21

Various Agencies
2019-21

This summary has not been adopted or officially endorsed by action of the committee.

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved $ Change	Committee Change from 2019-21 Leg. Approved % Change
Emergency Board				
General Fund - General Purpose	$ 10,287,672	$ 210,287,672	$ 200,000,000	1944.1%
General Fund - Special Purpose Appropriations				
Public Defense services and contract model	$ 16,124,035	$ -	$ (16,124,035)	-100.0%
Public Defense services - financial management system	$ 2,000,000	$ -	$ (2,000,000)	-100.0%
ODFW Oregon Conservation & Recreation Fund	$ 1,000,000	$ -	$ (1,000,000)	-100.0%
DHS - Non-Medicaid In-Home Services	$ 4,000,000	$ -	$ (4,000,000)	-100.0%
OJD/DAs - Grand Jury Recordation	$ 3,000,000	$ -	$ (3,000,000)	-100.0%
OHA - Youth with Behavioral Health Needs	$ 5,700,000	$ -	$ (5,700,000)	-100.0%
PDSC/DOC - Unauthorized Use of a Vehicle	$ 1,000,000	$ -	$ (1,000,000)	-100.0%
DOJ - Child Advocacy Center	$ -	$ 1,000,000	$ 1,000,000	100.0%
DHS/OHA - caseload changes	$ -	$ 100,000,000	$ 100,000,000	100.0%
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 35,067,780	$ 37,887,780	$ 2,820,000	8.0%
General Fund Debt Service	$ 6,799,405	$ 6,468,285	$ (331,120)	-4.9%
Lottery Funds Debt Service	$ 17,457,806	$ 17,169,452	$ (288,354)	-1.7%
Other Funds	$ 689,663,131	$ 653,090,076	$ (36,573,055)	-5.3%
Other Funds Debt Service	$ 444,720,744	$ 442,427,859	$ (2,292,885)	-0.5%
Federal Funds	$ 1,238,930,000	$ 1,260,780,000	$ 21,850,000	1.8%
Advocacy Commissions Office				
General Fund	$ 756,596	$ 679,492	$ (77,104)	-10.2%
Employment Relations Board				
General Fund	$ 2,956,273	$ 2,728,544	$ (227,729)	-7.7%
Other Funds	$ 2,404,621	$ 2,632,350	$ 227,729	9.5%
Oregon Government Ethics Commission				
Other Funds	$ 2,903,298	$ 2,964,690	$ 61,392	2.1%
Office of the Governor				
General Fund	$ 16,666,702	$ 15,854,375	$ (812,327)	-4.9%
Other Funds	$ 3,910,275	$ 4,072,275	$ 162,000	4.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved $ Change	Committee Change from 2019-21 Leg. Approved % Change
Oregon Liquor Control Commission				
Other Funds	$ 247,046,671	$ 245,276,671	$ (1,770,000)	-0.7%
Public Employees Retirement System				
General Fund	$ 100,000,000	$ 64,751,802	$ (35,248,198)	-35.2%
Other Funds	$ 263,256,648	$ 205,968,978	$ (57,287,670)	-21.8%
Department of Revenue				
General Fund	$ 198,123,562	$ 185,800,758	$ (12,322,804)	-6.2%
General Fund Debt Service	$ 14,980,120	$ 14,287,394	$ (692,726)	-4.6%
Other Funds	$ 124,767,595	$ 137,495,585	$ 12,727,990	10.2%
Other Funds Debt Service	$ 1,327,830	$ 2,018,471	$ 690,641	52.0%
Secretary of State				
General Fund	$ 14,158,129	$ 13,847,047	$ (311,082)	-2.2%
Other Funds	$ 63,888,057	$ 62,414,142	$ (1,473,915)	-2.3%
State Library				
General Fund	$ 4,200,159	$ 3,990,749	$ (209,410)	-5.0%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
State Board of Accountancy				
Other Funds	$ 2,788,351	$ 2,816,452	$ 28,101	1.0%
Consumer and Business Services				
General Fund	$ 1,299,319	$ 1,299,319	$ -	0.0%
Other Funds	$ 397,014,796	$ 385,605,662	$ (11,409,134)	-2.9%
Federal Funds	$ 100,670,278	$ 112,960,680	$ 12,290,402	12.2%
Construction Contractors Board				
Other Funds	$ 15,038,579	$ 15,813,579	$ 775,000	5.2%
Health Related Licensing Boards				
Occupational Therapy Licensing Board				
Other Funds	$ 619,842	$ 612,708	$ (7,134)	-1.2%
Board of Medical Imaging				
Other Funds	$ 1,175,429	$ 1,176,838	$ 1,409	0.1%

Budget Summary*	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Health Related Licensing Boards				
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	$ 979,115	$ 953,588	$ (25,527)	-2.6%
Oregon State Veterinary Medical Examining Board				
Other Funds	$ 1,203,614	$ 1,220,264	$ 16,650	1.4%
Bureau of Labor and Industries				
General Fund	$ 15,013,956	$ 13,967,090	$ (1,046,866)	-7.0%
Lottery Funds	$ 250,000	$ 250,000	$ -	0.0%
Other Funds	$ 13,953,296	$ 14,041,111	$ 87,815	0.6%
Federal Funds	$ 1,335,294	$ 1,335,294	$ -	0.0%
Licensed Social Workers, Board of				
Other Funds	$ 1,804,612	$ 1,992,619	$ 188,007	10.4%
Mental Health Regulatory Agency				
Licensed Professional Counselors and Therapists				
Other Funds	$ 2,384,631	$ 2,757,667	$ 373,036	15.6%
Board of Psychology				
Other Funds	$ 1,556,707	$ 1,483,057	$ (73,650)	-4.7%
Board of Pharmacy				
Other Funds	$ 8,761,878	$ 8,736,104	$ (25,774)	-0.3%
Real Estate Agency				
Other Funds	$ 8,499,070	$ 9,398,485	$ 899,415	10.6%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund	$ 29,235,718	$ 30,077,482	$ 841,764	2.9%
General Fund Debt Service	$ 56,176,824	$ 54,475,254	$ (1,701,570)	-3.0%
Lottery Funds	$ 79,057,623	$ 71,776,140	$ (7,281,483)	-9.2%
Lottery Funds Debt Service	$ 48,307,543	$ 45,764,621	$ (2,542,922)	-5.3%
Other Funds	$ 687,245,691	$ 672,193,326	$ (15,052,365)	-2.2%
Other Funds Debt Service	$ 157,290	$ 2,735,716	$ 2,578,426	1639.3%
Federal Funds	$ 43,094,384	$ 72,472,652	$ 29,378,268	68.2%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved $ Change	Committee Change from 2019-21 Leg. Approved % Change
Employment Department				
General Fund	$ 15,688,586	$ 9,508,586	$ (6,180,000)	-39.4%
Other Funds	$ 192,385,467	$ 192,822,907	$ 437,440	0.2%
Federal Funds	$ 154,315,171	$ 242,772,407	$ 88,457,236	57.3%
Housing and Community Services Department				
General Fund	$ 97,398,648	$ 87,398,648	$ (10,000,000)	-10.3%
General Fund Debt Service	$ 28,569,838	$ 23,043,308	$ (5,526,530)	-19.3%
Lottery Funds Debt Service	$ 21,789,335	$ 21,752,234	$ (37,101)	-0.2%
Other Funds	$ 644,280,175	$ 654,071,299	$ 9,791,124	1.5%
Other Funds Debt Service	$ 1,100	$ 38,202	$ 37,102	3372.9%
Federal Funds	$ 126,659,025	$ 200,315,609	$ 73,656,584	58.2%
Department of Veterans' Affairs				
General Fund	$ 7,974,857	$ 7,337,003	$ (637,854)	-8.0%
General Fund Debt Service	$ 378,020	$ 358,174	$ (19,846)	-5.2%
Lottery Funds	$ 20,559,847	$ 19,001,367	$ (1,558,480)	-7.6%
Other Funds Debt Service	$ -	$ 20,000	$ 20,000	100.0%
Federal Funds	$ 1,525,000	$ 3,231,284	$ 1,706,284	111.9%
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 868,141,654	$ 833,479,221	$ (34,662,433)	-4.0%
General Fund Debt Service	$ 31,133,753	$ 31,114,252	$ (19,501)	-0.1%
Other Funds	$ 1,547,497,678	$ 1,213,919,141	$ (333,578,537)	-21.6%
Other Funds Debt Service	$ 9,331	$ 28,846	$ 19,515	209.1%
Federal Funds	$ 1,109,446,757	$ 1,248,756,548	$ 139,309,791	12.6%
State School Fund				
General Fund	$ 7,718,687,417	$ 7,568,496,644	$ (150,190,773)	-1.9%
Lottery Funds	$ 530,146,857	$ 730,467,530	$ 200,320,673	37.8%
Other Funds	$ 751,165,726	$ 701,035,826	$ (50,129,900)	-6.7%
Higher Education Coordinating Commission				
General Fund	$ 39,587,633	$ 32,114,364	$ (7,473,269)	-18.9%
Other Funds	$ 37,337,696	$ 49,748,567	$ 12,410,871	33.2%
Federal Funds	$ 127,560,060	$ 127,706,496	$ 146,436	0.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
State Support for Community Colleges				
General Fund Debt Service	$ 28,954,449	$ 27,380,472	$ (1,573,977)	-5.4%
Other Funds Debt Service	$ 3,126,855	$ 3,841,028	$ 714,173	22.8%
Other Funds	$ 24,905,810	$ 24,928,593	$ 22,783	0.1%
State Support for Public Universities				
General Fund	$ 1,039,577,708	$ 1,035,662,968	$ (3,914,740)	-0.4%
General Fund Debt Service	$ 177,386,107	$ 167,311,672	$ (10,074,435)	-5.7%
Lottery Funds	$ 93,150,451	$ 59,405,656	$ (2,265,292)	-36.2%
Other Funds Debt Service	$ 4,876,783	$ 13,087,784	$ 8,211,001	168.4%
Other Funds Debt Service Nonlimited	$ 224,257,728	$ 208,210,681	$ (16,047,047)	-7.2%
Other Funds Nonlimited	$ 412,573	$ 467,573	$ 55,000	13.3%
Oregon Health Sciences University				
General Fund	$ 79,161,533	$ 78,823,491	$ (338,042)	-0.4%
General Fund Debt Service	$ 23,816,150	$ 23,815,730	$ (420)	0.0%
Other Funds Debt Service	$ 30,919,866	$ 30,920,287	$ 421	0.0%
Other Funds Debt Service Nonlimited	$ 7,298,890	$ 6,234,016	$ (1,064,874)	-14.6%
Oregon Opportunity Grant Program				
General Fund	$ 109,510,413	$ 99,510,413	$ (10,000,000)	-9.1%
Other Funds	$ 14,669,415	$ 24,669,415	$ 10,000,000	68.2%
HUMAN SERVICES PROGRAM AREA				
Commission for the Blind				
General Fund	$ 6,634,036	$ 6,218,539	$ (415,497)	-6.3%
Other Funds	$ 1,560,451	$ 2,060,451	$ 500,000	32.0%
Federal Funds	$ 15,955,857	$ 18,508,300	$ 2,552,443	16.0%
Oregon Health Authority				
General Fund	$ 2,661,224,944	$ 2,515,495,703	$ (145,729,241)	-5.5%
General Fund Debt Service	$ 63,722,338	$ 60,024,589	$ (3,697,749)	-5.8%
Lottery Funds	$ 17,093,071	$ 17,904,599	$ 811,528	4.7%
Other Funds	$ 7,813,067,998	$ 7,955,577,038	$ 142,509,040	1.8%
Other Funds Debt Service	$ 216,435	$ 224,985	$ 8,550	4.0%
Federal Funds	$ 12,683,911,274	$ 13,960,060,406	$ 1,276,149,132	10.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of Human Services				
General Fund	$ 3,855,390,892	$ 3,645,091,815	$ (210,299,077)	-5.5%
General Fund Debt Service	$ 22,657,623	$ 21,294,053	$ (1,363,570)	-6.0%
Other Funds	$ 704,801,492	$ 703,907,975	$ (893,517)	-0.1%
Federal Funds	$ 6,133,004,273	$ 6,304,724,533	$ 171,720,260	2.8%
Federal Funds Nonlimited	$ 1,939,345,331	$ 2,489,345,331	$ 550,000,000	28.4%
Long Term Care Ombudsman				
General Fund	$ 7,728,112	$ 7,287,294	$ (440,818)	-5.7%
Other Funds	$ 845,016	$ 1,066,016	$ 221,000	26.2%
Psychiatric Security Review Board				
General Fund	$ 3,198,150	$ 3,098,150	$ (100,000)	-3.1%
JUDICIAL BRANCH				
Judicial Department				
General Fund	$ 494,874,779	$ 483,774,779	$ (11,100,000)	-2.2%
General Fund Debt Service	$ 27,383,694	$ 19,273,095	$ (8,110,599)	100.0%
Other Funds	$ 216,514,418	$ 114,329,418	$ (102,185,000)	-47.2%
Other Funds Debt Service	$ 1,300,000	$ 9,432,005	$ 8,132,005	100.0%
Public Defense Services Commission				
General Fund	$ 347,092,015	$ 340,895,203	$ (6,196,812)	-1.8%
Other Funds	$ 4,039,068	$ 13,039,068	$ 9,000,000	222.8%
LEGISLATIVE BRANCH				
Legislative Administration Committee				
General Fund	$ 47,814,546	$ 46,064,546	$ (1,750,000)	-3.7%
General Fund Debt Service	$ 11,274,124	$ 16,037,140	$ 4,763,016	42.2%
Other Funds	$ 6,959,630	$ 8,469,630	$ 1,510,000	21.7%
Other Funds Debt Service	$ 4,867,000	$ 65,560	$ (4,801,440)	-98.7%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
General Fund	$ 26,229,015	$ 23,706,541	$ (2,522,474)	-9.6%
Other Funds	$ 74,372,889	$ 75,764,818	$ 1,391,929	1.9%
Federal Funds	$ 17,472,153	$ 17,547,153	$ 75,000	0.4%
State Department of Energy				
General Fund	$ 6,334,048	$ 6,274,048	$ (60,000)	-0.9%
Other Funds	$ 32,812,879	$ 32,794,871	$ (18,008)	-0.1%
Federal Funds	$ 2,196,096	$ 3,271,354	$ 1,075,258	49.0%
Department of Environmental Quality				
General Fund	$ 52,252,278	$ 47,936,894	$ (4,315,384)	-8.3%
General Fund Debt Service	$ 6,524,882	$ 6,368,955	$ (155,927)	-2.4%
Other Funds	$ 222,204,270	$ 222,528,559	$ 324,289	0.1%
State Department of Fish and Wildlife				
General Fund	$ 35,094,508	$ 31,224,445	$ (3,870,063)	-11.0%
Other Funds	$ 203,027,596	$ 202,805,869	$ (221,727)	-0.1%
Federal Funds	$ 144,438,993	$ 144,857,087	$ 418,094	0.3%
Department of Forestry				
General Fund	$ 80,958,987	$ 87,263,555	$ 6,304,568	7.8%
General Fund Debt Service	$ 16,489,822	$ 16,418,449	$ (71,373)	-0.4%
Other Funds	$ 283,057,822	$ 280,119,697	$ (2,938,125)	-1.0%
Other Funds Debt Service	$ 668,774	$ 603,234	$ (65,540)	-9.8%
Federal Funds	$ 35,483,276	$ 35,425,432	$ (57,844)	-0.2%
Department of Land Conservation and Development				
General Fund	$ 20,231,675	$ 17,333,363	$ (2,898,312)	-14.3%
Land Use Board of Appeals				
General Fund	$ 2,061,858	$ 2,121,838	$ 59,980	2.9%
Department of Parks and Recreation				
Federal Funds	$ 16,685,823	$ 17,350,823	$ 665,000	4.0%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Department of State Lands				
Other Funds	$ 54,079,207	$ 54,324,791	$ 245,584	0.5%
Federal Funds	$ 2,295,209	$ 2,983,495	$ 688,286	30.0%
Water Resources Department				
General Fund	$ 36,722,794	$ 33,210,095	$ (3,512,699)	-9.6%
Lottery Funds Debt Service	$ 7,566,502	$ 7,563,194	$ (3,308)	0.0%
Other Funds	$ 99,150,699	$ 99,702,961	$ 552,262	0.6%
Other Funds Debt Service	$ 394	$ 3,703	$ 3,309	839.8%
Federal Funds	$ 875,519	$ 1,136,003	$ 260,484	29.8%
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
General Fund	$ 1,736,776,566	$ 1,759,924,168	$ 23,147,602	1.3%
General Fund Debt Service	$ 117,154,410	$ 112,948,840	$ (4,205,570)	-3.6%
Other Funds	$ 95,275,997	$ 95,979,042	$ 703,045	0.7%
Other Funds Debt Service	$ 51,378	$ 66,358	$ 14,980	29.2%
Oregon Criminal Justice Commission				
General Fund	$ 79,843,528	$ 79,175,528	$ (668,000)	-0.8%
Federal Funds	$ 5,337,957	$ 12,149,340	$ 6,811,383	127.6%
District Attorneys and their Deputies				
General Fund	$ 12,839,916	$ 13,339,916	$ 500,000	3.9%
Department of Justice				
General Fund	$ 101,138,750	$ 96,108,238	$ (5,030,512)	-5.0%
Other Funds	$ 355,837,618	$ 359,947,494	$ 4,109,876	1.2%
Federal Funds	$ 186,995,478	$ 212,643,937	$ 25,648,459	13.7%
Oregon Military Department				
General Fund	$ 24,629,666	$ 22,665,897	$ (1,963,769)	-8.0%
General Fund Debt Service	$ 11,603,502	$ 11,317,429	$ (286,073)	-2.5%
Other Funds	$ 133,945,223	$ 134,445,223	$ 500,000	0.4%
Other Funds Debt Service	$ 133,050	$ 290,916	$ 157,866	118.7%
Federal Funds	$ 318,358,977	$ 316,713,291	$ (1,645,686)	-0.5%
Oregon Board of Parole and Post Prison Supervision				
General Fund	$ 8,680,101	$ 8,353,511	$ (326,590)	-3.8%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			$ Change	% Change
Oregon State Police				
General Fund	$ 318,475,460	$ 255,184,365	$ (63,291,095)	-19.9%
Other Funds	$ 164,937,371	$ 220,896,207	$ 55,958,836	33.9%
Federal Funds	$ 12,616,262	$ 13,721,105	$ 1,104,843	8.8%
Department of Public Safety Standards and Training				
General Fund Debt Service	$ 9,665,010	$ 9,357,609	$ (307,401)	-3.2%
Other Funds	$ 48,102,591	$ 48,125,319	$ 22,728	0.0%
Federal Funds	$ 7,689,376	$ 8,118,463	$ 429,087	5.6%
Oregon Youth Authority				
General Fund	$ 318,708,435	$ 308,294,951	$ (10,413,484)	-3.3%
General Fund Debt Service	$ 12,017,766	$ 11,153,998	$ (863,768)	-7.2%
Other Funds	$ 14,458,422	$ 14,439,875	$ (18,547)	-0.1%
Other Funds Debt Service	$ 95,000	$ 408,100	$ 313,100	329.6%
Federal Funds	$ 40,643,083	$ 36,319,995	$ (4,323,088)	-10.6%
TRANSPORTATION PROGRAM AREA				
Department of Aviation				
Other Funds	$ 20,035,792	$ 20,055,725	$ 19,933	0.1%
Department of Transportation				
General Fund Debt Service	$ 25,306,026	$ 25,176,339	$ (129,687)	-0.5%
Lottery Funds	$ -	$ 500,000	$ 500,000	100.0%
Lottery Funds Debt Service	$ 115,592,980	$ 114,671,361	$ (921,619)	-0.8%
Other Funds	$ 3,841,994,260	$ 3,845,761,059	$ 3,766,799	0.1%
Other Funds Debt Service	$ 384,447,137	$ 385,369,037	$ 921,900	0.2%
Federal Funds	$ 113,670,758	$ 160,370,758	$ 46,700,000	41.1%

Budget Summary*

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved $ Change	Committee Change from 2019-21 Leg. Approved % Change
2019-21 Budget Summary				
General Fund Total	$ 20,721,253,409	$ 20,274,546,830	$ (446,706,579)	-2.2%
General Fund Debt Service Total	$ 691,993,863	$ 657,625,037	$ (34,368,826)	-5.0%
Lottery Funds Total	$ 740,257,849	$ 899,305,292	$ 190,526,946	21.5%
Lottery Funds Debt Service Total	$ 210,714,166	$ 206,920,862	$ (3,793,304)	-1.8%
Other Funds Total	$ 20,144,188,583	$ 19,800,053,081	$ (344,135,502)	-1.7%
Other Funds Nonlimited Total	$ 412,573	$ 467,573	$ 55,000	13.3%
Other Funds Debt Service Total	$ 876,918,967	$ 891,582,091	$ 14,663,124	1.7%
Other Funds Nonlimited Debt Service Total	$ 231,556,618	$ 214,444,697	$ (17,111,921)	-7.4%
Federal Funds Total	$ 22,641,166,333	$ 24,536,232,445	$ 1,895,066,112	8.4%
Federal Funds Nonlimited Total	$ 6,133,004,273	$ 6,304,724,533	$ 550,000,000	2.8%

* Excludes Capital Construction

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved Change	% Change
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
Authorized Positions	916.00	928	12	1.3%
Full-time Equivalent (FTE) positions	906.95	910.27	3.32	0.4%
Department of Revenue				
Authorized Positions	1,057	1,085	28	2.6%
Full-time Equivalent (FTE) positions	983.39	1,011.85	28.46	2.9%
State Treasurer				
Authorized Positions	166	169	3	1.8%
Full-time Equivalent (FTE) positions	164.47	165.01	0.54	0.3%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Bureau of Labor and Industries				
Authorized Positions	113	110	(3)	-2.7%
Full-time Equivalent (FTE) positions	109.80	108.54	(1.26)	-1.1%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
Authorized Positions	141.00	145	(1)	-0.7%
Full-time Equivalent (FTE) positions	139.21	139.68	(1.00)	-0.7%
Employment Department				
Authorized Positions	1,389	2,142	753	54.2%
Full-time Equivalent (FTE) positions	1,323.58	1,755.91	432.33	32.7%
Housing and Community Services				
Authorized Positions	224	226	2	0.9%
Full-time Equivalent (FTE) positions	216.71	216.57	(0.14)	-0.1%

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved Change	% Change
EDUCATION PROGRAM AREA				
Department of Education				
Authorized Positions	693	687	(6)	-0.9%
Full-time Equivalent (FTE) positions	653.30	648.80	(4.50)	-0.7%
Higher Education Coordinating Commission				
Authorized Positions	148	144	(4)	-2.7%
Full-time Equivalent (FTE) positions	137.37	134.91	(2.46)	-1.8%
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
Authorized Positions	4,290	4,381	91	2.1%
Full-time Equivalent (FTE) positions	4,243.01	4,316.87	73.86	1.7%
Department of Human Services				
Authorized Positions	9,444	9,431	(13)	-0.1%
Full-time Equivalent (FTE) positions	9,324.14	9,329.78	5.64	0.1%
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
Authorized Positions	512	514	2	0.4%
Full-time Equivalent (FTE) positions	384.52	385.36	0.84	0.2%
Department of Fish and Wildlife				
Authorized Positions	1,357	1,356	(1)	-0.1%
Full-time Equivalent (FTE) positions	1,154.69	1,153.44	(1.25)	-0.1%
Department of Land Conservation and Development				
Authorized Positions	64	112	(3)	-2.6%
Full-time Equivalent (FTE) positions	62.09	109.46	(3.54)	-3.1%

Position Summary

	2019-21 Legislatively Approved Budget	2020 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
			Change	% Change
Department of State Lands				
Authorized Positions	115	115	-	0.0%
Full-time Equivalent (FTE) positions	113.00	112.63	(0.37)	-0.3%
Water Resources Department				
Authorized Positions	177	178	1	0.6%
Full-time Equivalent (FTE) positions	171.79	172.67	0.88	0.5%
PUBLIC SAFETY PROGRAM AREA				
Department of Justice				
Authorized Positions	1,453	1,456	3	0.2%
Full-time Equivalent (FTE) positions	1,420.13	1,423.23	3.10	0.2%

Summary of Revenue Changes

The General Fund appropriations made in SB 5723 are within resources available as projected in the June 2020 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

Summary of Committee/Committee Action

Statewide Adjustments

STATEWIDE ADJUSTMENTS

Statewide adjustments in multiple agencies are based on reductions to debt service realized through refunding of outstanding general obligation bonds and certificates of participation, interest rate savings on bond sales, as well as Other Fund balances generated through excess bond proceeds, reserve funds, and interest earnings that can be applied to debt service. A technical adjustment to the Legislative Administration Committee's apportionment of General Fund and Other Funds debt service is also included. Net debt service savings total $34.6 million General Fund and $3.8 million Lottery Funds. New Other Funds expenditure limitation for the Oregon Department of Veterans' Affairs ($20,000) is established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by $14.6 million. Nonlimited Other Funds debt service limitation for HECC is also decreased by $17.1 million for debt service savings generated from the refunding of outstanding Article XI-F (1) bonds issued for the benefit of the public universities and the Oregon Health and Science University.

Sections 70 and 354 of the budget bill reflect the changes, as described above, for each agency. These adjustments are generally not addressed in the agency narratives, although they are included in the table at the beginning of the budget report. Other technical adjustments of $3.3 million total funds included in Section 354 are described in the agency narratives below.

Emergency Board

Emergency Board

As part of the 2019-21 biennium statewide rebalance plan, SB 5723 adjusts the Emergency Fund and other special purpose appropriations made to the Emergency Board during the 2019 session as follows:

- Eliminated the $5.7 million special purpose appropriation made to the Emergency Board for the Oregon Health Authority to support interdisciplinary assessment teams for the provision of consultation, evaluation, and stabilization services to youth with specialized needs.
- Eliminated the $3.0 million special purpose appropriation made to the Emergency Board for agency costs associated with grand jury recordation.
- Established a new $1.0 million special purpose appropriation for the Department of Justice and Child Advocacy Center to address a potential increase in caseloads or funding shortfalls associated with the COVID-19 pandemic.
- Eliminated the $16.1 million special purpose appropriation made to the Emergency Board that was established in HB 5050 (2019). This is the remaining balance of a $20.0 million appropriation that was available for allocation to the Public Defense Services Commission for caseload activities, including activities designed to improve public defense caseloads. In its April meeting, the Emergency Board approved $3.9 million for staff and information technology services to improve oversight of indigent defense contracts as well as to provide a rate increase for related investigator and interpreter services.
- Eliminated the $2.0 million special purpose appropriation made to the Emergency Board in SB 5532 (2019) for use by the Public Defense Services Commission to acquire a new financial management system. Based on the current project timeline, the funds will not be needed in the current biennium.
- Eliminated the $1.0 million special purpose appropriation made to the Emergency Board in HB 5050 (2019) for use by the Oregon Department of Corrections and the Public Defense Services Commission to cover costs associated with Chapter 530, Oregon Laws 2019, relating to unauthorized use of vehicles as the costs are not likely to materialize in the current biennium.
- Eliminated the $1.0 million special purpose appropriation made to the Emergency Board in HB 2829 (2019). This appropriation had been made available for allocation to the Department of Fish and Wildlife for the Oregon Conservation and Recreation Fund, contingent on the Department depositing an equal amount of money into the Fund from non-State or Federal sources prior to the sunset of the Fund on June 30, 2021.
- Eliminated the $4.0 million special purpose appropriation made to the Emergency Board for the Department of Human Services (Child Welfare) to help increase capacity for non-Medicaid in-home services under the federal Family First Prevention Services Act. A larger and more flexible special purpose appropriation was established to help address agency budget issues over the next few months.
- Established a new special purpose appropriation in the amount of $100.0 million for the Oregon Health Authority and/or the Department of Human Services for caseload costs or other budget problems that the agencies are unable to mitigate during the remainder of the

biennium. Known potential challenges include changes to caseloads based on future forecasts; COVID-19 impacts on programs or costs; the agencies' ability to manage personal services expenditures; volatility in usage-based costs or charges for services; assessment of federal program penalties or repayments; federal law, rule, or funding changes; and potential legal costs.

- Appropriated $200.0 million General Fund to the Emergency Fund for needs of the state as a result of the COVID-19 pandemic, potential costs related to wildfires, and the uncertainty of the current economy.

Two reservations established in the Emergency Fund during the 2019 session (one for the Department of Human Services in the amount of $10.0 million for the child welfare program action plan and one for the Oregon Health Authority in the amount of $9.0 million for community mental health program support) were eliminated in SB 5723. Since a new special purpose appropriation was established to address potential budget needs specifically for these two agencies, the reservations can be removed to help support flexibility within the general purpose Emergency Fund and future statewide allocations that may be needed to keep the budget aligned with resources.

In most cases, if remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2020, any remaining balances become available to the Emergency Board for general purposes or are available to the 2021 Legislature for other purposes.

Adjustments to 2019-21 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Committee approved General Fund and a number of Other Fund expenditure limitation changes for the Department of Administrative Services (DAS).

In the Chief Operating Office, the Committee approved a one-time $320,975 Other Funds reduction associated with vacancy savings and reductions to services and supplies and capital outlay, as well as a permanent reduction of $464,852 Other Funds and the abolishment of two vacant positions (2.00 FTE).

A one-time Other Funds expenditure reduction of $60,000 due to vacancy savings and reductions to services and supplies and capital outlay was approved in the Chief Financial Office. Similarly, a one-time Other Funds expenditure limitation reduction of $577,355 from vacancy and administrative savings was realized in the Chief Human Resource Office.

In the Office of the State Chief Information Officer, the Committee approved a one-time $6.4 million Other Funds expenditure limitation reduction for Policy and a one-time $8.2 million Other Funds expenditure limitation reduction for the State Data Center due to vacancy savings and reductions to services and supplies and capital outlay. Other Funds expenditure limitation of $8.8 million was removed from the State Data Center program and added to the Policy program to cover unanticipated expenditures related to supporting an enterprise class redesign and implementation of security solutions for the state's computer network in response to a series of network disruptions that occurred last year.

The Committee increased Other Funds expenditure limitation in Enterprise Asset Management by $2.3 million on a one-time basis for infrastructure improvements at the Mill Creek Corporate Center. DAS has an agreement with the City of Salem to provide infrastructure and roads at the Mill Creek Corporate Center to serve parcels as they are developed. These improvements are paid for with proceeds from land sales at the Center and with City of Salem resources. The Committee also increased Other Funds expenditure limitation by $2.5 million for infrastructure improvements required as part of the subdivision and development of the former Oregon State Hospital North Campus property. An additional one-time Other Funds reduction of $5.2 million reflects vacancy and administrative savings.

The Committee also approved an increase of $53,660 Other Funds expenditure limitation in Enterprise Goods and Services for an Accounting Technician 3 (0.38 FTE) due to the transfer of the Department of Revenue's (DOR) payroll function to the Department of Administrative Services - Shared Client Services. DOR undertook this transfer administratively, effective January 1, 2020. An additional one-time Other Funds expenditure limitation reduction of $2.7 million reflects vacancy and administrative savings.

The Committee approved a one-time $2.3 million Other Funds expenditure limitation reduction due to vacancy savings and reductions to services and supplies and capital outlay in the Business Services program.

In the Information Technology program, the Committee increased Other Funds expenditure limitation by $788,835 and approved the establishment of one Information Systems Specialist 8 position (0.38 FTE) in DAS Information Technology for the Workday Payroll and Time Tracking application. Other Funds expenditure limitation was increased by $4.9 million and 12 limited duration positions (4.56 FTE) were established, all at step 2 of the relevant classifications, for the Workday Payroll and Time Tracking application. Approved positions include two Operations and Policy Analyst 4 positions, seven Operations and Policy Analyst 3 positions, two Operations and Policy Analyst 2 positions, and one Information Systems Specialist 8 position.

The Committee removed $10,325,925 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Article XI-Q general obligation bond sales for projects that improve facilities at the Oregon State Fair. The proceeds from the sale of Article XI-Q general obligation bonds for these projects will instead be given six-year capital construction expenditure limitation in SB 5722.

In addition, $2,042,875 Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from lottery bonds for the Curry Health District for a Brookings Emergency Room was removed. Instead, the Committee approved a $2.0 million General Fund appropriation for project costs.

The Committee removed Other Funds expenditure limitation for one-time special payments associated with the disbursement of proceeds from Lottery bond sales as follows: for Hacienda CDC - Las Adelitas Housing Project - ($2,042,875); for Port of Morrow - Early Learning Center Expansion - ($1,439,188); for Wallowa Valley Center for Wellness - ($2,548,087); and for the YMCA of Columbia-Willamette - Beaverton Hoop YMCA - ($2,558,500).

The Committee approved $21.85 million of Federal Funds expenditure limitation for the Coronavirus Relief Fund. This supplemental limitation relates to exchanging General Fund that was allocated by the Emergency Board to various agencies for COVID-19 related activities that have been deemed eligible for federal reimbursement under the federal CARES Act. The General Fund allocations were made under emergency circumstances and prior to the state's receipt of federal CARE Act/ Coronavirus Relief Fund funding.

Special payments to the following projects were reduced as follows:

- Klamath County - Acquire, install, and maintain Stream Gauges ($30,000)
- Historic Portland Public Market Foundation - James Beard Public Market ($400,000)
- Lutheran Community Services Northwest for drug abuse programs ($500,000)

The Committee approved $1.5 million General Fund for the Wallowa Valley Center for Wellness and Winding Waters Medical Clinic to build an integrated health services facility in Enterprise, as well as $250,000 General Fund for a contract with an independent economist to examine wildfire protection costs and funding in Oregon.

Oregon Advocacy Commissions

The Committee approved one-time reductions to the Oregon Advocacy Commissions Office budget of $77,104 General Fund. This reduction reflects vacancy savings of $66,311 accrued due to a position budgeted as full-time being filled only part-time, and $10,793 in other administrative savings.

Employment Relations Board

The Committee approved a fund shift to move $227,729 General Fund to Other Funds, the source of which is $157,993 of excess miscellaneous revenue and $69,736 of excess state agency assessment revenue.

Office of the Governor

A one-time reduction of $812,327 General Fund from the Office of the Governor reflects vacancy and other administrative savings, and the use of Other Funds rather than General Fund for one position.

Oregon Liquor Control Commission

Other Funds expenditure limitation of $1.77 million was eliminated from the budget of the Oregon Liquor Control Commission (OLCC), reflecting vacancy savings and an assumed hiring freeze as of July 2020. Administrative action directed by budget note in the 2019 session to update the amount of credit card fees paid by the Commission for liquor-related items will also net one-time agency savings of $1.4 million. These reductions in OLCC expenses are estimated to return an additional $1.8 million in revenue to the General Fund.

Public Employees Retirement System

The Committee approved a one-time $35.3 million General Fund reduction and a corresponding one-time $35.3 million Other Funds expenditure limitation reduction related to state matching funds for the Employer Incentive Fund. Of the original $100 million General Fund appropriation, the remaining $64.7 either has been used for matching employer contributions or will be used to match employer contributions through July 31, 2020.

A one-time $11.5 million Other Funds expenditure limitation reduction to the School District Unfunded Liability Fund was approved, and a $1 Other Funds expenditure limitation reduction was approved for the Financial and Administrative Services Division for the Employer Resolution Program/Employer Incentive Fund.

The Committee approved the upward reclassification of an existing (vacant) permanent, full-time Operations and Policy Analyst 3 position (salary range 30) to a permanent, full-time Principal Executive Manager F position (salary range 35X). This reclassification will move an Actuarial Services Coordinator position to an Associate Actuary position to manage the Actuarial Services Unit, with direction that the position be hired as a certified Associate Actuary.

Other Funds expenditure limitation for the Core System Retirement Application was reduced by $10.5 million, which includes $10 million for Information Technology Applications and $500,000 for a Contingency Reserve. Recent status reporting by PERS (July 2020) revealed that the permanent solution for the redirect project will extend into the 2021-23 and the 2023-25 biennia.

The Committee approved the following budget note.

> **BUDGET NOTE:** The Public Employees Retirement System (PERS) is directed to report to the Joint Committee on Information Management and Technology during the legislative session in 2021 on the implementation of SB 1049 (2019). The Department of Administrative Services (DAS) and the DAS Office of the State Chief Information Officer (OSCIO) are to continue to provide oversight of

the PERS SB 1049 (2019) implementation project. The project shall continue to adhere to the Stage Gate process. OSCIO and the DAS Chief Financial Officer, in their oversight roles, are to report separately to the Joint Committee on Information Management and Technology prior to the legislative session in 2021 on the implementation of SB 1049 (2019). The agencies' reports to the Legislature shall include:

- Update on project scope, schedule, budget, and total cost of ownership;
- Identification of costs associated with one-time solutions versus permanent solutions;
- Current project risks, likely impacts, and mitigation strategies;
- Explanation of the delay related to implementing member redirect and associated costs and actuarial impact(s);
- Independent quality assurance reporting on the project;
- Impact of SB 1049 (2019) information technology project on routine agency operations;
- Any exceptions from administrative rules, policies or procedures, or statutes granted to PERS by the Department of Administrative Services;
- Whether SB 1049 (2019) is meeting financial objectives;
- Any investments made by the agency during the biennium for technical debt; and
- Other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project.

Department of Revenue

A number of General Fund and Other Fund expenditure limitation changes were approved for the Department of Revenue (DOR). One-time budgetary reductions reflecting vacancies and other administrative reductions in various Department programs are as follows:

- In the Administrative Division, $2.3 million General Fund and $600,907 Other Funds expenditure limitation
- In the Property Tax Division, $886,888 General Fund
- In the Personal Income Tax and Compliance Division, $4.2 million General Fund and $97,524 Other Funds expenditure limitation
- In the Business Division, $688,383 General Fund and $353,662 Other Funds expenditure limitation
- In the Information Technology Services Division, $335,369 General Fund and $56,832 Other Funds expenditure limitation

To provide supplemental resources for administration of the Corporate Activities Tax (CAT), the Committee approved an increase in Other Funds expenditure limitation of $11.5 million and authorized the establishment of 28 positions (28.46 FTE) for the Corporate Division. The Committee also approved a one-time $1 General Fund reduction and fund shift of $2,789,361 General Fund to Other Funds (corporate activities tax).

To provide resources for administration of the Corporate Activities Tax (CAT), the Committee increased Other Funds expenditure limitation for the Core Systems Replacement project by $2.3 million to modify DOR's integrated system (GENTAX) for the new tax. The Committee also approved a one-time $1,165,000 General Fund reduction in services and supplies due to contract savings.

Secretary of State

The Committee reduced total General Fund appropriations to the Secretary of State by $311,082 (or 2.2%) and reduced Other Funds expenditures by $1,768,198 (or 2.8%). The $1,768,198 Other Funds not spent as a result of these reductions are transferred to the General Fund in HB 4304 to help rebalance the state General Fund budget. These Other Funds consist of assessment revenues paid by other state agencies to the Audits and Archives Divisions, plus corporate registration fee revenue paid to the Corporation Division.

The General Fund reductions include a $61,378 (or 1.8%) reduction to the Administrative Services Division and a $249,704 (or 2.3%) reduction to the Elections Division. The reductions are one-time in nature. The agency will manage the funding reductions by holding three current vacancies for the remainder of the biennium and by holding a fourth vacancy (the Executive Assistant to the Secretary) through the remainder of 2020. The current vacancies to be held for the entire biennium include one Information Specialist 8 in the Administrative Services Division and two Compliance Specialist 2 positions in Elections. Elections Division reductions include an additional $39,000 of services and supplies cuts in the Oregon Motor Voter program and division-wide.

The Other Funds reductions include: a) $583,292 (or 3.0%) to the Administrative Services Division, b) $768,365 (or 3.3%) to the Audits Division, c) $153,504 (or 1.8%) to the Archives Division, and d) $263,037 (or 2.2%) to the Corporation Division. The reductions are one-time in nature. The agency will manage the funding reductions by holding two current vacancies in the Information Services Division, four current vacancies in the Audits Division, and one current vacancy each in the Archives and Corporation Divisions for the remainder of the biennium. Another three vacant Executive Office positions, including the Deputy Secretary of State, a Public Affairs Specialist 3, and the Executive Assistant to the Secretary, will be held through the remainder of 2020. Additionally, services and supplies expenditures in the Audits and Corporation Divisions were reduced by a combined $180,372, and two management positions in the Corporation Division will be underfilled with Program Analyst 1's.

The Other Funds reductions were partially offset by a technical adjustment approved to increase the Secretary of State's total Other Funds expenditure limitation by $294,283. This amount reflects adjustments necessary due to the miscalculation of facility rent amounts during 2019-21 budget development and affects the agency's Administrative Services Division ($66,963 Other Funds), Archives Division ($162,430 Other Funds), and Corporation Division ($64,890 Other Funds) budgets. Including the impact of this technical adjustment, the net Other Funds expenditure limitation reduction for the Secretary of State totals $1,473,915 (or 2.3%).

Oregon State Library

A one-time reduction of $209,410 General Fund from the Oregon State Library reflects vacancy, rent, and other administrative savings. The reduction is not anticipated to affect programs or services.

Oregon State Treasurer

To transition accounting and budget services from the Department of Administrative Services to Treasury, the Committee approved the establishment of three permanent positions (0.54 FTE) and the reclassification of one position, funded internally through the agency's shared services cost allocation. The positions being established are: one permanent full-time Principal Executive Manager D (salary range 31X) to manage the program transitioning to Treasury at 0.25 FTE (phases-in 1/1/2021), one permanent full-time Fiscal Analyst 1 position (salary range 23) at 0.25 FTE (phases-in 1/1/2021), and one permanent part-time Accounting Technician 3 position (salary range 19) at 0.04 FTE (phases-in 6/1/2021) to perform the functions transitioned from DAS Shared Client Services. The Committee also approved the reclassification of a permanent, full-time Accountant 1 (salary range 21) to an Accountant 4 (salary range 30) to effectively distribute the complex accounting work performed by each position classification in the new unit. No additional expenditure limitation is required for the 2019-21 biennium as the agency is able to absorb the cost within its current budget.

Also approved were the following position reclassifications: a Principal Executive Manager D (salary range 31X) to General Counsel (salary range 51); a Principal Executive Manager H (salary range 40X) to Principal Executive Manager I (salary range 42X); a Principal Executive Manager D (salary range 31X) to an Operations and Policy Analyst 4 (salary range 32); a Principal Executive Manager D (salary range 31X) to an Operations and Policy Analyst 4 (salary range 32); and an Investment Officer 3 (salary range 48) down to Investment Officer 1 (salary range 43). The General Counsel and Investment Officer positions are moved between the Investment Management and the Investment Compliance budget structures. The estimated net cost of the reclassifications, after considering the downward reclassification, is $76,136 Other Funds; however no additional expenditure limitation is being requested for the 2019-21 biennium as the agency is able to absorb the cost within its current budget. The 2021-23 estimated cost is $121,817 Other Funds.

Additionally, the Committee approved a net-zero technical adjustment to reapportion State Government Service Charges and Facilities Rent and Taxes between various divisions within the agency.

CONSUMER AND BUSINESS SERVICES

Board of Accountancy

The Committee approved technical adjustments related to the Department of Justice flat rate billing model, increasing Other Funds expenditure limitation by $28,101 for the Board of Accountancy.

Department of Business and Consumer Services

The Committee approved an increase in Federal Funds expenditure limitation of $445,176 for the Department of Consumer and Business Services (DCBS) to accommodate a no-cost extension of time for the expenditure of a federal grant received from the U.S. Department of Health and Human Services. The September 2016 award of the Health Insurance Enforcement and Consumer Protections Grant of $1,245,919 had an original performance period that ended October 30, 2018. The Department applied for and has been granted two extensions of the performance period. The additional limitation will allow the Department to expend the remaining grant funds.

Increases in Other Funds expenditure limitation for the Workers' Compensation Division, the Central Services Division, and the Division of Financial Regulation totaling $436,902 were approved to allow the agency to complete position changes and reclassifications. These changes resulted in no new positions or change in the FTE of positions authorized.

In addition to technical adjustments discussed elsewhere in this report, technical adjustments approved by the Committee included a $11,845,226 shift of expenditure limitation from Other Funds to Federal Funds to allow the agency to expend additional federal grant funding awarded under a section 1332 state innovation waiver supporting the Oregon Reinsurance Program. The Committee also approved the conversion of a limited duration position that was established in conjunction with the Oregon Reinsurance Program to a permanent, full-time (1.00 FTE) position.

Health-Related Licensing Boards

The Committee included technical adjustments to the following Health-Related Licensing Boards to reflect technical adjustments related to the Department of Justice flat rate billing model: Occupational Therapy Licensing Board reduce Other Funds expenditure limitation by $7,134; Board of Medical Imaging increase Other Funds expenditure limitation by $1,409; Board of Examiners for Speech-Language Pathology and Audiology reduce Other Funds expenditure limitation by $25,527; and Oregon Veterinary Medical Examiners Board increase Other Funds expenditure limitation by $16,650.

Construction Contractors Board

A technical adjustment was approved to increase Other Funds expenditure limitation by $775,000 to reflect the agency's changed accounting methodology for testing fees that are paid to an external contractor.

Bureau of Labor and Industries

General Fund reductions totaling $1,046,866 were approved to help balance the statewide budget. Reductions reflect vacancy savings, management furloughs, services and supplies reductions, fund-shifting portions of two positions in the Wage and Hour Division from General

Fund support to the Wage Security Fund, and the elimination of an office specialist and two apprenticeship representatives (3 positions/1.26 FTE) from the Apprenticeship and Training Division.

Board of Licensed Social Workers

The Committee approved a one-time Other Funds expenditure limitation increase of $203,661 to cover expenses incurred by the Board of Licensed Social Workers for an administratively created limited duration Investigator 2 position through the 2019-21 biennium. This position will help the Board clear a backlog of compliance cases and improve the Key Performance Measure for compliance case closure within 180 days of receipt.

Mental Health Regulatory Agency

The Committee approved a one-time increase of $314,793 Other Funds expenditure limitation for the Oregon Board of Licensed Professional Counselors and Therapists and a one-time decrease of $158,430 Other Funds expenditure limitation for the Oregon Board of Psychology to reflect an increase in facilities rent, establishment a Licensing Manager (LD PEM-C, MMS) position, reclassification of an existing Licensing Manager/Policy Advisor Position (OPA-3, MMS) to Policy Advisor (OPA-3, MMN), and cost reallocation between the Oregon Board of Licensed Professional Counselors and Therapists and the Oregon Board of Psychology. The Committee also included technical adjustments related to the Department of Justice flat rate billing model, increasing Other Funds expenditure limitation by $56,243 for the Board of Board of Licensed Professional Counselors and Therapists, and by $80,780 for the Board of Psychology.

Board of Pharmacy

The Committee approved technical adjustments related to the Department of Justice flat rate billing model, decreasing Other Funds expenditure limitation by $25,774 for the Board of Pharmacy.

Real Estate Agency

Other Funds expenditure limitation of $899,415 is included for the Real Estate agency to satisfy accounting specifications related to payment of fees by applicants for licensure.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Committee reduced total General Fund appropriations to the Oregon Business Development Department (OBDD) by $859,806 (or 1%), reduced Lottery Funds expenditures by $9,824,405 (or 7.7%), reduced Other Funds expenditures by $12,473,939 (or 1.8%), and increased Federal Funds expenditures by $29,378,268 (or 68.2%). The Committee also eliminated one position (1.00 FTE) in the agency budget.

The net General Fund reduction masks several significant changes to the Department's budget. Excluding debt service expenditures, the General Fund for ongoing agency programs and operations was reduced by $10,378,236 (or 35.5%). These reductions include:

- University Innovation Research Fund - This newly-established program was reduced by $7,400,000 (or 74%). No additional program awards will be available for the remainder of the 2019-21 biennium.
- Emergency Small Business Assistance Grants - This program, which provides financial assistance to businesses impacted by the COVID-19 pandemic, was reduced by $2,200,000 (44% of its General Fund and 6.8% of its total funding). This reduction is not projected to have any impact on grants to businesses as program utilization is not expected to exceed the amount of the remaining funds.
- Arts Commission Grants - Arts Commission grant funding was reduced by $332,938, a 33% reduction in second-year grant support.
- Solar Incentivization Program - A $292,298 (or 8.5%) reduction is expected to have no impact as these funds were not expected to be utilized.
- Special Public Works Fund (SPWF) - Although the SPWF does not typically receive General Fund support, the Emergency Board allocated $1,800,000 in the current budget to offset the cost of a SPWF loan to the City of Pendleton for levee repairs. The Committee reduced this reimbursement by $153,000 (or 8.5%). This reduction does not affect funding to the City of Pendleton but does reduce the SPWF balance.

Excluding debt service expenditures, the Lottery Funds provided for ongoing agency programs and operations was reduced by $13,281,482 (or 15.6%). These figures reflect adjustments to lottery fund allocations to the Department. The reductions include:

- Tide Gates and Culverts Program - This newly-established program was reduced by $3,000,000 (or 50%). Although the Lottery Funds expenditure limit for the program was increased from $1 to $3.0 million following a report on proposed program operations, this increase does not allow expenditure of the full $6 million allocated for the program in the 2019 session. The $6 million Lottery Funds allocation was reduced by $3.0 million in HB 5221, the special session measure modifying lottery allocations.
- Oregon Innovation Council Commercialization Fund - This newly-established program was reduced by $2,500,000 (or 50%).
- Port of Port Orford - Funding for the Port's Cannery Redevelopment Project was reduced by $1,600,000, eliminating all support in the current biennium. The Port does not yet have the estimated $14.4 million of matching funds needed to complete the project, but the project can be brought back for consideration once matching funds are available.
- High-Impact Opportunity Projects (HIOPs) - This Oregon Innovation Council program, which supports the growth of target industry sectors in Oregon, was reduced by $1.5 million (or 50%).
- Oregon Metals Initiative - Funding was reduced by $981,710 (or 53%), eliminating second-year support.
- Oregon Innovation Council Signature Research Centers - Funding was reduced by $553,290 (or by 7.9% to each of the three Signature Research Centers: ONAMI, OTRADI, and VertueLab).
- Oregon Manufacturing Innovation Center - Funding was reduced by $400,000 (or 4.6%).
- Export Promotion Grants - Funding was reduced by $400,000 (or 14.3%). This eliminates additional export promotion (Oregon Trade Promotion Program) grants for the remainder of the 2019-21 biennium.
- Support for four Arts Division project grants - to the Cottage Theatre, High Desert Museum, Liberty Theatre, and the Nikkei Endowment - were each reduced by 15%, for a total reduction of $318,750.
- Small Business Innovation Research (SBIR)/Small Business Technology Transfer Research (STTR) Support - Funding was reduced by $260,000 (or 11.6%) for grants, matching grants, and sponsorships.
- Oregon Film and Video Office - Funding was reduced by $106,250 (or 8.5%).
- Business, Innovation and Trade Division Operations - Funding was reduced by $1,105,934 (or 9.3%). The agency will manage the reduction by holding three unfilled positions vacant for the remainder of the biennium; temporarily moving to fund 70% of personal services costs for Regional Development Officers with Other Funds; savings in the Business Retention Program; and eliminating Lottery Funds not allocated to any specific program in the budget.
- Operations Division - Funding was reduced by $555,548 (or 6.3%), and one vacant Public Affairs Specialist 1 position was abolished. The agency will manage the reduction by abolishing the position and holding the currently vacant Director and Executive Assistant to the Director positions vacant until September 2020.

All General Fund and Lottery Funds reductions, except for $309,703 of Lottery Funds reductions associated with the abolition of the Public Affairs Specialist 1 position, are one-time in nature.

The Committee also redirected the use of lottery revenue bond proceeds provided in the 2015-17 biennium to the Regional Infrastructure Fund. This Fund supports legislatively approved Regional Solutions Program projects. One of the projects approved for the North Coast Region is not going forward, and the $100,000 designated for it remains in the Regional Infrastructure Fund. The Committee adopted the following budget note approving the use of those funds for an alternative project, as requested by the North Coast Regional Solutions Advisory Committee.

> **BUDGET NOTE:** The Committee approved the re-designation of the use of $100,000 of lottery revenue bond proceeds approved in the 2015-17 biennium budget for the Regional Solutions Program. The funds were initially approved for dike and levee repairs in the North Coast Region, but that project will not be going forward. The Committee approved transferring these funds instead for upgrading a water line and an associated infrastructure project, as recommended by the North Coast Regional Solutions Advisory Committee.

The Committee increased General Fund appropriations by $11,220,000 to support grants for two capital projects, including $7,000,000 General Fund for distribution to the City of Sweet Home for rehabilitating the Sweet Home Wastewater Treatment Plant, and $4,220,000 for distribution to the Confederated Tribes of the Warm Springs Reservation of Oregon for improvements to the Warm Springs Wastewater Treatment Plant, installation of water meters, and improvements to the water distribution system. The Legislature originally funded these projects with lottery bonds in the 2019 session, but based on projected lottery revenues, the lottery bond sale is not expected to be completed in spring 2021 as originally scheduled. The Other Funds expenditure limitation in the budget for lottery bond proceeds was reduced by $15,052,365. The Emergency Board allocated a portion of the support for the Warm Springs project prior to the 2020 special session; the appropriation in this bill includes the remainder needed to fully fund that project.

A significant portion of the agency's General Fund and Lottery Funds expenditures are provided to pay debt service on outstanding General Obligation and lottery revenue bonds, respectively. General Fund for debt service was reduced by $1,701,570, Lottery Funds for debt service was reduced by $2,542,922, and Other Funds for debt service was increased by $2,578,426, to reflect revisions to debt service costs resulting from the Treasury refinancing bonds at lower than anticipated interest rates, and by substituting available Other Funds balances for General Fund and Lottery Funds.

The Committee increased the agency's Federal Funds expenditure limitations to accommodate expenditures of federal monies distributed to the agency by provisions of the federal CARES Act. The increases include $18,378,268 for supplemental funding for the Community Development Block Grant (CDBG) program, and an $11.0 million increase for a grant from the Economic Development Administration (EDA).

- The CDBG funds will support administration of three grant programs that will distribute approximately $7.4 million for Small Business/Microenterprise assistance, $5.5 million for personal protective equipment (PPE) for small businesses, and $5.5 million for emergency residential rental assistance.

- The EDA funds will primarily capitalize the Economic Development Loan Fund (EDLF) program, a program that makes loans available to small businesses and entrepreneurs working to establish a small business that have difficulty qualifying for loans from other lenders. In order to promote utilization of this program during the COVID-19 pandemic, the Committee temporarily increased the maximum EDLF loan amount and expanded program eligibility to larger businesses in HB 4304.

Employment Department

Federal Funds expenditure limitation was increased by $1,140,563 to allow the Oregon Employment Department (OED) to enter into a contract with Rogue Workforce Partnership to provide Workforce Investment Opportunity Act case management and training services from June 1, 2020 through June 2021, in partnership with the Higher Education Coordinating Commission's Office of Workforce Investments. Six positions (3.25 FTE) are associated with this effort.

The Committee approved establishment of $26.3 million Federal Funds expenditure limitation and 218 positions (112.68 FTE) specific to costs associated with the Pandemic Unemployment Assistance Program established by the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act, which provides for administrative costs and benefits to self-employed, independent contractors and gig workers who have not traditionally been eligible to receive unemployment benefits. Additionally, Federal Funds expenditure limitation was increased by $61.0 million and 525 limited duration positions were approved (314.73 FTE) for administration of unemployment insurance benefits for other eligible claimants. Benefit payments associated with administrative expenditures are Nonlimited. Four positions (1.67 FTE) were established and Other Funds expenditure limitation of $437,440 was approved for the Office of Administrative Hearings to address associated increases in caseload.

A total of $6,180,000 General Fund was reduced from the services and supplies budget in the Oregon Paid Family Medical Leave Insurance Program (OPFMLI). Of the total, $1.2 million is attributable to projected savings in procurement services, $580,000 results from the actual versus budgeted costs of an actuarial study, and $4.4 million is attributed to costs for the OPFMLI Program IT solution and associated quality assurance review. OED is currently investigating possible economies of scale for the OPFMLI and Modernization IT projects, and actual procurement costs cannot be determined at this time.

Housing and Community Services Department

The Committee approved $270,022 Other Funds expenditure limitation to ensure that the Department meets additional requirements imposed by the federal Housing and Urban Development Department (HUD) for project-based management occupancy reviews. These reviews are performed on a fee-for-service basis to ensure compliance with HUD program specifications. Two additional positions (1.00 FTE) are also authorized to carry out the required reviews.

Other Funds expenditure limitation was increased by $7.5 million to correspond to a General Fund appropriation made by the Emergency Board on March 9, 2020 for housing-related flood relief in Umatilla County. The expenditure limitation will allow the Department to spend appropriated funds for projects that have been approved but not completed by June 30, 2021.

The Department received additional funding in several grant programs through the Coronavirus Aid, Relief and Economic Security (CARES) Act. The Committee approved increases in Federal Funds expenditure limitation for the following federal grant programs:

- For the Community Services Block Grant, Federal Funds expenditure limitation was increased by $7,972,444.
- For the Low Income Home Energy Assistance Program, Federal Funds expenditure limitation was increased by $9,513,504
- For the Emergency Solutions Grant Program, Federal Funds expenditure limitation was increased by $56.2 million. The Emergency Solutions Grant Program assists low-income individuals and families to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness. Section 41 of HB 4304 allows the Department to allocate these funds through competitive grants, direct allocations, or through existing Community Action Agency partnerships.

The Department has not begun substantial work, program design, or issued notice of funds availability for the Greater Oregon Housing Accelerator, for which $5 million in one-time General Fund was included in the agency's 2019-21 budget. One position associated with the Greater Oregon Housing Accelerator program is eliminated from the agency's budget. Further, of the uncommitted $5 million, the Department will use $3.0 million for operating assistance for those affordable housing properties that have long term affordability covenants with HCSD and are impacted by lapses in rent due to the COVID-19 pandemic. The remaining $2 million is to be distributed by the Department to the Hacienda Community Development Corporation for the Las Adelitas housing project.

The Committee approved $2.0 million General Fund on a one-time basis to supplement the Individual Development Account (IDA) program. The Department will distribute these funds to the current contract administrator to augment proceeds from tax credit sales that are used for administration and matching funds for IDA program participants.

Approval of an additional $50.0 million in Article XI-Q Bonds for the Local Innovation and Fast Track Housing Program (LIFT) requires Other Funds expenditure limitation of $315,000 for cost of issuance for the bonds, and $71,102 for two Loan Specialist 3 positions (0.26 FTE) and administrative supplies to administer the funds.

The $12.0 million General Fund that was appropriated to the Department at the April 23, 2020 meeting of the Emergency Board was disappropriated, and $12.0 million in Other Funds expenditure limitation was established to appropriately and consistently account for funding received and expended pursuant to provisions of the Coronavirus Relief Fund. The funds are associated with providing rental assistance and safe shelter alternatives for Oregonians who have been impacted by income loss, unemployment, or underemployment due to COVID-19, or who are especially vulnerable to infection or health problems associated with the virus because of inadequate shelter or housing.

Other Funds expenditure limitation was decreased by $10,365,000 and one position was eliminated (0.40 FTE) to reflect the elimination of the TANF Housing Pilot Program in section 37 of HB 4304. This program was intended to transfer $10.5 million of funding that supports the Temporary Assistance for Needy Families program from the Department of Human Services (DHS) to HCSD for rental assistance; pursuant to the budget rebalance, these funds are being retained by DHS for the TANF program. The reduction amount includes an offset related to administrative costs for program setup that have already been incurred by HCSD.

Oregon Department of Veterans' Affairs

The Committee approved a $594,847 General Fund reduction to the Oregon Department of Veterans' Affairs (ODVA) Veterans' Services Program and a $43,007 General Fund reduction to the Aging Veteran Services Program. General Fund reductions within the Veterans' Services Program include accrued vacancy savings ($311,714), decreases in services and supplies expenditures ($123,466), and personnel savings achieved by leaving two support positions vacant for the remainder of the biennium ($159,667). Aging Veteran Services General Fund reductions include accrued vacancy savings ($8,750) and decreases in services and supplies expenditures ($34,257).

The Committee approved decreasing Lottery Funds expenditure limitation for the ODVA Veterans' Services Program by $1,315,022. Lottery Funds reductions within the Veterans' Services Program include accrued vacancy savings ($100,829) and decreases in services and supplies expenditures ($132,000), as well as:

- Veterans' Services Grants funding that has not been awarded is reduced by $500,000.
- Campus Veteran Resource Center Grants are reduced by $100,000.
- Funding that is not committed or anticipated to be disbursed to Tribal Veteran Offices is reduced by $100,000.
- County Veteran Service Officers pass-through funding is decreased by $358,325 (or 5% of Lottery Funds support).
- National Service Organizations pass-through funding is decreased by $23,868 (or 5% of Lottery Funds support).

A decrease of $457,318 in Lottery Funds expenditure limitation was approved for the ODVA Aging Veteran Services Program. Lottery Funds reductions within Aging Veteran Services include accrued vacancy savings ($12,318), decreases in services and supplies expenditures ($45,000), and delaying implementation of the conservatorship system replacement project to the 2021-23 biennium ($400,000). General Fund and Lottery Funds reductions to ODVA programs and services are approved on a one-time basis.

The Committee also approved a one-time $213,860 increase in Lottery Funds expenditure limitation to allow ODVA to spend the balance of committed Lottery Funds carried forward from the 2017-19 biennium. ORS 406.141 requires that any allocation of Measure 96 Lottery Funds that remains unspent and uncommitted at the end of the biennium be reverted to the Veterans' Services Fund. ODVA had a 2017-19 ending

balance of $1,384,576 Lottery Funds, of which $213,860 is committed to a contract related to replacing the conservatorship system and will be spent during the 2019-21 biennium. The remaining $1,170,716 has been reverted to the Veterans' Services Fund.

Federal Funds expenditure limitation of $1,706,284 was approved for CARES Act Provider Relief Fund payments from the U.S. Department of Health and Human Services for the Oregon Veterans' Homes to prevent, prepare for, and respond to the coronavirus. ODVA received a general distribution from the allocation for Medicare providers ($843,784) and a targeted distribution from the allocation for Skilled Nursing Facilities ($862,500) that will be used to reimburse health care related expenses and lost revenues attributable to the coronavirus.

EDUCATION

Department of Education

To generate General Fund savings from the agency's staffing and other operations, the following actions were approved by the Committee:

- The funding for $300,000 in specific staffing and related costs is shifted from General Fund to Federal Funds utilizing CARES Act funds for costs related to the COVID 19 pandemic.
- For the remainder of the biennium, $2.4 million in administrative staffing and other costs in Operations will be shifted effective May 1, 2020 from General Fund to Other Funds using the resources available under the approved federal indirect rate.
- Services and supplies line items are reduced by a total of $708,020 General Fund across K-12, Early Learning and Youth Development operations affecting travel, employee training, office expenses, and Information Technology services.
- The overall cost of K-12 assessments and the Kindergarten Readiness Assessment is reduced by $600,584 General Fund, in part due to the suspension of assessments due to the COVID 19 pandemic.
- Seven positions will be held vacant until the end of the biennium, saving $823,522 General Fund. These positions include an Assistant Superintendent, two Executive Support Specialists, two Program Analysts, an Education Program Specialist, and a Project Manager.
- Vacancy savings will generate almost $1.5 million General Fund across K-12, Early Learning, and Youth Development operations representing existing vacant positions and estimated savings from future delayed hiring.
- Selected spending on contracts will be reduced by 7.5%, saving an estimated $1.5 million General Fund. This will affect contracts relating to research, assessment, technical assistance to districts, and evaluation of programs and functions.

The agency has received almost $139.0 million in federal funding for distribution this biennium to schools, child care providers, and other entities due to the COVID 19 pandemic, mostly as part of the federal CARES Act. Federal Funds expenditure limitation was increased by $875,207 in the Operations budget area in the event that the agency requires additional staffing resources to administer and process the distribution of this additional federal funding.

Vacancy savings of $762,980 General Fund were approved for the Oregon School for the Deaf. These savings have already been realized and are generally due to issues with delayed hiring because of COVID 19. Funding of $308,132 is also shifted for five positions from General Fund to various Other Funds sources for food service and other Oregon School for the Deaf campus workers. Both actions are one-time in nature.

A reduction of $3.0 million General Fund was approved from the appropriation to the High School Graduation and College and Career Readiness Fund established by Ballot Measure 98. This amount represents what was not spent during the 2017-19 biennium and carried forward into the current biennium for both the Grant-in Aid program ($2.5 million) and for staff and other costs in the Operations part of the budget ($510,703). The total amount originally designated for the grants for 2019-21 is not reduced. Also approved was an agency identified $3.3 million in available Other Fund resources to offset the need for General Fund for the Long-Term Care and Treatment program and the Hospital program. These Other Fund resources are generally from the distributions from the State School Fund for the current and previous biennia that were not spent.

General Fund reductions of almost $9.9 million were approved to several K-12 grant-in-aid programs.

- Funding is reduced to the Career and Technical Education (CTE) Revitalization grant program ($595,659) and the Physical Education grant program ($120,107) to account for grant funds allocated for the first year of the biennium that were not spent. These are one-time reductions.
- Second year funding ($173,316) was eliminated for two reading grant programs -- the Start Making a Reader Today and Reachout to Read programs. These are permanent reductions.
- Second year funding was also eliminated for the Regional Promise grants ($1.6 million), Accelerated College Credit Instructor program ($135,929), and For the Inspiration and Recognition of Science and Technology (FIRST) program ($242,191). The overall budget plan assumed fully funding the High School Success (Ballot Measure 98) grants, and these programs' overall purposes overlap those of the High School Success grants. Individual districts can use the High School Success grant resources for these programs if they so choose. The reductions to these programs are assumed to be permanent.
- Second year funding for the Supporting Accelerated Learning Opportunities program ($1.4 million) and the Chronic Absenteeism grants ($3.2 million) is also elimnated. They share the same relation to the High School Success grant as described above, but the reductions to these two programs are one-time in nature.
- Funding for the Science, Technology, Engineering, and Math (STEM)/CTE Regional Network grants, STEM/CTE Career Pathway Fund, STEM/CTE Innovation grants, and the Student Leadership Centers is reduced by a total of $1.6 million as a permanent reduction. This represents a reduction of 8.6% of the total biennial General Fund appropriation for these programs.
- The funding for vision screening is reduced by $800,000, but over $400,000 remains from the amount allocated for the first year of the biennium. This is a one-time reduction.

The Committee approved a reduction to the Farm-to-School General Fund appropriation of $4.9 million. This action reduces the competitive procurement program by $2.9 million, the amount currently allocated to that grant program, which would have made available resources for those school districts and other program sponsors who have spent their entire initial allocation through the non-competitive procurement program. Another $962,124 is reduced from the non-competitive procurement program which represents the estimated amount of allocation to sponsors that are anticipated not to participate in the program. Finally, the agency is directed to reduce another $1.0 million from the remaining overall Farm-to-School program based on where it determines the reduction will have the least impact on the program. A $250,000 reduction is made in the Department of Agriculture's related producer infrastructure program.

Over $3.2 million General Fund was reduced from three early learning programs. First, the Child Care Focus Networks were suspended for the biennium saving $915,861 General Fund. This is a one-time reduction. Funding for Early Learning Hubs is permanently reduced by $1.3 million General Fund (or 8.5%) of total biennial funding for the program. A one-time reduction of $1.0 million is approved for the Healthy Families program representing a 4% reduction in total General Fund resources for the biennium.

Reductions totaling $129,453 were approved for two Youth Development Division grant-in-aid programs. The funding for the second year of the biennium for the Community Schools program is eliminated, saving $51,603 General Fund. Gang Prevention funding was reduced by $77,850 General Fund (or 10%) of the biennial appropriation for the program. Both of these are permanent reductions.

The $235,857 General Fund appropriation for the Task Force on Access to Quality Affordable Child Care in HB 2346 (2019) was reduced by $20,048. This task force is to study and make recommendations on how to expand access to high-quality subsidized child care for families that currently are not eligible for subsidized child care but who still cannot afford or access care.

Several changes were made to the allocations of the Fund for Student Success. Changes are primarily driven by the latest revenue forecast for the Corporate Activities Tax (CAT), with the estimated CAT revenues being $410 million less than the estimate used to develop the overall Student Success budget. The largest and most significant of these changes was the decrease in funding for the Student Investment Grants. These are grants that must be used for a range of services and programs including mental and physical health, increased learning time, increased student achievement, and reduced class size. Originally budgeted for $472 million for the second year of the 2019-21 biennium, the amount available for these grants was reduced to $150 million. For this upcoming school year, school districts are instructed to prioritize social and emotional health services to address the mental health needs of students affected by the pandemic and the challenges many students currently face. Other changes to the allocation of Student Success resources include:

- $8.0 million reduction to the Student Success grants that were to be made available to a limited number of districts with significant student achievement challenges. The Oregon Department of Education was concerned they could not effectively use all of the $12.0 million that had been originally allocated for this purpose.

- $4.0 million reduction to the grants to the Educational Service Districts (ESDs) of the $24.0 million allocated for technical assistance to school districts.

The agency slowed its planned Student Success-related hiring in part because of the slowing economy during early 2020. Contracts and development costs also were delayed or awarded in smaller amounts. As a result, savings of $1.1 million General Fund from the K-12 set of programs and another $260,467 General Fund from the early learning programs were realized. These amounts are reduced from the overall $5.5 million General Fund appropriation in HB 5047 (2019). Further savings in Fund for Student Success resources are realized because of the slowed hiring, the reduction in the Student Investment grants, and other factors. In addition, eleven positions (7.06 FTE) are eliminated from the 61 positions originally authorized for the K-12 programs and administrative functions funded with Fund for Student Success resources. Overall, $6.5 million is reduced from the programs and functions funded from the Statewide Education Initiatives Account and $606,456 from the programs funded from the Early Learning Account of the Fund for Student Success.

The Committee approved $6.9 million Other Funds expenditure limitation for four child care or early learning related projects funded from the Early Learning account of the Fund for Student Success. This is a one-time action for this biennium only. To provide the resources for these projects, a reduction of $6.9 million was made from the $12.5 million designated for professional development of early learning workers. The four projects are:

- Port of Morrow Early Learning Expansion for $1.4 million for construction of additional educational space for Head Start.
- YMCA of Columbia-Willamette for $2.5 million for the Beaverton Hoop YMCA for a Child Development Center.
- Rogue Valley Children's Discovery Museum for $2.0 million for the renovation of an existing build for early learning classrooms, interactive family engagement activities, and community early childhood program space.
- Wallowa Valley Center for Wellness for $1.0 million for the early learning portion of a joint project with Winding Waters Medical Clinic to provide comprehensive primary and mental health services to Wallowa County.

The Committee also approved transferring $370,767 Other Funds expenditure limitation in the Early Learning Account of the Fund for Student Success from the amount budgeted for professional development for early learning professionals to the Operations budget to pay for three positions. The Student Success Act (HB 3427, 2019) originally provided $12.5 million Other Funds expenditure limitation for professional development for early learning educators, and required the Early Learning Division to consult with stakeholders, create a professional development plan, and report to the Legislature by January 15, 2020 on that proposal. The original plan proposed spending these resources for a variety of purposes including recruitment related efforts, scholarships, apprenticeships, and retention efforts. Since there is a reduction from the $12.5 million originally allocated for this purpose in this bill, the Division will have to complete a revised plan. Two positions (0.84 FTE) are authorized for the Early Learning Division (an Operations and Policy Analyst 4 and a Program Analyst 2) to provide the technical, coordination, and administrative responsibilities for the proposal. Of the $370,767 Other Funds expenditure limitation for staff and other capacity, $109,782

will be transferred to the Higher Education Coordinating Commission (HECC) for a position to develop and implement the scholarship components of the plan.

A transfer of $276,729 Other Funds expenditure limitation was approved in the Statewide Education Initiatives Account of the Fund for Student Success, from the budgeted amount for professional development and training for educators to the Operations budget. The transferred funds will pay for two positions (0.84 FTE) to develop and implement a proposal to diversify the K-12 educator workforce. The Student Success Act (HB 3427, 2019) required the Educator Advancement Council (EAC) and the Oregon Department of Education (ODE) to develop a plan to spend $15.0 million Other Funds to diversify the educator workforce and reduce the systemic barriers that have limited diversification in the past. In January, the Interim Joint Committee on Ways and Means recommended instructing the Department of Administrative Services to unschedule the remaining $14,650,414 Other Funds until ODE and the EAC report back to the Emergency Board with more specific details on their plan. Since there has not been an opportunity for the agency to report back, the Committee recommends $10,150,414 be unscheduled, which provides resources through September to start to implement the plan. The agency can return to the Emergency Board in September to provide more detail on the plan and request the rescheduling of the remaining amount. The Committee also approved transferring $216,820 Other Funds expenditure limitation from the Statewide Education Initiatives Account of the Fund for Student Success from the K-12 Grant-in-Aid budget to the Operations budget to pay for one position (0.88 FTE) to administer the grants to each school district and to provide technical assistance grants for the Early Warning System authorized in HB 3427.

Additional Federal and Other Funds expenditure limitation was approved for Federal Funds received through the CARES Act and other sources. For the K-12 Grant-in-Aid budget area, a total of $121.8 million Federal Funds expenditure limitation was added related to the Elementary and Secondary Emergency Relief Fund (ESSER) and the Governor's Emergency Education Relief Fund (GEER). Of the total, $85.5 million of the ESSER funding will be distributed to school districts based on a formula tied to the number of Title 1 students. The remaining $6.5 million in ESSER funds will be granted to districts and other entities that have been especially adversely affected by the COVID-19 pandemic. GEER funding is split into three major areas with $19.9 million for grants to school districts and others for K-12, a transfer of $10.0 million to HECC for post-secondary institutions, and $2.5 million for early learning, split between child care facilities, relief nurseries, and a transfer to the Department of Human Services. Other early learning Federal Funds expenditure limitation is for CARES Act funding specifically designated for child care ($8.6 million) and an increase in the amount of federal Child Care Development Fund resources received by the state ($5.8 million). Also approved was $1.6 million Other Funds expenditure limitation for Coronavirus Relief Fund resources transferred from the Department of Administrative Services.

State School Fund

The Committee approved a decrease of $150,190,773 General Fund, a decrease of $199,679,327 Lottery Funds, and an increase of $100 Other Funds for the State School Fund. There is also a decrease in the amount of funding transferred from the Fund for Student Success of $50,130,000. Combined with a transfer to the General Fund of $400 million Lottery Funds from the Education Stability Fund, these actions maintain the $9.0 billion State School Fund for 2019-21. The Education Stability Fund transfer is authorized HB 4303. These changes reflect the most recent revenue forecast and the final balance of available funding sources across the state budget.

Higher Education Coordinating Commission

A number of actions were approved to reduce General Fund spending for the Higher Education Coordinating Commission (HECC). Funding for four positions is shifted from General Fund to Other Funds -- two positions in Research and two positions in the Workforce unit. A decrease of $142,659 General Fund is approved with a corresponding increase in Federal Funds expenditure limitation. Reductions in selected services and supplies categories are made for a savings of $584,648 General Fund including communications contracts, computer support, and contracts relating to the National Career Readiness Credential testing. Also included in this reduction are savings in lease costs, as the space leased in Eugene for the Office of Student Assistance and Completion is reduced.

Five positions (3.09 FTE) are eliminated to generate $645,962 of General Fund savings. The Operations Director (0.83 FTE) for the agency is eliminated, saving $159,848 General Fund; the Deputy Executive Director will assume the responsibilities of this eliminated position. Two part-time positions are eliminated -- an Information Technology position (0.13 FTE) and a procurement position (0.50 FTE) established in 2019 but not filled. A full-time workforce position (0.75 FTE) is eliminated as well as a Training and Development position (0.88 FTE) which was established in 2019. Finally, a research position will be held vacant for the remainder of the 2019-21 biennium; this position will be necessary in the future for data analysis and data system maintenance.

The Committee approved an increase of $3,541 Other Funds expenditure limitation and an increase of $3,777 Federal Funds expenditure limitation to reclassify an Internal Auditor 2 to an Internal Auditor 3 in the agency's internal audit program. This reclassification also increased General Fund costs that will be absorbed by the agency during the current biennium. Additionally, $109,782 Other Funds expenditure limitation and a Program Analyst 2 position (0.63 FTE) was approved to develop and implement a scholarship program for early learning educators. Funding for this position will be transferred from the Oregon Department of Education.

A total of $10.0 million Other Funds is available to offset an equal amount of General Fund for the Oregon Opportunity Grant program (OOG). The additional revenues are the result of the sale of tax credits authorized for the OOG program. Over $12.0 million of tax credits were sold earlier in the biennium but were not accounted for in the program's budget. Not all of the available funding is used to offset General Fund in order for a reserve to be available later in the biennium. The OOG program also depends on the interest earnings from the Education Stability Fund, but those earnings have not kept pace with the original estimate for 2019-21. This leaves the OOG program funded at the same level as the legislatively adopted budget, but with a different funding mix.

The Committee approved a $3.6 million reduction to the Oregon Promise program which provides financial assistance primarily to community college students who have recently graduated from high school. The agency will need to restrict eligibility to the program to meet the overall program budget. The restriction will be based on a family's Earned Family Contribution (EFC) which is a measure used on the federal Free Application for Federal Student Aid (FAFSA) and is based partially on income. The EFC based limitation will be set depending on the number of applicants for the 2020-21 school year. The Committee approved a decrease of $2.5 million General Fund in the National Guard Tuition

Assistance program. A total of $3.7 million General Fund was appropriated for this program for 2019-21, but the agency estimates that only $1.2 million will be required this biennium to meet the demand for this program.

Other Funds expenditure limitation of $10.0 million was established for the Governor's Education Emergency Relief (GEER) fund. This fund was established as part of the federal CARES Act. Approximately $32.5 million in GEER funds are first received by the Oregon Department of Education to be spent for early learning, K-12 education, and post-secondary education. This $10.0 million Other Funds expenditure limitation is transferred to the Commission for distribution to Oregon's post-secondary institutions.

The Committee approved a $238,042 (or 5%) decrease in General Fund support for the Oregon Health and Science University (OHSU) Office of Rural Health (ORH) and Area Health Education Centers (AHEC). A $100,000 General Fund decrease to the one-time investment in the Oregon Child Integrated Dataset (OCID) was also approved. Based on the total projected costs to complete OCID activities in the 2019-21 biennium, the reduction is not anticipated to significantly impact the project outcomes.

The Committee approved a decrease in the Oregon State University (OSU) Statewide Public Service Programs of $3,590,258 General Fund, which represents a 2.5% decrease in state support for the Agricultural Experiment Station ($1,904,597), OSU Extension Service ($1,400,060), and Forest Research Laboratory ($285,601). Decreased funding is not anticipated to result in the elimination of any specific programs but will result in reduced program services and may include personnel reductions, elimination of support services, and reallocation of limited resources to maintain program effectiveness. Lottery Funds support for the Outdoor School Program was decreased by $2,265,292 (or 5%), which results in total funding of $43,040,555 for the Outdoor School program in the 2019-21 biennium.

General Fund for Public University State Programs is decreased by $824,482, which represents a 5.0% reduction in support for the following programs:

- TallWood Design Institute - $187,716
- Oregon Solutions - $124,659
- PacWave Energy Test Site - $80,000
- OSU Fermentation Science - $68,452
- Signature Research Centers - $57,462
- Labor Education Research Center - $54,920
- Dispute Resolution (PSU Oregon Consensus) - $48,598
- OSU Marine Research Vessel - $34,226
- Oregon Renewable Energy Center - $26,375
- Population Research Center - $24,038
- OMIC Rapid Toolmaking Center of Excellence Research - $22,500

- Institute of Natural Resources - $22,039
- Clinical Legal Education - $19,221
- Oregon Climate Change Research Institute - $17,275
- Additive Manufacturing and Rapid Prototyping Education Lab - $15,000
- OSU Channel Maintenance Study (HB 2437, 2019) - $11,979
- Willamette Falls Locks Commission - $10,022

Reductions in General Fund support for the OHSU Rural Health Programs, OSU Statewide Public Service Programs, and ongoing Public University State Programs are approved as permanent decreases in the level of state funding.

A one-time increase of $500,000 General Fund to the Public University Statewide Programs budget was also approved for the University of Oregon (OU) to purchase a new research and teaching vessel for the Oregon Institute of Marine Biology (OIMB). OIMB's current vessel was built in 1973 and has reached the end of its useful life. In addition to funding provided by Coos County for preliminary design, the state appropriation will be matched with institution funds and private contributions to cover the $1.3 million estimated cost of the replacement vessel.

The Committee approved increasing Other Funds expenditure limitation by $2.4 million for the costs of issuing bonds authorized in SB 5721 (Article XI-G and XI-Q bonds) for public universities. This increase is offset by a $365,000 Other Funds decrease in issuance costs for three community college capital projects (Article XI-G bonds) that are not expected to have raised matching funds required to be included in the spring 2021 bond sale. Capital construction limitation for new public university capital projects is provided in SB 5722 and project descriptions are included in SB 5721.

The Committee also approved continuation of nonlimited authority to HECC to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. HECC has approximately $55,000 in remaining bond proceeds for Southern Oregon University's Theatre Arts Building expansion and remodel project that will be disbursed during the 2019-21 biennium.

Three additional changes are included in the table at the end of the bill. First, Other Funds expenditure limitation for Operations is increased by $65,000 for the administrative costs for the Oregon Volunteers program administered by HECC. In the initial budget passed for this program, insufficient expenditure limitation was approved for this purpose. Other Funds expenditure limitation for Operations is further increased by $197,548 for additional grant-related spending. The agency received funding from the Lumina Foundation to assist in eliminating disparities in postsecondary success rates for under-represented students of color. The initial HECC budget included $475,000 in Other Funds expenditure limitation; based on spending patterns between the 2017-19 and 2019-21 biennia, an additional $197,548 Other Funds expenditure limitation is required to spend the available grant funds. Finally, additional revenues of $22,783 from the Western Oregon and Eastern Oregon Severance

Tax Funds are available for distribution to community college districts through the Community Colleges Support Fund. These represent revenues from 2017-19 carried forward for distribution in 2019-21.

HUMAN SERVICES

Commission for the Blind

The Committee approved one-time increases of $52,929 General Fund, $500,000 Other Funds expenditure limitation, and $2,552,443 Federal Funds expenditure limitation for information technology services, the purchase of vending machine equipment for the Commission's Business Enterprise Program, and for the Case Management Migration Update project.

Additionally, a one-time General Fund appropriation to migrate and update the agency's case management system was reduced by $468,426 to help balance the statewide budget.

Oregon Health Authority

SB 5723 adjusts the Oregon Health Authority (OHA) budget as a result of the COVID-19 pandemic in two key ways. First, the bill reduces General Fund by $103 million across various programs to help address the state budget shortfall due to the economic downturn. Second, the bill supports increased funding for growing Oregon Health Plan (OHP) caseloads based on preliminary estimates and recognizes a temporary increase in the Medicaid match rate, the duration of which is subject to change depending on the length of the federal public health emergency declaration.

The bill also supports actions required to address multiple budget challenges faced by the agency that are unrelated to the pandemic, and makes changes related to routine OHA budget rebalances. Most of these agency-specific budget issues were discussed at the January 2020 meeting of the Joint Interim Committee on Ways and Means and were proposed during the February 2020 legislative session, but not adopted due to the Legislature's adjournment prior to final passage of the omnibus budget reconciliation bill. SB 5723 does not include new OHA investments nor does it enhance programs beyond existing levels. To help mitigate potential future caseload changes or other budget challenges identified by OHA or the Department of Human Services (DHS), a $100 million special purpose appropriation to the Emergency Board is established.

The following table provides a high-level summary of the OHA budget changes:

Oregon Health Authority	General Fund	Lottery Funds	Other Funds	Federal Funds	Total	Positions	FTE
OHP caseload growth - preliminary cost estimate	178,000,000	-	-	964,200,000	1,142,200,000	-	-
Temporary FMAP enhancement	(307,600,000)	-	-	307,600,000	-	-	-
State budget rebalance plan*	(103,030,944)	(14,472)	4,497,950	(94,747,171)	(193,294,637)	-21	-9.20
Agency-specific rebalance issues	2,903,874	826,000	166,536,182	(6,893,423)	163,372,633	54	26.71
Oregon State Hospital - current program costs	80,802,291	-	(31,029,554)	(7,586,868)	42,185,869	58	56.35
Backfill medical marijuana shortfall	1,495,538	-	(1,495,538)	-	-	-	-
March 9, 2020 Emergency Board fund shift	(4,000,000)	-	4,000,000	-	-	-	-
Direct federal revenue for pandemic response	-	-	-	113,576,594	113,576,594	-	-
Subtotal	**(151,429,241)**	**811,528**	**142,509,040**	**1,276,149,132**	**1,268,040,459**	**91**	**73.86**
Debt service adjustments	(3,697,749)		8,550		(3,689,199)	-	-
Total OHA Adjustments	**(155,126,990)**	**811,528**	**142,517,590**	**1,276,149,132**	**1,264,351,260**	**91**	**73.86**

**Includes reduction of $5.7 million special purpose appropriation to the Emergency Board for interdisciplinary assessment teams.*

The most significant reductions in terms of General Fund savings are in the Health Systems Division, which houses the budgets for non-Medicaid behavioral health programs and the Oregon Health Plan (OHP). The non-Medicaid behavioral health program savings represent a larger share of the overall General Fund reduction when compared to the Medicaid program, despite having a much smaller budget. These reductions are primarily the result of fund shifts and of leveraging currently unobligated General Fund, and do not decrease mental health or substance use disorder service levels below those currently in place.

Reductions in the Oregon State Hospital budget result in the elimination of 21 positions across several non-direct care programs and are not expected to impact the mental health treatment and services provided to patients. Most of the remaining agency reductions are from a combination of one-time vacancy savings and limiting services and supplies spending. The agency's rebalance reductions are discussed in further detail within each program summary below.

In addition to the pandemic's significant impact on state tax revenue, demands for services are growing. The OHP caseload is increasing above currently budgeted levels based on two general factors. First, individuals who are newly unemployed or who otherwise now meet OHP's income eligibility criteria are entering the caseload. Second, in March 2020, the federal government approved temporary policies that prohibit states from disenrolling members, with limited exceptions, from their Medicaid programs due to changes in eligibility status as part of requirements to

qualify for a temporary 6.2 percentage increase in federal Medicaid match, or Federal Medical Assistance Percentage (FMAP). Based on available enrollment data since the beginning of the pandemic, the pause on OHP disenrollments is having a much greater impact on OHP caseload levels than is the number of individuals who are newly eligible for OHP.

At this time, forecasting the OHP caseload is incredibly difficult given the current unknown trajectory of the pandemic, the economy, and federal policies. The timeline of the temporary FMAP increase and corresponding limitation on disenrollments is critical to forecasting the caseload. The temporary 6.2% enhanced FMAP is available until the end of the calendar quarter in which the federal public health emergency declaration expires, which is currently the fourth quarter of 2020, unless the Secretary of the U.S. Department of Health and Human Services ends it earlier or extends it. The assumptions used to develop preliminary caseload cost estimates assume the temporary FMAP increase and corresponding disenrollment restrictions will remain in place through the end of the fourth quarter of 2020, as currently scheduled. However, if the emergency declaration is extended to beyond the fourth quarter, then the state will receive at least another quarter of FMAP savings and, very likely, continued material growth in caseload levels due to the disenrollment policy. Conversely, if the emergency declaration is cancelled prior to October 1, 2020, then states will only receive three quarters of the enhanced FMAP funding.

The FMAP and caseload budget adjustments included in the bill assume the emergency declaration will expire as currently scheduled on October 24, 2020, thereby guaranteeing the enhanced FMAP through December 31, 2020. Based on current estimates for this scenario, the increased FMAP will save more General Fund than the expected caseload increases will cost. According to the preliminary data, the average biennial OHP caseload is expected to be approximately 70,000 members higher than the caseload levels currently budgeted in OHA if the emergency declaration expires as currently scheduled. The bill includes $178 million General Fund and $964.2 million Federal Funds to support these costs. The impact of the enhanced FMAP more than covers the estimated General Fund increase in caseload costs through savings of $307.6 million General Fund. The bill uses the net savings to fund shortfalls elsewhere in the budget and to help fund the special purpose appropriation available for potential DHS and OHA caseload and other cost changes.

The caseload adjustments funded in this bill could significantly change based on the associated risks, particularly with the timeline of the federal emergency declaration, duration of the pandemic, and economic changes. Adjusting the budget based on preliminary caseload estimates deviates from the standard budget process of using final spring/fall caseload forecasts published by the Office of Forecasting, Research and Analysis (OFRA). Yet because the final fall 2020 forecast is not currently available, the preliminary caseload estimates were used as a prudent step to ensure material changes in caseload levels are accounted for in the budget. OFRA will produce a final fall 2020 forecast at the end of August 2020, which may identify, at the very least, some adjustments to the preliminary estimates funded in this bill that will need to be addressed in a future agency budget rebalance.

The remaining changes address most, but not all, of the agency-specific rebalance and budget shortfall issues proposed during the February 2020 legislative session. The largest of these changes occur in the Oregon State Hospital and involve, among other things, backfilling a $38.6 million shortfall in Other Funds and Federal Funds revenues, support for increasing direct care staffing costs, paying for OHA's opening of two residential treatment cottages, and repaying overclaimed Medicaid reimbursement on a one-time basis.

The budget does not include one-time funding in the Health Systems Division previously identified to repay the federal government $50 million for overdrawn Medicaid match over a six-year period. The agency requested approval from the federal Centers for Medicare and Medicaid Services (CMS) regarding the potential to enter into a multi-year repayment plan to satisfy this obligation. CMS has communicated the potential for OHA to repay the overdrawn amounts over a three-year period, but further details have not yet been provided, such as the date in which the three-year repayment period would start. OHA is expected to continue working with CMS to mitigate the impact of this obligation in 2019-21 within existing agency resources. OHA has also identified new budget challenges not funded in this bill, which include decreasing hospital assessment revenue attributed to declines in health care utilization and increasing costs at the Oregon State Hospital. Each of these items represent important budget risks that may need to be addressed later in the biennium.

A more detailed description by program area follows.

Health Systems Division (HSD)

In the Health Systems Division (HSD), the budget includes a General Fund decrease of $209.1 million, a total funds increase of $1.0 billion, and an increase of 31 positions (13.25 FTE). The budget adjusts for three significant and interrelated cost and revenue changes related to OHP: growing caseload levels; the temporary FMAP increase; and 2020 coordinated care organization (CCO) rate adjustments. These changes are in addition to the much smaller federal match and caseload changes identified in the agency's December 2019 rebalance proposal, which are also included in this bill. As mentioned above, preliminary estimates reflect an increase in the average biennial OHP caseload of approximately 70,000 members assuming the federal disenrollment policies remain in effect through the end of the fourth quarter of 2020. The estimated total cost of supporting this caseload increase is $1.1 billion, which includes $178 million General Fund.

OHP Cost Changes Based on Temporary Federal Policies *($$ in millions)*	**General Fund**	**Federal Funds**	**Total**
Caseload Growth w/ Federal Disenrollment Policy	$178.0	$964.2	$1,142.2
FMAP - 6.2% Enhancement	($307.6)	$307.6	$0.0
2020 CCO Rate Adjustment	($20.0)	($97.6)	($117.6)
Jan. 2021 - June 2021 impact from 2020 Rate Adjustment	($9.1)	($29.3)	($38.4)
Net Budget Rebalance Impact	**($158.7)**	**$1,144.9**	**$986.2**

Much of the estimated caseload increase is anticipated to impact the Affordable Care Act (ACA) caseload, which receives a higher FMAP compared to other caseload categories. Conversely, the temporary 6.2% FMAP increase applies to costs for non-ACA caseloads, which are not estimated to grow nearly as much as the ACA caseload; some of these caseloads also cost much more than the ACA caseload on a per member basis. This dynamic results in the estimated General Fund savings of $307.6 million from the FMAP increase being much higher than the General Fund costs from the preliminary caseload estimates.

Related to the caseload growth driven by the temporary federal policy limiting Medicaid disenrollment is the retroactive adjustment of the 2020 CCO rates, which the state's Medicaid actuary finalized in July 2020. The rate adjustment is attributed to two actuarial factors resulting from the increasing number of OHP members remaining on the caseload. First, the increased caseload results in an overall improvement in OHP member health because members who would normally disenroll, but who now remain on the caseload due to the federal policy, are healthier and help reduce average costs per OHP member. The second adjustment involves the non-medical fixed cost component of the rates. As the caseload increases, this component has decreased while maintaining the same level of fixed cost support due to economies of scale. The savings from the actuarial adjustment total $20 million General Fund and $97.6 million Federal Funds. Additionally, because the 2021 CCO rates will now be developed from a lower starting point, specifically the lower 2020 rates, than currently budgeted, savings of $9.1 million General Fund and $29.3 million Federal Funds are recognized; these savings result from the budget process being predicated on capping medical cost growth at 3.4% per year, and do not reflect decreased payments to CCOs or providers. With the adjusted 2020 rates now lower, the average annual rate of growth for both years of the biennium is now lower than the budgeted inflation rate of 3.4%.

To help rebalance the state budget, the bill includes the following General Fund reductions that are not anticipated to have a material impact on existing program service levels:

- $28.5 million already achieved from the following actions:
  - $11.9 million from the standardization of mental health residential rates, which took effect July 1, 2020 and results in a net total funds increase of $34.4 million based on leveraging additional federal Medicaid dollars;
  - One-time savings of $0.5 million related to the effective date of a portion of the behavioral health provider rate increases implemented earlier in the biennium;
  - one-time savings of $11.0 million from leveraging unallocated federal Mental Health Block Grant revenue; and
  - the 2017-19 carryover of $5.1 million Other Funds available to offset General Fund costs.
- $7.9 million in savings from using $6.0 million in unobligated General Fund in non-Medicaid behavioral health programs and shifting $1.9 million from the General Fund to available federal Mental Health Block Grant revenue.
- $3.5 million in savings already realized due to the existing delay in implementation of new intensive in-home behavioral health services for children. This reduction assumes the CCO component of this program remains on track for implementation January 1, 2021.
- $3.0 million in savings in funding for rental assistance payments and wraparound services due to the anticipated delay in the construction of new permanent supported housing units.

- $5.7 million in savings from vacancies, limiting services and supplies expenditures, and leveraging unobligated funding in the Transformation Program.

In addition to these adjustments, the bill includes $12.6 million General Fund to backfill declining tobacco tax revenue for OHP and community mental health services based on changes from the March 2019 state revenue forecast, which reflects OHA's legislatively adopted budget, to the June 2020 revenue forecast. The bill includes various other adjustments from OHA's December 2019 rebalance proposal. As part of the closeout of the 2017-19 biennium, $20.9 million in unspent hospital assessment and OHSU Quality and Access Program revenue is available to support OHP costs in 2019-21. As indicated earlier, however, revenue from hospitals is a notable risk in this budget due to declines in health care utilization, and subsequent adjustments later in the biennium may be needed. Increased expenditure limitation of $22.9 million Other Funds and $35.7 million Federal Funds supports the implementation of supplemental fee-for-service payments for public Ground Emergency Medicaid Transportation providers, consistent with HB 4030 (2016). The adjustment also includes two positions (1.50 FTE) to support program operations.

The bill supports the transfer of 29 OHP client service positions and related funding from DHS to OHA, as well as funding for the Speridian contract that provides required Medicaid tax reporting. This adjustment represents the return of a portion of the 476 positions transferred from OHA to DHS as part of an inter-agency realignment of OHP eligibility and member service functions in 2017-19. Based on continued evaluation of member service functions, the agency proposed the return of the 29 client service positions and contract funding but does not expect similar transfers in the future.

In addition to these changes, the bill increases Lottery Funds expenditure limitation by $576,000 to reflect carryover revenue from 2017-19 and includes various technical adjustments, which largely reflect transfers across programs and result in a net-zero impact on the General Fund.

Health Policy and Analytics (HPA)

The budget for the Health Policy and Analytics (HPA) program includes a General Fund decrease of $5.1 million, total funds decrease of $31.3 million, and a decrease of two positions (0.70 FTE). The net General Fund change includes one-time reductions totaling $4.8 million through the following one-time budget rebalancing actions:

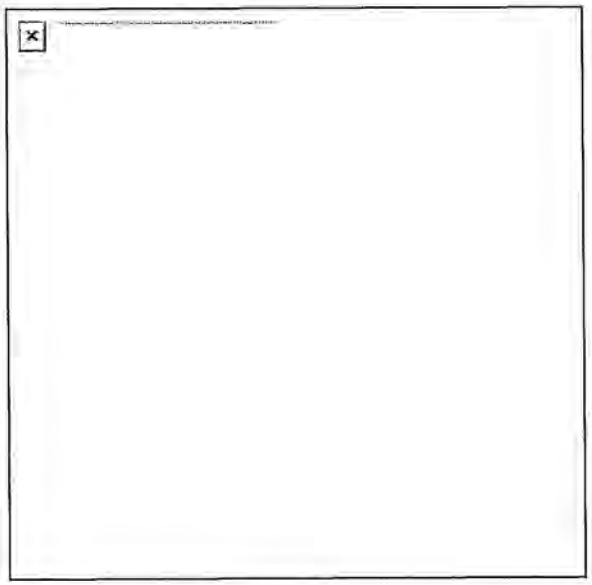
- $3.1 million from various program vacancies, including one of the six authorized positions supporting the Health Care Cost Growth Benchmark Implementation Committee, shifting expenses to available non-General Fund resources, removing one-time costs, and limiting spending on various services and supplies categories. Savings in these areas have already been achieved and/or are expected to be achieved with minimal impact on program functions.
- $0.6 million out of $1.2 million appropriated in SB 770 (2019) for the Task Force on Universal Health Care. The reduction limits the amount of funding available for contractual expenditures and is generated from vacancy savings. Part of the vacancy savings has already been achieved due to delayed hiring beyond the funded start date of January 1, 2020 and assumes additional savings from holding the positions vacant through the remainder of the biennium.

- $1.1 million represents reductions for Health Information Exchange and Transformation Center program activities based on program slowdowns due to the pandemic.

The budget also removes $15 million in unused Federal Funds expenditure limitation and makes technical adjustments.

Public Health Division

Approved changes to the Public Health Division budget include a General Fund decrease of $7.3 million, total funds increase of $107.1 million, and an increase of 15 positions (8.94 FTE). The large total funds increase is the result of $110.5 million in increased Federal Funds expenditure limitation to support funds directly distributed to the agency through established agreements or funding mechanisms not subject to the legislative federal grant application approval process. The largest of these federal distributions is a combined $96.2 million in supplemental Epidemiology and Laboratory Capacity program funding, most of which the Public Health Division will use to support COVID-19 testing and contact tracing activities. The following table lists all of the federal distributions included in the overall limitation adjustment:



The budget includes one-time General Fund reductions of $4.3 million, which does not impact the Public Health Division's response to the pandemic. A $1.5 million General Fund reduction reflects savings from lower-than-budgeted utilization of services provided through the Reproductive Health Equity Act (RHEA) and Contraceptive Care programs. Because RHEA utilization was lower than expected prior to the pandemic, OHA had reserved a portion of utilization savings for program outreach; however, though the contract process stalled due to the pandemic, the agency is now on track to award contracts later in the summer of 2020. Another $1.3 million General Fund savings is achieved

from a variety of vacancies, fund shifts, and limiting of services and supplies expenditures; these reductions do not have a material impact on existing programs or service levels.

The budget for the new Universal Nurse Home Visiting Program is reduced by $0.6 million. A portion of this reduction is based on existing program implementation delays and the delay of some program development activities, such as certain aspects of program design and evaluation and the onboarding of new cohorts. While the early adopter communities continue moving forward with implementation, the agency has indicated the one-time budget reduction effectively aligns with slowdowns caused by the pandemic. Another $0.4 million General Fund is saved by delaying until January 1, 2022 the start of new statutory provisions adopted in SB 669 (2019) requiring OHA to accelerate the inspection cycle for in-home care agencies from once every three years to once every two years. The change in operative date of the new inspection cycle is effectuated by HB 4304. In addition to the agency-specific reductions identified through the budget rebalancing process, the bill further reduces General Fund costs by using $4.0 million in available federal Coronavirus Relief Funds in place of a like amount of General Fund allocated by the March 9, 2020 Emergency Board for COVID-19 response activities.

The bill includes several changes previously identified as part of the agency's December 2019 rebalance proposal. A $1.5 million shift from Other Funds to General Fund represents the backfill of remaining medical marijuana revenue supporting non-medical marijuana program activities, specifically communicable disease program funding for local public health authorities. A similar adjustment was included in the 2019-21 legislatively adopted budget; however, medical marijuana revenue collections declined faster than anticipated at that time. This adjustment results in the use of all remaining medical marijuana revenue budgeted for the medical marijuana program.

Consistent with available on-going revenue identified by the agency, Other Funds and Federal Funds expenditure limitations are increased by a combined $0.8 million to fund seven positions (4.15 FTE) to support communicable and other disease prevention program activities, the state public health laboratory, and health preparedness program functions. An increase of $1.9 million Federal Funds expenditure limitation and nine positions (5.67 FTE) will support work required by three federal grants for Surveillance of Non-Fatal Suicide-Related Outcomes, Overdose Data to Action, and Rape Prevention Education. The agency received prior legislative authorization to apply for these grants.

Due to available tobacco tax revenue carried forward from 2017-19, Other Funds expenditure limitation is increased by $5.0 million to support one-time activities, including a tobacco cessation campaign, tobacco prevention work occurring at the local level, and the implementation of Executive Order 19-09 pertaining to tobacco and vaping. A separate adjustment results in a $200,000 decrease in Other Funds expenditure limitation to reflect declining tobacco tax revenue available for the Tobacco Use Reduction Account according to the June 2020 state revenue forecast.

The bill makes other technical adjustments to align expenditure limitations with available resources and support net-zero transfers across programs.

Oregon State Hospital (OSH)

Budget adjustments for the Oregon State Hospital (OSH) include a General Fund increase of $79.2 million, a total funds increase of $43.1 million, and an increase of 37 positions (47.85 FTE). The General Fund change includes reductions totaling $5.6 million, of which $3.7 million is from non-direct care vacancy savings. The remaining $1.9 million results from the elimination of 21 positions across several non-direct programs, which include Utilization Management, Hospital Systems Analysis and Management, patient incentive functions, program executive oversight, LEAN and Risk Management, facility operations, and legal services. These reductions are made with the understanding that the safety of patients and staff and patient treatment services will not be negatively impacted.

Increased General Fund backfills a $31.0 million shortfall in Other Funds revenue and $7.6 million shortfall in Federal Funds revenue. The Other Funds revenue shortfall is related to CMS certification of additional hospital-licensed beds, which enables the hospital to bill insurance plans for qualifying patient care. Based on an estimated increase in insurance reimbursements, the 2017-19 budget assumed General Fund savings of approximately $30 million, which did not materialize due to delays and setbacks with establishing the appropriate billing infrastructure and changes in patient reimbursement eligibility. The 2019-21 budget was developed under the pretense of revenue collections improving; however, OHA no longer expects reimbursement levels to achieve any General Fund savings, including the inflationary impact recognized during the budget development process. The Federal Funds revenue shortfall relates to decreased availability of Disproportionate Share Hospital payments and changes in federal match rates.

Also included is an increase of $8.5 million General Fund and 33 positions (31.35 FTE) to address increased patient acuity and the transition of civil commitment patients to lower levels of care at the Junction City campus. These changes are based on patient transfers from the Salem Campus to make more bed space available for patients admitted under "aid and assist" court orders. The funding includes support for the agency's opening of two eight-bed treatment cottages at the Junction City campus shortly after the beginning of the 2019-21 biennium and prior to the agency requesting General Fund.

The budget includes $4.0 million General Fund and 25 positions (25.00 FTE) to support the implementation of the nurse staffing plan pursuant to the requirements of SB 469 (2015). In addition to this increase, $23.6 million General Fund was approved to support increased staffing and overtime costs, most of which is related to enhanced patient supervision commensurate with patient acuity levels. Salary and overtime costs continue to be a significant budget challenge at the hospital given the limited availability of bed space for patients who need hospital levels of care, which contributes to higher acuity patients being placed in both the Salem and Junction City campuses. OHA has indicated staffing costs, inclusive of those supported in this bill, continue to trend higher than expected and pose a risk to the State Hospital budget.

Federal Funds expenditure limitation is increased by $3.0 million to reflect the direct distribution of federal support authorized under the Coronavirus Aid, Relief, and Economic Security Act. OSH received this funding as part of the Provider Relief Fund, which helps hospitals and other health care providers offset costs or lost revenue attributed to COVID-19. Other adjustments include one-time General Fund of $8.1 million to support the repayment of overclaimed federal Medicaid match and $1.9 million General Fund for the replacement of the personal monitoring transmitter system, which helps locate staff at times of duress and is no longer supported by the manufacturer. The processes resulting in the overdrawn Medicaid match have since been identified and corrected.

Public Employees' Benefit Board (PEBB)

The Committee approved an increase of $61.9 million Other Funds expenditure limitation for the Public Employees Benefit Board (PEBB). Nearly all of this increase supports overall health benefit payments funded by member premiums based on changes in member enrollment and fluctuations between member plans, and does not represent higher than expected per-member benefit costs. A similar expenditure limitation increase was approved as part of a prior agency rebalance, but on a one-time basis. The budget also includes $1.9 million Other Funds to support information technology security and system changes. Of this amount, $1.0 million is for one-time expenses.

Oregon Educators Benefit Board (OEBB)

An increase of $63.6 million Other Funds expenditure limitation is included in the Oregon Educators Benefit Board (OEBB) budget. Similar to PEBB, most of this increase supports overall benefit payments funded by member premiums based on changes in member enrollment and fluctuations between member plans. The amount of $1.6 million also supports information technology security and system changes, nearly all of which is for one-time expenses.

Central Services

The Committee approved budget changes to Central Services, including a General Fund decrease of $1.0 million, a total funds decrease of $0.7 million, and an increase of eight positions (3.14 FTE). General Fund reductions reflect vacancy savings for positions in the Fiscal and Operations Division and External Relations. The vacancy savings are not expected to materially impact program operations or service levels.

An increase of $0.7 million General Fund and nine positions (4.14 FTE) represent the separation of certain human resources (HR) functions from the joint OHA-DHS shared services funding model. Previously, each agency relied on its own staff for certain HR functions, but other HR functions were part of the two agencies' Shared Services model, with the positions housed in DHS. This action dissolves the HR Shared Services component based on agreement among both agencies that their HR needs can be better met with dedicated staff. As a result, nine positions and related funding are transferred from DHS to OHA. Similar offsetting adjustments are included in DHS, where these positions were previously budgeted as part of the shared service budget structure.

State Assessments and Enterprise-wide Costs (SAEC) / Shared Services

Changes to the SAEC/Shared Services program include a General Fund decrease of $2.4 million, a total funds decrease of $2.3 million, and an increase of two positions (1.38 FTE). A $3.1 million General Fund reduction, and a small Lottery Funds decrease of $14,472, represent vacancy and services and supplies savings from the OHA portion of various DHS-OHA Shared Services reductions, with the largest savings identified in the Office of Information Services. The agency identified these savings as being achievable without a significant impact on program services. A $100,000 General Fund reduction is achieved by postponing the relocation of HR staff and expansion of office space in the Health Policy and Analytics Division.

A decrease of $800,000 General Fund and $900,000 total funds in SAEC removes funding that previously supported OHA's share of expenses for Human Resources services previously provided through the Shared Services model; this function is now supported in Central Services as discussed above. Small General Fund and Federal Funds adjustments are also made in SAEC as a result of the transfer of 29 OHP Member Services positions from DHS to OHA, which has offsetting adjustments in DHS and is discussed above as part of the budget adjustments in the Health Systems Division. Other changes include an increase in Lottery Funds expenditure limitation of $250,000 to reflect carryover revenue from 2017-19 and technical adjustments to properly align costs across budget structures.

Department of Human Services

Budget adjustments in SB 5723 for the Department of Human Services (DHS) primarily consist of actions needed to rebalance the agency's budget and a very limited number of items approved in response to agency requests for funding to address budget needs or issues emerging since adjournment of the 2019 legislative session. While some adjustments help cover the cost of temporary steps taken by DHS to help agency clients and providers deal with impacts of the COVID-19 pandemic, many aspects of the pandemic's effect on caseloads and associated costs will not be quantified or actionable until the next quarterly caseload forecast in the fall of 2020.

In addition to expenditure increases, the budget approved by the Committee includes $74.6 million in General Fund reductions, which equates to a 1.9% reduction in General Fund from the agency's 2019-21 legislatively approved budget level. However, the overall General Fund decrease is $211.7 million or a 5.5% drop; this amount of General Fund is removed from the budget due to a temporary increase in federal Medicaid matching funds. In March 2020, a 6.2% increase in the Federal Medical Assistance Percentage (FMAP) was authorized as part of the Families First Coronavirus Response Act. The additional funds are available to states from January 1, 2020, through the quarter in which the public health emergency period ends; a recent extension pushes the emergency period into the last quarter of 2020. Based on this four-quarter projection, DHS estimates receiving an extra $180 million Federal Funds; the approved budget plan uses these monies to free up (fund shift) the same amount of General Fund. This General Fund is then used to cover DHS budget issues, replace agency General Fund reductions that would otherwise be needed to balance the statewide budget, and support a new special purpose appropriation to help address agency caseload costs or other budget problems arising over the next few months.

At the January 2020 meeting of the Joint Interim Committee on Ways and Means, DHS presented a rebalance report tied to several dynamics affecting the agency's budget. These include program cost increases and savings, revenue changes, and technical adjustments needed to keep the budget balanced. For context, the 2019-21 legislatively adopted budget was based on the spring 2019 caseload forecast; the rebalance factors in caseload and cost changes tied to the fall 2019 forecast. The agency's rebalance calculation results in a cost of $14.4 million General Fund; this net increase amount includes transferring some positions and funding to the Oregon Health Authority (OHA). Dollar and FTE amounts associated with these transfers have been updated since January due to changes in transfer timing.

Budget projections for non-General Fund resources or programs drive rebalance decreases of $913,217 Other Funds expenditure limitation and $26.3 million Federal Funds expenditure limitation. The rebalance also includes a series of position actions (technical adjustments, transfers,

position abolishment/establishment) that net out to a decrease of 38 positions (15.16 FTE). Although several months have passed since the rebalance was initially calculated, most components are still valid and warrant related budget adjustments. Some caseload-related assumptions, such as those in Self Sufficiency, are known to have been impacted by the pandemic, however, related data was not yet available to help inform the 2020 spring caseload forecast, so the next practicable opportunity for recasting and reporting on budget projections will be after the fall 2020 caseload forecast is finalized later this year. The Committee approved the agency's rebalance request, as outlined in the following table:

DHS 2019-21 - January 2020 Rebalance Highlights

General Fund Summary ONLY; Dollars in Millions

	$$	Pos	FTE
Needs/Costs			
Caseload (SSP, APD, IDD)	30.4	-	-
FMAP changes	6.9	-	-
Motor pool vehicles (CW and APD)	0.4	-	-
Subtotal Needs	37.7	-	-
Savings/Decreases			
Caseload/cost per case changes	(10.3)	-	-
Error corrections (SSP, APD)	(11.7)	-	-
OHP Eligibility - return client services to OHA	(1.1)	(29)	(10.75)
Disband/reorganize HR Shared Services and transfer positions to OHA	(0.0)	(9)	(4.14)
Tech Adjustments, Transfers, Position Abolish/Establish	(0.1)	-	(0.27)
Subtotal Savings	(23.3)	(38)	(15.16)
Net General Fund Position	**14.4**	**(38)**	**(15.16)**

In January 2020, in addition to the rebalance request, the Department submitted ten proposals totaling $131.1 million General Fund that included 492 new positions (440.15 FTE). Due to the state's current fiscal position, only a small subset of the DHS requests could be approved by the Committee; these generally support implementation of already approved state or federal legislation, high priority position needs, and collective bargaining agreements for non-state workers. In addition to items outstanding from earlier this year, funding to cover costs of some temporary actions DHS has taken in response to the COVID-19 pandemic was also provided. Other changes included in the budget are increases in Federal Funds expenditure limitation tied to additional federal dollars from various funding streams allocated to the agency due to the pandemic. The chart below shows the budgetary adjustments by primary issues or components:

Department of Human Services

2019-21 Budget Adjustments Approved in SB 5723

	General Fund	Other Funds	Federal Funds	Federal Funds Nonlimited	Total Funds	Pos	FTE
2019-21 Legislatively Approved (Through August 5, 2020)	**3,878,048,515**	**704,801,492**	**6,133,004,273**	**1,939,345,331**	**12,655,199,611**	**9,445**	**9,324.60**
Rebalance	14,434,272	(913,118)	(26,310,600)	-	(12,789,446)	(38)	(15.16)
Strengthening, Preserving and Reunifying Families (SPRF)	13,788,757	-	4,000,000	-	17,788,757	-	-
Family First Preservation Act Transition Funds	-	-	2,072,633	-	2,072,633	-	-
IV-E Pass Through to Public Defense Services	-	-	9,000,000	-	9,000,000	-	-
Behavior Rehabilitation Services (BRS) rate increase	90,198	-	1,686,218	-	1,776,416	-	-
SB 155 Third party child abuse investigations	1,836,698	1,560,402	-	-	3,397,100	17	6.46
Non-state employee collective bargaining	3,131,713	-	6,117,523	-	9,249,236	-	-
Child Welfare Executive Order recommendations	3,142,910	35,872	1,741,155	-	4,919,937	33	26.84
New positions for risk mitigation	301,559	17,606	248,742	-	567,907	7	3.50
Address COVID-19 impacts (includes add'l Federal Funds)	7,604,105	(1,968,692)	29,744,844	550,000,000	585,380,257	-	-
Enhanced FMAP fund shift	(180,000,000)	-	180,000,000	-	-	-	-
Reductions	(74,629,289)	374,413	(36,580,255)	-	(110,835,131)	(32)	(16.00)
Debt Service savings	(1,363,570)	-	-	-	(1,363,570)	-	-
Total Adjustments	**(211,662,647)**	**(893,517)**	**171,720,260**	**550,000,000**	**509,164,096**	**(13)**	**5.64**
% Change From Legislatively Approved	-5.5%	-0.1%	2.8%	28.4%	4.0%	-0.1%	0.1%

While the approved changes address many DHS budget issues, budget risks do remain. In addition to evolving COVID-19 pandemic response challenges, these include adjustments to caseloads based on future forecasts; cost per case increases due to rate or acuity changes; the agency's ability to manage personal services expenditures including non-budgeted (double filled) positions and pay equity impacts; volatility in usage-based costs or charges for services; assessment of federal program penalties; federal law, rule, or funding changes; and legal costs.

To help track the following budget report narrative, note that the DHS 2019-21 budget is built around eight budget structures, reflecting five direct program areas: Self Sufficiency Programs (SSP), Child Welfare (CW), Vocational Rehabilitation (VR), Aging and People with Disabilities (APD), and Intellectual and Developmental Disabilities (IDD); along with three support functions: Central Services, Shared Services, and State Assessments and Enterprise-wide Costs (SAEC). A more detailed description of significant budget changes by program follows.

Self Sufficiency Programs

Within the Self Sufficiency Programs (SSP), the COVID-19 pandemic is creating high demand for Supplemental Nutrition Assistance Program (SNAP) benefits; corresponding federal emergency SNAP allotments and program actions drive an increase of $550 million Federal Funds Nonlimited. Other budget adjustments approved by the Committee for SSP result in a net decrease of $23.6 million General Fund, an increase of $2.3 million Other Funds expenditure limitation, a net increase of $1.9 million Federal Funds expenditure limitation, and a net decrease of 29 positions (10.75 FTE). Embedded in these amounts is a decrease of $4.7 million total funds due to a rebalance action shifting positions from DHS to the Oregon Health Authority (OHA). In 2017-19, 476 positions were transferred from OHA to DHS as part of an interagency realignment of Oregon Health Plan (OHP) eligibility work and other related functions. Since the initial move, the agencies have returned a subset of these positions and activities back to OHA. Based on further evaluation of member service functions, the approved rebalance transfers 29 client service positions (10.75 FTE) and related funding from DHS to OHA, along with the Speridian contract supporting required Medicaid tax reporting. The agencies do not anticipate additional OHP member service transfers being requested in future rebalance or budget development actions.

As noted previously, the approved rebalance is based on the fall 2019 caseload forecast which already projected increases in both SNAP (8.5%) and the Temporary Assistance for Needy Families (TANF; 6.7%) caseloads. Due to the COVID-19 pandemic, demand for these programs has continued to grow even more, however, solid budget impact estimates are not expected to be developed until after the fall 2020 forecast. Part of the challenge is predicting how the COVID-19 economy will affect the SNAP and TANF programs, along with determining how pandemic unemployment insurance and other policy or federal rule changes will impact caseloads and/or client behavior. The "frozen" rebalance does include a caseload-related increase of just under $2.0 million General Fund ($9.4 million total funds); this is tied primarily to a 2019 summer hiring season that did not materialize, so clients did not move off of the TANF caseload at the rate they had in the past.

The approved rebalance plan includes an additional $2.0 million Other Funds expenditure limitation to align the budget with transfers of Child Care Development Fund (CCDF) resources from the Oregon Department of Education to DHS; these dollars support the Employment Related Day Care (ERDC) program. The program has also been affected by policy changes due to the pandemic and has implemented zero-copays, higher income limits, and provider payments to cover closures/absences to help keep families and providers in the program. Currently these costs are expected to be covered by ERDC General Fund freed up due to lower caseloads and some additional CCDF dollars, but that may change based on how schools reopen in the fall and other program needs evolve. Other rebalance changes affecting the SSP budget include corrections for an error in budget development; expenditure limitation adjustments for apprenticeship child care revenue and federal grant funds; and technical adjustments and transfers.

Approved budget adjustments include a total of $3.7 million General Fund covering the cost of DHS short-term actions taken to help Oregonians maintain access to services during the pandemic. These include administrative costs associated with providing emergency or other special pandemic SNAP benefits and costs tied to TANF policy changes around resource limits and sanctions. The Committee also added $3.2 million Federal Funds expenditure limitation to support The Emergency Food Assistance Program (TEFAP) which received additional federal funding under both the Families First Coronavirus Response Act and the CARES Act. This program provides commodity foods to states for distribution through local food banks or other selected agencies. Due to the pandemic, the Department also sent food banks $8.0 million General Fund in direct assistance; these expenditures will be reimbursed by CRF funding under a recent Emergency Board action.

The Committee approved the following reductions, totaling $22.4 million General Fund:

- Capture vacancy savings ($3.0 million General Fund)
- Cover SNAP program administration costs with a federal performance bonus ($3.9 million General Fund; shift to Federal Funds)
- Eliminate TANF Housing and Education and Training pilot projects that were authorized in HB 2032 (2019) (reduce General Fund by $14.0 million and replace with TANF Federal Funds from pilots)
- Reduce JOBS program support services and contracts ($1.5 million)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. The TANF pilots were temporary in nature and are already slated to be phased out in the 2021-23 current service level.

Child Welfare

The budget approved by the Committee for Child Welfare (CW) reflects the following net adjustments: a decrease of $9.3 million General Fund, a decrease of $13,723 Other Funds expenditure limitation, an increase of $20.3 million Federal Funds expenditure limitation, and an increase of 15 positions (13.29 FTE).

Approved budget adjustments include the DHS rebalance plan as presented in January 2020. The projected biennial average counts for almost all caseloads within CW decreased between the spring and fall forecasts, for an overall decline of 1.7% or 364 children; adoption assistance grew slightly. The associated funding change is a decrease of $10.4 million General Fund ($12.8 million total funds); these amounts include cost per case adjustments. Caseloads have continued to shift lower during the COVID-19 pandemic, but it is unknown whether or not this trend will be sustained or at what point and how the pandemic may fundamentally change the service array or system needs.

The program's rebalance also contains an increase of $396,107 General Fund due to a pre-pandemic update in the Federal Medical Assistance Percentage (FMAP). The 6.2% temporary enhanced FMAP is driving a $5.0 million fund shift from Federal Funds to General Fund outside of the rebalance adjustment; in addition to Medicaid eligible costs, FMAP rate increases are mirrored in other federal Child Welfare funding streams.

To provide vehicles for staff to complete travel necessary for investigations, visitation, and other needs, $343,766 General Fund ($429,708 total funds) is added to pay for 80 new vehicles; these are obtained from the Department of Administrative Services' fleet services program. The rebalance includes technical adjustments, primarily for moving $7.4 million General Fund ($9.9 million total funds) in enterprise costs (state government service charge, facilities rent, computer replacements, etc.) to State Assessments and Enterprise-wide Costs for new positions added in the 2019-21 adopted budget; this is standard post-session adjustment activity.

Changes, both increases and decreases, are also approved for Other and Federal Funds expenditure limitation to address revenue not expected during budget development, such as an increase of $587,167 Other Funds from marriage tax collection; this funding is dedicated to domestic violence services. Two limited duration positions (1.26 FTE) and Federal Funds expenditure limitation reflect an increase in federal Child Abuse Prevention and Treatment Act funds; the additional resources will help families and infants affected by substance use disorders.

For rebalance overall, caseload savings and technical adjustments reduce the CW budget by $18.2 million General Fund, which masks $16.1 million General Fund ($24.8 million total funds) approved to address program needs. The largest investment approved by the Committee, at $13.8 million General Fund, is made in the Strengthening, Preserving, and Reunifying Families (SPRF) program. Objectives of this program include keeping children safely in their homes if possible, improving permanency outcomes, and reducing the length of stay in foster care. Services include alcohol and drug treatment, counseling, housing assistance, and parent training; in 2017-19 about half of SPRF spending ($26.5 million total funds) was in the last category. When coupled with $4.0 million in Federal Funds expenditure limitation supported by federal Family First Transition Act funds and $2.0 million in remaining federal Title IV-E waiver dollars, the additional General Fund will set the 2019-21 program budget at about 80% of the prior biennium's level.

As background, since its creation in 2011 (SB 964) and, up until October 1, 2019, SPRF had been funded with a mix of federal dollars and state General Fund. The availability of federal resources, either accrued savings and/or waiver funding, was a core assumption of the enabling legislation. A waiver was needed because SPRF services have not been eligible for regular matching federal program funds. In 2018, the Family First Prevention Services Act (Family First) reformed federal child welfare financing streams, which led to the waiver funding for SPRF lapsing three months into the current biennium; the associated federal dollars were removed from the 2019-21 budget, which effectively eliminated half of the budget. Due to other priorities, the SPRF budget was also reduced by $7.0 million General Fund.

While DHS did not have a specific plan for operating SPRF at any lower level of funding, during the 2019 session the agency indicated it would strive to eliminate services that were proving less effective or not meeting desired outcomes. In addition, it appeared possible that the funds remaining could be leveraged to match federal funding anticipated to be available for foster care prevention under Family First; allowing match on certain prevention activities was another element of the federal financing reforms. However, efforts to eliminate specific contracts have not proven successful and the agency's review of SPRF services concluded that very few of them would be eligible for matching federal dollars. As a result, DHS continued to operate the program as if no reductions in federal or state funding occurred.

The approved SPRF funding level will require the agency to scale back the program over the second year of the biennium. In addition, due to the use of one-time federal resources to pay for the program this biennium, the budget for 2021-23 is expected to be set at no greater than 75% of the 2019-21 total funds budget; it may need to be budgeted even lower due to anticipated General Fund constraints. The Family First Transition Act funding used for SPRF was provided by the federal government to help states transition to Family First and help pay for former waiver-funded activities during the transition timeframe. DHS has an initial $6.1 million Federal Funds in hand; along with the $4.0 million approved for SPRF, the Committee added $2.1 million Federal Funds expenditure limitation for CW to start addressing transition needs. Also related to Family First is a $4.0 million General Fund special purpose appropriation to the Emergency Board approved in HB 5026 (2019) to help increase capacity for in-home and evidence-based services; the Committee eliminated that appropriation to help balance the statewide budget.

The next largest CW investment approved by the Committee is an increase of $2.2 million General Fund ($3.2 million total funds) and 19 positions (17.28 FTE) tied to recommendations related to Executive Order (EO) 19-03, which was issued by the Governor on April 18, 2019. The EO established an oversight board to address the crisis in Oregon's child welfare system. A core element of the EO was procurement of a crisis management team to implement program-related directives. In late April, a contract with Alvarez & Marsal Public Sector Services (A&M) was signed to carry out this work. Over the last eight months of 2019, A&M examined several areas of the agency and the CW program, ultimately providing feedback on needed improvements. Due to General Fund budget constraints, the Committee approved a scaled-down version of the request based on the number of currently filled positions for a total of 19 positions (17.28 FTE). A second swing shift for the Oregon Child Abuse Hotline, improving response times, will be added with 13 positions (13.00 FTE) and 6 positions (4.28 FTE) will shore up CW program leadership, ensure goal and strategy alignment, and support training efforts.

The Committee approved a rate increase in the behavior rehabilitation services (BRS) program, which offers behavioral intervention, counseling, and skills-training services to children and young adults in Oregon's child welfare and juvenile justice systems. Both DHS and the Oregon Youth Authority (OYA) contract with BRS providers for a range of services in various settings. The current rate setting methodology is the result of a comprehensive BRS program review that was required under a 2014 settlement agreement reached to resolve a lawsuit filed against the state by BRS providers; rates were last increased (average increase of just over 9%) on July 1, 2019.

During the 2019 legislative session it was recognized that BRS rates and funding would likely need to be revisited during the biennium due to SB 171 (2019), which requires DHS to make program changes aligning state law and practice with the federal Family First legislation. One requirement is that residential treatment programs used by DHS (or shared by DHS and OYA) must be accredited by July 1, 2020 and meet "qualified residential treatment program" (QRTP) criteria as set out in the federal law. QRTPs have to meet more service requirements than current programs, including offering 180 days of aftercare, using only evidence-based treatment models, and providing 24-hour access to nursing services. While not all of the state's current BRS providers will choose to be accredited, the agencies' plan is for the QRTP requirements to be met by all BRS providers to uniformly improve the quality of services throughout the residential treatment system.

The Committee's addition of $90,198 General Fund and $1.8 million Federal Funds expenditure limitation supports higher rates tied to the QRTP requirements; the rates took effect July 1, 2020. The full amount of General Fund required to implement the rate increase is $2.6 million,

however, the program has identified $3.5 million in General Fund savings to put toward the BRS program needs; $2.5 million is used to offset part of the BRS rate increase and the remaining $1.0 million will used to mitigate a potential BRS bed closure issue in Douglas County. The approved BRS funding package does not include requests to rebase rates on an updated Oregon Wage Index and to build a vacancy factor into the rate model that is based on half the cost of an occupied bed (using the absent day rate) and equal to 5% (eighteen days) annually. These proposed rate components were not contemplated during the 2019 session.

In recent months, due to COVID-19 pandemic costs, BRS providers also received a temporary supplemental payment that is expected to be covered by Coronavirus Relief Fund (CRF) dollars in a future budget reconciliation action. This payment was intended to help address budget challenges around increased supervision of youth not in school or losing employment, higher staffing costs to keep an adequate workforce on the job, and purchase of cleaning/protective products.

Another CRF expenditure on the horizon would cover just over $900,000 in temporary flat fee payments made to CW contractors to retain service capacity while referrals dropped during the early months of the pandemic. The budget approved by the Committee also includes $510,555 General Fund to help cover other emerging budget issues driven by COVID-19. An increase of $988,823 Federal Funds expenditure limitation was also included to utilize federal CARES Act funding received for Family Violence and Prevention Services ($440,184) and to help support child welfare services ($548,639).

Another budget adjustment approved by the Committee is an increase of $9.0 million in Federal Funds expenditure limitation to pass federal dollars through to the Public Defense Services Commission (PDSC). These additional federal dollars will reimburse payments made by PDSC to fund legal representation of certain children and/or parents and training for contract providers. Federal policy was revised to allow states to claim Title IV-E administrative costs (at a 50% match rate) for independent legal representation of children and their parents when (1) the children are candidates for Title IV-E foster care, or (2) the children are in foster care and the legal representation assists the subject children and parents to prepare for and participate in foster care legal proceedings, such as court hearings related to a child's removal from the home.

The Committee approved the following reductions, totaling $2.7 million General Fund:

- Eliminate Foster Parent Night Out for the remainder of the biennium ($168,780 General Fund)
- Use Other Funds ending balance for the domestic violence program ($443,724 General Fund; shift to Other Funds so not a true cut)
- Reduce district level training and travel expenditures ($2.1 million General Fund)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

Vocational Rehabilitation

The budget approved by the Committee for Vocational Rehabilitation (VR) reflects a decrease of $80,625 Other Funds expenditure limitation, and an increase of $15.2 million Federal Funds expenditure limitation; no changes are made to General Fund, position counts, or FTE.

The fall 2019 forecast projects the 2019-21 VR caseload to be about 0.5%, or 51 clients, higher than the spring estimate. More recent program activity shows declining levels of client participation directly attributable to the pandemic. Similar to other DHS programs, VR temporarily restructured some program payments to offset revenue lost by providers due to seeing fewer clients; this action did not require any budget adjustments. The program's Committee-approved rebalance accounts for a recent award of $15.0 million in federal reallotment dollars by adding $15.0 million in Federal Funds expenditure limitation. The rebalance also includes technical adjustments and transfers.

For reductions, the Committee approved a fund shift, reducing General Fund by $2.4 million and increasing Federal Funds expenditure limitation by $2.4 million. Depending on caseload and workload demands, the program may have some challenges in avoiding activation of the Order of Selection (priority wait list) and in meeting maintenance of effort requirements over the remainder of the biennium.

Aging and People with Disabilities

Committee budget adjustments for the Aging and People with Disabilities (APD) program reflect a decrease of $99.6 million General Fund, a decrease of $2.0 million Other Funds expenditure limitation, an increase of $21.8 million Federal Funds expenditure limitation, and a net decrease of 24 positions (11.13 FTE). The large General Fund decrease is primarily due to using an additional $87 million Federal Funds projected to be received this calendar year under the temporary 6.2% enhanced FMAP change to offset General Fund. As noted earlier, a special purpose appropriation is also being established to help address potential risks around FMAP estimates, costs, and caseload assumptions.

The January 2020 rebalance adjustments approved in the budget are based on a projection that overall long term care caseloads in 2019-21 would be 2% higher than originally anticipated; this is driving a rebalance need of $12.5 million General Fund ($39.6 million total funds). Costs are partially offset by $5.2 million in reduced General Fund need; during budget development a subset of clients were double counted. In addition, while a full DHS budget status update based on the fall 2020 forecast will not be available until late fall, expenditure data from early in calendar year 2020 indicates savings in nursing facility caseloads over the first few months of the year; $5.1 million General Fund in savings is included in the budget to offset a corresponding loss of $5.3 million in nursing facility assessment (provider tax) revenue.

Early data indicate the COVID-19 pandemic appears to be slowing down entries into the long term care system as well as transfers between care settings. Some clients that might otherwise be served in a regular nursing facility or in-home have been cared for in dedicated COVID-19 beds, under a short term program paid for with CRF dollars. Restrictions on elective surgeries early in the pandemic have also likely affected care utilization. More information on consumer behavior and the pandemic's potentially more lasting effects on the long term care system may also be available prior to the next budget rebalance.

The approved rebalance plan also includes an additional $3.4 million General Fund to resolve the federal funding gap created by an FMAP adjustment that took place prior to COVID-19. A new program cost covered in the plan is $55,000 General Fund ($122,400 total funds) to

provide 25 vehicles for APD staff, primarily driven by new field positions approved in the 2019-21 legislatively adopted budget. Another change is a housekeeping adjustment (decrease of $641,281 General Fund) to correct the amount of budget savings tied to the elimination of evidence-based health contracts in the 2019-21 adopted budget. Position transfers related to systems development and support work drive a net increase of one position (1.37 FTE). Other technical adjustments primarily involve the movement of position-related costs for rent, state government service charges, and other enterprise costs to SAEC where these charges are booked; this is standard post-session clean up.

The APD budget is also affected by collective bargaining for non-state workers. The Committee approved $1.7 million General Fund and $3.2 million Federal Funds expenditure limitation to help cover wage increases for home care workers and support an adjustment to offset wages forgone as these workers start to contribute 5% of their salaries to the Oregon Saves retirement program beginning July 1, 2020. As of that date, a worker's hourly rate for standard levels of care will be $15.77 per hour. These funds augment an allocation from a $20.0 million General Fund special purpose appropriation created for non-state employee compensation that was made by the Emergency Board on April 23, 2020.

The Committee approved a portion of the agency's January 2020 position request tied to risk mitigation, adding $301,559 General Fund ($567,907 total funds) and 7 positions (3.50 FTE). The positions will support the Provider Time Capture (PTC) project, which is an information technology project redesigned after it was initially started to meet federal requirements around electronic visit verification for Medicaid personal care and in-home services provided by home care workers. The number of PTC positions approved is lower than the 13 positions (13.00 FTE) requested and are also authorized later in the biennium. The PTC project has a mandatory January 1, 2021 start date and DHS requested extra resources to ensure the program is implemented on time and to avoid a potential loss of federal funding due to non-compliance.

Along with enhanced FMAP funding, APD has received federal funding due to the COVID-19 pandemic through both the Families First Coronavirus Response Act and the CARES Act, primarily additions to existing Older Americans Act (OAA) funding streams:

- Congregate meals - $1,068,162;
- Home delivered meals - $2,136,324;
- Family caregiver support - $1,314,232;
- Nutrition services - $6,408,972;
- Supportive services - $2,670,405; and
- Ombudsman program - $267, 041.

For this last program, DHS requested only $221,000 of Federal Funds expenditure limitation as it is pass-through funding for the Long Term Care Ombudsman, which plans to reserve a portion of the dollars for next biennium. In addition, APD received funding in the amount of $750,000 from the Coronavirus Preparedness and Response Supplemental Appropriations Act for the Aging and Disability Resource Center network to help deliver services during the pandemic. The Committee approved a total of $14.6 million Federal Funds expenditure limitation to support spending these additional resources; state matching funds are not required.

Another budget change related to crisis funding from the federal government swaps $3.4 million General Fund for the same amount of CRF funding (a shift from General Fund to Other Funds). General Fund was allocated to DHS by the Emergency Board at its April 23, 2020 meeting to help protect clients in long term care settings by helping providers pay for COVID-19 proactive testing and specialized training for workers. The use of federal CRF dollars, instead of General Fund preserves state funding for other uses or needs not allowable for CRF; these funds are governed by criteria set out under the CARES Act and federal guidance. There are other APD initiatives, such as the dedicated COVID-19 beds and temporary rate increases or other payments to help providers deal with pandemic challenges that have already been, or are expected to be, approved for funding from the CRF. These federal dollars are budgeted as Other Funds as they are passed through to agencies from the Department of Administrative Services.

The Committee approved the following reductions, totaling $20.0 million General Fund ($50.8 million total funds):

- Capture projected program savings based on current budget estimates ($12.0 million General Fund)
- Curtail anxiety and depression programs delivered by Area Agencies on Aging (AAA) and Centers for Independent Living for the remainder of the biennium ($1.4 million General Fund)
- Reduce design budget by 5% ($1.5 million General Fund)
- Reduce support for Older Americans Act program activities over the remainder of the biennium ($1.1 million General Fund)
- Reduce 2019 agency field staff enhancement package by 50% ($2.0 million General Fund/32 positions/16.00 FTE)
- Reduce 2019 AAA field staff enhancement package by 50% ($2.1 million General Fund/approximately 39 positions)

These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. In particular, while the APD and AAA field positions will have already been built into the 2021-23 current service level due to timing, considering them for permanent reductions may help alleviate potential layoffs elsewhere in the agency since the positions should be vacant.

Intellectual and Developmental Disabilities

Budget adjustments made by the Committee for the Intellectual and Developmental Disabilities (IDD) program reflect a decrease of $76.0 million General Fund and an increase of $121.5 million Federal Funds expenditure limitation; no changes were made to positions. The large General Fund decrease is primarily due to using an additional $88.0 million Federal Funds, projected to be received this calendar year under the temporary 6.2% enhanced FMAP change, to offset General Fund. As noted earlier, a special purpose appropriation is also being established to help address potential risks around FMAP estimates, costs, and caseload assumptions.

As a reminder, rebalance adjustments are based on a frozen fall 2019 caseload forecast for program services that was 2.5% higher than the previous estimate, which is an increase of 506 clients over the 2019-21 biennium. Program caseloads had been trending fairly flat, but actuals began ticking upward soon after the spring 2019 forecast was finalized. Growth occurred primarily in the in-home support services caseloads for both children and adults. The rebalance-related budget impact is an increase of $15.9 million General Fund ($47.3 million total funds). Other approved rebalance adjustments include $3.1 million General Fund to resolve the federal funding gap created by the lower pre-pandemic FMAP, along with technical adjustments, transfers, and post-session clean up actions.

The spring 2020 caseload forecast generally continued to track with fall 2019 data, but that data does not capture any changes due to physical distancing requirements of the economic effects of a global pandemic. Associated changes in public policy, behavior, and economics due to the current crisis will be accounted for in subsequent forecasts. Similar to other programs, IDD has implemented temporary rate increases and other actions to help providers, workers, and clients during the pandemic. Providers of day and employment services have been especially hit hard by the pandemic as they were shut down to help avoid exposure to COVID-19. The Committee approved $6.4 million General Fund ($17.4 million total funds) to cover sustainability payments for these providers until at least mid-September; the federal government has also agreed to increase its match to 75% for a 3-month period. Some of the costs related to pandemic-driven actions have already been, or are expected to be, approved for funding from the CRF. These federal dollars are budgeted as Other Funds as they are passed through to agencies from the Department of Administrative Services.

The IDD budget is also affected by collective bargaining for non-state workers. The Committee approved $1.1 million General Fund and $2.2 million Federal Funds expenditure limitation to help cover wage increases for personal support care workers and an adjustment to offset wages forgone as these workers start to contribute 5% of their salaries to the Oregon Saves retirement program beginning July 1, 2020. As of that date, a worker's hourly rate for standard levels of care will be $15.77 per hour. For adult foster homes serving IDD clients, the Committee added $360,773 General Fund and $705,585 Federal Funds expenditure limitation to help pay for a 7.15% rate increase effective July 1, 2020. These funds augment an allocation from a $20.0 million General Fund special purpose appropriation created for non-state employee compensation that was made by the Emergency Board on April 23, 2020.

The Committee approved the following reductions, totaling $14.9 million General Fund ($8.6 million total funds):

- Use Federal Funds for systems operations and maintenance ($2.5 million General Fund; shift to Federal Funds)

- Reduce unneeded biennial settlement fund balance ($4.0 million General Fund)
- Eliminate funding for statewide case management system ($2.3 million General Fund)
- Reduce number of new host homes from 140 to 30 ($3.7 million General Fund)
- Eliminate housing emergency repairs for former Community Integration Program homes ($421,573 General Fund)
- Phase out Family to Family Networks over the remainder of the biennium ($417,372 General Fund)
- Eliminate temporary staffing services ($102,000 General Fund)
- Limit relief care to seven days for remainder of biennium ($1.5 million General Fund)

With the exception of Family to Family Networks, these reductions are anticipated to be one-time; however, they should all be reevaluated for ongoing or adjusted reductions during the 2021 legislative session. In particular, the first two items on the list are built into the 2021-23 current service level and are likely candidates for carrying forward. Note that $250,000 General Fund of the originally proposed reduction amount for the Family to Family Networks was added back; this change is designed to provide resources to more carefully phase the program out over the last few months of the biennium, while fully eliminating it for the 2021-23 biennium.

Regarding family supports, the Committee set aside a potential program reduction and added $59,962 General Fund to bring the budget up to $600,000 for the last half of the biennium.

Central Services

For Central Services, the Committee approved a budget increase of $1.4 million General Fund, an increase of $114,024 Other Funds expenditure limitation, and an increase of $534,905 Federal Funds expenditure limitation; positions were increased by 37 (20.60 FTE).

Approved rebalance changes for this program are driven by a reorganization of human resources (HR) functions in both DHS and OHA. When the two agencies split in 2009, each agency was allocated some HR staff, but certain activities were housed in DHS under Shared Services. Since the 2019 legislative session, the two agencies have agreed that some of the shared functions might perform better if they were allowed to focus solely on one agency's needs. After several months of discussion, it was determined that OHA would receive 9 positions, or just under one-third of the HR positions based on cost allocation statistics, and DHS would retain 23 positions (11.04 FTE). The rebalance moves the 23 positions from Shared Services to the Central Services' HR unit; along with the positions comes $1.7 million General Fund ($2.2 million total funds). The rebalance also includes position transfers related to systems development, human resources, and research efforts that net out to an increase of 2 positions (1.38 FTE).

As discussed under the Child Welfare narrative previously, an external contractor, Alvarez & Marsal Public Sector Services (A&M), examined several areas of the agency and provided feedback on needed improvements. For Central Services, the Committee approved $930,640 General Fund ($1.8 million total funds) and 14 positions (9.56 FTE); this is only a subset of the positions recommended by A&M:

- 2 positions (1.26 FTE) to handle responsibilities related to litigation and support a team dedicated to receiving and responding to an average of 500 public records requests each month;
- 9 positions (5.64 FTE) in human resources to cover recruitment workload demands; lead and direct DHS Workday implementation; align classification, compensation, and safety work with legal requirements; address the wellbeing of employees through risk management; and support leadership decision-making related to the Americans with Disabilities Act; and
- 3 positions (2.63 FTE) to create a team within the Office of Reporting, Research, Analytics, and Implementation to focus on child welfare reports, data, and a dashboard in alignment with A&M's work.

For reductions, the Committee approved a decrease of $1.2 million General Fund ($1.9 million total funds) to be achieved through reducing travel, office supplies, professional services, legal services utilization, training, holding positions vacant, and limiting overtime. These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

Shared Services

The budget approved by the Committee for Shared Services is a net decrease of $1.3 million Other Funds expenditure limitation and a net decrease of 12 positions (6.37 FTE). The most significant rebalance-related adjustment is a reduction of $3.2 million and 30 positions (13.80 FTE) for the human resources reorganization approved for DHS and OHA. Also included are technical adjustments, transfers, and position adjustments; the latter action repurposes three vacant positions to address workload in contracts and publication services.

For the Office of Training, Investigations, and Safety (OTIS), the Committee approved adjustments related to SB 155 (2019). That bill made DHS responsible for handling reports of third party child abuse; however, the resources for this work provided under that measure do not appear to be adequate for addressing the volume of reports anticipated. With approval of SB 1605 (2020 1st Special Session), which provided flexibility to close at screening certain types of these reports, the program can be implemented gradually and provides time for the agency to gain actual experience with these new investigations toward helping inform policy and resource needs. The Committee approved $1.6 million Other Funds expenditure limitation and 17 positions (6.46 FTE) to scale up work on these investigations; there is a related General Fund increase in SAEC.

For reductions, General Fund savings associated with holding Shared Services positions vacant and limiting other expenditures are captured in the shared services funding line within the SAEC budget. These are one-time reductions; however, they should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

State Assessments and Enterprise-wide Costs

The Committee approved, for State Assessments and Enterprise-wide Costs (SAEC), a net decrease of $832,493 General Fund, an increase of $94,418 Other Funds expenditure limitation, and a net decrease of $11.9 million Federal Funds expenditure limitation; no changes were made to positions or FTE as these are not budgeted within this program unit. Rebalance-related actions account for an increase embedded in these numbers: an increase of $8.2 million General Fund ($11.8 million total funds) is primarily tied to agency wide technical adjustments moving

enterprise costs (state government service charge, facilities rent, computer replacements, etc.) to SAEC for new positions added in the 2019-21 adopted budget; this is standard post-session budget adjustment activity.

New positions approved by the Committee for OTIS (Shared Services) drive an increase of $1.8 million General Fund in the shared services funding line; there is currently no federal funding source that can be used to help fund these investigative activities. A decrease of $1,363,570 General Fund tied to debt service savings is also accounted for in the updated SAEC budget.

The Committee approved the following reductions, totaling $12.3 million General Fund ($27.7 million total funds):

- Lower utilization of usage-based DAS data center services ($3.6 million General Fund)
- Reduce funding for computer life cycle replacement and repair ($2.2 million General Fund)
- Reduce telecommunications budget ($183,533 General Fund)
- Reduction tied to DHS Shared Services limiting expenditures and holding positions vacant ($2.2 million General Fund)
- Reduction tied to OHA Shared Services limiting expenditures and holding positions vacant ($2.6 million General Fund)

These are one-time reductions and should be reevaluated for ongoing or adjusted reductions during the 2021 legislative session.

Long-Term Care Ombudsman

In April, the Long Term Care Ombudsman (LTCO) received a federal award in the amount of $267,041 from the Administration for Community Living (ACL) through the CARES Act. These funds, which do not require state matching dollars, are available for use through September 2021 for activities in response to COVID-19. Per ACL guidance, the money should be used to expand the virtual presence of Ombudsmen in facilities, as well as continue to promote the health, safety, and welfare of residents. The agency's spending plan includes outreach through a variety of channels (mail, television, internet), iPads to support face to face virtual communication, other technology needed to support remote work, personal protective equipment, and legal assistance to help address residents' rights issues. The Committee approved an increase of $221,000 Other Funds expenditure limitation; the remainder of the award is reserved for use early in the 2021-23 biennium.

Approved budget reductions include one-time actions totaling $440,818 General Fund; these consist mostly of limiting services and supplies expenditures and capturing underutilized unemployment assessment dollars. Decreases in group volunteer training and public guardianship contracts are also part of the plan: while the latter change may restrict capacity over normal caseload levels, it is not expected to have an enduring programmatic impact. Staffing levels for all programs within the Office of the Long Term Care Ombudsman are maintained, including three new deputy ombudsman positions that were approved in HB 3413 (2019).

Psychiatric Security Review Board

As part of the rebalancing of the state budget, the Psychiatric Security Review Board budget includes a General Fund reduction of $100,000. The agency will achieve this reduction by limiting spending on services and supplies and through vacancy savings.

JUDICIAL BRANCH

Oregon Judicial Department

The Committee approved one-time General Fund reductions totaling $11,100,000 to balance the state budget. This includes vacancy savings, operational savings resulting from court employee furlough days, and COVID-related restrictions, such as savings from reduced jury trials. Also included is a $900,000 General Fund reduction in funding for law libraries.

Additionally, Other Funds expenditure limitation of $2,450,000 was approved to address higher than budgeted expenses related to support of the specialty court system, the Public Defense Services Commission, and the Multnomah Legal Resources Center. This limitation increase also covers a CARES Act grant award of $142,050 that the Judicial Department received from the Criminal Justice Commission to assist with coronavirus related expenses.

A reduction of $104.6 million expenditure limitation was made to the Oregon Courthouse Capital Construction and Improvement Fund related to courthouse projects in Lane and Linn counties. These projects will not have the matching funds required to be included in a bond sale during the current biennium.

Public Defense Services Commission

Other Funds expenditure limitation of $9.0 million was approved for the Public Defense Services Commission for legal representation of parents and children involved in foster care. The adjustment reflects the availability of Title IV-E Federal Funds as reimbursement for state expenses.

The Committee approved a one-time increase of $200,000 General Fund for training public defense attorneys participating in the Parent Child Representation (PCRP) program now operational in Clatsop, Deschutes, Douglas, Malheur, and Multnomah counties.

A shift of $4.5 million General Fund to $4.5 million Other Funds was approved, to reflect the availability of federal reimbursements for state costs in foster care dependency cases. This amount rolls up to a reduction of $9.0 million General Fund in 2021-23.

One-time General Fund reductions totaling $1,896,812 reflect administrative savings taken to balance the state budget.

LEGISLATIVE BRANCH

Legislative Administration Committee

An Other Funds expenditure limitation increase of $600,000 for the Legislative Administration Committee is included for further work related to the Oregon Capitol History Gateway. This work is for the Welcome Center Space Design, Exhibit Design, Fabrication and Installation Project, and will serve as part of the visitor experience. Design concept elements include an interactive map of Oregon that provides users with information on where they can go to learn more about Oregon's history, an interactive station where visitors can plan their Capitol visit and find out more about events, and an interactive wall focusing on places visitors can go to learn about cultural groups and Oregon's tribes.

Funding is included in the amount of $266,778 General Fund for debt service costs, $1,350,000 General Fund for non-bondable project costs, and $910,000 Other Funds for the cost of issuing $68,050,000 in Article XI-Q bonds to finance further capital improvements to the State Capitol Building, including seismic upgrades to the House and Senate wings, Legislative Counsel and Legislative Fiscal Office renovations, seismic and other upgrades to the parking garage connectors, accessibility improvements to the South entrance, restoration of the Capitol grounds, and other improvements and upgrades to the building.

A one-time reduction of $3.1 million General Fund from the Legislative Administration Committee is included. The reduction is from savings from carryforward funds and is not anticipated to affect program, service, or staffing levels.

NATURAL RESOURCES

Department of Agriculture

The Committee approved an increase of $1,139,000 Other Funds expenditure limitation and authorized the establishment of two permanent, full-time positions (0.84 FTE) to address increasing workload in the Department's Hemp Program. The rapid growth of the program, especially after passage of the 2018 Federal Farm Bill that reclassified industrial hemp as a legal commercial product, has increased the workload beyond the Department's internal capacity. The two new positions will be used primarily for inspection and enforcement work around registration compliance, sampling and testing requirements, and technical assistance to growers and handlers.

A one-time reduction of $2,522,474 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across different program areas. In the Administration and Support Services Program, the General Fund reduction totals $399,445 and includes vacancy savings and one-time fund shifts to Other Funds totaling $299,445. As part of the fund shift to Other Funds, $100,000 is being moved across program areas from Administration to Natural Resources to provide additional resources to the Hemp Program. The General Fund reduction to the Food Safety Policy Area totals $866,785 and includes the elimination of one-time funding that was provided in 2019 for laboratory equipment replacement ($600,000) and increased predator control funding ($200,000), along with fund shifts to the shellfish program and animal health program. Additionally, there are reductions to the funding that was provided in HB 2574 (2019) related to shellfish mariculture outreach and

education ($163,049) and funding provided in SB 883 (2019) for the regulation of animal shelters ($166,414). The animal shelter program is anticipated to be funded through registration fee revenue beginning in the 2021-23 biennium.

The Department's Natural Resources Policy Area has $622,570 in General Fund reductions, including vacancy savings in the Natural Resources Program ($83,849) and the Confined Animal Feeding Operations program ($116,897) and fund shifts to Other Funds for the Insect Pest Prevention and Management program ($92,234) and a fund shift to Federal Funds for the Noxious Weed Control Program ($50,000). There is also a reduction to the General Fund provided in HB 2437 (2019) related to removal-fill of $21,339 to reflect vacancy savings. Finally, the one-time General Fund for the Oregon Invasive Species Council that was provided in 2019 has been eliminated ($280,000).

The Market Access Policy Area has reductions of $282,872 General Fund, which includes vacancy savings, reductions to trade missions, and a small fund shift to Other Funds in the Certifications program. Additionally, the funding for Farm-to-School technical grants that had been provided through the Department of Education in HB 2579 (2019) has been reduced from $500,000 to $250,000, and the administrative costs of $50,000 associated with the program have been shifted from General Fund to Other Funds.

Department of Energy

The Committee approved an increase of $41,992 Other Funds expenditure limitation to correct a Position Information Control System (PICS) programming error for the two Northwest Power and Conservation Council positions located in the Department of Energy's budget.

Additionally, the Committee approved an increase of $1,075,258 Federal Funds expenditure limitation to use grant funds from the U.S. Department of Defense related to the siting of potential renewable energy development projects. These funds will be used to produce a Renewable Energy Siting Assessment Report and Mapping Tool that will inform energy developers, utilities, local governments, and military entities with the goal of mitigating conflicts between potential renewable energy development and the needs of military assets in training.

The Committee approved a one-time reduction of $60,000 General Fund from the administrative costs related to the Rooftop Solar Incentive program created in HB 2618 (2019). Additionally, the Department is expected to shift $120,000 of anticipated rebates from the "non-income qualified" category to the "low- and moderate-income qualified" category. Originally the program had anticipated having $750,000 available for both categories; however, with this shift, the "non-income qualified" category will be reduced to $630,000 and the "low- and moderate-income qualified" category will be increased to $870,000.

Department of Environmental Quality

A one-time reduction of $4,315,384 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across the Department. For the Air Quality Division, the one-time General Fund reduction totals $2,090,834 and includes vacancy savings from the Air Contaminate Discharge Permit program ($319,840), Air Quality program laboratory positions ($477,340), the Clean Diesel program ($34,656), and the Cleaner Air Oregon program ($444,638). The Cleaner Air Oregon program also has a one-time fund shift of $100,000 from General Fund to Other Funds. Additionally, there is a $714,360 reduction to services and supplies costs across the Air Quality programs, including a $483,113 reduction from the General Fund provided by the March 2020 Emergency Board for efforts to reduce greenhouse gas emissions.

In the Water Quality Division, the total one-time General Fund reduction is $1,972,987 and includes vacancy savings from the laboratory ($60,630) and across multiple water quality programs ($1,320,194), as well as services and supplies reductions of $424,078. Additionally, there is a one-time fund shift of $168,085 from General Fund to Other Funds for existing positions to adjust work within the program. For the Land Quality division, the one-time General Fund reduction includes $111,872 to services and supplies and a fund shift of $56,204 to Other Funds for a Regional Solutions position. Finally, the Agency Management Division has an $83,487 General Fund reduction as a result of vacancy savings from the Internal Auditor position provided in the 2019 budget.

Department of Fish and Wildlife

To correct an amount that was added in error to the Department's Major Construction and Acquisition budget in SB 5510 (2019), the Committee approved a decrease of $257,448 Other Funds expenditure limitation. The Department had requested position authority related to $10.0 million in capital construction expenditure limitation from Article XI-Q bonds approved in 2017, to be used for deferred maintenance needs at their various facilities. While the position authority was provided in SB 5510, the limitation was not necessary since capital construction projects receive six-year limitation.

A one-time reduction of $3,870,063 General Fund reflects vacancy savings, fund shifts, and other administrative reductions across the Department. In the Fish Division, the General Fund reduction totals $1,569,626 and includes vacancy savings across multiple programs and a reduction in FTE from 0.75 to 0.50 of an administrative support position in the screens and passage program. The reductions in the Fish Division also include one-time fund shifts to Other Funds totaling $35,721 and Federal Funds totaling $213,744. Further, $160,000 General Fund and the limited duration position (1.00 FTE) that was provided in HB 2574 (2019) for shellfish mariculture work has been eliminated. Finally, there is a reduction of $150,669 from the Department's Emergency Hatchery Maintenance Funding.

For the Wildlife Division, the total General Fund reduction is $577,021 and includes vacancy savings and a fund shift of three positions in the Wolf Program to Federal Funds, totaling $204,350. Additional reductions include elimination of one-time General Fund for additional predator control funding that was provided in the 2019 budget ($200,000) and $17,207 in accrued vacancy savings from funding provided in HB 2437 (2019) related to removal-fill.

Finally, one-time General Fund reductions are taken from monies provided to the Department in 2019 for an anti-poaching campaign. This includes $276,094 from accrued vacancy savings and also reduces services and supplies costs related to additional Oregon State Police wildlife enforcement. All five of the wildlife enforcement positions provided in 2019 as part of this package are retained and are currently filled. Additionally, $1,296,653 from the anti-poaching campaign that was anticipated to be used for a broad media outreach campaign and to fund Department of Justice assistance to local District Attorney's with poaching prosecutions has been eliminated. The Public Affairs position within the program is retained.

Department of Forestry

A one-time increase of $10,383,896 General Fund in the Department of Forestry (ODF), Fire Protection Division was approved for the payment of emergency firefighting costs associated with the 2019 forest fire season ($9,629,300) and interest expense ($754,596).

The Committee approved a one-time increase of $700,000 General Fund for the Department to reimburse the Department of Administrative Services for the cost of contracted consulting services. The consultant was hired to review operational issues related to the processing and collection of accounts receivable at ODF, to assist the agency in its processing and collection of accounts receivables, and to make recommendations for changes to the agency and its processes to ensure the agency can adequately and efficiently account for and collect receivables and provide accurate cash-flow estimates.

Multiple General Fund reductions were approved in several divisions of the Department. Due to statutory requirements that limit the amount of funding from Other Fund sources such as landowner per-acre assessments and harvest tax proceeds to a percentage of General Fund expenditures, a reduction in General Fund in the operating divisions often results in a required, corresponding reduction in Other Funds. In some cases, the use of the General Fund is outside of the standard funding ratio and therefore does not have a corresponding Other Funds reduction.

Agency Administration General Fund reductions total $358,925 for the Federal Forest Health program. There is not a required Other Funds reduction in this program. This amount reflects vacancy savings from the delay in hiring a program lead position and a reduction of seasonal workers (0.75 FTE), reductions in federal cost-share contract payments, reduced indirect technical assistance, reduced grant funding, and savings in administrative costs.

The Agency Administration Division is predominately funded through a pro-rata charge to the other operating divisions. Those revenues are spent as Other Funds by the Agency Administration Division regardless of the original source of funds. General Fund reductions to Agency Administration cost allocations in the Fire Protection and Private Forests Divisions result in a $1,294,103 Other Funds reduction in the Agency Administration Division, including the Equipment Pool program. This reduction is shown through an increase in vacancy savings in the Division.

Approved budget reductions for the Fire Protection Division total $4,788,536 General Fund and $971,548 Other Funds. Specific reductions are:

- A $1,122,250 decrease in General Fund support for Agency Administration costs allocated to the Fire Protection division. There is no private landowner funding support for Agency Administration costs and, therefore, no reduction in Other Funds corresponding to this reduction. This item does not directly impact the Fire Protection Division, but, as noted above, results in increased vacancy savings in the Agency Administration Division.
- A shift of $175,000 General Fund and $100,000 Other Funds to Federal Funds because additional federal grant funding capacity has been identified.
- Increased vacancy savings of $192,422 General Fund and $316,534 Other Funds (1.08 FTE).
- Temporary position reductions and other personal services adjustments of $88,937 General Fund and $201,385 Other funds (0.50 FTE).
- Temporary delays in equipment purchases, equipment maintenance, and facility improvements, $699,420 General Fund and $1,262,626 Other Funds.
- Contracted services and other services and supplies expenditure reductions of $562,334 General Fund and $973,698 Other Funds.

Approved reductions for the Private Forests division total $1,385,040 General Fund, $672,474 Other Funds, and $57,844 Federal Funds. Specific reductions are:

- Vacancy savings and temporary position reductions totaling $268,187 General Fund, $122,474 Other Funds, and $57,844 Federal Funds (2.10 FTE).
- Reduction in base budget expenditures for Sudden Oak Death treatments of $70,000 General Fund.
- General expenditure reductions in program services and supplies of $375,000 General Fund and $350,000 Other Funds.
- A $671,853 decrease in General Fund support for Agency Administration Division costs allocated to the Private Forests Division. This reduction includes the elimination of $500,000 General Fund that was erroneously budgeted in the program. The remaining $171,853 reduction is shown in the Agency Administration Division as vacancy savings.

The Committee approved a $195,000 General Fund reduction to an appropriation made to the State Forests Division for the purchase of an approximately 160-acre timber tract adjacent to the Willamette National Forest Opal Creek Scenic Recreation Area and Santiam State Forest, for addition to the Santiam State Forest. It is unlikely that the purchase of the subject property will be completed this biennium and the reduction effectively eliminates the funding allocated for this purpose.

Department of Land Conservation and Development

The Committee approved a $289,301 General Fund reduction in local planning grant funding. Additional reductions to the agency's Planning Program totaling $965,643 General Fund were approved, and include:

- $170,379 in increased vacancy savings resulting in a reduction of 1.04 FTE
- $531,055 in staffing reductions that eliminate a limited-duration legislative coordinator position, reduce a database administrator position and a natural resource specialist to half-time, and eliminate a dedicated Measure 49 specialist and a communications specialist position (3 positions, 2.34 FTE)
- $214,209 in reductions to services and supplies

Two bills were passed during the 2019 legislative session dealing with local housing needs. HB 2001 dealt with planning for, and the allowance to, develop "middle" housing on lands zoned for single family residential housing. HB 2003 addressed regional housing needs. Both of the bills provided funding for technical assistance grants to local planning units and also provided operational funding to the Department. A reduction of $115,000 General Fund for the local technical grant funding provided in HB 2003 was approved. An additional $1,115,000 General Fund reduction was approved that removed the uncommitted, excess funding for local technical grants provided by HB 2001. Also eliminated was uncommitted operational funding for the implementation of both bills totaling $396,368 General Fund. This amount included a reduction in budgeted staff support of 0.16 FTE.

The committee approved a reduction of $17,000 General Fund in uncommitted funding for implementation of the provisions of HB 2574 (2019) dealing with shellfish mariculture in Oregon.

A reduction in the budgetary placeholder funding for reimbursements due to Ballot Measure 56 notices to landowner by cities or counties of $50,000 was approved by the Committee. These funds are typically included in the agency's budget as an acknowledgement of possible costs of notification reimbursements even if no costs are anticipated. The removal of these funds may require the agency to request funding from the Emergency Board should a change in law or property use require notices to be distributed.

Land Use Board of Appeals

An increase of $59,980 in the General Fund appropriation to the Land Use Board of Appeals was approved to allow the agency to migrate contracted administrative functions from their current service provider, the Department of State Lands, to the shared client services program at the Department of Administrative Services.

Department of Parks and Recreation

A Federal Funds expenditure limitation increase of $665,000 for the Department of Parks and Recreation was approved by the Committee to allow the agency to spend federal grant funds received from the National Parks Service. The funds will be used to provide sub-grants to eligible entities for the rehabilitation of historic theaters that are primarily in rural communities.

In addition to technical adjustments discussed elsewhere in this report, a technical adjustment was included for the Department to move expenditure limitation for Attorney General costs between budgetary programs with a net zero impact on the agency's overall budget.

Department of State Lands

A technical adjustment was approved to provide $86,953 of Other Funds expenditure limitation from the Submerged Lands Enhancement Fund. The expenditure limitation from the fund allows the Department to spend remaining grant funds. Grant funds are required to be used on projects that enhance state-owned submerged and submersible lands, including removal and disposal of abandoned or derelict structures, marine debris, and vessels; or activities to improve water quality, watershed enhancement, and fish and wildlife habitat. A corresponding reduction in the Other Funds expenditure limitation from the Common School Fund results in a net zero change to the agency's overall Other Funds expenditure limitation.

The Committee approved an increase in Federal Funds expenditure limitation of $478,286 for the Department to spend federal grant awards from the U.S. Environmental Protection Agency. Grant funding supports ongoing wetlands program development, funding for multipurpose state assistance, and preliminary program development for the eventual assumption of permitting authority under section 404 of the Federal Clean Water Act.

An Other Funds expenditure limitation increase of $186,592 and the establishment of a permanent, full-time natural resource specialist position (0.63 FTE) was approved for the Department to provide for enforcement activities related to abandoned and derelict vessels and camping on state owned lands and waterways.

An additional increase in Other Funds expenditure limitation of $58,992 and the elimination of an Executive Support Specialist position (1.00 FTE) was approved for the Department to reclassify nine positions, including the upward reclassification of seven managerial positions.

Technical adjustments that were approved by the Committee include a correction in the position title for a position that was authorized for the South Slough National Estuarine Research Reserve (SSNERR). The corrected position title is changed to a Training and Development Specialist 1 from a Natural Resource Specialist 1. There is no change to the amount budgeted for the position.

An increase in Federal Funds expenditure limitation of $210,000 was approved for National Oceanic and Atmospheric Administration grants awarded for land acquisition and trail improvements at the South Slough National Estuarian Research Reserve. The funding will be used to purchase a property adjacent to the reserve and to replace trail system facilities.

Water Resources Department

An increase in the Federal Funds expenditure limitation for the Water Resources Department of $260,484, and the authorization to establish a limited-duration position (0.88 FTE) was approved by the Committee to allow the expenditure of a grant award from the Federal Emergency Management Agency. The Department intends to use the federal funding, in combination with state matching funds of $140,261, for five specific tasks: a written summary of the status of high-hazard potential dams in Oregon; the completion of the comprehensive risk-of-failure assessment protocol; the application of the risk-of-failure protocol to the sixteen identified high-hazard potential dams in Oregon; the completion of formal loss estimates; and, the development of floodplain management plans for communities in dam breach inundation areas.

The Committee approved $125,000 General Fund for the Department to migrate information technology hardware and services to the state data center. The agency's current network and server resources are beyond their useful life and have resulted in service interruptions. The funding will support moving networking equipment, network operations, and database hosting. Additional work will be completed in the upcoming biennium as the project continues through the planned phases of the transition.

General Fund reductions of $2,307,924 in multiple agency divisions were approved to help balance the state General Fund budget. Accrued and anticipated vacancy savings include:

- $419,529 in the Director's Office, from delay in filling a position associated with a second groundwater basin study team, and a delay in hiring the remaining four positions in the Technical Services Division
- $723,251 in the Field Services Division
- $333,305 in the Water Rights Servicing Division and
- $831,839 in the Technical Services Division, including a delay in hiring four positions associated with a second groundwater basin study team. Although the hiring of the positions is delayed, additional funding that was provided to the agency this biennium included federal cost-share funds and funding for additional monitoring and test wells. This funding combined with existing agency resources allows the agency to move forward with expanding basin studies in spite of the hiring delay.

In addition to the delay in hiring the groundwater positions, the associated position-related services and supplies was reduced by $121,262 General Fund in the Technical Services Division.

Two grant programs in the Administrative Services Division had reductions approved by the committee. Feasibility study grants were reduced by $422,467 General Fund, eliminating the remaining General Fund for the biennium. The reduction leaves approximately $2.2 million in lottery bond proceeds available for feasibility study grant applicants. A small reduction of $49,684 General Fund to the place-based planning grant

program leaves $500,000 General Fund available for the grantees to finish their planning work and for the agency to complete a planning assessment.

Reductions in unobligated funding for observation wells ($50,000 General Fund) and gaging stations ($27,186 General Fund) was approved for the Technical Services Division. The committee also approved a decrease of $106,914 General Fund in the Field Services Division for state cost-share subsidy of water measurement devices installed by water users.

A shift of funding from General Fund to Other Funds in the Field Services Division reduces General Fund expenditures by $552,262 and allows for the expenditure of Other Funds balances from fee revenues in a corresponding amount.

PUBLIC SAFETY

Department of Corrections

General Fund reductions totaling $6.4 million were approved to help balance the statewide budget. A one-time General Fund appropriation to upgrade the user interface for the agency's Corrections Information System was reduced by $140,250. One-time General Fund reductions in the Central Administration and Administrative Services programs include a $412,148 reduction to the Office of Government Efficiencies, a five percent reduction to Central Administration of $1.9 million, and a 5% reduction to the Administrative (Central) Services Division of $3.9 million.

> **BUDGET NOTE:** Oregon's declining prison population requires an assessment of the state's prison footprint. The Department of Corrections (DOC) is directed to assess the state's prison system and report its findings to the Legislature. This assessment is to include physical plant conditions, including major repairs planned, the volume and estimated cost of deferred maintenance, and operating costs for utilities; operating conditions, including staff recruitment and retention considerations, the availability of health care services for adults in custody, and transportation and logistics costs; programming provided at each facility; and any other factors the agency deems relevant to prison capacity, costs, and efficient operations.
>
> Based on this assessment, on relevant prison population factors, and incorporating best practices for corrections outcomes, the agency shall include in its report recommendations to the Legislature for re-shaping Oregon's prison footprint. The report shall include recommendations for prison closures, including the order in which institutions should close and the timeframes and resources necessary for closure. DOC shall report to the Legislature with its assessment and recommendations no later than January 1, 2021.

The Committee increased the agency's Other Funds expenditure limitation by $338,045 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be passed through to counties to supplement housing resources for probationers and indigent adults in custody releasing to supervision in instances where transitional housing beds are severely limited due to COVID-19.

Due to the COVID-19 pandemic, the Oregon Health Authority and local Public Health Agencies informed the Department of Corrections that adults in custody releasing from COVID-impacted prisons cannot use public transportation at release. Coronavirus Relief Funds received by the Department of Administrative Services were approved to be passed through to the Department to provide required transportation to adults releasing from prison. Other Funds expenditure limitation was increased by $315,000 for use on such transportation expenses before the end of December 2020.

The Department identified a projected budget shortfall early in the 2019-21 biennium resulting primarily from rapidly rising health care costs in the state's prisons. Contributing to the projected budget overruns are the cost of pharmaceuticals, including treatments for Hepatitis C and for medically assisted treatment for addictions; the cost of off-site care; and ancillary costs for laboratory tests and for specialty care. To address this shortfall, the agency has undertaken administrative actions to reduce its expenses, including implementing a hiring freeze (excluding security and health care positions), delaying equipment lifecycle replacements, and laying off both management and represented positions. To address the portion of the shortfall not decreased by the above actions, the Committee approved $29.5 million General Fund on a one-time basis.

Criminal Justice Commission

The Criminal Justice Commission was awarded supplemental Edward G. Byrne Memorial Justice Assistance Grant funding through the CARES Act in May. The Committee approved additional Federal Funds expenditure limitation of $6,811,383 to allow the Commission to award Coronavirus Emergency Supplemental Funding (CESF) through an expedited grant process to seventeen counties, seven cities, and five state agencies. Details of the state agency awards are found in other sections of this report.

A one-time reduction of $668,000 General Fund from the Criminal Justice Commission reflects vacancy and other administrative savings.

District Attorneys and their Deputies

The Committee approved a $500,000 General Fund appropriation for grand jury recordation to the state agency District Attorneys and Their Deputies. The following table summarizes how these funds are to be budgeted and spent.

Expense Category	Service Provider	Service Agreement	General Fund
Statewide transcription service for district attorney offices	Private vendor(s)	Department of Justice to procure and administer statewide contract(s)	$310,000
Storage and archiving of grand jury recordings	Department of Justice	Department of Justice to provide segregated hosting, security, backup, maintenance, and customer support	$125,000
Technical assistance support, if contract vendor support is unavailable, on grand jury recording equipment	Judicial Department	Judicial Department to bill the District Attorney and Their Deputies on a quarterly basis and for a flat hourly rate for each technical support service call	$50,000
Annual training on grand jury recording equipment	Judicial Department	Judicial Department to bill the District Attorney and Their Deputies on a fiscal year basis for annual training(s) on the recording equipment	$15,000
Total			**$500,000**

The Oregon District Attorneys Association (ODAA) and the Judicial Department (OJD) are expected to enter into a memorandum of agreement for OJD to provide technical assistance related to grand jury recording equipment to local district attorney offices and counties, and for OJD to provide annual recording equipment training for local district attorney offices and county personnel.

Oregon Department of Justice

The Committee approved $435,000 Other Funds expenditure limitation, on a one-time basis, for payment of the statewide transcription service and the storage and archiving of grand jury recordings.

In the Appellate Division, the Committee approved a $28,590 General Fund reduction for outside review of draft ballot tiles, legislative referrals, and citizen initiatives voter summaries. Also approved was a reduction of $328,554 Other Funds expenditure limitation for two vacant permanent full-time Assistant Attorney General positions (0.83 FTE) associated with a General Fund reduction for the Defense of Criminal Convictions.

The Committee approved a non-budgetary action associated with HB 4304 to shift the source of funding for the Civil Enforcement Division's Environmental Crimes and Cultural Resources Unit (ECRU) from the Protection and Education Account (Other Funds) to the DOJ hourly billing model (Other Funds).

One-time budgetary savings were achieved by a reduction of $263,135 General Fund from prosecutorial support services and a one-time General Fund reduction of $196,619 in organized crime investigative assistance. Reductions in both programs reflect vacancy savings.

The Committee approved a one-time $52,106 General Fund reduction for pass-through funding for legal representation for victims of crime. The remainder of the $1,042,081 appropriation has already been distributed.

The Committee approved a one-time increase of $20,981,016 Federal Funds expenditure limitation for Victims of Crime Act (VOCA) grants, which fund services for victims of domestic violence and sexual assault programs. VOCA funds are both competitively and non-competitively granted to nonprofit and prosecutor-based victim service providers and child abuse intervention centers. This formula grant does not require the Department to provide matching funds; however, the grant does require sub-grantees to provide 20 percent matching funds. Local matching funds are partially paid by state General Fund and a Criminal Fines Account allocation passed-through by DOJ to local providers.

The Committee also approved an increase of $1,586,684 Federal Funds expenditure limitation for a number of previously approved federal grants, including Sexual Assault Victims' Emergency Medical Response, Violence Against Women Act, John R. Justice - Student Loan Repayment, Human Trafficking, and the Children's Justice Act.

The Committee approved an increase of $894,566 Other Funds expenditure limitation for the establishment of four permanent full-time positions (3.50 FTE), and a reduction of $894,566 Other Fund expenditure limitation in special payments for the Crime Victim Survivor Services Division (CVSSD). The approved amount provides for retroactive approval and position authority for the Appellate Advocacy and Human Trafficking Intervention programs since their administrative inception. Neither program has been authorized by statute or approved formally through the budget process. This action authorizes one Program Analyst 1 (1.00 FTE) and one Administrative Specialist 2 (0.50 FTE) to work with victims whose cases move into the post-conviction phase of a criminal proceeding or who are part of the jurisdiction of the Psychiatric Security Review Board, and authorizes one Program Analyst 3 (1.00 FTE) and one Operations and Policy Analyst 3 (1.00 FTE) to train law enforcement, prosecutors, and victim advocates on how to identify and develop interventions for trafficking victims. The Other Funds revenue to support these positions comes from one-time punitive damage awards and Federal as Other Funds from a Victims of Crime Act subrecipient grant. CVSSD was able to identify offsetting savings for DOJ to self-fund this request, so this reduction can be taken without any adverse impact to ongoing crime victim assistance programs at the state or local level. Additionally, the Committee recommended that DOJ seek to establish statutory authority for the Appellate Advocacy and Human Trafficking Intervention programs during the legislative session in 2021, as this may become important as the Legislature determines the 2021-23 CVSSD budget.

The Committee approved a one-time increase of $450,188 Federal Funds expenditure limitation and the establishment of two limited duration positions (0.84 FTE) for a federal grant from the U.S. Department of Justice, Office for Victims of Crime, for Improving Outcomes for Child and Youth Victims of Human Trafficking. This grant was approved, retroactively, for submission by the Joint Interim Committee on Ways and Means in September 2019. The matching funds requirement of 25% for this competitive grant will be met by the punitive damage award funding that currently funds the Human Trafficking Intervention Coordinator.

The Committee approved fund shifting a $2.0 million General Fund Emergency Board allocation for domestic and sexual violence to Other Funds in order to use Coronavirus Relief Funds received by the Department of Administrative Services and passed through to the Department of Justice.

In the General Counsel Division, the Committee approved an increase of $328,935 Other Funds expenditure limitation and authorized the establishment of one permanent full-time Senior Assistant Attorney General position (0.42 FTE) and one permanent full-time Assistant Attorney General position (0.42 FTE) in the Business Transactions Section. These positions will serve as design and construction attorneys for transportation infrastructure projects authorized in HB 2017 (2017). The revenue to support these positions will come from hourly legal service billing to the Oregon Department of Transportation.

The Committee approved a $440,668 Other Funds expenditure limitation reduction in the Trial Services Division for three vacant permanent full-time Assistant Attorney General positions (1.25 FTE) due to a General Fund reduction for the Defense of Criminal Convictions.

Also approved was a one-time $2.3 million General Fund reduction to the Defense of Criminal Conviction caseloads. The attorneys of the Appellate and Trial Divisions charge the program for their work at the same rate as they charge other state agencies for legal work.

By closing one of several Portland office locations, budgetary savings of $56,902 General Fund, $27,214 Other Funds expenditure limitation, and $163,285 Federal Funds expenditure limitation were achieved in the Division of Child Support.

The Committee approved a one-time increase of $1,160,630 Other Funds expenditure limitation and $2,252,986 Federal Funds expenditure limitation for the Child Support Enforcement Automated System (CSEAS) information technology project. The increase is related to three contract amendments for added functionality and application documentation and an information security control test at DOJ and at the Atmosera co-location data center hosting CSEAS. Other Funds expenditure limitation is supported by Article XI-Q bond proceeds from a previously approved bond sale. Federal Funds provide 66% of eligible program costs under Title IV-D of the federal Social Security Act. The Department of Administrative Services is requested to unschedule the supplemental funding pending completion of a Legislative Fiscal Office review of the status of the CSEAS project. Additionally, a one-time fund shift to reduce $181,657 General Fund and $352,628 Federal Funds expenditure limitation (for federal incentive funds) was approved, with a corresponding increase in Other Funds expenditure limitation.

The Committee approved the following technical adjustments:

- Child Enforcement Automated System information technology project - increase Other Funds expenditure limitation by $463,687 for services and supplies and increase Federal Funds expenditure limitation by $900,098 for services and supplies to account for a delay in contract vendor billings that were originally anticipated for the 2017-19 biennium; and

- Agency-wide adjustment - increase General Fund by $30,088 for services and supplies, reduce Other Funds expenditure limitation by $16,225 for services and supplies, and reduce Federal Funds expenditure limitation by $6,600 for services and supplies, to correct mis-apportioned Department of Administrative Service assessment charges.

The Committee approved the following technical adjustment for agencies participating in the Department of Justice flat charge billing model. These changes were not included as part of standard changes in the legislatively adopted budget:

Flat Charge Agencies Services and supplies - Attorney General line-item adjustment				
Agency	**Adopted Budget**	**Approved Budget**	**Change Amount**	**Percent Change**
Oregon Board of Licensed Professional Counselors and Therapists	$156,851	$213,094	$56,243	35.9%
Oregon Board of Psychology	$223,150	$303,930	$80,780	36.2%
State Board of Accountancy	$423,103	$451,204	$28,101	6.6%
Board of Licensed Social Workers	$85,925	$70,271	($15,654)	-18.2%
Government Ethics Commission	$186,758	$248,150	$61,392	32.9%
Occupational Therapy Licensing Board	$25,703	$18,569	($7,134)	-27.8%
Board of Medical Imaging	$80,830	$82,239	$1,409	1.7%
State Board of Examiners for Speech-Language Pathology and Audiology	$78,690	$53,163	($25,527)	-32.4%
Oregon State Veterinary Medical Examining Board	$75,218	$91,868	$16,650	22.1%
Board of Pharmacy	$551,381	$525,607	($25,774)	-4.7%
Department of Aviation	$85,396	$105,329	$19,933	23.3%

Oregon Military Department

The Committee approved a reduction of $100,000 General Fund from a one-time appropriation to the Oregon Military Department - Office of Emergency Management for a study of the Critical Energy Infrastructure Hub located in northwest Portland.

Additionally, $500,000 was reduced from a one-time General Fund appropriation made to the Office of Emergency Management by the Emergency Board on March 9, 2020, and was replaced with Coronavirus Relief Funds received by the Department of Administrative Services and transferred to the Oregon Military Department. The original appropriation was made for a suite of all-hazards emergency preparedness and response activities, including response to COVID-19.

A one-time reduction of $681,022 General Fund and the reduction of $681,022 in matching Federal Funds will reduce travel, training, and information technology lifecycle replacements in the Office of Emergency Management through the end of the 2019-21 biennium.

Approved budget reductions in the Military Department's Operations program total $682,747. These reductions include holding six positions vacant and shifting two positions from General Fund to Federal Funds for the remainder of the biennium, reducing services and supplies expenses throughout Oregon's Army National Guard installations, and transferring eligible expenses from General Fund to federal funding. These actions will result in the loss of $964,664 in federal matching funds, and Federal Funds expenditure limitation is correspondingly reduced.

Board of Parole and Post-Prison Supervision

To help with balancing the state budget, the Committee approved one-time General Fund reductions totaling $326,590. Reductions include limiting services and supplies expenditures, vacancy savings, and the elimination of two Administrative Specialist positions. The Board anticipates being able to redirect workloads and does not anticipate a reduction in services.

Oregon State Police

The Committee reduced General Fund expenditures by $356,360 and Other Funds expenditure limitation by $148,840 to correct a double-budgeted expense in the Department's 2019-21 legislatively adopted budget.

Federal Funds expenditure limitation was increased by $1,104,843 in the Forensics Services program to allow expenditure of a federal DNA Capacity Enhancement and Backlog Reduction program grant from the U.S. Department of Justice. Funds will be used for equipment and personnel expenses in the agency's forensic services laboratories.

The Committee increased the agency's Other Funds expenditure limitation by $107,676 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be used to purchase personal protective equipment for patrol troopers statewide.

General Fund reductions totaling $6.9 million were approved to help balance the statewide budget. One-time reductions taken in the Agency Support Division total $3,645,607 and include cancelling vehicle purchases for the remainder of the biennium for a savings of $1,807,000; deferring ammunition purchases for the remainder of the biennium for a savings of $350,000; reducing Fleet Services' overtime and personnel budgets for a savings of $398,462; holding a Project Manager 3 position vacant for the remainder of the biennium for a savings of $133,031; and reducing support for State Radio System upgrades and equipment replacements for a savings of $957,114. In the Forensics Division, delaying equipment replacements until the 2021-23 biennium saves $2,400,000 General Fund on a one-time basis. Additional one-time reductions include General Fund support of $790,090 for five trooper positions that respond to Firearm Instant Background Check denials and General Fund support of $99,038 for one Gaming Enforcement trooper position. These reductions will delay life-cycle replacements of equipment by one year, and will shift investigations of firearm background check denials to local law enforcement agencies.

Coronavirus Relief Funds received by the Department of Administrative Services were approved to be passed through to the Oregon State Police to cover the Patrol Division's payroll expenses from March 2020 through December 2020. Other Funds expenditure limitation was increased by $56 million and the Patrol Division's General Fund was reduced in the same amount on a one-time basis.

Department of Public Safety Standards and Training

The Committee increased the agency's Federal Funds expenditure limitation by $429,087 for expenditure of an Assistance to Firefighters grant from the Federal Emergency Management Agency. The agency will spend the award on mobile firefighting equipment.

For expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission, the Committee increased the agency's Other Funds expenditure limitation by $22,728. The funds will be used to purchase personal protective equipment for the Public Safety Academy.

Oregon Youth Authority

General Fund reductions totaling $11.5 million were approved to help balance the statewide budget. One-time reductions include $7.3 million General Fund from the community residential treatment program, with an associated reduction of $433,001 Other Funds and $4,225,006 Federal Funds. Based on program utilization to date this biennium, this reduction is not expected to have a significant effect on the availability of residential treatment for youth in the community. An additional $2.0 million General Fund reduction reflects a freeze on travel, hiring, and spending on discretionary services and supplies, and is not expected to affect programs and services on an ongoing basis. This General Fund reduction drives an associated Other Funds reduction of $26,921 and an associated Federal Funds reduction of $37,338. Seven positions will be held vacant for the remainder of the biennium, generating a General Fund savings of $836,816 and a Federal Funds savings of $60,744. One position is shifted from the General Fund to Other Funds, decreasing General Fund expense by $91,375 and increasing Other Funds expense by the same amount.

The Committee approved two reductions to General Fund pass-through appropriations to Multnomah County. Funding for services to gang-affected youth is reduced by $313,480 on a one-time basis. Funding for the East Multnomah Gang Enforcement Team is reduced by $1,002,067. This reduction is intended to be ongoing.

In order to implement programmatic changes to behavioral rehabilitative services (BRS) mandated by SB 171 (2019) and the federal Family First Prevention Services Act (FFPSA), the Committee approved a General Fund increase of $1,117,735.

The Committee increased the agency's Other Funds expenditure limitation by $350,000 for expenditure of a Coronavirus Emergency Supplemental Funding grant from the Criminal Justice Commission. The funds will be used to compensate behavioral rehabilitative service providers for additional measures they have taken to mitigate the threat of the COVID-19 pandemic.

TRANSPORTATION

Department of Transportation

The Committee approved an increase of $6,131,433 Other Funds expenditure limitation for the Driver and Motor Vehicle (DMV) program. Of this amount, $5,731,433 will address the implementation costs of the federal REAL ID Act. The remaining $400,000 is for outreach related to HB 2015 (2019), which eliminated the requirement to provide proof of legal residence to obtain a driver license or state identification card.

An additional increase of $2,741,953 Other Funds expenditure limitation for the DMV program addresses costs related to the COVID-19 pandemic. This includes costs for overtime and temporary help to process backlogs resulting from field office closures, as well as costs for protective equipment, enhanced janitorial services, plastic shields at customer counters, and increased security.

The Committee approved the following direction to the Department regarding transportation planning:

> **BUDGET NOTE:** The Oregon Department of Transportation is directed to work with community-based organizations and other stakeholders to ensure broad community outreach and engagement related to implementation of HB 2015 (2019). The Department is further directed to use existing resources of up to $500,000 for such outreach and to contract with one or more trusted community-based organizations with a track record of providing culturally competent and linguistically appropriate community outreach.

An increase of $42,700,000 Other Funds expenditure limitation was approved to allow the Department to spend federal CARES Act money in support of public transit systems statewide.

The Committee approved an increase of $4,000,000 Federal Funds expenditure limitation for the Motor Carrier Transportation program to spend federal formula funds in support of the enforcement of state laws governing commercial trucks.

Lottery Funds expenditure limitation in the amount of $500,000 was established for the transfer of Lottery Funds from ODVA to ODOT for administration of the Veterans Rural Transportation Grant

The Committee approved an Other Funds expenditure limitation reduction of $5.1 million to reflect a change in the source of funding for the Coos Bay Rail Line Repairs and Bridge Replacement project. The project will be financed through the Connect Oregon Fund in lieu of issuing lottery bonds to provide match for a $20.0 million BUILD Grant from the U.S. Department of Transportation that has been made to the Port of Coos Bay for the rail line improvements. The Oregon Transportation Commission, as part of its review of the project application for Connect Oregon funds, will ensure the project continues to be eligible for the federal BUILD grant.

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About HECC

As the single state entity responsible for ensuring pathways to higher educational success for Oregonians statewide, the State of Oregon's Higher Education Coordinating Commission (HECC) sets state policy and funding strategies, administers numerous programs and approximately $3 billion public funding, and convenes partners working across the public and private higher education arena to achieve state goals. The HECC is dedicated to fostering and sustaining high quality, rewarding pathways to postsecondary opportunity and success for all Oregonians through an accessible, affordable, and coordinated network of college and career training programs.

In 2011, the Oregon Legislature established "40-40-20" as the State's goal for educational attainment in Oregon, recognizing the importance of higher education as a target for enabling individual opportunity and achieving societal success in an increasingly knowledge-based global economy. The State's 40-40-20 goal commits to a future in which all Oregonians will complete their education and gain the ability to contribute to our society and economy. The HECC is responsible for advancing 40-40-20 by overseeing pathways to postsecondary success from the point at which students consider their options for secondary educations through their learning, training and mastering of skills in college and career training programs.

Oregon enacted significant higher education governance reform in recent years, providing increased autonomy to public universities while establishing the HECC in 2013 as the sole state commission and agency with coordination, funding, and oversight responsibilities for all aspects of postsecondary education including 7 public universities, 17 public community colleges, private and independent colleges and universities, 9 local workforce development boards and their providers, private career and trade schools, and state financial aid.

As the State of Oregon's single, comprehensive portal to all sectors of higher education, HECC is uniquely positioned to provide strategic focus in areas such as: investing resources to maximize student success, increasing postsecondary affordability, improving pathways to and across postsecondary institutions, and connecting job-seekers with employment. Led by its 14-member volunteer commission, the HECC determines state funding allocations to public institutions, approves new degree and certificate programs, licenses and authorizes private post-secondary institutions, makes budget and policy recommendations to the Governor and Legislature, collects and reports post-secondary data, administers state financial aid and other access programs, and undertakes a variety of other reporting and oversight responsibilities that state law assigns to it. Its approach is guided by a Commission-adopted strategic plan, described in more detail below, that is organized around the Commission's overarching goals of student success, equity, affordability, and economic and community impact, each of which is linked to key performance measures.

The Commission meets publicly on a near monthly basis for full commission meetings. In addition, the HECC convenes work groups, task forces, and advisory committee meetings with specific charges and timeframes.

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

The Office of the Executive Director carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for the integrated agency.

The Office of Operations provides business services to ensure accountability, data driven decisions, and responsible stewardship of resources. It coordinates the establishment of policies and strategies to achieve the agency's mission and strategic goals and ensures compliance with state and federal requirements. The Budget unit provides program and administrative budget planning, financial analysis and technical budget support. The Financial Services unit provides accounting services, administers employee benefits and payroll, prepares financial reports, and collects funds owed to HECC. Contracts and Procurement oversees purchasing, conducts solicitations, and prepares and processes contracts. Information Technology provides planning and analysis, networking, data management, security, and customer support services for a myriad of separate information systems.

The Office of Research and Data collects data on students, courses, demographics, enrollments, academic performance, and academic awards in order to comply with state and federal reporting requirements, provides effective recommendations to state and agency policy, meets reporting responsibilities, and conducts research to better understand and manage the postsecondary enterprise. The office is responsible for providing postsecondary education research and analytic services to support the Commission's efforts to achieve 40-40-20 and equity in Oregon higher education and to track progress in achieving all of the Commission's strategic goals.

The Office of Academic Policy and Authorization This office oversees two primary areas of work: 1) the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers, and 2) public university academic policy. The private postsecondary units include the Office of Degree Authorization (ODA), which authorizes private degree-granting institutions and distance education providers and the Private Career Schools (PCS) licensing unit, which licenses and supports private career and trade schools. ODA and PCS are responsible for student and consumer protection from diploma mills and unlicensed career schools. The public university academic policy unit provides academic coordination related to Oregon's seven public universities, including coordination of the academic program approval process, statewide initiatives and legislative directives to enhance postsecondary pathways and student success.

The Office of Postsecondary Finance and Capital provides fiscal coordination related to Oregon's public postsecondary institutions, including financial planning, biennial budget recommendations for the Public University Support Fund, Public University State Programs, Public University Statewide Public Services, capital investments, fiscal reporting and analysis, capital bond funding administration, and the allocation of state funding to public postsecondary institutions.

The Office of Community Colleges and Workforce Development (CCWD) provides coordination and resources related to Oregon's community colleges and adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) to include Carl D. Perkins Vocational and Technical Education Act, Accelerated Learning, Career Pathways, Community College Program Approval, GED ® testing and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).

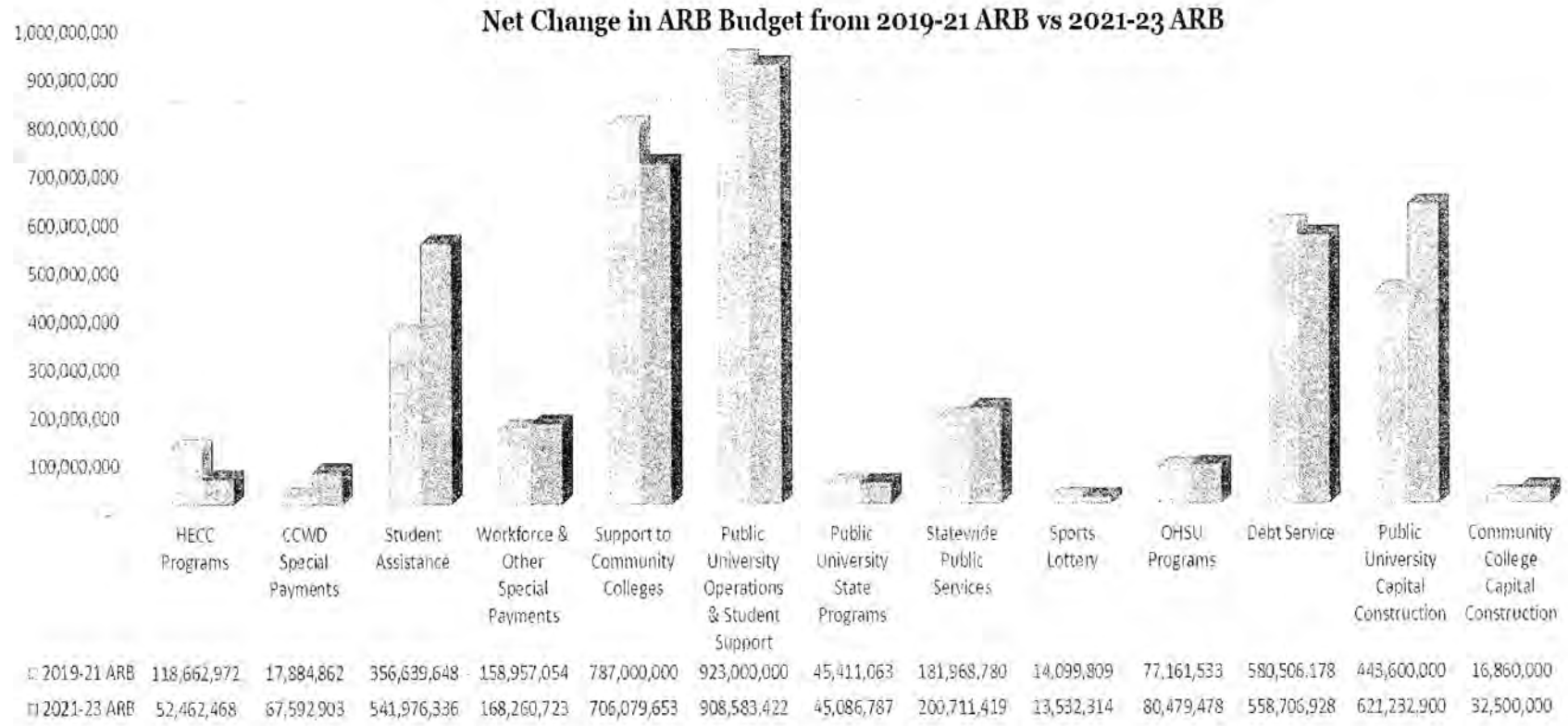
The Office of Workforce Investments (OWI) is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI administers the Oregon Youth Conservation Corps and staffs its Advisory Committee. OWI also administers Oregon Volunteers, supporting statewide service and volunteer efforts, and providing funds for the state-based AmeriCorps program.

The Office of Student Access & Completion (OSAC) administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant, the Oregon Promise, and more than 600 private scholarships. OSAC also administers other student outreach programs, such as Oregon ASPIRE, and works in partnership with foundations, private individuals, financial institutions, and employers. Oregon ASPIRE matches trained and supportive adult volunteer mentors in middle schools, high schools, and community-based organizations to help students develop a plan to meet their education goals beyond high school. OSAC also includes Veterans Education which provides oversight of programs for veterans.
Budget Summary Graphics

Budget Summary Graphics

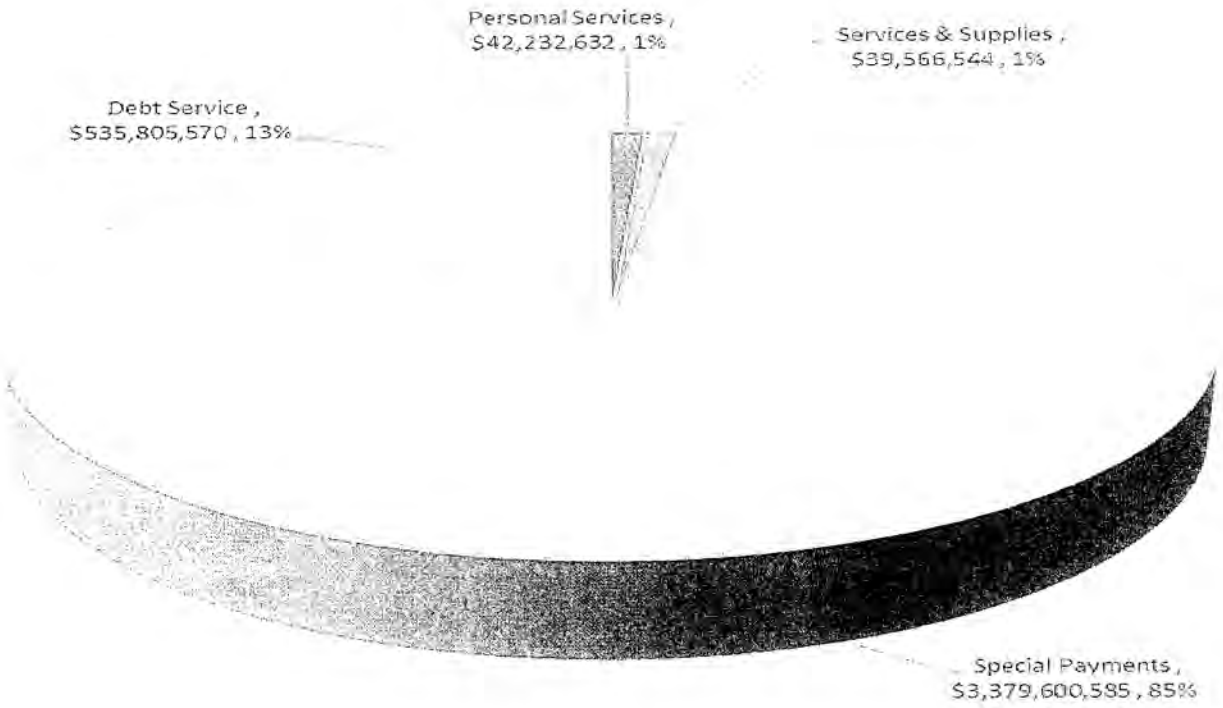
Figure A. State Investment in Postsecondary Education (All Funds, in millions)

The following graphic shows the largest categories of the postsecondary education budget for recent biennia, compared to the ARB recommendations



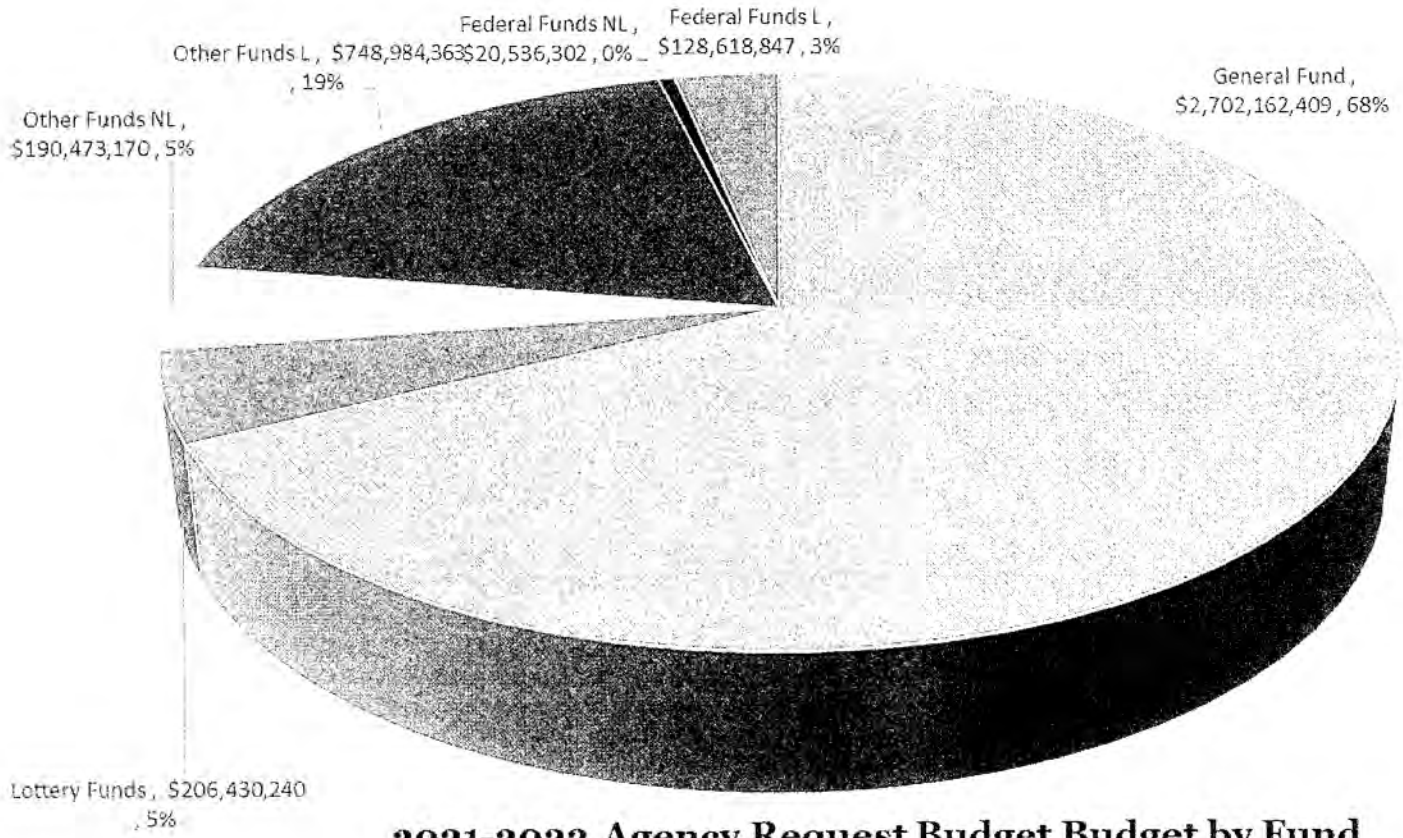
Please note: budgets have been re-aligned for the 2021-2023 biennium. The budget numbers above include policy option packages.

Figure B. 2021-23 HECC Agency Request Budget ($3,997,205,331 Total Funds)



2021-2023 Agency Request Budget by Expenditure Type

Figure C. 2021-23 HECC Agency Request Budget by Fund Type



2021-2023 Agency Request Budget Budget by Fund

Mission Statements

Mission

The mission of the Higher Education Coordinating Commission, derived from its chartering statutes, is to:

1. **Dramatically and equitably improve postsecondary educational attainment levels;**
2. **Improve Oregon's economic competitiveness and quality of life; and**
3. **Ensure that Oregon students have affordable access to colleges and universities.**

HECC Vision Statement

The HECC recently updated its Vision Statement as follows:

The Higher Education Coordinating Commission (HECC) envisions a future in which all Oregonians—and especially those whom our systems have underserved and marginalized—benefit from the transformational power of high-quality postsecondary education and training. It is a future where innovative public and private colleges, universities, and training providers help Oregonians to reach their highest potentials, build trajectories to family-wage careers, foster a more just society, and break patterns of intergenerational poverty. It is a future where postsecondary education fuels a resilient economy by anticipating workforce needs and by fostering innovation, research, and knowledge. In the future we envision, all Oregonians enjoy well-lived lives thanks to the myriad benefits of postsecondary education and training: higher earnings, lower unemployment rates, self-sufficiency, civic involvement, better health, and more. Our communities thrive as a result.

Values and Beliefs

The HECC's Strategic Framework 2017-21 defines the Commission's list of values and beliefs:

- *Postsecondary education, including higher education and workforce training, is critical to ensuring the economic, civic, and social well- being of our state and its residents.*
- *Everyone has the ability to learn, and we have an ethical and moral responsibility to ensure optimal learning environments.*

- *We define postsecondary education broadly including the diverse array of education credential options after high school (from apprenticeships to doctorates).*
- *We are committed to improving the postsecondary success of students who have been historically underserved, including students of color, English language learners, economically disadvantaged students, LGBTQ students, and students with disabilities. We will apply the HECC's Equity Lens to this mission.*
- *We are committed to partnership to foster a streamlined, student-focused, equitable PK-20 education system.*
- *Increasing access to postsecondary education and training is critical, but so too is increasing the success rates of learners who are enrolled.*
- *Our Commission and agency must be publicly transparent, inclusive, and collaborative. We have a particular responsibility to bring underrepresented stakeholders, students, and partners to the table.*
- *Planning and strategies for postsecondary education and training should reflect the state's specific talent and workforce needs.*
- *Competition among Oregon public postsecondary institutions can be beneficial, but we should avoid unnecessary duplication in order to promote smooth pathways for learners and the efficient use of taxpayer dollars.*
- *As a coordinating commission, we are mindful that we do not govern institutions that directly serve Oregon learners. We lead through a careful, rigorous approach to our specific statutory responsibilities, and by convening, championing successes, and guiding statewide strategies.*

Statutory Authority

HECC's statutory authorities include:

- Authorities related to **providing one strategic vision for Oregon higher education planning, funding, and policy**, including the development of biennial budget recommendations for public postsecondary education in Oregon, making funding allocations to Oregon's public community colleges and public universities, and adopting a strategic plan for achieving the state's postsecondary goals.
- Authorities related to **authorization of programs and degrees**, including approving mission statements and new academic programs for the public institutions, authorizing degrees that are proposed by private and out-of-state (distance) providers, licensing private career and trade schools, and overseeing programs for veterans.
- Authorities related to **administering key financial aid, workforce, and other programs**; including administration of financial aid programs such as the Oregon Opportunity Grant (state need-based student aid) and the Oregon Promise; managing state implementation of the federal Workforce Innovation and Opportunity Act (WIOA) with state, local and

regional partners; developing dual credit standards, transfer standards, and credit for prior learning standards; and numerous other directives.

- Authorities related to **evaluating and reporting the success of the higher education efforts**, including data collection, analysis, research, and reporting across all sectors of higher education, and conducting annual institutional evaluations for public universities.

Oregon Revised Statute (ORS):

ORS Chapter 350.050 through 350.120 Higher Education Coordinating Commission Generally
ORS Chapter 337.521 Instructional Materials
ORS Chapter 340.310 Dual Credit Programs
ORS Chapter 341.430 Transfer Student Bill of Rights and Responsibilities
ORS Chapter 345.020 Operation of Career Schools
ORS Chapter 348.603 Degree Authorization
ORS Chapter 348.750 Open Educational Resources Program

Oregon Administrative Rule (OAR):

OAR 583 Office of Degree Authorization
OAR 715 Higher Education Coordinating Commission

(CCWD) Oregon Revised Statute:

ORS Chapter 326 State Administration of Education
ORS Chapter 341 Community Colleges

Oregon Administrative Rule:

OAR 151 Education and Workforce Policy
Division 10 Workforce Investment Act Program
OAR 581 Oregon Department of Education
Division 44 Workforce 2000 Vocational Technical Education Program
OAR 589 Department of Community Colleges and Workforce Development
Division 2 Community College Funding
Division 3 Community College Capital Projects
Division 4 Student Records

Division 5 Community College Formation and Annexation
Division 6 Community College Course Approval
Division 7 Community College Programs
Division 8 Community College Personnel Policies
Division 9 Student Measles Immunization
Division 10 Discrimination Prohibited
Division 20 Workforce Investment Act

(ODA) Oregon Revised Statute:
ORS Chapter 348.603 Degree Authorization

Oregon Administrative Rule:
OAR 583 Higher Education Coordinating Commission, Office of Degree Authorization
Division 30 Standards and Procedures for Schools Required to Obtain Authorization to Offer Academic Degrees in Oregon, Or Required to Establish Exemption
Division 50 Validation or Invalidation of Claim to Possess an Academic Degree
Division 70 Oversight of Post-Secondary Accrediting Bodies

(OSAC) Oregon Revised Statute:
ORS 341.522 Oregon Promise program
ORS 348 Student Aid
ORS 348.260 Oregon Opportunity Grant (OOG)
ORS 348.500 ASPIRE Programs
ORS 352.287 Resident tuition and fees for persons who are not United States citizens or lawful permanent residents;
ORS 411.894 Oregon JOBS Individual Education Account
ORS 461.543 OOG/Lottery-funded Sports Lottery Account
Oregon Laws (2018) Chapter 53: Oregon National Guard Tuition Assistance

Oregon Administrative Rule:
OAR 575 Oregon Student Access Commission

(PCS) Oregon Revised Statute:
ORS 345 Career Schools
ORS 341.440 Contracts for educational services

ORS 687.011 Massage therapists

Oregon Administrative Rule:
OAR 581 Oregon Department of Education
Division 15 Private School Approval
Division 21 School Governance and Student Conduct
Division 45 Private Vocational Schools

AGENCY SUMMARY: AGENCY STRATEGIC PLAN

Agency Strategic Plan

The Higher Education Coordinating Commission is required by statute (ORS 350.075(d)) to adopt a strategic plan for state postsecondary goals, and the Commission committed to updating this plan on a regular basis. The HECC's current 2016-20 Strategic Plan, adopted in February, 2016, provides a foundation and scaffolding for preparing more Oregonians with the degrees, certificates, and training they need to succeed in their goals and careers.

The 2016-20 comprehensive plan describes challenges and opportunities in higher education, and defines key priorities and strategies that will guide higher education funding and policy decisions within the HECC authority in the areas of goal-setting, funding, pathways, student support, college affordability, and economic and community impact. The plan to improve higher educational success for all Oregonians is anchored by the Equity Lens, which commits the commission and agency to ensure its policy and resource allocation decisions advance equity. The 2016-2020 plan noted that Oregon has considerable work to do before reaching 40-40-20, and while there has been improvement, these improvements have not been seen equally by all groups. Students in Oregon's education pipeline—especially low-income, rural, and students of color—still are not accessing and succeeding in higher education at equitable rates. The Plan states "As Oregon works toward 40-40-20, the HECC will continue to take a lead role in convening partners to further align programming and supports to close the achievement and opportunity gaps for low-income students, students of color, and recent high school graduates. HECC will also deepen connections between Oregon's education and workforce systems."

As an addendum and update to the 2016-2020 Strategic Plan, the Commission in December 2017 adopted a Strategic Framework 2017-2021 that will guide its strategic action in the coming years. The Strategic Framework describes the Commission's updated vision, mission, values and beliefs, and defines four key areas of activity that can be used by the Commission to prioritize existing and future strategic initiatives. The Strategic Plan, Framework, and Equity Lens are available at https://www.oregon.gov/highered/about/Pages/strategic-plan.aspx.

Goals:

The Strategic Framework 2017-2021 identifies four key Strategic Goals, derived from the 2016-20 Strategic Plan.

STUDENT SUCCESS,
EQUITY,
AFFORDABILITY, and
ECONOMIC AND COMMUNITY IMPACT.

Strategic Areas of Activity 2017-2021

The Strategic Framework also defines four key areas of activity that the Commission is using to prioritize existing and future strategic initiatives.

- **REPORTING to steer progress:** Through advanced data analysis, evaluation, and reporting, HECC will build public and institutional commitment to meeting achievement goals and closing equity gaps. Achieving Oregon's higher education and workforce goals will require shared ownership for specific outcomes, timely data, and a better understanding of what works and what does not work. To address these needs, the HECC will work with institutional leaders and community partners to identify the specific contributions each entity can make to achieving state goals. The Commission and agency will monitor state and institutional progress, producing research and reports that drive shared accountability, better decision-making, and course corrections when needed.
- **FUNDING for success:** HECC will develop an approach to state funding higher education and workforce that is directly linked to student success. To achieve state attainment goals, higher education and workforce must be sufficiently funded. Likewise, the state's distribution processes for its resources should reflect our emphasis on student success and equity. The HECC will propose budgets to the Governor and Legislature that reflect the most efficient way public investment in higher education and workforce can increase quality and improve student outcomes. This approach to state funding will require a view that transcends the boundaries of traditional support funds for institutions.
- **Streamlining Learner PATHWAYS:** HECC will promote clear onramps to education and training, reduce barriers for transfer students, and link graduates with careers. Existing educational pathways are not serving Oregonians equitably or well. To dramatically expand postsecondary educational attainment, Oregon needs to smooth pathways to success for all students, especially nontraditional and underrepresented populations.
- **Expanding Opportunity through OUTREACH:** HECC will develop a comprehensive outreach plan to ensure all Oregonians have access to affordable, relevant options for postsecondary training. Too few Oregonians today receive relevant and comprehensive information about options for affordable postsecondary education and training. To significantly improve the successful transition of Oregon's youth and adult population to postsecondary education, while closing gaps in access, achievement, completion and employment, we must better connect Oregonians with affordable options for postsecondary education and training.

To effectively exercise its functions, the HECC works in close partnership with campus leaders, governing boards, faculty, students, and state partners—playing a critical convening role for Oregon higher education and the communities that it affects.

Criteria for Budget Development

The HECC relied on input from a variety of state and local agencies and partners when developing the agency budget. The budget advances:

- Oregon's Educational Attainment Goal: the 40-40-20
- The HECC Strategic Plan and Strategic Framework
- The Equity Lens
- The Governors' Education Priorities
- The Oregon Workforce and Talent Development Board (WTDB) Strategic Plan
- Talent Assessment and new Adult Education and Training Goal (in development)
- The State Board of Education's Goals

Oregon's Educational Attainment Goal: the 40-40-20

Recognizing the urgency to improve educational attainment for its residents, Oregon has committed not only to improving, but to becoming one of the best-educated populations in the world. In 2011, the Oregon Legislature adopted an ambitious goal to ensure that by 2025:

- 40 percent of Oregonians have earned a bachelor's degree or higher.
- 40 percent of Oregonians have earned an associate's degree or postsecondary credential as their highest level of educational attainment.
- 20 percent of Oregonians have earned at least a high school diploma, an extended or modified high school diploma, or the equivalent of a high school diploma as their highest level of educational attainment.

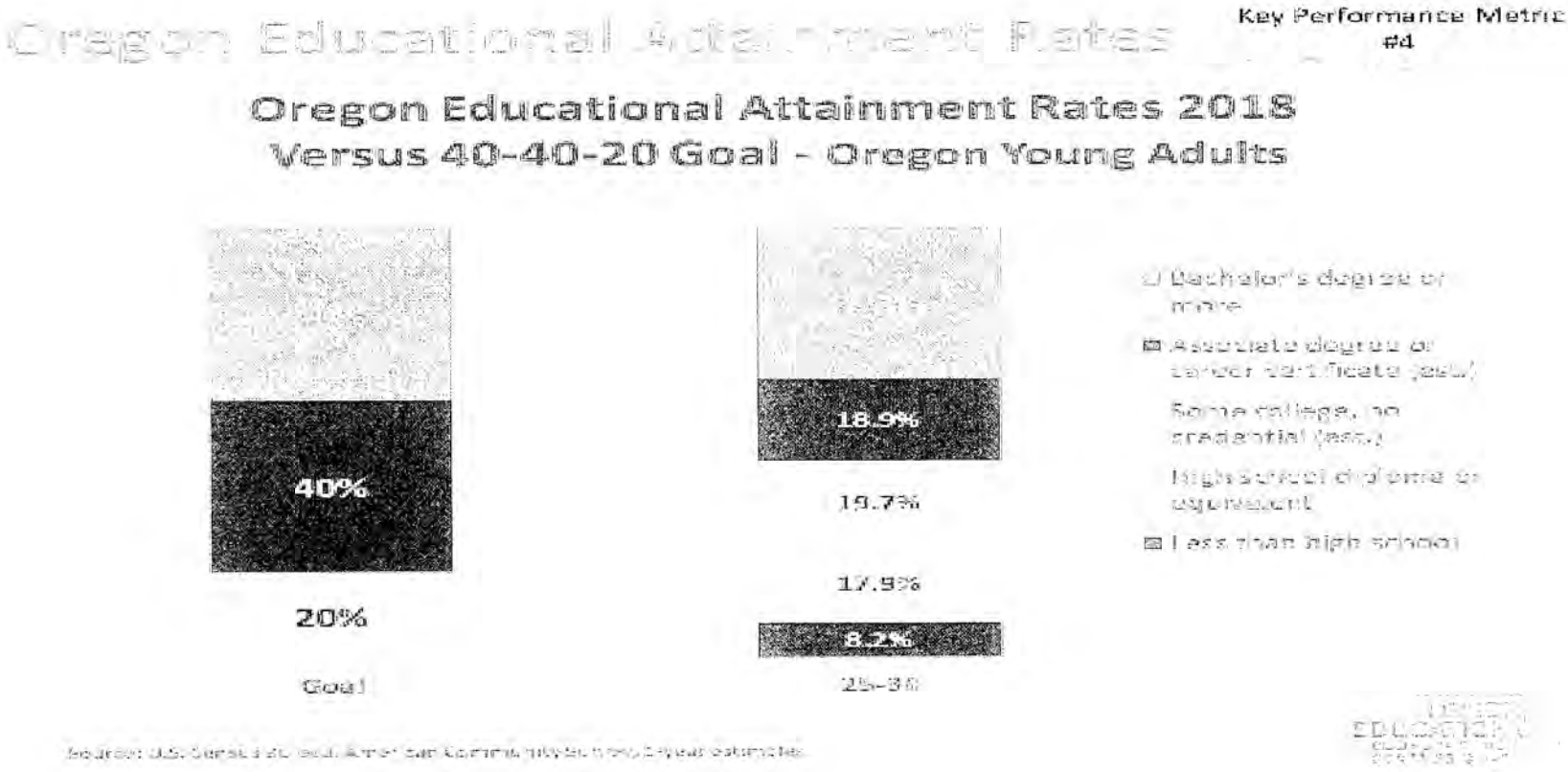
The goal, known as "the 40-40-20 Goal," has become shorthand for the efforts of the Legislature, Governor, the Chief Education Office, and other state education boards, commissions, and agencies to significantly improve the education achievement levels and prosperity of Oregonians by 2025. The 40-40-20 Goal provides a clear target – a "North Star" aligned with Oregonians' economic, civic, and social aspirations -- against which to generally gauge the State's educational progress. The HECC, the Chief Education Office, and the Governor have worked together under the belief that in order for the 40-40-20 Goal to be meaningful, it must be accompanied by the clear understanding that increased levels of attainment of diplomas, degrees and certificates must be achieved equitably, with Oregon's diversity – of race, ethnicity, gender, home language, socioeconomic status and geography – equally well-represented in each stage.

With the passage of House Bill 2311 in 2017, Oregon clarified its 40-40-20 educational goal to focus it strategically on young Oregonians rising through the education system. As of January 1, 2018, the 40-40-20 was refocused as a pipeline goal, applying to the expected high school class of 2025 (and beyond), rather than to all adult Oregonians. House Bill 2311 also clarified the

state's commitment to ambitious educational outcomes for working-age Oregonians by requiring that HECC work with the Oregon Workforce Investment Board and institutional partners on creation of a new set of goals for the adult population.

Figure D. displays current educational attainment rates of Oregon young adults, compared against the attainment goals of 40-40-20.

Figure D. ***Oregon Educational Attainment Rates 2018***



HECC Strategic Plan and Strategic Framework

In 2019, the Higher Education Coordinating Commission engaged with stakeholders and undertook an extensive effort to update its strategic plan; however, the recent pandemic has delayed the process. We anticipate resuming this work when the pandemic subsides. This section will be updated when the plan is complete.

The budget development is informed by the HECC Strategic Plan 2016-20 and the four key areas of strategic activity defined in the Strategic Framework 2017-21 which the Commission is using to prioritize existing and future strategic initiatives. These are described in detail in previous sections.

- REPORTING to steer progress
- FUNDING for success
- Streamlining Learner PATHWAYS
- Expanding Opportunity through OUTREACH
- The budget development also aims to achieve the Strategic Goals of STUDENT SUCCESS, EQUITY, AFFORDABILITY, and ECONOMIC AND COMMUNITY IMPACT.

The Equity Lens

The HECC Strategic Plan is anchored by the Equity Lens, which commits the HECC to ensuring that its policy and resource allocation decisions advance equity. The Oregon Equity Lens was adopted by the HECC in 2014 as a cornerstone to the State's approach to education policy and budgeting. The purpose of the Equity Lens is to clearly articulate a shared goal for an equitable education system, to put into place the intentional policies, investments, and systemic changes necessary to reach this goal and to create clear accountability structures to ensure that we are actively making progress and correcting past inequities.

Governor's Education Priorities

In a letter to state officials in October, 2017, Governor Brown directed the Chief Education Office, Oregon Department of Education, Early Learning System and Higher Education Coordination Commission to apply guiding principles of equity and accountability to new and existing initiatives, and set a series of education priorities, described below.

Governor's Guiding Principles:

- Require a high standard of accountability in implementation, ensuring outcomes are measured and every dollar in public investment for our students is well spent.
- Ensure our students, children, and young people are provided the full benefit of programs as intended in the State Equity Lens for education.

Unified Education Budget

Governor Brown directed the agencies to establish a unified education budget for the 2019-21 biennium that:

- ensures more students meet key education benchmarks;
- recognizes critical opportunities to support key student transitions;
- improves school readiness and attendance;
- improves high school and college completion rates; and
- establishes meaningful pathways to careers and workforce

Establish a Statewide Early Learning Plan

The Governor also directed education state officials to work with other relevant state agencies to support a more integrated early learning system that serves all Oregon communities. Officials are directed to develop a new statewide plan for early learning in Oregon from prenatal to age five, and to work in tandem with partners to better support the transition of students from prekindergarten through third grade. These activities are expected to result in proposals to be considered for inclusion in the recommended budget for 2019-21.

Achieve Aggressive High School Graduation Goals

The Governor described expectations for Oregon Department of Education to actively foster collaborations between educators, schools and communities to ensure Oregon achieves the goals in our Every Student Succeeds Act state plan to continuously increase high school graduation rates across all populations. In addition, the Governor directed:

- Further planning and action to ensure ODE's focus on equity and cultural responsiveness
- Strategies to improve outcomes for traditionally underserved students under Oregon's statewide equity plans
- Key functions of the Education Innovation Officer to be integrated within the ODE structure
- Recommendations for the Youth Development Division related to drop-out prevention strategies and career-connected learning
- Resources to advance educator and school leader professional learning and culturally responsive practices

Expand Career Connected Learning Aligned to Workforce Needs

The Governor described opportunities to build on goals and strategies outlined by the HECC focused on expanded career-connected degree programs, and those strategies called out through the statewide STEAM Education Plan, and implemented through state investments in career pathway programs across K-12 and higher education, and under Measure 98. The Education Cabinet is expected to work with partners to realign regional workforce needs with career-connected learning in K-12 schools and certificate and degree programs at Oregon community colleges and universities.

Future Ready Oregon

In February 2018, Governor Brown launched Future Ready Oregon, which includes a number of initiatives intended to provide skill and job training to Oregonians to close the gap between the skills of Oregon workers and the needs of Oregon businesses. The HECC Office of Workforce Investments (OWI) and the Oregon Workforce and Talent Development Board (WTDB) play key roles in supporting the realization of the Governor's vision in this area. The components of Future Ready are:

- Prepare our future workforce by making investments in education that uses hands-on learning.
- Prepare our current workforce by arming them with the skills they need to help Oregon's economy grow, through:
  - Next-Gen Apprenticeships
  - Turn wage earners into job creators (House Bill 4144)
  - Increase affordable housing supply in rural Oregon
  - Ensure investments by the state are felt equitably across Oregon
  - Ease entry to high growth industries

Oregon Workforce and Talent Development Board (WTDB) Strategic Goals

States are required to submit a single, coordinated state plan for all core programs under the Workforce Innovation and Opportunity Act (WIOA). To assist the Governor in the development of this plan, the Workforce and Talent Development Board (WTDB) developed a four-year Strategic Plan to create the road map for the workforce system to capitalize on its strengths, identify and address obstacles, and promote continuous improvement of services through actionable recommendations and guidance. The Strategic Plan, adopted in September 2015 and revised June 2017, identifies four key goals critical to successfully achieving the WTDB's vision of a strong state economy and prosperous communities are fueled by skilled workers, quality jobs, and thriving businesses.

- Goal 1: Create a customer-centric workforce system that is easy to access, highly effective, and simple to understand.
- Goal 2: Provide business and industry customized workforce solutions to prepare and deliver qualified and viable candidates and advance current workers.
- Goal 3: Invest in Oregonians to build in-demand skills, match training and job seekers to opportunities, and accelerate career momentum.
- Goal 4: Create and develop talent by providing young people with information and experiences that engage their interests, spur further career development, and connect to Oregon employers.

Talent Assessment and new Adult Education and Training Goal (in development)

Pursuant to House Bill 2311 (2017) and House Bill 3437 (2017), the State directed the HECC, the WTDB, and partners to develop a new adult education and training goal for Oregonians and this work is in progress. In addition, the first-ever Talent Assessment is currently in development. A consultant team is working toward a result that significantly engages business and industry leaders, builds-upon and adds value to the Oregon Talent Council's Talent Plan and uses the Oregon Employment Department's Long-Term Projections. The adult attainment and talent development work is focused on identifying in-demand occupations and skills, current and future talent needs and gaps, engaging the voice of business and industry, and including public workforce system stakeholders to better meet the needs of the talent marketplace and Oregon's economy.

Department of Education Strategic Plan, Goals

The Oregon Department of Education identifies four key goals in their Strategic Plan:

- Start Strong
- Transition Successfully
- Graduate College and Career Ready
- Experience Outstanding Customer Service

AGENCY SUMMARY: KEY PARTNERSHIPS

Key Partnerships

Key education partners for the **HECC Office of the Executive Director and all offices** include the Governor's Office, the Chief Education Office, the State Board of Education, the Department of Education, Oregon Employment Department, Oregon Workforce and Talent Development Board, PK-12 and postsecondary faculty, administrators, counselors and other professionals working in Oregon schools, Oregon's 9 federally recognized tribes, Oregon Health & Science University (OHSU), public university Boards of Trustees and Community College Boards, the Oregon Student Association, Oregon Community College Association, Oregon Council of University Presidents, Inter-institutional Faculty Senate, Oregon Education Association, Oregon Alliance of Independent Colleges and Universities, Oregon Student Association, U.S. Department of Education, U.S. Department of Labor, Oregon Workforce Partnership, State Higher Education Executive Officers Association (SHEEO), Western Interstate Consortium on Higher Education (WICHE), the Education Commission of the States, and various higher education associations and foundations focused on the Oregon higher education enterprise. Entities within the agency have many additional partners, including but not limited to:

The Office of Academic Policy and Authorization:

- **University Academic Policy**– Key partners include Oregon's seven public universities, including Provosts' Council, Inter-Institutional Faculty Senate (IFS), Oregon Council of Presidents (OCOPS); Oregon Transfer Agreement Committee (OTAC); Oregon Student Association (OSA);Nine Federally Recognized Tribes in Oregon; Oregon Department of Education, Oregon Department of Human Services; Oregon Health Authority; U.S. Department of Education; Western Interstate Consortium on Higher Education (WICHE), National Council of State Authorization Reciprocity Agreements (NC-SARA); North West Council of Colleges and Universities (NWCCU accrediting body); State Higher Education Executive Officers Association (SHEEO); National Alliance of Concurrent Enrollment Partnerships (accrediting body); and non-profit advocacy groups.
- **Office of Degree Authorization (ODA)** – Key partners include Oregon licensing boards, workforce development committees, Northwest Career Colleges Association, Oregon Alliance of Independent Colleges, CCWD, accrediting organizations, state authorization offices in other states, U.S. Department of Education, Consumer Affairs Division of Department of Justice, U.S. Immigration and Customs Enforcement/Homeland Security, National Council of State Authorization Reciprocity Agreement (SARA).
- **Private Career Schools (PCS)** - Internal partnerships include, but are not limited to, Oregon Health Licensing Agency, Oregon Board of Massage Therapists, Oregon State Nursing Board, Oregon Real Estate Agency, Oregon Department of Consumer and Business Services Insurance Division, and Oregon Board of Tax Practitioners. External partnerships include, but are not limited to, Oregon Cosmetology Schools Association, Northwest Career Colleges Federation, and the Regional Office for the U.S. Department of Education.

AGENCY SUMMARY: KEY PARTNERSHIPS

The Office of Community Colleges and Workforce Development (CCWD):

- Key partners include Oregon's seventeen locally-governed community colleges, adult basic skills providers, GED ® testing and testing preparation centers, the Oregon Community College Association, the Oregon Department of Education, the Oregon Employment Department, Local Workforce Development Boards, Oregon Bureau of Labor and Industries, apprenticeship programs, industry associations/groups, nine federally recognized Tribes, and employers.

The Office of Operations:

- Key partners include Oregon Department of Administrative Services, Oregon Department of Justice, Office of State Chief Information Office, Oregon Secretary of State Audits Division, US Department of Education, US Department of Labor, and various federal, state, and local grant agencies.

The Office of Postsecondary Finance and Capital:

- Key partners include Oregon's seven public universities, Inter-Institutional Faculty Senate (IFS), Oregon Council of Presidents, Oregon Student Association (OSA), Western Interstate Consortium on Higher Education (WICHE), State Higher Education Executive Officers Association (SHEEO), State of Oregon Department of Administrative Services, State of Oregon Legislative Fiscal Office, Oregon's 17 community colleges, and Oregon Presidents' Council (OPC).

The Office of Research and Data:

- Key partners include Oregon's seven public universities, 17 community colleges, workforce development, other state agencies, the Governor's Office, the Legislature, and national and regional postsecondary education organizations.

The Office of Student Access & Completion (OSAC):

- Financial aid partners: Public and private nonprofit postsecondary institutions; state and federal agencies (DHS, ODE, OMD, OYCC, Revenue, Treasury, Employment, US Department of Education); private foundations (Oregon Community Foundation, The Ford Family Foundation) and individual scholarship donors; and major financial institutions (Bank of America, US Bank, Wells Fargo)
- Outreach partners: Local schools, school districts, tribes, and community-based organizations that serve middle school and high school students in Oregon to train volunteer mentors and provide support to site/school staff; Incight; Lumina Foundation???
- Veterans Education partners: U.S. Department of Veteran Affairs (VA); other state VA/SAA agencies across the nation: Bureau of Labor & Industries, ODE, CCWD, ODA, and PCS
- State and national associations: OASFAA, NASSGAP, NASFAA, NSPA, NCAN, NASAA

The Office of Workforce Investments (OWI):

- Key workforce partners include the Oregon Employment Department, WorkSource Oregon, State and Local Workforce Investment Boards, labor unions, Oregon Business Development Department (Business Oregon), nine federally recognized Tribes, Oregon Bureau of Labor and Industries, apprenticeship programs, industry associations/groups, businesses, Department of Human Services (Vocational Rehabilitation and Self Sufficiency), Commission for the Blind, Oregon Education Department, community colleges and high schools.

Environmental Factors

The Benefits of Postsecondary Education

The pathways to educational success today reach far beyond the classrooms of the last century. They begin with a comprehensive system of learning in early childhood, transition to more expansive and rigorous curriculums in Oregon's elementary and high schools and continue on to encompass up-to-date technical training, high-quality college and university educations and relevant life-long learning for adults in a variety of settings. Oregon's design for the education pathways from pre-school through college and career training exemplifies this vision of a seamless and well-sequenced continuum through which students can advance at their best pace, learn in their best environments and achieve to their full potential. The 40-40-20 goals for high school and college completion demand even more, committing the State to a future to be realized less than a generation from now, in which all Oregonians from all walks of life will complete their educations and gain the ability to contribute to the society and economy.

The 40-40-20 goal has galvanized a focus on student success in the education system, from pre-school to graduate school. Those percentages are not ends in themselves, but beacons for the success they offer to students and the state; achieving those numerical goals will empower Oregonians and invigorate the economy. These effects, in turn, will help to reverse decades of relative decline in personal income in Oregon and establish a virtuous circle of rising incomes, more revenue to invest in education, a more productive workforce and greater prosperity.

Each year, well-paid jobs that required only a high school diploma in the past are replaced with new jobs that increasingly demand postsecondary education, technology skills and advanced training beyond the high school level. Over the next decade (2017-2027), the Oregon Employment Department has projected that nearly half of all Oregon job openings will require a technical certificate, associate's degree or higher level of education to be competitive, and over 90 percent of job openings that pay higher wages (more than approximately $40K/year) will require a postsecondary credential or training to be competitive[1]. Higher education levels continue to equate to higher earnings and lower unemployment[2], greater upward mobility[3], and numerous other civic, health, and family benefits[4]. Students emerging into the job market need skills and education to compete and prosper. In turn, a higher level of educational attainment tends to draw employers offering jobs paying high wages.

Despite constrained state support and increasing cost shifts to individuals for the pursuit of postsecondary education, students who complete two-year and four-year degrees still stand to gain significant benefits in the form of employment and income.

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[1] Oregon Employment Department, Employment Projections 2017-2027 (2018). https://www.qualityinfo.org/pubs.
[2] U.S. Census. American Community Survey (2015).
[3] Chetty, R., Friedman, J., Saez, E., Turner, N., and Yagan, D., NBER Working Paper No. 23618, Revised Version, July 2017.
[4] The College Board, Education Pays (2016). Figure 2.1.

AGENCY SUMMARY: MAJOR INFORMATION TECHNOLOGY PROJECTS/INITIATIVES

Major Information Technology Projects/Initiatives

Policy Option Package 401 Financial Aid Software Replacement

The Higher Education Coordinating Commission's (HECC) Office of Student Access and Completion (OSAC) is seeking funding to replace its aging Financial Aid Management Information System (FAMIS) that does not meet its current operational needs. Students, particularly those from rural, low-income, and minority groups, frequently cite difficulty using the current system because it does not have a mobile capability, requires stable internet connections, and cannot be paused while the student gathers additional information. This means that students are interrupted while searching for information and inputting data, and often do not return to complete their applications for financial aid.

OSAC's mission is to serve students and ensure that every Oregonian has access to higher education. To fulfill this mission, the agency administers the Oregon FAFSA (Free Application for Federal Student Aid), Oregon Student Aid Application (ORSAA) the Oregon Opportunity Grant, the Oregon Promise Grant, and other state-funded grants including more than 800 privately-funded scholarships.

The core technology that support the agency operation, FAMIS, was built over four decades ago. HECC's reliance on FAMIS prohibits the agency from effectively and efficiently administering state education funding, responding quickly or completely to legislative mandates, or innovating and improving the administration of the financial aid programs it manages. This has a detrimental effect on students, particularly low-income and historically underserved students, who are trying to access financial aid information and resources to help pay for college and hinders students from completing their applications or pursuing post-secondary education and training opportunities.

Improving business processes and modernizing FAMIS is necessary to ensure that the HECC can continue to perform legislatively mandated changes to its programs, meet strategic business needs, provide positive customer service, align with other systems in the agency, mitigate security and data breach risks, and reduce staff time spent on manual processes.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	1,917,180	7,284,497	-	7,284,497	29,445,780	29,445,780
3200 Other Funds Non-Ltd	600,000	-	-	-	-	-
3400 Other Funds Ltd	4,170,962	2,021,857	-	2,021,857	1,868,855	1,868,855
All Funds	6,688,142	9,306,354	-	9,306,354	31,314,635	31,314,635
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	537,443	-	537,443	-	-
3200 Other Funds Non-Ltd	(136,933)	-	-	-	-	-
3400 Other Funds Ltd	(1,462,897)	-	-	-	-	-
All Funds	(1,599,830)	537,443	-	537,443	-	-
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	1,917,180	7,284,497	-	7,284,497	29,445,780	29,445,780
4430 Lottery Funds Debt Svc Ltd	-	537,443	-	537,443	-	-
3200 Other Funds Non-Ltd	463,067	-	-	-	-	-
3400 Other Funds Ltd	2,708,065	2,021,857	-	2,021,857	1,868,855	1,868,855
TOTAL BEGINNING BALANCE	**$5,088,312**	**$9,843,797**	**-**	**$9,843,797**	**$31,314,635**	**$31,314,635**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	1,772,719,954	1,953,911,210	-	1,953,911,210	1,955,965,944	2,058,810,537
8030 General Fund Debt Svc	172,653,807	230,156,706	-	230,156,706	260,165,630	260,165,630
All Funds	1,945,373,761	2,184,067,916	-	2,184,067,916	2,216,131,574	2,318,976,167
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	106,303	-	-	-	-	-
3400 Other Funds Ltd	934,946	-	-	-	-	-
All Funds	1,041,249	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	693,750	-	693,750	693,750	693,750
TOTAL LICENSES AND FEES						
3200 Other Funds Non-Ltd	106,303	-	-	-	-	-
3400 Other Funds Ltd	934,946	693,750	-	693,750	693,750	693,750
TOTAL LICENSES AND FEES	**$1,041,249**	**$693,750**	-	**$693,750**	**$693,750**	**$693,750**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,625,022	2,313,367	-	2,313,367	3,108,140	3,108,140
6400 Federal Funds Ltd	920	-	-	-	-	-
All Funds	1,625,942	2,313,367	-	2,313,367	3,108,140	3,108,140
0415 Admin and Service Charges						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	1,798,795	1,356,021	-	1,356,021	1,356,021	1,356,021
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	3,423,817	3,669,388	-	3,669,388	4,464,161	4,464,161
6400 Federal Funds Ltd	920	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$3,424,737**	**$3,669,388**	**-**	**$3,669,388**	**$4,464,161**	**$4,464,161**
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	500,872,241	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,338,115	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	84,944	-	-	-	-	-
3400 Other Funds Ltd	1,833,619	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	255,419	-	-	-	-	-
All Funds	533,384,338	102,560,000	-	102,560,000	-	-
0570 Revenue Bonds						
3020 Other Funds Cap Construct	7,610,000	-	-	-	-	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	16,425,264	16,425,264	-	-
All Funds	-	-	16,823,171	16,823,171	-	-
TOTAL BOND SALES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3020 Other Funds Cap Construct	508,482,241	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,338,115	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	84,944	-	16,425,264	16,425,264	-	-
3400 Other Funds Ltd	1,833,619	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	255,419	-	-	-	-	-
TOTAL BOND SALES	**$540,994,338**	**$102,560,000**	**$16,823,171**	**$119,383,171**	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	491,586	-	-	-	-	-
3020 Other Funds Cap Construct	1,696,450	-	-	-	-	-
3200 Other Funds Non-Ltd	(24,924)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	112,327,762	-	-	-	-	-
3400 Other Funds Ltd	481,606	82,965	-	82,965	83,612	82,512
3430 Other Funds Debt Svc Ltd	14,037,387	-	-	-	-	-
6230 Federal Funds Debt Svc NL	627,488	-	-	-	-	-
All Funds	129,637,355	82,965	-	82,965	83,612	82,512
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	14,542,059	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
0905 Donations						
3400 Other Funds Ltd	17,125,825	12,598,133	-	12,598,133	14,506,545	15,794,061
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	609,405	2,738,431	-	2,738,431	1,402,820	1,402,820
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	17,735,230	15,336,564	-	15,336,564	15,909,365	17,196,881
TOTAL DONATIONS AND CONTRIBUTIONS	**$17,735,230**	**$15,336,564**	**-**	**$15,336,564**	**$15,909,365**	**$17,196,881**
LOAN REPAYMENT						
0925 Loan Repayments						
3230 Other Funds Debt Svc Non-Ltd	95,571,146	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1,440,002	-	-	-	-	-
All Funds	97,011,148	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	-	206,000	-	206,000	206,000	206,000
3230 Other Funds Debt Svc Non-Ltd	-	211,216,020	-	211,216,020	190,267,170	190,267,170
3400 Other Funds Ltd	104,249	20,369,953	-	20,369,953	22,225,921	18,222,372
3430 Other Funds Debt Svc Ltd	-	8,052,004	-	8,052,004	4,184,150	4,184,150
8800 General Fund Revenue	-	123,947	-	123,947	-	-
6400 Federal Funds Ltd	345	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	104,594	239,967,924	-	239,967,924	216,883,241	212,879,692
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6230 Federal Funds Debt Svc NL	3,970,961	4,597,230	-	4,597,230	-	-
6400 Federal Funds Ltd	83,021,724	127,830,060	-	127,830,060	133,772,151	128,605,403
All Funds	89,403,003	152,116,937	-	152,116,937	154,308,453	149,141,705
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	248,762	-	-	-	-	-
3400 Other Funds Ltd	1,362,542	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	543,359	-	-	-	-	-
All Funds	2,154,663	-	-	-	-	-
1040 Transfer In Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	8,331,194	-	-	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	2,918,065	2,881,272	-	2,881,272	2,715,598	2,715,598
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	59,159,854	98,746,602	-	98,746,602	71,874,149	71,874,149
4430 Lottery Funds Debt Svc Ltd	43,296,682	44,727,472	-	44,727,472	50,319,240	50,319,240
3230 Other Funds Debt Svc Non-Ltd	71,340	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	43,000	-	43,000	43,000	43,000
3430 Other Funds Debt Svc Ltd	17,276,562	30,871,500	-	30,871,500	30,869,380	30,869,380
All Funds	119,804,438	174,388,574	-	174,388,574	153,105,769	153,105,769
1121 Tsfr From Governor, Office of the						
6400 Federal Funds Ltd	40,719	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	2,159,205	2,093,270	-	2,093,270	2,093,270	2,093,270
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	20,000	-	-	-	-	-
6400 Federal Funds Ltd	10,000	-	-	-	-	-
All Funds	30,000	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	947,725	6,239,789	-	6,239,789	6,654,069	6,239,789
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	59,159,854	98,746,602	-	98,746,602	71,874,149	71,874,149
4430 Lottery Funds Debt Svc Ltd	51,876,638	44,727,472	-	44,727,472	50,319,240	50,319,240
3230 Other Funds Debt Svc Non-Ltd	71,340	-	-	-	-	-
3400 Other Funds Ltd	7,407,537	11,257,331	-	11,257,331	11,505,937	11,091,657
3430 Other Funds Debt Svc Ltd	17,819,921	30,871,500	-	30,871,500	30,869,380	30,869,380
6400 Federal Funds Ltd	50,719	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL TRANSFERS IN	**$136,386,009**	**$185,602,905**	-	**$185,602,905**	**$164,568,706**	**$164,154,426**
REVENUES						
8000 General Fund	1,772,719,954	1,953,911,210	-	1,953,911,210	1,955,965,944	2,058,810,537
8030 General Fund Debt Svc	172,653,807	230,156,706	-	230,156,706	260,165,630	260,165,630
4400 Lottery Funds Ltd	59,159,854	98,746,602	-	98,746,602	71,874,149	71,874,149
4430 Lottery Funds Debt Svc Ltd	52,368,224	44,727,472	-	44,727,472	50,319,240	50,319,240
3020 Other Funds Cap Construct	510,178,691	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,419,494	206,000	397,907	603,907	206,000	206,000
3230 Other Funds Debt Svc Non-Ltd	208,055,192	211,216,020	16,425,264	227,641,284	190,267,170	190,267,170
3400 Other Funds Ltd	46,463,063	51,409,951	-	51,409,951	54,882,746	51,751,333
3430 Other Funds Debt Svc Ltd	33,552,729	38,923,504	-	38,923,504	35,053,530	35,053,530
8800 General Fund Revenue	-	123,947	-	123,947	-	-
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
6400 Federal Funds Ltd	83,073,708	127,830,060	-	127,830,060	133,772,151	128,605,403
TOTAL REVENUES	**$2,975,653,483**	**$2,884,098,349**	**$16,823,171**	**$2,900,921,520**	**$2,773,042,862**	**$2,867,589,294**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(6,271)	-	-	-	-	-
3020 Other Funds Cap Construct	(26,690)	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(543,359)	-	-	-	-	-
3400 Other Funds Ltd	(1,076,479)	-	-	-	-	-
6400 Federal Funds Ltd	(40,719)	-	-	-	-	-
All Funds	(1,893,518)	-	-	-	-	-
2040 Transfer Out Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	(8,331,194)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(123,947)	-	(123,947)	-	-
2107 Tsfr To Administrative Svcs						
3020 Other Funds Cap Construct	(338,868)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(19)	-	-	-	-	-
All Funds	(338,887)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
6400 Federal Funds Ltd	(161,934)	(270,000)	-	(270,000)	(270,000)	(270,000)
TOTAL TRANSFERS OUT						
4430 Lottery Funds Debt Svc Ltd	(8,337,465)	-	-	-	-	-
3020 Other Funds Cap Construct	(365,558)	-	-	-	-	-
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(543,378)	-	-	-	-	-
3400 Other Funds Ltd	(1,076,479)	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8800 General Fund Revenue	-	(123,947)	-	(123,947)	-	-
6400 Federal Funds Ltd	(202,653)	(270,000)	-	(270,000)	(270,000)	(270,000)
TOTAL TRANSFERS OUT	**($10,725,533)**	**($393,947)**	**-**	**($393,947)**	**($270,000)**	**($270,000)**
AVAILABLE REVENUES						
8000 General Fund	1,772,719,954	1,953,911,210	-	1,953,911,210	1,955,965,944	2,058,810,537
8030 General Fund Debt Svc	172,653,807	230,156,706	-	230,156,706	260,165,630	260,165,630
4400 Lottery Funds Ltd	61,077,034	106,031,099	-	106,031,099	101,319,929	101,319,929
4430 Lottery Funds Debt Svc Ltd	44,030,759	45,264,915	-	45,264,915	50,319,240	50,319,240
3020 Other Funds Cap Construct	509,813,133	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,682,561	206,000	397,907	603,907	206,000	206,000
3230 Other Funds Debt Svc Non-Ltd	207,511,814	211,216,020	16,425,264	227,641,284	190,267,170	190,267,170
3400 Other Funds Ltd	48,094,649	53,431,808	-	53,431,808	56,751,601	53,620,188
3430 Other Funds Debt Svc Ltd	33,552,729	38,923,504	-	38,923,504	35,053,530	35,053,530
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
6400 Federal Funds Ltd	82,871,055	127,560,060	-	127,560,060	133,502,151	128,335,403
TOTAL AVAILABLE REVENUES	**$2,970,016,262**	**$2,893,548,199**	**$16,823,171**	**$2,910,371,370**	**$2,804,087,497**	**$2,898,633,929**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	11,383,891	10,145,139	-	10,145,139	11,667,452	15,501,165
3400 Other Funds Ltd	2,605,349	5,792,753	-	5,792,753	6,450,338	5,377,651
6200 Federal Funds Non-Ltd	5,330	-	-	-	-	-
6400 Federal Funds Ltd	3,080,311	6,226,719	-	6,226,719	6,927,152	4,166,122
All Funds	17,074,881	22,164,611	-	22,164,611	25,044,942	25,044,938
3160 Temporary Appointments						
8000 General Fund	68,596	100,966	-	100,966	100,966	237,942
3400 Other Funds Ltd	37,712	116,243	-	116,243	116,243	2,474
6400 Federal Funds Ltd	19,085	18,545	-	18,545	18,545	5,476
All Funds	125,393	235,754	-	235,754	235,754	245,892
3170 Overtime Payments						
8000 General Fund	16,647	669	-	669	669	4,274
3400 Other Funds Ltd	27,707	2,414	-	2,414	2,414	957
6400 Federal Funds Ltd	8,271	2,767	-	2,767	2,767	872
All Funds	52,625	5,850	-	5,850	5,850	6,103
3180 Shift Differential						
8000 General Fund	66	-	-	-	-	-
3400 Other Funds Ltd	182	-	-	-	-	-
6400 Federal Funds Ltd	43	-	-	-	-	-
All Funds	291	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3190 All Other Differential						
8000 General Fund	180,081	37,895	-	37,895	37,895	50,741
3400 Other Funds Ltd	42,397	13,382	-	13,382	13,382	2,742
6400 Federal Funds Ltd	3,022	-	-	-	-	-
All Funds	225,500	51,277	-	51,277	51,277	53,483
TOTAL SALARIES & WAGES						
8000 General Fund	11,649,281	10,284,669	-	10,284,669	11,806,982	15,794,122
3400 Other Funds Ltd	2,713,347	5,924,792	-	5,924,792	6,582,377	5,383,824
6200 Federal Funds Non-Ltd	5,330	-	-	-	-	-
6400 Federal Funds Ltd	3,110,732	6,248,031	-	6,248,031	6,948,464	4,172,470
TOTAL SALARIES & WAGES	**$17,478,690**	**$22,457,492**	-	**$22,457,492**	**$25,337,823**	**$25,350,416**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	3,240	4,176	-	4,176	3,781	4,980
3400 Other Funds Ltd	976	2,311	-	2,311	2,055	1,759
6200 Federal Funds Non-Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	931	2,221	-	2,221	2,150	1,272
All Funds	5,148	8,708	-	8,708	7,986	8,011
3220 Public Employees' Retire Cont						
8000 General Fund	1,852,015	1,726,454	-	1,726,454	2,003,519	2,663,056

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	353,314	984,490	-	984,490	1,106,417	921,824
6200 Federal Funds Non-Ltd	1,050	-	-	-	-	-
6400 Federal Funds Ltd	530,750	1,032,711	-	1,032,711	1,162,434	687,911
All Funds	2,737,129	3,743,655	-	3,743,655	4,272,370	4,272,791
3221 Pension Obligation Bond						
8000 General Fund	682,157	527,854	-	527,854	527,854	1,053,005
3400 Other Funds Ltd	163,784	223,824	-	223,824	223,824	175,754
6200 Federal Funds Non-Ltd	330	-	-	-	-	-
6400 Federal Funds Ltd	189,459	345,274	-	345,274	345,274	225,254
All Funds	1,035,730	1,096,952	-	1,096,952	1,096,952	1,454,013
3230 Social Security Taxes						
8000 General Fund	869,414	781,634	-	781,634	892,894	1,191,304
3400 Other Funds Ltd	204,693	451,347	-	451,347	497,391	407,679
6200 Federal Funds Non-Ltd	403	-	-	-	-	-
6400 Federal Funds Ltd	233,481	473,760	-	473,760	523,820	316,084
All Funds	1,307,991	1,706,741	-	1,706,741	1,914,105	1,915,067
3240 Unemployment Assessments						
8000 General Fund	39,866	-	-	-	-	-
3400 Other Funds Ltd	5,161	-	-	-	-	-
6400 Federal Funds Ltd	331	-	-	-	-	-
All Funds	45,358	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	3,578	4,130	-	4,130	3,020	3,950
3400 Other Funds Ltd	903	2,227	-	2,227	1,638	1,397
6200 Federal Funds Non-Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	897	2,159	-	2,159	1,699	1,010
All Funds	5,379	8,516	-	8,516	6,357	6,357
3260 Mass Transit Tax						
8000 General Fund	66,654	60,385	-	60,385	60,385	82,317
3400 Other Funds Ltd	16,289	35,330	-	35,330	35,330	28,089
6400 Federal Funds Ltd	538	-	-	-	-	-
All Funds	83,481	95,715	-	95,715	95,715	110,406
3270 Flexible Benefits						
8000 General Fund	2,481,163	2,405,230	-	2,405,230	2,498,084	3,281,261
3400 Other Funds Ltd	567,517	1,306,099	-	1,306,099	1,361,203	1,158,747
6200 Federal Funds Non-Ltd	1,159	-	-	-	-	-
6400 Federal Funds Ltd	671,683	1,312,653	-	1,312,653	1,419,943	839,197
All Funds	3,721,522	5,023,982	-	5,023,982	5,279,230	5,279,205
3280 Other OPE						
8000 General Fund	95	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	5,998,182	5,509,863	-	5,509,863	5,989,537	8,279,873

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	1,312,637	3,005,628	-	3,005,628	3,227,858	2,695,249
6200 Federal Funds Non-Ltd	2,944	-	-	-	-	-
6400 Federal Funds Ltd	1,628,070	3,168,778	-	3,168,778	3,455,320	2,070,728
TOTAL OTHER PAYROLL EXPENSES	**$8,941,833**	**$11,684,269**	-	**$11,684,269**	**$12,672,715**	**$13,045,850**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(164,363)	-	(164,363)	(164,363)	(333,434)
3400 Other Funds Ltd	-	(27,425)	-	(27,425)	(27,425)	(5,958)
6400 Federal Funds Ltd	-	(60,996)	-	(60,996)	(60,996)	(39,788)
All Funds	-	(252,784)	-	(252,784)	(252,784)	(379,180)
3465 Reconciliation Adjustment						
8000 General Fund	-	(52,747)	-	(52,747)	-	-
3400 Other Funds Ltd	-	46,772	-	46,772	-	-
6400 Federal Funds Ltd	-	230,752	-	230,752	-	-
All Funds	-	224,777	-	224,777	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(217,110)	-	(217,110)	(164,363)	(333,434)
3400 Other Funds Ltd	-	19,347	-	19,347	(27,425)	(5,958)
6400 Federal Funds Ltd	-	169,756	-	169,756	(60,996)	(39,788)
TOTAL P.S. BUDGET ADJUSTMENTS	-	**($28,007)**	-	**($28,007)**	**($252,784)**	**($379,180)**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL PERSONAL SERVICES						
8000 General Fund	17,647,463	15,577,422	-	15,577,422	17,632,156	23,740,561
3400 Other Funds Ltd	4,025,984	8,949,767	-	8,949,767	9,782,810	8,073,115
6200 Federal Funds Non-Ltd	8,274	-	-	-	-	-
6400 Federal Funds Ltd	4,738,802	9,586,565	-	9,586,565	10,342,788	6,203,410
TOTAL PERSONAL SERVICES	**$26,420,523**	**$34,113,754**	**-**	**$34,113,754**	**$37,757,754**	**$38,017,086**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	173,498	155,387	-	155,387	155,387	235,527
3400 Other Funds Ltd	104,412	182,157	-	182,157	182,157	159,657
6400 Federal Funds Ltd	105,818	95,042	-	95,042	95,042	56,000
All Funds	383,728	432,586	-	432,586	432,586	451,184
4125 Out of State Travel						
8000 General Fund	60,622	67,442	-	67,442	67,442	139,537
3400 Other Funds Ltd	34,373	64,546	-	64,546	64,546	50,022
6400 Federal Funds Ltd	81,648	140,100	-	140,100	140,100	94,230
All Funds	176,643	272,088	-	272,088	272,088	283,789
4150 Employee Training						
8000 General Fund	125,619	173,202	-	173,202	173,202	227,763
3400 Other Funds Ltd	77,937	99,609	-	99,609	99,609	86,097

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	111,246	53,747	-	53,747	53,747	26,738
All Funds	314,802	326,558	-	326,558	326,558	340,598
4175 Office Expenses						
8000 General Fund	151,079	185,539	-	185,539	185,539	335,460
3200 Other Funds Non-Ltd	679	-	-	-	-	-
3400 Other Funds Ltd	50,748	216,246	-	216,246	216,246	132,880
6200 Federal Funds Non-Ltd	14,038	-	-	-	-	-
6400 Federal Funds Ltd	15,643	87,984	-	87,984	87,984	42,486
All Funds	232,187	489,769	-	489,769	489,769	510,826
4200 Telecommunications						
8000 General Fund	276,256	172,922	-	172,922	172,922	237,116
3400 Other Funds Ltd	18,294	101,750	-	101,750	101,750	85,710
6400 Federal Funds Ltd	5,483	93,007	-	93,007	93,007	60,662
All Funds	300,033	367,679	-	367,679	367,679	383,488
4225 State Gov. Service Charges						
8000 General Fund	1,215,492	2,130,593	-	2,130,593	2,130,593	2,754,127
4400 Lottery Funds Ltd	521	-	-	-	-	-
3200 Other Funds Non-Ltd	244	-	-	-	-	-
3400 Other Funds Ltd	6,620	779,208	-	779,208	779,208	812,713
6400 Federal Funds Ltd	133,603	1,259,402	-	1,259,402	1,259,402	1,313,556
All Funds	1,356,480	4,169,203	-	4,169,203	4,169,203	4,880,396

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4250 Data Processing						
8000 General Fund	132,929	33,050	-	33,050	33,050	42,458
3400 Other Funds Ltd	652	1,243,232	-	1,243,232	1,243,232	1,290,866
6400 Federal Funds Ltd	-	6,490	-	6,490	6,490	4,608
All Funds	133,581	1,282,772	-	1,282,772	1,282,772	1,337,932
4275 Publicity and Publications						
8000 General Fund	24,058	39,430	-	39,430	39,430	93,909
3400 Other Funds Ltd	11,311	96,424	-	96,424	96,424	54,927
6400 Federal Funds Ltd	28,386	22,674	-	22,674	22,674	16,510
All Funds	63,755	158,528	-	158,528	158,528	165,346
4300 Professional Services						
8000 General Fund	850,801	3,371,872	-	3,371,872	3,371,872	4,477,422
3400 Other Funds Ltd	311,215	2,262,534	-	2,262,534	2,262,534	1,326,659
6200 Federal Funds Non-Ltd	42,843	-	-	-	-	-
6400 Federal Funds Ltd	1,950,933	4,349,685	-	4,349,685	4,349,685	4,247,029
All Funds	3,155,792	9,984,091	-	9,984,091	9,984,091	10,051,110
4315 IT Professional Services						
8000 General Fund	26,800	220,978	-	220,978	220,978	364,127
3400 Other Funds Ltd	540	161,185	-	161,185	161,185	132,919
6400 Federal Funds Ltd	35,000	225,840	-	225,840	225,840	145,614
All Funds	62,340	608,003	-	608,003	608,003	642,660

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4325 Attorney General						
8000 General Fund	163,432	96,008	-	96,008	96,008	130,993
3200 Other Funds Non-Ltd	(9,268)	-	-	-	-	-
3400 Other Funds Ltd	48,538	37,914	-	37,914	37,914	38,643
6400 Federal Funds Ltd	28,938	26,892	-	26,892	26,892	22,425
All Funds	231,640	160,814	-	160,814	160,814	192,061
4375 Employee Recruitment and Develop						
8000 General Fund	-	19,465	-	19,465	19,465	23,867
3400 Other Funds Ltd	-	9,824	-	9,824	9,824	8,205
6400 Federal Funds Ltd	-	3,351	-	3,351	3,351	1,971
All Funds	-	32,640	-	32,640	32,640	34,043
4400 Dues and Subscriptions						
8000 General Fund	331,953	470,243	-	470,243	470,243	513,510
3400 Other Funds Ltd	7,517	29,674	-	29,674	29,674	24,324
6400 Federal Funds Ltd	45,245	38,133	-	38,133	38,133	23,352
All Funds	384,715	538,050	-	538,050	538,050	561,186
4425 Facilities Rental and Taxes						
8000 General Fund	908,741	371,140	-	371,140	371,140	711,194
3400 Other Funds Ltd	25,659	476,041	-	476,041	476,041	257,581
6400 Federal Funds Ltd	28,720	228,185	-	228,185	228,185	152,831
All Funds	963,120	1,075,366	-	1,075,366	1,075,366	1,121,606

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4475 Facilities Maintenance						
8000 General Fund	11,084	-	-	-	-	-
3400 Other Funds Ltd	636	-	-	-	-	-
6400 Federal Funds Ltd	23	-	-	-	-	-
All Funds	11,743	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	8,241	10,787	-	10,787	10,787	15,307
3200 Other Funds Non-Ltd	-	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	94,310	128,039	-	128,039	128,039	133,545
6200 Federal Funds Non-Ltd	27,064	-	-	-	-	-
6400 Federal Funds Ltd	13,620	15,542	-	15,542	15,542	12,155
All Funds	143,235	360,368	-	360,368	360,368	367,007
4600 Intra-agency Charges						
8000 General Fund	(2,487,904)	-	-	-	-	-
3400 Other Funds Ltd	994,562	30,000	-	30,000	30,000	31,290
6400 Federal Funds Ltd	1,493,343	-	-	-	-	-
All Funds	1	30,000	-	30,000	30,000	31,290
4625 Other COP Costs						
3400 Other Funds Ltd	-	2,194,431	-	2,194,431	2,194,431	-
4650 Other Services and Supplies						
8000 General Fund	545,874	439,159	-	439,159	439,159	835,073

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	(1)	-	-	-	-	-
3200 Other Funds Non-Ltd	(1)	-	397,907	397,907	-	-
3400 Other Funds Ltd	1,793,289	331,496	-	331,496	331,496	155,529
6400 Federal Funds Ltd	149,741	193,493	-	193,493	193,493	15,004
All Funds	2,488,902	964,148	397,907	1,362,055	964,148	1,005,606
4700 Expendable Prop 250 - 5000						
8000 General Fund	29,784	174,006	-	174,006	174,006	197,503
3400 Other Funds Ltd	566	109,753	-	109,753	109,753	104,460
6400 Federal Funds Ltd	905	11,179	-	11,179	11,179	5,657
All Funds	31,255	294,938	-	294,938	294,938	307,620
4715 IT Expendable Property						
8000 General Fund	203,088	56,061	-	56,061	56,061	135,517
3400 Other Funds Ltd	11,317	82,183	-	82,183	82,183	18,536
6400 Federal Funds Ltd	50,829	23,416	-	23,416	23,416	14,560
All Funds	265,234	161,660	-	161,660	161,660	168,613
TOTAL SERVICES & SUPPLIES						
8000 General Fund	2,751,447	8,187,284	-	8,187,284	8,187,284	11,470,410
8030 General Fund Debt Svc	(1)	-	-	-	-	-
4400 Lottery Funds Ltd	521	-	-	-	-	-
3200 Other Funds Non-Ltd	(8,346)	206,000	397,907	603,907	206,000	206,000
3400 Other Funds Ltd	3,592,496	8,636,246	-	8,636,246	8,636,246	4,904,563

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6200 Federal Funds Non-Ltd	83,945	-	-	-	-	-
6400 Federal Funds Ltd	4,279,124	6,874,162	-	6,874,162	6,874,162	6,255,388
TOTAL SERVICES & SUPPLIES	**$10,699,186**	**$23,903,692**	**$397,907**	**$24,301,599**	**$23,903,692**	**$22,836,361**
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	63,400	67,610	-	67,610	67,610	70,517
6400 Federal Funds Ltd	-	8,958	-	8,958	8,958	9,343
All Funds	63,400	76,568	-	76,568	76,568	79,860
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	34,900	100,325	-	100,325	100,325	104,639
6200 Federal Funds Non-Ltd	-	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	-	986,637	-	986,637	986,637	1,029,062
All Funds	34,900	20,776,609	-	20,776,609	21,623,264	21,670,003
6030 Dist to Non-Gov Units						
8000 General Fund	8,950,480	10,236,573	-	10,236,573	10,236,573	10,676,746
3400 Other Funds Ltd	2,046,721	2,731,603	-	2,731,603	2,731,603	2,849,062
6200 Federal Funds Non-Ltd	1,663,744	-	-	-	-	-
6400 Federal Funds Ltd	62,384,967	92,734,622	-	92,734,622	92,734,622	96,722,211
All Funds	75,045,912	105,702,798	-	105,702,798	105,702,798	110,248,019
6035 Dist to Individuals						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	157,668,358	154,421,512	-	154,421,512	154,421,512	161,061,637
4400 Lottery Funds Ltd	17,301,967	40,000,000	-	40,000,000	40,000,000	41,720,000
3400 Other Funds Ltd	15,947,898	29,862,403	-	29,862,403	29,862,403	31,141,883
All Funds	190,918,223	224,283,915	-	224,283,915	224,283,915	233,923,520
6040 Dist to Local School Districts						
8000 General Fund	892,801	1,921,204	-	1,921,204	1,921,204	2,003,815
3400 Other Funds Ltd	252,951	795,520	-	795,520	795,520	829,727
6400 Federal Funds Ltd	79,079	-	-	-	-	-
All Funds	1,224,831	2,716,724	-	2,716,724	2,716,724	2,833,542
6045 Dist to Comm College Districts						
8000 General Fund	574,514,763	644,723,980	-	644,723,980	644,723,980	672,065,690
3020 Other Funds Cap Construct	102,897,241	24,860,000	-	24,860,000	-	-
3400 Other Funds Ltd	107,656	857,640	-	857,640	857,640	894,519
6400 Federal Funds Ltd	8,745,402	15,379,068	-	15,379,068	15,379,068	16,040,368
All Funds	686,265,062	685,820,688	-	685,820,688	660,960,688	689,000,577
6048 Spc Pmt to Public Universities						
8000 General Fund	997,868,108	108,914,872	-	108,914,872	108,914,872	113,597,865
4400 Lottery Funds Ltd	32,240,000	45,305,847	-	45,305,847	45,305,847	48,793,000
3020 Other Funds Cap Construct	399,475,000	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,260,278	-	-	-	-	-
3400 Other Funds Ltd	27,844	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6200 Federal Funds Non-Ltd	289,702	-	-	-	-	-
6230 Federal Funds Debt Svc NL	3,970,961	-	-	-	-	-
6400 Federal Funds Ltd	877,164	-	-	-	-	-
All Funds	1,465,009,057	231,920,719	-	231,920,719	154,220,719	162,390,865
6050 Dist to Non-Profit Organizations						
8000 General Fund	370,333	-	-	-	-	-
6400 Federal Funds Ltd	-	1,672,854	-	1,672,854	1,672,854	1,744,787
All Funds	370,333	1,672,854	-	1,672,854	1,672,854	1,744,787
6065 Loan Repaid To State Agencies						
8000 General Fund	-	13,165,216	-	13,165,216	13,165,216	13,119,216
6085 Other Special Payments						
8000 General Fund	-	996,042,147	-	996,042,147	996,042,147	1,050,322,594
4400 Lottery Funds Ltd	-	14,099,809	-	14,099,809	14,099,809	13,532,000
All Funds	-	1,010,141,956	-	1,010,141,956	1,010,141,956	1,063,854,594
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	262,527	189,850	-	189,850	189,850	198,014
6471 Spc Pmt to Employment Dept						
8000 General Fund	300,000	-	-	-	-	-
3400 Other Funds Ltd	-	51,807	-	51,807	51,807	54,035
6200 Federal Funds Non-Ltd	240,676	-	-	-	-	-
6400 Federal Funds Ltd	409,601	127,344	-	127,344	127,344	132,820

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	950,277	179,151	-	179,151	179,151	186,855
6581 Spc Pmt to Education, Dept of						
8000 General Fund	721,000	721,000	-	721,000	721,000	752,003
TOTAL SPECIAL PAYMENTS						
8000 General Fund	1,741,285,843	1,930,146,504	-	1,930,146,504	1,930,146,504	2,023,599,566
4400 Lottery Funds Ltd	49,541,967	99,405,656	-	99,405,656	99,405,656	104,045,000
3020 Other Funds Cap Construct	502,372,241	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,260,278	-	-	-	-	-
3400 Other Funds Ltd	18,481,370	34,466,908	-	34,466,908	34,466,908	35,944,382
6200 Federal Funds Non-Ltd	2,194,122	19,689,647	-	19,689,647	20,536,302	20,536,302
6230 Federal Funds Debt Svc NL	3,970,961	-	-	-	-	-
6400 Federal Funds Ltd	72,758,740	111,099,333	-	111,099,333	111,099,333	115,876,605
TOTAL SPECIAL PAYMENTS	**$2,420,865,522**	**$2,297,368,048**	**-**	**$2,297,368,048**	**$2,195,654,703**	**$2,300,001,855**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	16,425,264	16,425,264	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	74,179,871	99,434,196	-	99,434,196	129,920,800	129,920,800
4430 Lottery Funds Debt Svc Ltd	22,754,911	25,156,271	-	25,156,271	32,184,550	32,184,550
3230 Other Funds Debt Svc Non-Ltd	92,027,396	99,408,310	-	99,408,310	97,837,840	97,837,840

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3430 Other Funds Debt Svc Ltd	14,208,331	34,247,004	-	34,247,004	30,704,730	30,704,730
All Funds	203,170,509	258,245,781	-	258,245,781	290,647,920	290,647,920
7150 Interest - Bonds						
8030 General Fund Debt Svc	93,253,120	130,722,510	-	130,722,510	130,244,830	130,244,830
4430 Lottery Funds Debt Svc Ltd	20,825,894	19,866,166	-	19,866,166	18,134,690	18,134,690
3230 Other Funds Debt Svc Non-Ltd	108,663,710	108,206,410	-	108,206,410	92,429,330	92,429,330
3430 Other Funds Debt Svc Ltd	14,365,045	4,676,500	-	4,676,500	3,649,630	3,649,630
All Funds	237,107,769	263,471,586	-	263,471,586	244,458,480	244,458,480
7200 Principal - COP						
8030 General Fund Debt Svc	4,920,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,549,235	2,069,000	-	2,069,000	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	665,000	665,000
All Funds	8,469,235	2,069,000	-	2,069,000	665,000	665,000
7250 Interest - COP						
8030 General Fund Debt Svc	300,550	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,777,472	1,532,300	-	1,532,300	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	34,170	34,170
6230 Federal Funds Debt Svc NL	627,488	4,597,230	-	4,597,230	-	-
All Funds	2,705,510	6,129,530	-	6,129,530	34,170	34,170
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	172,653,541	230,156,706	-	230,156,706	260,165,630	260,165,630

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4430 Lottery Funds Debt Svc Ltd	43,580,805	45,022,437	-	45,022,437	50,319,240	50,319,240
3230 Other Funds Debt Svc Non-Ltd	206,017,813	211,216,020	16,425,264	227,641,284	190,267,170	190,267,170
3430 Other Funds Debt Svc Ltd	28,573,376	38,923,504	-	38,923,504	35,053,530	35,053,530
6230 Federal Funds Debt Svc NL	627,488	4,597,230	-	4,597,230	-	-
TOTAL DEBT SERVICE	**$451,453,023**	**$529,915,897**	**$16,425,264**	**$546,341,161**	**$535,805,570**	**$535,805,570**
EXPENDITURES						
8000 General Fund	1,761,684,753	1,953,911,210	-	1,953,911,210	1,955,965,944	2,058,810,537
8030 General Fund Debt Svc	172,653,540	230,156,706	-	230,156,706	260,165,630	260,165,630
4400 Lottery Funds Ltd	49,542,488	99,405,656	-	99,405,656	99,405,656	104,045,000
4430 Lottery Funds Debt Svc Ltd	43,580,805	45,022,437	-	45,022,437	50,319,240	50,319,240
3020 Other Funds Cap Construct	502,372,241	102,560,000	-	102,560,000	-	-
3200 Other Funds Non-Ltd	30,251,932	206,000	397,907	603,907	206,000	206,000
3230 Other Funds Debt Svc Non-Ltd	206,017,813	211,216,020	16,425,264	227,641,284	190,267,170	190,267,170
3400 Other Funds Ltd	26,099,850	52,052,921	-	52,052,921	52,885,964	48,922,060
3430 Other Funds Debt Svc Ltd	28,573,376	38,923,504	-	38,923,504	35,053,530	35,053,530
6200 Federal Funds Non-Ltd	2,286,341	19,689,647	-	19,689,647	20,536,302	20,536,302
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
6400 Federal Funds Ltd	81,776,666	127,560,060	-	127,560,060	128,316,283	128,335,403
TOTAL EXPENDITURES	**$2,909,438,254**	**$2,885,301,391**	**$16,823,171**	**$2,902,124,562**	**$2,793,121,719**	**$2,896,660,872**
REVERSIONS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
9900 Reversions						
8000 General Fund	(11,035,201)	-	-	-	-	-
8030 General Fund Debt Svc	(267)	-	-	-	-	-
All Funds	(11,035,468)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	11,534,546	6,625,443	-	6,625,443	1,914,273	(2,725,071)
4430 Lottery Funds Debt Svc Ltd	449,954	242,478	-	242,478	-	-
3020 Other Funds Cap Construct	7,440,892	-	-	-	-	-
3200 Other Funds Non-Ltd	430,629	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,494,001	-	-	-	-	-
3400 Other Funds Ltd	21,994,799	1,378,887	-	1,378,887	3,865,637	4,698,128
3430 Other Funds Debt Svc Ltd	4,979,353	-	-	-	-	-
6200 Federal Funds Non-Ltd	123,977	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	-	-
6400 Federal Funds Ltd	1,094,389	-	-	-	5,185,868	-
TOTAL ENDING BALANCE	**$49,542,540**	**$8,246,808**	-	**$8,246,808**	**$10,965,778**	**$1,973,057**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	134	148	-	148	147	147

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	120.28	137.87	-	137.87	138.07	138.07
8280 FTE Reconciliation	-	(0.50)	-	(0.50)	-	-
TOTAL AUTHORIZED FTE	**120.28**	**137.37**	-	**137.37**	**138.07**	**138.07**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	29,445,780	-	29,445,780	-	29,445,780
3400 Other Funds Ltd	1,868,855	-	1,868,855	-	1,868,855
All Funds	31,314,635	-	31,314,635	-	31,314,635
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,955,965,944	102,844,593	2,058,810,537	383,186,242	2,441,996,779
8030 General Fund Debt Svc	260,165,630	-	260,165,630	-	260,165,630
All Funds	2,216,131,574	102,844,593	2,318,976,167	383,186,242	2,702,162,409
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	693,750	-	693,750	-	693,750
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	3,108,140	-	3,108,140	-	3,108,140
0415 Admin and Service Charges					
3400 Other Funds Ltd	1,356,021	-	1,356,021	-	1,356,021
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	4,464,161	-	4,464,161	-	4,464,161
BOND SALES					
0555 General Fund Obligation Bonds					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3020 Other Funds Cap Construct	-	-	-	653,732,900	653,732,900
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	83,612	(1,100)	82,512	-	82,512
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3400 Other Funds Ltd	14,506,545	1,287,516	15,794,061	-	15,794,061
0910 Grants (Non-Fed)					
3400 Other Funds Ltd	1,402,820	-	1,402,820	-	1,402,820
TOTAL DONATIONS AND CONTRIBUTIONS					
3400 Other Funds Ltd	15,909,365	1,287,516	17,196,881	-	17,196,881
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3230 Other Funds Debt Svc Non-Ltd	190,267,170	-	190,267,170	-	190,267,170
3400 Other Funds Ltd	22,225,921	(4,003,549)	18,222,372	11,329,908	29,552,280
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
All Funds	216,883,241	(4,003,549)	212,879,692	11,329,908	224,209,600
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	133,772,151	(5,166,748)	128,605,403	416,264	129,021,667
All Funds	154,308,453	(5,166,748)	149,141,705	416,264	149,557,969

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TRANSFERS IN					
1040 Transfer In Lottery Proceeds					
4400 Lottery Funds Ltd	-	-	-	54,791,071	54,791,071
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	2,715,598	-	2,715,598	-	2,715,598
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	71,874,149	-	71,874,149	-	71,874,149
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3400 Other Funds Ltd	43,000	-	43,000	-	43,000
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380
All Funds	153,105,769	-	153,105,769	-	153,105,769
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	2,093,270	-	2,093,270	-	2,093,270
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	6,654,069	(414,280)	6,239,789	-	6,239,789
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	71,874,149	-	71,874,149	54,791,071	126,665,220
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3400 Other Funds Ltd	11,505,937	(414,280)	11,091,657	-	11,091,657
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380
TOTAL TRANSFERS IN	**$164,568,706**	**($414,280)**	**$164,154,426**	**$54,791,071**	**$218,945,497**
TOTAL REVENUES					
8000 General Fund	1,955,965,944	102,844,593	2,058,810,537	383,186,242	2,441,996,779

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8030 General Fund Debt Svc	260,165,630	-	260,165,630	-	260,165,630
4400 Lottery Funds Ltd	71,874,149	-	71,874,149	54,791,071	126,665,220
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3020 Other Funds Cap Construct	-	-	-	653,732,900	653,732,900
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3230 Other Funds Debt Svc Non-Ltd	190,267,170	-	190,267,170	-	190,267,170
3400 Other Funds Ltd	54,882,746	(3,131,413)	51,751,333	11,329,908	63,081,241
3430 Other Funds Debt Svc Ltd	35,053,530	-	35,053,530	-	35,053,530
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	133,772,151	(5,166,748)	128,605,403	416,264	129,021,667
TOTAL REVENUES	**$2,773,042,862**	**$94,546,432**	**$2,867,589,294**	**$1,103,456,385**	**$3,971,045,679**
TRANSFERS OUT					
2121 Tsfr To Governor, Office of the					
6400 Federal Funds Ltd	(270,000)	-	(270,000)	-	(270,000)
AVAILABLE REVENUES					
8000 General Fund	1,955,965,944	102,844,593	2,058,810,537	383,186,242	2,441,996,779
8030 General Fund Debt Svc	260,165,630	-	260,165,630	-	260,165,630
4400 Lottery Funds Ltd	101,319,929	-	101,319,929	54,791,071	156,111,000
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3020 Other Funds Cap Construct	-	-	-	653,732,900	653,732,900
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3230 Other Funds Debt Svc Non-Ltd	190,267,170	-	190,267,170	-	190,267,170
3400 Other Funds Ltd	56,751,601	(3,131,413)	53,620,188	11,329,908	64,950,096

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3430 Other Funds Debt Svc Ltd	35,053,530	-	35,053,530	-	35,053,530
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	133,502,151	(5,166,748)	128,335,403	416,264	128,751,667
TOTAL AVAILABLE REVENUES	**$2,804,087,497**	**$94,546,432**	**$2,898,633,929**	**$1,103,456,385**	**$4,002,090,314**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	11,667,452	3,833,713	15,501,165	2,617,746	18,118,911
3400 Other Funds Ltd	6,450,338	(1,072,687)	5,377,651	-	5,377,651
6400 Federal Funds Ltd	6,927,152	(2,761,030)	4,166,122	131,040	4,297,162
All Funds	25,044,942	(4)	25,044,938	2,748,786	27,793,724
3160 Temporary Appointments					
8000 General Fund	100,966	136,976	237,942	-	237,942
3400 Other Funds Ltd	116,243	(113,769)	2,474	-	2,474
6400 Federal Funds Ltd	18,545	(13,069)	5,476	-	5,476
All Funds	235,754	10,138	245,892	-	245,892
3170 Overtime Payments					
8000 General Fund	669	3,605	4,274	-	4,274
3400 Other Funds Ltd	2,414	(1,457)	957	-	957
6400 Federal Funds Ltd	2,767	(1,895)	872	-	872
All Funds	5,850	253	6,103	-	6,103
3190 All Other Differential					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	37,895	12,846	50,741	-	50,741
3400 Other Funds Ltd	13,382	(10,640)	2,742	-	2,742
All Funds	51,277	2,206	53,483	-	53,483
TOTAL SALARIES & WAGES					
8000 General Fund	11,806,982	3,987,140	15,794,122	2,617,746	18,411,868
3400 Other Funds Ltd	6,582,377	(1,198,553)	5,383,824	-	5,383,824
6400 Federal Funds Ltd	6,948,464	(2,775,994)	4,172,470	131,040	4,303,510
TOTAL SALARIES & WAGES	**$25,337,823**	**$12,593**	**$25,350,416**	**$2,748,786**	**$28,099,202**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	3,781	1,199	4,980	1,104	6,084
3400 Other Funds Ltd	2,055	(296)	1,759	-	1,759
6400 Federal Funds Ltd	2,150	(878)	1,272	58	1,330
All Funds	7,986	25	8,011	1,162	9,173
3220 Public Employees' Retire Cont					
8000 General Fund	2,003,519	659,537	2,663,056	448,418	3,111,474
3400 Other Funds Ltd	1,106,417	(184,593)	921,824	-	921,824
6400 Federal Funds Ltd	1,162,434	(474,523)	687,911	22,447	710,358
All Funds	4,272,370	421	4,272,791	470,865	4,743,656
3221 Pension Obligation Bond					
8000 General Fund	527,854	525,151	1,053,005	-	1,053,005
3400 Other Funds Ltd	223,824	(48,070)	175,754	-	175,754
6400 Federal Funds Ltd	345,274	(120,020)	225,254	-	225,254

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	1,096,952	357,061	1,454,013	-	1,454,013
3230 Social Security Taxes					
8000 General Fund	892,894	298,410	1,191,304	200,253	1,391,557
3400 Other Funds Ltd	497,391	(89,712)	407,679	-	407,679
6400 Federal Funds Ltd	523,820	(207,736)	316,084	10,025	326,109
All Funds	1,914,105	962	1,915,067	210,278	2,125,345
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	3,020	930	3,950	877	4,827
3400 Other Funds Ltd	1,638	(241)	1,397	-	1,397
6400 Federal Funds Ltd	1,699	(689)	1,010	46	1,056
All Funds	6,357	-	6,357	923	7,280
3260 Mass Transit Tax					
8000 General Fund	60,385	21,932	82,317	15,706	98,023
3400 Other Funds Ltd	35,330	(7,241)	28,089	-	28,089
All Funds	95,715	14,691	110,406	15,706	126,112
3270 Flexible Benefits					
8000 General Fund	2,498,084	783,177	3,281,261	729,594	4,010,855
3400 Other Funds Ltd	1,361,203	(202,456)	1,158,747	-	1,158,747
6400 Federal Funds Ltd	1,419,943	(580,746)	839,197	38,232	877,429
All Funds	5,279,230	(25)	5,279,205	767,826	6,047,031
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	5,989,537	2,290,336	8,279,873	1,395,952	9,675,825
3400 Other Funds Ltd	3,227,858	(532,609)	2,695,249	-	2,695,249

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	3,455,320	(1,384,592)	2,070,728	70,808	2,141,536
TOTAL OTHER PAYROLL EXPENSES	**$12,672,715**	**$373,135**	**$13,045,850**	**$1,466,760**	**$14,512,610**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(164,363)	(169,071)	(333,434)	-	(333,434)
3400 Other Funds Ltd	(27,425)	21,467	(5,958)	-	(5,958)
6400 Federal Funds Ltd	(60,996)	21,208	(39,788)	-	(39,788)
All Funds	(252,784)	(126,396)	(379,180)	-	(379,180)
TOTAL PERSONAL SERVICES					
8000 General Fund	17,632,156	6,108,405	23,740,561	4,013,698	27,754,259
3400 Other Funds Ltd	9,782,810	(1,709,695)	8,073,115	-	8,073,115
6400 Federal Funds Ltd	10,342,788	(4,139,378)	6,203,410	201,848	6,405,258
TOTAL PERSONAL SERVICES	**$37,757,754**	**$259,332**	**$38,017,086**	**$4,215,546**	**$42,232,632**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	155,387	80,140	235,527	14,936	250,463
3400 Other Funds Ltd	182,157	(22,500)	159,657	-	159,657
6400 Federal Funds Ltd	95,042	(39,042)	56,000	769	56,769
All Funds	432,586	18,598	451,184	15,705	466,889
4125 Out of State Travel					
8000 General Fund	67,442	72,095	139,537	-	139,537
3400 Other Funds Ltd	64,546	(14,524)	50,022	-	50,022
6400 Federal Funds Ltd	140,100	(45,870)	94,230	-	94,230

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	272,088	11,701	283,789	-	283,789
4150 Employee Training					
8000 General Fund	173,202	54,561	227,763	77,190	304,953
3400 Other Funds Ltd	99,609	(13,512)	86,097	-	86,097
6400 Federal Funds Ltd	53,747	(27,009)	26,738	3,997	30,735
All Funds	326,558	14,040	340,598	81,187	421,785
4175 Office Expenses					
8000 General Fund	185,539	149,921	335,460	50,457	385,917
3400 Other Funds Ltd	216,246	(83,366)	132,880	-	132,880
6400 Federal Funds Ltd	87,984	(45,498)	42,486	2,283	44,769
All Funds	489,769	21,057	510,826	52,740	563,566
4200 Telecommunications					
8000 General Fund	172,922	64,194	237,116	39,392	276,508
3400 Other Funds Ltd	101,750	(16,040)	85,710	-	85,710
6400 Federal Funds Ltd	93,007	(32,345)	60,662	1,713	62,375
All Funds	367,679	15,809	383,488	41,105	424,593
4225 State Gov. Service Charges					
8000 General Fund	2,130,593	623,534	2,754,127	-	2,754,127
3400 Other Funds Ltd	779,208	33,505	812,713	-	812,713
6400 Federal Funds Ltd	1,259,402	54,154	1,313,556	-	1,313,556
All Funds	4,169,203	711,193	4,880,396	-	4,880,396
4250 Data Processing					
8000 General Fund	33,050	9,408	42,458	15,368	57,826

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	1,243,232	47,634	1,290,866	-	1,290,866
6400 Federal Funds Ltd	6,490	(1,882)	4,608	743	5,351
All Funds	1,282,772	55,160	1,337,932	16,111	1,354,043
4275 Publicity and Publications					
8000 General Fund	39,430	54,479	93,909	311,072	404,981
3400 Other Funds Ltd	96,424	(41,497)	54,927	-	54,927
6400 Federal Funds Ltd	22,674	(6,164)	16,510	571	17,081
All Funds	158,528	6,818	165,346	311,643	476,989
4300 Professional Services					
8000 General Fund	3,371,872	1,105,550	4,477,422	679,150	5,156,572
3400 Other Funds Ltd	2,262,534	(935,875)	1,326,659	-	1,326,659
6400 Federal Funds Ltd	4,349,685	(102,656)	4,247,029	-	4,247,029
All Funds	9,984,091	67,019	10,051,110	679,150	10,730,260
4315 IT Professional Services					
8000 General Fund	220,978	143,149	364,127	5,400,000	5,764,127
3400 Other Funds Ltd	161,185	(28,266)	132,919	-	132,919
6400 Federal Funds Ltd	225,840	(80,226)	145,614	-	145,614
All Funds	608,003	34,657	642,660	5,400,000	6,042,660
4325 Attorney General					
8000 General Fund	96,008	34,985	130,993	-	130,993
3400 Other Funds Ltd	37,914	729	38,643	-	38,643
6400 Federal Funds Ltd	26,892	(4,467)	22,425	-	22,425
All Funds	160,814	31,247	192,061	-	192,061

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4375 Employee Recruitment and Develop					
8000 General Fund	19,465	4,402	23,867	9,138	33,005
3400 Other Funds Ltd	9,824	(1,619)	8,205	-	8,205
6400 Federal Funds Ltd	3,351	(1,380)	1,971	457	2,428
All Funds	32,640	1,403	34,043	9,595	43,638
4400 Dues and Subscriptions					
8000 General Fund	470,243	43,267	513,510	11,072	524,582
3400 Other Funds Ltd	29,674	(5,350)	24,324	-	24,324
6400 Federal Funds Ltd	38,133	(14,781)	23,352	571	23,923
All Funds	538,050	23,136	561,186	11,643	572,829
4425 Facilities Rental and Taxes					
8000 General Fund	371,140	340,054	711,194	674,655	1,385,849
3400 Other Funds Ltd	476,041	(218,460)	257,581	-	257,581
6400 Federal Funds Ltd	228,185	(75,354)	152,831	200,000	352,831
All Funds	1,075,366	46,240	1,121,606	874,655	1,996,261
4575 Agency Program Related S and S					
8000 General Fund	10,787	4,520	15,307	-	15,307
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	128,039	5,506	133,545	-	133,545
6400 Federal Funds Ltd	15,542	(3,387)	12,155	-	12,155
All Funds	360,368	6,639	367,007	-	367,007
4600 Intra-agency Charges					
3400 Other Funds Ltd	30,000	1,290	31,290	-	31,290

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4625 Other COP Costs					
3400 Other Funds Ltd	2,194,431	(2,194,431)	-	8,667,100	8,667,100
4650 Other Services and Supplies					
8000 General Fund	439,159	395,914	835,073	511,417	1,346,490
3400 Other Funds Ltd	331,496	(175,967)	155,529	-	155,529
6400 Federal Funds Ltd	193,493	(178,489)	15,004	571	15,575
All Funds	964,148	41,458	1,005,606	511,988	1,517,594
4700 Expendable Prop 250 - 5000					
8000 General Fund	174,006	23,497	197,503	54,820	252,323
3400 Other Funds Ltd	109,753	(5,293)	104,460	-	104,460
6400 Federal Funds Ltd	11,179	(5,522)	5,657	2,741	8,398
All Funds	294,938	12,682	307,620	57,561	365,181
4715 IT Expendable Property					
8000 General Fund	56,061	79,456	135,517	-	135,517
3400 Other Funds Ltd	82,183	(63,647)	18,536	-	18,536
6400 Federal Funds Ltd	23,416	(8,856)	14,560	-	14,560
All Funds	161,660	6,953	168,613	-	168,613
TOTAL SERVICES & SUPPLIES					
8000 General Fund	8,187,284	3,283,126	11,470,410	7,848,667	19,319,077
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	8,636,246	(3,731,683)	4,904,563	8,667,100	13,571,663
6400 Federal Funds Ltd	6,874,162	(618,774)	6,255,388	214,416	6,469,804
TOTAL SERVICES & SUPPLIES	**$23,903,692**	**($1,067,331)**	**$22,836,361**	**$16,730,183**	**$39,566,544**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
SPECIAL PAYMENTS					
6020 Dist to Counties					
3400 Other Funds Ltd	67,610	2,907	70,517	-	70,517
6400 Federal Funds Ltd	8,958	385	9,343	-	9,343
All Funds	76,568	3,292	79,860	-	79,860
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	100,325	4,314	104,639	-	104,639
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	986,637	42,425	1,029,062	-	1,029,062
All Funds	21,623,264	46,739	21,670,003	-	21,670,003
6030 Dist to Non-Gov Units					
8000 General Fund	10,236,573	440,173	10,676,746	18,900,000	29,576,746
3400 Other Funds Ltd	2,731,603	117,459	2,849,062	-	2,849,062
6400 Federal Funds Ltd	92,734,622	3,987,589	96,722,211	-	96,722,211
All Funds	105,702,798	4,545,221	110,248,019	18,900,000	129,148,019
6035 Dist to Individuals					
8000 General Fund	154,421,512	6,640,125	161,061,637	262,037,806	423,099,443
4400 Lottery Funds Ltd	40,000,000	1,720,000	41,720,000	52,065,812	93,785,812
3400 Other Funds Ltd	29,862,403	1,279,480	31,141,883	2,662,808	33,804,691
All Funds	224,283,915	9,639,605	233,923,520	316,766,426	550,689,946
6040 Dist to Local School Districts					
8000 General Fund	1,921,204	82,611	2,003,815	-	2,003,815
3400 Other Funds Ltd	795,520	34,207	829,727	-	829,727

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	2,716,724	116,818	2,833,542	-	2,833,542
6045 Dist to Comm College Districts					
8000 General Fund	644,723,980	27,341,710	672,065,690	67,889,310	739,955,000
3020 Other Funds Cap Construct	-	-	-	32,500,000	32,500,000
3400 Other Funds Ltd	857,640	36,879	894,519	-	894,519
6400 Federal Funds Ltd	15,379,068	661,300	16,040,368	-	16,040,368
All Funds	660,960,688	28,039,889	689,000,577	100,389,310	789,389,887
6048 Spc Pmt to Public Universities					
8000 General Fund	108,914,872	4,682,993	113,597,865	22,496,761	136,094,626
4400 Lottery Funds Ltd	45,305,847	3,487,153	48,793,000	(126)	48,792,874
3020 Other Funds Cap Construct	-	-	-	621,232,900	621,232,900
All Funds	154,220,719	8,170,146	162,390,865	643,729,535	806,120,400
6050 Dist to Non-Profit Organizations					
6400 Federal Funds Ltd	1,672,854	71,933	1,744,787	-	1,744,787
6065 Loan Repaid To State Agencies					
8000 General Fund	13,165,216	(46,000)	13,119,216	-	13,119,216
6085 Other Special Payments					
8000 General Fund	996,042,147	54,280,447	1,050,322,594	-	1,050,322,594
4400 Lottery Funds Ltd	14,099,809	(567,809)	13,532,000	314	13,532,314
All Funds	1,010,141,956	53,712,638	1,063,854,594	314	1,063,854,908
6291 Spc Pmt to Corrections, Dept of					
6400 Federal Funds Ltd	189,850	8,164	198,014	-	198,014
6471 Spc Pmt to Employment Dept					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	51,807	2,228	54,035	(54,035)	-
6400 Federal Funds Ltd	127,344	5,476	132,820	(132,820)	-
All Funds	179,151	7,704	186,855	(186,855)	-
6581 Spc Pmt to Education, Dept of					
8000 General Fund	721,000	31,003	752,003	-	752,003
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,930,146,504	93,453,062	2,023,599,566	371,323,877	2,394,923,443
4400 Lottery Funds Ltd	99,405,656	4,639,344	104,045,000	52,066,000	156,111,000
3020 Other Funds Cap Construct	-	-	-	653,732,900	653,732,900
3400 Other Funds Ltd	34,466,908	1,477,474	35,944,382	2,608,773	38,553,155
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	111,099,333	4,777,272	115,876,605	(132,820)	115,743,785
TOTAL SPECIAL PAYMENTS	**$2,195,654,703**	**$104,347,152**	**$2,300,001,855**	**$1,079,598,730**	**$3,379,600,585**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	129,920,800	-	129,920,800	-	129,920,800
4430 Lottery Funds Debt Svc Ltd	32,184,550	-	32,184,550	-	32,184,550
3230 Other Funds Debt Svc Non-Ltd	97,837,840	-	97,837,840	-	97,837,840
3430 Other Funds Debt Svc Ltd	30,704,730	-	30,704,730	-	30,704,730
All Funds	290,647,920	-	290,647,920	-	290,647,920
7150 Interest - Bonds					
8030 General Fund Debt Svc	130,244,830	-	130,244,830	-	130,244,830
4430 Lottery Funds Debt Svc Ltd	18,134,690	-	18,134,690	-	18,134,690

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3230 Other Funds Debt Svc Non-Ltd	92,429,330	-	92,429,330	-	92,429,330
3430 Other Funds Debt Svc Ltd	3,649,630	-	3,649,630	-	3,649,630
All Funds	244,458,480	-	244,458,480	-	244,458,480
7200 Principal - COP					
3430 Other Funds Debt Svc Ltd	665,000	-	665,000	-	665,000
7250 Interest - COP					
3430 Other Funds Debt Svc Ltd	34,170	-	34,170	-	34,170
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	260,165,630	-	260,165,630	-	260,165,630
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3230 Other Funds Debt Svc Non-Ltd	190,267,170	-	190,267,170	-	190,267,170
3430 Other Funds Debt Svc Ltd	35,053,530	-	35,053,530	-	35,053,530
TOTAL DEBT SERVICE	**$535,805,570**	**-**	**$535,805,570**	**-**	**$535,805,570**
TOTAL EXPENDITURES					
8000 General Fund	1,955,965,944	102,844,593	2,058,810,537	383,186,242	2,441,996,779
8030 General Fund Debt Svc	260,165,630	-	260,165,630	-	260,165,630
4400 Lottery Funds Ltd	99,405,656	4,639,344	104,045,000	52,066,000	156,111,000
4430 Lottery Funds Debt Svc Ltd	50,319,240	-	50,319,240	-	50,319,240
3020 Other Funds Cap Construct	-	-	-	653,732,900	653,732,900
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3230 Other Funds Debt Svc Non-Ltd	190,267,170	-	190,267,170	-	190,267,170
3400 Other Funds Ltd	52,885,964	(3,963,904)	48,922,060	11,275,873	60,197,933
3430 Other Funds Debt Svc Ltd	35,053,530	-	35,053,530	-	35,053,530

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	128,316,283	19,120	128,335,403	283,444	128,618,847
TOTAL EXPENDITURES	**$2,793,121,719**	**$103,539,153**	**$2,896,660,872**	**$1,100,544,459**	**$3,997,205,331**
ENDING BALANCE					
4400 Lottery Funds Ltd	1,914,273	(4,639,344)	(2,725,071)	2,725,071	-
3400 Other Funds Ltd	3,865,637	832,491	4,698,128	54,035	4,752,163
6400 Federal Funds Ltd	5,185,868	(5,185,868)	-	132,820	132,820
TOTAL ENDING BALANCE	**$10,965,778**	**($8,992,721)**	**$1,973,057**	**$2,911,926**	**$4,884,983**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	147	-	147	24	171
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	138.07	-	138.07	20.09	158.16

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	102,844,593	117,320	234,553	(5,735,583)	83,134,342	42,720,549
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	(1,100)	-	-	(1,100)	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	1,287,516	-	-	-	28,604	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(4,003,549)	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(5,166,748)	-	-	-	-	-
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	(414,280)	-	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	102,844,593	117,320	234,553	(5,735,583)	83,134,342	42,720,549
3400 Other Funds Ltd	(3,131,413)	-	-	(1,100)	28,604	-
6400 Federal Funds Ltd	(5,166,748)	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TOTAL REVENUE CATEGORIES	**$94,546,432**	**$117,320**	**$234,553**	**($5,736,683)**	**$83,162,946**	**$42,720,549**
AVAILABLE REVENUES						
8000 General Fund	102,844,593	117,320	234,553	(5,735,583)	83,134,342	42,720,549
3400 Other Funds Ltd	(3,131,413)	-	-	(1,100)	28,604	-
6400 Federal Funds Ltd	(5,166,748)	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$94,546,432**	**$117,320**	**$234,553**	**($5,736,683)**	**$83,162,946**	**$42,720,549**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	3,833,713	-	-	-	-	-
3400 Other Funds Ltd	(1,072,687)	-	-	-	-	-
6400 Federal Funds Ltd	(2,761,030)	-	-	-	-	-
All Funds	(4)	-	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	136,976	4,342	-	-	-	-
3400 Other Funds Ltd	(113,769)	4,999	-	-	-	-
6400 Federal Funds Ltd	(13,069)	797	-	-	-	-
All Funds	10,138	10,138	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,605	29	-	-	-	-
3400 Other Funds Ltd	(1,457)	105	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	(1,895)	119	-	-	-	-
All Funds	253	253	-	-	-	-
3190 All Other Differential						
8000 General Fund	12,846	1,630	-	-	-	-
3400 Other Funds Ltd	(10,640)	576	-	-	-	-
All Funds	2,206	2,206	-	-	-	-
SALARIES & WAGES						
8000 General Fund	3,987,140	6,001	-	-	-	-
3400 Other Funds Ltd	(1,198,553)	5,680	-	-	-	-
6400 Federal Funds Ltd	(2,775,994)	916	-	-	-	-
TOTAL SALARIES & WAGES	**$12,593**	**$12,597**	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,199	-	-	-	-	-
3400 Other Funds Ltd	(296)	-	-	-	-	-
6400 Federal Funds Ltd	(878)	-	-	-	-	-
All Funds	25	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	659,537	285	-	-	-	-
3400 Other Funds Ltd	(184,593)	116	-	-	-	-
6400 Federal Funds Ltd	(474,523)	20	-	-	-	-
All Funds	421	421	-	-	-	-
3221 Pension Obligation Bond						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	525,151	150,206	-	-	-	-
3400 Other Funds Ltd	(48,070)	150,720	-	-	-	-
6400 Federal Funds Ltd	(120,020)	56,135	-	-	-	-
All Funds	357,061	357,061	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	298,410	458	-	-	-	-
3400 Other Funds Ltd	(89,712)	435	-	-	-	-
6400 Federal Funds Ltd	(207,736)	70	-	-	-	-
All Funds	962	963	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	930	-	-	-	-	-
3400 Other Funds Ltd	(241)	-	-	-	-	-
6400 Federal Funds Ltd	(689)	-	-	-	-	-
All Funds	-	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	21,932	10,492	-	-	-	-
3400 Other Funds Ltd	(7,241)	4,199	-	-	-	-
All Funds	14,691	14,691	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	783,177	-	-	-	-	-
3400 Other Funds Ltd	(202,456)	-	-	-	-	-
6400 Federal Funds Ltd	(580,746)	-	-	-	-	-
All Funds	(25)	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	2,290,336	161,441	-	-	-	-
3400 Other Funds Ltd	(532,609)	155,470	-	-	-	-
6400 Federal Funds Ltd	(1,384,592)	56,225	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$373,135**	**$373,136**	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(169,071)	(50,122)	-	-	-	-
3400 Other Funds Ltd	21,467	(63,770)	-	-	-	-
6400 Federal Funds Ltd	21,208	(12,504)	-	-	-	-
All Funds	(126,396)	(126,396)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	6,108,405	117,320	-	-	-	-
3400 Other Funds Ltd	(1,709,695)	97,380	-	-	-	-
6400 Federal Funds Ltd	(4,139,378)	44,637	-	-	-	-
TOTAL PERSONAL SERVICES	**$259,332**	**$259,337**	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	80,140	-	-	-	6,680	-
3400 Other Funds Ltd	(22,500)	-	-	-	7,833	-
6400 Federal Funds Ltd	(39,042)	-	-	-	4,085	-
All Funds	18,598	-	-	-	18,598	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4125 Out of State Travel						
8000 General Fund	72,095	-	-	-	2,900	-
3400 Other Funds Ltd	(14,524)	-	-	-	2,776	-
6400 Federal Funds Ltd	(45,870)	-	-	-	6,025	-
All Funds	11,701	-	-	-	11,701	-
4150 Employee Training						
8000 General Fund	54,561	-	-	-	7,448	-
3400 Other Funds Ltd	(13,512)	-	-	-	4,281	-
6400 Federal Funds Ltd	(27,009)	-	-	-	2,311	-
All Funds	14,040	-	-	-	14,040	-
4175 Office Expenses						
8000 General Fund	149,921	-	-	-	7,977	-
3400 Other Funds Ltd	(83,366)	-	-	-	9,297	-
6400 Federal Funds Ltd	(45,498)	-	-	-	3,783	-
All Funds	21,057	-	-	-	21,057	-
4200 Telecommunications						
8000 General Fund	64,194	-	-	-	7,435	-
3400 Other Funds Ltd	(16,040)	-	-	-	4,374	-
6400 Federal Funds Ltd	(32,345)	-	-	-	4,000	-
All Funds	15,809	-	-	-	15,809	-
4225 State Gov. Service Charges						
8000 General Fund	623,534	-	-	-	623,534	-
3400 Other Funds Ltd	33,505	-	-	-	33,505	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	54,154	-	-	-	54,154	-
All Funds	711,193	-	-	-	711,193	-
4250 Data Processing						
8000 General Fund	9,408	-	-	-	1,422	-
3400 Other Funds Ltd	47,634	-	-	-	53,459	-
6400 Federal Funds Ltd	(1,882)	-	-	-	279	-
All Funds	55,160	-	-	-	55,160	-
4275 Publicity and Publications						
8000 General Fund	54,479	-	-	-	1,696	-
3400 Other Funds Ltd	(41,497)	-	-	-	4,148	-
6400 Federal Funds Ltd	(6,164)	-	-	-	974	-
All Funds	6,818	-	-	-	6,818	-
4300 Professional Services						
8000 General Fund	1,105,550	-	-	-	192,198	-
3400 Other Funds Ltd	(935,875)	-	-	(475,000)	101,889	-
6400 Federal Funds Ltd	(102,656)	-	-	-	247,932	-
All Funds	67,019	-	-	(475,000)	542,019	-
4315 IT Professional Services						
8000 General Fund	143,149	-	-	-	12,596	-
3400 Other Funds Ltd	(28,266)	-	-	-	9,188	-
6400 Federal Funds Ltd	(80,226)	-	-	-	12,873	-
All Funds	34,657	-	-	-	34,657	-
4325 Attorney General						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	34,985	-	-	-	18,655	-
3400 Other Funds Ltd	729	-	-	-	7,367	-
6400 Federal Funds Ltd	(4,467)	-	-	-	5,225	-
All Funds	31,247	-	-	-	31,247	-
4375 Employee Recruitment and Develop						
8000 General Fund	4,402	-	-	-	836	-
3400 Other Funds Ltd	(1,619)	-	-	-	423	-
6400 Federal Funds Ltd	(1,380)	-	-	-	144	-
All Funds	1,403	-	-	-	1,403	-
4400 Dues and Subscriptions						
8000 General Fund	43,267	-	-	-	20,220	-
3400 Other Funds Ltd	(5,350)	-	-	-	1,277	-
6400 Federal Funds Ltd	(14,781)	-	-	-	1,639	-
All Funds	23,136	-	-	-	23,136	-
4425 Facilities Rental and Taxes						
8000 General Fund	340,054	-	-	-	15,958	-
3400 Other Funds Ltd	(218,460)	-	-	-	20,470	-
6400 Federal Funds Ltd	(75,354)	-	-	-	9,812	-
All Funds	46,240	-	-	-	46,240	-
4575 Agency Program Related S and S						
8000 General Fund	4,520	-	-	-	465	-
3400 Other Funds Ltd	5,506	-	-	-	5,506	-
6400 Federal Funds Ltd	(3,387)	-	-	-	668	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	6,639	-	-	-	6,639	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,290	-	-	-	1,290	-
4625 Other COP Costs						
3400 Other Funds Ltd	(2,194,431)	-	-	(2,194,431)	-	-
4650 Other Services and Supplies						
8000 General Fund	395,914	-	-	-	18,884	-
3400 Other Funds Ltd	(175,967)	-	-	-	14,254	-
6400 Federal Funds Ltd	(178,489)	-	-	-	8,320	-
All Funds	41,458	-	-	-	41,458	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	23,497	-	-	-	7,483	-
3400 Other Funds Ltd	(5,293)	-	-	-	4,719	-
6400 Federal Funds Ltd	(5,522)	-	-	-	480	-
All Funds	12,682	-	-	-	12,682	-
4715 IT Expendable Property						
8000 General Fund	79,456	-	-	-	2,412	-
3400 Other Funds Ltd	(63,647)	-	-	-	3,534	-
6400 Federal Funds Ltd	(8,856)	-	-	-	1,007	-
All Funds	6,953	-	-	-	6,953	-
SERVICES & SUPPLIES						
8000 General Fund	3,283,126	-	-	-	948,799	-
3400 Other Funds Ltd	(3,731,683)	-	-	(2,669,431)	289,590	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	(618,774)	-	-	-	363,711	-
TOTAL SERVICES & SUPPLIES	**($1,067,331)**	-	-	**($2,669,431)**	**$1,602,100**	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	2,907	-	-	-	2,907	-
6400 Federal Funds Ltd	385	-	-	-	385	-
All Funds	3,292	-	-	-	3,292	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	4,314	-	-	-	4,314	-
6400 Federal Funds Ltd	42,425	-	-	-	42,425	-
All Funds	46,739	-	-	-	46,739	-
6030 Dist to Non-Gov Units						
8000 General Fund	440,173	-	-	-	440,173	-
3400 Other Funds Ltd	117,459	-	-	-	117,459	-
6400 Federal Funds Ltd	3,987,589	-	-	-	3,987,589	-
All Funds	4,545,221	-	-	-	4,545,221	-
6035 Dist to Individuals						
8000 General Fund	6,640,125	-	-	-	6,640,125	-
4400 Lottery Funds Ltd	1,720,000	-	-	-	1,720,000	-
3400 Other Funds Ltd	1,279,480	-	-	(4,414)	1,283,894	-
All Funds	9,639,605	-	-	(4,414)	9,644,019	-
6040 Dist to Local School Districts						
8000 General Fund	82,611	-	-	-	82,611	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	34,207	-	-	-	34,207	-
All Funds	116,818	-	-	-	116,818	-
6045 Dist to Comm College Districts						
8000 General Fund	27,341,710	-	-	(975,000)	27,681,206	26,587,504
3400 Other Funds Ltd	36,879	-	-	-	36,879	-
6400 Federal Funds Ltd	661,300	-	-	-	661,300	-
All Funds	28,039,889	-	-	(975,000)	28,379,385	26,587,504
6048 Spc Pmt to Public Universities						
8000 General Fund	4,682,993	-	234,553	(1,839,583)	4,604,237	1,683,786
4400 Lottery Funds Ltd	3,487,153	-	3,487,153	-	-	-
All Funds	8,170,146	-	3,721,706	(1,839,583)	4,604,237	1,683,786
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	71,933	-	-	-	71,933	-
6065 Loan Repaid To State Agencies						
8000 General Fund	(46,000)	-	-	(46,000)	-	-
6085 Other Special Payments						
8000 General Fund	54,280,447	-	-	(2,875,000)	42,706,188	14,449,259
4400 Lottery Funds Ltd	(567,809)	-	-	(567,809)	-	-
All Funds	53,712,638	-	-	(3,442,809)	42,706,188	14,449,259
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	8,164	-	-	-	8,164	-
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	2,228	-	-	-	2,228	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	5,476	-	-	-	5,476	-
All Funds	7,704	-	-	-	7,704	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	31,003	-	-	-	31,003	-
SPECIAL PAYMENTS						
8000 General Fund	93,453,062	-	234,553	(5,735,583)	82,185,543	42,720,549
4400 Lottery Funds Ltd	4,639,344	-	3,487,153	(567,809)	1,720,000	-
3400 Other Funds Ltd	1,477,474	-	-	(4,414)	1,481,888	-
6400 Federal Funds Ltd	4,777,272	-	-	-	4,777,272	-
TOTAL SPECIAL PAYMENTS	**$104,347,152**	**-**	**$3,721,706**	**($6,307,806)**	**$90,164,703**	**$42,720,549**
EXPENDITURES						
8000 General Fund	102,844,593	117,320	234,553	(5,735,583)	83,134,342	42,720,549
4400 Lottery Funds Ltd	4,639,344	-	3,487,153	(567,809)	1,720,000	-
3400 Other Funds Ltd	(3,963,904)	97,380	-	(2,673,845)	1,771,478	-
6400 Federal Funds Ltd	19,120	44,637	-	-	5,140,983	-
TOTAL EXPENDITURES	**$103,539,153**	**$259,337**	**$3,721,706**	**($8,977,237)**	**$91,766,803**	**$42,720,549**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	(4,639,344)	-	(3,487,153)	567,809	(1,720,000)	-
3400 Other Funds Ltd	832,491	(97,380)	-	2,672,745	(1,742,874)	-
6400 Federal Funds Ltd	(5,185,868)	(44,637)	-	-	(5,140,983)	-
TOTAL ENDING BALANCE	**($8,992,721)**	**($142,017)**	**($3,487,153)**	**$3,240,554**	**($8,603,857)**	**-**

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(17,626,588)	-				
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	-	1,258,912				
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(3,181,198)	(822,351)				
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(5,166,748)	-				
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	22,281	(436,561)				
REVENUE CATEGORIES						
8000 General Fund	(17,626,588)	-				
3400 Other Funds Ltd	(3,158,917)	-				
6400 Federal Funds Ltd	(5,166,748)	-				
TOTAL REVENUE CATEGORIES	**($25,952,253)**	-				
AVAILABLE REVENUES						
8000 General Fund	(17,626,588)	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
3400 Other Funds Ltd	(3,158,917)	-				
6400 Federal Funds Ltd	(5,166,748)	-				
TOTAL AVAILABLE REVENUES	**($25,952,253)**	-				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	3,833,713	-				
3400 Other Funds Ltd	(1,072,687)	-				
6400 Federal Funds Ltd	(2,761,030)	-				
All Funds	(4)	-				
3160 Temporary Appointments						
8000 General Fund	132,634	-				
3400 Other Funds Ltd	(118,768)	-				
6400 Federal Funds Ltd	(13,866)	-				
All Funds	-	-				
3170 Overtime Payments						
8000 General Fund	3,576	-				
3400 Other Funds Ltd	(1,562)	-				
6400 Federal Funds Ltd	(2,014)	-				
All Funds	-	-				
3190 All Other Differential						
8000 General Fund	11,216	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
3400 Other Funds Ltd	(11,216)	-				
All Funds	-	-				
SALARIES & WAGES						
8000 General Fund	3,981,139	-				
3400 Other Funds Ltd	(1,204,233)	-				
6400 Federal Funds Ltd	(2,776,910)	-				
TOTAL SALARIES & WAGES	**($4)**	-				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,199	-				
3400 Other Funds Ltd	(296)	-				
6400 Federal Funds Ltd	(878)	-				
All Funds	25	-				
3220 Public Employees Retire Cont						
8000 General Fund	659,252	-				
3400 Other Funds Ltd	(184,709)	-				
6400 Federal Funds Ltd	(474,543)	-				
All Funds	-	-				
3221 Pension Obligation Bond						
8000 General Fund	374,945	-				
3400 Other Funds Ltd	(198,790)	-				
6400 Federal Funds Ltd	(176,155)	-				
All Funds	-	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
3230 Social Security Taxes						
8000 General Fund	297,952	-				
3400 Other Funds Ltd	(90,147)	-				
6400 Federal Funds Ltd	(207,806)	-				
All Funds	(1)	-				
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	930	-				
3400 Other Funds Ltd	(241)	-				
6400 Federal Funds Ltd	(689)	-				
All Funds	-	-				
3260 Mass Transit Tax						
8000 General Fund	11,440	-				
3400 Other Funds Ltd	(11,440)	-				
All Funds	-	-				
3270 Flexible Benefits						
8000 General Fund	783,177	-				
3400 Other Funds Ltd	(202,456)	-				
6400 Federal Funds Ltd	(580,746)	-				
All Funds	(25)	-				
OTHER PAYROLL EXPENSES						
8000 General Fund	2,128,895	-				
3400 Other Funds Ltd	(688,079)	-				
6400 Federal Funds Ltd	(1,440,817)	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
TOTAL OTHER PAYROLL EXPENSES	**($1)**	-				
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(118,949)	-				
3400 Other Funds Ltd	85,237	-				
6400 Federal Funds Ltd	33,712	-				
All Funds	-	-				
PERSONAL SERVICES						
8000 General Fund	5,991,085	-				
3400 Other Funds Ltd	(1,807,075)	-				
6400 Federal Funds Ltd	(4,184,015)	-				
TOTAL PERSONAL SERVICES	**($5)**	-				
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	73,460	-				
3400 Other Funds Ltd	(30,333)	-				
6400 Federal Funds Ltd	(43,127)	-				
All Funds	-	-				
4125 Out of State Travel						
8000 General Fund	69,195	-				
3400 Other Funds Ltd	(17,300)	-				
6400 Federal Funds Ltd	(51,895)	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
All Funds	-	-				
4150 Employee Training						
8000 General Fund	47,113	-				
3400 Other Funds Ltd	(17,793)	-				
6400 Federal Funds Ltd	(29,320)	-				
All Funds	-	-				
4175 Office Expenses						
8000 General Fund	141,944	-				
3400 Other Funds Ltd	(92,663)	-				
6400 Federal Funds Ltd	(49,281)	-				
All Funds	-	-				
4200 Telecommunications						
8000 General Fund	56,759	-				
3400 Other Funds Ltd	(20,414)	-				
6400 Federal Funds Ltd	(36,345)	-				
All Funds	-	-				
4250 Data Processing						
8000 General Fund	7,986	-				
3400 Other Funds Ltd	(5,825)	-				
6400 Federal Funds Ltd	(2,161)	-				
All Funds	-	-				
4275 Publicity and Publications						
8000 General Fund	52,783	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
3400 Other Funds Ltd	(45,645)	-				
6400 Federal Funds Ltd	(7,138)	-				
All Funds	-	-				
4300 Professional Services						
8000 General Fund	913,352	-				
3400 Other Funds Ltd	(562,764)	-				
6400 Federal Funds Ltd	(350,588)	-				
All Funds	-	-				
4315 IT Professional Services						
8000 General Fund	130,553	-				
3400 Other Funds Ltd	(37,454)	-				
6400 Federal Funds Ltd	(93,099)	-				
All Funds	-	-				
4325 Attorney General						
8000 General Fund	16,330	-				
3400 Other Funds Ltd	(6,638)	-				
6400 Federal Funds Ltd	(9,692)	-				
All Funds	-	-				
4375 Employee Recruitment and Develop						
8000 General Fund	3,566	-				
3400 Other Funds Ltd	(2,042)	-				
6400 Federal Funds Ltd	(1,524)	-				
All Funds	-	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
4400 Dues and Subscriptions						
8000 General Fund	23,047	-				
3400 Other Funds Ltd	(6,627)	-				
6400 Federal Funds Ltd	(16,420)	-				
All Funds	-	-				
4425 Facilities Rental and Taxes						
8000 General Fund	324,096	-				
3400 Other Funds Ltd	(238,930)	-				
6400 Federal Funds Ltd	(85,166)	-				
All Funds	-	-				
4575 Agency Program Related S and S						
8000 General Fund	4,055	-				
6400 Federal Funds Ltd	(4,055)	-				
All Funds	-	-				
4650 Other Services and Supplies						
8000 General Fund	377,030	-				
3400 Other Funds Ltd	(190,221)	-				
6400 Federal Funds Ltd	(186,809)	-				
All Funds	-	-				
4700 Expendable Prop 250 - 5000						
8000 General Fund	16,014	-				
3400 Other Funds Ltd	(10,012)	-				
6400 Federal Funds Ltd	(6,002)	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
All Funds	-	-				
4715 IT Expendable Property						
8000 General Fund	77,044	-				
3400 Other Funds Ltd	(67,181)	-				
6400 Federal Funds Ltd	(9,863)	-				
All Funds	-	-				
SERVICES & SUPPLIES						
8000 General Fund	2,334,327	-				
3400 Other Funds Ltd	(1,351,842)	-				
6400 Federal Funds Ltd	(982,485)	-				
TOTAL SERVICES & SUPPLIES	-	-				
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
8000 General Fund	(25,952,000)	-				
EXPENDITURES						
8000 General Fund	(17,626,588)	-				
3400 Other Funds Ltd	(3,158,917)	-				
6400 Federal Funds Ltd	(5,166,500)	-				
TOTAL EXPENDITURES	**($25,952,005)**	-				
ENDING BALANCE						
8000 General Fund	-	-				
3400 Other Funds Ltd	-	-				

Description	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
6400 Federal Funds Ltd	(248)	-				
TOTAL ENDING BALANCE	**($248)**	-				

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
EXPENDITURES						
SPECIAL PAYMENTS						
6035 Dist to Individuals						
4400 Lottery Funds Ltd	(2,725,259)					
6048 Spc Pmt to Public Universities						
4400 Lottery Funds Ltd	(126)					
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	(2,725,385)					
TOTAL SPECIAL PAYMENTS	**($2,725,385)**					
ENDING BALANCE						
4400 Lottery Funds Ltd	2,725,385					
TOTAL ENDING BALANCE	**$2,725,385**					

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	383,186,242	235,838,980	1,752,724	555,000	5,202,425	62,451
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	653,732,900	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	11,329,908	-	-	-	-	2,662,808
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	416,264	-	-	-	-	-
TRANSFERS IN						
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	383,186,242	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
3020 Other Funds Cap Construct	653,732,900	-	-	-	-	-
3400 Other Funds Ltd	11,329,908	-	-	-	-	2,662,808
6400 Federal Funds Ltd	416,264	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$1,103,456,385**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
AVAILABLE REVENUES						
8000 General Fund	383,186,242	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
3020 Other Funds Cap Construct	653,732,900	-	-	-	-	-
3400 Other Funds Ltd	11,329,908	-	-	-	-	2,662,808
6400 Federal Funds Ltd	416,264	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,103,456,385**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,617,746	596,034	574,548	-	119,376	-
6400 Federal Funds Ltd	131,040	-	-	-	-	-
All Funds	2,748,786	596,034	574,548	-	119,376	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,104	292	261	-	58	-
6400 Federal Funds Ltd	58	-	-	-	-	-
All Funds	1,162	292	261	-	58	-
3220 Public Employees Retire Cont						
8000 General Fund	448,418	102,101	98,419	-	20,449	-
6400 Federal Funds Ltd	22,447	-	-	-	-	-
All Funds	470,865	102,101	98,419	-	20,449	-

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
3230 Social Security Taxes						
8000 General Fund	200,253	45,596	43,952	-	9,132	-
6400 Federal Funds Ltd	10,025	-	-	-	-	-
All Funds	210,278	45,596	43,952	-	9,132	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	877	233	207	-	46	-
6400 Federal Funds Ltd	46	-	-	-	-	-
All Funds	923	233	207	-	46	-
3260 Mass Transit Tax						
8000 General Fund	15,706	3,576	3,447	-	716	-
3270 Flexible Benefits						
8000 General Fund	729,594	194,346	172,044	-	38,232	-
6400 Federal Funds Ltd	38,232	-	-	-	-	-
All Funds	767,826	194,346	172,044	-	38,232	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,395,952	346,144	318,330	-	68,633	-
6400 Federal Funds Ltd	70,808	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,466,760**	**$346,144**	**$318,330**	**-**	**$68,633**	**-**
PERSONAL SERVICES						
8000 General Fund	4,013,698	942,178	892,878	-	188,009	-
6400 Federal Funds Ltd	201,848	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$4,215,546**	**$942,178**	**$892,878**	**-**	**$188,009**	**-**

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	14,936	3,545	2,929	-	769	-
6400 Federal Funds Ltd	769	-	-	-	-	-
All Funds	15,705	3,545	2,929	-	769	-
4150 Employee Training						
8000 General Fund	77,190	18,152	15,071	-	3,997	-
6400 Federal Funds Ltd	3,997	-	-	-	-	-
All Funds	81,187	18,152	15,071	-	3,997	-
4175 Office Expenses						
8000 General Fund	50,457	14,613	10,731	-	2,283	-
6400 Federal Funds Ltd	2,283	-	-	-	-	-
All Funds	52,740	14,613	10,731	-	2,283	-
4200 Telecommunications						
8000 General Fund	39,392	11,988	8,563	-	1,713	-
6400 Federal Funds Ltd	1,713	-	-	-	-	-
All Funds	41,105	11,988	8,563	-	1,713	-
4250 Data Processing						
8000 General Fund	15,368	4,055	3,142	-	743	-
6400 Federal Funds Ltd	743	-	-	-	-	-
All Funds	16,111	4,055	3,142	-	743	-
4275 Publicity and Publications						
8000 General Fund	311,072	2,625	302,168	-	571	-

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
6400 Federal Funds Ltd	571	-	-	-	-	-
All Funds	311,643	2,625	302,168	-	571	-
4300 Professional Services						
8000 General Fund	679,150	-	-	-	-	-
4315 IT Professional Services						
8000 General Fund	5,400,000	400,000	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	9,138	2,284	1,827	-	457	-
6400 Federal Funds Ltd	457	-	-	-	-	-
All Funds	9,595	2,284	1,827	-	457	-
4400 Dues and Subscriptions						
8000 General Fund	11,072	2,625	2,168	-	571	-
6400 Federal Funds Ltd	571	-	-	-	-	-
All Funds	11,643	2,625	2,168	-	571	-
4425 Facilities Rental and Taxes						
8000 General Fund	674,655	-	-	-	-	-
6400 Federal Funds Ltd	200,000	-	-	-	-	-
All Funds	874,655	-	-	-	-	-
4625 Other COP Costs						
3400 Other Funds Ltd	8,667,100	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	511,417	2,855	502,283	-	571	-
6400 Federal Funds Ltd	571	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
All Funds	511,988	2,855	502,283	-	571	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	54,820	13,705	10,964	-	2,741	-
6400 Federal Funds Ltd	2,741	-	-	-	-	-
All Funds	57,561	13,705	10,964	-	2,741	-
SERVICES & SUPPLIES						
8000 General Fund	7,848,667	476,447	859,846	-	14,416	-
3400 Other Funds Ltd	8,667,100	-	-	-	-	-
6400 Federal Funds Ltd	214,416	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$16,730,183**	**$476,447**	**$859,846**	-	**$14,416**	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	18,900,000	-	-	-	-	-
6035 Dist to Individuals						
8000 General Fund	262,037,806	234,420,355	-	555,000	5,000,000	62,451
4400 Lottery Funds Ltd	52,065,812	54,791,071	-	-	-	-
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
All Funds	316,766,426	289,211,426	-	555,000	5,000,000	2,725,259
6045 Dist to Comm College Districts						
8000 General Fund	67,889,310	-	-	-	-	-
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
All Funds	100,389,310	-	-	-	-	-
6048 Spc Pmt to Public Universities						

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
8000 General Fund	22,496,761	-	-	-	-	-
4400 Lottery Funds Ltd	(126)	-	-	-	-	-
3020 Other Funds Cap Construct	621,232,900	-	-	-	-	-
All Funds	643,729,535	-	-	-	-	-
6085 Other Special Payments						
4400 Lottery Funds Ltd	314	-	-	-	-	-
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	(54,035)	-	-	-	-	-
6400 Federal Funds Ltd	(132,820)	-	-	-	-	-
All Funds	(186,855)	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	371,323,877	234,420,355	-	555,000	5,000,000	62,451
4400 Lottery Funds Ltd	52,066,000	54,791,071	-	-	-	-
3020 Other Funds Cap Construct	653,732,900	-	-	-	-	-
3400 Other Funds Ltd	2,608,773	-	-	-	-	2,662,808
6400 Federal Funds Ltd	(132,820)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$1,079,598,730**	**$289,211,426**	**-**	**$555,000**	**$5,000,000**	**$2,725,259**
EXPENDITURES						
8000 General Fund	383,186,242	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	52,066,000	54,791,071	-	-	-	-
3020 Other Funds Cap Construct	653,732,900	-	-	-	-	-
3400 Other Funds Ltd	11,275,873	-	-	-	-	2,662,808
6400 Federal Funds Ltd	283,444	-	-	-	-	-

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
TOTAL EXPENDITURES	**$1,100,544,459**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	2,725,071	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	54,035	-	-	-	-	-
6400 Federal Funds Ltd	132,820	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,911,926**	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	24	7	5	-	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	20.09	5.09	4.50	-	1.00	-

Description	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 204 Transfer Portal Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	7,740,731	11,768,289	7,740,731	550,534	500,000	14,632,989
AVAILABLE REVENUES						
8000 General Fund	7,740,731	11,768,289	7,740,731	550,534	500,000	14,632,989
TOTAL AVAILABLE REVENUES	**$7,740,731**	**$11,768,289**	**$7,740,731**	**$550,534**	**$500,000**	**$14,632,989**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	149,928	224,880	149,928	68,712	165,192	79,284
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	58	87	58	29	58	29
3220 Public Employees Retire Cont						
8000 General Fund	25,683	38,522	25,683	11,770	28,297	13,581
3230 Social Security Taxes						
8000 General Fund	11,469	17,203	11,469	5,256	12,637	6,065
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	46	69	46	23	46	23
3260 Mass Transit Tax						
8000 General Fund	900	1,349	900	412	991	476

Description	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 204 Transfer Portal Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00
3270 Flexible Benefits						
8000 General Fund	38,232	57,348	38,232	19,116	38,232	19,116
OTHER PAYROLL EXPENSES						
8000 General Fund	76,388	114,578	76,388	36,606	80,261	39,290
TOTAL OTHER PAYROLL EXPENSES	**$76,388**	**$114,578**	**$76,388**	**$36,606**	**$80,261**	**$39,290**
PERSONAL SERVICES						
8000 General Fund	226,316	339,458	226,316	105,318	245,453	118,574
TOTAL PERSONAL SERVICES	**$226,316**	**$339,458**	**$226,316**	**$105,318**	**$245,453**	**$118,574**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	768	1,542	768	769	768	768
4150 Employee Training						
8000 General Fund	3,997	7,994	3,997	3,997	3,997	3,997
4175 Office Expenses						
8000 General Fund	2,283	4,566	2,283	2,283	2,283	2,283
4200 Telecommunications						
8000 General Fund	1,713	3,425	1,713	1,713	1,713	1,713
4250 Data Processing						
8000 General Fund	743	1,485	743	743	743	743
4275 Publicity and Publications						
8000 General Fund	571	1,141	571	571	571	571
4300 Professional Services						

Description	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 204 Transfer Portal Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00
8000 General Fund	-	-	-	430,800	240,132	-
4375 Employee Recruitment and Develop						
8000 General Fund	457	914	457	457	457	457
4400 Dues and Subscriptions						
8000 General Fund	571	1,141	571	571	571	571
4650 Other Services and Supplies						
8000 General Fund	571	1,141	571	571	571	571
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,741	5,482	2,741	2,741	2,741	2,741
SERVICES & SUPPLIES						
8000 General Fund	14,415	28,831	14,415	445,216	254,547	14,415
TOTAL SERVICES & SUPPLIES	**$14,415**	**$28,831**	**$14,415**	**$445,216**	**$254,547**	**$14,415**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	-	11,400,000	7,500,000	-	-	-
6035 Dist to Individuals						
8000 General Fund	7,500,000	-	-	-	-	14,500,000
SPECIAL PAYMENTS						
8000 General Fund	7,500,000	11,400,000	7,500,000	-	-	14,500,000
TOTAL SPECIAL PAYMENTS	**$7,500,000**	**$11,400,000**	**$7,500,000**	**-**	**-**	**$14,500,000**
EXPENDITURES						
8000 General Fund	7,740,731	11,768,289	7,740,731	550,534	500,000	14,632,989

Description	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 204 Transfer Portal Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00
TOTAL EXPENDITURES	**$7,740,731**	**$11,768,289**	**$7,740,731**	**$550,534**	**$500,000**	**$14,632,989**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	2	1	1	1	1
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	1.50	1.00	0.50	1.00	0.50

Description	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 208 Technical Adjustment for LF Expenditures Priority: 00	Pkg: 301 CCSF Stability Fund Priority: 00	Pkg: 302 PUSF Stability Package Priority: 00	Pkg: 303 Innovation Grants Priority: 00	Pkg: 304 Public University Capital Const. Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	32,889,310	22,496,761	35,000,000	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	-	-	8,027,100
REVENUE CATEGORIES						
8000 General Fund	-	-	32,889,310	22,496,761	35,000,000	-
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
3400 Other Funds Ltd	-	-	-	-	-	8,027,100
TOTAL REVENUE CATEGORIES	**-**	**-**	**$32,889,310**	**$22,496,761**	**$35,000,000**	**$629,260,000**
AVAILABLE REVENUES						
8000 General Fund	-	-	32,889,310	22,496,761	35,000,000	-
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
3400 Other Funds Ltd	-	-	-	-	-	8,027,100
TOTAL AVAILABLE REVENUES	**-**	**-**	**$32,889,310**	**$22,496,761**	**$35,000,000**	**$629,260,000**
EXPENDITURES						
SERVICES & SUPPLIES						

Description	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 208 Technical Adjustment for LF Expenditures Priority: 00	Pkg: 301 CCSF Stability Fund Priority: 00	Pkg: 302 PUSF Stability Package Priority: 00	Pkg: 303 Innovation Grants Priority: 00	Pkg: 304 Public University Capital Const. Priority: 00
4625 Other COP Costs						
3400 Other Funds Ltd	-	-	-	-	-	8,027,100
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
8000 General Fund	-	-	32,889,310	-	35,000,000	-
6048 Spc Pmt to Public Universities						
8000 General Fund	-	-	-	22,496,761	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
All Funds	-	-	-	22,496,761	-	621,232,900
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	314	-	-	-	-
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	(54,035)	-	-	-	-	-
6400 Federal Funds Ltd	(132,820)	-	-	-	-	-
All Funds	(186,855)	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	-	-	32,889,310	22,496,761	35,000,000	-
4400 Lottery Funds Ltd	-	314	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
3400 Other Funds Ltd	(54,035)	-	-	-	-	-
6400 Federal Funds Ltd	(132,820)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**($186,855)**	**$314**	**$32,889,310**	**$22,496,761**	**$35,000,000**	**$621,232,900**

EXPENDITURES

Description	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 208 Technical Adjustment for LF Expenditures Priority: 00	Pkg: 301 CCSF Stability Fund Priority: 00	Pkg: 302 PUSF Stability Package Priority: 00	Pkg: 303 Innovation Grants Priority: 00	Pkg: 304 Public University Capital Const. Priority: 00
8000 General Fund	-	-	32,889,310	22,496,761	35,000,000	-
4400 Lottery Funds Ltd	-	314	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	621,232,900
3400 Other Funds Ltd	(54,035)	-	-	-	-	8,027,100
6400 Federal Funds Ltd	(132,820)	-	-	-	-	-
TOTAL EXPENDITURES	**($186,855)**	**$314**	**$32,889,310**	**$22,496,761**	**$35,000,000**	**$629,260,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	(314)	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	54,035	-	-	-	-	-
6400 Federal Funds Ltd	132,820	-	-	-	-	-
TOTAL ENDING BALANCE	**$186,855**	**($314)**	-	-	-	-

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	5,000,000	540,831	-	239,831	674,655
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	535,000	105,000	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	216,264	-	200,000
REVENUE CATEGORIES						
8000 General Fund	-	5,000,000	540,831	-	239,831	674,655
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
3400 Other Funds Ltd	535,000	105,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	216,264	-	200,000
TOTAL REVENUE CATEGORIES	**$33,035,000**	**$5,105,000**	**$540,831**	**$216,264**	**$239,831**	**$874,655**
AVAILABLE REVENUES						
8000 General Fund	-	5,000,000	540,831	-	239,831	674,655
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
3400 Other Funds Ltd	535,000	105,000	-	-	-	-

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
6400 Federal Funds Ltd	-	-	-	216,264	-	200,000
TOTAL AVAILABLE REVENUES	**$33,035,000**	**$5,105,000**	**$540,831**	**$216,264**	**$239,831**	**$874,655**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	347,208	-	142,656	-
6400 Federal Funds Ltd	-	-	-	131,040	-	-
All Funds	-	-	347,208	131,040	142,656	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	116	-	58	-
6400 Federal Funds Ltd	-	-	-	58	-	-
All Funds	-	-	116	58	58	-
3220 Public Employees Retire Cont						
8000 General Fund	-	-	59,476	-	24,437	-
6400 Federal Funds Ltd	-	-	-	22,447	-	-
All Funds	-	-	59,476	22,447	24,437	-
3230 Social Security Taxes						
8000 General Fund	-	-	26,561	-	10,913	-
6400 Federal Funds Ltd	-	-	-	10,025	-	-
All Funds	-	-	26,561	10,025	10,913	-
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
8000 General Fund	-	-	92	-	46	-
6400 Federal Funds Ltd	-	-	-	46	-	-
All Funds	-	-	92	46	46	-
3260 Mass Transit Tax						
8000 General Fund	-	-	2,083	-	856	-
3270 Flexible Benefits						
8000 General Fund	-	-	76,464	-	38,232	-
6400 Federal Funds Ltd	-	-	-	38,232	-	-
All Funds	-	-	76,464	38,232	38,232	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	164,792	-	74,542	-
6400 Federal Funds Ltd	-	-	-	70,808	-	-
TOTAL OTHER PAYROLL EXPENSES	-	-	**$164,792**	**$70,808**	**$74,542**	-
PERSONAL SERVICES						
8000 General Fund	-	-	512,000	-	217,198	-
6400 Federal Funds Ltd	-	-	-	201,848	-	-
TOTAL PERSONAL SERVICES	-	-	**$512,000**	**$201,848**	**$217,198**	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	1,542	-	768	-
6400 Federal Funds Ltd	-	-	-	769	-	-
All Funds	-	-	1,542	769	768	-

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
4150 Employee Training						
8000 General Fund	-	-	7,994	-	3,997	-
6400 Federal Funds Ltd	-	-	-	3,997	-	-
All Funds	-	-	7,994	3,997	3,997	-
4175 Office Expenses						
8000 General Fund	-	-	4,566	-	2,283	-
6400 Federal Funds Ltd	-	-	-	2,283	-	-
All Funds	-	-	4,566	2,283	2,283	-
4200 Telecommunications						
8000 General Fund	-	-	3,425	-	1,713	-
6400 Federal Funds Ltd	-	-	-	1,713	-	-
All Funds	-	-	3,425	1,713	1,713	-
4250 Data Processing						
8000 General Fund	-	-	1,485	-	743	-
6400 Federal Funds Ltd	-	-	-	743	-	-
All Funds	-	-	1,485	743	743	-
4275 Publicity and Publications						
8000 General Fund	-	-	1,141	-	571	-
6400 Federal Funds Ltd	-	-	-	571	-	-
All Funds	-	-	1,141	571	571	-
4300 Professional Services						
8000 General Fund	-	-	-	-	8,218	-
4315 IT Professional Services						

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
8000 General Fund	-	5,000,000	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	914	-	457	-
6400 Federal Funds Ltd	-	-	-	457	-	-
All Funds	-	-	914	457	457	-
4400 Dues and Subscriptions						
8000 General Fund	-	-	1,141	-	571	-
6400 Federal Funds Ltd	-	-	-	571	-	-
All Funds	-	-	1,141	571	571	-
4425 Facilities Rental and Taxes						
8000 General Fund	-	-	-	-	-	674,655
6400 Federal Funds Ltd	-	-	-	-	-	200,000
All Funds	-	-	-	-	-	874,655
4625 Other COP Costs						
3400 Other Funds Ltd	535,000	105,000	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	1,141	-	571	-
6400 Federal Funds Ltd	-	-	-	571	-	-
All Funds	-	-	1,141	571	571	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	5,482	-	2,741	-
6400 Federal Funds Ltd	-	-	-	2,741	-	-
All Funds	-	-	5,482	2,741	2,741	-

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
SERVICES & SUPPLIES						
8000 General Fund	-	5,000,000	28,831	-	22,633	674,655
3400 Other Funds Ltd	535,000	105,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	14,416	-	200,000
TOTAL SERVICES & SUPPLIES	**$535,000**	**$5,105,000**	**$28,831**	**$14,416**	**$22,633**	**$874,655**
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
EXPENDITURES						
8000 General Fund	-	5,000,000	540,831	-	239,831	674,655
3020 Other Funds Cap Construct	32,500,000	-	-	-	-	-
3400 Other Funds Ltd	535,000	105,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	216,264	-	200,000
TOTAL EXPENDITURES	**$33,035,000**	**$5,105,000**	**$540,831**	**$216,264**	**$239,831**	**$874,655**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	2	1	1	-

Description	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 402 DEI Staffing Priority: 00	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00	Pkg: 404 Student Complaint Staffing Priority: 00	Pkg: 405 NORPAC Lease Priority: 00
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	2.00	1.00	1.00	-

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Business Case for Financial
Aid Mgmt. Info. Sys.

Business Case for *Financial Aid Management Information System*

Higher Education Coordinating Commission
Office of Student Access and Completion

Date: December 18, 2019
Version: V2.0
Author Gartner, Inc. and HECC

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https://www.oregon.gov/highered

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	FAMIS System Replacement		
AGENCY	Higher Education Coordinating Commission	**DATE**	December 18, 2019
DIVISION	Office of Student Access and Completion	**DAS CONTROL #**	
AGENCY CONTACT	Anthony Nelson	**PHONE NUMBER**	503.510.9451

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency	
Agency Head or Designee	
Ben Cannon, Executive Director	12/18/19
Signature	
Agency Executive Sponsor	
Ramona Rodamaker, Interim Deputy Executive Director/Operations Director	12/18/19
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
Robel Tadesse, Chief Information Officer	12/18/19
Signature	
State Data Center Representative, if required by the State CIO	
(Name)	(Date)
Signature	

This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section	
DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Executive Summary

The Higher Education Coordinating Commission's (HECC) is on a strategic mission to achieve the aggressive 40-40-20 Governor educational goal by 2025. Among many other activities, the agency pursues, through variety of policies, and programs, ways to impact the affordability of higher education.

The Office of Student Access and Completion (OSAC), one of eight offices within the Commission, plays a major role on higher education affordability. OSAC operates financial aid and scholarship programs to eligible Oregonians pursuing college and university degrees, certificates, and training. OSAC awards over 92,000 grants and scholarships worth more than $217 million to Oregon students each biennium.

Some of the largest financial aid programs that OSAC administers include the Oregon Opportunity Grant, the Oregon Promise grant, the federal Chafee Education and Training Grant, Oregon National Guard State Tuition Assistance, and over 600 privately funded scholarships. In addition, each biennium the Oregon Legislature mandates that OSAC develop and administer new programs and modify existing financial aid programs for students under restrictive timeframes. In the last biennium alone, HECC added 28 new grant programs to its portfolio and modified eligibility requirements for the largest state-administered programs.

The Financial Aid Management Information System (FAMIS) serves as the primary tool that supports this work, but the foundation for this system was built over four decades ago initially using AS/400 and subsequently migrating the system to a Microsoft Access platform almost thirty years ago. The current system has become problematic to operate, difficult to modify and does not provide the functionality to support stakeholders' current operational requirements. HECC has built numerous workarounds and manual business processes to supplement changes to the system, however it is now reaching a point where FAMIS is unstable and increasingly unable to support the Commission's core mission.

Partners have also noticed and begun to react to the system's limitations. The Ford Family Foundation (TFFF), for instance, has indicated that it plans to end its long-standing contract with HECC to administer its scholarship programs. This decision effectively ends a partnership that has lasted decades and served many generations of Oregonians, which is diametrically opposed to the agency's mission. The TFFF indicated that their primary reason for ceasing the partnership was its desire to have a more responsive, user-friendly, and modern IT system that integrates with their scholarship management system. TFFF has subsequently contracted with a cloud-based scholarship application platform that will allow them to accept and process applications in-house.

To prepare this business case, HECC staff and stakeholders worked with Gartner Consulting Solutions (Gartner) to define the requirements for a replacement system. Gartner interviewed stakeholders; documented HECC's current state business process flows, and created business and technical requirements. The sum of this work provides insight into not only the current challenges and problems in the existing system, but also a view to the desired future state and the requirements of a new technology roadmap for HECC.

HECC anticipates that a replacement solution would offer data accuracy, simplified business process support, better service to stakeholders, and flexibility to support future needs. HECC's ultimate goal is that an increased number of applicants will be able to complete the financial aid application and more Oregonian students will receive financial aid. This goal is in alignment with the guidance that the Governor, Legislature, and HECC's stakeholders have repeatedly provided to the agency. An added benefit to replacing this system is that OSAC's program staff will be able to spend less time troubleshooting system issues and dedicate more of their time to working with stakeholders to answer their questions, providing guidance about additional resources that may be available, and performing more outreach to schools and potential donors.

Gartner performed market research to identify alternatives for a FAMIS system replacement including contacting other state financial aid agencies in Georgia, Minnesota, Vermont and California, and conducted interviews. Their key takeaway was that each state was performing similar business functions, but all had invested significantly more resources and capital into their IT solutions than Oregon.

Additional market research included alignment of future state requirements with various application delivery models. Market research identified a subset of four alternatives for further evaluation. Each alternative provides a unique approach, solution, benefits and risks. Gartner evaluated all alternatives against pre-defined selection criteria including external stakeholder impact, functional alignment, technical alignment, total cost of ownership (TCO), and risk as described in upcoming sections of this business case document. They are:

- Alternative 1: Enhance and extend the existing FAMIS system (Est. TCO is $4.1 M)
- Alternative 2: New custom development of a replacement solution (Est. TCO is $7.95 M)
- Alternative 3: Utilize a COTS grants management replacement solution (Est. TCO is $9.35 M)
- Alternative 4: Select an iBPMS or LCAP based replacement solution (Est. TCO is $10.85 M)

The alternatives analysis resulted in a recommendation for solution based on Low-Code Application Platform **(LCAP)**, which allows HECC to maximize functionality with a reasonable invested cost. In addition, LCAP does not create a dependence on a specific vendor or software solution and has lower risk during implementation due to a less impactful data migration effort. If designed strategically, an LCAP solution will provide the opportunity for current business process support while allowing significant future flexibility.

This business case concludes, after extensive assessment and fact finding, that HECC should replace the FAMIS system. Without new technology investment, the FAMIS system's instability will likely continue due to feature limitations and foundational technical challenges. Without new technology investments, HECC staff and stakeholders will continue to be limited in performing critical functions, which will jeopardize the ability for HECC programs to meet both current and future stakeholder needs, program objectives, and legislative mandates.

As a result, HECC intends to write a policy option package requesting a combination of Article XI-Q Bonds and General Fund support for a FAMIS system replacement to remedy these issues in the 2021-23 Legislative session: one-time General Fund in the amount of $875,000 for stabilizing the current system, $105,000 GF to pay cost of issuance bond charges, and $5,00,000 in Article XI-Q Bond. The total cost of replacement is estimated at $10,980,000 over the span of two biennia. HECC believes that the project will take 3-4 years to complete, and that the funds will be released as pre-determined project milestones are met.

If successful in securing the planning grant in the short session, HECC will pay close attention to the cost-benefits of Alternative 2, Custom Development, against the cost-benefits of Alternative 4, iBPMS or LCAP Replacement. These two alternatives scored similarly and the primary difference was attributable to cost and risk due to perceived lack of maturity of the LCAP technology. The scope of the consulting engagement was limited and did not consider enterprise concerns that are also important to the agency, namely HECC's need to support two dozen additional legacy systems that should be replaced and how difficult it would be to support multiple platforms with limited staff resources. HECC will also want to explore educational discounts that are available to HECC that could significantly reduce the estimated cost of the project.

Overview and Background

Business Objectives

One of HECC's primary business objectives, as defined in the 2016-2020 Strategic Plan, is to provide critical assistance for eligible Oregonians pursuing college degrees, certificates, or training. The strategic plan outlines potential challenges, opportunities, priorities, and strategies to guide the use of HECC's higher education funding and policy decisions in the areas of goal-setting, funding, student support, college affordability, economic and community impact. It further outlines: Reporting to Steer Progress, Funding for Success, Streamlining Learner Pathways and Expanding Opportunity through Outreach. These initiatives are designed to help achieve HECC strategic goals for student success, equity, affordability, and economic and community impact.

To realize these goals, HECC relies on the staff and activities within the Office of Student Access and Completion (OSAC). Established in 1959 by the Oregon Legislature, OSAC provides innovative funding and programs to Oregon students and families. In 2014, the Legislature made OSAC part of HECC. Each biennium, HECC makes over 92,000 financial awards in excess of $217 million to Oregon students. Its largest grant programs include the Oregon Opportunity Grant, the Oregon Promise Grant, the Chafee Education and Training Grant, the Oregon Student Child Care Grant, and over 600 private scholarships. In addition, HECC manages the ASPIRE student mentoring program, the FAFSA Plus+ program, and outreach services including statewide publications.

Mandatory Requirements

In the pursuit of enhanced educational funding for eligible Oregonians, HECC serves as the program administrator for financial aid programs mandated by the Legislature. As additional Legislative mandates are enacted, HECC is frequently tasked with managing new financial aid programs or modifying existing programs, often within tight deadlines.

The Financial Aid Management Information System (FAMIS) is the primary technical solution for administering HECC financial aid programs. In support of essential program activities, FAMIS also serves as the designated HECC repository of Free Application for Federal Student Aid (FAFSA) and Oregon Student Aid Application (ORSAA) data for all Oregon applicants. FAFSA and ORSAA applicant data includes both financial and personal demographic data for over 350,000 applicants per year. The Family Educational Rights and Privacy Act (FERPA) requires HECC to maintain the security of this data and to prevent inadvertent disclosure. The FAMIS system does not currently manage, store, and retain this highly sensitive data as securely as is required.

At the program level, HECC also has specific legislative mandatory requirements to track, record and report on the expenditures and distribution of educational funds including:

- **Oregon National Guard State Tuition Assistance (ONGSTA):** During the 2018 legislative session, House Bill 4035 created a new grant program for members of the Oregon Army and Air National Guard. This bill required HECC to establish full tuition assistance to qualifying service members of the Oregon Army and Air National Guard at community colleges and public universities. A key component of the bill included an emergency clause requiring the program to go into effect on April 3, 2018. To date, this program is not included in FAMIS.

- **Oregon Promise Grant (OPG):** The OPG established by Senate Bill 81 (2015) includes a requirement that HECC deliver a specific set of reports to the legislature. The main report is due biennially and requires that HECC report on five elements. They include: 1) student completion rate of curricula, degrees and programs; 2) the amount of federal aid grants received by OPG recipients; 3) the financial impact and the enrollment impact of the program on school districts that had students receive an OPG; 4) the financial and enrollment impacts of the program on Oregon community colleges and public universities; and 5) the overall success rate and financial impact of the program. FAMIS cannot provide reliable data to populate this report, so creating the document requires manual tracking of the information.

- **Oregon Opportunity Grant (OOG):** The OOG is a need-based grant requiring a specific calculation to determine applicant eligibility. As the largest state-funded grant program, the OOG is an essential program for improving low-income students' access to post-secondary education. Over the years, the program has seen numerous legislatively mandated changes in the calculation of awards. The most recent change in award calculations went into effect in 2016-17. Newly passed legislation (HB 2407, 2015) required awards to be prioritized to serve the highest-need students. Eligibility is now based on a student's federally calculated Expected Family Contribution (EFC) instead of his or her Adjusted Growth Income (AGI). These eligibility changes are not included in the FAMIS system and require manual review to make a determination of eligibility.

Solution Requirements

In order to deliver upon HECC's business objectives and mandatory requirements, HECC leverages an internal custom-built solution referred to as the Financial Aid Management System (FAMIS). The original intent of the FAMIS system was to address specific requirements for the initial legislatively mandated programs using a custom application (AS/400 then Microsoft Access) built by an internal developers. Over the past 40 years, internal OSAC and HECC developers have continued working with program staff to modify, enhance, and repair the FAMIS system using an ad-hoc approach instead of employing modern enterprise technology application development best practices for the Software Development Life Cycle (SDLC).

HECC's solution requirements include creating a more modern, streamlined business tool that is easier to support and that will better serve our stakeholders particularly students and Oregon's educational institutions. Some of the issues that the new system addresses helps HECC move from current state to an improved future state includes:

- Add functionality for mobile devices
- Build more feedback/prompt mechanisms to ease the application process, prevent errors that require students to exit the system, and allow students to check the status of their applications
- Consolidate multiple entry points into single portal
- Ensure HECC has flexibility to add new programs or requirements created by law changes
- Integrate financial data with program data more effectively (to prevent overpayments)
- Improve data exchange between HECC and partners (colleges, universities, agencies, and foundations)
- Better reporting tools and capabilities to stakeholders, decision makers and legislators
- Enhance security (reduce risk of inadvertent disclosures of financial, Personally Identifiable
- Information, FERPA, and other protected information)

In addition, future-state solution requirements include a mixture of functional and non-functional business requirements. Key functional solution requirements relevant to the entire solution, also known as General Requirements, include enhanced features for applicant notification and messaging, records management, process automation, dashboards, reporting and analytics and financial management. Non-functional (technical) solution requirements include features for data validation, disaster recovery, system security, scalability, integration and an ability to develop solution enhancements quickly. Comprehensive documentation relating to the inclusive list of future state requirements is documented in the Alternatives Analysis section and in the reference attachment *HECC Business Process Analysis – Future State Business Requirements*.

Specific Problems for the Proposed IT Investment to Solve

There are many challenges faced by users, customers, partners and other stakeholders as a direct result of the FAMIS system's inadequacies. This remainder of this section outlines those challenges as experienced by particular stakeholder groups.

Limitations Affecting Students

Common themes include the restricted ability to communicate throughout the entire grant lifecycle, delayed delivery of services due to inconsistent data availability, lack of process transparency, inefficient business processes and the inability to depend upon the delivery of program services. Specific examples include:

- Confusion when attempting to navigate the application process
- Untimely delivery of Financial Aid
- Inaccessibility of programs due to system outages
- Withholding of disbursements due to errors in the system
- Inaccurate award amounts

Limitations Affecting Partners

Common themes include a lack of flexibility in meeting specific program requirements, poor/outdated user interface, lack of mobile access or notifications, limited reporting capabilities and a constrained ability to modify financial aid applications to meet a wider range of needs. Specific examples include:

- Lack of flexibility in the application template, requiring all programs to conform to the same application regardless of their purpose and unique requirements
- Poor user interface – "I would like to see OSAC develop an interface that is more up-to-date and user friendly, including mobile access."
- Inability to quickly resolve technology bugs (issues) or deploy new features
- Limited ability to develop reports, resulting in manual workarounds
- Lack of business process efficiencies and solution features (e.g., timely approvals, fewer disapprovals)

Limitations Affecting Institutions

Common themes include a lack of system capability to support program requirements, dissatisfaction with business/technical service functionality and processes, poor communication tools, poor user interface, limited access to portal functionality and concerns for the reliability of existing solution. Specific examples include:

- Inability to independently manage users and administer accounts
- Lack of custom reports, requiring manual re-work
- Dependence on sensitive Social Security Number (SSN) for unique identification

- Risk of exposed Personally Identifiable Information (PII) due to data exchange between the financial aid office and OSAC by spreadsheet data dump and upload transactions
- Inconsistency between schools and OSAC regarding the residency qualification
- Lack of trust in OSAC processes as a result of technology limitations
- Dissatisfaction with change communication process due to the lack of notification features – "Student should not have to communicate their own qualifications for a grant to the school. That is OSAC's job."
- Lack of search features resulting in wasted staff time in tracking down information
- Inability to log into the system for unknown reasons
- Confusion due to multiple portal logins into agency shared systems
- Inefficient and confusing processes due to mix of automated and manual process steps
- Delayed visibility of student awards

Additional Limitations

- Expired passwords and being denied portal access without warning
- Creation of duplicate accounts that cannot be deleted
- Inability to submit applications, transcripts, and other documents due to unresolved system bugs
- Lack of standardized approach for annual modifications to accommodate FAFSA data from the US Department of Education
- Reliance on manual workarounds for the new programs
- Inefficiency of staff time due to multiple entry

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Work Being Performed Today

OSAC business processes are multi-dimensional involving various programs and stakeholders. Some key program areas include ASPIRE, Oregon's mentoring program to help students access education and training beyond high school and public grant and private scholarship programs. Stakeholders include students, colleges and universities, donors, the Legislature, High School counselors and staff, foundations, and various internal staff.

Existing high-level OSAC business processes across each of the program areas include:

1. **Engaging External Stakeholders**: Stakeholder-focused activities related to strengthening the HECC mission of serving students to achieve affordable access to higher education
2. **Facilitating Applications**: Activities centered on facilitating application offerings to stakeholders
3. **Processing Applications**: Internal-focused activities related to validating applicants and selecting awardees
4. **Administering Awards**: Activities that facilitate awarding of funds
5. **Accounting**: Activities related to managing/reconciling financial processes and financial reporting.

For a deeper dive into current HECC program and business processes, please refer to the *HECC OSAC Business Process Analysis- Current State Assessment* document. HECC staff manages all of its business processes using the FAMIS system, the primary technical solution for administering program objectives.

The current FAMIS technical architecture includes two primary applications referred to within HECC as "Big Blue" and "Internal Tools." Big Blue is a custom-built application that was developed decades ago

using Microsoft Access. It supports the majority of the scholarship and grant programs. It is also integrated with the State Financial Management Application (SFMA) to provide billing, disbursement, invoicing, annual statements, accounting and student tracking. With support for Access v2010 ending in October 2020, HECC stakeholders are concerned about the continued reliance on Big Blue in supporting business operations.

Five years ago, the HECC team built application and various stakeholder portals to meet the growing and evolving needs of stakeholders. Internal Tools is a web-enabled custom-built .NET application that is used for award and review processes, accessing student data, managing the mentoring program, and providing scholarship eligibility lists. However, this did not fix the inflexible design or inherent architectural issues and actually served to create a cascading effect in which fixing errors in one part of the system often breaks other programs and parts of the system. This dynamic makes the system more time and labor intensive to support and has radically diminished both staff and students' ability to rely on it to function consistently.

Both Internal Tools and Big Blue provide source data to a variety of portals, accessed by program stakeholders, including the Student, High School, Partner and Financial Aid Office Portal. Figure 1 provides an overview of the overall FAMIS environment:

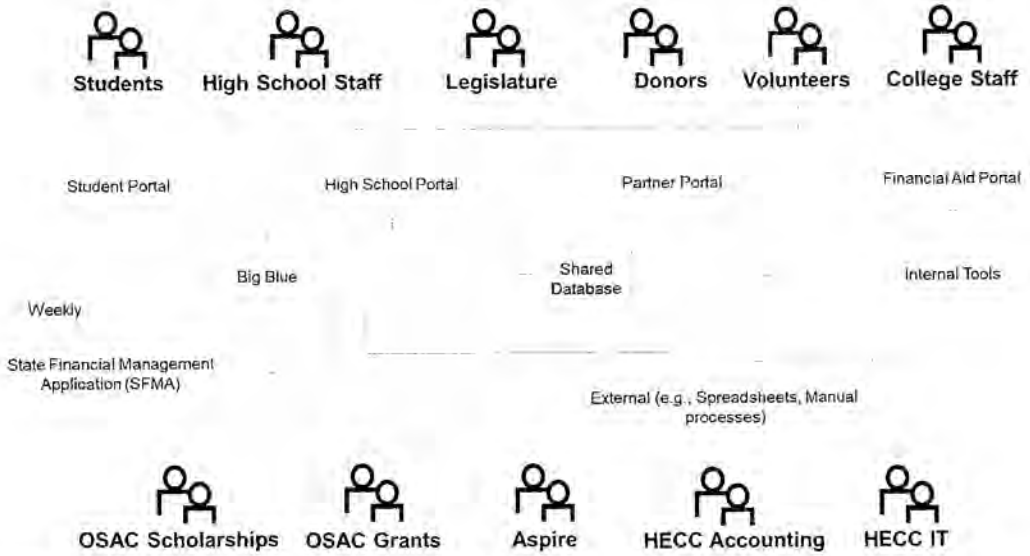


Figure 1: FAMIS current state solution architecture

The issues identified within the FAMIS system below (by application) are a direct result of technical inadequacies in addressing mandatory legislative and identified solution requirements. Without resolution, these issues will continue to restrict both HECC staff and stakeholders in performing critical functions in support of business objectives. The technical limitations presented by the current FAMIS system include:

Identified Big Blue application issues

- Prevalent accounting errors when reconciling with SFMA
- Communication glitches when interfacing with SFMA
- Reports are incorrect due to inaccurate data
- Constant balance accuracy issues

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- Override processes required at times
- Cannot reconcile student accounts
- Lack of notifications

Identified Internal Tools application issues

- Updates cause other issues throughout the system
- Limited notifications
- Changing applications causes lack of access to portals

Identified Portal(s) application issues

- Application locking that impedes students from completing the application process
- No mobile functionality
- Inability to perform filtering of student data for scholarship applications
- Concerns regarding data security of information

Identified State Financial Management Application (SFMA) issues

- Prevalent accounting errors exist for integration with Big Blue
- Lacks student-centric account view within SFMA

Background Information

The ongoing and escalating technical issues related to the operation and enhancement of the existing FAMIS system, HECC has made concerted efforts to secure an upgrade or replacement of FAMIS over the past 8 years. HECC has experienced increased mandates, expectations and demands on FAMIS performance, especially as programs have been added or enhanced. However, over time the ad-hoc development of the FAMIS system has resulted in a highly inefficient and complex system that is difficult for customers to use and often produces inaccurate information for policymakers. The overall impact limits HECC's ability to meet legislatively mandated program goals and has the potential to damage the credibility of the program.

Despite needed system improvements, HECC has limited resources and funding available to improve FAMIS when compared to other states such as Georgia, Minnesota, Vermont and California, which were contacted during market research. The interviews conducted with representatives from these states exposed a significant commitment of resources and capital supporting similar business requirements to HECC. For example, Georgia maintains 30 dedicated IT staff members, Minnesota recently invested $3.6 million to begin a custom re-build project, Vermont staff includes 23 dedicated IT professionals and California is investing $20 million and working with a 20-person team. In contrast, Oregon maintains three non-dedicated IT resources in support of the FAMIS system, and has not made any significant progress toward upgrading the system in over five years.

Problem or Opportunity Definition

Problem or Opportunity in Agency Program or Business Terms

As highlighted throughout the purpose and background section of this document, HECC's reliance on FAMIS makes the agency unable to effectively and efficiently administer state education funding, respond quickly or completely to legislative mandates, or innovate and improve the administration of the financial aid programs it manages. This has a detrimental effect on students who are trying to access financial aid information and resources to help pay for college and can even prevent them from completing their applications or pursuing post-secondary education and training opportunities.

The challenges HECC faces when trying to effectively deliver on legislatively mandated program objectives are directly related to the limitations of the legacy FAMIS system and its failure to facilitate operational business processes. Although one might think that the agency could manage these limitations through incremental upgrades, enhancements, or bug fixes, the core issues for the FAMIS system are the result of an unstable technical architecture. Because FAMIS was developed on an ad-hoc basis, the lack of a holistic enterprise approach has compromised the overall system's ability to perform basic function reliably. For instance, fixing one bug often creates another. The lack of an enterprise approach has resulted in an inflexible design and architecture, creating a business environment that struggles to implement required changes to meet the needs of stakeholders.

In particular, four business areas experience unique challenges due to the limitations of FAMIS. Each is outlined below:

Business process workflows are complex and are continuously evolving

Although various OSAC programs utilize similar functionality, all program areas have dissimilar levels of automation. For example, while some program areas rely on an automated application process (OOG and Scholarships); others are heavily dependent on manual applications (ONGSTA). This complex environment makes it difficult to meet the needs of students and other customers who are trying to navigate FAMIS because of its multiple portals and lack of mobile functionality. It also further complicates making legislatively mandated program changes or incorporating system changes of any kind. As HECC continues to pursue its mission, scalability of programs and services, and stakeholder service requirements will continue to be important goals that drive this project.

Opportunities exist to streamline business process workflows

Over time, FAMIS has evolved on a program-by-program basis and has been customized to meet the unique demands of individual stakeholders. These stakeholders have not always understood the interrelationships of the OSAC award portfolio and the result has been an inherently inefficient system with redundant components that confuses students. For example, individual applications are required for each grant application, which requires some users to need to access the system through different portals. As one user describes, "It is confusing to have more than one place to log into the system. I log into one place for most programs then have to log in at a different place for another program." By consolidating applications and eliminating redundancy, business processes will become more streamlined and efficient. This will ultimately require less overall maintenance, be simpler to service, and decrease redundant workload demands placed on limited staff resources.

Current fiscal services processes are manual and redundant

Streamlined and accurate fiscal processes are required to award, disburse, and track financial awards, and FAMIS does not adequately support this type of work. Currently, each fiscal process requires multiple, redundant, and manual work to complete because Big Blue does not adequately interface with SFMA and is the sole repository for student-specific award data. In the current environment, an accounting technician must complete over fifteen steps to request one award check (see HECC OSAC Business Process Analysis – Current State Assessment; C.4.c pages 89 – 90); six of those steps are dedicated to the data transmission between FAMIS and the State Financial Management Application (SFMA). It is worth noting that staff must spend a lot of time reconciling information between the two systems and making manual adjustments.

Disbursements and deposits are similarly inefficient because the processes are not automated or streamlined. Because OSAC disburses over $217 million in a biennium, it is a significant risk when staff need to do double data entry, manually check the accuracy of student awards, are unable to make partial payments, and need to reconcile disbursements because Big Blue is the repository of student-specific information that cannot be captured in SFMA. In the past, this has resulted in audit findings, financial errors, and delays in getting money to students--all mission-critical functions. Improving fiscal services would go a long way toward improving the agency's credibility with stakeholders and ensuring that students and educational institutions can rely on the information HECC provides.

Current system architecture lacks an enterprise approach

The existing portfolio of FAMIS applications have been incrementally developed over many years without benefit of a standardized enterprise approach. Compounding the problem, program managers have typically only assumed responsibility for their particular program needs and no particular entity or person has had responsibility for ensuring the integrity of the overall system. This dynamic has resulted in a lack of clarity and direction when prioritizing system bugs, and has made pursuing a stabilization or status quo solution unlikely to succeed.

Problem or Opportunity in Relation to Agency Mission, Goals or Program Requirements

OSAC's mission is to support students in their pursuit of post-secondary education and training, and OSAC does so by offering direct student financial aid and mentoring. The agency goal is to provide grants and scholarship award funds to eligible and often financially challenged students and to make college more affordable.

As described in the Purpose and Background section, the Legislature frequently mandates implementation of new programs, and program requirements change often. HECC struggles to implement program changes within the confines of the FAMIS environment. Implementing new features is not always achievable because adding new functionality can have a cascading effect and create errors in pre-existing FAMIS modules. Because of this, initiatives are managed on an ad-hoc basis, reconciled, and tracked manually resulting insufficient use of staff resources. Requiring additional manual workarounds and non-automated processes creates an unsustainable environment that is rife with errors.

Although one might argue that HECC is diligently meeting its program requirements, despite FAMIS challenges and limitations, the issue is much broader. HECC delivery of program services is relying on manual workarounds using heroic efforts to meet minimum program requirements. The agency strives to change the scenario in which agency staff is proactively driving program and policy objectives and supporting a seamless user experience with the opportunity that a replacement solution offers.

Why the "Current State" Needs to be Changed

The current state must change in order to HECC meet stakeholder expectations and offer stakeholders a full array of grant and scholarship opportunities.

Lack of functionality, poor communication features, and solution unreliability routinely deters prospective students from completing the application process. For example, a qualified student was unable to upload required application materials to apply for the Child Care grant due to system glitches and thus did not receive the resources that would have made it possible for her to receive her degree. HECC staff hear similar stories on a regular basis. Students find FAMIS difficult to navigate and therefore abort the application process. There are many similar examples in which students simply give up on the grant application process and do not receive the resources they are eligible to receive due to FAMIS system limitations. This contributes to affordability issues and directly affects degree attainment goals that are important to the Legislature, the Governor, and other HECC stakeholders.

Additionally, this is discouraging donors from collaborating with HECC to offer scholarship and grant opportunities. For example, The Ford Family Foundation (TFFF) has begun to transition away from a long-standing partnership in which HECC administered its scholarship programs, providing students with a one-stop shop for grant applications and resources. TFFF gave their primary reason for the departure as a desire to have a more responsive, user-friendly and modern IT system that integrates with their scholarship management system. This decision effectively ends a partnership that has lasted decades and served many generations of Oregonians because HECC does not have the tools or technical capacity to meet their needs. TFFF has contracted with a cloud-based scholarship application platform that will allow it to accept and process applications in-house beginning in 2021.

Relevant Metrics or Data That Help Define The Scope of the Problem or Opportunity

The following provides relevant metrics and data:

- ***Data and reporting were not provided to the Legislature in a timely fashion***
  A couple of programs require the agency to provide reporting to support legislative decisions. However, due to lack of integration with agency systems and databases that cannot support reporting, FAMIS failed to support timely reporting for the Oregon Opportunity Grant or the Oregon Promise program.

- ***An estimated 20% of staff time is dedicated to resolving errors and omissions in student applications***

- ***4-year-old IT tickets not addressed***
  The capacity required for IT support to continue to maintain programs through legacy FAMIS is not possible in current state and thus many IT tickets go unaddressed. Earlier this year, 100% of a staff's time was dedicated to working on a backlog of 300 open FAMIS tickets.

- ***Existing development staffing model is insufficient***
  Internal developers have strived to implement system improvements over many years yet have only been able to offer targeted fixes for the system, thus inefficient workarounds and ad hoc processes prevail.

- ***Solution funding levels are far below peer state agencies***
  Compared to other similar states, HECC is below benchmark for dedicated IT support and IT investments. Georgia – 30 dedicated IT staff with funding for datacenter and software fees; Minnesota –$3.6 M in vendor funding for solution modernization; Vermont – 23 dedicated IT staff; California – 20 dedicated IT staff with $20M for solution modernization.

Alternatives Analysis

Market Research

Gartner performed in-depth market research to understand how peer states are addressing similar technology needs and technology transformations. Peer state investigations included Georgia, Minnesota, Vermont and California. The most notable observation was that all four states have invested, and continue to invest, well above Oregon's comparable investments in terms of IT staff or capital expense. Peer state investments include, for Georgia, 30 dedicated IT staff members, for Minnesota, $3.6 million budget for a custom re-build, for Vermont, 23 dedicated IT staff members and for California, $20 million (3-year budget) with a team of 20.

It is also interesting to observe that three of the four states choose to work with vendors to develop a custom solution to meet designated future state needs with the fourth incorporating customization along with a COTS solution. In contrast, Oregon maintains a shared (non-dedicated) IT resource team of three with capital investment for the future state solution still to be determined. Leveraging peer state staff and capital expense as a benchmark, Oregon is significantly underfunding its financial aid management initiative in comparison.

Market research identified a subset of four alternatives for further analysis and evaluation. These include:

- Alternative 1: Enhance and extend the existing FAMIS system/Status Quo
- Alternative 2: New custom development of a replacement solution
- Alternative 3: Utilize a Commercial Off The Shelf (COTS) grants management replacement solution
- Alternative 4: Select an Intelligent Business Process Management Suite (IBPMS) or Low-Code Application Platform (LCAP) replacement solution

Each alternative provides a unique approach, solution, benefits and risks. Gartner evaluated all alternatives against pre-defined selection criteria including external stakeholder impact, functional alignment, technical alignment, total cost of ownership, and risk as described in upcoming sections of this business case document.

Solution Requirements

The current state stakeholder needs and business processes serve as direct input into the requirements for the future state system. Requirements identified include functional requirements (general requirements), functional requirements relevant by use case, and non-functional (technical) requirements. These core requirements are summarized and grouped by color in the following schematic:

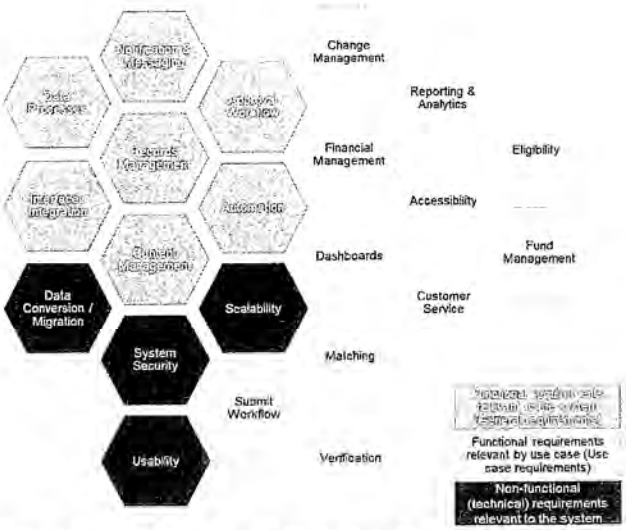
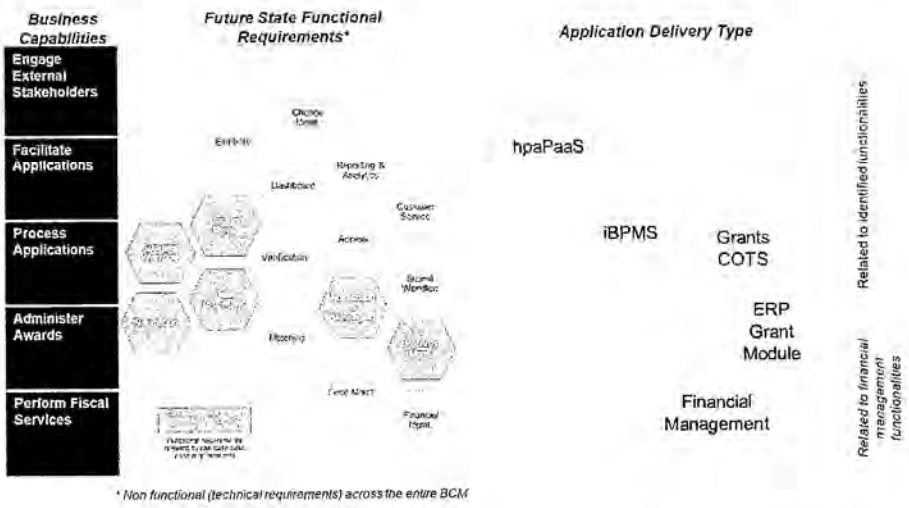


Figure 2: Future State Solution Requirements

Ideally, one alternative would meet all identified requirements. However, meeting all functional requirements may not be entirely possible with some vendor applications. Informed by research, Figure 3 articulates functional requirement coverage by application delivery type. To ensure alignment with operating objectives, Figure 3 aligns functional requirements and application type with HECC's business capabilities (reference attachment *HECC OSAC Business Process Analysis – Future State Business Requirements* – page 2 for additional detail).

While additional customization may help to achieve the desired functionality, it is important to observe possible limitations. For example, a Low-Code Application Platform (LCAP) or Intelligent Business Process Management Suite (IBPMS) solution, allows for an expansive reach in achieving designated functionality using a custom development platform. In contrast, a Commercial off the Shelf (COTS) solution provides a standard set of configurable capabilities with limited customization. The ERP Grants Module is additionally limited in its ability to expand its functionality with viability dependent on a pre-existing ERP package.

Figure 3: Functional Requirement Coverage by Application Delivery Type per Market Research



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The following sections provide additional research information about each of the following identified application types including considerations for configurability, out-of-box functionality, and cost:

Enterprise Resource Planning (ERP) Grants Management Module

Configurability

- Solutions tend to focus on the financial costing and budgeting data involved in compliance reporting, and offer tight integration with budget and financial management information

Comprehensive Out-of-Box Functionality

- Most grant management modules are included with an ERP solution or are offered as an add-on module.
- A few ERP vendors offer stand-alone SaaS model solutions that are similar in capabilities to other stand-alone COTS grant management solutions.

Cost Considerations

- Grant modules would only be realistically considered by existing or prospective ERP customers.
- When considering an ERP module as a solution to your grant management needs, also consider your organization's long-term ERP strategy and the implications to the viability of your chosen grant management solution.

Grants Management COTS Solution

Configurability

- Most solutions are configurable to varying degrees; however, organizations should avoid adding process complexity and take advantage of the pre-constructed workflows to the greatest extent possible.
- Providers provide close interfaces with financial management and human resources solutions via APIs.

Comprehensive Out-of-Box Functionality

- These solutions are implemented with out-of-the-box functionality, but most accommodate high configurability.
- Stand-alone solutions focus on the identification and tracking of progress against intended program outcomes, making them strong choices for organizations that act as grantors or grantees, and especially for organizations that act as both.

Cost Considerations

- Highly scalable and offer cost models appropriate for both small organizations with a handful of users and large-scale implementations with thousands of users.
- Typically marketed as SaaS or hosted solutions, but most offer an on premise implementation as an alternative.

Intelligent Business Process Management Suite (iBPMS)

Configurability

- Manage the reinvention of existing business processes and the creation of novel business processes in support of digital optimization and digital transformation efforts.
- Support top-down and bottom-up redesign of its business operations and processes.

- Improve the business outcomes of all types of work, not just structured and repeatable business processes.
- Deliver advanced analytics to more-intelligently orchestrate and choreograph business processes.

Comprehensive Out-of-Box Functionality

- iBMPS or LCAP solutions do not have out-of-the-box business process functionality.

Cost Considerations

- Short-term or long-term agreements based on how long the application(s) will be used.
- On-premise or SaaS.
- Scalability based on either number of processes or number of users

Low-Code Application Platform (LCAP)

Configurability

- Fill talent gaps where there is a scarcity of professional developers
- Relieve professional developer staff of redundant work
- Pull "shadow IT" into enlightened IT governance
- Increase professional developer productivity by enabling application development self-service for citizen developers

Comprehensive Out-of-Box Functionality

- LCAP platforms do not have out-of-the-box business process functionality
- Data models currently used in legacy applications can be re-created and data imported into LCAP tools.

Cost Considerations

- LCAP can offer a lower barrier to entry for application development teams seeking to replace existing applications.
- Legacy systems are often difficult to port to modern application platforms and languages. An alternative to building an application from start to finish is to rebuild the application within a better platform, such as LCAP.

Financial Management Suite

- Finance applications have been moving toward software as a service and have evolved to support process optimization as well as data-driven decision making.
- Based on future state fiscal services requirements, the Financial Management application requires a specific subset of available functionality.

Assumptions

- Timeline to complete project will be 3-4 years including data migration if required
- Chosen alternative will meet functional and non-functional (technical) requirements (Even though not all requirements may be addressed by a single alternative, this assumption will assist in the evaluation of the recommended alternative.)
- All solutions should include a FAMIS Stabilization component due to the transition time required to move to a new solution; stabilization is estimated to last two years and include one internal business analyst and two internal developers to address long-standing bugs, existing functional

limitations, and enhancements of the user experience. Alternatively, these functions could be contracted out. Overall, price is estimated at $1,050,000 over two years and should complement readiness objectives for system replacement.

- Chosen alternative will work efficiently and effectively with SFMA.

FAMIS Stabilization Overview

Activities of the Stabilization Program include validating a governance structure to support decision-making, identifying and assigning resources, assessing potential technical objectives and creating a detailed work plan to identify workload prioritization to address system deficiencies. Additional detail is attached in the Stabilization Problem Statement document.

#	FAMIS Stabilization Summary	Estimate
1.	Engage consulting services to develop an IT strategic plan including appropriate governance structure to support decision making, identification and assignment of resources, and developing a detailed project work plan and prioritization	$175,000
2.	Increase customer experience both when applying (mobile) and status checking (texting) of their grants and scholarships, and ORSAA application requires replacing the OSAC website	$250,000
3.	Build or implement new application for new programs or program law changes that the legislature introduced in the last couple of years but are managed via PDF fillable form and that lack proper periodic reporting mechanism to best monitor implementation	$400,000
4.	Improve data exchange between partners, such as Colleges and Universities, Oregon Community Foundation and Ford Family Foundation, and other agencies	$90,000
5.	Improve report authoring and sharing to decision makers including legislators	$75,000
6.	Reduce financial, Personal Identifiable Information, FERPA security risk and potential data breach	$60,000
	Total	**$1,050,000**

Alternatives Identification

The presented application delivery types researched serve as input into four alternative solution candidates for FAMIS system replacement. Each with a Stabilization Program, all solution alternatives include custom development for designated financial management functionality and integration with the State's Financial Management Accounting Application (SFMA). Beyond these similarities between alternatives, each of the four alternatives includes a distinct implementation approach along with unique functional / technical and cost considerations. The four alternatives, in order of increased modernization, are defined as follows:

Figure 4: Identified Solution Alternatives

Option	Solution Alternative	Alternative Description
1	Enhance and Extend Existing Solution	• Maintain existing legacy solution by determining best go-forward architecture • Continue to invest in system development to improve system usability
2	Custom Development Replacement Solution	• Rebuild solution front-end portal/s via a custom development approach • Once front end development is complete an effort would be made to further stabilize and improve backend processes
3	Grant COTS Replacement Solution	• Replace existing solution with a Grant COTS solution • Customize COTS solution to address functionality gaps as needed • Requires data migration effort
4	iBPMS or hpaPaaS Replacement Solution	• Replace existing solution with a custom built solution using an iBPMS or hpaPaaS development platform • Requires data migration effort

The first alternative, Enhance and Extend Existing Solution, is the current state or "status quo" alternative with an enhancing effort for improved sustainability of FAMIS over the long term. The second alternative, Custom Development Replacement Solution, rebuilds, and replaces the entire FAMIS system through custom development. The third alternative is the Grants COTS replacement solution, where off-the-shelf functionality incorporates some customization. And finally, the fourth alternative, iBPMS or LCAP Replacement Solution, provides a development platform and represents the most modern and innovative alternative. An overview of each alternative is included below with further details available in the *HECC OSAC Business Process Analysis- Alternatives Analysis* attachment.

Alternatives Analysis

Alternative #1: Enhance and Extend Existing Solution

Alternative 1 maintains the existing legacy solution by determining a best go-forward architecture and continues to invest in system development to improve system usability and stability over the long term. Additionally, this alternative secures a vendor to perform a technical architecture assessment and provides ongoing technical recommendations and guidance.

Cost

As the "status quo" alternative, this represents the least expensive option. Cost considerations for Alternative 1 include no vendor lock-in, no software purchases, no licenses / subscriptions or quality assurance vendors required. However, from a technical perspective, investment dollars will be fueling an existing, yet limiting platform, a high cost for current state enhanced functionality.

Detailed cost considerations include those for internal resources for the stabilization and enhancement efforts, as well as external consultant resources for a vendor assessment and project support effort. The enhancement effort is staffed similarly although span the third to fifth year. Beginning in year two, the vendor project effort spans three years and includes an architecture assessment followed by ongoing technical leadership support.

Total cost for Alternative 1 is $4,065,000 with relevant cost line items listed below:

	Y 1	Y 2	Y 3	Y 4	Y 5	Total
One-Time Project Costs (CapEx)						
Stabilization Program	525,000	525,000				1,050,000
Enhancement Execution			525,000	525,000	525,000	1,575,000
Procurement Support	100,000					100,000
SI/Vendor Project Cost		612,500	364,000	364,000		1,340,500
Software Licensing						-
IV&V Oversight						-
Total One-time Project Costs	**625,000**	**1,137,500**	**889,000**	**889,000**	**525,000**	**4,065,500**
Ongoing Costs (OpEx)						-
Software Subscription Fees						-
SI/Vendor Maintenance Support						-
Total Ongoing Costs	-	-	-	-	-	-
Total Costs	**625,000**	**1,137,500**	**889,000**	**889,000**	**525,000**	**4,065,500**

Benefit

Key benefits of Alternative 1 are mostly from a cost perspective. As previously mentioned, there is no vendor lock-in, software purchases, subscriptions/licenses or IV&V required. For this least expensive alternative, other benefits include no data migration and leverage of the current existing infrastructure. Enhancement activities will provide incremental value to existing interfaces, functionality gaps and platform stability.

In terms of cons, this alternative takes an incremental from the current state, versus transformational approach. This solution will rely on architecture limitations contained within the existing platform restricting the ability to establish a stable long-term platform. From a functionality perspective, this includes an inability to meet modern communication demands (e.g. mobile notifications) as well as inability meeting other advanced functionalities such as dash boarding and workflow. Overall, this alternative is considered a restrained approach requiring investment in to the existing flawed platform limiting long-term viability.

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Risk

Although the least expensive in terms of overall spend, the most outstanding risk with Alternative 1 is taking on such investment spend for the limited ability to address key functionality gaps. This fact calls into question the solution's long-term viability due to long-term dependence on current state infrastructure and improvement efforts dependent on the current state of system functionalities. However, the incremental improvement approach taken does contribute to a lower implementation risk for this alternative.

Alternative #2: Custom Development Replacement Solution

Alternative 2 rebuilds the solution's front-end portal(s) via a custom development approach using cloud technologies (specific solution to be defined). Upon completion of front-end development, the effort would transition to further stabilize and improve back-end technical architecture. Development of the new front end provides potential to significantly improve external stakeholder interfaces. Additionally, due to the rebuild, this alternative accelerates return on investment due to dollars spent for functional scope.

Cost

Cost considerations for Alternative 2 include no vendor lock-in and no initial large capital outlays for software or new hardware required. However, costs required include third-party quality assurance oversight and may include additional items such as cloud subscription, cloud hosting, and security, network or identity management.

Additional cost considerations include procurement support for a System Integrator (SI) vendor, with the RFP to include design, development, testing, installation, implementation, maintenance and front-end cloud licensing costs for web development.

Total cost for Alternative 2 is $7,928,400 with relevant cost line items listed below:

	Y 1	Y 2	Y 3	Y 4	Y 5	Total
One-Time Project Costs (CapEx)						
Stabilization Program	525,000	525,000				1,050,000
Procurement Support	200,000					200,000
Staff Cost (Backfill)		175,000	350,000	175,000		700,000
SI/Vendor Project Cost		1,456,000	2,184,000	1,092,000		4,732,000
Software Licensing						-
IV&V Oversight		291,200	436,800	218,400		946,400
Total One-time Project Costs	**725,000**	**2,447,200**	**2,970,800**	**1,485,400**	**-**	**7,628,400**
Ongoing Costs (OpEx)						
Software Subscription Fees		75,000	75,000	75,000	75,000	300,000
SI/Vendor Maintenance Support						-
Total Ongoing Costs	**-**	**75,000**	**75,000**	**75,000**	**75,000**	**300,000**
Total Costs	**725,000**	**2,522,200**	**3,045,800**	**1,560,400**	**75,000**	**7,928,400**

Benefit

A key benefit of Alternative 2 includes the ability to customize the solution holistically and in alignment with future state functional and technical requirements. The development approach for alternative 2 provides the potential to significantly improve external stakeholder interfaces, addresses a majority of functional requirements and improves platform stability. Additionally, this alternative does not require data migration, hardware purchases or vendor software purchase. As the second most cost-effective option, this alternative provides a methodical approach to incremental investment.

In terms of cons, there is some uncertainty that exists with technical solution specifics and possible complexity of back-end development.

Risk

The key risk for Alternative 2 includes a concern over the uncertainty of the future state technical solution and potential technical limitations of the legacy database. These risks specifically relate to defining the technical architecture of the re-envisioned cloud solution given the existing legacy solution. In terms of implementation risk, the separation of front-end and back-end rebuild components, as well as no data migration efforts required, reduces the overall implementation risk.

Alternative #3: Grants COTS Replacement Solution

Alternative 3 replaces the existing FAMIS system with a Grant COTS solution. Alternative 3 addresses functionality gaps as needed through customization of the COTS solution. Using a market-proven solution, this alternative facilitates turnkey standardization of business process with the ability to directly adopt lessons learned from other organizations through provided functionality. In comparison to other solutions, alternative 3 presents potential long-term concerns due to niche vendor limitations to invest in future platform improvements. Additionally, from an implementation perspective, this alternative is reliant on a product roadmap of the COTS vendor and requires a data migration effort.

Cost

Alternative 3 cost considerations for project work effort includes mapping requirements, configuration & build, data migration, quality assurance oversight, personnel training and change management. In addition, although less impacted by custom development compared to other options, Alternative 3 is estimated to require 20% of customization adjustments.

Additional cost considerations include procurement support for a system integrator (SI) with an RFP for COTS replacement solution. Vendor resourcing estimates are between four to six consultants at a rate of $150 per hour. Additionally, quality assurance costs are an estimated 20% of SI/vendor costs and software subscription and maintenance costs are estimated at 20% of software costs. Vendor maintenance to support post go-live cost per month is dependent on size and is conservatively estimated

Total cost for Alternative 3 is $9,341,600 with relevant cost line items listed below:

	Y 1	Y 2	Y 3	Y 4	Y 5	Total
One-Time Project Costs (CapEx)						
Stabilization Program	525,000	525,000				1,050,000
Procurement Support	250,000					250,000
Staff Cost (Backfill)		175,000	350,000	175,000		700,000
SI/Vendor Project Cost		1,456,000	2,184,000	728,000		4,368,000
Software Cost		1,000,000				1,000,000
IV&V Oversight		291,200	436,800	145,600		873,600
Total One-time Project Costs	**775,000**	**3,447,200**	**2,970,800**	**1,048,600**		**8,241,600**
Ongoing Costs (OpEx)						
Software Subscription Fees			200,000	200,000	200,000	600,000
SI/Vendor Maintenance Support					200,000	200,000
Infrastructure Costs (On Prem or Cloud)		75,000	75,000	75,000	75,000	300,000
Total Ongoing Costs		**75,000**	**275,000**	**275,000**	**475,000**	**1,100,000**
Total Costs	**775,000**	**3,522,200**	**3,245,800**	**1,323,600**	**475,000**	**9,341,600**

Benefit

A key benefit of Alternative 3 is that COTS Grants vendor solutions are proven in the marketplace, with peer states leveraging their solutions successfully. Additionally, another benefit includes the ability to adjust functionality through customization in alignment with future state functional and technical requirements. For this alternative, out-of-the-box functionality is estimated to require approximately 20% customization.

However, despite such customization effort, meeting the entirety of future state requirements may pose a challenge. This is because COTS solutions are built to address the majority of functionality with a standardized and foundational functionality, and the provided functionality itself, may limit some customization-ability. With approximately 20% of customization, the scope of achieved functionality is fixed.

Risk

The key risk for Alternative 3 is the relative high cost of replacement, with lack of access to modern features, causing concern for long-term solution viability. This is because niche-market vendors are limited in their research and development investments and efforts. Because of this, uncertainty exists with regard to long-term solution 'fit', comprehensiveness and inclusion of possible modern features. Additionally, Alternative 3 risk includes implementation risk due to its complexity of data migration required as well as various custom project activities required.

Alternative #4: iBPMS or LCAP Replacement Solution

Alternative 4 replaces the existing solution with a custom solution built using an iBPMS or LCAP development platform. This subscription-based modern custom development platform provides the significant potential to address innovative functionality requirements, especially those impacting external stakeholders. Alternative 4's implementation approach requires a disciplined approach given the lack of identifiable project references and requires a data migration effort.

Cost

Alternative 4 requires no capital expenditure due to the cloud-based monthly subscription cost model. Additionally, requirements to store and access data from inactive accounts over the long term may incur additional annual fees, resulting in higher long-term costs when compared to the other alternatives.

Additional cost considerations include procurement support for an SI vendor, with an RFP for procurement and solution implementation. Vendor resourcing estimates are between six to eight consultants at a rate at a rate of $150 per hour. Additionally, quality assurance costs are an estimated 20% of SI/vendor costs.

Total cost for Alternative 4 is $10,850,000 with relevant cost line items listed below:

	Y 1	Y 2	Y 3	Y 4	Y 5	Total
One-Time Project Costs (CapEx)						
Stabilization Program	525,000	525,000				1,050,000
Procurement Support	250,000					250,000
Staff Cost (Backfill)		175,000	350,000	175,000		700,000
SI/Vendor Project Cost		2,184,000	2,912,000	1,092,000		6,188,000
Software Licensing						-
IV&V Oversight		436,800	582,400	218,400		1,237,600
Total One-time Project Costs	**775,000**	**3,320,800**	**3,844,400**	**1,485,400**		**9,425,600**
Ongoing Costs (OpEx)						
Software Subscription Fees		200,000	260,000	364,000	400,400	1,224,400
SI/Vendor Maintenance Support					200,000	200,000
Total Ongoing Costs		**200,000**	**260,000**	**364,000**	**600,400**	**1,424,400**
Total Costs	**775,000**	**3,520,800**	**4,104,400**	**1,849,400**	**600,400**	**10,850,000**

Benefit

A key benefit of Alternative 4 is that iBPMS and LCAP includes the capability to realize the greatest future state functionality possible. This alternative provides significant potential to address external stakeholder and functional requirements, provides significant technical features, and provides persistent access to new features. In essence, this solution approach is the future of application development and will continue to improve over time.

Risk

The key risk for Alternative 4 is that a cutting-edge technical platform may greatly affect IT staff due to its reliance on skilled technical resources. Additionally, concerns exist related to data migration and the evolving marketplace for this platform. Due to the immaturity of this evolving market there is potential that the chosen vendor fails to maintain market relevance. From a cost risk perspective Alternative 4 is the most expensive option requiring vendor lock-in to vendor subscription pricing models. This alternative also has the heaviest reliance on vendor resources and lacks specific customer references.

Selection Criteria and Alternatives Ranking

To perform the alternatives analysis, comprehensive selection criteria were defined. Selection criteria included Impact on External Stakeholders, Functional Alignment, Technical Alignment, Total Cost of Ownership (over 5yr term) and Risk. Key questions that define the respective criteria are identified in the following:

Figure 5: Alternatives Analysis Selection Criteria

External Stakeholder Impact	How much more effective does this make the organization in meeting the needs of external stakeholders?
Functional Alignment	How well does the solution meet functional requirements and supports the realization of targeted business benefits?
Technical Alignment	How well does the solution establish a technical foundation that supports future business changes?
Total Cost of Ownership	What is the total cost of owning the comprehensive solution?
Risk	The degree to which the alternative minimizes the financial, technical, organizational, and operational risks.

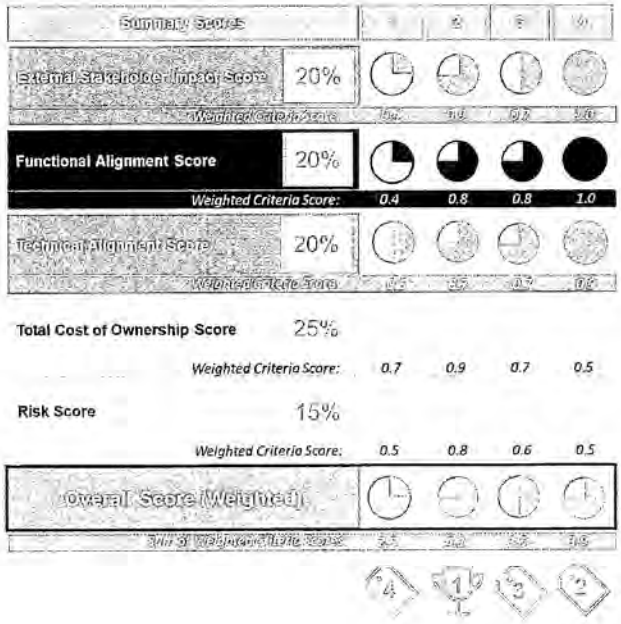
In order to determine the go-forward alternative, weighted rankings and specific evaluation criteria were defined. Distinguishing weighting between selection criteria was most prevalent within the areas of Risk and Total Cost of Ownership. In the case of Risk, this had the smallest variation between all alternatives. Because of closeness in scores, a smaller weighting of 15% was assigned for Risk. In turn, due to price sensitivity, a greater rating of 25% was allocated for Total Cost of Ownership. All other criteria were defined to have equal weighting. Defined weighting and criteria details are provided in the following table:

Figure 6: Selection Criteria and Weight

Criteria	Weight	Criteria Details
External Stakeholder Impact	20%	▪ Preference for solutions that utilize modern user interface design principles ▪ Preference for solutions that leverage user journey maps or user flows in design process ▪ Preference for solutions that deliver efficient and accurate stakeholder information and data
Functional Alignment	20%	▪ Preference for solutions that can address the majority of functional requirements ▪ Preference for solutions that enforce the consistent adoption and application of policies and procedures
Technical Alignment	20%	▪ Preference for solutions that result in a stable and scalable technical foundation ▪ Preference for solutions that accommodate system modifications to address new requirements ▪ Preference for solutions that protects the privacy and security of all stakeholders
Total Cost of Ownership	25%	▪ Preference for solutions that minimize cost for acquisition/implementation ▪ Preference for solutions that minimize time to validate viability and realize full set of benefits ▪ Preference for solutions that result in sustained ROI over time
Risk	15%	▪ Preference for solutions that minimize risk during implementation ▪ Preference for solutions that minimize risk during ongoing operations ▪ Preference for solutions that minimize external disruption

The four alternatives analyzed, Alternative 1: Enhance and Extend, Alternative 2: Custom Development, Alternative 3: COTS and Alternative 4: iBPMS or LCAP are evaluated against each defined detail selection criteria and weighted to determine a best-fit solution for HECC's future state system. Outcomes of this analysis are presented below with the second alternative, Alternative 2: Custom Development, scoring the highest and Alternative 1: Enhance and Extend scoring the lowest.

Figure 7: Summary of Scoring by Alternative



Alternatives Ranking – Key Takeaways

1. **Alternative 2 (Custom Development Replacement Solution) is the best scoring option** given the incremental development approach, mid range cost and lower risk profile
2. **Alternative 4 (iBPMS or hpaPaaS Replacement Solution) is the 2nd best option** due to potential of the development platform to address key functional requirements and offer access to modern platform features
3. **Alternative 3 (Grant COTS Replacement Solution) is in the 3rd best option** given the long term viability of the solution and risks associated with data migration and customizations
4. **Alternative 1 (Enhance and Extend Existing Solution) is the least favorable option** given the limited focus on improving the existing platform through enhancements as compared to a transformational approach

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Conclusion and Recommendations

Conclusion

In conclusion, HECC is on a mission to serve students and ensure that every Oregonian has access to higher education. The core technology system supporting these goals, FAMIS, is plagued by issues, errors, and other limitations that prevent HECC from operating efficiently and innovating to better serve student, partner and institutional needs. These limitations cannot be addressed through simple bug fixes or enhancements. To truly be able to serve customers, HECC must replace the current FAMIS system with a new solution.

This business case recommends a custom development replacement solution based on the outcomes of the alternatives analysis. Custom development was the best-fit alternative because it allows for an incremental implementation approach, achieves the greatest amount of desired future state functionality for the cost and prevents the state from having to partner with a single solution or technology vendor. Additionally, custom developed achieved an overall low implementation risk due to the separate front end and back-end work streams and no required data migration.

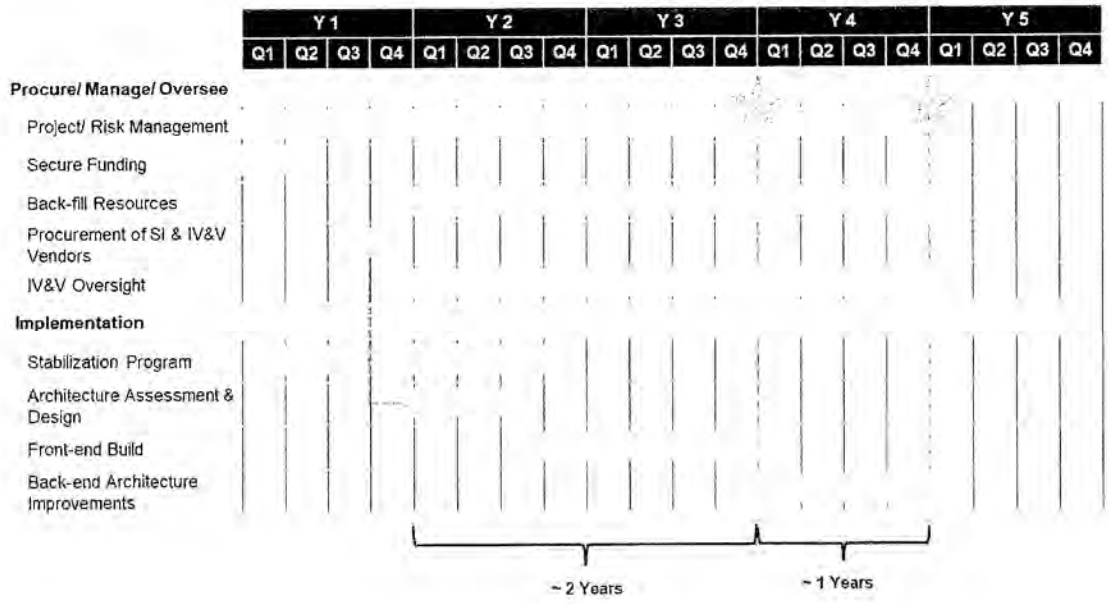
Recommendations

As a result, HECC plans to write a policy option package requesting a combination of Article XI-Q Bond and General Fund support for a FAMIS system replacement to remedy these issues in the 2021-23 Legislative session. The total resource request would likely be approximately $8 million over two biennia. HECC believes that the project will take 3-4 years to complete, and that the funds will be released as pre-determined project milestones are met. HECC will also likely pursue a much smaller General Fund Policy Option Package (approximately $875,000) in the 2020 short session to facilitate planning efforts and keep the current system functioning at a baseline level.

If successful in securing the planning grant in the short session, HECC will pay close attention to the cost-benefits of Alternative 2, Custom Development, against the cost-benefits of Alternative 4, iBPMS or LCAP Replacement. These two alternatives scored similarly and the primary difference was attributable to cost and risk due to perceived lack of maturity of the iBPMS technology. The scope of the consulting engagement was limited and did not factor other enterprise systems that are also important to the agency, namely HECC's need to support two dozen additional legacy systems that should be replaced and how difficult it would be to support multiple platforms with limited staff resources. HECC will also want to explore educational discounts that are available to HECC that could significantly reduce the estimated cost of the project.

Recommendations for the replacement effort include taking an enterprise approach, enabling the most functionality at the best cost and mitigating implementation risk. The roadmap for implementation includes the Stabilization Program, architecture assessment & design, and front-end and back-end activities. Vendor support will provide the implementation team with decision-making support and technical leadership through the architecture assessment & design effort. Key management activities include building out dedicated resources through back-filling, procurement support and quality assurance oversight. The four-year implementation roadmap is articulated in the following graphic:

Custom Development Solution Roadmap



Consequences of Failure to Act

Every day that HECC continues to operate FAMIS, the state puts $217M of grant money at risk. The legacy FAMIS system would continue to be patch-worked as HECC attempts to meet their business objectives, and respond to new legislative mandates. Operationally the system will continue to struggle as the chronic limitations of FAMIS are un-fixable through simple bug fixes or enhancements. HECC will ultimately be unable to meet the ongoing and growing demands to scale new programs and provide for changing stakeholder needs. Students eligible for financial assistance may not receive awards that they are eligible to receive and partners will continue to pull their grant and scholarship programs from HECC's portfolio. In turn, this will impede HECC's ability to reach students in the quest to address the financial barriers of higher education. Ultimately, without action to replace FAMIS, there is a high likelihood of catastrophic errors and the possibility of complete system failure.

Appendixes and References

Additional relevant detail and references for this business case is provided in the following attachments:

HECC OSAC Business Process Analysis – Current State Assessment
HECC OSAC Business Process Analysis – Future State Business Requirements
HECC OSAC Business Process Analysis – Market Research Briefing
HECC OSAC Business Process Analysis – Alternatives Analysis
HECC OSAC Business Process Analysis – Executive Briefing

Higher Education Coordinating Commission
2021-2023 Agency Request
Addendum to the Business Case for Financial Aid Management Information System (FAMIS)

This addendum to the FAMIS business case provides additional supplemental information related to diversity, equity, inclusion and accessibility; and alignment with the governor strategies and priorities.

The Higher Education Coordinating Commission (HECC) has adopted the Equity Lens and is firmly committed to the representation, inclusion and engagement of broadly diverse populations through a variety of initiatives. Equity is firmly at the forefront of the agency recruitment, procurement, decision-making and daily operations.

HECC is committed to recruit, establish, monitor, and maintain a work environment where all employees are valued, treated fairly, and given opportunities to develop and grow to their full potential. Every employee plays a part in the agency's diverse workforce and inclusive work environment by being respectful and supportive, and by acting with integrity toward one another. HECC also provides economic opportunities for all Oregon businesses, and in particular minority-owned, women-owned, service-disabled veteran-owned, and emerging small businesses with agency procurement opportunities.

Furthermore, HECC envision with this system a future in which all Oregonians—especially those whom our systems have underserved and marginalized—benefit from the transformational power of high-quality postsecondary education and training. The agency leads, develops, and implements policies and programs to ensure that Oregon's network of postsecondary institutions, workforce development initiatives, financial aid, college access, and pre-college outreach programs are well-coordinated to foster success. The system will be complaint and developed with the goal of incorporating accessibility features unlike the current system.

The new system is believed to substantially benefit underserved communities - including rural communities, low-income communities and communities of color. In an effort to align to the Governor's new Equity Framework and expectations, increased resource allocation for this project is imperative to ensure the agency continues to advance its work.

HECC is dedicated to raising the bar for Oregonians' education with support fueled by a 2011 legislative mandate and the subsequent Governor priority for the Oregonians. Known as the "40-40-20" goal, this goal seeks to achieve for Oregonians that 40% will complete a 4-year degree, 40% will complete a 2-year degree or certificate and 20% will earn a high school diploma or equivalent. To this end, HECC strategically executes through its divisions with a keen focus on providing financial aid opportunities to bridge academic affordability gap challenges. Deployment and operation of financial aid programs is managed through HECC's Office of Student Access and Completion (OSAC)

Summary of 2021 - 2023
Budget

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Higher Education Coordinating Commission
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	148	137.37	2,885,301,391	2,184,067,916	144,428,093	193,536,425	127,560,060	211,422,020	24,286,877
2019-21 Emergency Boards	-	-	16,823,171	-	-	-	-	16,823,171	-
2019-21 Leg Approved Budget	**148**	**137.37**	**2,902,124,562**	**2,184,067,916**	**144,428,093**	**193,536,425**	127,560,060	**228,245,191**	**24,286,877**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	0.70	3,644,000	2,054,734	-	833,043	756,223	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(10,535,591)	30,008,924	5,296,803	(3,869,974)	-	(37,374,114)	(4,597,230)
Base Nonlimited Adjustment			448,748	-	-	-	-	(397,907)	846,655
Capital Construction			(102,560,000)	-	-	(102,560,000)	-	-	-
Subtotal 2021-23 Base Budget	**147**	**138.07**	**2,793,121,719**	**2,216,131,574**	**149,724,896**	**87,939,494**	128,316,283	**190,473,170**	**20,536,302**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(126,396)	(50,122)	-	(63,770)	(12,504)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	385,733	167,442	-	161,150	57,141	-	-
Subtotal	**-**	**-**	**259,337**	**117,320**	**-**	**97,380**	44,637	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	3,721,706	234,553	3,487,153	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,977,237)	(5,735,583)	(567,809)	(2,673,845)	-	-	-
Subtotal	**-**	**-**	**(5,255,531)**	**(5,501,030)**	**2,919,344**	**(2,673,845)**	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	133,776,159	125,231,357	1,720,000	1,737,973	5,086,829	-	-
State Gov"t & Services Charges Increase/(Decrease)			711,193	623,534	-	33,505	54,154	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	**134,487,352**	**125,854,891**	**1,720,000**	**1,771,478**	5,140,983	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(25,952,005)	(17,626,588)	-	(3,158,917)	(5,166,500)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**147**	**138.07**	**2,896,660,872**	**2,318,976,167**	**154,364,240**	**83,975,590**	128,335,403	**190,473,170**	**20,536,302**

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Higher Education Coordinating Commission
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**147**	**138.07**	**2,896,660,872**	**2,318,976,167**	**154,364,240**	**83,975,590**	128,335,403	**190,473,170**	**20,536,302**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(2,725,385)	-	(2,725,385)	-	-	-	-
Modified 2021-23 Current Service Level	**147**	**138.07**	**2,893,935,487**	**2,318,976,167**	**151,638,855**	**83,975,590**	128,335,403	**190,473,170**	**20,536,302**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	7	5.09	290,630,051	235,838,980	54,791,071	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	5	4.50	1,752,724	1,752,724	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	555,000	555,000	-	-	-	-	-
104 - Student Childcare Grant	1	1.00	5,202,425	5,202,425	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	2,725,259	62,451	-	2,662,808	-	-	-
201 - Adult Learner Grant Program	1	1.00	7,740,731	7,740,731	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	2	1.50	11,768,289	11,768,289	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	1	1.00	7,740,731	7,740,731	-	-	-	-	-
204 - Transfer Portal	1	0.50	550,534	550,534	-	-	-	-	-
205 - STEM Investment Council	1	1.00	500,000	500,000	-	-	-	-	-
206 - Equity in College Credit Partnerships	1	0.50	14,632,989	14,632,989	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	(186,855)	-	-	(54,035)	(132,820)	-	-
208 - Technical Adjustment for LF Expenditures	-	-	314	-	314	-	-	-	-
301 - CCSF Stability Fund	-	-	32,889,310	32,889,310	-	-	-	-	-
302 - PUSF Stability Package	-	-	22,496,761	22,496,761	-	-	-	-	-
303 - Innovation Grants	-	-	35,000,000	35,000,000	-	-	-	-	-
304 - Public University Capital Const.	-	-	629,260,000	-	-	629,260,000	-	-	-
305 - Community College Capital Const.	-	-	33,035,000	-	-	33,035,000	-	-	-
401 - HECC IT FAMIS Replacement	-	-	5,105,000	5,000,000	-	105,000	-	-	-
402 - DEI Staffing	2	2.00	540,831	540,831	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	1	1.00	216,264	-	-	-	216,264	-	-
404 - Student Complaint Staffing	1	1.00	239,831	239,831	-	-	-	-	-
405 - NORPAC Lease	-	-	874,655	674,655	-	-	200,000	-	-
Subtotal Policy Packages	**24**	**20.09**	**1,103,269,844**	**383,186,242**	**54,791,385**	**665,008,773**	283,444	**-**	**-**
Total 2021-23 Agency Request Budget	**171**	**158.16**	**3,997,205,331**	**2,702,162,409**	**206,430,240**	**748,984,363**	128,618,847	**190,473,170**	**20,536,302**
Percentage Change From 2019-21 Leg Approved Budget	15.54%	15.13%	37.73%	23.72%	42.93%	287.00%	0.83%	-16.55%	-15.44%
Percentage Change From 2021-23 Current Service Level	16.33%	14.55%	37.99%	16.52%	33.73%	791.91%	0.22%	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	-	-	-	-	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Degree Authorization/Private Career Schools
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Degree Authorization/Private Career Schools
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-002-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
HECC Operations
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-101-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
HECC Operations
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-101-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
OHSU Programs
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-108-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	2,000,000	2,000,000	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**2,000,000**	**2,000,000**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**2,000,000**	**2,000,000**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,000,000)	(2,000,000)	-	-	-	-	-
Subtotal	**-**	**-**	**(2,000,000)**	**(2,000,000)**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-100.00%	-100.00%	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Student Assistance
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-109-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	669,633	-	-	669,633	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**669,633**	**-**	**-**	**669,633**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**669,633**	**-**	**-**	**669,633**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,414)	-	-	(4,414)	-	-	-
Subtotal	**-**	**-**	**(4,414)**	**-**	**-**	**(4,414)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	28,604	-	-	28,604	-	-	-
Subtotal	**-**	**-**	**28,604**	**-**	**-**	**28,604**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	(693,823)	-	-	(693,823)	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-100.00%	-	-	-100.00%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Public University Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-113-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	4,597,230	-	-	-	-	-	4,597,230
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	**4,597,230**	-	-	-	-	-	**4,597,230**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(4,597,230)	-	-	-	-	-	(4,597,230)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-100.00%	-	-	-	-	-	-100.00%
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Directors Office
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-200-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	12	11.64	4,407,923	2,823,848	-	813,598	770,477	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**12**	**11.64**	**4,407,923**	**2,823,848**	**-**	**813,598**	770,477	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.36	474,160	301,685	-	49,990	122,485	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**12**	**12.00**	**4,882,083**	**3,125,533**	**-**	**863,588**	892,962	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(25,281)	(16,600)	-	(2,968)	(5,713)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	68,961	24,028	-	12,240	32,693	-	-
Subtotal	**-**	**-**	**43,680**	**7,428**	**-**	**9,272**	26,980	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(475,000)	-	-	(475,000)	-	-	-
Subtotal	**-**	**-**	**(475,000)**	**-**	**-**	**(475,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	31,512	29,316	-	1,261	935	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,927	2,927	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	-	-	**34,439**	**32,243**	-	**1,261**	935	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(2)	1,319,996	-	(399,121)	(920,877)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**12**	**12.00**	**4,485,200**	**4,485,200**	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Directors Office
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-200-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**12**	**12.00**	**4,485,200**	**4,485,200**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**12**	**12.00**	**4,485,200**	**4,485,200**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	2	2.00	540,831	540,831	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**2.00**	**540,831**	**540,831**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**14**	**14.00**	**5,026,031**	**5,026,031**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	16.67%	20.27%	14.02%	77.99%	-	-100.00%	-100.00%	-	-
Percentage Change From 2021-23 Current Service Level	16.67%	16.67%	12.06%	12.06%	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Central Operations
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-201-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	35	33.16	14,326,855	5,811,097	-	3,891,511	4,624,247	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**35**	**33.16**	**14,326,855**	**5,811,097**	**-**	**3,891,511**	4,624,247	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.34	812,305	504,149	-	116,451	191,705	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**35**	**33.50**	**15,139,160**	**6,315,246**	**-**	**4,007,962**	4,815,952	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	25,276	15,882	-	2,163	7,231	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	71,954	47,218	-	522	24,214	-	-
Subtotal	**-**	**-**	**97,230**	**63,100**	**-**	**2,685**	31,445	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,194,431)	-	-	(2,194,431)	-	-	-
Subtotal	**-**	**-**	**(2,194,431)**	**-**	**-**	**(2,194,431)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	146,710	77,317	-	38,444	30,949	-	-
State Gov"t & Services Charges Increase/(Decrease)			592,523	555,209	-	11,132	26,182	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	**739,233**	**632,526**	-	**49,576**	57,131	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	1	5,865,232	-	(1,595,775)	(4,269,456)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**35**	**33.50**	**13,781,193**	**12,876,104**	-	**270,017**	635,072	-	-

Higher Education Coordinating Commission
Central Operations
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-201-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**35**	**33.50**	**13,781,193**	**12,876,104**	**-**	**270,017**	635,072	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**35**	**33.50**	**13,781,193**	**12,876,104**	**-**	**270,017**	635,072	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	5,000,000	5,000,000	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	874,655	674,655	-	-	200,000	-	-
Subtotal Policy Packages	**-**	**-**	**5,874,655**	**5,674,655**	**-**	**-**	200,000	**-**	**-**
Total 2021-23 Agency Request Budget	**35**	**33.50**	**19,655,848**	**18,550,759**	**-**	**270,017**	835,072	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	1.03%	37.20%	219.23%	-	-93.06%	-81.94%	-	-
Percentage Change From 2021-23 Current Service Level	-	-	42.63%	44.07%	-	-	31.49%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	20	17.38	7,447,635	2,721,604	-	4,341,385	384,646	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**20**	**17.38**	**7,447,635**	**2,721,604**	**-**	**4,341,385**	384,646	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.50	270,839	158,447	-	108,594	3,798	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**20**	**17.88**	**7,718,474**	**2,880,051**	**-**	**4,449,979**	388,444	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(50,557)	(1,092)	-	(49,705)	240	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	108,328	9,798	-	98,514	16	-	-
Subtotal	**-**	**-**	**57,771**	**8,706**	**-**	**48,809**	256	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	127,760	25,487	-	86,842	15,431	-	-
State Gov"t & Services Charges Increase/(Decrease)			4,190	2,614	-	306	1,270	-	-

Higher Education Coordinating Commission
Research and Data
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-202-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	-	-	**131,950**	**28,101**	-	**87,148**	16,701	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(1)	577,730	-	(203,146)	(374,585)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(1)	(0.50)	(104,906)	(104,906)	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**19**	**17.38**	**7,803,288**	**3,389,682**	-	**4,382,790**	30,816	-	-

Higher Education Coordinating Commission
Research and Data
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-202-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**19**	**17.38**	**7,803,288**	**3,389,682**	**-**	**4,382,790**	30,816	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**19**	**17.38**	**7,803,288**	**3,389,682**	**-**	**4,382,790**	30,816	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**19**	**17.38**	**7,803,288**	**3,389,682**	**-**	**4,382,790**	30,816	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-5.00%	-	4.78%	24.55%	-	0.95%	-91.99%	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Academic Policy and Authorization
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-203-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	15	12.49	4,256,992	1,236,445	-	2,814,547	-	206,000	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**15**	**12.49**	**4,256,992**	**1,236,445**	**-**	**2,814,547**	**-**	**206,000**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(0.25)	450,788	104,328	-	346,460	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**14**	**12.24**	**4,707,780**	**1,340,773**	**-**	**3,161,007**	**-**	**206,000**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	65,496	44,690	-	20,806	-	-	-
Subtotal	**-**	**-**	**65,496**	**44,690**	**-**	**20,806**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	49,169	10,853	-	38,316	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,665	991	-	1,674	-	-	-
Subtotal	**-**	**-**	**51,834**	**11,844**	**-**	**39,990**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**14**	**12.24**	**4,825,110**	**1,397,307**	**-**	**3,221,803**	**-**	**206,000**	**-**

Higher Education Coordinating Commission
Academic Policy and Authorization
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-203-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**14**	**12.24**	**4,825,110**	**1,397,307**	**-**	**3,221,803**	**-**	**206,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**14**	**12.24**	**4,825,110**	**1,397,307**	**-**	**3,221,803**	**-**	**206,000**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	1	1.00	239,831	239,831	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**1.00**	**239,831**	**239,831**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**15**	**13.24**	**5,064,941**	**1,637,138**	**-**	**3,221,803**	**-**	**206,000**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	6.00%	18.98%	32.41%	-	14.47%	-	-	-
Percentage Change From 2021-23 Current Service Level	7.14%	8.17%	4.97%	17.16%	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Post-Secondary Finance and Capital
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-204-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	5	5.00	1,484,285	1,484,285	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**5**	**5.00**	**1,484,285**	**1,484,285**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	252,344	252,344	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**5**	**5.00**	**1,736,629**	**1,736,629**	**-**	**-**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	50,557	50,557	-	-	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(17,934)	(17,934)	-	-	-	-	-
Subtotal	**-**	**-**	**32,623**	**32,623**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	12,226	12,226	-	-	-	-	-
State Gov't & Services Charges Increase/(Decrease)			991	991	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	13,217	13,217	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**5**	**5.00**	**1,782,469**	**1,782,469**	**-**	**-**	**-**	**-**	**-**

Higher Education Coordinating Commission
Post-Secondary Finance and Capital
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-204-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**5**	**5.00**	**1,782,469**	**1,782,469**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**5**	**5.00**	**1,782,469**	**1,782,469**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	8,027,100	-	-	8,027,100	-	-	-
305 - Community College Capital Const.	-	-	535,000	-	-	535,000	-	-	-
401 - HECC IT FAMIS Replacement	-	-	105,000	-	-	105,000	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**8,667,100**	**-**	**-**	**8,667,100**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**5**	**5.00**	**10,449,569**	**1,782,469**	**-**	**8,667,100**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	604.01%	20.09%	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	486.24%	-	-	-	-	-	-

Higher Education Coordinating Commission
Community Colleges
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-205-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	15	14.70	22,254,770	4,882,134	-	5,107,197	12,265,439	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**15**	**14.70**	**22,254,770**	**4,882,134**	**-**	**5,107,197**	12,265,439	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	447,067	373,902	-	(12,614)	85,779	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**15**	**14.70**	**22,701,837**	**5,256,036**	**-**	**5,094,583**	12,351,218	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	50,557	9,070	-	15,713	25,774	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	18,637	32,114	-	12,085	(25,562)	-	-
Subtotal	**-**	**-**	**69,194**	**41,184**	**-**	**27,798**	212	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	810,572	155,127	-	170,980	484,465	-	-
State Gov"t & Services Charges Increase/(Decrease)			16,276	4,433	-	6,279	5,564	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	**826,848**	**159,560**	-	**177,259**	490,029	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(2)	45,891	-	22,281	(68,174)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(1,424,080)	-	-	(1,424,080)	-	-	-
Subtotal: 2021-23 Current Service Level	**15**	**14.70**	**22,173,797**	**5,502,671**	-	**3,897,841**	12,773,285	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Community Colleges
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-205-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**15**	**14.70**	**22,173,797**	**5,502,671**	**-**	**3,897,841**	12,773,285	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**15**	**14.70**	**22,173,797**	**5,502,671**	**-**	**3,897,841**	12,773,285	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	-	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	1	0.50	550,534	550,534	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	1	0.50	14,632,989	14,632,989	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	(54,035)	-	-	(54,035)	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	35,000,000	35,000,000	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**1.00**	**50,129,488**	**50,183,523**	**-**	**(54,035)**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**17**	**15.70**	**72,303,285**	**55,686,194**	**-**	**3,843,806**	**12,773,285**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	13.33%	6.80%	224.89%	1,040.61%	-	-24.74%	4.14%	-	-
Percentage Change From 2021-23 Current Service Level	13.33%	6.80%	226.08%	911.98%	-	-1.39%	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Workforce Investments
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-206-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	22	22.00	143,925,678	11,770,319	-	2,950,461	109,515,251	-	19,689,647
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**22**	**22.00**	**143,925,678**	**11,770,319**	**-**	**2,950,461**	109,515,251	**-**	**19,689,647**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	512,892	128,925	-	44,349	339,618	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			846,655	-	-	-	-	-	846,655
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**22**	**22.00**	**145,285,225**	**11,899,244**	**-**	**2,994,810**	109,854,869	**-**	**20,536,302**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(50,556)	(8,367)	-	(2,401)	(39,788)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	51,350	14,744	-	(2,012)	38,618	-	-
Subtotal	**-**	**-**	**794**	**6,377**	**-**	**(4,413)**	(1,170)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,149,404	499,191	-	95,164	4,555,049	-	-
State Gov"t & Services Charges Increase/(Decrease)			23,163	1,430	-	595	21,138	-	-

Higher Education Coordinating Commission
Workforce Investments
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-206-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	**5,172,567**	**500,621**	-	**95,759**	4,576,187	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(1)	(278,943)	-	(187,402)	466,344	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	1,424,080	-	-	1,424,080	-	-	-
Subtotal: 2021-23 Current Service Level	**22**	**22.00**	**151,882,665**	**12,127,299**	-	**4,322,834**	114,896,230	-	**20,536,302**

Higher Education Coordinating Commission
Workforce Investments
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-206-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**22**	**22.00**	**151,882,665**	**12,127,299**	**-**	**4,322,834**	114,896,230	**-**	**20,536,302**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**22**	**22.00**	**151,882,665**	**12,127,299**	**-**	**4,322,834**	114,896,230	**-**	**20,536,302**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	1	1.00	7,740,731	7,740,731	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	2	1.50	11,768,289	11,768,289	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	1	1.00	7,740,731	7,740,731	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	1	1.00	500,000	500,000	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	(132,820)	-	-	-	(132,820)	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	1	1.00	216,264	-	-	-	216,264	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**6**	**5.50**	**27,833,195**	**27,749,751**	**-**	**-**	83,444	**-**	**-**
Total 2021-23 Agency Request Budget	**28**	**27.50**	**179,715,860**	**39,877,050**	**-**	**4,322,834**	114,979,674	**-**	**20,536,302**
Percentage Change From 2019-21 Leg Approved Budget	27.27%	25.00%	24.87%	238.79%	-	46.51%	4.99%	-	4.30%
Percentage Change From 2021-23 Current Service Level	27.27%	25.00%	18.33%	228.82%	-	-	0.07%	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission | **Agency Request Budget**
OSAC | **Cross Reference Number: 52500-207-00-00-00000**
2021-23 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	24	21.00	229,987,093	158,568,314	40,000,000	31,418,779	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**24**	**21.00**	**229,987,093**	**158,568,314**	**40,000,000**	**31,418,779**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	(0.25)	423,605	230,954	-	179,813	12,838	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**24**	**20.75**	**230,410,698**	**158,799,268**	**40,000,000**	**31,598,592**	12,838	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(126,392)	(99,572)	-	(26,572)	(248)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	18,941	12,784	-	18,995	(12,838)	-	-
Subtotal	**-**	**-**	**(107,451)**	**(86,788)**	**-**	**(7,577)**	(13,086)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,676,044	6,679,652	1,720,000	1,276,392	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			22,488	8,969	-	13,519	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	-	-	**9,698,532**	**6,688,621**	**1,720,000**	**1,289,911**	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	795,506	-	(795,754)	248	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	1	0.50	798,729	104,906	-	693,823	-	-	-
Subtotal: 2021-23 Current Service Level	**25**	**21.25**	**240,800,508**	**166,301,513**	**41,720,000**	**32,778,995**	-	-	-

Higher Education Coordinating Commission
OSAC
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-207-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**25**	**21.25**	**240,800,508**	**166,301,513**	**41,720,000**	**32,778,995**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(2,725,259)	-	(2,725,259)	-	-	-	-
Modified 2021-23 Current Service Level	**25**	**21.25**	**238,075,249**	**166,301,513**	**38,994,741**	**32,778,995**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	7	5.09	290,630,051	235,838,980	54,791,071	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	5	4.50	1,752,724	1,752,724	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	555,000	555,000	-	-	-	-	-
104 - Student Childcare Grant	1	1.00	5,202,425	5,202,425	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	2,725,259	62,451	-	2,662,808	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**13**	**10.59**	**300,865,459**	**243,411,580**	**54,791,071**	**2,662,808**	-	-	-
Total 2021-23 Agency Request Budget	**38**	**31.84**	**538,940,708**	**409,713,093**	**93,785,812**	**35,441,803**	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	58.33%	51.62%	134.34%	158.38%	134.46%	12.80%	-	-	-
Percentage Change From 2021-23 Current Service Level	52.00%	49.84%	123.81%	146.37%	124.80%	8.12%	-	-	-

Higher Education Coordinating Commission
Support to Community Colleges
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-208-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	645,802,267	645,756,457	-	45,810	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**645,802,267**	**645,756,457**	**-**	**45,810**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**645,802,267**	**645,756,457**	**-**	**45,810**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(975,000)	(975,000)	-	-	-	-	-
Subtotal	**-**	**-**	**(975,000)**	**(975,000)**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	54,315,076	54,313,106	-	1,970	-	-	-
Subtotal	**-**	**-**	**54,315,076**	**54,313,106**	**-**	**1,970**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(25,952,000)	(25,952,000)	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**673,190,343**	**673,142,563**	**-**	**47,780**	**-**	**-**	**-**

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Support to Community Colleges
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-208-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	673,190,343	673,142,563	-	47,780	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	673,190,343	673,142,563	-	47,780	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	32,889,310	32,889,310	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**32,889,310**	**32,889,310**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**-**	**-**	**706,079,653**	**706,031,873**	**-**	**47,780**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	9.33%	9.33%	-	4.30%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	4.89%	4.89%	-	-	-	-	-

Higher Education Coordinating Commission
Public University Ops & Student Support
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-209-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	836,898,583	836,898,583	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	**836,898,583**	**836,898,583**	-	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	**836,898,583**	**836,898,583**	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	49,188,078	49,188,078	-	-	-	-	-
Subtotal	-	-	**49,188,078**	**49,188,078**	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**886,086,661**	**886,086,661**	**-**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	886,086,661	886,086,661	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	886,086,661	886,086,661	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	22,496,761	22,496,761	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	**22,496,761**	**22,496,761**	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**908,583,422**	**908,583,422**	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	8.57%	8.57%	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	2.54%	2.54%	-	-	-	-	-

Higher Education Coordinating Commission
Public University State Programs
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-210-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	44,951,998	44,951,998	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**44,951,998**	**44,951,998**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Cut	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**44,951,998**	**44,951,998**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	234,553	234,553	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,589,583)	(2,589,583)	-	-	-	-	-
Subtotal	**-**	**-**	**(2,355,030)**	**(2,355,030)**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,489,819	2,489,819	-	-	-	-	-
Subtotal	**-**	**-**	**2,489,819**	**2,489,819**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**45,086,787**	**45,086,787**		**-**	**-**	**-**	**-**

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Public University State Programs
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-210-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	45,086,787	45,086,787	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	45,086,787	45,086,787	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**45,086,787**	**45,086,787**	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	0.30%	0.30%	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Statewide Public Services
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-211-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	188,916,152	143,610,305	45,305,847	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	**188,916,152**	**143,610,305**	**45,305,847**	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	**188,916,152**	**143,610,305**	**45,305,847**	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	3,487,153	-	3,487,153	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(125,000)	(125,000)	-	-	-	-	-
Subtotal	-	-	**3,362,153**	**(125,000)**	**3,487,153**	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	8,433,240	8,433,240	-	-	-	-	-
Subtotal	-	-	**8,433,240**	**8,433,240**	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**200,711,545**	**151,918,545**	**48,793,000**	**-**	**-**	**-**	**-**

Higher Education Coordinating Commission
Statewide Public Services
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-211-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	**200,711,545**	**151,918,545**	**48,793,000**	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(126)	-	(126)	-	-	-	-
Modified 2021-23 Current Service Level	-	-	**200,711,419**	**151,918,545**	**48,792,874**	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**200,711,419**	**151,918,545**	**48,792,874**	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	6.24%	5.79%	7.70%	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Sports Lottery
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-212-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	14,099,809	-	14,099,809	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**14,099,809**	**-**	**14,099,809**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**14,099,809**	**-**	**14,099,809**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(567,809)	-	(567,809)	-	-	-	-
Subtotal	**-**	**-**	**(567,809)**	**-**	**(567,809)**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**13,532,000**	**-**	**13,532,000**	**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	13,532,000	-	13,532,000	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	13,532,000	-	13,532,000	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Sports Lottery
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-212-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	314	-	314	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	314	-	314	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	13,532,314	-	13,532,314	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-4.02%	-	-4.02%	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
OHSU Programs
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-213-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	77,161,533	77,161,533	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**77,161,533**	**77,161,533**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**77,161,533**	**77,161,533**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,317,945	3,317,945	-	-	-	-	-
Subtotal	**-**	**-**	**3,317,945**	**3,317,945**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**80,479,478**	**80,479,478**		**-**	**-**	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	80,479,478	80,479,478	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	80,479,478	80,479,478	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	80,479,478	80,479,478	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	4.30%	4.30%	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Public University Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-214-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	434,041,637	191,502,929	33,744,795	4,876,783	-	203,917,130	-
2019-21 Emergency Boards	-	-	16,823,171	-	-	-	-	16,823,171	-
2019-21 Leg Approved Budget	**-**	**-**	**450,864,808**	**191,502,929**	**33,744,795**	**4,876,783**	**-**	**220,740,301**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(15,312,429)	16,094,633	3,195,315	(692,633)	-	(33,909,744)	-
Base Nonlimited Adjustment			(397,907)	-	-	-	-	(397,907)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**435,154,472**	**207,597,562**	**36,940,110**	**4,184,150**	**-**	**186,432,650**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(46,000)	(46,000)	-	-	-	-	-
Subtotal	**-**	**-**	**(46,000)**	**(46,000)**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			40,919	40,919	-	-	-	-	-
Subtotal	**-**	**-**	**40,919**	**40,919**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**435,149,391**	**207,592,481**	**36,940,110**	**4,184,150**	**-**	**186,432,650**	**-**

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Public University Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-214-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	435,149,391	207,592,481	36,940,110	4,184,150	-	186,432,650	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	435,149,391	207,592,481	36,940,110	4,184,150	-	186,432,650	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Public University Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-214-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**435,149,391**	**207,592,481**	**36,940,110**	**4,184,150**	-	**186,432,650**	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-3.49%	8.40%	9.47%	-14.20%	-	-15.54%	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Community College Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-215-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	43,476,412	29,071,915	11,277,642	3,126,855	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	**43,476,412**	**29,071,915**	**11,277,642**	**3,126,855**	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			13,134,824	14,160,191	2,101,488	(3,126,855)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	**56,611,236**	**43,232,106**	**13,379,130**	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
State Gov"t & Services Charges Increase/(Decrease)			5,051	5,051	-	-	-	-	-
Subtotal	-	-	**5,051**	**5,051**	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**56,616,287**	**43,237,157**	**13,379,130**	**-**	**-**	**-**	**-**

Higher Education Coordinating Commission
Community College Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-215-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	56,616,287	43,237,157	13,379,130	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	56,616,287	43,237,157	13,379,130	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**56,616,287**	**43,237,157**	**13,379,130**	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	30.22%	48.72%	18.63%	-100.00%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
OHSU Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-216-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	62,034,906	23,816,150	-	30,919,866	-	7,298,890	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**62,034,906**	**23,816,150**	**-**	**30,919,866**	**-**	**7,298,890**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(3,760,756)	(245,900)	-	(50,486)	-	(3,464,370)	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**58,274,150**	**23,570,250**	**-**	**30,869,380**	**-**	**3,834,520**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**58,274,150**	**23,570,250**	**-**	**30,869,380**	**-**	**3,834,520**	**-**

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
OHSU Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-216-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	58,274,150	23,570,250	-	30,869,380	-	3,834,520	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	58,274,150	23,570,250	-	30,869,380	-	3,834,520	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	**58,274,150**	**23,570,250**	-	**30,869,380**	-	**3,834,520**	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-6.06%	-1.03%	-	-0.16%	-	-47.46%	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Higher Education Coordinating Commission
Public University Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-217-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	77,700,000	-	-	77,700,000	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	**77,700,000**	-	-	**77,700,000**	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(77,700,000)	-	-	(77,700,000)	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Public University Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-217-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	621,232,900	-	-	621,232,900	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**621,232,900**	**-**	**-**	**621,232,900**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**-**	**-**	**621,232,900**	**-**	**-**	**621,232,900**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	699.53%	-	-	699.53%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Community College Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-218-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	24,860,000	-	-	24,860,000	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**24,860,000**	**-**	**-**	**24,860,000**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(24,860,000)	-	-	(24,860,000)	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Higher Education Coordinating Commission
Community College Capital Construction
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-218-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRA! Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	32,500,000	-	-	32,500,000	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	**32,500,000**	-	-	**32,500,000**	-	-	-
Total 2021-23 Agency Request Budget	-	-	**32,500,000**	-	-	**32,500,000**	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	30.73%	-	-	30.73%	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Suspense
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-999-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Higher Education Coordinating Commission
Suspense
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 52500-999-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Affordable for Adults & K12 Pipeline Students	-	-	-	-	-	-	-	-	-
102 - LOGRAI Equitable Access Postsecond Training	-	-	-	-	-	-	-	-	-
103 - Deceased / Disabled Public Service Officer Grant	-	-	-	-	-	-	-	-	-
104 - Student Childcare Grant	-	-	-	-	-	-	-	-	-
105 - Oregon Opportunity Grant to CSL	-	-	-	-	-	-	-	-	-
201 - Adult Learner Grant Program	-	-	-	-	-	-	-	-	-
202 - OR Youth Employment Prgm / OYC Prgm	-	-	-	-	-	-	-	-	-
203 - State & Local Workforce Dvlpmnt Boards	-	-	-	-	-	-	-	-	-
204 - Transfer Portal	-	-	-	-	-	-	-	-	-
205 - STEM Investment Council	-	-	-	-	-	-	-	-	-
206 - Equity in College Credit Partnerships	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - Technical Adjustment for SP to OED	-	-	-	-	-	-	-	-	-
208 - Technical Adjustment for LF Expenditures	-	-	-	-	-	-	-	-	-
301 - CCSF Stability Fund	-	-	-	-	-	-	-	-	-
302 - PUSF Stability Package	-	-	-	-	-	-	-	-	-
303 - Innovation Grants	-	-	-	-	-	-	-	-	-
304 - Public University Capital Const.	-	-	-	-	-	-	-	-	-
305 - Community College Capital Const.	-	-	-	-	-	-	-	-	-
401 - HECC IT FAMIS Replacement	-	-	-	-	-	-	-	-	-
402 - DEI Staffing	-	-	-	-	-	-	-	-	-
403 - Volunteer Services Prgm Specialist	-	-	-	-	-	-	-	-	-
404 - Student Complaint Staffing	-	-	-	-	-	-	-	-	-
405 - NORPAC Lease	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2021-23 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2021-23 Current Service Level	-	-	-	-	-	-	-	-	-

Agency-wide Program
Unit Summary

Summary Cross Reference Number	Cross Reference Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
002-00-00-00000	**Degree Authorization/Private Career Schools**						
	General Fund	(1)	-	-	-	-	-
101-00-00-00000	**HECC Operations**						
	General Fund	1,814,298	-	-	-	-	-
	Other Funds	77,541	-	-	-	-	-
	All Funds	1,891,839	-	-	-	-	-
108-00-00-00000	**OHSU Programs**						
	General Fund	-	2,000,000	2,000,000	-	-	-
109-00-00-00000	**Student Assistance**						
	Other Funds	13,562	669,633	669,633	-	-	-
111-00-00-00000	**Oregon Youth Conservation Corps**						
	General Fund	42,502	-	-	-	-	-
	Other Funds	2,267,703	-	-	-	-	-
	Federal Funds	223,329	-	-	-	-	-
	All Funds	2,533,534	-	-	-	-	-
113-00-00-00000	**Public University Debt Service**						
	Other Funds	5,326,707	-	-	-	-	-
	Federal Funds	4,598,449	4,597,230	4,597,230	-	-	-
	All Funds	9,925,156	4,597,230	4,597,230	-	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
200-00-00-00000	**Directors Office**						
	General Fund	2,263,710	2,823,848	2,823,848	5,026,031	-	-
	Other Funds	16,651	813,598	813,598	-	-	-
	Federal Funds	-	770,477	770,477	-	-	-
	All Funds	2,280,361	4,407,923	4,407,923	5,026,031	-	-
201-00-00-00000	**Central Operations**						
	General Fund	4,053,135	5,811,097	5,811,097	18,550,759	-	-
	Other Funds	2,911,925	3,891,511	3,891,511	270,017	-	-
	Federal Funds	-	4,624,247	4,624,247	835,072	-	-
	All Funds	6,965,060	14,326,855	14,326,855	19,655,848	-	-
202-00-00-00000	**Research and Data**						
	General Fund	2,350,113	2,721,604	2,721,604	3,389,682	-	-
	Other Funds	-	4,341,385	4,341,385	4,382,790	-	-
	Federal Funds	-	384,646	384,646	30,816	-	-
	All Funds	2,350,113	7,447,635	7,447,635	7,803,288	-	-
203-00-00-00000	**Academic Policy and Authorization**						
	General Fund	1,669,589	1,236,445	1,236,445	1,637,138	-	-
	Other Funds	1,424,581	3,020,547	3,020,547	3,427,803	-	-
	Federal Funds	(7,602)	-	-	-	-	-
	All Funds	3,086,568	4,256,992	4,256,992	5,064,941	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
204-00-00-00000	**Post-Secondary Finance and Capital**						
	General Fund	1,832,658	1,484,285	1,484,285	1,782,469	-	-
	Other Funds	-	-	-	8,667,100	-	-
	All Funds	1,832,658	1,484,285	1,484,285	10,449,569	-	-
205-00-00-00000	**Community Colleges**						
	General Fund	4,624,806	4,882,134	4,882,134	55,686,194	-	-
	Other Funds	2,236,624	5,107,197	5,107,197	3,843,806	-	-
	Federal Funds	10,404,303	12,265,439	12,265,439	12,773,285	-	-
	All Funds	17,265,733	22,254,770	22,254,770	72,303,285	-	-
206-00-00-00000	**Workforce Investments**						
	General Fund	10,047,558	11,770,319	11,770,319	39,877,050	-	-
	Other Funds	54,450	2,950,461	2,950,461	4,322,834	-	-
	Federal Funds	73,113,655	129,204,898	129,204,898	135,515,976	-	-
	All Funds	83,215,663	143,925,678	143,925,678	179,715,860	-	-
207-00-00-00000	**OSAC**						
	General Fund	161,356,832	158,568,314	158,568,314	409,713,093	-	-
	Lottery Funds	17,302,488	40,000,000	40,000,000	93,785,812	-	-
	Other Funds	17,820,250	31,418,779	31,418,779	35,441,803	-	-
	Federal Funds	329,322	-	-	-	-	-
	All Funds	196,808,892	229,987,093	229,987,093	538,940,708	-	-

Summary Cross Reference Number	Cross Reference Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
208-00-00-00000	**Support to Community Colleges**						
	General Fund	573,879,320	645,756,457	645,756,457	706,031,873	-	-
	Other Funds	45,810	45,810	45,810	47,780	-	-
	All Funds	573,925,130	645,802,267	645,802,267	706,079,653	-	-
209-00-00-00000	**Public University Ops & Student Support**						
	General Fund	736,898,583	836,898,583	836,898,583	908,583,422	-	-
210-00-00-00000	**Public University State Programs**						
	General Fund	46,156,108	44,951,998	44,951,998	45,086,787	-	-
211-00-00-00000	**Statewide Public Services**						
	General Fund	124,410,305	143,610,305	143,610,305	151,918,545	-	-
	Lottery Funds	-	45,305,847	45,305,847	48,792,874	-	-
	All Funds	124,410,305	188,916,152	188,916,152	200,711,419	-	-
212-00-00-00000	**Sports Lottery**						
	Lottery Funds	32,240,000	14,099,809	14,099,809	13,532,314	-	-
213-00-00-00000	**OHSU Programs**						
	General Fund	77,143,018	77,161,533	77,161,533	80,479,478	-	-
214-00-00-00000	**Public University Debt Service**						
	General Fund	146,893,600	191,502,929	191,502,929	207,592,481	-	-
	Lottery Funds	31,881,603	33,744,795	33,744,795	36,940,110	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
214-00-00-00000	**Public University Debt Service**						
	Other Funds	207,392,532	208,793,913	225,617,084	190,616,800	-	-
	All Funds	386,167,735	434,041,637	450,864,808	435,149,391	-	-
215-00-00-00000	**Community College Debt Service**						
	General Fund	26,542,943	29,071,915	29,071,915	43,237,157	-	-
	Lottery Funds	11,699,202	11,277,642	11,277,642	13,379,130	-	-
	Other Funds	1,500,000	3,126,855	3,126,855	-	-	-
	All Funds	39,742,145	43,476,412	43,476,412	56,616,287	-	-
216-00-00-00000	**OHSU Debt Service**						
	General Fund	12,359,216	23,816,150	23,816,150	23,570,250	-	-
	Other Funds	21,094,358	38,218,756	38,218,756	34,703,900	-	-
	All Funds	33,453,574	62,034,906	62,034,906	58,274,150	-	-
217-00-00-00000	**Public University Capital Construction**						
	Other Funds	429,735,277	77,700,000	77,700,000	621,232,900	-	-
218-00-00-00000	**Community College Capital Construction**						
	Other Funds	101,397,241	24,860,000	24,860,000	32,500,000	-	-
TOTAL AGENCY							
	General Fund	1,934,338,293	2,184,067,916	2,184,067,916	2,702,162,409	-	-
	Lottery Funds	93,123,293	144,428,093	144,428,093	206,430,240	-	-

Summary Cross Reference Number	Cross Reference Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TOTAL AGENCY							
	Other Funds	793,315,212	404,958,445	421,781,616	939,457,533	-	-
	Federal Funds	88,661,456	151,846,937	151,846,937	149,155,149	-	-
	All Funds	2,909,438,254	2,885,301,391	2,902,124,562	3,997,205,331	-	-

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Program Prioritization
for 2021 - 2023

Agency Name: Higher Education Coordinating Commission

2021-203 Biennium — Agency Number: 52500

52500 Agency Rollup

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	Direct Financial Aid to Students	Includes the Oregon Opportunity Grant (OOG), Oregon promise, 600 private awards, public programs, ASPIRE program, assistance completing FAFSA/ORSAA applications, etc.	1,2,5,6,7,8,9 ,10,11,12,13, 14	7	409,713,093	93,785,812	35,441,803				$ 538,940,708	38	31.84	N	Y				
52500	2	HECC	SCC	The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges.		7	706,031,873		47,780				$ 706,079,653			N	Y				
52500	3	HECC	SPU	The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities.		7	908,583,422						$ 908,583,422			N	Y				
52500	4	HECC	Workforce Programs	GWI is responsible for implementing both the strategic vision and operational portions of the WIOA state plan (Title IB), as required by federal law. Provides worker training and employment assistance to adults and youth (OYC). Includes technical assistance and subgrants to the Workforce and Talent Development Board (WTDB) and local workforce development boards (WDBs), non-profits, and agencies.		4, 6	19,508,192		4,322,791		107,031,070	20,536,302	$ 171,398,355	24	23.50						
52500	5	HECC	Academic Policy Authorization	Academic Policy Authorization is responsible for policy coordination related to Oregon's seven public universities. Oversees transitions, academic program approvals, degree completion initiatives, and university evaluations. ODA authorizes more than twenty in state degree granting private institutions, and more than forty-five out of state degree granting institutions. PCS licenses and provides technical assistance to 185 private career and trade schools.		7	1,637,138		3,221,803	206,000			$ 5,064,941	15	13.24						
52500	6	HECC	CCWD Programs	Serves Oregon's community colleges and adult basic skills providers. Includes Career and Technical Education (CTE) (including the Carl D. Perkins Vocational and Technical Education Act), Accelerated Learning, Career Pathways, Community College Program Approval, GED® testing and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).		7	55,586,194		3,843,806		12,773,285		$ 72,303,285	17	15.70						
52500	7	HECC	Oregon Volunteers	Provides funds for state-based AmeriCorps programs. As a state commission, Oregon Volunteers' mission is to strengthen our communities by inspiring Oregonians to actively engage, volunteer, and serve.		6	368,858		43		7,948,604		$ 8,317,505	4	4.00						
52500	8	HECC	OHSU	OHSU has four public missions: education, clinical care, research, and statewide outreach.		7	80,479,478						$ 80,479,478			N	Y				

Agency Name: Higher Education Coordinating Commission

2021-203 Biennium

Agency Number: 52500

52500 Agency Rollup

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	9	HECC	PUSP	The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource basis, and public service needs of the State of Oregon. Many of these programs have an industry-specific focus and receive additional investments from the private sector as well as other sources.		7	45,086,787						$ 45,086,787			N	Y				
52500	10	HECC	SWPS	Includes Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.		7	151,918,545	48,792,874					$ 200,711,419			N	Y				
52500	11	HECC	SL	Provides lottery funds to support athletic programs and student scholarships at Oregon's public universities.		7		13,532,314					$ 13,532,314			N	Y				
52500	Not ranked	HECC	HECC Operations	Includes Commission, Director's Office, research and data, budget, accounting, human resources, and postsecondary capital finance.		4, 7	28,746,941	0	13,319,997	0	865,888	0	$ 42,934,736	73	69.88	N	Y				
52500	Not ranked	HECC	Capital Construction	The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt. Includes Debt Service and COL		7	274,399,888	50,519,240	688,786,430	190,267,170			$ 1,203,772,728					D			
							2,792,162,409	206,430,240	748,984,363	190,473,170	128,618,847	20,536,302	3,997,205,331	171	158.16						
							2,792,162,409	206,430,240	748,984,363	190,473,170	128,618,847	20,536,302	3,997,205,331	171	158.16						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Prioritize each program activity for the Agency as a whole

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-203 Biennium — Agency Number: 52500

200 Office of the Executive Director

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	2	HECC	Executive Director	The role of the executive director is to design, develop and implement strategic plans for the organization in a manner that is both cost and time-efficient. The executive director is also responsible for the day-to-day operation of the organization, which includes managing committees and staff as well as developing business plans in collaboration with the board. The executive director is accountable to the chair of the board of directors and reports to the board on a regular basis. The board provides guidance, but delegates the management of the agency to the Executive Director. The executive director leads the organization and develops its organizaticnal culture.		4	3,326,080						$ 3,326,080	8	8.00	N	Y				
52500	1	HECC	Commission	The State of Oregon's Higher Education Coordinating Commission (HECC) is the primary state entity responsible for ensuring pathways to postsecondary education success for Oregonians statewide, and serves as a convener of the groups and institutions working across the public and private higher education arena. Established in 2011 and vested with its current authorities in 2013, the Higher Education Coordinating Commission is a 14-member volunteer commission appointed by the Oregon Governor, with nine voting members confirmed by the State Senate. The Commission develops and implements policies and programs to ensure that Oregon's network of colleges, [illegible]		4	10,910						$ 10,910	0	0.00	N	N				

Agency Name: Higher Education Coordinating Commission

2021-203 Biennium — Agency Number: 52500

200 Office of the Executive Director

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	4	HECC	Human Resources	Human Resources (HR) provides employee services including compliance with labor law and employment standards, administration of employee benefits, recruitment and retention, training and development, performance management, and discipline.		4	1,045,271						$ 1,045,271	4	4.00	N	Y				
52500	3	HECC	Legislative Liason/Pu	The Legislative Liaison provides coordination and guidance of legislative activities and regularly work with the Governor's Office and the Legislature to help shape and implement policy and law.		4	643,770						$ 643,770	2	2.00	N	N				
							5,026,031	-	-	-	-	-	$ 5,026,031	14	14.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
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10 Public Health
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12 Social Support

19. Legal Requirement Code

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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

201 Central Operations

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	5	HECC	Admin	Provides centralized business services and support to the Higher Education Coordinating Commission. The Office of Operations include Information Technology, Contracts and Procurement, Fiscal and Budget, Project Management, and Facilities Management services		4	6,087,552		270,017		835,072		$ 7,192,641	4	3.50	N	Y				
52500	1	HECC	Information Te	The Information and Technology unit is responsible for maintaining and implementing computer and phone system technology and projects. It includes help desk, application development and support, network maintenance, and support for portable devices. Most of the systems that the department supports are used for reporting, grant and fiscal management, and financial aid application and management.		4	8,634,671						$ 8,634,671	13	12.50	N	Y				
52500	2	HECC	Budget	Fiscal and Budget Services is responsible for the department's budget development and administration, financial reporting, accounts receivable, accounts payable, bond management, and employee payroll. This unit oversees a complex budget worth almost $3 billion that includes one of the state's largest capital construction portfolios.		4	711,536						$ 711,536	3	3.00	N	N				
52500	3	HECC	Accounting	Fiscal and Budget Services is responsible for the department's budget development and administration, financial reporting, accounts receivable, accounts payable, bond management, and employee payroll. This unit oversees a complex budget worth almost $3 billion that includes one of the state's largest capital construction portfolios.		4	1,839,439						$ 1,839,439	9	9.00	N	N				
52500	4	HECC	Procurement	Contracts and Procurement prepares, issues, and awards contracts to qualified vendors and oversees purchasing practices. It also ensures that grant making and reporting practices adhere to all federal and state laws and regulations.		4	1,277,561						$ 1,277,561	6	5.50	N	Y				
							18,550,759	-	270,017	-	835,072	-	$ 19,655,848	35	33.50						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

201 Central Operations

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

201 Central Operations

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
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4 Administrative Function
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8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

202 Research & Data

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	52500	HECC	Postsecondary Research and Data (PRD) receives student records from all public colleges and universities and a growing number of private institutions. It then processes and analyzes these records to inform and improve Oregon postsecondary education and training. PRD reports on students and their characteristics, enrollment, courses, academic progress, academic pathways, completion, and labor market outcomes. It publishes and submits legislative reports, analyzes data for policy and program implementation, and tracks progress toward student equity and success.		7	3,389,682		7,429		30,816		$ 3,427,927	10	8.38						
52500	2	52500	HECC	The Oregon Longitudinal Data Collaborative (OLDC) is the program name for Oregon's Statewide Longitudinal Data System (SLDS) that matches and links data about students as they move through school and the workforce. Technology enables the system to provide these linkages without revealing the identity of any students. The mission of the OLDC is to use this technology to support objective analysis and reliable conclusions based on robust cross-sector, longitudinal education data. With the OLDC, for the first time, researchers can draw on student data from K-12 to higher education to the workforce linked in a systematic way. The SLDS partners with state agencies that collect student data and acts as a central hub where the data can be linked and analyzed. The purpose of the OLDC is to improve student learning. Longitudinal data allow policy makers to clearly identify		7		4,375,361				$ 4,375,361	9	9.00						
							3,389,682	-	4,382,790	-	30,816	-	$ 7,803,288	19	17.38						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

202 Research & Data

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				

7. Primary Purpose Program/Activity Exists

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

203 Academic Policy and Authorization

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	Office of Degre	Authorizes private degree-granting institutions and distance education providers. ODA oversees the biennial re-authorization of more than twenty in state degree granting private institutions, and more than forty-five out of state degree granting institutions (a mix of public and private). When schools close, ODA steps in to manage the orderly transition of transcripts to a custodial institution or takes ownership of those transcripts. ODA is responsible for student and consumer protection from diploma mills and unauthorized schools. ODA is also responsible for administration of NC-SARA for the state of Oregon, including active investigation of student complaints. There are currently thirty (30) Oregon institutions that participate in this national reciprocity agreement, encompassing more than 2,000 schools in forty-nine states.		7	1,391,107		3,221,803				$ 4,612,910	15	13.24						
52500	2	HECC	Private Career	technical assistance to private career and trade schools. PCS is responsible for student and consumer protection from diploma mills and unlicensed career schools, and investigates a broad array of student complaints under its enabling statutes (ORS 345). Currently there are approximately 185 private career schools in Oregon, the largest contingent of these are cosmetology, barbering, and other "personal care" training schools. PCS staff are advised by an advisory board comprised mostly of school owners and staff. This public body advises staff on policy related to private career schools, Administrative Rules, and legislative response to bills affecting the sector. When schools close, PCS staff make sure the transition is orderly as possible to assure that student interests are protected, including the issue of appropriate refunds from the		7			206,000				$ 206,000								

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

203 Academic Policy and Authorization

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	3	HECC	Public Univers	Public University Academic Policy Coordination (PUAPC) is responsible for policy coordination related to Oregon's seven public universities to achieve Oregon's higher education goals. This unit leads the HECC's response to legislation related to Oregon public university policies, student success, student services, and academic programs. It carries out statutory authorities of the HECC to foster pathways to success for current and future Oregon students of public universities related to post-secondary pathways and transitions, academic programs approvals, degree completion initiatives, and university evaluations.		7	246,031						$ 246,031								
							1,637,138	-	3,221,803	206,000	-	-	$ 5,064,941	15	13.24						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

203 Academic Policy and Authorization

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

204 Post Secondary Finance & Capital

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	2	HECC	Admin	Provides fiscal coordination related to Oregon's public postsecondary institutions including financial planning, biennial budget recommendations for the Community College Support Fund, Public University Support Fund, Public University State Programs, Public University Statewide Public Services, capital investments, fiscal reporting and analysis, capital bond funding administration, and the allocation of state funding to public postsecondary institutions.		7	1,782,469						$ 1,782,469	5	5.00	N	Y				
52500	1	HECC	Cost of Issuance	Provides dollars for Public University and Community College Debt Service		7			8,667,100				$ 8,667,100					D			
							1,782,469	-	8,667,100	-	-	-	$ 10,449,569	5	5.00						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

204 Post Secondary Finance & Capital

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

205 Community College & Workforce Development

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	4	HECC	Admin	Provides coordination leadership and resources related to Oregon's community colleges and adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including the Carl D. Perkins Vocational and Technical Education Act), Accelerated Learning, Career Pathways, Community College Program Approval, GED @ testing and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).		7	53,075,041		1,240,310		593,007		$ 54,908,358	14	13.00						
52500	3	HECC	GED	The purpose of the Oregon high School Equivalency Program is to oversee and improve the high school equivalency testing process for test applicants in Oregon. Included in the oversight is the administration of the testing preparation centers, testing centers statewide, and grant funding allocated by		7	1,859,150		691,503				$ 2,550,653	1	0.70						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

205 Community College & Workforce Development

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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52501	1	HECC	Title II	Funding provided by the Adult Education and Family Literacy Act (AEFLA), Title II of the Workforce Innovation and Opportunity Act (WIOA), is used to support Oregon's Adult Basic Skills Program in providing adult Oregonians the skills they need for family self-sufficiency, careers, community involvement, and [illegible]. The HECC		7					12,180,278		$ 12,180,278	2	2.00						
52502	3	HECC	Carl Perkins	The Carl D. Perkins Career and Technical Act of 2006 is a federally funded grant used for the development and support of programs of study in career and technical education programs. While [illegible]		7	752,003		1,911,993				$ 2,663,996								
							55,686,194	-	3,843,806	-	12,773,285	-	$ 72,303,285	17	15.70						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

205 Community College & Workforce Development

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

206 Office of Workforce Investments

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	6	HECC	Admin	OWI is focused on ensuring that Oregon's workers have the knowledge, skills, and work-related training they need to secure true wage jobs and meet the needs of our employers – now and in the future. OWI works in partnership with the Oregon Employment Department, DHS, OCB and others to provide leadership to Oregon's workforce system and is responsible for convening partnerships, supporting and providing technical assistance to the Workforce and Talent Development Board (WTDB) and local workforce development boards (WDBs), and implementing the Governor's vision and the WTDB strategic plan.		4	2,590,746		45,391		8,819,000		$ 11,455,137	17	17.00						
52500	3	HECC	General Fund Programs	A majority of funds that the Office of Workforce Investments administers provide direct services to Oregonians and Oregon businesses through a series of sub-grants and contracts to local WDBs, non-profits and state agency partners. OWI monitors these investments to Oregon's workforce system, ensuring programmatic compliance and fiscal		6	28,676,715						$ 28,676,715	3	2.50						
52500	1	HECC	Title 1B	OWI is responsible for implementing both the strategic vision and operational portions of the WIOA state plan, as required by federal law. The strategic vision is created through a business-led process that includes the Governor's Office and the business majority led state workforce board. OWI contracts with the nine Governor-approved local boards to implement this vision through service delivery contracts that serve businesses, adults, dislocated workers and youth in all communities throughout the state.		4					96,958,470	20,536,302	$ 117,494,772								
52500	2	HECC	Grants & Programs	A majority of funds that the Office of Workforce Investments administers provide direct services to Oregonians and Oregon businesses through a series of sub-grants and contracts to local WDBs, non-profits and state agency partners. OWI monitors these investments to Oregon's workforce system, ensuring programmatic compliance and fiscal accountability.		6	9,240,731		1,424,080				$ 9,664,811	2	2.00						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

206 Office of Workforce Investments

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
52500	5	HECC	Oregon Volunteers	Oregon Volunteers, also known as the Commission for Voluntary Action & Service, was created in 1994 to provide Oregonians with a statewide entity to focus service and volunteer efforts, to enhance the ethic of service and voluntarism in the state and provide funds for state-based AmeriCorps programs. As a state commission, Oregon Volunteers' mission is to strengthen our communities by inspiring Oregonians to actively engage, volunteer and serve		6	368,858		43		7,948,604		$ 8,317,505	4	4.00							
52500	4	HECC	Oregon Youth Corp	Oregon Youth Corps (OYC) empowers youth by providing outdoor work and stewardship experiences throughout Oregon. OYC's vision is to see that Oregon's at-risk youth are successful community members engaged in work, stewardship, and lifelong learning.		6			2,853,320		1,253,600		$ 4,106,920	2	2.00						
							39,877,050	-	4,322,834	-	114,979,674	20,536,302	$ 179,715,860	28	27.50						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

206 Office of Workforce Investments

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request

7. Primary Purpose Program/Activity Exists

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

207 State Financial Aid & Access Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	7	HECC	Admin	OSAC administers private scholarship and public grant programs to ensure that students receive accurate information about application processes and that all awards are made according to Oregon Administrative Rules or scholarship donor criteria. The office is also responsible for providing outreach to community and professional organizations and for helping students file the Federal Application for Federal Student Aid (FAFSA) and prepare to apply for scholarships through various outreach events and workshops at high schools, colleges, and other venues statewide.	1,2,5,6,7,8,9,10, 11,12,13,14	4	2,511,111		327,916				$ 2,839,027	7	5.25	N	N				
52500	1	HECC	Oregon Oppor	Grant (OOG) is Oregon's largest and oldest state-funded, need-sensitive grant program to help Oregon students with the greatest financial need attain a postsecondary education. Each year, the program helps around 40,000 low-income undergraduate Oregon residents pay for a portion of their college expenses at an Oregon community college, Oregon public university, or Oregon-based private nonprofit 4-year institutions. Oregon students apply for the Opportunity Grant by completing the Free Application for Federal Student Aid (FAFSA), which is also the application for Federal Pell Grants and Federal Direct Student Loans. Undocumented Oregon residents who are not eligible for federal student	1,2,5,6,7,8,9,10, 11,12,13,14	7	265,705,258	93,785,812	17,963,008				$ 377,454,078	7	5.09	N	Y				

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

207 State Financial Aid & Access Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	2	HECC	Oregon Promi	grant established in 2015 that helps to cover most tuition costs at any Oregon community college for recent high school graduates and GED® test graduates. Oregon Promise grant funds are available until the student has attempted a *total of 90 college credits*. There is no limit to the number of years or terms the student can receive the grant, providing the student has not yet reached the 90-credit limit and continues to maintain satisfactory academic progress. To qualify, students must be an Oregon resident and enroll at least half time at an Oregon community college within 6 months of graduation. Applicants must also meet of other eligibility criteria, including completing an Oregon Promise Grant	1,2,5,6,7,8,9,10, 11,12,13,14	7	126,649,935						$ 126,649,935	3	1.50	N	Y				
52500	6	HECC	ASPIRE	ASPIRE (Access to Student assistance Programs in Reach of Everyone) is the state of Oregon's mentoring program to help students access education and training beyond high school. The program is designed to create a college-going culture in middle schools, high schools, and community-based organizations (CBOs) statewide and is currently in more than 150 sites across Oregon. It utilizes more than 1,419 volunteers and mentors more than 9,300 students each year.	1,2,5,6,7,8,9,10, 11,12,13,14	7	1,849,556		218,158				$ 2,067,714	8	6.00	N	Y				

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

207 State Financial Aid & Access Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	3	HECC	Private Award	OSAC administers more than 600 individual privately funded scholarship programs to help make college more affordable for Oregon students. Applicants can apply for numerous scholarships by using one common electronic application and submit their entire application and required support documents online at www.OregonStudentAid.gov. In partnership with The Oregon Community Foundation, private individuals, employers, banks, and membership organizations, OSAC coordinates the application and awarding processes the private scholarship programs through a single electronic application process. Many of these scholarships are based on merit and achievement;	1,2,5,6,7,8,9,10, 11,12,13,14	7				15,494,890				$ 15,494,890	6	6.00	N	Y				
52500	4	HECC	Public Progra	Public programs manages JOBS Plus; Scholarships for Dependent Children of Deceased and Disable Public Safety Officers; Oregon Student Child Care Grant; Oregon Teacher Scholars Scholarships program; and Chafee Education & Training Voucher program.	1,2,5,6,7,8,9,10, 11,12,13,14	7	8,777,003		1,437,831				$ 10,214,834	7	6.50	N	Y				

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

107 State Financial Aid & Access Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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52500	5	HECC	Oregon Nation	[illegible] State Tuition Assistance (ONGSTA) program was created by the Oregon Legislative Assembly in 2018. The program provides funding for tuition at Oregon community colleges and public universities for current members of the Oregon National Guard (ONG). The ONGSTA is designed as a "last dollar" program, which means that award calculations first consider all other federal and state grant aid and federal/military tuition assistance the member maybe eligible to receive. Active ONG members who meet the eligibility criteria, have completed basic training, and have not yet earned a baccalaureate degree or higher may receive funds to pay for up to 90 credits at an Oregon	1,2,5,6,7,8,9,10, 11,12,13,14	7	4,220,230						$ 4,220,230	1	1.50	N	Y				
							409,713,093	93,785,812	35,441,803	-	-	-	$ 538,940,708	38	31.84						

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

107 State Financial Aid & Access Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Progvm (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

208 Support to Community Colleges

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
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52500	1	HECC	SCC	The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges.		7	706,031,873		47,780				$ 706,079,653			N	Y				
							706,031,873	-	47,780	-	-	-	$ 706,079,653	0	0.00						

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Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

209 Public University Ops & Student Support

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	SPU	The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities		7	908,583,422						$ 908,583,422			N	Y				
							908,583,422	-	-	-	-	-	$ 908,583,422	0	0.00						

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Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium **Agency Number: 52500**

210 Public University State Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	1	HECC	PUSP	The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic		7	45,086,787						$ 45,086,787			N	Y				
							45,086,787	-	-	-	-	-	$ 45,086,787	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

211 Statewide Public Services

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
52500	1	HECC	SWPS	Includes Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.		7	151,918,545	48,792,874					$ 200,711,419			N	Y				
							151,918,545	48,792,874	-	-	-	-	$ 200,711,419	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
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5 Criminal Justice
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8 Emergency Services
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium

Agency Number: 52500

212 Sports Lottery

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	1	HECC	SL	Provides lottery funds to support athletic programs and student scholarships at Oregon's public universities.		7		13,532,314					$ 13,532,314			N	Y				
							-	13,532,314	-	-	-	-	$ 13,532,314	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

213 OHSU Programs

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	OHSU	OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists.		7	80,479,478						$ 80,479,478			N	Y				
							80,479,478	-	-	-	-	-	$ 80,479,478	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission
2021-2023 Biennium — Agency Number: 52500
214 Public University Debt Service

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	DS	The debt service program includes all long-term debt obligations to pay for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or building fees.		7	207,592,481	36,940,110	4,184,150	186,432,650			$ 435,149,391					D			
							207,592,481	36,940,110	4,184,150	186,432,650	-	-	$ 435,149,391	0	0.00						

7. Primary Purpose Program/Activity Exists
1 Civil Justice
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3 Consumer Protection
4 Administrative Function
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7 Education & Skill Development
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19. Legal Requirement Code
C Constitutional
D Debt Service
FM Federal - Mandatory
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

215 Community College Debt Service

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	DS	The debt service program includes all long-term debt obligations to pay for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or building fees.		7	43,237,157	13,379,130					$ 56,616,287					D			
							43,237,157	13,379,130	-	-	-	-	$ 56,616,287	0	0.00						

7. Primary Purpose Program/Activity Exists

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9 Environmental Protection
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19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

216 OHSU Debt Service

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	DS	The debt service program includes all long-term debt obligations to pay for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or building fees.		7	23,570,250		30,869,380	3,834,520			$ 58,274,150					D			
							23,570,250	-	30,869,380	3,834,520	-	-	$ 58,274,150	0	0.00						

7. Primary Purpose Program/Activity Exists

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19. Legal Requirement Code

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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

217 Public University Capital Construction

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
52500	1	HECC	PUCC	The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt.		7			621,232,900				$ 621,232,900								
							-	-	621,232,900	-	-	-	$ 621,232,900	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium **Agency Number: 52500**

218 Community College Capital Construction

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	1	HECC	Admin	The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt.		7			32,500,000				$ 32,500,000								
							-	-	32,500,000	-	-	-	$ 32,500,000	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
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19. Legal Requirement Code

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D Debt Service
FM Federal - Mandatory
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

Agency Name: Higher Education Coordinating Commission

2021-2023 Biennium — Agency Number: 52500

219 OHSU Capital Construction

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	Prgm/ Div																				
52500	1	HECC	Admin	The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt.		7							$ -								
							-	-	-	-	-	-	$ -	0	0.00						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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Reduction Options

Higher Education Coordinating Commission
Agency Roll-up
2021 - 2023 Biennium

Detail of Reductions to 2021-23 Current Service Level Budget

1	2	3	4	5	6	7	8	9	10	11	12	13	14
Priority (ranked most to least preferred)		Agency	SCR or Activity Initials	Program Unit/Activity Description	GF	LF	OF	NL-OF	FF	NL-FF	Pos.	FTE	Impact of Reduction on Services and Outcomes
Dept	Prgm/Div												
All	All	52500	All	Eliminate Inflation Pkg 010	(204,108)		(106,685)		(27,448)				Eliminate Inflation Pkg 010; being reduced at GRB
All	All	52500	All	Eliminate Inflation Pkg 031	(7,566,781)	(1,720,000)	(1,491,858)		(306,580)				Eliminate Inflation Pkg 031; being reduced at GRB
All	All	52500	All	Eliminate/Reduce Services & Supplies (Travel, Training, Dues and Subs, Other Services & Supplies, Expendable Property	(226,217)		(52,002)		(63,507)				Remote engagements can be utilized to reduce need for travel. Core duties will not be compromised but impacts ability to fully engage with stakeholders
CCWD	Title II	52500	205	Eliminate Services& Supplies: Title II					(100,988)				Eliminates ability to provide technical assistance and professional development opportunities for adult educators and program staff. Results in increased risk for federal compliance issues and may result in disallowed costs at the state and local levels. Local programs may become unable to serve students, which exacerbates the equity gap and access challenges for traditionally underserved populations and those who lack secondary diplomas and basic skills.
OWI	GF Programs	52500	206	Reduce Prof Services (Careers Magazine)					(75,000)				Reduces services to external partners.
OWI	GF Programs	52500	206	Reduce Prof Services (Talent Summit)	(50,000)								Eliminates professional development and networking opportunity for external partners.
OWI	GF Programs	52500	206	Reduce Prof Services (Contracts)	(468,468)								Reduces workforce support services to external partners, reducing their ability to serve unemployed workers.
CCWD	GF Programs	52500	205	Eliminate Special Payment General Fund Admin	(100,575)								Eliminates ability to effectively monitor and manage federal and other fund contracts and meet federal compliance obligations.
CCWD	Title II	52500	205	Eliminate Special Payment Title II					(1,292,767)				Eliminates all technical assistance and in-person monitoring for Title II programs. Grants to colleges are reduced, including rural community colleges. Eliminates professional development opportunities for adult educators, and technical assistance and professional development for adult educators and program staff. Results in increased risk for federal compliance issues and could result in disallowed costs at the state and local levels. Local programs may become unable to serve students, exacerbating the equity gap and creating access challenges for traditionally underserved populations and those who lack secondary diplomas and basic skills.
CCWD	Carl Perkins	52500	205	Eliminate Special Payment Carl Perkins			(124,546)						Eliminates all engagement in stakeholder meetings and ability to coordinate CTE across educational and workforce sectors. Eliminates ability to partner with education and workforce systems to create relevant and appropriate CTE pathways for students both in the K-12 and postsecondary system. Reduces technical assistance and professional development to the community colleges which will result in continued and exacerbated equity gaps and dimished overall program quality. Annual Training for colleges regarding program and course approval and submissions will be cancelled resulting in delays in program and course approval, which in turn will result in delay in program offerings to students.

Higher Education Coordinating Commission
Agency Roll-up
2021 - 2023 Biennium

Detail of Reductions to 2021-23 Current Service Level Budget

1	2	3	4	5	6	7	8	9	10	11	12	13	14
Priority (ranked most to least preferred)		Agency	SCR or Activity Initials	Program Unit/Activity Description	GF	LF	OF	NL-OF	FF	NL-FF	Pos.	FTE	Impact of Reduction on Services and Outcomes
CCWD	GED	52500	205	Eliminate Special Payment GED	(79,088)								Reduces staff support for GED program. Reduces ability to do appropriate screening of new testing centers and professional development/technical assistance to GED sites, which will results in lower instructional quality and pass rates for students. Will result in delayed approval of testing centers, creating accessibility barriers for students. Will result in reduced accessibility and quality and increased barriers to services for students. Will negatively impact DOC programs.
OWI	GF Programs	52500	206	Eliminate General Fund Special Payment	(1,763,519)								This reduction is an elimination of special payments to the nine local workforce investment boards that serve unemployed and economically disadvantaged youth and adults through services critical to economic recovery including Work Experiences (on the job training, internships, first job experiences, apprenticeships and other work based learning experiences). These funds also support industry driven strategies to support training efforts that link oregonians directly into work opportunities.
OWI	Title IB	52500	206	Eliminate Special Payment Title IB				(9,709,129)	(2,568,645)				This reduction is an elimination of special payments to the nine local workforce investment boards that serve unemployed and economically disadvantaged youth and adults through services critical to economic recovery including job search, resume writing, interviewing, essential employability skills, occupational skills training and licensing opportunities.
OWI	Grants & Program	52500	206	Eliminate Special Payment Grants & Programs			(142,408)						Reduction will affect our ability to provide statewide training and work experiences to youth that are in foster care or directly receiving TANF and SNAP benefits. These dollars specifically target the traditionally institutionally underserved and generationally impoverished Oregonians with multiple barriers to educational and economic success.
OWI	OV	52500	206	Eliminate Special Payment OV				(697,574)					Reduces the state's ability to fund non-profits that deploy AmeriCorps Members throughout the state. These members assist with education, conservation and community outreach as stipened volunteers. This also reduces the ability for the state's Oregon Volunteers Commission to provide its statutorily rquired activities including disaster recovery assistance and volunteer coordination statewide.
OWI	OYC	52500	206	Eliminate Special Payment OYC			(216,876)	(122,367)					These reductions will result in our agency's inability to provide county based grants to non-profits that serve at risk youth in every oregon county and with each of the nine tribal nations. Grants provide work experience combined with education and conservation outcomes. Participants are provided wages for projects that are matched and supported by federal and state partners such as the US Forest Service, BLM, state parks and community and county based programs.

Higher Education Coordinating Commission
Agency Roll-up
2021 - 2023 Biennium

Detail of Reductions to 2021-23 Current Service Level Budget

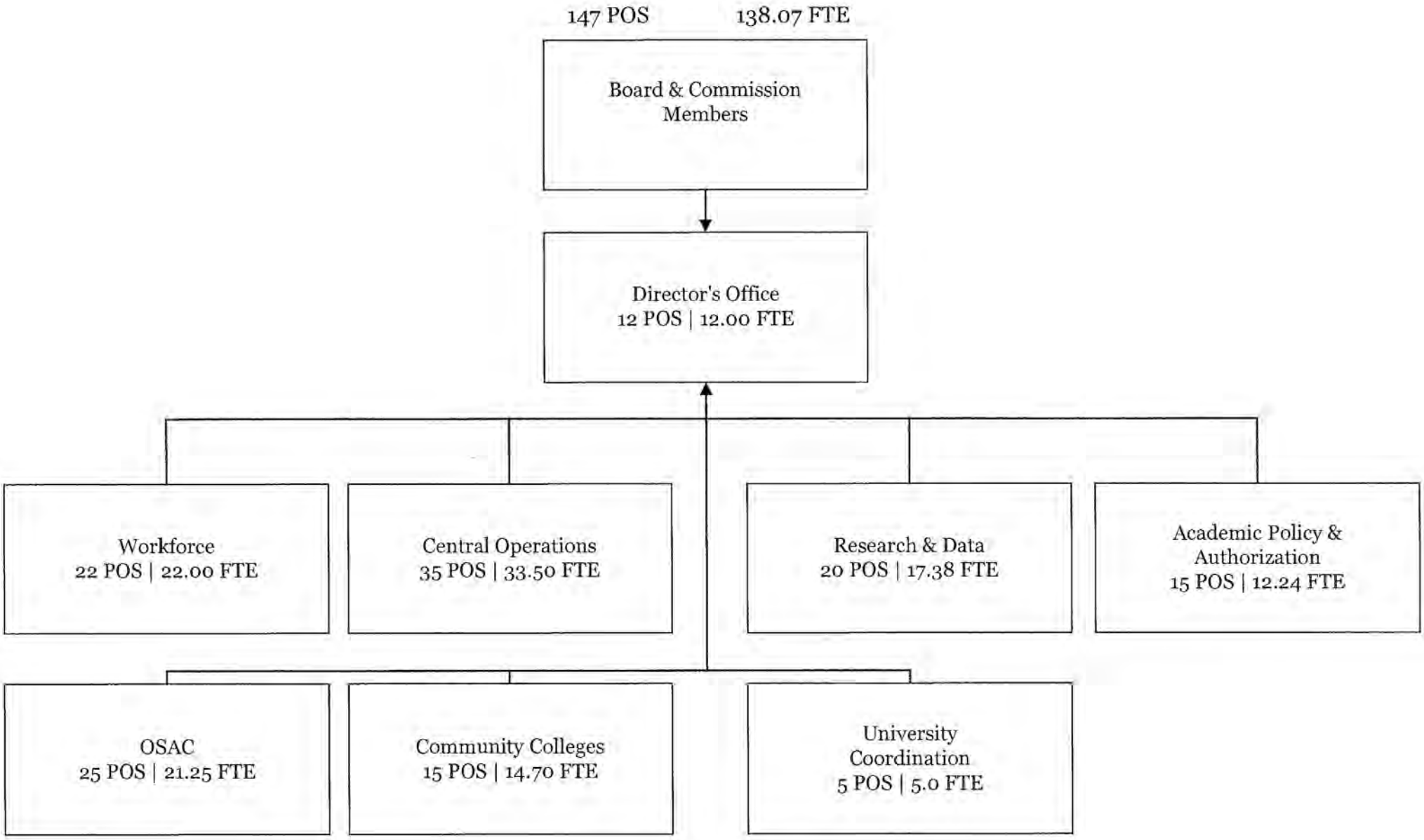
1	2	3	4	5	6	7	8	9	10	11	12	13	14
Priority (ranked most to least preferred)		Agency	SCR or Activity Initials	Program Unit/Activity Description	GF	LF	OF	NL-OF	FF	NL-FF	Pos.	FTE	Impact of Reduction on Services and Outcomes
OSAC	OOG	52500	207	Reduce OOG Special Payment by	0	(2,452,000)	0						Impacts the students with the highest need. This will reduce the number of students who can be awareded the Oregon Opportunity Grant (OOG). These grants are first dollar grants prioritized to be awarded to the lowest income students. A reduction in grant awardees would have a direct impact on HECC's & Oregon's equity goals. Adds increased preasure to the college affordabilty crisis that Oregon's students face.
OSAC	OP	52500	207	Reduce OP Special Payment by	(8,063,577)								This will significantly reduce the number of students who can be awarded the Oregon Promise Grant. It will result in a restrictive cost control measure that would limit any new awards and set a very low Expected Family Contribution (EFC) cut off in both years of the biennium. Impacts the college going rates of recent high school graduates and GED recipients.
OSAC	ASPIRE	52500	207	Reduce ASPIRE Special Payment by	(577,954)		(84,229)						This eliminates the program grants made to school to assist with the coordination of the ASPIRE program. This money is used towards benefits and salary of the coordinator. Elimination of these grants will result in some schools discontinuing their ASPIRE programs. Outreach services would have to be redesigned to inform and support the field within and outside the current ASPIRE framework.
OSAC	Private Awards	52500	207	Reduce Private Awards Special Payment by			(1,741,912)						This reduces the private scholarship money that OSAC gives out. These scholarship monies are donated by outside donors and administered by OSAC. Adds increased preasure to the college affordabilty crisis that Oregon's students face.
OSAC	ORNG	52500	207	Reduce ORNG Special Payment by	(1,300,000)								Based on current last dollar program cost structure, student participation forecasts and expected expense rates, we do not anticipate using these funds in the next biennium.
Support to CC	Support to CC	52500	208	Reduce Special Payment	(67,773,737)		(4,778)						Support to Community Colleges, reduction to this budget will impact our external partners
Support to PU	Support to PU	52500	209	Reduce Special Payment	(89,068,147)								Public University Ops & Student Support, reduction to this budget will impact our external partners
PU State Prog	PU State Program	52500	210	Reduce Special Payment	(4,508,679)								Public University State Programs, reduction to this budget will impact our external partners
Statewide Pub	Statewide Public S	52500	211	Reduce Special Payment	(15,191,855)	(4,879,300)							Statewide Public Services, reduction to this budget will impact our external partners
Sports Lottery	Sports Lottery	52500	212	Reduce Special Payment		(1,353,200)							Sports Lottery, reduction to this budget will impact our external partners
OHSU Progra	OHSU Programs	52500	213	Reduce Special Payment	(8,047,948)								OHSU, reduction to this budget will impact our external partners
APA	Admin	52500	203	Eliminate 2 vacant positions that lack OF fee revenue.			(282,751)				(2)	(1.38)	Minimal impact. Positions are vacant due to lack of fee revenue.
OPS	Proc	52500	201	Reduce Contracting capacity and staffing by 25%	(218,289)						(1)	(1.00)	Reduces procurement capacity by 25%. Curtails ability to produce accurate and timely contracts and agreements with institutions and workforce partners. Increases chance for continued procurement audit findings.
R&D	Admin & OLDC	52500	202	Eliminate 1 R&D position that supportS HECC programs and specifically the Oregon Longitudinal Data System			(265,455)				(1)	(1.00)	Reduces ability to respond to external research requests and limits ability to provide data to partners. Reduces ability to produce public-facing reports negatively impacting public understanding of student success and transparency of higher education data.

Higher Education Coordinating Commission
Agency Roll-up
2021 - 2023 Biennium

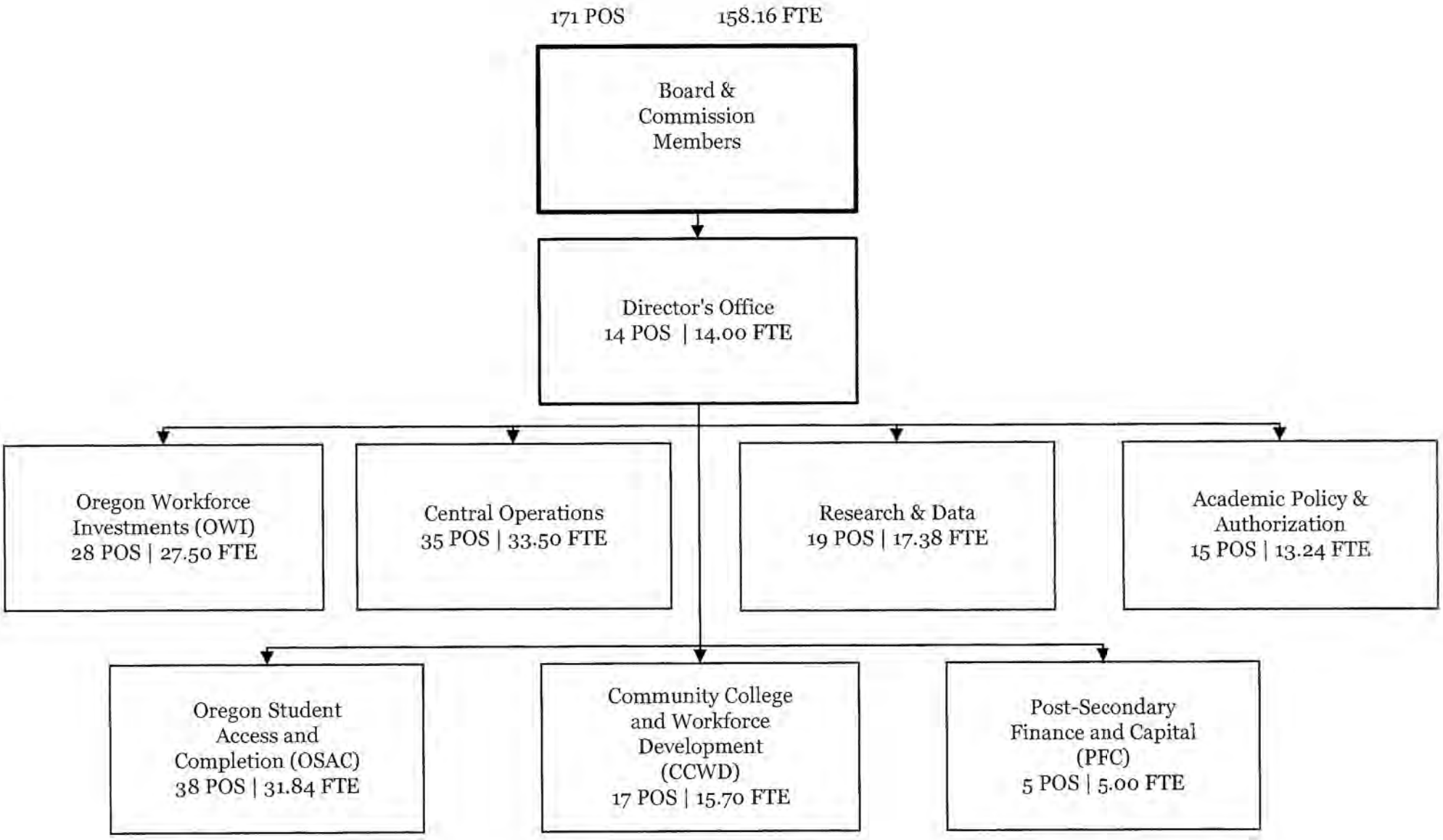
Detail of Reductions to 2021-23 Current Service Level Budget

1	2	3	4	5	6	7	8	9	10	11	12	13	14
Priority (ranked most to least preferred)		Agency	SCR or Activity Initials	Program Unit/Activity Description	GF	LF	OF	NL-OF	FF	NL-FF	Pos.	FTE	Impact of Reduction on Services and Outcomes
DO	Admin	52500	200	Eliminate 100% of Internal Audit program	(276,596)						(1)	(1.00)	Eliminates statutorily required internal audit program, putting the agency at risk for increased federal and state audit findings.
OW1	Admin	52500	206	Reduces ability to provide program support and provide technical assistance to workforce programs and partners.				(201,848)			(1)	(1.00)	Reduces ability to provide program support and provide technical assistance to workforce programs and partners.
OSAC	Priv Awards	52500	207	Eliminate R&D position dedicated to analyzing Financial Aid programs and awards.			(161,778)				(1)	(1.00)	Eliminates R&D position dedicated to analyzing Financial Aid programs and awards.
					(205,485,538)	(10,404,500)	(4,675,278)	(10,730,918)	(4,434,935)	-	(7)	(6.38)	

HIGHER EDUCATION COORDINATIONG COMMISSION
2019 – 2021 Organizational Chart



HIGHER EDUCATION COORDINATIONG COMMISSION
2021-2023 Agency Requested Positions



2021-2023 Agency Request Budget

Revenues

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	491,586	-	-	-	-	-
Transfer In - Intrafund	248,762	-	-	-	-	-
Transfer In Lottery Proceeds	8,331,194	-	-	54,791,071	-	-
Tsfr From Administrative Svcs	102,456,536	143,474,074	143,474,074	122,193,389	-	-
Transfer Out - Intrafund	(6,271)	-	-	-	-	-
Transfer Out Lottery Proceeds	(8,331,194)	-	-	-	-	-
Total Lottery Funds	**$103,190,613**	**$143,474,074**	**$143,474,074**	**$176,984,460**	-	-
Other Funds						
Business Lic and Fees	934,946	-	-	-	-	-
Non-business Lic. and Fees	-	693,750	693,750	693,750	-	-
Charges for Services	1,625,022	2,313,367	2,313,367	3,108,140	-	-
Admin and Service Charges	1,798,795	1,356,021	1,356,021	1,356,021	-	-
General Fund Obligation Bonds	502,961,279	102,560,000	102,560,000	653,732,900	-	-
Revenue Bonds	7,610,000	-	-	-	-	-
Interest Income	16,215,443	82,965	82,965	82,512	-	-
Sales Income	14,542,059	-	-	-	-	-
Donations	17,125,825	12,598,133	12,598,133	15,794,061	-	-
Grants (Non-Fed)	609,405	2,738,431	2,738,431	1,402,820	-	-
Loan Repayments	1,440,002	-	-	-	-	-
Other Revenues	104,249	28,545,904	28,545,904	33,736,430	-	-
Transfer In - Intrafund	1,905,901	-	-	-	-	-
Tsfr From Human Svcs, Dept of	2,918,065	2,881,272	2,881,272	2,715,598	-	-
Tsfr From Administrative Svcs	17,276,562	30,914,500	30,914,500	30,912,380	-	-
Tsfr From Revenue, Dept of	2,159,205	2,093,270	2,093,270	2,093,270	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr From Marine Bd, Or State	20,000	-	-	-	-	-
Tsfr From Education, Dept of	947,725	6,239,789	6,239,789	6,239,789	-	-
Transfer Out - Intrafund	(1,103,169)	-	-	-	-	-
Transfer to General Fund	-	(123,947)	(123,947)	-	-	-
Tsfr To Administrative Svcs	(338,868)	-	-	-	-	-
Total Other Funds	**$588,752,446**	**$192,893,455**	**$192,893,455**	**$751,867,671**	-	-
Federal Funds						
Charges for Services	920	-	-	-	-	-
Other Revenues	345	-	-	-	-	-
Federal Funds	83,021,724	127,830,060	127,830,060	129,021,667	-	-
Tsfr From Governor, Office of the	40,719	-	-	-	-	-
Tsfr From Marine Bd, Or State	10,000	-	-	-	-	-
Transfer Out - Intrafund	(40,719)	-	-	-	-	-
Tsfr To Governor, Office of the	(161,934)	(270,000)	(270,000)	(270,000)	-	-
Total Federal Funds	**$82,871,055**	**$127,560,060**	**$127,560,060**	**$128,751,667**	-	-
Nonlimited Other Funds						
Business Lic and Fees	106,303	-	-	-	-	-
General Fund Obligation Bonds	30,423,059	-	-	-	-	-
Refunding Bonds	-	-	16,823,171	-	-	-
Interest Income	112,302,838	-	-	-	-	-
Loan Repayments	95,571,146	-	-	-	-	-
Other Revenues	-	211,422,020	211,422,020	190,473,170	-	-
Tsfr From Administrative Svcs	71,340	-	-	-	-	-
Transfer Out - Intrafund	(743,359)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-000-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Tsfr To Administrative Svcs	(19)	-	-	-	-	-
Total Nonlimited Other Funds	**$237,731,308**	**$211,422,020**	**$228,245,191**	**$190,473,170**	-	-
Nonlimited Federal Funds						
Interest Income	627,488	-	-	-	-	-
Federal Funds	6,381,279	24,286,877	24,286,877	20,536,302	-	-
Total Nonlimited Federal Funds	**$7,008,767**	**$24,286,877**	**$24,286,877**	**$20,536,302**	-	-

Detail of Fee, License, or Assessment Revenue Increase

Proposed For Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Budget	2021-23 Legislatively Adopted	Explanation
GED	GED Candidates	284,292	691,503			The purpose of this program is to provide the GED® Test to adults without a high school credential. ORS 326.550 allows the State Board of Education to establish a nonrefundable application fee to cover the costs of administering this program. The 2014 GED Test fees are: $38.00 per test, a total of $152.00 for all four tests, of those fees $8 per test is paid to CCWD for administration of the program.
Private Scholarships	Private Donor	2,109,683	1,549,489			OSAC administers more than 600 individual privately funded scholarship programs to help make college more affordable for Oregon students. Applicants can apply for numerous scholarships by using one common electronic application and submit their entire application and required support documents online at www.OregonStudentAid.gov. OSAC earns a one-time 10% of each scholarship amount awarded by the donor.
Private Career Schools	Private Career Schools	1,079,590	2,528,053			PCS licenses and provides technical assistance to private career and trade schools. PCS is responsible for student and consumer protection from diploma mills and unlicensed career schools, and investigates a broad array of student complaints under its enabling statutes (ORS 345).

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	54,791,071	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	9,548,961	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	26,919,854	39,340,946	39,340,946	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	87,572	337,087	337,087	580,087	-	-
Admin and Service Charges	OF L	0415	1,798,795	1,356,021	1,356,021	1,356,021	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	526,153	74,955	74,955	76,529	-	-
Sales Income	OF L	0705	14,542,059	-	-	-	-	-
Donations	OF L	0905	16,859,723	11,805,133	11,805,133	15,619,061	-	-
Grants (Non-Fed)	OF L	0910	9,405	80,824	80,824	73,158	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	24,076	14,935,283	14,935,283	19,220,624	-	-
Transfer In - Intrafund	OF L	1010	1,084,823	-	-		-	-
Tsfr From Human Svcs, Dept of	OF L	1100	2,133,145	1,481,272	1,481,272	1,291,518	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	(1,076,479)	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	304,533	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			63,213,659	69,411,521	69,411,521	102,557,030	-	-
LF Limited	LF L	4400	-	-	-	64,340,032	-	-
LF Debt Service	LF DS	4430	26,919,854	39,340,946	39,340,946	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	35,989,272	30,070,575	30,070,575	38,216,998	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	304,533	-	-	-	-	-
Lottery, Other, and Federal Funds			63,213,659	69,411,521	69,411,521	102,557,030	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	2,208	2,027	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	22,713	618,000	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			24,921	620,027	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	24,921	620,027	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			24,921	620,027	-	-	-	-

Higher Education Coordinating Commission

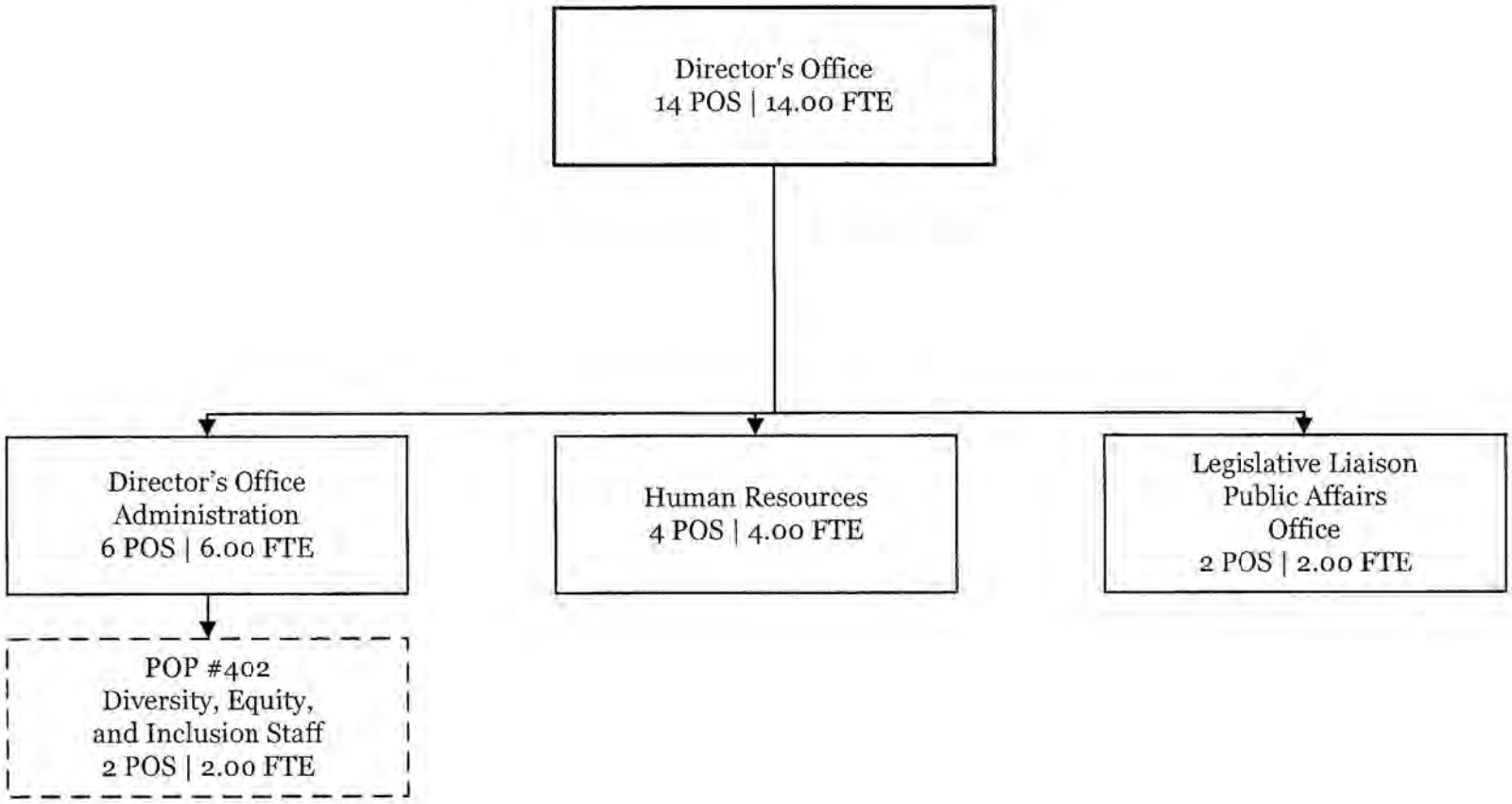
Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	54,791,071	-	-
Tsfr From Administrative Svcs	LF	1107	63,912,421	92,910,045	59,405,656	71,874,149	-	-
					-			
					-			
Interest Earnings	LF DS	0605	491,586	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	248,762	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	8,331,194	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	38,544,115	50,564,029	39,340,946	50,319,240	-	-
Transfer Out - Intrafund	LF DS	2010	(6,271)	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	(8,331,194)	-	-	-	-	-
					-			
General Fund Obligation Bonds	OF CC	0555	500,872,241	102,560,000	102,560,000	653,732,900	-	-
Revenue Bonds	OF CC	0570	7,610,000	-	-	-	-	-
Interest Income	OF CC	0605	1,696,450	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	(26,690)	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	(338,868)	-	-	-	-	-
					-			
Business Lic and Fees	OF NL	0205	106,303	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	30,338,115	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	397,907	-	-	-	-
Interest Income	OF NL	0605	(24,924)	-	-	-	-	-
Other Revenues	OF NL	0975	-	206,000	206,000	206,000	-	-
Transfer Out - Intrafund	OF NL	2010	(200,000)	-	-	-	-	-
					-			
General Fund Obligation Bonds	OF DS NL	0555	84,944	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	16,425,264	-	-	-	-
Interest Income	OF DS NL	0605	112,327,762	-	-	-	-	-
Loan Repayments	OF DS NL	0925	95,571,146	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	211,216,020	7,298,890	190,267,170	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	71,340	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	(543,359)	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	(19)	-	-	-	-	-
Business Lic and Fees	OF L	0205	934,946	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	693,750	693,750	693,750	-	-
Charges for Services	OF L	0410	1,625,022	2,313,367	1,817,887	3,108,140	-	-
Admin and Service Charges	OF L	0415	1,798,795	1,356,021	1,356,021	1,356,021	-	-
General Obligation Bonds	OF L	0555	1,833,619	-	-	-	-	-
Interest Earnings	OF L	0605	481,606	82,965	74,955	82,512	-	-
Sales Income	OF L	0705	14,542,059	-	-	-	-	-
Donations	OF L	0905	17,125,825	12,598,133	11,805,133	15,794,061	-	-
Grants (Non-Fed)	OF L	0910	609,405	2,738,431	820,039	1,402,820	-	-
Other Revenues	OF L	0975	104,249	20,369,953	19,321,681	29,552,280	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Transfer In - Intrafund	OF L	1010	1,362,542	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	2,918,065	2,881,272	2,881,272	2,715,598	-	-
Tsfr From Administrative Svcs	OF L	1107	-	43,000	43,000	43,000	-	-
Tsfr From Revenue, Dept of	OF L	1150	2,159,205	2,093,270	35,460	2,093,270	-	-
Tsfr From Marine Bd, State of	OF L	1250	20,000	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	947,725	6,239,789	6,239,789	6,239,789	-	-
Transfer Out - Intrafund	OF L	2010	(1,076,479)	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	255,419	-	-	-	-	-
Refunding Bonds	OF DS L	0575	-	-	-	-	-	-
Interest Income	OF DS L	0605	14,037,387	-	-	-	-	-
Loan Repayment	OF DS L	0925	1,440,002	-	-	-	-	-
Other Revenues	OF DS L	0975	-	8,052,004	48,366	-	-	-
Transfer In - Intrafund	OF DS L	1010	543,359	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	17,276,562	30,871,500	30,871,500	35,053,530	-	-
Federal Funds	FF NL	0995	2,410,318	19,689,647	-	20,536,302	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	627,488	-	-	-	-	-
Federal Funds	FF DS NL	0995	3,970,961	4,597,230	-	-	-	-
Chargels for Services	FF L	0410	920	-	-	-	-	-
Federal Funds	FF L	0995	83,021,724	127,830,060	17,274,332	129,021,667	-	-
Other Revenues	FF L	0975	345	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	0996	10,000	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	40,719	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	(40,719)	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	(161,934)	(270,000)	-	(270,000)	-	-
			1,019,554,189	716,459,657	302,094,677	1,268,613,270	-	-
LF Limited	LF L	4400	63,912,421	92,910,045	59,405,656	126,665,220	-	-
LF Debt Service	LF DS	4430	39,278,192	50,564,029	39,340,946	50,319,240	-	-
OF Capital Construction	OF CC	3020	509,813,133	102,560,000	102,560,000	653,732,900	-	-
OF Non-Limited	OF NL	3200	30,219,494	603,907	206,000	206,000	-	-
OF Debt Service Non-Limited	OF DS NL	3230	207,511,814	227,641,284	7,298,890	190,267,170	-	-
OF Limited	OF L	3400	45,386,584	51,409,951	45,088,987	63,081,241	-	-
OF Debt Service	OF DS L	3430	33,552,729	38,923,504	30,919,866	35,053,530	-	-
FF Non-Limited	FF NL	6200	2,410,318	19,689,647	-	20,536,302	-	-
FF Debt Service Non-Limited	FF DS NL	6230	4,598,449	4,597,230	-	-	-	-
FF Limited	FF L	6400	82,871,055	127,560,060	17,274,332	128,751,667	-	-
Lottery, Other, and Federal Funds			1,019,554,189	716,459,657	302,094,677	1,268,613,270	-	-

Director's Office

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF THE EXECUTIVE DIRECTOR



2021-2023 Agency Request Budget

The Office of the Executive Director provides leadership and direction to all Higher Education Coordinating Commission offices, and includes the following functions: legislative affairs, diversity equity and inclusion (DEI) coordination and initiatives, human resources, policy development and leadership, communications and other supports to the agency.

Executive Director

The role of the executive director is to design, develop and implement strategic plans for the organization in a manner that is both cost and time-efficient. The executive director is also responsible for the day-to-day operation of the organization, which includes managing committees and staff as well as developing business plans in collaboration with the board. The executive director is accountable to the chair of the board of directors and reports to the board on a regular basis. The board provides guidance, but delegates the management of the agency to the Executive Director. The executive director leads the organization and develops its organizational culture.

Higher Education Commission Board

The State of Oregon's Higher Education Coordinating Commission (HECC) is the primary state entity responsible for ensuring pathways to postsecondary education success for Oregonians statewide, and serves as a convener of the groups and institutions working across the public and private higher education arena.

Established in 2011 and vested with its current authorities in 2013, the Higher Education Coordinating Commission is a 14-member volunteer commission appointed by the Oregon Governor, with nine voting members confirmed by the State Senate. The Commission develops and implements policies and programs to ensure that Oregon's network of colleges, universities, workforce development initiatives and pre-college outreach programs are well coordinated to foster student success. It also advises the Oregon Legislature, the Governor, and the Chief Education Office on policy and funding to meet state postsecondary goals.

Human Resources

Human Resources (HR) provides employee services including compliance with labor law and employment standards, administration of employee benefits, recruitment and retention, training and development, performance management, and discipline.

Legislative Liaison

The Legislative Liaison provides coordination and guidance of legislative activities and regularly work with the Governor's Office and the Legislature to help shape and implement policy and law.

Public Affairs Officer

The Public Affairs Officer (PAO) is responsible for developing a working relationship with reporters and other media representatives, maintaining a robust community relations program, keeping contact with other government agencies, and keeping internal and external publics informed on issues that may affect them. HECC's PAO partners with other agencies prior to contacting and releasing information to the media including releases and public statements involving local, regional and national news.

Diversity, Equity and Inclusion

The Equity, Diversity and Inclusion is responsible for coordinating and guiding all efforts to define, understand, assess, foster and cultivate diversity. It also develops and oversees programs, services, and initiatives designed to enhance the recruitment and successful retention of staff from diverse and under-represented population groups. This position serves as liaison and develops partnerships within the community to promote diversity as an essential element of the mission of HECC.

Internal Auditor

The internal audit function is an independent, objective assurance and consulting activity designed to add value and improve the operations of the agency. The internal audit function focuses on fiscal accountability and performance, and provides management with analyses and recommendations.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	(155)	-	(155)	-	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,293,955	2,823,848	-	2,823,848	3,125,533	4,485,200
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	600,000	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	813,753	-	813,753	399,121	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	770,477	-	770,477	920,877	-
REVENUES						
8000 General Fund	2,293,955	2,823,848	-	2,823,848	3,125,533	4,485,200
3400 Other Funds Ltd	600,000	813,753	-	813,753	399,121	-
6400 Federal Funds Ltd	-	770,477	-	770,477	920,877	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL REVENUES	**$2,893,955**	**$4,408,078**	-	**$4,408,078**	**$4,445,531**	**$4,485,200**
AVAILABLE REVENUES						
8000 General Fund	2,293,955	2,823,848	-	2,823,848	3,125,533	4,485,200
3400 Other Funds Ltd	600,000	813,598	-	813,598	399,121	-
6400 Federal Funds Ltd	-	770,477	-	770,477	920,877	-
TOTAL AVAILABLE REVENUES	**$2,893,955**	**$4,407,923**	-	**$4,407,923**	**$4,445,531**	**$4,485,200**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,559,427	1,352,550	-	1,352,550	1,636,961	2,516,976
3400 Other Funds Ltd	6,862	205,802	-	205,802	257,599	-
6400 Federal Funds Ltd	-	477,478	-	477,478	622,416	-
All Funds	1,566,289	2,035,830	-	2,035,830	2,516,976	2,516,976
3160 Temporary Appointments						
8000 General Fund	16,047	3,596	-	3,596	3,596	3,751
3170 Overtime Payments						
8000 General Fund	7,971	86	-	86	86	90
3180 Shift Differential						
8000 General Fund	6	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3190 All Other Differential						
8000 General Fund	72,905	13,231	-	13,231	13,231	13,800
TOTAL SALARIES & WAGES						
8000 General Fund	1,656,356	1,369,463	-	1,369,463	1,653,874	2,534,617
3400 Other Funds Ltd	6,862	205,802	-	205,802	257,599	-
6400 Federal Funds Ltd	-	477,478	-	477,478	622,416	-
TOTAL SALARIES & WAGES	**$1,663,218**	**$2,052,743**	**-**	**$2,052,743**	**$2,533,889**	**$2,534,617**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	247	443	-	443	491	696
3400 Other Funds Ltd	2	49	-	49	59	-
6400 Federal Funds Ltd	-	94	-	94	144	-
All Funds	249	586	-	586	694	696
3220 Public Employees' Retire Cont						
8000 General Fund	279,792	230,076	-	230,076	280,968	431,814
3400 Other Funds Ltd	1,012	34,926	-	34,926	44,128	-
6400 Federal Funds Ltd	-	81,027	-	81,027	106,621	-
All Funds	280,804	346,029	-	346,029	431,717	431,814
3221 Pension Obligation Bond						
8000 General Fund	97,884	73,159	-	73,159	73,159	146,565

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	425	3,301	-	3,301	3,301	-
6400 Federal Funds Ltd	-	3,360	-	3,360	3,360	-
All Funds	98,309	79,820	-	79,820	79,820	146,565
3230 Social Security Taxes						
8000 General Fund	118,433	100,934	-	100,934	122,056	184,969
3400 Other Funds Ltd	514	14,901	-	14,901	18,725	-
6400 Federal Funds Ltd	-	33,541	-	33,541	44,133	-
All Funds	118,947	149,376	-	149,376	184,914	184,969
3240 Unemployment Assessments						
8000 General Fund	1,408	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	464	481	-	481	391	552
3400 Other Funds Ltd	2	59	-	59	48	-
6400 Federal Funds Ltd	-	135	-	135	113	-
All Funds	466	675	-	675	552	552
3260 Mass Transit Tax						
8000 General Fund	9,689	9,213	-	9,213	9,213	11,473
3400 Other Funds Ltd	41	926	-	926	926	-
All Funds	9,730	10,139	-	10,139	10,139	11,473
3270 Flexible Benefits						
8000 General Fund	289,890	291,851	-	291,851	324,208	458,784

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	2,035	35,492	-	35,492	40,146	-
6400 Federal Funds Ltd	-	81,671	-	81,671	94,432	-
All Funds	291,925	409,014	-	409,014	458,786	458,784
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	797,807	706,157	-	706,157	810,486	1,234,853
3400 Other Funds Ltd	4,031	89,654	-	89,654	107,333	-
6400 Federal Funds Ltd	-	199,828	-	199,828	248,803	-
TOTAL OTHER PAYROLL EXPENSES	**$801,838**	**$995,639**	-	**$995,639**	**$1,166,622**	**$1,234,853**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(25,281)
3465 Reconciliation Adjustment						
8000 General Fund	-	87,055	-	87,055	-	-
3400 Other Funds Ltd	-	19,486	-	19,486	-	-
6400 Federal Funds Ltd	-	71,428	-	71,428	-	-
All Funds	-	177,969	-	177,969	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	87,055	-	87,055	-	(25,281)
3400 Other Funds Ltd	-	19,486	-	19,486	-	-
6400 Federal Funds Ltd	-	71,428	-	71,428	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL P.S. BUDGET ADJUSTMENTS	-	**$177,969**	-	**$177,969**	-	**($25,281)**
TOTAL PERSONAL SERVICES						
8000 General Fund	2,454,163	2,162,675	-	2,162,675	2,464,360	3,744,189
3400 Other Funds Ltd	10,893	314,942	-	314,942	364,932	-
6400 Federal Funds Ltd	-	748,734	-	748,734	871,219	-
TOTAL PERSONAL SERVICES	**$2,465,056**	**$3,226,351**	-	**$3,226,351**	**$3,700,511**	**$3,744,189**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	35,079	19,664	-	19,664	19,664	21,835
3400 Other Funds Ltd	695	276	-	276	276	-
6400 Federal Funds Ltd	-	997	-	997	997	-
All Funds	35,774	20,937	-	20,937	20,937	21,835
4125 Out of State Travel						
8000 General Fund	11,731	20,760	-	20,760	20,760	21,653
4150 Employee Training						
8000 General Fund	18,718	31,876	-	31,876	31,876	40,107
3400 Other Funds Ltd	20	1,428	-	1,428	1,428	-
6400 Federal Funds Ltd	-	5,150	-	5,150	5,150	-
All Funds	18,738	38,454	-	38,454	38,454	40,107
4175 Office Expenses						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	3,804	24,223	-	24,223	24,223	29,724
3400 Other Funds Ltd	31	927	-	927	927	-
6400 Federal Funds Ltd	-	3,350	-	3,350	3,350	-
All Funds	3,835	28,500	-	28,500	28,500	29,724
4200 Telecommunications						
8000 General Fund	20,585	22,723	-	22,723	22,723	27,177
3400 Other Funds Ltd	52	723	-	723	723	-
6400 Federal Funds Ltd	-	2,610	-	2,610	2,610	-
All Funds	20,637	26,056	-	26,056	26,056	27,177
4225 State Gov. Service Charges						
8000 General Fund	69,468	68,070	-	68,070	68,070	70,997
4250 Data Processing						
8000 General Fund	-	5,026	-	5,026	5,026	6,604
3400 Other Funds Ltd	652	283	-	283	283	-
6400 Federal Funds Ltd	-	1,023	-	1,023	1,023	-
All Funds	652	6,332	-	6,332	6,332	6,604
4275 Publicity and Publications						
8000 General Fund	159	4,649	-	4,649	4,649	5,832
3400 Other Funds Ltd	-	204	-	204	204	-
6400 Federal Funds Ltd	-	738	-	738	738	-
All Funds	159	5,591	-	5,591	5,591	5,832

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4300 Professional Services						
8000 General Fund	95,658	116,764	-	116,764	116,764	141,998
3400 Other Funds Ltd	-	492,576	-	492,576	492,576	-
All Funds	95,658	609,340	-	609,340	609,340	141,998
4315 IT Professional Services						
8000 General Fund	-	78,240	-	78,240	78,240	82,700
4325 Attorney General						
8000 General Fund	88,087	7,151	-	7,151	7,151	8,540
3400 Other Funds Ltd	309	-	-	-	-	-
All Funds	88,396	7,151	-	7,151	7,151	8,540
4375 Employee Recruitment and Develop						
8000 General Fund	-	4,682	-	4,682	4,682	5,693
3400 Other Funds Ltd	-	168	-	168	168	-
6400 Federal Funds Ltd	-	609	-	609	609	-
All Funds	-	5,459	-	5,459	5,459	5,693
4400 Dues and Subscriptions						
8000 General Fund	265,187	155,719	-	155,719	155,719	163,398
3400 Other Funds Ltd	-	204	-	204	204	-
6400 Federal Funds Ltd	-	738	-	738	738	-
All Funds	265,187	156,661	-	156,661	156,661	163,398
4425 Facilities Rental and Taxes						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	3,474	48,571	-	48,571	48,571	53,539
3400 Other Funds Ltd	-	645	-	645	645	-
6400 Federal Funds Ltd	-	2,115	-	2,115	2,115	-
All Funds	3,474	51,331	-	51,331	51,331	53,539
4475 Facilities Maintenance						
8000 General Fund	196	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	9,078	553	-	553	553	577
4600 Intra-agency Charges						
8000 General Fund	(834,910)	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	14,379	2,033	-	2,033	2,033	3,133
3400 Other Funds Ltd	(1)	210	-	210	210	-
6400 Federal Funds Ltd	-	760	-	760	760	-
All Funds	14,378	3,003	-	3,003	3,003	3,133
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,928	36,639	-	36,639	36,639	43,079
3400 Other Funds Ltd	-	1,012	-	1,012	1,012	-
6400 Federal Funds Ltd	-	3,653	-	3,653	3,653	-
All Funds	7,928	41,304	-	41,304	41,304	43,079
4715 IT Expendable Property						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	8,551	13,830	-	13,830	13,830	14,425
3400 Other Funds Ltd	4,000	-	-	-	-	-
All Funds	12,551	13,830	-	13,830	13,830	14,425
TOTAL SERVICES & SUPPLIES						
8000 General Fund	(182,828)	661,173	-	661,173	661,173	741,011
3400 Other Funds Ltd	5,758	498,656	-	498,656	498,656	-
6400 Federal Funds Ltd	-	21,743	-	21,743	21,743	-
TOTAL SERVICES & SUPPLIES	**($177,070)**	**$1,181,572**	-	**$1,181,572**	**$1,181,572**	**$741,011**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	8,500	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	(16,125)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	(7,625)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**($7,625)**	-	-	-	-	-
EXPENDITURES						
8000 General Fund	2,263,710	2,823,848	-	2,823,848	3,125,533	4,485,200
3400 Other Funds Ltd	16,651	813,598	-	813,598	863,588	-
6400 Federal Funds Ltd	-	770,477	-	770,477	892,962	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL EXPENDITURES	**$2,280,361**	**$4,407,923**	-	**$4,407,923**	**$4,882,083**	**$4,485,200**
REVERSIONS						
9900 Reversions						
8000 General Fund	(30,245)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	583,349	-	-	-	(464,467)	-
6400 Federal Funds Ltd	-	-	-	-	27,915	-
TOTAL ENDING BALANCE	**$583,349**	-	-	-	**($436,552)**	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	8	12	-	12	12	12
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	8.00	11.64	-	11.64	12.00	12.00

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	3,125,533	1,359,667	4,485,200	540,831	5,026,031
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	399,121	(399,121)	-	-	-
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	920,877	(920,877)	-	-	-
TOTAL REVENUES					
8000 General Fund	3,125,533	1,359,667	4,485,200	540,831	5,026,031
3400 Other Funds Ltd	399,121	(399,121)	-	-	-
6400 Federal Funds Ltd	920,877	(920,877)	-	-	-
TOTAL REVENUES	**$4,445,531**	**$39,669**	**$4,485,200**	**$540,831**	**$5,026,031**
AVAILABLE REVENUES					
8000 General Fund	3,125,533	1,359,667	4,485,200	540,831	5,026,031
3400 Other Funds Ltd	399,121	(399,121)	-	-	-
6400 Federal Funds Ltd	920,877	(920,877)	-	-	-
TOTAL AVAILABLE REVENUES	**$4,445,531**	**$39,669**	**$4,485,200**	**$540,831**	**$5,026,031**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,636,961	880,015	2,516,976	347,208	2,864,184
3400 Other Funds Ltd	257,599	(257,599)	-	-	-
6400 Federal Funds Ltd	622,416	(622,416)	-	-	-
All Funds	2,516,976	-	2,516,976	347,208	2,864,184
3160 Temporary Appointments					
8000 General Fund	3,596	155	3,751	-	3,751
3170 Overtime Payments					
8000 General Fund	86	4	90	-	90
3190 All Other Differential					
8000 General Fund	13,231	569	13,800	-	13,800
TOTAL SALARIES & WAGES					
8000 General Fund	1,653,874	880,743	2,534,617	347,208	2,881,825
3400 Other Funds Ltd	257,599	(257,599)	-	-	-
6400 Federal Funds Ltd	622,416	(622,416)	-	-	-
TOTAL SALARIES & WAGES	**$2,533,889**	**$728**	**$2,534,617**	**$347,208**	**$2,881,825**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	491	205	696	116	812
3400 Other Funds Ltd	59	(59)	-	-	-
6400 Federal Funds Ltd	144	(144)	-	-	-
All Funds	694	2	696	116	812
3220 Public Employees' Retire Cont					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	280,968	150,846	431,814	59,476	491,290
3400 Other Funds Ltd	44,128	(44,128)	-	-	-
6400 Federal Funds Ltd	106,621	(106,621)	-	-	-
All Funds	431,717	97	431,814	59,476	491,290
3221 Pension Obligation Bond					
8000 General Fund	73,159	73,406	146,565	-	146,565
3400 Other Funds Ltd	3,301	(3,301)	-	-	-
6400 Federal Funds Ltd	3,360	(3,360)	-	-	-
All Funds	79,820	66,745	146,565	-	146,565
3230 Social Security Taxes					
8000 General Fund	122,056	62,913	184,969	26,561	211,530
3400 Other Funds Ltd	18,725	(18,725)	-	-	-
6400 Federal Funds Ltd	44,133	(44,133)	-	-	-
All Funds	184,914	55	184,969	26,561	211,530
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	391	161	552	92	644
3400 Other Funds Ltd	48	(48)	-	-	-
6400 Federal Funds Ltd	113	(113)	-	-	-
All Funds	552	-	552	92	644
3260 Mass Transit Tax					
8000 General Fund	9,213	2,260	11,473	2,083	13,556
3400 Other Funds Ltd	926	(926)	-	-	-
All Funds	10,139	1,334	11,473	2,083	13,556

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3270 Flexible Benefits					
8000 General Fund	324,208	134,576	458,784	76,464	535,248
3400 Other Funds Ltd	40,146	(40,146)	-	-	-
6400 Federal Funds Ltd	94,432	(94,432)	-	-	-
All Funds	458,786	(2)	458,784	76,464	535,248
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	810,486	424,367	1,234,853	164,792	1,399,645
3400 Other Funds Ltd	107,333	(107,333)	-	-	-
6400 Federal Funds Ltd	248,803	(248,803)	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,166,622**	**$68,231**	**$1,234,853**	**$164,792**	**$1,399,645**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(25,281)	(25,281)	-	(25,281)
TOTAL PERSONAL SERVICES					
8000 General Fund	2,464,360	1,279,829	3,744,189	512,000	4,256,189
3400 Other Funds Ltd	364,932	(364,932)	-	-	-
6400 Federal Funds Ltd	871,219	(871,219)	-	-	-
TOTAL PERSONAL SERVICES	**$3,700,511**	**$43,678**	**$3,744,189**	**$512,000**	**$4,256,189**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	19,664	2,171	21,835	1,542	23,377
3400 Other Funds Ltd	276	(276)	-	-	-
6400 Federal Funds Ltd	997	(997)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	20,937	898	21,835	1,542	23,377
4125 Out of State Travel					
8000 General Fund	20,760	893	21,653	-	21,653
4150 Employee Training					
8000 General Fund	31,876	8,231	40,107	7,994	48,101
3400 Other Funds Ltd	1,428	(1,428)	-	-	-
6400 Federal Funds Ltd	5,150	(5,150)	-	-	-
All Funds	38,454	1,653	40,107	7,994	48,101
4175 Office Expenses					
8000 General Fund	24,223	5,501	29,724	4,566	34,290
3400 Other Funds Ltd	927	(927)	-	-	-
6400 Federal Funds Ltd	3,350	(3,350)	-	-	-
All Funds	28,500	1,224	29,724	4,566	34,290
4200 Telecommunications					
8000 General Fund	22,723	4,454	27,177	3,425	30,602
3400 Other Funds Ltd	723	(723)	-	-	-
6400 Federal Funds Ltd	2,610	(2,610)	-	-	-
All Funds	26,056	1,121	27,177	3,425	30,602
4225 State Gov. Service Charges					
8000 General Fund	68,070	2,927	70,997	-	70,997
4250 Data Processing					
8000 General Fund	5,026	1,578	6,604	1,485	8,089
3400 Other Funds Ltd	283	(283)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	1,023	(1,023)	-	-	-
All Funds	6,332	272	6,604	1,485	8,089
4275 Publicity and Publications					
8000 General Fund	4,649	1,183	5,832	1,141	6,973
3400 Other Funds Ltd	204	(204)	-	-	-
6400 Federal Funds Ltd	738	(738)	-	-	-
All Funds	5,591	241	5,832	1,141	6,973
4300 Professional Services					
8000 General Fund	116,764	25,234	141,998	-	141,998
3400 Other Funds Ltd	492,576	(492,576)	-	-	-
All Funds	609,340	(467,342)	141,998	-	141,998
4315 IT Professional Services					
8000 General Fund	78,240	4,460	82,700	-	82,700
4325 Attorney General					
8000 General Fund	7,151	1,389	8,540	-	8,540
4375 Employee Recruitment and Develop					
8000 General Fund	4,682	1,011	5,693	914	6,607
3400 Other Funds Ltd	168	(168)	-	-	-
6400 Federal Funds Ltd	609	(609)	-	-	-
All Funds	5,459	234	5,693	914	6,607
4400 Dues and Subscriptions					
8000 General Fund	155,719	7,679	163,398	1,141	164,539
3400 Other Funds Ltd	204	(204)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	738	(738)	-	-	-
All Funds	156,661	6,737	163,398	1,141	164,539
4425 Facilities Rental and Taxes					
8000 General Fund	48,571	4,968	53,539	-	53,539
3400 Other Funds Ltd	645	(645)	-	-	-
6400 Federal Funds Ltd	2,115	(2,115)	-	-	-
All Funds	51,331	2,208	53,539	-	53,539
4575 Agency Program Related S and S					
8000 General Fund	553	24	577	-	577
4650 Other Services and Supplies					
8000 General Fund	2,033	1,100	3,133	1,141	4,274
3400 Other Funds Ltd	210	(210)	-	-	-
6400 Federal Funds Ltd	760	(760)	-	-	-
All Funds	3,003	130	3,133	1,141	4,274
4700 Expendable Prop 250 - 5000					
8000 General Fund	36,639	6,440	43,079	5,482	48,561
3400 Other Funds Ltd	1,012	(1,012)	-	-	-
6400 Federal Funds Ltd	3,653	(3,653)	-	-	-
All Funds	41,304	1,775	43,079	5,482	48,561
4715 IT Expendable Property					
8000 General Fund	13,830	595	14,425	-	14,425
TOTAL SERVICES & SUPPLIES					
8000 General Fund	661,173	79,838	741,011	28,831	769,842

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	498,656	(498,656)	-	-	-
6400 Federal Funds Ltd	21,743	(21,743)	-	-	-
TOTAL SERVICES & SUPPLIES	**$1,181,572**	**($440,561)**	**$741,011**	**$28,831**	**$769,842**
TOTAL EXPENDITURES					
8000 General Fund	3,125,533	1,359,667	4,485,200	540,831	5,026,031
3400 Other Funds Ltd	863,588	(863,588)	-	-	-
6400 Federal Funds Ltd	892,962	(892,962)	-	-	-
TOTAL EXPENDITURES	**$4,882,083**	**($396,883)**	**$4,485,200**	**$540,831**	**$5,026,031**
ENDING BALANCE					
3400 Other Funds Ltd	(464,467)	464,467	-	-	-
6400 Federal Funds Ltd	27,915	(27,915)	-	-	-
TOTAL ENDING BALANCE	**($436,552)**	**$436,552**	**-**	**-**	**-**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	12	-	12	2	14
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	12.00	-	12.00	2.00	14.00

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$1,359,667
Other Funds	$(863,588)
Lottery Funds	$0
Federal Funds	$(892,962)
Total Funds	$(396,883)

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$7,428
Other Funds	$9,272
Lottery Funds	$0
Federal Funds	$26,980
Total Funds	$43,680

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.
This packages phases-out $475,000 Other Funds for the Lumina Grants (2019, Session, HB 5024, Budget Report page 7)

General Fund	$0
Other Funds	$(475,000)
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(475,000)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$32,243
Other Funds	$1,261
Lottery Funds	$0
Federal Funds	$935
Total Funds	$34,439

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$1,319,996
Other Funds	$(399,121)
Lottery Funds	$0
Federal Funds	$(920,877)
Total Funds	$(2)

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,359,667	7,428	-	32,243	1,319,996	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(399,121)	-	-	-	(399,121)	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(920,877)	-	-	-	(920,877)	
REVENUE CATEGORIES						
8000 General Fund	1,359,667	7,428	-	32,243	1,319,996	
3400 Other Funds Ltd	(399,121)	-	-	-	(399,121)	
6400 Federal Funds Ltd	(920,877)	-	-	-	(920,877)	
TOTAL REVENUE CATEGORIES	**$39,669**	**$7,428**	**-**	**$32,243**	**($2)**	
AVAILABLE REVENUES						
8000 General Fund	1,359,667	7,428	-	32,243	1,319,996	
3400 Other Funds Ltd	(399,121)	-	-	-	(399,121)	
6400 Federal Funds Ltd	(920,877)	-	-	-	(920,877)	
TOTAL AVAILABLE REVENUES	**$39,669**	**$7,428**	**-**	**$32,243**	**($2)**	
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	880,015	-	-	-	880,015	
3400 Other Funds Ltd	(257,599)	-	-	-	(257,599)	
6400 Federal Funds Ltd	(622,416)	-	-	-	(622,416)	
All Funds	-	-	-	-	-	
3160 Temporary Appointments						
8000 General Fund	155	155	-	-	-	
3170 Overtime Payments						
8000 General Fund	4	4	-	-	-	
3190 All Other Differential						
8000 General Fund	569	569	-	-	-	
SALARIES & WAGES						
8000 General Fund	880,743	728	-	-	880,015	
3400 Other Funds Ltd	(257,599)	-	-	-	(257,599)	
6400 Federal Funds Ltd	(622,416)	-	-	-	(622,416)	
TOTAL SALARIES & WAGES	**$728**	**$728**	-	-	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	205	-	-	-	205	
3400 Other Funds Ltd	(59)	-	-	-	(59)	
6400 Federal Funds Ltd	(144)	-	-	-	(144)	
All Funds	2	-	-	-	2	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
3220 Public Employees Retire Cont						
8000 General Fund	150,846	98	-	-	150,748	
3400 Other Funds Ltd	(44,128)	-	-	-	(44,128)	
6400 Federal Funds Ltd	(106,621)	-	-	-	(106,621)	
All Funds	97	98	-	-	(1)	
3221 Pension Obligation Bond						
8000 General Fund	73,406	22,432	-	-	50,974	
3400 Other Funds Ltd	(3,301)	11,620	-	-	(14,921)	
6400 Federal Funds Ltd	(3,360)	32,693	-	-	(36,053)	
All Funds	66,745	66,745	-	-	-	
3230 Social Security Taxes						
8000 General Fund	62,913	56	-	-	62,857	
3400 Other Funds Ltd	(18,725)	-	-	-	(18,725)	
6400 Federal Funds Ltd	(44,133)	-	-	-	(44,133)	
All Funds	55	56	-	-	(1)	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	161	-	-	-	161	
3400 Other Funds Ltd	(48)	-	-	-	(48)	
6400 Federal Funds Ltd	(113)	-	-	-	(113)	
All Funds	-	-	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	2,260	714	-	-	1,546	
3400 Other Funds Ltd	(926)	620	-	-	(1,546)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
All Funds	1,334	1,334	-	-	-	
3270 Flexible Benefits						
8000 General Fund	134,576	-	-	-	134,576	
3400 Other Funds Ltd	(40,146)	-	-	-	(40,146)	
6400 Federal Funds Ltd	(94,432)	-	-	-	(94,432)	
All Funds	(2)	-	-	-	(2)	
OTHER PAYROLL EXPENSES						
8000 General Fund	424,367	23,300	-	-	401,067	
3400 Other Funds Ltd	(107,333)	12,240	-	-	(119,573)	
6400 Federal Funds Ltd	(248,803)	32,693	-	-	(281,496)	
TOTAL OTHER PAYROLL EXPENSES	**$68,231**	**$68,233**	-	-	**($2)**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(25,281)	(16,600)	-	-	(8,681)	
3400 Other Funds Ltd	-	(2,968)	-	-	2,968	
6400 Federal Funds Ltd	-	(5,713)	-	-	5,713	
All Funds	(25,281)	(25,281)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	1,279,829	7,428	-	-	1,272,401	
3400 Other Funds Ltd	(364,932)	9,272	-	-	(374,204)	
6400 Federal Funds Ltd	(871,219)	26,980	-	-	(898,199)	
TOTAL PERSONAL SERVICES	**$43,678**	**$43,680**	-	-	**($2)**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	2,171	-	-	845	1,326	
3400 Other Funds Ltd	(276)	-	-	11	(287)	
6400 Federal Funds Ltd	(997)	-	-	42	(1,039)	
All Funds	898	-	-	898	-	
4125 Out of State Travel						
8000 General Fund	893	-	-	893	-	
4150 Employee Training						
8000 General Fund	8,231	-	-	1,371	6,860	
3400 Other Funds Ltd	(1,428)	-	-	61	(1,489)	
6400 Federal Funds Ltd	(5,150)	-	-	221	(5,371)	
All Funds	1,653	-	-	1,653	-	
4175 Office Expenses						
8000 General Fund	5,501	-	-	1,041	4,460	
3400 Other Funds Ltd	(927)	-	-	39	(966)	
6400 Federal Funds Ltd	(3,350)	-	-	144	(3,494)	
All Funds	1,224	-	-	1,224	-	
4200 Telecommunications						
8000 General Fund	4,454	-	-	977	3,477	
3400 Other Funds Ltd	(723)	-	-	31	(754)	
6400 Federal Funds Ltd	(2,610)	-	-	113	(2,723)	
All Funds	1,121	-	-	1,121	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
4225 State Gov. Service Charges						
8000 General Fund	2,927	-	-	2,927	-	
4250 Data Processing						
8000 General Fund	1,578	-	-	216	1,362	
3400 Other Funds Ltd	(283)	-	-	12	(295)	
6400 Federal Funds Ltd	(1,023)	-	-	44	(1,067)	
All Funds	272	-	-	272	-	
4275 Publicity and Publications						
8000 General Fund	1,183	-	-	200	983	
3400 Other Funds Ltd	(204)	-	-	9	(213)	
6400 Federal Funds Ltd	(738)	-	-	32	(770)	
All Funds	241	-	-	241	-	
4300 Professional Services						
8000 General Fund	25,234	-	-	6,656	18,578	
3400 Other Funds Ltd	(492,576)	-	(475,000)	1,002	(18,578)	
All Funds	(467,342)	-	(475,000)	7,658	-	
4315 IT Professional Services						
8000 General Fund	4,460	-	-	4,460	-	
4325 Attorney General						
8000 General Fund	1,389	-	-	1,389	-	
4375 Employee Recruitment and Develop						
8000 General Fund	1,011	-	-	201	810	
3400 Other Funds Ltd	(168)	-	-	7	(175)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
6400 Federal Funds Ltd	(609)	-	-	26	(635)	
All Funds	234	-	-	234	-	
4400 Dues and Subscriptions						
8000 General Fund	7,679	-	-	6,696	983	
3400 Other Funds Ltd	(204)	-	-	9	(213)	
6400 Federal Funds Ltd	(738)	-	-	32	(770)	
All Funds	6,737	-	-	6,737	-	
4425 Facilities Rental and Taxes						
8000 General Fund	4,968	-	-	2,089	2,879	
3400 Other Funds Ltd	(645)	-	-	28	(673)	
6400 Federal Funds Ltd	(2,115)	-	-	91	(2,206)	
All Funds	2,208	-	-	2,208	-	
4575 Agency Program Related S and S						
8000 General Fund	24	-	-	24	-	
4650 Other Services and Supplies						
8000 General Fund	1,100	-	-	88	1,012	
3400 Other Funds Ltd	(210)	-	-	9	(219)	
6400 Federal Funds Ltd	(760)	-	-	33	(793)	
All Funds	130	-	-	130	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	6,440	-	-	1,575	4,865	
3400 Other Funds Ltd	(1,012)	-	-	43	(1,055)	
6400 Federal Funds Ltd	(3,653)	-	-	157	(3,810)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
All Funds	1,775	-	-	1,775	-	
4715 IT Expendable Property						
8000 General Fund	595	-	-	595	-	
SERVICES & SUPPLIES						
8000 General Fund	79,838	-	-	32,243	47,595	
3400 Other Funds Ltd	(498,656)	-	(475,000)	1,261	(24,917)	
6400 Federal Funds Ltd	(21,743)	-	-	935	(22,678)	
TOTAL SERVICES & SUPPLIES	**($440,561)**	-	**($475,000)**	**$34,439**	-	
EXPENDITURES						
8000 General Fund	1,359,667	7,428	-	32,243	1,319,996	
3400 Other Funds Ltd	(863,588)	9,272	(475,000)	1,261	(399,121)	
6400 Federal Funds Ltd	(892,962)	26,980	-	935	(920,877)	
TOTAL EXPENDITURES	**($396,883)**	**$43,680**	**($475,000)**	**$34,439**	**($2)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	464,467	(9,272)	475,000	(1,261)	-	
6400 Federal Funds Ltd	(27,915)	(26,980)	-	(935)	-	
TOTAL ENDING BALANCE	**$436,552**	**($36,252)**	**$475,000**	**($2,196)**	-	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,428	-	-	-	-	-	7,428
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$7,428**	-	-	-	-	-	**$7,428**
Personal Services							
Temporary Appointments	155	-	-	-	-	-	155
Overtime Payments	4	-	-	-	-	-	4
All Other Differential	569	-	-	-	-	-	569
Public Employees' Retire Cont	98	-	-	-	-	-	98
Pension Obligation Bond	22,432	-	11,620	32,693	-	-	66,745
Social Security Taxes	56	-	-	-	-	-	56
Mass Transit Tax	714	-	620	-	-	-	1,334
Vacancy Savings	(16,600)	-	(2,968)	(5,713)	-	-	(25,281)
Total Personal Services	**$7,428**	-	**$9,272**	**$26,980**	-	-	**$43,680**
Total Expenditures							
Total Expenditures	7,428	-	9,272	26,980	-	-	43,680
Total Expenditures	**$7,428**	-	**$9,272**	**$26,980**	-	-	**$43,680**
Ending Balance							
Ending Balance	-	-	(9,272)	(26,980)	-	-	(36,252)
Total Ending Balance	-	-	**($9,272)**	**($26,980)**	-	-	**($36,252)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	(475,000)	-	-	-	(475,000)
Total Services & Supplies	-	-	**($475,000)**	-	-	-	**($475,000)**
Total Expenditures							
Total Expenditures	-	-	(475,000)	-	-	-	(475,000)
Total Expenditures	-	-	**($475,000)**	-	-	-	**($475,000)**
Ending Balance							
Ending Balance	-	-	475,000	-	-	-	475,000
Total Ending Balance	-	-	**$475,000**	-	-	-	**$475,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	32,243	-	-	-	-	-	32,243
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$32,243**	-	-	-	-	-	**$32,243**
Services & Supplies							
Instate Travel	845	-	11	42	-	-	898
Out of State Travel	893	-	-	-	-	-	893
Employee Training	1,371	-	61	221	-	-	1,653
Office Expenses	1,041	-	39	144	-	-	1,224
Telecommunications	977	-	31	113	-	-	1,121
State Gov. Service Charges	2,927	-	-	-	-	-	2,927
Data Processing	216	-	12	44	-	-	272
Publicity and Publications	200	-	9	32	-	-	241
Professional Services	6,656	-	1,002	-	-	-	7,658
IT Professional Services	4,460	-	-	-	-	-	4,460
Attorney General	1,389	-	-	-	-	-	1,389
Employee Recruitment and Develop	201	-	7	26	-	-	234
Dues and Subscriptions	6,696	-	9	32	-	-	6,737
Facilities Rental and Taxes	2,089	-	28	91	-	-	2,208
Agency Program Related S and S	24	-	-	-	-	-	24
Other Services and Supplies	88	-	9	33	-	-	130
Expendable Prop 250 - 5000	1,575	-	43	157	-	-	1,775

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	595	-	-	-	-	-	595
Total Services & Supplies	**$32,243**	-	**$1,261**	**$935**	-	-	**$34,439**
Total Expenditures							
Total Expenditures	32,243	-	1,261	935	-	-	34,439
Total Expenditures	**$32,243**	-	**$1,261**	**$935**	-	-	**$34,439**
Ending Balance							
Ending Balance	-	-	(1,261)	(935)	-	-	(2,196)
Total Ending Balance	-	-	**($1,261)**	**($935)**	-	-	**($2,196)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,319,996	-	-	-	-	-	1,319,996
Other Revenues	-	-	(399,121)	-	-	-	(399,121)
Federal Funds	-	-	-	(920,877)	-	-	(920,877)
Total Revenues	**$1,319,996**	**-**	**($399,121)**	**($920,877)**	**-**	**-**	**($2)**
Personal Services							
Class/Unclass Sal. and Per Diem	880,015	-	(257,599)	(622,416)	-	-	-
Empl. Rel. Bd. Assessments	205	-	(59)	(144)	-	-	2
Public Employees' Retire Cont	150,748	-	(44,128)	(106,621)	-	-	(1)
Pension Obligation Bond	50,974	-	(14,921)	(36,053)	-	-	-
Social Security Taxes	62,857	-	(18,725)	(44,133)	-	-	(1)
Worker's Comp. Assess. (WCD)	161	-	(48)	(113)	-	-	-
Mass Transit Tax	1,546	-	(1,546)	-	-	-	-
Flexible Benefits	134,576	-	(40,146)	(94,432)	-	-	(2)
Vacancy Savings	(8,681)	-	2,968	5,713	-	-	-
Total Personal Services	**$1,272,401**	**-**	**($374,204)**	**($898,199)**	**-**	**-**	**($2)**
Services & Supplies							
Instate Travel	1,326	-	(287)	(1,039)	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	6,860	-	(1,489)	(5,371)	-	-	-
Office Expenses	4,460	-	(966)	(3,494)	-	-	-
Telecommunications	3,477	-	(754)	(2,723)	-	-	-
Data Processing	1,362	-	(295)	(1,067)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Publicity and Publications	983	-	(213)	(770)	-	-	-
Professional Services	18,578	-	(18,578)	-	-	-	-
Employee Recruitment and Develop	810	-	(175)	(635)	-	-	-
Dues and Subscriptions	983	-	(213)	(770)	-	-	-
Facilities Rental and Taxes	2,879	-	(673)	(2,206)	-	-	-
Other Services and Supplies	1,012	-	(219)	(793)	-	-	-
Expendable Prop 250 - 5000	4,865	-	(1,055)	(3,810)	-	-	-
Total Services & Supplies	**$47,595**	**-**	**($24,917)**	**($22,678)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	1,319,996	-	(399,121)	(920,877)	-	-	(2)
Total Expenditures	**$1,319,996**	**-**	**($399,121)**	**($920,877)**	**-**	**-**	**($2)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-200-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250001	1221450	22433	MEAH Z7014 H P	PRINCIPAL EXECUTIVE/MANAGER	40X	PF	0	10	15,175	0	0	0	0	0.00
5250017	1221490	45842	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	9	9,655	0	0	0	0	0.00
5250097	1226520	26979	MEAH Z7014 H P	PRINCIPAL EXECUTIVE/MANAGER	40X	PF	0	8	13,778	0	0	0	0	0.00
5250206	1341220	105816	MMN X5617 A P	INTERNAL AUDITOR 2	28	PF	0	9	7,956	0	0	0	0	0.00
5250208	1341240	105917	MMC X1339 A P	TRAINING & DEVELOPMENT SPEC	27	PF	0	9	7,584	0	-2	-2	0	0.00
5250426	1364470	106289	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	10	9,196	0	0	0	0	0.00
5254084	1369820	105817	MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	0	9	9,655	0	0	0	0	0.00
				General Funds						**0**	**-2**	**-2**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**-2**	**-2**	**0**	**0.00**

POLICY OPTION PACKAGE #402
Diversity, Equity, and Inclusion Staff

Agency Request Budget: $540,831 | 2 POS | 2.00 FTE
Governor's Recommended Budget:
Legislatively Adopted Budget:

PURPOSE

The HECC agency received one (1) permanent Operations and Policy Analyst 4 position in the 2019-2021 biennium dedicated to diversity, equity, and inclusion (DEI). The agency supports more than 130 staff and nearly 100 board and commission positions. The position was filled in December 2019 and has established relationships with internal staff and stakeholders while working to set baseline learnings, equity plans, and operationalizing the equity lens. However, it is not sustainable for one position to advance this ongoing and growing work. The lack of adequate staffing results in significant delays in the agency's ability to have dedicated focus on DEI at all levels, both internally and externally. Therefore, we are requesting 2 additional staff positions to continue to guide this important work.

HOW ACHIEVED

The addition of two (2) new positions will contribute toward the enhanced leadership, support, and sustainability to operationalize the equity lens, provide outreach, community engagement, dedicated tribal consultation, and eliminate systemic racism in all policies and actions throughout the agency. If we are to do what has never been done before in our agency's approach to DEI, it's about being tactical and transformative, exploring holistically without binding ourselves to past ways or inequitable systems and structures. With the addition of the staff, we can approach objectives in a comprehensive manner to avoid piecemeal strategies that create inefficiencies and unintended outcomes. Without additional staff, particularly in a recession, we will continue to achieve the same results, or are more likely to lose ground for the underrepresented and communities of color. The pandemic and recession are impacting our communities of color at a higher rate and creating barriers to access to education during the pandemic. This is also increasing the need for assistance felt by the students and customers we serve who are underrepresented or members of communities of color. We must be responsive to the urgent need to advance DEI in all areas of the agency, internally and externally, including working closely to support and advance the work in all agency programs and support services.

We plan to make wholesale assessments and actions by using the six R's: *Readiness (determine capacity, key performance measures (KPMs), objectives and key results); Reaction (determine receptiveness to potential programs and interventions, climate for acceptance, current culture); Resolve (leadership and staff commitment and continuing action for culture shift); Results (evaluate results and continuing actions/change); Refine/Repeat (constant customization and refinement); and Relentlessness (progression of small, medium and large advancements in totality to incrementally improve culture and understanding).*

The Principle Executive Manager F position will lead, supervise, and support these two staff positions and the DEI needs in the agency while also continuing to support the current workload. The new Operations & Policy Analyst 4 position will support and operationalize equity work and strengthen community engagement and partnerships. Through this new unit and increased commitment to state government equity capacity & infrastructure investment, we expect the following outcomes:

- Support and operationalize the HECC Equity Lens and the Governor's Equity Framework.
- Create sustainable connections and advancing the systemic work that was established in the Talent, Innovation, & Equity (TIE) work.
- Make assessments and advance sustainable outcomes, using the six R's, for staff, offices, and the agency.
- Provide fully supported meaningful tribal consultation and institution partnerships for the 9 Oregon Tribes.
- Eliminate institutional racism from all agency internal and external policies and programs.

STAFFING IMPACT

1 POS | 1.00 FTE Operations & Policy Analyst 4 |MMN X0873 AP
1 POS | 1.00 FTE Principal/Executive Manager F |MMS X7010 AP

QUANTIFYING RESULTS

Currently the HECC has a Director of DEI that is leading the equity work for the agency, leading and supporting policy efforts and practices focused on reducing equity gaps in our institutions, culturally responsive practices and competencies, and systemic operationalization of the equity lens. In order to fulfill the needs required by the state and agency equity priorities, the HECC will need to add these DEI positions in order for it to successfully implement the agency's goals, legislative work and mandates, and continue to build strong and sustainable practices and partnerships. Its impact would include increased likelihood of achieving agency goals and priorities; alignment to the governor's DEI office focus; the creation of a HECC Equity Office; and increased supports for Communications and Human Resources.

REVENUE SOURCE

General Fund	$540,831
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$540,831

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 402 - DEI Staffing

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	540,831	-	-	-	-	-	540,831
Total Revenues	**$540,831**	-	-	-	-	-	**$540,831**
Personal Services							
Class/Unclass Sal. and Per Diem	347,208	-	-	-	-	-	347,208
Empl. Rel. Bd. Assessments	116	-	-	-	-	-	116
Public Employees' Retire Cont	59,476	-	-	-	-	-	59,476
Social Security Taxes	26,561	-	-	-	-	-	26,561
Worker's Comp. Assess. (WCD)	92	-	-	-	-	-	92
Mass Transit Tax	2,083	-	-	-	-	-	2,083
Flexible Benefits	76,464	-	-	-	-	-	76,464
Total Personal Services	**$512,000**	-	-	-	-	-	**$512,000**
Services & Supplies							
Instate Travel	1,542	-	-	-	-	-	1,542
Employee Training	7,994	-	-	-	-	-	7,994
Office Expenses	4,566	-	-	-	-	-	4,566
Telecommunications	3,425	-	-	-	-	-	3,425
Data Processing	1,485	-	-	-	-	-	1,485
Publicity and Publications	1,141	-	-	-	-	-	1,141
Employee Recruitment and Develop	914	-	-	-	-	-	914
Dues and Subscriptions	1,141	-	-	-	-	-	1,141
Other Services and Supplies	1,141	-	-	-	-	-	1,141

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 402 - DEI Staffing

Cross Reference Name: Directors Office
Cross Reference Number: 52500-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	5,482	-	-	-	-	-	5,482
Total Services & Supplies	**$28,831**	-	-	-	-	-	**$28,831**
Total Expenditures							
Total Expenditures	540,831	-	-	-	-	-	540,831
Total Expenditures	**$540,831**	-	-	-	-	-	**$540,831**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	**2**
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	**2.00**

Description	Total Policy Packages	Pkg: 402 DEI Staffing Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	540,831	540,831				
AVAILABLE REVENUES						
8000 General Fund	540,831	540,831				
TOTAL AVAILABLE REVENUES	**$540,831**	**$540,831**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	347,208	347,208				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	116	116				
3220 Public Employees Retire Cont						
8000 General Fund	59,476	59,476				
3230 Social Security Taxes						
8000 General Fund	26,561	26,561				
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	92	92				
3260 Mass Transit Tax						
8000 General Fund	2,083	2,083				

Description	Total Policy Packages	Pkg: 402 DEI Staffing Priority: 00				
3270 Flexible Benefits						
8000 General Fund	76,464	76,464				
OTHER PAYROLL EXPENSES						
8000 General Fund	164,792	164,792				
TOTAL OTHER PAYROLL EXPENSES	**$164,792**	**$164,792**				
PERSONAL SERVICES						
8000 General Fund	512,000	512,000				
TOTAL PERSONAL SERVICES	**$512,000**	**$512,000**				
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,542	1,542				
4150 Employee Training						
8000 General Fund	7,994	7,994				
4175 Office Expenses						
8000 General Fund	4,566	4,566				
4200 Telecommunications						
8000 General Fund	3,425	3,425				
4250 Data Processing						
8000 General Fund	1,485	1,485				
4275 Publicity and Publications						
8000 General Fund	1,141	1,141				
4375 Employee Recruitment and Develop						

Description	Total Policy Packages	Pkg: 402 DEI Staffing Priority: 00				
8000 General Fund	914	914				
4400 Dues and Subscriptions						
8000 General Fund	1,141	1,141				
4650 Other Services and Supplies						
8000 General Fund	1,141	1,141				
4700 Expendable Prop 250 - 5000						
8000 General Fund	5,482	5,482				
SERVICES & SUPPLIES						
8000 General Fund	28,831	28,831				
TOTAL SERVICES & SUPPLIES	**$28,831**	**$28,831**				
EXPENDITURES						
8000 General Fund	540,831	540,831				
TOTAL EXPENDITURES	**$540,831**	**$540,831**				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	-	-				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	2				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2.00	2.00				

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-200-00-00-00000
Package Number: 402

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250570	1389251		MMN X0873 A P	OPERATIONS & POLICY ANALYST -	32	PF	24	2	6,883	165,192	79,270	244,462	1	1.00
5250571	1389252		MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	24	2	7,584	182,016	83,439	265,455	1	1.00
				General Funds						**347,208**	**162,709**	**509,917**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**347,208**	**162,709**	**509,917**	**2**	**2.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-200-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Grants (Non-Fed)	600,000	-	-	-	-	-
Other Revenues	-	813,753	813,753	-	-	-
Total Other Funds	**$600,000**	**$813,753**	**$813,753**	-	-	-
Federal Funds						
Federal Funds	-	770,477	770,477	-	-	-
Total Federal Funds	-	**$770,477**	**$770,477**	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555						
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	600,000	-	-	-	-	-
Other Revenues	OF L	0975	-	813,753	-	-	-	-

General Fund Only

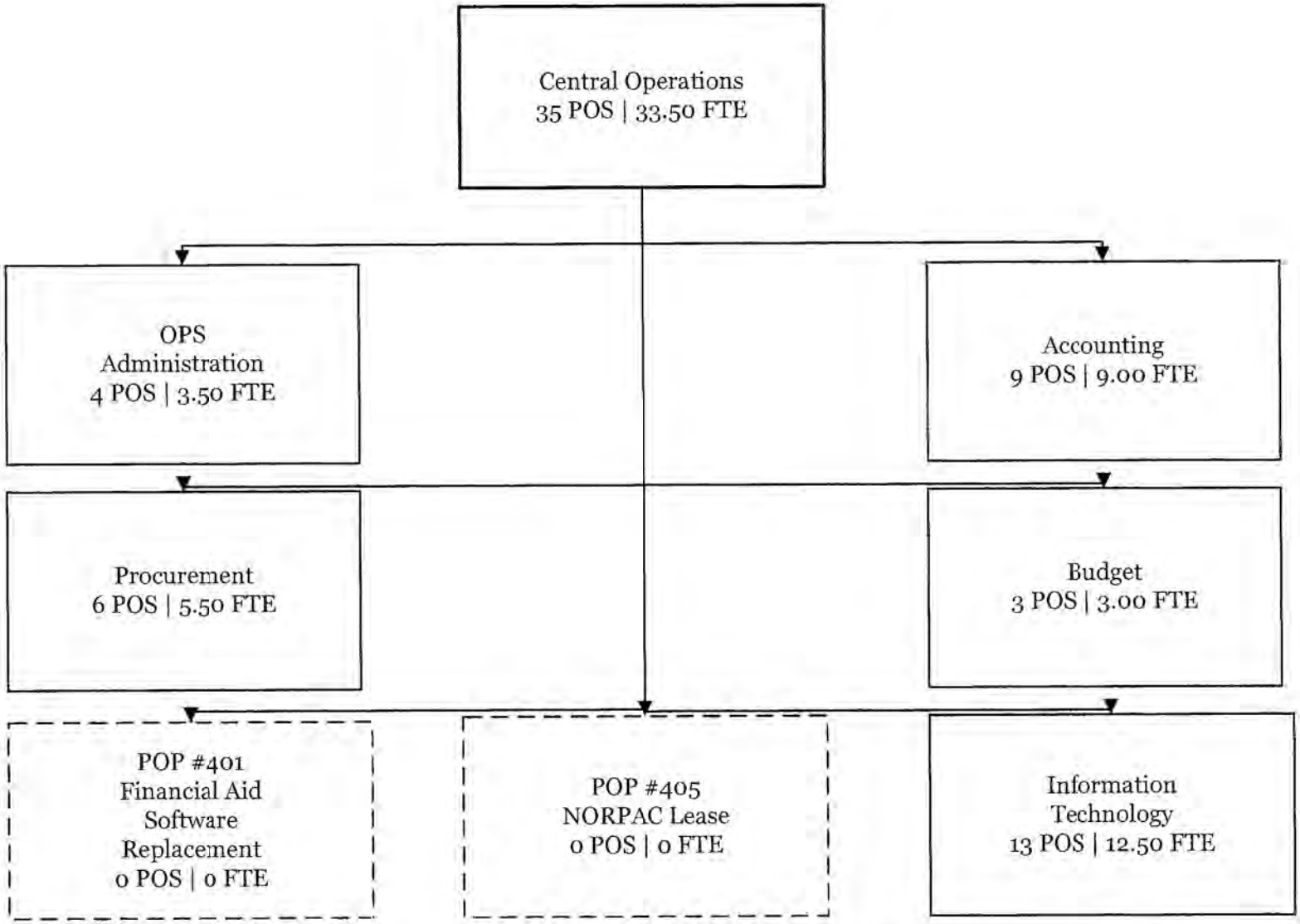
Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	770,477	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			600,000	1,584,230	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	600,000	813,753	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	770,477	-	-	-	-
Lottery, Other, and Federal Funds			600,000	1,584,230	-	-	-	-

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Central Operations

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF OPERATIONS



2021-2023 Agency Request Budget

The Office of Operations provides centralized business services and support to the Higher Education Coordinating Commission. The Office of Operations include Information Technology, Contracts and Procurement, Fiscal and Budget, Project Management, and Facilities Management services.

Information Technology

The Information and Technology unit is responsible for maintaining and implementing computer and phone system technology and projects. It includes help desk, application development and support, network maintenance, and support for portable devices. Most of the systems that the department supports are used for reporting, grant and fiscal management, and financial aid application and management.

Contracts and Procurement

Contracts and Procurement prepares, issues, and awards contracts to qualified vendors and oversees purchasing practices. It also ensures that grant making and reporting practices adhere to all federal and state laws and regulations.

Fiscal and Budget Management

Fiscal and Budget Services is responsible for the department's budget development and administration, financial reporting, accounts receivable, accounts payable, bond management, and employee payroll. This unit oversees a complex budget worth almost $3 billion that includes one of the state's largest capital construction portfolios.

Facilities

Facilities oversees building reception, maintenance, security, and access issues for three separate locations.

Important background information for decision makers:

The costs of delivering the operations functions of the department are almost exclusively staffing related. There is very little programmatic funding. If staff are lost due to budget reductions, shared services cannot continue the same level of support to postsecondary education, student access and completion, academic policy and authorization, and workforce and training programs in the agency. More than half of the total Operations staff are focused on ensuring the integrity of Business Oregon's financial programs and transactions.

Expected results from the 2021-23 budget:

These functions provide support to the other programmatic areas of the agency. The results of Operations will assist the Higher Education Coordinating Commission to achieve its mission. Additionally, the department will be in compliance with state and federal reporting requirements and timelines as a result of maintenance of strong internal control systems.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,150,757	56,796	-	56,796	-	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,914,956	5,811,097	-	5,811,097	6,315,246	12,876,104
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	495,480	-	495,480	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	1,733,991	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	(69,701)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1,753,101	-	-	-	-	-
All Funds	1,683,400	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	19,784	3,339,235	-	3,339,235	1,865,792	270,017

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	4,624,247	-	4,624,247	4,904,528	635,072
TRANSFERS IN						
1010 Transfer In - Intrafund						
3430 Other Funds Debt Svc Ltd	543,359	-	-	-	-	-
REVENUES						
8000 General Fund	4,914,956	5,811,097	-	5,811,097	6,315,246	12,876,104
3400 Other Funds Ltd	1,684,074	3,834,715	-	3,834,715	1,865,792	270,017
3430 Other Funds Debt Svc Ltd	2,296,460	-	-	-	-	-
6400 Federal Funds Ltd	-	4,624,247	-	4,624,247	4,904,528	635,072
TOTAL REVENUES	**$8,895,490**	**$14,270,059**	-	**$14,270,059**	**$13,085,566**	**$13,781,193**
AVAILABLE REVENUES						
8000 General Fund	4,914,956	5,811,097	-	5,811,097	6,315,246	12,876,104
3400 Other Funds Ltd	2,834,831	3,891,511	-	3,891,511	1,865,792	270,017
3430 Other Funds Debt Svc Ltd	2,296,460	-	-	-	-	-
6400 Federal Funds Ltd	-	4,624,247	-	4,624,247	4,904,528	635,072
TOTAL AVAILABLE REVENUES	**$10,046,247**	**$14,326,855**	-	**$14,326,855**	**$13,085,566**	**$13,781,193**
EXPENDITURES						
PERSONAL SERVICES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	3,816,659	2,467,113	-	2,467,113	2,836,080	5,737,440
3400 Other Funds Ltd	87,351	464,311	-	464,311	532,550	-
6400 Federal Funds Ltd	-	2,144,140	-	2,144,140	2,368,812	-
All Funds	3,904,010	5,075,564	-	5,075,564	5,737,442	5,737,440
3160 Temporary Appointments						
8000 General Fund	42,711	14,315	-	14,315	14,315	34,819
3400 Other Funds Ltd	-	14,292	-	14,292	14,292	-
6400 Federal Funds Ltd	-	4,776	-	4,776	4,776	-
All Funds	42,711	33,383	-	33,383	33,383	34,819
3170 Overtime Payments						
8000 General Fund	7,128	263	-	263	263	1,091
3400 Other Funds Ltd	-	39	-	39	39	-
6400 Federal Funds Ltd	-	744	-	744	744	-
All Funds	7,128	1,046	-	1,046	1,046	1,091
3180 Shift Differential						
8000 General Fund	42	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	52,777	9,189	-	9,189	9,189	10,255
3400 Other Funds Ltd	-	643	-	643	643	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	52,777	9,832	-	9,832	9,832	10,255
TOTAL SALARIES & WAGES						
8000 General Fund	3,919,317	2,490,880	-	2,490,880	2,859,847	5,783,605
3400 Other Funds Ltd	87,351	479,285	-	479,285	547,524	-
6400 Federal Funds Ltd	-	2,149,660	-	2,149,660	2,374,332	-
TOTAL SALARIES & WAGES	**$4,006,668**	**$5,119,825**	-	**$5,119,825**	**$5,781,703**	**$5,783,605**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,193	1,065	-	1,065	953	1,944
3400 Other Funds Ltd	32	196	-	196	168	-
6400 Federal Funds Ltd	-	854	-	854	799	-
All Funds	1,225	2,115	-	2,115	1,920	1,944
3220 Public Employees' Retire Cont						
8000 General Fund	645,493	420,270	-	420,270	487,438	984,769
3400 Other Funds Ltd	9,417	78,907	-	78,907	91,343	-
6400 Federal Funds Ltd	-	363,990	-	363,990	405,908	-
All Funds	654,910	863,167	-	863,167	984,689	984,769
3221 Pension Obligation Bond						
8000 General Fund	232,630	120,354	-	120,354	120,354	332,966
3400 Other Funds Ltd	5,416	31,002	-	31,002	31,002	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	113,300	-	113,300	113,300	-
All Funds	238,046	264,656	-	264,656	264,656	332,966
3230 Social Security Taxes						
8000 General Fund	294,054	190,509	-	190,509	217,509	439,911
3400 Other Funds Ltd	6,679	36,661	-	36,661	41,608	-
6400 Federal Funds Ltd	-	164,420	-	164,420	180,646	-
All Funds	300,733	391,590	-	391,590	439,763	439,911
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	4,845	1,002	-	1,002	775	1,542
3400 Other Funds Ltd	31	192	-	192	140	-
6400 Federal Funds Ltd	-	818	-	818	627	-
All Funds	4,876	2,012	-	2,012	1,542	1,542
3260 Mass Transit Tax						
8000 General Fund	21,399	15,588	-	15,588	15,588	20,454
3400 Other Funds Ltd	524	3,351	-	3,351	3,351	-
All Funds	21,923	18,939	-	18,939	18,939	20,454
3270 Flexible Benefits						
8000 General Fund	877,281	613,488	-	613,488	634,850	1,280,772
3400 Other Funds Ltd	28,731	108,478	-	108,478	117,194	-
6400 Federal Funds Ltd	-	497,746	-	497,746	528,752	-
All Funds	906,012	1,219,712	-	1,219,712	1,280,796	1,280,772

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3280 Other OPE						
8000 General Fund	95	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	2,076,990	1,362,276	-	1,362,276	1,477,467	3,062,358
3400 Other Funds Ltd	50,830	258,787	-	258,787	284,806	-
6400 Federal Funds Ltd	-	1,141,128	-	1,141,128	1,230,032	-
TOTAL OTHER PAYROLL EXPENSES	**$2,127,820**	**$2,762,191**	**-**	**$2,762,191**	**$2,992,305**	**$3,062,358**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(57,205)	-	(57,205)	(57,205)	(75,837)
3400 Other Funds Ltd	-	(9,674)	-	(9,674)	(9,674)	-
6400 Federal Funds Ltd	-	(34,234)	-	(34,234)	(34,234)	-
All Funds	-	(101,113)	-	(101,113)	(101,113)	(75,837)
3465 Reconciliation Adjustment						
8000 General Fund	-	(19,991)	-	(19,991)	-	-
3400 Other Funds Ltd	-	(22,193)	-	(22,193)	-	-
6400 Federal Funds Ltd	-	121,871	-	121,871	-	-
All Funds	-	79,687	-	79,687	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(77,196)	-	(77,196)	(57,205)	(75,837)

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	(31,867)	-	(31,867)	(9,674)	-
6400 Federal Funds Ltd	-	87,637	-	87,637	(34,234)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($21,426)**	**-**	**($21,426)**	**($101,113)**	**($75,837)**
TOTAL PERSONAL SERVICES						
8000 General Fund	5,996,307	3,775,960	-	3,775,960	4,280,109	8,770,126
3400 Other Funds Ltd	138,181	706,205	-	706,205	822,656	-
6400 Federal Funds Ltd	-	3,378,425	-	3,378,425	3,570,130	-
TOTAL PERSONAL SERVICES	**$6,134,488**	**$7,860,590**	**-**	**$7,860,590**	**$8,672,895**	**$8,770,126**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	15,988	33,148	-	33,148	33,148	93,135
3400 Other Funds Ltd	545	20,362	-	20,362	20,362	-
6400 Federal Funds Ltd	-	35,786	-	35,786	35,786	-
All Funds	16,533	89,296	-	89,296	89,296	93,135
4125 Out of State Travel						
8000 General Fund	13,780	2,548	-	2,548	2,548	60,949
3400 Other Funds Ltd	2,099	10,288	-	10,288	10,288	-
6400 Federal Funds Ltd	-	45,600	-	45,600	45,600	-
All Funds	15,879	58,436	-	58,436	58,436	60,949
4150 Employee Training						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	22,252	41,204	-	41,204	41,204	70,731
3400 Other Funds Ltd	955	6,202	-	6,202	6,202	-
6400 Federal Funds Ltd	-	20,410	-	20,410	20,410	-
All Funds	23,207	67,816	-	67,816	67,816	70,731
4175 Office Expenses						
8000 General Fund	63,815	49,434	-	49,434	49,434	118,165
3400 Other Funds Ltd	233	25,364	-	25,364	25,364	-
6400 Federal Funds Ltd	-	38,496	-	38,496	38,496	-
All Funds	64,048	113,294	-	113,294	113,294	118,165
4200 Telecommunications						
8000 General Fund	118,959	35,359	-	35,359	35,359	73,604
3400 Other Funds Ltd	173	6,938	-	6,938	6,938	-
6400 Federal Funds Ltd	-	28,272	-	28,272	28,272	-
All Funds	119,132	70,569	-	70,569	70,569	73,604
4225 State Gov. Service Charges						
8000 General Fund	1,094,610	541,647	-	541,647	541,647	1,096,856
3400 Other Funds Ltd	3,042	258,885	-	258,885	258,885	270,017
6400 Federal Funds Ltd	-	608,890	-	608,890	608,890	635,072
All Funds	1,097,652	1,409,422	-	1,409,422	1,409,422	2,001,945
4250 Data Processing						
8000 General Fund	127,837	4,277	-	4,277	4,277	6,685

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	1,231	-	1,231	1,231	-
6400 Federal Funds Ltd	-	901	-	901	901	-
All Funds	127,837	6,409	-	6,409	6,409	6,685
4275 Publicity and Publications						
8000 General Fund	2,257	5,813	-	5,813	5,813	19,577
3400 Other Funds Ltd	291	7,578	-	7,578	7,578	-
6400 Federal Funds Ltd	-	5,379	-	5,379	5,379	-
All Funds	2,548	18,770	-	18,770	18,770	19,577
4300 Professional Services						
8000 General Fund	26,495	560,361	-	560,361	560,361	1,160,454
3400 Other Funds Ltd	161,713	434,037	-	434,037	434,037	-
6400 Federal Funds Ltd	-	103,477	-	103,477	103,477	-
All Funds	188,208	1,097,875	-	1,097,875	1,097,875	1,160,454
4315 IT Professional Services						
8000 General Fund	26,400	66,613	-	66,613	66,613	182,758
3400 Other Funds Ltd	-	29,503	-	29,503	29,503	-
6400 Federal Funds Ltd	-	76,786	-	76,786	76,786	-
All Funds	26,400	172,902	-	172,902	172,902	182,758
4325 Attorney General						
8000 General Fund	23,151	28,554	-	28,554	28,554	46,077
3400 Other Funds Ltd	1,438	3,161	-	3,161	3,161	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	6,866	-	6,866	6,866	-
All Funds	24,589	38,581	-	38,581	38,581	46,077
4375 Employee Recruitment and Develop						
8000 General Fund	-	5,216	-	5,216	5,216	6,362
3400 Other Funds Ltd	-	96	-	96	96	-
6400 Federal Funds Ltd	-	788	-	788	788	-
All Funds	-	6,100	-	6,100	6,100	6,362
4400 Dues and Subscriptions						
8000 General Fund	48,772	150,576	-	150,576	150,576	172,239
3400 Other Funds Ltd	120	1,858	-	1,858	1,858	-
6400 Federal Funds Ltd	-	12,704	-	12,704	12,704	-
All Funds	48,892	165,138	-	165,138	165,138	172,239
4425 Facilities Rental and Taxes						
8000 General Fund	547,730	76,612	-	76,612	76,612	171,816
3400 Other Funds Ltd	-	18,272	-	18,272	18,272	-
6400 Federal Funds Ltd	-	69,849	-	69,849	69,849	-
All Funds	547,730	164,733	-	164,733	164,733	171,816
4475 Facilities Maintenance						
8000 General Fund	4,639	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	(58,057)	1,508	-	1,508	1,508	5,109

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	3,390	-	3,390	3,390	-
All Funds	(58,057)	4,898	-	4,898	4,898	5,109
4600 Intra-agency Charges						
8000 General Fund	(4,708,315)	-	-	-	-	-
3400 Other Funds Ltd	35,443	-	-	-	-	-
All Funds	(4,672,872)	-	-	-	-	-
4625 Other COP Costs						
3400 Other Funds Ltd	-	2,194,431	-	2,194,431	2,194,431	-
4650 Other Services and Supplies						
8000 General Fund	513,489	373,989	-	373,989	373,989	732,396
3400 Other Funds Ltd	1,790,100	149,866	-	149,866	149,866	-
6400 Federal Funds Ltd	-	178,347	-	178,347	178,347	-
All Funds	2,303,589	702,202	-	702,202	702,202	732,396
4700 Expendable Prop 250 - 5000						
8000 General Fund	18,822	41,335	-	41,335	41,335	51,521
3400 Other Funds Ltd	-	5,960	-	5,960	5,960	-
6400 Federal Funds Ltd	-	2,102	-	2,102	2,102	-
All Funds	18,822	49,397	-	49,397	49,397	51,521
4715 IT Expendable Property						
8000 General Fund	154,204	16,943	-	16,943	16,943	37,544
3400 Other Funds Ltd	-	11,274	-	11,274	11,274	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	7,779	-	7,779	7,779	-
All Funds	154,204	35,996	-	35,996	35,996	37,544
TOTAL SERVICES & SUPPLIES						
8000 General Fund	(1,943,172)	2,035,137	-	2,035,137	2,035,137	4,105,978
3400 Other Funds Ltd	1,996,152	3,185,306	-	3,185,306	3,185,306	270,017
6400 Federal Funds Ltd	-	1,245,822	-	1,245,822	1,245,822	635,072
TOTAL SERVICES & SUPPLIES	**$52,980**	**$6,466,265**	**-**	**$6,466,265**	**$6,466,265**	**$5,011,067**
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	543,329	-	-	-	-	-
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	234,263	-	-	-	-	-
TOTAL DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	777,592	-	-	-	-	-
TOTAL DEBT SERVICE	**$777,592**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	4,053,135	5,811,097	-	5,811,097	6,315,246	12,876,104
3400 Other Funds Ltd	2,134,333	3,891,511	-	3,891,511	4,007,962	270,017
3430 Other Funds Debt Svc Ltd	777,592	-	-	-	-	-
6400 Federal Funds Ltd	-	4,624,247	-	4,624,247	4,815,952	635,072

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL EXPENDITURES	**$6,965,060**	**$14,326,855**	-	**$14,326,855**	**$15,139,160**	**$13,781,193**
REVERSIONS						
9900 Reversions						
8000 General Fund	(861,821)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	700,498	-	-	-	(2,142,170)	-
3430 Other Funds Debt Svc Ltd	1,518,868	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	88,576	-
TOTAL ENDING BALANCE	**$2,219,366**	-	-	-	**($2,053,594)**	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	35	35	-	35	35	35
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	31.50	33.16	-	33.16	33.50	33.50

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,791,252	-	-	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	10,808	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	3,735	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	17,755	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	7,051	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	37,000	-	-	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	32,500	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	69,500	-	-	-	-	-
TOTAL TRANSFERS IN	**$69,500**	-	-	-	-	-
REVENUES						
8000 General Fund	1,791,252	-	-	-	-	-
3400 Other Funds Ltd	108,849	-	-	-	-	-
TOTAL REVENUES	**$1,900,101**	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	1,791,252	-	-	-	-	-
3400 Other Funds Ltd	108,849	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,900,101**	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	751,630	-	-	-	-	-
3400 Other Funds Ltd	413	-	-	-	-	-
All Funds	752,043	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	159	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3180 Shift Differential						
8000 General Fund	1	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	20,529	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	772,319	-	-	-	-	-
3400 Other Funds Ltd	413	-	-	-	-	-
TOTAL SALARIES & WAGES	**$772,732**	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	387	-	-	-	-	-
3220 Public Employees' Retire Cont						
8000 General Fund	96,927	-	-	-	-	-
3400 Other Funds Ltd	56	-	-	-	-	-
All Funds	96,983	-	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	44,254	-	-	-	-	-
3400 Other Funds Ltd	26	-	-	-	-	-
All Funds	44,280	-	-	-	-	-
3230 Social Security Taxes						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	58,612	-	-	-	-	-
3400 Other Funds Ltd	31	-	-	-	-	-
All Funds	58,643	-	-	-	-	-
3240 Unemployment Assessments						
8000 General Fund	3,554	-	-	-	-	-
3400 Other Funds Ltd	1,144	-	-	-	-	-
All Funds	4,698	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	287	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	4,636	-	-	-	-	-
3400 Other Funds Ltd	2	-	-	-	-	-
All Funds	4,638	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	180,017	-	-	-	-	-
3400 Other Funds Ltd	131	-	-	-	-	-
All Funds	180,148	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	388,674	-	-	-	-	-
3400 Other Funds Ltd	1,390	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL OTHER PAYROLL EXPENSES	**$390,064**	-	-	-	-	-
TOTAL PERSONAL SERVICES						
8000 General Fund	1,160,993	-	-	-	-	-
3400 Other Funds Ltd	1,803	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,162,796**	-	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	30,284	-	-	-	-	-
3400 Other Funds Ltd	27,166	-	-	-	-	-
All Funds	57,450	-	-	-	-	-
4125 Out of State Travel						
8000 General Fund	40	-	-	-	-	-
4150 Employee Training						
8000 General Fund	1,706	-	-	-	-	-
3400 Other Funds Ltd	3,279	-	-	-	-	-
All Funds	4,985	-	-	-	-	-
4175 Office Expenses						
8000 General Fund	5,324	-	-	-	-	-
3400 Other Funds Ltd	616	-	-	-	-	-
All Funds	5,940	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4200 Telecommunications						
8000 General Fund	9,466	-	-	-	-	-
3400 Other Funds Ltd	61	-	-	-	-	-
All Funds	9,527	-	-	-	-	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	297	-	-	-	-	-
4275 Publicity and Publications						
8000 General Fund	5,546	-	-	-	-	-
3400 Other Funds Ltd	1,201	-	-	-	-	-
All Funds	6,747	-	-	-	-	-
4300 Professional Services						
8000 General Fund	370	-	-	-	-	-
4325 Attorney General						
8000 General Fund	73	-	-	-	-	-
4400 Dues and Subscriptions						
8000 General Fund	617	-	-	-	-	-
3400 Other Funds Ltd	1,983	-	-	-	-	-
All Funds	2,600	-	-	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	3,000	-	-	-	-	-
4475 Facilities Maintenance						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	46	-	-	-	-	-
3400 Other Funds Ltd	590	-	-	-	-	-
All Funds	636	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	4,894	-	-	-	-	-
3400 Other Funds Ltd	11,533	-	-	-	-	-
All Funds	16,427	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	784,343	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	1	-	-	-	-	-
4715 IT Expendable Property						
8000 General Fund	2,656	-	-	-	-	-
3400 Other Funds Ltd	81	-	-	-	-	-
All Funds	2,737	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	845,366	-	-	-	-	-
3400 Other Funds Ltd	49,807	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$895,173**	-	-	-	-	-
SPECIAL PAYMENTS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6035 Dist to Individuals						
8000 General Fund	(689,261)	-	-	-	-	-
6040 Dist to Local School Districts						
8000 General Fund	497,200	-	-	-	-	-
3400 Other Funds Ltd	10,931	-	-	-	-	-
All Funds	508,131	-	-	-	-	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	15,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	(192,061)	-	-	-	-	-
3400 Other Funds Ltd	25,931	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**($166,130)**	-	-	-	-	-
EXPENDITURES						
8000 General Fund	1,814,298	-	-	-	-	-
3400 Other Funds Ltd	77,541	-	-	-	-	-
TOTAL EXPENDITURES	**$1,891,839**	-	-	-	-	-
REVERSIONS						
9900 Reversions						
8000 General Fund	23,046	-	-	-	-	-
ENDING BALANCE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	31,308	-	-	-	-	-
TOTAL ENDING BALANCE	**$31,308**	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	-	-	-	-	-
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	5.50	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	6,315,246	6,560,858	12,876,104	5,674,655	18,550,759
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,865,792	(1,595,775)	270,017	-	270,017
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	4,904,528	(4,269,456)	635,072	200,000	835,072
TOTAL REVENUES					
8000 General Fund	6,315,246	6,560,858	12,876,104	5,674,655	18,550,759
3400 Other Funds Ltd	1,865,792	(1,595,775)	270,017	-	270,017
6400 Federal Funds Ltd	4,904,528	(4,269,456)	635,072	200,000	835,072
TOTAL REVENUES	**$13,085,566**	**$695,627**	**$13,781,193**	**$5,874,655**	**$19,655,848**
AVAILABLE REVENUES					
8000 General Fund	6,315,246	6,560,858	12,876,104	5,674,655	18,550,759
3400 Other Funds Ltd	1,865,792	(1,595,775)	270,017	-	270,017
6400 Federal Funds Ltd	4,904,528	(4,269,456)	635,072	200,000	835,072
TOTAL AVAILABLE REVENUES	**$13,085,566**	**$695,627**	**$13,781,193**	**$5,874,655**	**$19,655,848**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,836,080	2,901,360	5,737,440	-	5,737,440
3400 Other Funds Ltd	532,550	(532,550)	-	-	-
6400 Federal Funds Ltd	2,368,812	(2,368,812)	-	-	-
All Funds	5,737,442	(2)	5,737,440	-	5,737,440
3160 Temporary Appointments					
8000 General Fund	14,315	20,504	34,819	-	34,819
3400 Other Funds Ltd	14,292	(14,292)	-	-	-
6400 Federal Funds Ltd	4,776	(4,776)	-	-	-
All Funds	33,383	1,436	34,819	-	34,819
3170 Overtime Payments					
8000 General Fund	263	828	1,091	-	1,091
3400 Other Funds Ltd	39	(39)	-	-	-
6400 Federal Funds Ltd	744	(744)	-	-	-
All Funds	1,046	45	1,091	-	1,091
3190 All Other Differential					
8000 General Fund	9,189	1,066	10,255	-	10,255
3400 Other Funds Ltd	643	(643)	-	-	-
All Funds	9,832	423	10,255	-	10,255
TOTAL SALARIES & WAGES					
8000 General Fund	2,859,847	2,923,758	5,783,605	-	5,783,605
3400 Other Funds Ltd	547,524	(547,524)	-	-	-
6400 Federal Funds Ltd	2,374,332	(2,374,332)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL SALARIES & WAGES	**$5,781,703**	**$1,902**	**$5,783,605**	**-**	**$5,783,605**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	953	991	1,944	-	1,944
3400 Other Funds Ltd	168	(168)	-	-	-
6400 Federal Funds Ltd	799	(799)	-	-	-
All Funds	1,920	24	1,944	-	1,944
3220 Public Employees' Retire Cont					
8000 General Fund	487,438	497,331	984,769	-	984,769
3400 Other Funds Ltd	91,343	(91,343)	-	-	-
6400 Federal Funds Ltd	405,908	(405,908)	-	-	-
All Funds	984,689	80	984,769	-	984,769
3221 Pension Obligation Bond					
8000 General Fund	120,354	212,612	332,966	-	332,966
3400 Other Funds Ltd	31,002	(31,002)	-	-	-
6400 Federal Funds Ltd	113,300	(113,300)	-	-	-
All Funds	264,656	68,310	332,966	-	332,966
3230 Social Security Taxes					
8000 General Fund	217,509	222,402	439,911	-	439,911
3400 Other Funds Ltd	41,608	(41,608)	-	-	-
6400 Federal Funds Ltd	180,646	(180,646)	-	-	-
All Funds	439,763	148	439,911	-	439,911
3250 Worker's Comp. Assess. (WCD)					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	775	767	1,542	-	1,542
3400 Other Funds Ltd	140	(140)	-	-	-
6400 Federal Funds Ltd	627	(627)	-	-	-
All Funds	1,542	-	1,542	-	1,542
3260 Mass Transit Tax					
8000 General Fund	15,588	4,866	20,454	-	20,454
3400 Other Funds Ltd	3,351	(3,351)	-	-	-
All Funds	18,939	1,515	20,454	-	20,454
3270 Flexible Benefits					
8000 General Fund	634,850	645,922	1,280,772	-	1,280,772
3400 Other Funds Ltd	117,194	(117,194)	-	-	-
6400 Federal Funds Ltd	528,752	(528,752)	-	-	-
All Funds	1,280,796	(24)	1,280,772	-	1,280,772
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,477,467	1,584,891	3,062,358	-	3,062,358
3400 Other Funds Ltd	284,806	(284,806)	-	-	-
6400 Federal Funds Ltd	1,230,032	(1,230,032)	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,992,305**	**$70,053**	**$3,062,358**	**-**	**$3,062,358**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(57,205)	(18,632)	(75,837)	-	(75,837)
3400 Other Funds Ltd	(9,674)	9,674	-	-	-
6400 Federal Funds Ltd	(34,234)	34,234	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	(101,113)	25,276	(75,837)	-	(75,837)
TOTAL PERSONAL SERVICES					
8000 General Fund	4,280,109	4,490,017	8,770,126	-	8,770,126
3400 Other Funds Ltd	822,656	(822,656)	-	-	-
6400 Federal Funds Ltd	3,570,130	(3,570,130)	-	-	-
TOTAL PERSONAL SERVICES	**$8,672,895**	**$97,231**	**$8,770,126**	**-**	**$8,770,126**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	33,148	59,987	93,135	-	93,135
3400 Other Funds Ltd	20,362	(20,362)	-	-	-
6400 Federal Funds Ltd	35,786	(35,786)	-	-	-
All Funds	89,296	3,839	93,135	-	93,135
4125 Out of State Travel					
8000 General Fund	2,548	58,401	60,949	-	60,949
3400 Other Funds Ltd	10,288	(10,288)	-	-	-
6400 Federal Funds Ltd	45,600	(45,600)	-	-	-
All Funds	58,436	2,513	60,949	-	60,949
4150 Employee Training					
8000 General Fund	41,204	29,527	70,731	-	70,731
3400 Other Funds Ltd	6,202	(6,202)	-	-	-
6400 Federal Funds Ltd	20,410	(20,410)	-	-	-
All Funds	67,816	2,915	70,731	-	70,731
4175 Office Expenses					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	49,434	68,731	118,165	-	118,165
3400 Other Funds Ltd	25,364	(25,364)	-	-	-
6400 Federal Funds Ltd	38,496	(38,496)	-	-	-
All Funds	113,294	4,871	118,165	-	118,165
4200 Telecommunications					
8000 General Fund	35,359	38,245	73,604	-	73,604
3400 Other Funds Ltd	6,938	(6,938)	-	-	-
6400 Federal Funds Ltd	28,272	(28,272)	-	-	-
All Funds	70,569	3,035	73,604	-	73,604
4225 State Gov. Service Charges					
8000 General Fund	541,647	555,209	1,096,856	-	1,096,856
3400 Other Funds Ltd	258,885	11,132	270,017	-	270,017
6400 Federal Funds Ltd	608,890	26,182	635,072	-	635,072
All Funds	1,409,422	592,523	2,001,945	-	2,001,945
4250 Data Processing					
8000 General Fund	4,277	2,408	6,685	-	6,685
3400 Other Funds Ltd	1,231	(1,231)	-	-	-
6400 Federal Funds Ltd	901	(901)	-	-	-
All Funds	6,409	276	6,685	-	6,685
4275 Publicity and Publications					
8000 General Fund	5,813	13,764	19,577	-	19,577
3400 Other Funds Ltd	7,578	(7,578)	-	-	-
6400 Federal Funds Ltd	5,379	(5,379)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	18,770	807	19,577	-	19,577
4300 Professional Services					
8000 General Fund	560,361	600,093	1,160,454	-	1,160,454
3400 Other Funds Ltd	434,037	(434,037)	-	-	-
6400 Federal Funds Ltd	103,477	(103,477)	-	-	-
All Funds	1,097,875	62,579	1,160,454	-	1,160,454
4315 IT Professional Services					
8000 General Fund	66,613	116,145	182,758	5,000,000	5,182,758
3400 Other Funds Ltd	29,503	(29,503)	-	-	-
6400 Federal Funds Ltd	76,786	(76,786)	-	-	-
All Funds	172,902	9,856	182,758	5,000,000	5,182,758
4325 Attorney General					
8000 General Fund	28,554	17,523	46,077	-	46,077
3400 Other Funds Ltd	3,161	(3,161)	-	-	-
6400 Federal Funds Ltd	6,866	(6,866)	-	-	-
All Funds	38,581	7,496	46,077	-	46,077
4375 Employee Recruitment and Develop					
8000 General Fund	5,216	1,146	6,362	-	6,362
3400 Other Funds Ltd	96	(96)	-	-	-
6400 Federal Funds Ltd	788	(788)	-	-	-
All Funds	6,100	262	6,362	-	6,362
4400 Dues and Subscriptions					
8000 General Fund	150,576	21,663	172,239	-	172,239

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	1,858	(1,858)	-	-	-
6400 Federal Funds Ltd	12,704	(12,704)	-	-	-
All Funds	165,138	7,101	172,239	-	172,239
4425 Facilities Rental and Taxes					
8000 General Fund	76,612	95,204	171,816	674,655	846,471
3400 Other Funds Ltd	18,272	(18,272)	-	-	-
6400 Federal Funds Ltd	69,849	(69,849)	-	200,000	200,000
All Funds	164,733	7,083	171,816	874,655	1,046,471
4575 Agency Program Related S and S					
8000 General Fund	1,508	3,601	5,109	-	5,109
6400 Federal Funds Ltd	3,390	(3,390)	-	-	-
All Funds	4,898	211	5,109	-	5,109
4625 Other COP Costs					
3400 Other Funds Ltd	2,194,431	(2,194,431)	-	-	-
4650 Other Services and Supplies					
8000 General Fund	373,989	358,407	732,396	-	732,396
3400 Other Funds Ltd	149,866	(149,866)	-	-	-
6400 Federal Funds Ltd	178,347	(178,347)	-	-	-
All Funds	702,202	30,194	732,396	-	732,396
4700 Expendable Prop 250 - 5000					
8000 General Fund	41,335	10,186	51,521	-	51,521
3400 Other Funds Ltd	5,960	(5,960)	-	-	-
6400 Federal Funds Ltd	2,102	(2,102)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	49,397	2,124	51,521	-	51,521
4715 IT Expendable Property					
8000 General Fund	16,943	20,601	37,544	-	37,544
3400 Other Funds Ltd	11,274	(11,274)	-	-	-
6400 Federal Funds Ltd	7,779	(7,779)	-	-	-
All Funds	35,996	1,548	37,544	-	37,544
TOTAL SERVICES & SUPPLIES					
8000 General Fund	2,035,137	2,070,841	4,105,978	5,674,655	9,780,633
3400 Other Funds Ltd	3,185,306	(2,915,289)	270,017	-	270,017
6400 Federal Funds Ltd	1,245,822	(610,750)	635,072	200,000	835,072
TOTAL SERVICES & SUPPLIES	**$6,466,265**	**($1,455,198)**	**$5,011,067**	**$5,874,655**	**$10,885,722**
TOTAL EXPENDITURES					
8000 General Fund	6,315,246	6,560,858	12,876,104	5,674,655	18,550,759
3400 Other Funds Ltd	4,007,962	(3,737,945)	270,017	-	270,017
6400 Federal Funds Ltd	4,815,952	(4,180,880)	635,072	200,000	835,072
TOTAL EXPENDITURES	**$15,139,160**	**($1,357,967)**	**$13,781,193**	**$5,874,655**	**$19,655,848**
ENDING BALANCE					
3400 Other Funds Ltd	(2,142,170)	2,142,170	-	-	-
6400 Federal Funds Ltd	88,576	(88,576)	-	-	-
TOTAL ENDING BALANCE	**($2,053,594)**	**$2,053,594**	**-**	**-**	**-**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	35	-	35	-	35
AUTHORIZED FTE					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8250 Class/Unclass FTE Positions	33.50	-	33.50	-	33.50

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$6,560,858
Other Funds	$(3,737,945)
Lottery Funds	$0
Federal Funds	$(4,180,880)
Total Funds	$(1,357,967)

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$63,100
Other Funds	$2,685
Lottery Funds	$0
Federal Funds	$31,445
Total Funds	$97,230

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.
This packages phases-out $2,194,431, Other Funds for Cost of Issuance for XI-G, XI-Q and Lottery Bonds (2019, Session, HB 5050, Budget Report page 26)

General Fund	$0
Other Funds	$(2,194,431)
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(2,194,431)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$632,526
Other Funds	$49,576
Lottery Funds	$0
Federal Funds	$57,131
Total Funds	$739,233

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$5,865,232
Other Funds	$(1,595,775)
Lottery Funds	$0
Federal Funds	$(4,269,456)
Total Funds	$1

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	6,560,858	63,100	-	632,526	5,865,232	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(1,595,775)	-	-	-	(1,595,775)	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(4,269,456)	-	-	-	(4,269,456)	
REVENUE CATEGORIES						
8000 General Fund	6,560,858	63,100	-	632,526	5,865,232	
3400 Other Funds Ltd	(1,595,775)	-	-	-	(1,595,775)	
6400 Federal Funds Ltd	(4,269,456)	-	-	-	(4,269,456)	
TOTAL REVENUE CATEGORIES	**$695,627**	**$63,100**	-	**$632,526**	**$1**	
AVAILABLE REVENUES						
8000 General Fund	6,560,858	63,100	-	632,526	5,865,232	
3400 Other Funds Ltd	(1,595,775)	-	-	-	(1,595,775)	
6400 Federal Funds Ltd	(4,269,456)	-	-	-	(4,269,456)	
TOTAL AVAILABLE REVENUES	**$695,627**	**$63,100**	-	**$632,526**	**$1**	
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,901,360	-	-	-	2,901,360	
3400 Other Funds Ltd	(532,550)	-	-	-	(532,550)	
6400 Federal Funds Ltd	(2,368,812)	-	-	-	(2,368,812)	
All Funds	(2)	-	-	-	(2)	
3160 Temporary Appointments						
8000 General Fund	20,504	616	-	-	19,888	
3400 Other Funds Ltd	(14,292)	615	-	-	(14,907)	
6400 Federal Funds Ltd	(4,776)	205	-	-	(4,981)	
All Funds	1,436	1,436	-	-	-	
3170 Overtime Payments						
8000 General Fund	828	11	-	-	817	
3400 Other Funds Ltd	(39)	2	-	-	(41)	
6400 Federal Funds Ltd	(744)	32	-	-	(776)	
All Funds	45	45	-	-	-	
3190 All Other Differential						
8000 General Fund	1,066	395	-	-	671	
3400 Other Funds Ltd	(643)	28	-	-	(671)	
All Funds	423	423	-	-	-	
SALARIES & WAGES						
8000 General Fund	2,923,758	1,022	-	-	2,922,736	
3400 Other Funds Ltd	(547,524)	645	-	-	(548,169)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
6400 Federal Funds Ltd	(2,374,332)	237	-	-	(2,374,569)	
TOTAL SALARIES & WAGES	**$1,902**	**$1,904**	**-**	**-**	**($2)**	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	991	-	-	-	991	
3400 Other Funds Ltd	(168)	-	-	-	(168)	
6400 Federal Funds Ltd	(799)	-	-	-	(799)	
All Funds	24	-	-	-	24	
3220 Public Employees Retire Cont						
8000 General Fund	497,331	70	-	-	497,261	
3400 Other Funds Ltd	(91,343)	5	-	-	(91,348)	
6400 Federal Funds Ltd	(405,908)	5	-	-	(405,913)	
All Funds	80	80	-	-	-	
3221 Pension Obligation Bond						
8000 General Fund	212,612	44,471	-	-	168,141	
3400 Other Funds Ltd	(31,002)	(115)	-	-	(30,887)	
6400 Federal Funds Ltd	(113,300)	23,954	-	-	(137,254)	
All Funds	68,310	68,310	-	-	-	
3230 Social Security Taxes						
8000 General Fund	222,402	78	-	-	222,324	
3400 Other Funds Ltd	(41,608)	49	-	-	(41,657)	
6400 Federal Funds Ltd	(180,646)	18	-	-	(180,664)	
All Funds	148	145	-	-	3	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	767	-	-	-	767	
3400 Other Funds Ltd	(140)	-	-	-	(140)	
6400 Federal Funds Ltd	(627)	-	-	-	(627)	
All Funds	-	-	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	4,866	1,577	-	-	3,289	
3400 Other Funds Ltd	(3,351)	(62)	-	-	(3,289)	
All Funds	1,515	1,515	-	-	-	
3270 Flexible Benefits						
8000 General Fund	645,922	-	-	-	645,922	
3400 Other Funds Ltd	(117,194)	-	-	-	(117,194)	
6400 Federal Funds Ltd	(528,752)	-	-	-	(528,752)	
All Funds	(24)	-	-	-	(24)	
OTHER PAYROLL EXPENSES						
8000 General Fund	1,584,891	46,196	-	-	1,538,695	
3400 Other Funds Ltd	(284,806)	(123)	-	-	(284,683)	
6400 Federal Funds Ltd	(1,230,032)	23,977	-	-	(1,254,009)	
TOTAL OTHER PAYROLL EXPENSES	**$70,053**	**$70,050**	-	-	**$3**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(18,632)	15,882	-	-	(34,514)	
3400 Other Funds Ltd	9,674	2,163	-	-	7,511	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
6400 Federal Funds Ltd	34,234	7,231	-	-	27,003	
All Funds	25,276	25,276	-	-	-	
PERSONAL SERVICES						
8000 General Fund	4,490,017	63,100	-	-	4,426,917	
3400 Other Funds Ltd	(822,656)	2,685	-	-	(825,341)	
6400 Federal Funds Ltd	(3,570,130)	31,445	-	-	(3,601,575)	
TOTAL PERSONAL SERVICES	**$97,231**	**$97,230**	-	-	**$1**	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	59,987	-	-	1,425	58,562	
3400 Other Funds Ltd	(20,362)	-	-	876	(21,238)	
6400 Federal Funds Ltd	(35,786)	-	-	1,538	(37,324)	
All Funds	3,839	-	-	3,839	-	
4125 Out of State Travel						
8000 General Fund	58,401	-	-	110	58,291	
3400 Other Funds Ltd	(10,288)	-	-	442	(10,730)	
6400 Federal Funds Ltd	(45,600)	-	-	1,961	(47,561)	
All Funds	2,513	-	-	2,513	-	
4150 Employee Training						
8000 General Fund	29,527	-	-	1,771	27,756	
3400 Other Funds Ltd	(6,202)	-	-	266	(6,468)	
6400 Federal Funds Ltd	(20,410)	-	-	878	(21,288)	
All Funds	2,915	-	-	2,915	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
4175 Office Expenses						
8000 General Fund	68,731	-	-	2,125	66,606	
3400 Other Funds Ltd	(25,364)	-	-	1,091	(26,455)	
6400 Federal Funds Ltd	(38,496)	-	-	1,655	(40,151)	
All Funds	4,871	-	-	4,871	-	
4200 Telecommunications						
8000 General Fund	38,245	-	-	1,520	36,725	
3400 Other Funds Ltd	(6,938)	-	-	299	(7,237)	
6400 Federal Funds Ltd	(28,272)	-	-	1,216	(29,488)	
All Funds	3,035	-	-	3,035	-	
4225 State Gov. Service Charges						
8000 General Fund	555,209	-	-	555,209	-	
3400 Other Funds Ltd	11,132	-	-	11,132	-	
6400 Federal Funds Ltd	26,182	-	-	26,182	-	
All Funds	592,523	-	-	592,523	-	
4250 Data Processing						
8000 General Fund	2,408	-	-	184	2,224	
3400 Other Funds Ltd	(1,231)	-	-	53	(1,284)	
6400 Federal Funds Ltd	(901)	-	-	39	(940)	
All Funds	276	-	-	276	-	
4275 Publicity and Publications						
8000 General Fund	13,764	-	-	250	13,514	
3400 Other Funds Ltd	(7,578)	-	-	326	(7,904)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
6400 Federal Funds Ltd	(5,379)	-	-	231	(5,610)	
All Funds	807	-	-	807	-	
4300 Professional Services						
8000 General Fund	600,093	-	-	31,941	568,152	
3400 Other Funds Ltd	(434,037)	-	-	24,740	(458,777)	
6400 Federal Funds Ltd	(103,477)	-	-	5,898	(109,375)	
All Funds	62,579	-	-	62,579	-	
4315 IT Professional Services						
8000 General Fund	116,145	-	-	3,797	112,348	
3400 Other Funds Ltd	(29,503)	-	-	1,682	(31,185)	
6400 Federal Funds Ltd	(76,786)	-	-	4,377	(81,163)	
All Funds	9,856	-	-	9,856	-	
4325 Attorney General						
8000 General Fund	17,523	-	-	5,548	11,975	
3400 Other Funds Ltd	(3,161)	-	-	614	(3,775)	
6400 Federal Funds Ltd	(6,866)	-	-	1,334	(8,200)	
All Funds	7,496	-	-	7,496	-	
4375 Employee Recruitment and Develop						
8000 General Fund	1,146	-	-	224	922	
3400 Other Funds Ltd	(96)	-	-	4	(100)	
6400 Federal Funds Ltd	(788)	-	-	34	(822)	
All Funds	262	-	-	262	-	
4400 Dues and Subscriptions						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
8000 General Fund	21,663	-	-	6,475	15,188	
3400 Other Funds Ltd	(1,858)	-	-	80	(1,938)	
6400 Federal Funds Ltd	(12,704)	-	-	546	(13,250)	
All Funds	7,101	-	-	7,101	-	
4425 Facilities Rental and Taxes						
8000 General Fund	95,204	-	-	3,294	91,910	
3400 Other Funds Ltd	(18,272)	-	-	786	(19,058)	
6400 Federal Funds Ltd	(69,849)	-	-	3,003	(72,852)	
All Funds	7,083	-	-	7,083	-	
4575 Agency Program Related S and S						
8000 General Fund	3,601	-	-	65	3,536	
6400 Federal Funds Ltd	(3,390)	-	-	146	(3,536)	
All Funds	211	-	-	211	-	
4625 Other COP Costs						
3400 Other Funds Ltd	(2,194,431)	-	(2,194,431)	-	-	
4650 Other Services and Supplies						
8000 General Fund	358,407	-	-	16,081	342,326	
3400 Other Funds Ltd	(149,866)	-	-	6,444	(156,310)	
6400 Federal Funds Ltd	(178,347)	-	-	7,669	(186,016)	
All Funds	30,194	-	-	30,194	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	10,186	-	-	1,778	8,408	
3400 Other Funds Ltd	(5,960)	-	-	256	(6,216)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
6400 Federal Funds Ltd	(2,102)	-	-	90	(2,192)	
All Funds	2,124	-	-	2,124	-	
4715 IT Expendable Property						
8000 General Fund	20,601	-	-	729	19,872	
3400 Other Funds Ltd	(11,274)	-	-	485	(11,759)	
6400 Federal Funds Ltd	(7,779)	-	-	334	(8,113)	
All Funds	1,548	-	-	1,548	-	
SERVICES & SUPPLIES						
8000 General Fund	2,070,841	-	-	632,526	1,438,315	
3400 Other Funds Ltd	(2,915,289)	-	(2,194,431)	49,576	(770,434)	
6400 Federal Funds Ltd	(610,750)	-	-	57,131	(667,881)	
TOTAL SERVICES & SUPPLIES	**($1,455,198)**	**-**	**($2,194,431)**	**$739,233**	**-**	
EXPENDITURES						
8000 General Fund	6,560,858	63,100	-	632,526	5,865,232	
3400 Other Funds Ltd	(3,737,945)	2,685	(2,194,431)	49,576	(1,595,775)	
6400 Federal Funds Ltd	(4,180,880)	31,445	-	57,131	(4,269,456)	
TOTAL EXPENDITURES	**($1,357,967)**	**$97,230**	**($2,194,431)**	**$739,233**	**$1**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	2,142,170	(2,685)	2,194,431	(49,576)	-	
6400 Federal Funds Ltd	(88,576)	(31,445)	-	(57,131)	-	
TOTAL ENDING BALANCE	**$2,053,594**	**($34,130)**	**$2,194,431**	**($106,707)**	**-**	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	63,100	-	-	-	-	-	63,100
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$63,100**	-	-	-	-	-	**$63,100**
Personal Services							
Temporary Appointments	616	-	615	205	-	-	1,436
Overtime Payments	11	-	2	32	-	-	45
All Other Differential	395	-	28	-	-	-	423
Public Employees' Retire Cont	70	-	5	5	-	-	80
Pension Obligation Bond	44,471	-	(115)	23,954	-	-	68,310
Social Security Taxes	78	-	49	18	-	-	145
Mass Transit Tax	1,577	-	(62)	-	-	-	1,515
Vacancy Savings	15,882	-	2,163	7,231	-	-	25,276
Total Personal Services	**$63,100**	-	**$2,685**	**$31,445**	-	-	**$97,230**
Total Expenditures							
Total Expenditures	63,100	-	2,685	31,445	-	-	97,230
Total Expenditures	**$63,100**	-	**$2,685**	**$31,445**	-	-	**$97,230**
Ending Balance							
Ending Balance	-	-	(2,685)	(31,445)	-	-	(34,130)
Total Ending Balance	-	-	**($2,685)**	**($31,445)**	-	-	**($34,130)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other COP Costs	-	-	(2,194,431)	-	-	-	(2,194,431)
Total Services & Supplies	-	-	**($2,194,431)**	-	-	-	**($2,194,431)**
Total Expenditures							
Total Expenditures	-	-	(2,194,431)	-	-	-	(2,194,431)
Total Expenditures	-	-	**($2,194,431)**	-	-	-	**($2,194,431)**
Ending Balance							
Ending Balance	-	-	2,194,431	-	-	-	2,194,431
Total Ending Balance	-	-	**$2,194,431**	-	-	-	**$2,194,431**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	632,526	-	-	-	-	-	632,526
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$632,526**	-	-	-	-	-	**$632,526**
Services & Supplies							
Instate Travel	1,425	-	876	1,538	-	-	3,839
Out of State Travel	110	-	442	1,961	-	-	2,513
Employee Training	1,771	-	266	878	-	-	2,915
Office Expenses	2,125	-	1,091	1,655	-	-	4,871
Telecommunications	1,520	-	299	1,216	-	-	3,035
State Gov. Service Charges	555,209	-	11,132	26,182	-	-	592,523
Data Processing	184	-	53	39	-	-	276
Publicity and Publications	250	-	326	231	-	-	807
Professional Services	31,941	-	24,740	5,898	-	-	62,579
IT Professional Services	3,797	-	1,682	4,377	-	-	9,856
Attorney General	5,548	-	614	1,334	-	-	7,496
Employee Recruitment and Develop	224	-	4	34	-	-	262
Dues and Subscriptions	6,475	-	80	546	-	-	7,101
Facilities Rental and Taxes	3,294	-	786	3,003	-	-	7,083
Agency Program Related S and S	65	-	-	146	-	-	211
Other Services and Supplies	16,081	-	6,444	7,669	-	-	30,194
Expendable Prop 250 - 5000	1,778	-	256	90	-	-	2,124

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	729	-	485	334	-	-	1,548
Total Services & Supplies	**$632,526**	**-**	**$49,576**	**$57,131**	**-**	**-**	**$739,233**
Total Expenditures							
Total Expenditures	632,526	-	49,576	57,131	-	-	739,233
Total Expenditures	**$632,526**	**-**	**$49,576**	**$57,131**	**-**	**-**	**$739,233**
Ending Balance							
Ending Balance	-	-	(49,576)	(57,131)	-	-	(106,707)
Total Ending Balance	**-**	**-**	**($49,576)**	**($57,131)**	**-**	**-**	**($106,707)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,865,232	-	-	-	-	-	5,865,232
Other Revenues	-	-	(1,595,775)	-	-	-	(1,595,775)
Federal Funds	-	-	-	(4,269,456)	-	-	(4,269,456)
Total Revenues	**$5,865,232**	-	**($1,595,775)**	**($4,269,456)**	-	-	$1
Personal Services							
Class/Unclass Sal. and Per Diem	2,901,360	-	(532,550)	(2,368,812)	-	-	(2)
Temporary Appointments	19,888	-	(14,907)	(4,981)	-	-	-
Overtime Payments	817	-	(41)	(776)	-	-	-
All Other Differential	671	-	(671)	-	-	-	-
Empl. Rel. Bd. Assessments	991	-	(168)	(799)	-	-	24
Public Employees' Retire Cont	497,261	-	(91,348)	(405,913)	-	-	-
Pension Obligation Bond	168,141	-	(30,887)	(137,254)	-	-	-
Social Security Taxes	222,324	-	(41,657)	(180,664)	-	-	3
Worker's Comp. Assess. (WCD)	767	-	(140)	(627)	-	-	-
Mass Transit Tax	3,289	-	(3,289)	-	-	-	-
Flexible Benefits	645,922	-	(117,194)	(528,752)	-	-	(24)
Vacancy Savings	(34,514)	-	7,511	27,003	-	-	-
Total Personal Services	**$4,426,917**	-	**($825,341)**	**($3,601,575)**	-	-	$1
Services & Supplies							
Instate Travel	58,562	-	(21,238)	(37,324)	-	-	-
Out of State Travel	58,291	-	(10,730)	(47,561)	-	-	-
Employee Training	27,756	-	(6,468)	(21,288)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	66,606	-	(26,455)	(40,151)	-	-	-
Telecommunications	36,725	-	(7,237)	(29,488)	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	2,224	-	(1,284)	(940)	-	-	-
Publicity and Publications	13,514	-	(7,904)	(5,610)	-	-	-
Professional Services	568,152	-	(458,777)	(109,375)	-	-	-
IT Professional Services	112,348	-	(31,185)	(81,163)	-	-	-
Attorney General	11,975	-	(3,775)	(8,200)	-	-	-
Employee Recruitment and Develop	922	-	(100)	(822)	-	-	-
Dues and Subscriptions	15,188	-	(1,938)	(13,250)	-	-	-
Facilities Rental and Taxes	91,910	-	(19,058)	(72,852)	-	-	-
Agency Program Related S and S	3,536	-	-	(3,536)	-	-	-
Other Services and Supplies	342,326	-	(156,310)	(186,016)	-	-	-
Expendable Prop 250 - 5000	8,408	-	(6,216)	(2,192)	-	-	-
IT Expendable Property	19,872	-	(11,759)	(8,113)	-	-	-
Total Services & Supplies	**$1,438,315**	**-**	**($770,434)**	**($667,881)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	5,865,232	-	(1,595,775)	(4,269,456)	-	-	1
Total Expenditures	**$5,865,232**	**-**	**($1,595,775)**	**($4,269,456)**	**-**	**-**	**$1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250031	1242780	66909	OAS C1244 A P	FISCAL ANALYST 2	27	PF	0	4	5,460	0	0	0	0	0.00
5250046	1254990	56393	OAS C0211 A P	ACCOUNTING TECHNICIAN 2	17	PF	0	10	4,519	1	-2	-1	0	0.00
5250047	1255000	11675	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	8	8,217	0	1	1	0	0.00
5250049	1255030	3673	OAS C1217 A P	ACCOUNTANT 3	27	PF	0	10	7,265	0	0	0	0	0.00
5250065	1244570	283	MMS X7010 A P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	0	10	11,168	0	0	0	0	0.00
5250068	1244610	35130	OAS C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	0	2	3,434	0	0	0	0	0.00
5250072	1244650	66917	OAS C1217 A P	ACCOUNTANT 3	27	PF	0	2	4,974	1	-1	0	0	0.00
5250082	1244710	56967	OAS C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	0	10	8,143	-1	0	-1	0	0.00
5250083	1244720	29565	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	10	9,006	-1	0	-1	0	0.00
5250084	1244730	31544	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	10	9,006	-1	0	-1	0	0.00
5250085	1244740	25759	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	10	9,006	0	2	2	0	0.00
5250103	1226580	34410	MMS X7008 I P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	10	11,728	0	0	0	0	0.00
5250104	1226590	14037	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	7	7,956	-1	0	-1	0	0.00
5250105	1226600	396	MESN Z7012 A P	PRINCIPAL EXECUTIVE/MANAGER	38X	PF	0	10	12,927	0	1	1	0	0.00
5250106	1226610	2498	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	4	6,835	0	0	0	0	0.00
5250110	1226720	66794	OAS C1243 A P	FISCAL ANALYST 1	23	PF	0	10	6,009	0	0	0	0	0.00
5250111	1226730	4594	OAS C1485 I P	INFO SYSTEMS SPECIALIST 5	28	PF	0	10	7,601	-1	0	-1	0	0.00
5250112	1226740	34021	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	6	6,009	0	0	0	0	0.00
5250116	1226780	23372	OAS C0212 A P	ACCOUNTING TECHNICIAN 3	19	PF	0	10	4,974	1	-1	0	0	0.00
5250119	1226810	4976	MENN Z0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	5	4,439	0	0	0	0	0.00
5250122	1226840	21401	OAS C0872 A P	OPERATIONS & POLICY ANALYST :	30	PF	0	10	8,393	-1	0	-1	0	0.00
5250124	1226860	66795	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	9	8,603	0	-1	-1	0	0.00
5250125	1226870	30960	OAS C1216 A P	ACCOUNTANT 2	23	PF	0	5	4,749	1	-1	0	0	0.00
5250126	1226880	4987	OAS C1216 A P	ACCOUNTANT 2	23	PF	0	6	4,974	1	-1	0	0	0.00
5250128	1226900	52328	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	10	9,006	0	0	0	0	0.00
5250133	1226960	42569	OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	8	4,122	0	1	1	0	0.00
5250142	1227050	1459	OAS C1245 A P	FISCAL ANALYST 3	30	PF	0	10	8,393	-1	0	-1	0	0.00
5250145	1227080	40243	OAS C1217 A P	ACCOUNTANT 3	27	PF	0	9	6,934	0	1	1	0	0.00
5250148	1227110	66797	OAS C1487 I P	INFO SYSTEMS SPECIALIST 7	31	PF	0	8	8,217	0	1	1	0	0.00
5250202	1316830	68079	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PP	0	2	4,974	0	0	0	0	0.00
5250204	1341200	105914	OAS C0438 A P	PROCUREMENT & CONTRACT SPE	29	PF	0	10	7,996	0	0	0	0	0.00

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-201-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250205	1341210	105913	OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	0	3	5,208	0	1	1	0	0.00
				General Funds						-2	1	-1		
				Lottery Funds						0	0	0		
				Other Funds						0	0	0		
				Federal Funds						0	0	0		
				Total Funds						-2	1	-1	0	0.00

POLICY OPTION PACKAGE #401
Financial Aid Software Replacement

Agency Request Budget: $5,105,000 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

The Higher Education Coordinating Commission's (HECC) Office of Student Access and Completion (OSAC) is seeking funding to replace its aging Financial Aid Management Information System (FAMIS) that does not meet its current operational needs. Students, particularly those from rural, low-income, and minority groups, frequently cite difficulty using the current system because it does not have a mobile capability, requires stable internet connections, and cannot be paused while the student gathers additional information. This means that students are interrupted while searching for information and inputting data, and often do not return to complete their applications for financial aid.

OSAC's mission is to serve students and ensure that every Oregonian has access to higher education. To fulfill this mission, the agency administers the Oregon FAFSA (Free Application for Federal Student Aid), Oregon Student Aid Application (ORSAA) the Oregon Opportunity Grant, the Oregon Promise Grant, and other state-funded grants including more than 800 privately-funded scholarships.

The core technology that support the agency operation, FAMIS, was built over four decades ago. HECC's reliance on FAMIS prohibits the agency from effectively and efficiently administering state education funding, responding quickly or completely to legislative mandates, or innovating and improving the administration of the financial aid programs it manages. This has a detrimental effect on students, particularly low-income and historically underserved students, who are trying to access financial aid information and resources to help pay for college and hinders students from completing their applications or pursuing post-secondary education and training opportunities.

POP #401 FINANCIAL AID SOFTWARE REPLACEMENT

Improving business processes and modernizing FAMIS is necessary to ensure that the HECC can continue to perform legislatively mandated changes to its programs, meet strategic business needs, provide positive customer service, align with other systems in the agency, mitigate security and data breach risks, and reduce staff time spent on manual processes.

HOW ACHIEVED

HECC staff and stakeholders worked with Gartner Consulting Solutions (Gartner) to define the requirements for a replacement system. Gartner interviewed stakeholders; documented HECC's current state business process flows, and created business and technical requirements for desired future state. They also recommended the replacement effort include stabilizing the current system since replacement will take several years.

Gartner also performed market research to identify alternatives for a FAMIS system replacement including contacting other state financial aid agencies in Georgia, Minnesota, Vermont and California, and conducted interviews. Their key takeaway was that each state was performing similar business functions, but all had invested significantly more resources and capital into their IT solutions than Oregon. Their analysis resulted in examining four different alternatives and recommending a solution based on Low-Code Application Platform (LCAP). Gartner believes this option will allow HECC to maximize functionality with a reasonable invested cost.

The work resulting from the Gartner study provides the needed information for the full modernization effort the agency is requesting in this Policy Option Package. The agency submitted that business case to the State of Oregon Enterprise Information Services (EIS) and it has obtained Stage Gate I endorsement. The agency is actively working towards getting Stage Gate II approval from EIS.

The staffing level will remain the same. The business case Return on Investment (ROI) evaluations projects cost recovery in five years. The business case proposes relying on professional services firms with modernizing and replacing the system. Existing staff level is considered sufficient to maintain and operate the system after the implementation is completed.

FAMIS Replacement project anticipates XI-Q Funding of $5 million and $105,000 GF for Cost of Issuance.

POP #401 FINANCIAL AID SOFTWARE REPLACEMENT

STAFFING IMPACT

None.

QUANTIFYING RESULTS

The replacement or modernization of FAMIS will be reliable, predictable, scalable, user-friendly, secure, and have the ability to be modified to meet new and emerging needs. The system is expected to allow ease of cross-functional data and integration capabilities with other HECC systems. HECC intends for the project to take 3-4 years to complete, and that the funds will be released as pre-determined project milestones are met.

The initial goal is to have a new FAMIS system in place by October 1, 2022 that is ready to receive and process 2022-2023 FAFSAs, and ORSAAs applications. The other OSAC programs are targeted to be completed in the next biennium, FY 2023-2025.

The following Key Performance Measures (KPMs) rely on data from FAMIS:

- KPM 1 (Oregon High School Graduates Attending College);
- KPM 2 (Racial/Ethnic Differences Among Oregon High School Graduates Attending College);
- KPM 9 (Percentage of resident enrolled students who are incurring unaffordable costs);
- KPM 10 (Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs).

REVENUE SOURCE

General Fund	$5,000,000
Other Funds	$105,000
Lottery Funds	$0
Federal Funds	$0
Total Funds	$5,105,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 401 - HECC IT FAMIS Replacement

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,000,000	-	-	-	-	-	5,000,000
Total Revenues	**$5,000,000**	-	-	-	-	-	**$5,000,000**
Services & Supplies							
IT Professional Services	5,000,000	-	-	-	-	-	5,000,000
Total Services & Supplies	**$5,000,000**	-	-	-	-	-	**$5,000,000**
Total Expenditures							
Total Expenditures	5,000,000	-	-	-	-	-	5,000,000
Total Expenditures	**$5,000,000**	-	-	-	-	-	**$5,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #405
Norpac Lease

Agency Request Budget: $874,655 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE
Request rent increase due to HECC moving to a new location with a private lease.

HOW ACHEIVED
HECC, in partnership with DAS Leasing, has secured a lease for 10 years, with four year increments, at the formerly owned NORPAC building located at 3225 25th St SE, Salem, OR. The monthly base rent commences at $1.75/per rentable square foot and escalates two percent (2%) every lease year. The schedule below highlights the contracted lease price, per month.

Lease Year	Months	Monthly Base Rent
1. 05/01/2020 - 04/30/2021	01 – 12	$59,419.50
2. 05/01/2021 - 04/30/2022	13 – 24	$60,607.89
3. 05/01/2022 - 04/30/2023	25 – 36	$61,820.05
4. 05/01/2023 - 04/30/2024	37 – 48	$63,056.45

HECC offices umbrella three types of lease in the 2019-2021 biennium, Uniform Rent, Interagency Agreement and Private Lease as listed below:

OWI	Inter-agency Agreement	Pays Rents & Central Charges to OED
OSAC	Private Lease	Private Lease ends 09.2020
PSB	Uniform Rent	Pay Uniform Rent to DAS

CENTRAL OPERATIONS
POP #405 NORPAC LEASE

The NORPAC will finally enable HECC to centralize its programs under one roof. HECC submitted a current service level exception to DAS CFO for consideration. The exception request was denied. CFO asked HECC to submit a policy option package.

QUANTIFYING RESULTS

Private lease costs for 2021-2023 are anticipated at $720,251 lease and $154,414 janitorial, for a total of $874,665.

STAFFING REQUIREMENTS

None

REVENUE SOURCE

General Fund	$674,655
Other Funds	$0
Lottery Funds	$0
Federal Funds	$200,000
Total Funds	$874,655

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 405 - NORPAC Lease

Cross Reference Name: Central Operations
Cross Reference Number: 52500-201-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	674,655	-	-	-	-	-	674,655
Federal Funds	-	-	-	200,000	-	-	200,000
Total Revenues	**$674,655**	-	-	**$200,000**	-	-	**$874,655**
Services & Supplies							
Facilities Rental and Taxes	674,655	-	-	200,000	-	-	874,655
Total Services & Supplies	**$674,655**	-	-	**$200,000**	-	-	**$874,655**
Total Expenditures							
Total Expenditures	674,655	-	-	200,000	-	-	874,655
Total Expenditures	**$674,655**	-	-	**$200,000**	-	-	**$874,655**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 405 NORPAC Lease Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	5,674,655	5,000,000	674,655			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	200,000	-	200,000			
REVENUE CATEGORIES						
8000 General Fund	5,674,655	5,000,000	674,655			
6400 Federal Funds Ltd	200,000	-	200,000			
TOTAL REVENUE CATEGORIES	**$5,874,655**	**$5,000,000**	**$874,655**			
AVAILABLE REVENUES						
8000 General Fund	5,674,655	5,000,000	674,655			
6400 Federal Funds Ltd	200,000	-	200,000			
TOTAL AVAILABLE REVENUES	**$5,874,655**	**$5,000,000**	**$874,655**			
EXPENDITURES						
SERVICES & SUPPLIES						
4315 IT Professional Services						
8000 General Fund	5,000,000	5,000,000	-			
4425 Facilities Rental and Taxes						
8000 General Fund	674,655	-	674,655			
6400 Federal Funds Ltd	200,000	-	200,000			

Description	Total Policy Packages	Pkg: 401 HECC IT FAMIS Replacement Priority: 00	Pkg: 405 NORPAC Lease Priority: 00			
All Funds	874,655	-	874,655			
SERVICES & SUPPLIES						
8000 General Fund	5,674,655	5,000,000	674,655			
6400 Federal Funds Ltd	200,000	-	200,000			
TOTAL SERVICES & SUPPLIES	**$5,874,655**	**$5,000,000**	**$874,655**			
ENDING BALANCE						
8000 General Fund	-	-	-			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	-	-	-			

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-201-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	-	495,480	495,480	-	-	-
General Fund Obligation Bonds	1,733,991	-	-	-	-	-
Interest Income	1,683,400	-	-	-	-	-
Other Revenues	19,784	3,339,235	3,339,235	270,017	-	-
Transfer In - Intrafund	543,359	-	-	-	-	-
Total Other Funds	**$3,980,534**	**$3,834,715**	**$3,834,715**	**$270,017**	-	-
Federal Funds						
Federal Funds	-	4,624,247	4,624,247	835,072	-	-
Total Federal Funds	-	**$4,624,247**	**$4,624,247**	**$835,072**	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission — **Agency Number: 52500**
2021-23 Biennium — **Cross Reference Number: 52500-101-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	10,808	-	-	-	-	-
Interest Income	3,735	-	-	-	-	-
Donations	17,755	-	-	-	-	-
Other Revenues	7,051	-	-	-	-	-
Transfer In - Intrafund	37,000	-	-	-	-	-
Tsfr From Human Svcs, Dept of	32,500	-	-	-	-	-
Total Other Funds	**$108,849**	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	495,480	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	1,733,991	-	-	-	-	-
Interest Earnings	OF L	0605	(69,701)	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

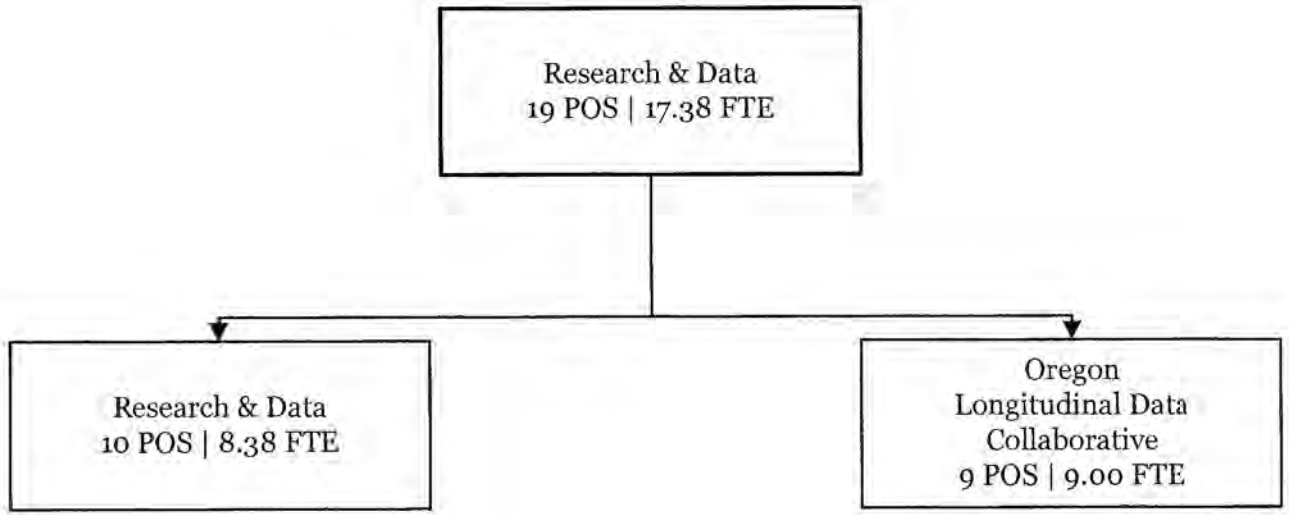
Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	19,784	3,339,235	3,339,235	270,017	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	1,753,101	-	-	-	-	
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	543,359	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	4,624,247	4,624,247	835,072	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			3,980,534	8,458,962	7,963,482	1,105,089	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	1,684,074	3,834,715	3,339,235	270,017	-	-
OF Debt Service	OF DS L	3430	2,296,460	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	4,624,247	4,624,247	835,072	-	-
Lottery, Other, and Federal Funds			3,980,534	8,458,962	7,963,482	1,105,089	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	10,808	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	3,735	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	17,755	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	7,051	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	37,000	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	32,500	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			108,849	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	108,849	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			108,849	-	-	-	-	-

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF RESEARCH AND DATA



2021-2023 Agency Request Budget

Program Overview

The Office of Research and Data is responsible for providing education research and analytic services to support the Commission's efforts to achieve 40-40-20 and equity in Oregon education and to track progress in achieving all of the Commission's strategic goals. The Office encompasses both a Postsecondary Research and Data (PRD) team and the Oregon Longitudinal Data Collaborative (OLDC). PRD collects, analyzes, and reports research and data on postsecondary education and training to comply with state and federal reporting requirements and to inform decisions on the postsecondary education enterprise. The OLDC manages a data matching system that brings together K-12, postsecondary, and workforce data to support reporting and policy research that crosses these sectors.

Program Descriptions

Postsecondary Research and Data:
Postsecondary Research and Data (PRD) receives student records from all public colleges and universities and a growing number of private institutions. It then processes and analyzes these records to inform and improve Oregon postsecondary education and training. PRD reports on students and their characteristics, enrollment, courses, academic progress, academic pathways, completion, and labor market outcomes. It publishes and submits legislative reports, analyzes data for policy and program implementation, and tracks progress toward student equity and success.
It uses a five-layered framework to accomplish these functions:

- *Maintain and develop the postsecondary data collection.* Collect data from five educational sectors: public university, community college, private career schools, private degree-granting institutions that are not exempt from State authorization, and (new in 2020) private degree-granting institutions that are exempt from State authorization. This involves receiving, validating, and processing multiple data collections from each sector, improving data quality, and working closely with institutional partners.
- *Develop coordinated and connected student data.* Synchronize data across four different data systems and, when possible, match students across sectors.
- *Define what data are used and how they are used.* Standardize definitions and measures, implement common rates and measures (including across sectors where possible), and expand publically available data.
- *Inform the public with impartiality.* Inform the Commission and the public through publication of Legislative reports, agency key performance metrics, other reports (e.g., annual higher education snapshots), providing interactive public data, and conducting data analyses for policy workgroups and implementation.

- *Develop and evaluate policy*. Conduct research and analysis to support agency policy development, evaluate existing policies and programs, and make recommendations for policy actions based on data analyses.

PRD works closely with Oregon's seven public universities, 17 community colleges, private institutions, workforce development, the Governor's Office, the Legislature, and other key partners.

Oregon Longitudinal Data Collaborative

The Oregon Longitudinal Data Collaborative (OLDC) is the program name for Oregon's Statewide Longitudinal Data System (SLDS) that matches and links data about students as they move through school and the workforce. Technology enables the system to provide these linkages without revealing the identity of any students. The mission of the OLDC is to use this technology to support objective analysis and reliable conclusions based on robust cross-sector, longitudinal education data. With the OLDC, for the first time, researchers can draw on student data from K-12 to higher education to the workforce linked in a systematic way. The SLDS partners with state agencies that collect student data and acts as a central hub where the data can be linked and analyzed.

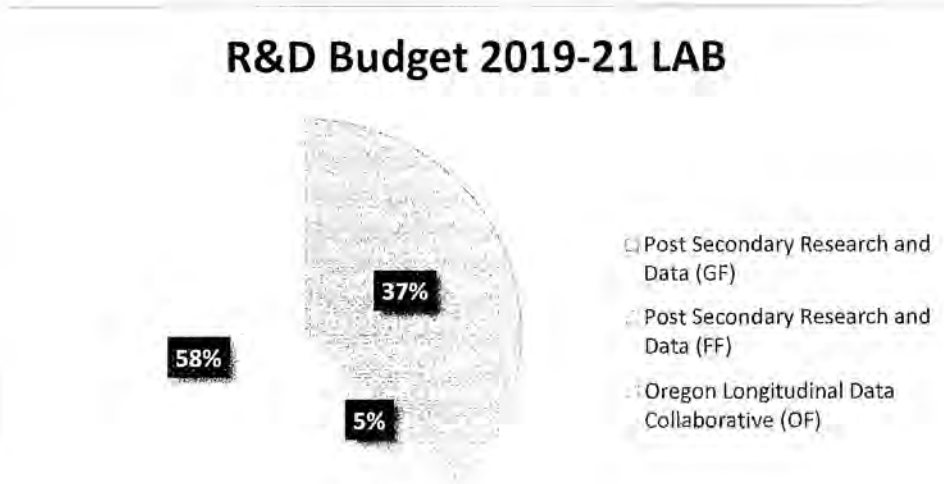
The purpose of the OLDC is to improve student learning. Longitudinal data allow policy makers to clearly identify program outcomes across student populations and geographic regions. This helps the state pinpoint and address areas of inequities so it can better direct resources and funding to programs that are helping students succeed.

The OLDC provides services to its data partner agencies (currently the Oregon Department of Education, the Higher Education Coordinating Commission, The Oregon Employment Department and the Teacher Standards and Practices Commission) in three ways:

1.) Provide matched data – The SLDS can provide matched data to help agencies meet state or federal reporting requirements. In addition, this matched data can be used for internal agency program evaluation and improvement.
2.) Public data reports – The SLDS can aggregate and de-identify the data and produce public data reports. These reports focus on statewide outcomes and connections between programs in different education sectors.
3.) Internal Research - The matched identities and agency source data in the SLDS can be utilized for specific research projects as identified and prioritized by the data partner agencies.

Total Funds Budget

The Office of Research and Data is funded by a combination of General Funds, Federal Funds and Other Funds as depicted below. The Other Funds revenue that supports the Oregon Longitudinal Data Collaborative is from the Gross-Receipts Business Tax that is provided to the Oregon Department of Education (ODE).



Enabling Legislation/Program Authorization

ORS 350.075(3)(c) defines one of the core duties of HECC as "Coordinate the post-secondary elements of data collection and structure, with the advice and recommendation of the state's independent institutions, community colleges and public universities." This was defined as part of the original authorization statue for HECC in 2013 and is the basis for the postsecondary research and data program (PRD).

The Oregon Longitudinal Data Collaborative (OLDC) administers the Statewide Longitudinal Data System (SLDS) which was originally created under the Oregon Education Investment Board (ORS 326.010(4)(c)). In 2015, the Oregon Education Investment Board became the Chief Education Office, and although the statute was amended, the SLDS remained a core duty of the new office (ORS 326.010 (2)(c)). In 2019, with the sunset of the Chief Education Office, the OLDC was transferred to HECC. ORS 350.075(3)(l) and (m) give HECC authority to "Administer a Statewide Longitudinal Data System" and "The Higher Education Coordinating Commission shall be considered an authorized representative of the state educational agencies."

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	1,921	-	1,921	1,921	1,921
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,560,741	2,721,604	-	2,721,604	2,880,051	3,389,682
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	154,529	-	154,529	210,575	7,429
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	384,646	-	384,646	405,401	30,816
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	-	4,184,935	-	4,184,935	4,375,361	4,375,361
REVENUES						
8000 General Fund	2,560,741	2,721,604	-	2,721,604	2,880,051	3,389,682
3400 Other Funds Ltd	-	4,339,464	-	4,339,464	4,585,936	4,382,790
6400 Federal Funds Ltd	-	384,646	-	384,646	405,401	30,816

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL REVENUES	**$2,560,741**	**$7,445,714**	-	**$7,445,714**	**$7,871,388**	**$7,803,288**
AVAILABLE REVENUES						
8000 General Fund	2,560,741	2,721,604	-	2,721,604	2,880,051	3,389,682
3400 Other Funds Ltd	-	4,341,385	-	4,341,385	4,587,857	4,384,711
6400 Federal Funds Ltd	-	384,646	-	384,646	405,401	30,816
TOTAL AVAILABLE REVENUES	**$2,560,741**	**$7,447,635**	-	**$7,447,635**	**$7,873,309**	**$7,805,209**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,120,996	1,463,738	-	1,463,738	1,557,456	1,536,720
3400 Other Funds Ltd	-	1,654,069	-	1,654,069	1,704,624	1,704,624
6400 Federal Funds Ltd	-	45,600	-	45,600	47,976	-
All Funds	1,120,996	3,163,407	-	3,163,407	3,310,056	3,241,344
3160 Temporary Appointments						
8000 General Fund	-	3,312	-	3,312	3,312	57,471
3400 Other Funds Ltd	-	43,271	-	43,271	43,271	-
6400 Federal Funds Ltd	-	8,519	-	8,519	8,519	-
All Funds	-	55,102	-	55,102	55,102	57,471
3170 Overtime Payments						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	138	-	138	138	1,450
3400 Other Funds Ltd	-	65	-	65	65	-
6400 Federal Funds Ltd	-	1,187	-	1,187	1,187	-
All Funds	-	1,390	-	1,390	1,390	1,450
3190 All Other Differential						
8000 General Fund	11,868	2,123	-	2,123	2,123	2,558
3400 Other Funds Ltd	-	330	-	330	330	-
All Funds	11,868	2,453	-	2,453	2,453	2,558
TOTAL SALARIES & WAGES						
8000 General Fund	1,132,864	1,469,311	-	1,469,311	1,563,029	1,598,199
3400 Other Funds Ltd	-	1,697,735	-	1,697,735	1,748,290	1,704,624
6400 Federal Funds Ltd	-	55,306	-	55,306	57,682	-
TOTAL SALARIES & WAGES	**$1,132,864**	**$3,222,352**	-	**$3,222,352**	**$3,369,001**	**$3,302,823**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	372	625	-	625	500	486
3400 Other Funds Ltd	-	518	-	518	522	522
6400 Federal Funds Ltd	-	15	-	15	15	-
All Funds	372	1,158	-	1,158	1,037	1,008
3220 Public Employees' Retire Cont						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	183,325	248,781	-	248,781	267,180	263,928
3400 Other Funds Ltd	-	280,762	-	280,762	292,071	292,003
6400 Federal Funds Ltd	-	7,939	-	7,939	8,421	-
All Funds	183,325	537,482	-	537,482	567,672	555,931
3221 Pension Obligation Bond						
8000 General Fund	66,999	81,328	-	81,328	81,328	191,955
3400 Other Funds Ltd	-	2,303	-	2,303	2,303	-
6400 Federal Funds Ltd	-	3,290	-	3,290	3,290	-
All Funds	66,999	86,921	-	86,921	86,921	191,955
3230 Social Security Taxes						
8000 General Fund	86,682	112,402	-	112,402	119,572	122,262
3400 Other Funds Ltd	-	129,801	-	129,801	131,582	128,242
6400 Federal Funds Ltd	-	4,232	-	4,232	4,413	-
All Funds	86,682	246,435	-	246,435	255,567	250,504
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	353	594	-	594	397	386
3400 Other Funds Ltd	-	493	-	493	414	414
6400 Federal Funds Ltd	-	15	-	15	12	-
All Funds	353	1,102	-	1,102	823	800
3260 Mass Transit Tax						
8000 General Fund	6,983	8,873	-	8,873	8,873	9,653

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	10,471	-	10,471	10,471	10,228
All Funds	6,983	19,344	-	19,344	19,344	19,881
3270 Flexible Benefits						
8000 General Fund	292,365	290,268	-	290,268	329,751	320,193
3400 Other Funds Ltd	-	299,064	-	299,064	344,088	344,088
6400 Federal Funds Ltd	-	8,796	-	8,796	9,558	-
All Funds	292,365	598,128	-	598,128	683,397	664,281
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	637,079	742,871	-	742,871	807,601	908,863
3400 Other Funds Ltd	-	723,412	-	723,412	781,451	775,497
6400 Federal Funds Ltd	-	24,287	-	24,287	25,709	-
TOTAL OTHER PAYROLL EXPENSES	**$637,079**	**$1,490,570**	**-**	**$1,490,570**	**$1,614,761**	**$1,684,360**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(23,438)	-	(23,438)	(23,438)	(75,835)
3400 Other Funds Ltd	-	(852)	-	(852)	(852)	-
6400 Federal Funds Ltd	-	(988)	-	(988)	(988)	-
All Funds	-	(25,278)	-	(25,278)	(25,278)	(75,835)
3465 Reconciliation Adjustment						
8000 General Fund	-	1	-	1	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(23,437)	-	(23,437)	(23,438)	(75,835)
3400 Other Funds Ltd	-	(852)	-	(852)	(852)	-
6400 Federal Funds Ltd	-	(988)	-	(988)	(988)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($25,277)**	**-**	**($25,277)**	**($25,278)**	**($75,835)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,769,943	2,188,745	-	2,188,745	2,347,192	2,431,227
3400 Other Funds Ltd	-	2,420,295	-	2,420,295	2,528,889	2,480,121
6400 Federal Funds Ltd	-	78,605	-	78,605	82,403	-
TOTAL PERSONAL SERVICES	**$1,769,943**	**$4,687,645**	**-**	**$4,687,645**	**$4,958,484**	**$4,911,348**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,825	17,999	-	17,999	17,999	26,022
3400 Other Funds Ltd	-	9,769	-	9,769	9,769	7,704
6400 Federal Funds Ltd	-	4,568	-	4,568	4,568	-
All Funds	1,825	32,336	-	32,336	32,336	33,726
4125 Out of State Travel						
8000 General Fund	6,003	4,007	-	4,007	4,007	10,670
3400 Other Funds Ltd	-	2,068	-	2,068	2,068	-
6400 Federal Funds Ltd	-	4,155	-	4,155	4,155	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	6,003	10,230	-	10,230	10,230	10,670
4150 Employee Training						
8000 General Fund	4,726	16,136	-	16,136	16,136	20,614
3400 Other Funds Ltd	-	41,255	-	41,255	41,255	41,906
6400 Federal Funds Ltd	-	2,551	-	2,551	2,551	-
All Funds	4,726	59,942	-	59,942	59,942	62,520
4175 Office Expenses						
8000 General Fund	2,110	18,598	-	18,598	18,598	30,283
3400 Other Funds Ltd	-	26,033	-	26,033	26,033	21,903
6400 Federal Funds Ltd	-	5,404	-	5,404	5,404	-
All Funds	2,110	50,035	-	50,035	50,035	52,186
4200 Telecommunications						
8000 General Fund	14,776	13,241	-	13,241	13,241	19,322
3400 Other Funds Ltd	-	31,027	-	31,027	31,027	30,983
6400 Federal Funds Ltd	-	3,964	-	3,964	3,964	-
All Funds	14,776	48,232	-	48,232	48,232	50,305
4225 State Gov. Service Charges						
8000 General Fund	-	60,789	-	60,789	60,789	63,403
3400 Other Funds Ltd	-	7,123	-	7,123	7,123	7,429
6400 Federal Funds Ltd	-	29,546	-	29,546	29,546	30,816
All Funds	-	97,458	-	97,458	97,458	101,648

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4250 Data Processing						
8000 General Fund	-	5,577	-	5,577	5,577	5,971
3400 Other Funds Ltd	-	1,210,416	-	1,210,416	1,210,416	1,262,464
6400 Federal Funds Ltd	-	148	-	148	148	-
All Funds	-	1,216,141	-	1,216,141	1,216,141	1,268,435
4275 Publicity and Publications						
8000 General Fund	702	2,626	-	2,626	2,626	5,062
3400 Other Funds Ltd	-	18,318	-	18,318	18,318	17,541
6400 Federal Funds Ltd	-	727	-	727	727	-
All Funds	702	21,671	-	21,671	21,671	22,603
4300 Professional Services						
8000 General Fund	13,087	225,103	-	225,103	225,103	536,474
3400 Other Funds Ltd	-	236,636	-	236,636	236,636	192,797
6400 Federal Funds Ltd	-	228,205	-	228,205	228,205	-
All Funds	13,087	689,944	-	689,944	689,944	729,271
4315 IT Professional Services						
8000 General Fund	-	32,107	-	32,107	32,107	52,142
3400 Other Funds Ltd	-	11,431	-	11,431	11,431	5,814
6400 Federal Funds Ltd	-	11,292	-	11,292	11,292	-
All Funds	-	54,830	-	54,830	54,830	57,956
4325 Attorney General						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,814	10,482	-	10,482	10,482	15,264
3400 Other Funds Ltd	-	7,049	-	7,049	7,049	7,166
6400 Federal Funds Ltd	-	1,249	-	1,249	1,249	-
All Funds	4,814	18,780	-	18,780	18,780	22,430
4375 Employee Recruitment and Develop						
8000 General Fund	-	2,248	-	2,248	2,248	2,412
3400 Other Funds Ltd	-	3,945	-	3,945	3,945	4,115
6400 Federal Funds Ltd	-	64	-	64	64	-
All Funds	-	6,257	-	6,257	6,257	6,527
4400 Dues and Subscriptions						
8000 General Fund	50	64,686	-	64,686	64,686	69,867
3400 Other Funds Ltd	-	4,818	-	4,818	4,818	5,025
6400 Federal Funds Ltd	-	2,301	-	2,301	2,301	-
All Funds	50	71,805	-	71,805	71,805	74,892
4425 Facilities Rental and Taxes						
8000 General Fund	(50)	32,775	-	32,775	32,775	48,773
3400 Other Funds Ltd	-	131,456	-	131,456	131,456	132,628
6400 Federal Funds Ltd	-	9,691	-	9,691	9,691	-
All Funds	(50)	173,922	-	173,922	173,922	181,401
4475 Facilities Maintenance						
8000 General Fund	174	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4575 Agency Program Related S and S						
8000 General Fund	130	780	-	780	780	1,333
6400 Federal Funds Ltd	-	498	-	498	498	-
All Funds	130	1,278	-	1,278	1,278	1,333
4600 Intra-agency Charges						
8000 General Fund	518,534	-	-	-	-	-
3400 Other Funds Ltd	-	30,000	-	30,000	30,000	31,290
All Funds	518,534	30,000	-	30,000	30,000	31,290
4650 Other Services and Supplies						
8000 General Fund	1,116	902	-	902	902	23,223
3400 Other Funds Ltd	-	117,471	-	117,471	117,471	100,241
All Funds	1,116	118,373	-	118,373	118,373	123,464
4700 Expendable Prop 250 - 5000						
8000 General Fund	447	18,314	-	18,314	18,314	19,102
3400 Other Funds Ltd	-	26,275	-	26,275	26,275	27,405
All Funds	447	44,589	-	44,589	44,589	46,507
4715 IT Expendable Property						
8000 General Fund	11,726	6,489	-	6,489	6,489	8,518
3400 Other Funds Ltd	-	6,000	-	6,000	6,000	6,258
6400 Federal Funds Ltd	-	1,678	-	1,678	1,678	-
All Funds	11,726	14,167	-	14,167	14,167	14,776

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL SERVICES & SUPPLIES						
8000 General Fund	580,170	532,859	-	532,859	532,859	958,455
3400 Other Funds Ltd	-	1,921,090	-	1,921,090	1,921,090	1,902,669
6400 Federal Funds Ltd	-	306,041	-	306,041	306,041	30,816
TOTAL SERVICES & SUPPLIES	**$580,170**	**$2,759,990**	**-**	**$2,759,990**	**$2,759,990**	**$2,891,940**
EXPENDITURES						
8000 General Fund	2,350,113	2,721,604	-	2,721,604	2,880,051	3,389,682
3400 Other Funds Ltd	-	4,341,385	-	4,341,385	4,449,979	4,382,790
6400 Federal Funds Ltd	-	384,646	-	384,646	388,444	30,816
TOTAL EXPENDITURES	**$2,350,113**	**$7,447,635**	**-**	**$7,447,635**	**$7,718,474**	**$7,803,288**
REVERSIONS						
9900 Reversions						
8000 General Fund	(210,628)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	137,878	1,921
6400 Federal Funds Ltd	-	-	-	-	16,957	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$154,835**	**$1,921**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	13	20	-	20	20	19

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	9.94	17.38	-	17.38	17.88	17.38

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,921	-	1,921	-	1,921
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	2,880,051	509,631	3,389,682	-	3,389,682
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	210,575	(203,146)	7,429	-	7,429
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	405,401	(374,585)	30,816	-	30,816
TRANSFERS IN					
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	4,375,361	-	4,375,361	-	4,375,361
TOTAL REVENUES					
8000 General Fund	2,880,051	509,631	3,389,682	-	3,389,682
3400 Other Funds Ltd	4,585,936	(203,146)	4,382,790	-	4,382,790
6400 Federal Funds Ltd	405,401	(374,585)	30,816	-	30,816
TOTAL REVENUES	**$7,871,388**	**($68,100)**	**$7,803,288**	-	**$7,803,288**
AVAILABLE REVENUES					
8000 General Fund	2,880,051	509,631	3,389,682	-	3,389,682

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	4,587,857	(203,146)	4,384,711	-	4,384,711
6400 Federal Funds Ltd	405,401	(374,585)	30,816	-	30,816
TOTAL AVAILABLE REVENUES	**$7,873,309**	**($68,100)**	**$7,805,209**	**-**	**$7,805,209**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,557,456	(20,736)	1,536,720	-	1,536,720
3400 Other Funds Ltd	1,704,624	-	1,704,624	-	1,704,624
6400 Federal Funds Ltd	47,976	(47,976)	-	-	-
All Funds	3,310,056	(68,712)	3,241,344	-	3,241,344
3160 Temporary Appointments					
8000 General Fund	3,312	54,159	57,471	-	57,471
3400 Other Funds Ltd	43,271	(43,271)	-	-	-
6400 Federal Funds Ltd	8,519	(8,519)	-	-	-
All Funds	55,102	2,369	57,471	-	57,471
3170 Overtime Payments					
8000 General Fund	138	1,312	1,450	-	1,450
3400 Other Funds Ltd	65	(65)	-	-	-
6400 Federal Funds Ltd	1,187	(1,187)	-	-	-
All Funds	1,390	60	1,450	-	1,450
3190 All Other Differential					
8000 General Fund	2,123	435	2,558	-	2,558

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	330	(330)	-	-	-
All Funds	2,453	105	2,558	-	2,558
TOTAL SALARIES & WAGES					
8000 General Fund	1,563,029	35,170	1,598,199	-	1,598,199
3400 Other Funds Ltd	1,748,290	(43,666)	1,704,624	-	1,704,624
6400 Federal Funds Ltd	57,682	(57,682)	-	-	-
TOTAL SALARIES & WAGES	**$3,369,001**	**($66,178)**	**$3,302,823**	-	**$3,302,823**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	500	(14)	486	-	486
3400 Other Funds Ltd	522	-	522	-	522
6400 Federal Funds Ltd	15	(15)	-	-	-
All Funds	1,037	(29)	1,008	-	1,008
3220 Public Employees' Retire Cont					
8000 General Fund	267,180	(3,252)	263,928	-	263,928
3400 Other Funds Ltd	292,071	(68)	292,003	-	292,003
6400 Federal Funds Ltd	8,421	(8,421)	-	-	-
All Funds	567,672	(11,741)	555,931	-	555,931
3221 Pension Obligation Bond					
8000 General Fund	81,328	110,627	191,955	-	191,955
3400 Other Funds Ltd	2,303	(2,303)	-	-	-
6400 Federal Funds Ltd	3,290	(3,290)	-	-	-
All Funds	86,921	105,034	191,955	-	191,955

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3230 Social Security Taxes					
8000 General Fund	119,572	2,690	122,262	-	122,262
3400 Other Funds Ltd	131,582	(3,340)	128,242	-	128,242
6400 Federal Funds Ltd	4,413	(4,413)	-	-	-
All Funds	255,567	(5,063)	250,504	-	250,504
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	397	(11)	386	-	386
3400 Other Funds Ltd	414	-	414	-	414
6400 Federal Funds Ltd	12	(12)	-	-	-
All Funds	823	(23)	800	-	800
3260 Mass Transit Tax					
8000 General Fund	8,873	780	9,653	-	9,653
3400 Other Funds Ltd	10,471	(243)	10,228	-	10,228
All Funds	19,344	537	19,881	-	19,881
3270 Flexible Benefits					
8000 General Fund	329,751	(9,558)	320,193	-	320,193
3400 Other Funds Ltd	344,088	-	344,088	-	344,088
6400 Federal Funds Ltd	9,558	(9,558)	-	-	-
All Funds	683,397	(19,116)	664,281	-	664,281
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	807,601	101,262	908,863	-	908,863
3400 Other Funds Ltd	781,451	(5,954)	775,497	-	775,497
6400 Federal Funds Ltd	25,709	(25,709)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL OTHER PAYROLL EXPENSES	**$1,614,761**	**$69,599**	**$1,684,360**	**-**	**$1,684,360**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(23,438)	(52,397)	(75,835)	-	(75,835)
3400 Other Funds Ltd	(852)	852	-	-	-
6400 Federal Funds Ltd	(988)	988	-	-	-
All Funds	(25,278)	(50,557)	(75,835)	-	(75,835)
TOTAL PERSONAL SERVICES					
8000 General Fund	2,347,192	84,035	2,431,227	-	2,431,227
3400 Other Funds Ltd	2,528,889	(48,768)	2,480,121	-	2,480,121
6400 Federal Funds Ltd	82,403	(82,403)	-	-	-
TOTAL PERSONAL SERVICES	**$4,958,484**	**($47,136)**	**$4,911,348**	**-**	**$4,911,348**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	17,999	8,023	26,022	-	26,022
3400 Other Funds Ltd	9,769	(2,065)	7,704	-	7,704
6400 Federal Funds Ltd	4,568	(4,568)	-	-	-
All Funds	32,336	1,390	33,726	-	33,726
4125 Out of State Travel					
8000 General Fund	4,007	6,663	10,670	-	10,670
3400 Other Funds Ltd	2,068	(2,068)	-	-	-
6400 Federal Funds Ltd	4,155	(4,155)	-	-	-
All Funds	10,230	440	10,670	-	10,670

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4150 Employee Training					
8000 General Fund	16,136	4,478	20,614	-	20,614
3400 Other Funds Ltd	41,255	651	41,906	-	41,906
6400 Federal Funds Ltd	2,551	(2,551)	-	-	-
All Funds	59,942	2,578	62,520	-	62,520
4175 Office Expenses					
8000 General Fund	18,598	11,685	30,283	-	30,283
3400 Other Funds Ltd	26,033	(4,130)	21,903	-	21,903
6400 Federal Funds Ltd	5,404	(5,404)	-	-	-
All Funds	50,035	2,151	52,186	-	52,186
4200 Telecommunications					
8000 General Fund	13,241	6,081	19,322	-	19,322
3400 Other Funds Ltd	31,027	(44)	30,983	-	30,983
6400 Federal Funds Ltd	3,964	(3,964)	-	-	-
All Funds	48,232	2,073	50,305	-	50,305
4225 State Gov. Service Charges					
8000 General Fund	60,789	2,614	63,403	-	63,403
3400 Other Funds Ltd	7,123	306	7,429	-	7,429
6400 Federal Funds Ltd	29,546	1,270	30,816	-	30,816
All Funds	97,458	4,190	101,648	-	101,648
4250 Data Processing					
8000 General Fund	5,577	394	5,971	-	5,971
3400 Other Funds Ltd	1,210,416	52,048	1,262,464	-	1,262,464

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	148	(148)	-	-	-
All Funds	1,216,141	52,294	1,268,435	-	1,268,435
4275 Publicity and Publications					
8000 General Fund	2,626	2,436	5,062	-	5,062
3400 Other Funds Ltd	18,318	(777)	17,541	-	17,541
6400 Federal Funds Ltd	727	(727)	-	-	-
All Funds	21,671	932	22,603	-	22,603
4300 Professional Services					
8000 General Fund	225,103	311,371	536,474	-	536,474
3400 Other Funds Ltd	236,636	(43,839)	192,797	-	192,797
6400 Federal Funds Ltd	228,205	(228,205)	-	-	-
All Funds	689,944	39,327	729,271	-	729,271
4315 IT Professional Services					
8000 General Fund	32,107	20,035	52,142	-	52,142
3400 Other Funds Ltd	11,431	(5,617)	5,814	-	5,814
6400 Federal Funds Ltd	11,292	(11,292)	-	-	-
All Funds	54,830	3,126	57,956	-	57,956
4325 Attorney General					
8000 General Fund	10,482	4,782	15,264	-	15,264
3400 Other Funds Ltd	7,049	117	7,166	-	7,166
6400 Federal Funds Ltd	1,249	(1,249)	-	-	-
All Funds	18,780	3,650	22,430	-	22,430
4375 Employee Recruitment and Develop					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	2,248	164	2,412	-	2,412
3400 Other Funds Ltd	3,945	170	4,115	-	4,115
6400 Federal Funds Ltd	64	(64)	-	-	-
All Funds	6,257	270	6,527	-	6,527
4400 Dues and Subscriptions					
8000 General Fund	64,686	5,181	69,867	-	69,867
3400 Other Funds Ltd	4,818	207	5,025	-	5,025
6400 Federal Funds Ltd	2,301	(2,301)	-	-	-
All Funds	71,805	3,087	74,892	-	74,892
4425 Facilities Rental and Taxes					
8000 General Fund	32,775	15,998	48,773	-	48,773
3400 Other Funds Ltd	131,456	1,172	132,628	-	132,628
6400 Federal Funds Ltd	9,691	(9,691)	-	-	-
All Funds	173,922	7,479	181,401	-	181,401
4575 Agency Program Related S and S					
8000 General Fund	780	553	1,333	-	1,333
6400 Federal Funds Ltd	498	(498)	-	-	-
All Funds	1,278	55	1,333	-	1,333
4600 Intra-agency Charges					
3400 Other Funds Ltd	30,000	1,290	31,290	-	31,290
4650 Other Services and Supplies					
8000 General Fund	902	22,321	23,223	-	23,223
3400 Other Funds Ltd	117,471	(17,230)	100,241	-	100,241

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	118,373	5,091	123,464	-	123,464
4700 Expendable Prop 250 - 5000					
8000 General Fund	18,314	788	19,102	-	19,102
3400 Other Funds Ltd	26,275	1,130	27,405	-	27,405
All Funds	44,589	1,918	46,507	-	46,507
4715 IT Expendable Property					
8000 General Fund	6,489	2,029	8,518	-	8,518
3400 Other Funds Ltd	6,000	258	6,258	-	6,258
6400 Federal Funds Ltd	1,678	(1,678)	-	-	-
All Funds	14,167	609	14,776	-	14,776
TOTAL SERVICES & SUPPLIES					
8000 General Fund	532,859	425,596	958,455	-	958,455
3400 Other Funds Ltd	1,921,090	(18,421)	1,902,669	-	1,902,669
6400 Federal Funds Ltd	306,041	(275,225)	30,816	-	30,816
TOTAL SERVICES & SUPPLIES	**$2,759,990**	**$131,950**	**$2,891,940**	**-**	**$2,891,940**
TOTAL EXPENDITURES					
8000 General Fund	2,880,051	509,631	3,389,682	-	3,389,682
3400 Other Funds Ltd	4,449,979	(67,189)	4,382,790	-	4,382,790
6400 Federal Funds Ltd	388,444	(357,628)	30,816	-	30,816
TOTAL EXPENDITURES	**$7,718,474**	**$84,814**	**$7,803,288**	**-**	**$7,803,288**
ENDING BALANCE					
3400 Other Funds Ltd	137,878	(135,957)	1,921	-	1,921
6400 Federal Funds Ltd	16,957	(16,957)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL ENDING BALANCE	**$154,835**	**($152,914)**	**$1,921**	**-**	**$1,921**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	20	(1)	19	-	19
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	17.88	(0.50)	17.38	-	17.38

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$509,631
Other Funds	$(67,189)
Lottery Funds	$0
Federal Funds	$(357,628)
Total Funds	$84,814

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$8,706
Other Funds	$48,809
Lottery Funds	$0
Federal Funds	$256
Total Funds	$57,771

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-outs for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$28,101
Other Funds	$87,148
Lottery Funds	$0
Federal Funds	$16,701
Total Funds	$131,950

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$577,730
Other Funds	$(203,146)
Lottery Funds	$0
Federal Funds	$(374,585)
Total Funds	$(1)

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

This package moves one position to the Office of Student Access and Completion.
1 POS | 1.00 FTE Research Analyst 3 | OAS C1117 AP | Pos No 5250193 | Workday ID 57793

General Fund	$(104,906)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(104,906)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	509,631	8,706	28,101	577,730	(104,906)	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(203,146)	-	-	(203,146)	-	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(374,585)	-	-	(374,585)	-	
REVENUE CATEGORIES						
8000 General Fund	509,631	8,706	28,101	577,730	(104,906)	
3400 Other Funds Ltd	(203,146)	-	-	(203,146)	-	
6400 Federal Funds Ltd	(374,585)	-	-	(374,585)	-	
TOTAL REVENUE CATEGORIES	**($68,100)**	**$8,706**	**$28,101**	**($1)**	**($104,906)**	
AVAILABLE REVENUES						
8000 General Fund	509,631	8,706	28,101	577,730	(104,906)	
3400 Other Funds Ltd	(203,146)	-	-	(203,146)	-	
6400 Federal Funds Ltd	(374,585)	-	-	(374,585)	-	
TOTAL AVAILABLE REVENUES	**($68,100)**	**$8,706**	**$28,101**	**($1)**	**($104,906)**	
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(20,736)	-	-	47,976	(68,712)	
6400 Federal Funds Ltd	(47,976)	-	-	(47,976)	-	
All Funds	(68,712)	-	-	-	(68,712)	
3160 Temporary Appointments						
8000 General Fund	54,159	142	-	54,017	-	
3400 Other Funds Ltd	(43,271)	1,861	-	(45,132)	-	
6400 Federal Funds Ltd	(8,519)	366	-	(8,885)	-	
All Funds	2,369	2,369	-	-	-	
3170 Overtime Payments						
8000 General Fund	1,312	6	-	1,306	-	
3400 Other Funds Ltd	(65)	3	-	(68)	-	
6400 Federal Funds Ltd	(1,187)	51	-	(1,238)	-	
All Funds	60	60	-	-	-	
3190 All Other Differential						
8000 General Fund	435	91	-	344	-	
3400 Other Funds Ltd	(330)	14	-	(344)	-	
All Funds	105	105	-	-	-	
SALARIES & WAGES						
8000 General Fund	35,170	239	-	103,643	(68,712)	
3400 Other Funds Ltd	(43,666)	1,878	-	(45,544)	-	
6400 Federal Funds Ltd	(57,682)	417	-	(58,099)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL SALARIES & WAGES	**($66,178)**	**$2,534**	-	-	**($68,712)**	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	(14)	-	-	15	(29)	
6400 Federal Funds Ltd	(15)	-	-	(15)	-	
All Funds	(29)	-	-	-	(29)	
3220 Public Employees Retire Cont						
8000 General Fund	(3,252)	17	-	8,501	(11,770)	
3400 Other Funds Ltd	(68)	3	-	(71)	-	
6400 Federal Funds Ltd	(8,421)	9	-	(8,430)	-	
All Funds	(11,741)	29	-	-	(11,770)	
3221 Pension Obligation Bond						
8000 General Fund	110,627	9,017	-	101,610	-	
3400 Other Funds Ltd	(2,303)	96,459	-	(98,762)	-	
6400 Federal Funds Ltd	(3,290)	(442)	-	(2,848)	-	
All Funds	105,034	105,034	-	-	-	
3230 Social Security Taxes						
8000 General Fund	2,690	18	-	7,928	(5,256)	
3400 Other Funds Ltd	(3,340)	144	-	(3,484)	-	
6400 Federal Funds Ltd	(4,413)	32	-	(4,445)	-	
All Funds	(5,063)	194	-	(1)	(5,256)	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	(11)	-	-	12	(23)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	(12)	-	-	(12)	-	
All Funds	(23)	-	-	-	(23)	
3260 Mass Transit Tax						
8000 General Fund	780	507	-	273	-	
3400 Other Funds Ltd	(243)	30	-	(273)	-	
All Funds	537	537	-	-	-	
3270 Flexible Benefits						
8000 General Fund	(9,558)	-	-	9,558	(19,116)	
6400 Federal Funds Ltd	(9,558)	-	-	(9,558)	-	
All Funds	(19,116)	-	-	-	(19,116)	
OTHER PAYROLL EXPENSES						
8000 General Fund	101,262	9,559	-	127,897	(36,194)	
3400 Other Funds Ltd	(5,954)	96,636	-	(102,590)	-	
6400 Federal Funds Ltd	(25,709)	(401)	-	(25,308)	-	
TOTAL OTHER PAYROLL EXPENSES	**$69,599**	**$105,794**	**-**	**($1)**	**($36,194)**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(52,397)	(1,092)	-	(51,305)	-	
3400 Other Funds Ltd	852	(49,705)	-	50,557	-	
6400 Federal Funds Ltd	988	240	-	748	-	
All Funds	(50,557)	(50,557)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	84,035	8,706	-	180,235	(104,906)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(48,768)	48,809	-	(97,577)	-	
6400 Federal Funds Ltd	(82,403)	256	-	(82,659)	-	
TOTAL PERSONAL SERVICES	**($47,136)**	**$57,771**	**-**	**($1)**	**($104,906)**	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	8,023	-	774	7,249	-	
3400 Other Funds Ltd	(2,065)	-	420	(2,485)	-	
6400 Federal Funds Ltd	(4,568)	-	196	(4,764)	-	
All Funds	1,390	-	1,390	-	-	
4125 Out of State Travel						
8000 General Fund	6,663	-	172	6,491	-	
3400 Other Funds Ltd	(2,068)	-	89	(2,157)	-	
6400 Federal Funds Ltd	(4,155)	-	179	(4,334)	-	
All Funds	440	-	440	-	-	
4150 Employee Training						
8000 General Fund	4,478	-	694	3,784	-	
3400 Other Funds Ltd	651	-	1,774	(1,123)	-	
6400 Federal Funds Ltd	(2,551)	-	110	(2,661)	-	
All Funds	2,578	-	2,578	-	-	
4175 Office Expenses						
8000 General Fund	11,685	-	800	10,885	-	
3400 Other Funds Ltd	(4,130)	-	1,119	(5,249)	-	
6400 Federal Funds Ltd	(5,404)	-	232	(5,636)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	2,151	-	2,151	-	-	
4200 Telecommunications						
8000 General Fund	6,081	-	569	5,512	-	
3400 Other Funds Ltd	(44)	-	1,334	(1,378)	-	
6400 Federal Funds Ltd	(3,964)	-	170	(4,134)	-	
All Funds	2,073	-	2,073	-	-	
4225 State Gov. Service Charges						
8000 General Fund	2,614	-	2,614	-	-	
3400 Other Funds Ltd	306	-	306	-	-	
6400 Federal Funds Ltd	1,270	-	1,270	-	-	
All Funds	4,190	-	4,190	-	-	
4250 Data Processing						
8000 General Fund	394	-	240	154	-	
3400 Other Funds Ltd	52,048	-	52,048	-	-	
6400 Federal Funds Ltd	(148)	-	6	(154)	-	
All Funds	52,294	-	52,294	-	-	
4275 Publicity and Publications						
8000 General Fund	2,436	-	113	2,323	-	
3400 Other Funds Ltd	(777)	-	788	(1,565)	-	
6400 Federal Funds Ltd	(727)	-	31	(758)	-	
All Funds	932	-	932	-	-	
4300 Professional Services						
8000 General Fund	311,371	-	12,831	298,540	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(43,839)	-	13,488	(57,327)	-	
6400 Federal Funds Ltd	(228,205)	-	13,008	(241,213)	-	
All Funds	39,327	-	39,327	-	-	
4315 IT Professional Services						
8000 General Fund	20,035	-	1,830	18,205	-	
3400 Other Funds Ltd	(5,617)	-	652	(6,269)	-	
6400 Federal Funds Ltd	(11,292)	-	644	(11,936)	-	
All Funds	3,126	-	3,126	-	-	
4325 Attorney General						
8000 General Fund	4,782	-	2,037	2,745	-	
3400 Other Funds Ltd	117	-	1,370	(1,253)	-	
6400 Federal Funds Ltd	(1,249)	-	243	(1,492)	-	
All Funds	3,650	-	3,650	-	-	
4375 Employee Recruitment and Develop						
8000 General Fund	164	-	97	67	-	
3400 Other Funds Ltd	170	-	170	-	-	
6400 Federal Funds Ltd	(64)	-	3	(67)	-	
All Funds	270	-	270	-	-	
4400 Dues and Subscriptions						
8000 General Fund	5,181	-	2,781	2,400	-	
3400 Other Funds Ltd	207	-	207	-	-	
6400 Federal Funds Ltd	(2,301)	-	99	(2,400)	-	
All Funds	3,087	-	3,087	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4425 Facilities Rental and Taxes						
8000 General Fund	15,998	-	1,409	14,589	-	
3400 Other Funds Ltd	1,172	-	5,653	(4,481)	-	
6400 Federal Funds Ltd	(9,691)	-	417	(10,108)	-	
All Funds	7,479	-	7,479	-	-	
4575 Agency Program Related S and S						
8000 General Fund	553	-	34	519	-	
6400 Federal Funds Ltd	(498)	-	21	(519)	-	
All Funds	55	-	55	-	-	
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,290	-	1,290	-	-	
4650 Other Services and Supplies						
8000 General Fund	22,321	-	39	22,282	-	
3400 Other Funds Ltd	(17,230)	-	5,052	(22,282)	-	
All Funds	5,091	-	5,091	-	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	788	-	788	-	-	
3400 Other Funds Ltd	1,130	-	1,130	-	-	
All Funds	1,918	-	1,918	-	-	
4715 IT Expendable Property						
8000 General Fund	2,029	-	279	1,750	-	
3400 Other Funds Ltd	258	-	258	-	-	
6400 Federal Funds Ltd	(1,678)	-	72	(1,750)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	609	-	609	-	-	
SERVICES & SUPPLIES						
8000 General Fund	425,596	-	28,101	397,495	-	
3400 Other Funds Ltd	(18,421)	-	87,148	(105,569)	-	
6400 Federal Funds Ltd	(275,225)	-	16,701	(291,926)	-	
TOTAL SERVICES & SUPPLIES	**$131,950**	**-**	**$131,950**	**-**	**-**	
EXPENDITURES						
8000 General Fund	509,631	8,706	28,101	577,730	(104,906)	
3400 Other Funds Ltd	(67,189)	48,809	87,148	(203,146)	-	
6400 Federal Funds Ltd	(357,628)	256	16,701	(374,585)	-	
TOTAL EXPENDITURES	**$84,814**	**$57,771**	**$131,950**	**($1)**	**($104,906)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(135,957)	(48,809)	(87,148)	-	-	
6400 Federal Funds Ltd	(16,957)	(256)	(16,701)	-	-	
TOTAL ENDING BALANCE	**($152,914)**	**($49,065)**	**($103,849)**	**-**	**-**	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(1)	-	-	-	(1)	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(0.50)	-	-	-	(0.50)	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,706	-	-	-	-	-	8,706
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Education, Dept of	-	-	-	-	-	-	-
Total Revenues	**$8,706**	-	-	-	-	-	**$8,706**
Personal Services							
Temporary Appointments	142	-	1,861	366	-	-	2,369
Overtime Payments	6	-	3	51	-	-	60
All Other Differential	91	-	14	-	-	-	105
Public Employees' Retire Cont	17	-	3	9	-	-	29
Pension Obligation Bond	9,017	-	96,459	(442)	-	-	105,034
Social Security Taxes	18	-	144	32	-	-	194
Mass Transit Tax	507	-	30	-	-	-	537
Vacancy Savings	(1,092)	-	(49,705)	240	-	-	(50,557)
Total Personal Services	**$8,706**	-	**$48,809**	**$256**	-	-	**$57,771**
Total Expenditures							
Total Expenditures	8,706	-	48,809	256	-	-	57,771
Total Expenditures	**$8,706**	-	**$48,809**	**$256**	-	-	**$57,771**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(48,809)	(256)	-	-	(49,065)
Total Ending Balance	**-**	**-**	**($48,809)**	**($256)**	**-**	**-**	**($49,065)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	28,101	-	-	-	-	-	28,101
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Education, Dept of	-	-	-	-	-	-	-
Total Revenues	**$28,101**	-	-	-	-	-	**$28,101**
Services & Supplies							
Instate Travel	774	-	420	196	-	-	1,390
Out of State Travel	172	-	89	179	-	-	440
Employee Training	694	-	1,774	110	-	-	2,578
Office Expenses	800	-	1,119	232	-	-	2,151
Telecommunications	569	-	1,334	170	-	-	2,073
State Gov. Service Charges	2,614	-	306	1,270	-	-	4,190
Data Processing	240	-	52,048	6	-	-	52,294
Publicity and Publications	113	-	788	31	-	-	932
Professional Services	12,831	-	13,488	13,008	-	-	39,327
IT Professional Services	1,830	-	652	644	-	-	3,126
Attorney General	2,037	-	1,370	243	-	-	3,650
Employee Recruitment and Develop	97	-	170	3	-	-	270
Dues and Subscriptions	2,781	-	207	99	-	-	3,087
Facilities Rental and Taxes	1,409	-	5,653	417	-	-	7,479
Agency Program Related S and S	34	-	-	21	-	-	55
Intra-agency Charges	-	-	1,290	-	-	-	1,290
Other Services and Supplies	39	-	5,052	-	-	-	5,091
Expendable Prop 250 - 5000	788	-	1,130	-	-	-	1,918

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	279	-	258	72	-	-	609
Total Services & Supplies	**$28,101**	**-**	**$87,148**	**$16,701**	**-**	**-**	**$131,950**
Total Expenditures							
Total Expenditures	28,101	-	87,148	16,701	-	-	131,950
Total Expenditures	**$28,101**	**-**	**$87,148**	**$16,701**	**-**	**-**	**$131,950**
Ending Balance							
Ending Balance	-	-	(87,148)	(16,701)	-	-	(103,849)
Total Ending Balance	**-**	**-**	**($87,148)**	**($16,701)**	**-**	**-**	**($103,849)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	577,730	-	-	-	-	-	577,730
Other Revenues	-	-	(203,146)	-	-	-	(203,146)
Federal Funds	-	-	-	(374,585)	-	-	(374,585)
Total Revenues	**$577,730**	**-**	**($203,146)**	**($374,585)**	**-**	**-**	**($1)**
Personal Services							
Class/Unclass Sal. and Per Diem	47,976	-	-	(47,976)	-	-	-
Temporary Appointments	54,017	-	(45,132)	(8,885)	-	-	-
Overtime Payments	1,306	-	(68)	(1,238)	-	-	-
All Other Differential	344	-	(344)	-	-	-	-
Empl. Rel. Bd. Assessments	15	-	-	(15)	-	-	-
Public Employees' Retire Cont	8,501	-	(71)	(8,430)	-	-	-
Pension Obligation Bond	101,610	-	(98,762)	(2,848)	-	-	-
Social Security Taxes	7,928	-	(3,484)	(4,445)	-	-	(1)
Worker's Comp. Assess. (WCD)	12	-	-	(12)	-	-	-
Mass Transit Tax	273	-	(273)	-	-	-	-
Flexible Benefits	9,558	-	-	(9,558)	-	-	-
Vacancy Savings	(51,305)	-	50,557	748	-	-	-
Total Personal Services	**$180,235**	**-**	**($97,577)**	**($82,659)**	**-**	**-**	**($1)**
Services & Supplies							
Instate Travel	7,249	-	(2,485)	(4,764)	-	-	-
Out of State Travel	6,491	-	(2,157)	(4,334)	-	-	-
Employee Training	3,784	-	(1,123)	(2,661)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	10,885	-	(5,249)	(5,636)	-	-	-
Telecommunications	5,512	-	(1,378)	(4,134)	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	154	-	-	(154)	-	-	-
Publicity and Publications	2,323	-	(1,565)	(758)	-	-	-
Professional Services	298,540	-	(57,327)	(241,213)	-	-	-
IT Professional Services	18,205	-	(6,269)	(11,936)	-	-	-
Attorney General	2,745	-	(1,253)	(1,492)	-	-	-
Employee Recruitment and Develop	67	-	-	(67)	-	-	-
Dues and Subscriptions	2,400	-	-	(2,400)	-	-	-
Facilities Rental and Taxes	14,589	-	(4,481)	(10,108)	-	-	-
Agency Program Related S and S	519	-	-	(519)	-	-	-
Other Services and Supplies	22,282	-	(22,282)	-	-	-	-
IT Expendable Property	1,750	-	-	(1,750)	-	-	-
Total Services & Supplies	**$397,495**	**-**	**($105,569)**	**($291,926)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	577,730	-	(203,146)	(374,585)	-	-	(1)
Total Expenditures	**$577,730**	**-**	**($203,146)**	**($374,585)**	**-**	**-**	**($1)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(104,906)	-	-	-	-	-	(104,906)
Total Revenues	**($104,906)**	-	-	-	-	-	**($104,906)**
Personal Services							
Class/Unclass Sal. and Per Diem	(68,712)	-	-	-	-	-	(68,712)
Empl. Rel. Bd. Assessments	(29)	-	-	-	-	-	(29)
Public Employees' Retire Cont	(11,770)	-	-	-	-	-	(11,770)
Social Security Taxes	(5,256)	-	-	-	-	-	(5,256)
Worker's Comp. Assess. (WCD)	(23)	-	-	-	-	-	(23)
Flexible Benefits	(19,116)	-	-	-	-	-	(19,116)
Total Personal Services	**($104,906)**	-	-	-	-	-	**($104,906)**
Total Expenditures							
Total Expenditures	(104,906)	-	-	-	-	-	(104,906)
Total Expenditures	**($104,906)**	-	-	-	-	-	**($104,906)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							(1)
Total Positions	-	-	-	-	-	-	**(1)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Research and Data
Cross Reference Number: 52500-202-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(0.50)
Total FTE	-	-	-	-	-	-	**(0.50)**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-202-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250137	1227000	15971	OAS C1118 A P	RESEARCH ANALYST 4	30	PF	0	9	7,996	0	0	0	0	0.00
5250193	1316770	57793	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	24	6	5,726	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**0**	**0**	**0**	**0**	**0.00**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-202-00-00-00000
Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250193	1316770	57793	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	12	6	5,726	-68,712	-36,194	-104,906	-1	-0.50
				General Funds						**-68,712**	**-36,194**	**-104,906**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**-68,712**	**-36,194**	**-104,906**	**-1**	**-0.50**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-202-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Other Revenues	-	154,529	154,529	7,429	-	-
Tsfr From Education, Dept of	-	4,184,935	4,184,935	4,375,361	-	-
Total Other Funds	**-**	**$4,339,464**	**$4,339,464**	**$4,382,790**	**-**	**-**
Federal Funds						
Federal Funds	-	384,646	384,646	30,816	-	-
Total Federal Funds	**-**	**$384,646**	**$384,646**	**$30,816**	**-**	**-**

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

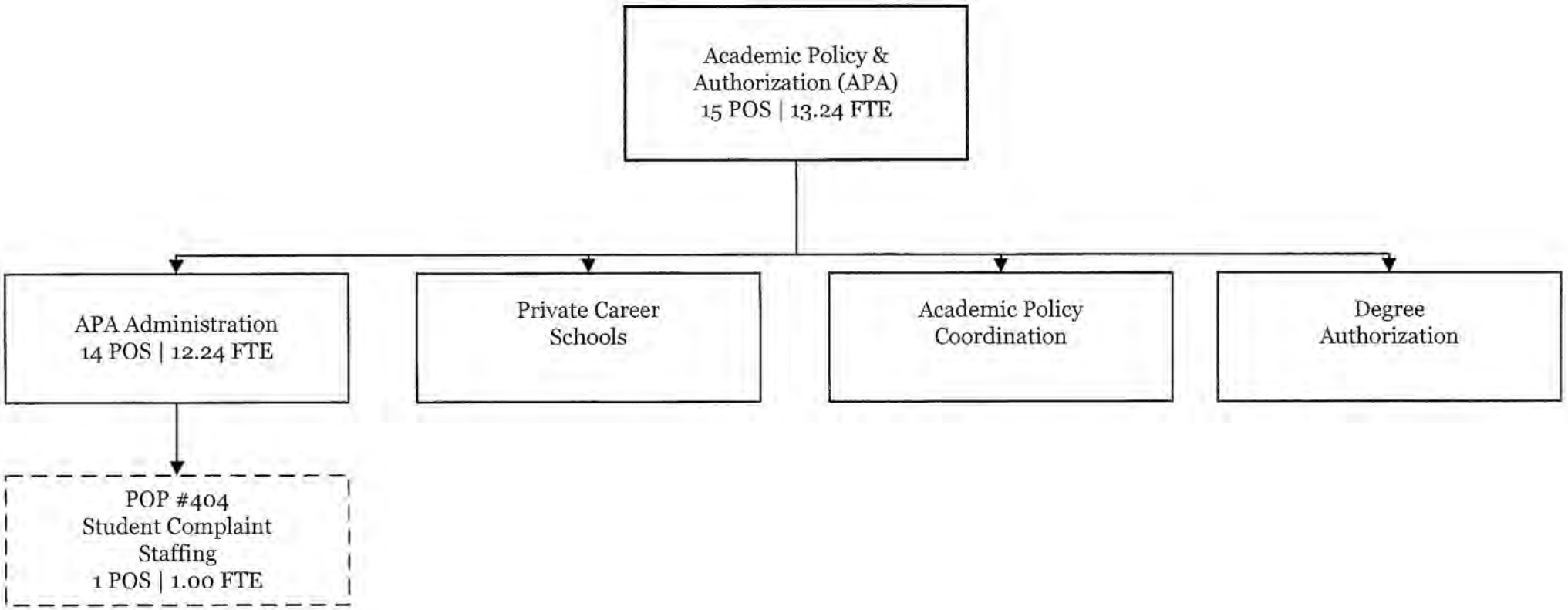
Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	154,529	154,529	7,429	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	4,184,935	4,184,935	4,375,361	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	384,646	384,646	30,816	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	4,724,110	4,724,110	4,413,606	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	4,339,464	4,339,464	4,382,790	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	384,646	384,646	30,816	-	-
Lottery, Other, and Federal Funds			-	4,724,110	4,724,110	4,413,606	-	-

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Academinc Policy
and Authorization

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF ACADEMIC POLICY AND AUTHORIZATION



2021-2023 Agency Request Budget

The Office of Academic Policy and Authorization

This office oversees two primary areas of work: 1) the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers, and 2) public university academic policy. The Office of Academic Policy and Authorization units include:

Office of Degree Authorization (ODA)

Authorizes private degree-granting institutions and distance education providers. ODA oversees the biennial re-authorization of more than twenty in state degree granting private institutions, and more than forty-five out of state degree granting institutions (a mix of public and private). When schools close, ODA steps in to manage the orderly transition of transcripts to a custodial institution or takes ownership of those transcripts. ODA is responsible for student and consumer protection from diploma mills and unauthorized schools. ODA is also responsible for administration of NC-SARA for the state of Oregon, including active investigation of student complaints. There are currently thirty (30) Oregon institutions that participate in this national reciprocity agreement, encompassing more than 2,000 schools in forty-nine states.

Private Career Schools (PCS)

PCS licenses and provides technical assistance to private career and trade schools. PCS is responsible for student and consumer protection from diploma mills and unlicensed career schools, and investigates a broad array of student complaints under its enabling statutes (ORS 345). Currently there are approximately 185 private career schools in Oregon, the largest contingent of these are cosmetology, barbering, and other "personal care" training schools. PCS staff are advised by an advisory board comprised mostly of school owners and staff. This public body advises staff on policy related to private career schools, Administrative Rules, and legislative response to bills affecting the sector. When schools close, PCS staff make sure the transition is orderly as possible to assure that student interests are protected, including the issue of appropriate refunds from the school or via the state-administered Tuition Protection Fund.

Public University Academic Policy Coordination

Public University Academic Policy Coordination (PUAPC) is responsible for policy coordination related to Oregon's seven public universities to achieve Oregon's higher education goals. This unit leads the HECC's response to legislation related to Oregon public university policies, student success, student services, and academic programs. It carries out statutory authorities of the HECC to foster pathways to success for current and future Oregon students of public universities related to post-secondary pathways and transitions, academic programs approvals, degree completion initiatives, and university evaluations.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	463,067	-	-	-	-	-
3400 Other Funds Ltd	323,449	317,916	-	317,916	317,916	317,916
All Funds	786,516	317,916	-	317,916	317,916	317,916
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,483,364	1,236,445	-	1,236,445	1,340,773	1,397,307
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	106,303	-	-	-	-	-
3400 Other Funds Ltd	934,946	-	-	-	-	-
All Funds	1,041,249	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	693,750	-	693,750	693,750	693,750
TOTAL LICENSES AND FEES						
3200 Other Funds Non-Ltd	106,303	-	-	-	-	-
3400 Other Funds Ltd	934,946	693,750	-	693,750	693,750	693,750
TOTAL LICENSES AND FEES	**$1,041,249**	**$693,750**	-	**$693,750**	**$693,750**	**$693,750**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,008,421	1,480,800	-	1,480,800	2,528,053	2,528,053
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	48,900	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	-	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	(8,415)	-	-	-	-	-
All Funds	(8,415)	206,000	-	206,000	206,000	206,000
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	200,000	-	-	-	-	-
REVENUES						
8000 General Fund	1,483,364	1,236,445	-	1,236,445	1,340,773	1,397,307
3200 Other Funds Non-Ltd	155,203	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	2,134,952	2,174,550	-	2,174,550	3,221,803	3,221,803
TOTAL REVENUES	**$3,773,519**	**$3,616,995**	-	**$3,616,995**	**$4,768,576**	**$4,825,110**
TRANSFERS OUT						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	1,483,364	1,236,445	-	1,236,445	1,340,773	1,397,307
3200 Other Funds Non-Ltd	418,270	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	2,458,401	2,492,466	-	2,492,466	3,539,719	3,539,719
TOTAL AVAILABLE REVENUES	**$4,360,035**	**$3,934,911**	-	**$3,934,911**	**$5,086,492**	**$5,143,026**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	762,427	677,988	-	677,988	776,580	776,580
3400 Other Funds Ltd	730,011	1,298,652	-	1,298,652	1,575,480	1,575,480
6400 Federal Funds Ltd	(2,084)	-	-	-	-	-
All Funds	1,490,354	1,976,640	-	1,976,640	2,352,060	2,352,060
3160 Temporary Appointments						
3400 Other Funds Ltd	18,169	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	40	-	-	-	-	-
3180 Shift Differential						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	12	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	2,837	-	-	-	-	-
3400 Other Funds Ltd	18,619	-	-	-	-	-
6400 Federal Funds Ltd	(13)	-	-	-	-	-
All Funds	21,443	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	765,264	677,988	-	677,988	776,580	776,580
3400 Other Funds Ltd	766,851	1,298,652	-	1,298,652	1,575,480	1,575,480
6400 Federal Funds Ltd	(2,097)	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,530,018**	**$1,976,640**	-	**$1,976,640**	**$2,352,060**	**$2,352,060**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	163	213	-	213	203	203
3400 Other Funds Ltd	290	641	-	641	507	507
All Funds	453	854	-	854	710	710
3220 Public Employees' Retire Cont						
8000 General Fund	118,757	115,054	-	115,054	133,029	133,029
3400 Other Funds Ltd	112,684	220,381	-	220,381	269,878	269,878
6400 Federal Funds Ltd	(263)	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	231,178	335,435	-	335,435	402,907	402,907
3221 Pension Obligation Bond						
8000 General Fund	47,080	-	-	-	-	44,983
3400 Other Funds Ltd	46,651	72,998	-	72,998	72,998	91,258
6400 Federal Funds Ltd	(126)	-	-	-	-	-
All Funds	93,605	72,998	-	72,998	72,998	136,241
3230 Social Security Taxes						
8000 General Fund	56,960	51,290	-	51,290	57,849	57,849
3400 Other Funds Ltd	57,796	98,772	-	98,772	118,966	118,966
6400 Federal Funds Ltd	(157)	-	-	-	-	-
All Funds	114,599	150,062	-	150,062	176,815	176,815
3240 Unemployment Assessments						
8000 General Fund	4,851	-	-	-	-	-
6400 Federal Funds Ltd	(10)	-	-	-	-	-
All Funds	4,841	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	214	203	-	203	161	161
3400 Other Funds Ltd	271	609	-	609	402	402
6400 Federal Funds Ltd	(1)	-	-	-	-	-
All Funds	484	812	-	812	563	563
3260 Mass Transit Tax						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	3,290	4,952	-	4,952	4,952	4,659
3400 Other Funds Ltd	4,579	6,907	-	6,907	6,907	9,453
6400 Federal Funds Ltd	(13)	-	-	-	-	-
All Funds	7,856	11,859	-	11,859	11,859	14,112
3270 Flexible Benefits						
8000 General Fund	131,725	123,144	-	123,144	133,812	133,812
3400 Other Funds Ltd	152,188	334,248	-	334,248	334,530	334,530
6400 Federal Funds Ltd	(403)	-	-	-	-	-
All Funds	283,510	457,392	-	457,392	468,342	468,342
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	363,040	294,856	-	294,856	330,006	374,696
3400 Other Funds Ltd	374,459	734,556	-	734,556	804,188	824,994
6400 Federal Funds Ltd	(973)	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$736,526**	**$1,029,412**	-	**$1,029,412**	**$1,134,194**	**$1,199,690**
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
8000 General Fund	-	29,414	-	29,414	-	-
TOTAL PERSONAL SERVICES						
8000 General Fund	1,128,304	1,002,258	-	1,002,258	1,106,586	1,151,276
3400 Other Funds Ltd	1,141,310	2,033,208	-	2,033,208	2,379,668	2,400,474

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	(3,070)	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,266,544**	**$3,035,466**	-	**$3,035,466**	**$3,486,254**	**$3,551,750**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,199	9,143	-	9,143	9,143	9,536
3400 Other Funds Ltd	1,283	2,038	-	2,038	2,038	2,126
6400 Federal Funds Ltd	(179)	-	-	-	-	-
All Funds	6,303	11,181	-	11,181	11,181	11,662
4125 Out of State Travel						
8000 General Fund	7,017	5,190	-	5,190	5,190	5,413
3400 Other Funds Ltd	833	5,919	-	5,919	5,919	6,174
6400 Federal Funds Ltd	(383)	-	-	-	-	-
All Funds	7,467	11,109	-	11,109	11,109	11,587
4150 Employee Training						
8000 General Fund	11,413	9,560	-	9,560	9,560	9,971
3400 Other Funds Ltd	5,848	16,358	-	16,358	16,358	17,061
6400 Federal Funds Ltd	(1,348)	-	-	-	-	-
All Funds	15,913	25,918	-	25,918	25,918	27,032
4175 Office Expenses						
8000 General Fund	1,704	6,999	-	6,999	6,999	7,300

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3200 Other Funds Non-Ltd	679	-	-	-	-	-
3400 Other Funds Ltd	12,920	21,611	-	21,611	21,611	22,540
6400 Federal Funds Ltd	(200)	-	-	-	-	-
All Funds	15,103	28,610	-	28,610	28,610	29,840
4200 Telecommunications						
8000 General Fund	11,326	6,524	-	6,524	6,524	6,805
3400 Other Funds Ltd	10,063	22,098	-	22,098	22,098	23,048
6400 Federal Funds Ltd	(97)	-	-	-	-	-
All Funds	21,292	28,622	-	28,622	28,622	29,853
4225 State Gov. Service Charges						
8000 General Fund	-	23,046	-	23,046	23,046	24,037
3200 Other Funds Non-Ltd	244	-	-	-	-	-
3400 Other Funds Ltd	2,471	38,931	-	38,931	38,931	40,605
6400 Federal Funds Ltd	(1)	-	-	-	-	-
All Funds	2,714	61,977	-	61,977	61,977	64,642
4250 Data Processing						
8000 General Fund	-	3,641	-	3,641	3,641	3,798
3400 Other Funds Ltd	-	27,222	-	27,222	27,222	28,393
All Funds	-	30,863	-	30,863	30,863	32,191
4275 Publicity and Publications						
8000 General Fund	204	1,391	-	1,391	1,391	1,451

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	2,735	-	2,735	2,735	2,853
All Funds	204	4,126	-	4,126	4,126	4,304
4300 Professional Services						
8000 General Fund	11,518	64,495	-	64,495	64,495	68,171
3400 Other Funds Ltd	8,592	389,708	-	389,708	389,708	411,921
All Funds	20,110	454,203	-	454,203	454,203	480,092
4315 IT Professional Services						
8000 General Fund	-	21,808	-	21,808	21,808	23,051
4325 Attorney General						
8000 General Fund	10,087	3,729	-	3,729	3,729	4,454
3200 Other Funds Non-Ltd	(9,268)	-	-	-	-	-
3400 Other Funds Ltd	37,482	6,187	-	6,187	6,187	7,389
All Funds	38,301	9,916	-	9,916	9,916	11,843
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,479	-	1,479	1,479	1,543
3400 Other Funds Ltd	-	3,833	-	3,833	3,833	3,998
All Funds	-	5,312	-	5,312	5,312	5,541
4400 Dues and Subscriptions						
8000 General Fund	31	43,499	-	43,499	43,499	45,369
3400 Other Funds Ltd	1,125	2,832	-	2,832	2,832	2,954
All Funds	1,156	46,331	-	46,331	46,331	48,323

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4425 Facilities Rental and Taxes						
8000 General Fund	-	14,774	-	14,774	14,774	15,409
3400 Other Funds Ltd	9,784	82,730	-	82,730	82,730	86,287
6400 Federal Funds Ltd	(2,286)	-	-	-	-	-
All Funds	7,498	97,504	-	97,504	97,504	101,696
4475 Facilities Maintenance						
8000 General Fund	531	-	-	-	-	-
3400 Other Funds Ltd	46	-	-	-	-	-
6400 Federal Funds Ltd	(4)	-	-	-	-	-
All Funds	573	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	98	154	-	154	154	161
3200 Other Funds Non-Ltd	-	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	663	83,551	-	83,551	83,551	87,144
All Funds	761	289,705	-	289,705	289,705	293,305
4600 Intra-agency Charges						
8000 General Fund	481,576	-	-	-	-	-
3400 Other Funds Ltd	180,144	-	-	-	-	-
All Funds	661,720	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	166	-	166	166	173

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	10,055	-	10,055	10,055	10,487
All Funds	-	10,221	-	10,221	10,221	10,660
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	14,734	-	14,734	14,734	15,368
3400 Other Funds Ltd	566	65,531	-	65,531	65,531	68,349
All Funds	566	80,265	-	80,265	80,265	83,717
4715 IT Expendable Property						
8000 General Fund	581	3,855	-	3,855	3,855	4,021
3400 Other Funds Ltd	638	-	-	-	-	-
6400 Federal Funds Ltd	(34)	-	-	-	-	-
All Funds	1,185	3,855	-	3,855	3,855	4,021
TOTAL SERVICES & SUPPLIES						
8000 General Fund	541,285	234,187	-	234,187	234,187	246,031
3200 Other Funds Non-Ltd	(8,345)	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	272,458	781,339	-	781,339	781,339	821,329
6400 Federal Funds Ltd	(4,532)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$800,866**	**$1,221,526**	**-**	**$1,221,526**	**$1,221,526**	**$1,273,360**
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	4,658	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	14,500	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
3400 Other Funds Ltd	19,158	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$19,158**	-	-	-	-	-
EXPENDITURES						
8000 General Fund	1,669,589	1,236,445	-	1,236,445	1,340,773	1,397,307
3200 Other Funds Non-Ltd	(8,345)	206,000	-	206,000	206,000	206,000
3400 Other Funds Ltd	1,432,926	2,814,547	-	2,814,547	3,161,007	3,221,803
6400 Federal Funds Ltd	(7,602)	-	-	-	-	-
TOTAL EXPENDITURES	**$3,086,568**	**$4,256,992**	-	**$4,256,992**	**$4,707,780**	**$4,825,110**
REVERSIONS						
9900 Reversions						
8000 General Fund	186,225	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	426,615	-	-	-	-	-
3400 Other Funds Ltd	1,025,475	(322,081)	-	(322,081)	378,712	317,916
6400 Federal Funds Ltd	7,602	-	-	-	-	-
TOTAL ENDING BALANCE	**$1,459,692**	**($322,081)**	-	**($322,081)**	**$378,712**	**$317,916**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	15	14	-	14	14	14
8180 Position Reconciliation	-	1	-	1	-	-
TOTAL AUTHORIZED POSITIONS	**15**	**15**	**-**	**15**	**14**	**14**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	12.72	12.24	-	12.24	12.24	12.24
8280 FTE Reconciliation	-	0.25	-	0.25	-	-
TOTAL AUTHORIZED FTE	**12.72**	**12.49**	**-**	**12.49**	**12.24**	**12.24**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	317,916	-	317,916	-	317,916
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,340,773	56,534	1,397,307	239,831	1,637,138
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	693,750	-	693,750	-	693,750
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	2,528,053	-	2,528,053	-	2,528,053
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
TOTAL REVENUES					
8000 General Fund	1,340,773	56,534	1,397,307	239,831	1,637,138
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	3,221,803	-	3,221,803	-	3,221,803
TOTAL REVENUES	**$4,768,576**	**$56,534**	**$4,825,110**	**$239,831**	**$5,064,941**
AVAILABLE REVENUES					
8000 General Fund	1,340,773	56,534	1,397,307	239,831	1,637,138

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	3,539,719	-	3,539,719	-	3,539,719
TOTAL AVAILABLE REVENUES	**$5,086,492**	**$56,534**	**$5,143,026**	**$239,831**	**$5,382,857**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	776,580	-	776,580	142,656	919,236
3400 Other Funds Ltd	1,575,480	-	1,575,480	-	1,575,480
All Funds	2,352,060	-	2,352,060	142,656	2,494,716
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	203	-	203	58	261
3400 Other Funds Ltd	507	-	507	-	507
All Funds	710	-	710	58	768
3220 Public Employees' Retire Cont					
8000 General Fund	133,029	-	133,029	24,437	157,466
3400 Other Funds Ltd	269,878	-	269,878	-	269,878
All Funds	402,907	-	402,907	24,437	427,344
3221 Pension Obligation Bond					
8000 General Fund	-	44,983	44,983	-	44,983
3400 Other Funds Ltd	72,998	18,260	91,258	-	91,258
All Funds	72,998	63,243	136,241	-	136,241

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3230 Social Security Taxes					
8000 General Fund	57,849	-	57,849	10,913	68,762
3400 Other Funds Ltd	118,966	-	118,966	-	118,966
All Funds	176,815	-	176,815	10,913	187,728
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	161	-	161	46	207
3400 Other Funds Ltd	402	-	402	-	402
All Funds	563	-	563	46	609
3260 Mass Transit Tax					
8000 General Fund	4,952	(293)	4,659	856	5,515
3400 Other Funds Ltd	6,907	2,546	9,453	-	9,453
All Funds	11,859	2,253	14,112	856	14,968
3270 Flexible Benefits					
8000 General Fund	133,812	-	133,812	38,232	172,044
3400 Other Funds Ltd	334,530	-	334,530	-	334,530
All Funds	468,342	-	468,342	38,232	506,574
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	330,006	44,690	374,696	74,542	449,238
3400 Other Funds Ltd	804,188	20,806	824,994	-	824,994
TOTAL OTHER PAYROLL EXPENSES	**$1,134,194**	**$65,496**	**$1,199,690**	**$74,542**	**$1,274,232**
TOTAL PERSONAL SERVICES					
8000 General Fund	1,106,586	44,690	1,151,276	217,198	1,368,474
3400 Other Funds Ltd	2,379,668	20,806	2,400,474	-	2,400,474

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL PERSONAL SERVICES	**$3,486,254**	**$65,496**	**$3,551,750**	**$217,198**	**$3,768,948**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	9,143	393	9,536	768	10,304
3400 Other Funds Ltd	2,038	88	2,126	-	2,126
All Funds	11,181	481	11,662	768	12,430
4125 Out of State Travel					
8000 General Fund	5,190	223	5,413	-	5,413
3400 Other Funds Ltd	5,919	255	6,174	-	6,174
All Funds	11,109	478	11,587	-	11,587
4150 Employee Training					
8000 General Fund	9,560	411	9,971	3,997	13,968
3400 Other Funds Ltd	16,358	703	17,061	-	17,061
All Funds	25,918	1,114	27,032	3,997	31,029
4175 Office Expenses					
8000 General Fund	6,999	301	7,300	2,283	9,583
3400 Other Funds Ltd	21,611	929	22,540	-	22,540
All Funds	28,610	1,230	29,840	2,283	32,123
4200 Telecommunications					
8000 General Fund	6,524	281	6,805	1,713	8,518
3400 Other Funds Ltd	22,098	950	23,048	-	23,048
All Funds	28,622	1,231	29,853	1,713	31,566
4225 State Gov. Service Charges					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	23,046	991	24,037	-	24,037
3400 Other Funds Ltd	38,931	1,674	40,605	-	40,605
All Funds	61,977	2,665	64,642	-	64,642
4250 Data Processing					
8000 General Fund	3,641	157	3,798	743	4,541
3400 Other Funds Ltd	27,222	1,171	28,393	-	28,393
All Funds	30,863	1,328	32,191	743	32,934
4275 Publicity and Publications					
8000 General Fund	1,391	60	1,451	571	2,022
3400 Other Funds Ltd	2,735	118	2,853	-	2,853
All Funds	4,126	178	4,304	571	4,875
4300 Professional Services					
8000 General Fund	64,495	3,676	68,171	8,218	76,389
3400 Other Funds Ltd	389,708	22,213	411,921	-	411,921
All Funds	454,203	25,889	480,092	8,218	488,310
4315 IT Professional Services					
8000 General Fund	21,808	1,243	23,051	-	23,051
4325 Attorney General					
8000 General Fund	3,729	725	4,454	-	4,454
3400 Other Funds Ltd	6,187	1,202	7,389	-	7,389
All Funds	9,916	1,927	11,843	-	11,843
4375 Employee Recruitment and Develop					
8000 General Fund	1,479	64	1,543	457	2,000

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	3,833	165	3,998	-	3,998
All Funds	5,312	229	5,541	457	5,998
4400 Dues and Subscriptions					
8000 General Fund	43,499	1,870	45,369	571	45,940
3400 Other Funds Ltd	2,832	122	2,954	-	2,954
All Funds	46,331	1,992	48,323	571	48,894
4425 Facilities Rental and Taxes					
8000 General Fund	14,774	635	15,409	-	15,409
3400 Other Funds Ltd	82,730	3,557	86,287	-	86,287
All Funds	97,504	4,192	101,696	-	101,696
4575 Agency Program Related S and S					
8000 General Fund	154	7	161	-	161
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	83,551	3,593	87,144	-	87,144
All Funds	289,705	3,600	293,305	-	293,305
4650 Other Services and Supplies					
8000 General Fund	166	7	173	571	744
3400 Other Funds Ltd	10,055	432	10,487	-	10,487
All Funds	10,221	439	10,660	571	11,231
4700 Expendable Prop 250 - 5000					
8000 General Fund	14,734	634	15,368	2,741	18,109
3400 Other Funds Ltd	65,531	2,818	68,349	-	68,349
All Funds	80,265	3,452	83,717	2,741	86,458

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4715 IT Expendable Property					
8000 General Fund	3,855	166	4,021	-	4,021
TOTAL SERVICES & SUPPLIES					
8000 General Fund	234,187	11,844	246,031	22,633	268,664
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	781,339	39,990	821,329	-	821,329
TOTAL SERVICES & SUPPLIES	**$1,221,526**	**$51,834**	**$1,273,360**	**$22,633**	**$1,295,993**
TOTAL EXPENDITURES					
8000 General Fund	1,340,773	56,534	1,397,307	239,831	1,637,138
3200 Other Funds Non-Ltd	206,000	-	206,000	-	206,000
3400 Other Funds Ltd	3,161,007	60,796	3,221,803	-	3,221,803
TOTAL EXPENDITURES	**$4,707,780**	**$117,330**	**$4,825,110**	**$239,831**	**$5,064,941**
ENDING BALANCE					
3400 Other Funds Ltd	378,712	(60,796)	317,916	-	317,916
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	14	-	14	1	15
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	12.24	-	12.24	1.00	13.24

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$56,534
Other Funds	$60,796
Lottery Funds	$0
Federal Funds	$0
Total Funds	$117,330

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$44,690
Other Funds	$20,806
Lottery Funds	$0
Federal Funds	$0
Total Funds	$65,496

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-outs for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$11,844
Other Funds	$39,990
Lottery Funds	$0
Federal Funds	$0
Total Funds	$51,834

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no Fund Shifts for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no Technical Adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	56,534	44,690	11,844			
AVAILABLE REVENUES						
8000 General Fund	56,534	44,690	11,844			
TOTAL AVAILABLE REVENUES	**$56,534**	**$44,690**	**$11,844**			
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3221 Pension Obligation Bond						
8000 General Fund	44,983	44,983	-			
3400 Other Funds Ltd	18,260	18,260	-			
All Funds	63,243	63,243	-			
3260 Mass Transit Tax						
8000 General Fund	(293)	(293)	-			
3400 Other Funds Ltd	2,546	2,546	-			
All Funds	2,253	2,253	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	44,690	44,690	-			
3400 Other Funds Ltd	20,806	20,806	-			
TOTAL OTHER PAYROLL EXPENSES	**$65,496**	**$65,496**	**-**			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	393	-	393			
3400 Other Funds Ltd	88	-	88			
All Funds	481	-	481			
4125 Out of State Travel						
8000 General Fund	223	-	223			
3400 Other Funds Ltd	255	-	255			
All Funds	478	-	478			
4150 Employee Training						
8000 General Fund	411	-	411			
3400 Other Funds Ltd	703	-	703			
All Funds	1,114	-	1,114			
4175 Office Expenses						
8000 General Fund	301	-	301			
3400 Other Funds Ltd	929	-	929			
All Funds	1,230	-	1,230			
4200 Telecommunications						
8000 General Fund	281	-	281			
3400 Other Funds Ltd	950	-	950			
All Funds	1,231	-	1,231			
4225 State Gov. Service Charges						
8000 General Fund	991	-	991			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3400 Other Funds Ltd	1,674	-	1,674			
All Funds	2,665	-	2,665			
4250 Data Processing						
8000 General Fund	157	-	157			
3400 Other Funds Ltd	1,171	-	1,171			
All Funds	1,328	-	1,328			
4275 Publicity and Publications						
8000 General Fund	60	-	60			
3400 Other Funds Ltd	118	-	118			
All Funds	178	-	178			
4300 Professional Services						
8000 General Fund	3,676	-	3,676			
3400 Other Funds Ltd	22,213	-	22,213			
All Funds	25,889	-	25,889			
4315 IT Professional Services						
8000 General Fund	1,243	-	1,243			
4325 Attorney General						
8000 General Fund	725	-	725			
3400 Other Funds Ltd	1,202	-	1,202			
All Funds	1,927	-	1,927			
4375 Employee Recruitment and Develop						
8000 General Fund	64	-	64			
3400 Other Funds Ltd	165	-	165			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
All Funds	229	-	229			
4400 Dues and Subscriptions						
8000 General Fund	1,870	-	1,870			
3400 Other Funds Ltd	122	-	122			
All Funds	1,992	-	1,992			
4425 Facilities Rental and Taxes						
8000 General Fund	635	-	635			
3400 Other Funds Ltd	3,557	-	3,557			
All Funds	4,192	-	4,192			
4575 Agency Program Related S and S						
8000 General Fund	7	-	7			
3400 Other Funds Ltd	3,593	-	3,593			
All Funds	3,600	-	3,600			
4650 Other Services and Supplies						
8000 General Fund	7	-	7			
3400 Other Funds Ltd	432	-	432			
All Funds	439	-	439			
4700 Expendable Prop 250 - 5000						
8000 General Fund	634	-	634			
3400 Other Funds Ltd	2,818	-	2,818			
All Funds	3,452	-	3,452			
4715 IT Expendable Property						
8000 General Fund	166	-	166			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
SERVICES & SUPPLIES						
8000 General Fund	11,844	-	11,844			
3400 Other Funds Ltd	39,990	-	39,990			
TOTAL SERVICES & SUPPLIES	**$51,834**	**-**	**$51,834**			
EXPENDITURES						
8000 General Fund	56,534	44,690	11,844			
3400 Other Funds Ltd	60,796	20,806	39,990			
TOTAL EXPENDITURES	**$117,330**	**$65,496**	**$51,834**			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	(60,796)	(20,806)	(39,990)			
TOTAL ENDING BALANCE	**($60,796)**	**($20,806)**	**($39,990)**			

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Academic Policy and Authorization
Cross Reference Number: 52500-203-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	44,690	-	-	-	-	-	44,690
Charges for Services	-	-	-	-	-	-	-
Total Revenues	**$44,690**	-	-	-	-	-	**$44,690**
Personal Services							
Pension Obligation Bond	44,983	-	18,260	-	-	-	63,243
Mass Transit Tax	(293)	-	2,546	-	-	-	2,253
Total Personal Services	**$44,690**	-	**$20,806**	-	-	-	**$65,496**
Total Expenditures							
Total Expenditures	44,690	-	20,806	-	-	-	65,496
Total Expenditures	**$44,690**	-	**$20,806**	-	-	-	**$65,496**
Ending Balance							
Ending Balance	-	-	(20,806)	-	-	-	(20,806)
Total Ending Balance	-	-	**($20,806)**	-	-	-	**($20,806)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Academic Policy and Authorization
Cross Reference Number: 52500-203-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	11,844	-	-	-	-	-	11,844
Charges for Services	-	-	-	-	-	-	-
Total Revenues	**$11,844**	-	-	-	-	-	**$11,844**
Services & Supplies							
Instate Travel	393	-	88	-	-	-	481
Out of State Travel	223	-	255	-	-	-	478
Employee Training	411	-	703	-	-	-	1,114
Office Expenses	301	-	929	-	-	-	1,230
Telecommunications	281	-	950	-	-	-	1,231
State Gov. Service Charges	991	-	1,674	-	-	-	2,665
Data Processing	157	-	1,171	-	-	-	1,328
Publicity and Publications	60	-	118	-	-	-	178
Professional Services	3,676	-	22,213	-	-	-	25,889
IT Professional Services	1,243	-	-	-	-	-	1,243
Attorney General	725	-	1,202	-	-	-	1,927
Employee Recruitment and Develop	64	-	165	-	-	-	229
Dues and Subscriptions	1,870	-	122	-	-	-	1,992
Facilities Rental and Taxes	635	-	3,557	-	-	-	4,192
Agency Program Related S and S	7	-	3,593	-	-	-	3,600
Other Services and Supplies	7	-	432	-	-	-	439
Expendable Prop 250 - 5000	634	-	2,818	-	-	-	3,452

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Academic Policy and Authorization
Cross Reference Number: 52500-203-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	166	-	-	-	-	-	166
Total Services & Supplies	**$11,844**	-	**$39,990**	-	-	-	**$51,834**
Total Expenditures							
Total Expenditures	11,844	-	39,990	-	-	-	51,834
Total Expenditures	**$11,844**	-	**$39,990**	-	-	-	**$51,834**
Ending Balance							
Ending Balance	-	-	(39,990)	-	-	-	(39,990)
Total Ending Balance	-	-	**($39,990)**	-	-	-	**($39,990)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Degree Authorization/Private Career Schools
Cross Reference Number: 52500-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Degree Authorization/Private Career Schools
Cross Reference Number: 52500-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #404
Student Complaint Staffing

Agency Request Budget: $239,831 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

The HECC is charged with investigating and sanctioning private career schools that violate statutes or rules (ORS 345.120, OAR 715-045), and investigating and resolving complaints against Oregon public universities and community colleges related to discrimination and retaliation, as defined by ORS 659.850 and ORS 659.852. In addition, the agency is required by State Authorization Reciprocity Agreements (SARA) to investigate complaints about on-line schools offering interstate distance education programs.

This usually entails launching an investigation in which HECC staff are required to interview the student complainant, faculty and institutional administrators, research school policies, and familiarize themselves with applicable rules and laws. However, the HECC does not have trained staff dedicated to performing these duties, which can result in delays in resolving the issue, excessive legal bills due to need for extensive consultation with the Department of Justice, increased risk and liability for the agency, and failure to provide adequate consumer protections to Oregon students and failure to resolve their issues completely and in a timely manner.

A complex complaint that is contested and results in litigation can be very costly to the HECC. For example, the HECC Office of Private Postsecondary Education (PPE) worked on a student complaint and was eventually sued by a private, for-profit, two-year college. The total costs for Department of Justice work amounted to $45,061 for a single case. Annual DOJ costs for the Private Postsecondary Education, Community College and Workforce Development, and University Academic Policy Coordination Office complaint cases have totaled as much as $73,571 in a single year and average about $90,000 per biennium. And, since the implementation of the SARA agreement, there have been increased complaints regarding on-line interstate distance learning programs. One recent complaint took almost a year to resolve, required approximately 500 hours of staff time, and resulted in

high legal costs to the agency because it crossed multiple areas of law, education policy, and interstate boundaries. A senior compliance specialist would help reduce unnecessary DOJ costs across all offices and expedite the complaints process.

Current staff lack the compliance and legal experience to best serve students and institutions. This is problematic because student complaints can quickly become complex and legalistic in nature and in some cases specific certification is necessary to best protect consumers (Private Career Schools requires LEDS certification to handle background checks). Creating a new student complaints position at a Compliance Specialist 3 level would allow the HECC to hire someone with compliance experience who can respond to complaints, conduct preliminary hearings and settle issues of non-compliance through mutual agreements. Should the complaint rise to the level of administrative hearing or court testimony, this position would be able to prepare staff and witnesses to testify and prepare written responses. This expertise would improve our consumer protection role by connecting consumers with a skilled professional whose time is dedicated to protecting the students of Oregon and minimizing legal cost to the state.

Across both public and private institutions, the HECC student complaint role provides students with the ability to hold institutions accountable when they feel the individual institutional complaint process has failed them, and when institutions violate law or administrative rules under HECC's purview (E.g. Discrimination ORS 659.850, Retaliation ORS 659.852, Career Schools ORS 345.120/345.240, and OAR 715, Division 11). A full-time Compliance Specialist 3 would:

- Serve as a dedicated consumer protection specialist with legal and mediation experience to expedite the complaint process for both institutions and students;
- Effectively address complaints, which can quickly become complex and legalistic in nature, thereby reducing legal risks and costs for the agency and the students we serve and;
- Streamline the student complaint process.
- Coordinate with other state and federal agencies, such as DOJ, Oregon Department of Veteran's Affairs (ODVA), and U.S. Department of Education.
- Manage imposed sanctions on schools and manage risk concerns as schools may appeal such sanctions because HECC cannot revoke operating licenses without due process, which means we must conduct contested case hearings.
- Lastly, the Compliance Specialist would also assist with license renewals for institutions.

OFFICE OF ACADEMIC POLICY AND AUTHORIZATION
POP #404 STUDENT COMPLAINT STAFFING

HOW ACHIEVED

Hiring a full-time Compliance Specialist 3 with a focus on a successful candidate who has investigations and compliance experience would help to fill this unmet need and protect Oregon's students. The position will focus on both public and private school complaints.

STAFFING IMPACT

1 POS | 1.00 FTE Compliance Specialist 3

QUANTIFYING RESULTS

The HECC currently receives student complaints from 24 public institutions and approximately 200 private career schools. Without a dedicated staff person to respond to these complaints, HECC staff only have the capacity to track emails and phone calls associated with student complaints, and can only investigate the most serious complaints. Hiring an experienced Compliance Specialist 3, who has investigations and compliance experience, would help to minimize unnecessary contact with DOJ, reduce and prevent legal costs, reduce agency risk, improve timely resolution of issues, and improve the customer service and consumer protections offered to Oregon students.

REVENUE SOURCE

General Fund	$239,831
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$239,831

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 404 - Student Complaint Staffing

Cross Reference Name: Academic Policy and Authorization
Cross Reference Number: 52500-203-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	239,831	-	-	-	-	-	239,831
Total Revenues	**$239,831**	-	-	-	-	-	**$239,831**
Personal Services							
Class/Unclass Sal. and Per Diem	142,656	-	-	-	-	-	142,656
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	24,437	-	-	-	-	-	24,437
Social Security Taxes	10,913	-	-	-	-	-	10,913
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	856	-	-	-	-	-	856
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$217,198**	-	-	-	-	-	**$217,198**
Services & Supplies							
Instate Travel	768	-	-	-	-	-	768
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Professional Services	8,218	-	-	-	-	-	8,218
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 404 - Student Complaint Staffing

Cross Reference Name: Academic Policy and Authorization
Cross Reference Number: 52500-203-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$22,633**	-	-	-	-	-	**$22,633**
Total Expenditures							
Total Expenditures	239,831	-	-	-	-	-	239,831
Total Expenditures	**$239,831**	-	-	-	-	-	**$239,831**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

Description	Total Policy Packages	Pkg: 404 Student Complaint Staffing Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	239,831	239,831				
AVAILABLE REVENUES						
8000 General Fund	239,831	239,831				
TOTAL AVAILABLE REVENUES	$239,831	$239,831				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	142,656	142,656				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	58	58				
3220 Public Employees Retire Cont						
8000 General Fund	24,437	24,437				
3230 Social Security Taxes						
8000 General Fund	10,913	10,913				
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	46	46				
3260 Mass Transit Tax						
8000 General Fund	856	856				

Description	Total Policy Packages	Pkg: 404 Student Complaint Staffing Priority: 00				
3270 Flexible Benefits						
8000 General Fund	38,232	38,232				
OTHER PAYROLL EXPENSES						
8000 General Fund	74,542	74,542				
TOTAL OTHER PAYROLL EXPENSES	**$74,542**	**$74,542**				
PERSONAL SERVICES						
8000 General Fund	217,198	217,198				
TOTAL PERSONAL SERVICES	**$217,198**	**$217,198**				
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	768	768				
4150 Employee Training						
8000 General Fund	3,997	3,997				
4175 Office Expenses						
8000 General Fund	2,283	2,283				
4200 Telecommunications						
8000 General Fund	1,713	1,713				
4250 Data Processing						
8000 General Fund	743	743				
4275 Publicity and Publications						
8000 General Fund	571	571				
4300 Professional Services						

Description	Total Policy Packages	Pkg: 404 Student Complaint Staffing Priority: 00				
8000 General Fund	8,218	8,218				
4375 Employee Recruitment and Develop						
8000 General Fund	457	457				
4400 Dues and Subscriptions						
8000 General Fund	571	571				
4650 Other Services and Supplies						
8000 General Fund	571	571				
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,741	2,741				
SERVICES & SUPPLIES						
8000 General Fund	22,633	22,633				
TOTAL SERVICES & SUPPLIES	**$22,633**	**$22,633**				
EXPENDITURES						
8000 General Fund	239,831	239,831				
TOTAL EXPENDITURES	**$239,831**	**$239,831**				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	**-**	**-**				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	1				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	1.00				

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250573	1389311		MMN X5248 A P	COMPLIANCE SPECIALIST 3	29	PF	24	2	5,944	142,656	73,686	216,342	1	1.00
				General Funds						**142,656**	**73,686**	**216,342**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**142,656**	**73,686**	**216,342**	**1**	**1.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-203-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	934,946	-	-	-	-	-
Non-business Lic. and Fees	-	693,750	693,750	693,750	-	-
Charges for Services	1,008,421	1,480,800	1,480,800	2,528,053	-	-
Other Revenues	(8,415)	-	-	-	-	-
Transfer In - Intrafund	200,000	-	-	-	-	-
Total Other Funds	**$2,134,952**	**$2,174,550**	**$2,174,550**	**$3,221,803**	-	-
Nonlimited Other Funds						
Business Lic and Fees	106,303	-	-	-	-	-
Interest Income	48,900	-	-	-	-	-
Other Revenues	-	206,000	206,000	206,000	-	-
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
Total Nonlimited Other Funds	**($44,797)**	**$206,000**	**$206,000**	**$206,000**	-	-

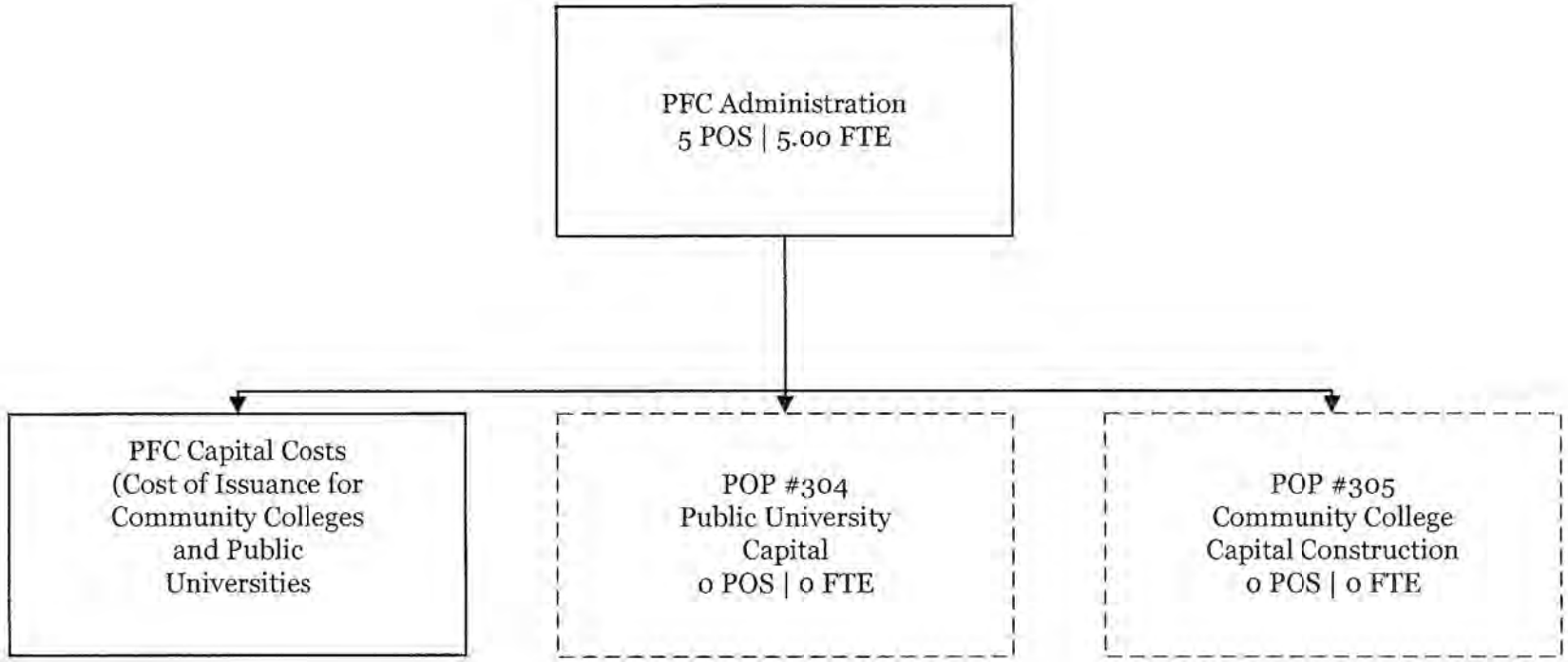
Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	106,303	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	48,900	-	-	-	-	-
Other Revenues	OF NL	0975	-	206,000	206,000	206,000	-	-
Transfer Out - Intrafund	OF NL	2010	(200,000)					
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	934,946	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	693,750	693,750	693,750	-	-
Charges for Services	OF L	0410	1,008,421	1,480,800	1,480,800	2,528,053	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	(8,415)	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	200,000	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			2,090,155	2,380,550	2,380,550	3,427,803	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	(44,797)	206,000	206,000	206,000	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	2,134,952	2,174,550	2,174,550	3,221,803	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			2,090,155	2,380,550	2,380,550	3,427,803	-	-

Post-Secondary
Finance and Capital

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF POST-SECONDARY FINANCE AND CAPITAL



The Office of Postsecondary Finance and Capital
Provides fiscal coordination related to Oregon's public postsecondary institutions, including financial planning, biennial budget recommendations for the Community College Support Fund, Public University Support Fund, Public University State Programs, Public University Statewide Public Services, capital investments, fiscal reporting and analysis, capital bond funding administration, and the allocation of state funding to public postsecondary institutions.

The programs are highlighted below, however for the detailed program narrative, please refer to the SCR section noted below in the budget binder.

Community College Support Fund (SCR 208)
The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges.

Public University Support Fund (SCR 209)
The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities.

Public University State Programs (SCR 210)
The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the State of Oregon. Many of these programs have an industry-specific focus and receive additional investments from the private sector as well as other sources.

Statewide Public Service Programs (SCR 211)
Includes Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.

Sports Lottery (SCR 212)
Provides lottery funds to support athletic programs and student scholarships at Oregon's public universities.

OHSU Program (SCR 213)
OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists, creates new knowledge, translates scientific research into

therapies for disease, provides compassionate and evidence-based patient care, and improves health statewide through access and policy initiatives.

Debt Service Programs (SCR 214 | SCR 215 | SCR 216)
The debt service program includes all long-term debt obligations to pay for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or building fees.

Capital Construction (SCR 217 | SCR 218 | SCR 219)
The capital construction program includes an opportunity for public universities and community colleges to request funding for capital projects, including state-backed debt.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,119,680	1,484,285	-	1,484,285	1,736,629	1,782,469
REVENUES						
8000 General Fund	1,119,680	1,484,285	-	1,484,285	1,736,629	1,782,469
AVAILABLE REVENUES						
8000 General Fund	1,119,680	1,484,285	-	1,484,285	1,736,629	1,782,469
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	667,002	773,304	-	773,304	999,528	999,528
3190 All Other Differential						
8000 General Fund	4,603	687	-	687	687	717
TOTAL SALARIES & WAGES						
8000 General Fund	671,605	773,991	-	773,991	1,000,215	1,000,245
TOTAL SALARIES & WAGES	**$671,605**	**$773,991**	-	**$773,991**	**$1,000,215**	**$1,000,245**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	167	244	-	244	290	290
3220 Public Employees' Retire Cont						
8000 General Fund	89,000	131,346	-	131,346	171,337	171,342
3221 Pension Obligation Bond						
8000 General Fund	34,023	77,264	-	77,264	77,264	57,936
3230 Social Security Taxes						
8000 General Fund	50,314	59,210	-	59,210	75,880	75,882
3240 Unemployment Assessments						
8000 General Fund	9,587	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	223	290	-	290	230	230
3260 Mass Transit Tax						
8000 General Fund	3,153	4,644	-	4,644	4,644	6,001
3270 Flexible Benefits						
8000 General Fund	147,397	175,920	-	175,920	191,160	191,160
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	333,864	448,918	-	448,918	520,805	502,841
TOTAL OTHER PAYROLL EXPENSES	**$333,864**	**$448,918**	-	**$448,918**	**$520,805**	**$502,841**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	(50,557)	-	(50,557)	(50,557)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	45,767	-	45,767	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(4,790)	-	(4,790)	(50,557)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4,790)**	**-**	**($4,790)**	**($50,557)**	**-**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,005,469	1,218,119	-	1,218,119	1,470,463	1,503,086
TOTAL PERSONAL SERVICES	**$1,005,469**	**$1,218,119**	**-**	**$1,218,119**	**$1,470,463**	**$1,503,086**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,090	9,882	-	9,882	9,882	10,307
4125 Out of State Travel						
8000 General Fund	1,862	5,190	-	5,190	5,190	5,413
4150 Employee Training						
8000 General Fund	2,875	13,392	-	13,392	13,392	13,968
4175 Office Expenses						
8000 General Fund	2,380	9,189	-	9,189	9,189	9,584
4200 Telecommunications						
8000 General Fund	7,916	8,167	-	8,167	8,167	8,518

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4225 State Gov. Service Charges						
8000 General Fund	32,035	23,046	-	23,046	23,046	24,037
4250 Data Processing						
8000 General Fund	133	4,353	-	4,353	4,353	4,540
4275 Publicity and Publications						
8000 General Fund	664	1,938	-	1,938	1,938	2,021
4300 Professional Services						
8000 General Fund	324,532	64,495	-	64,495	64,495	68,171
4315 IT Professional Services						
8000 General Fund	-	21,808	-	21,808	21,808	23,051
4325 Attorney General						
8000 General Fund	11,866	3,729	-	3,729	3,729	4,454
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,917	-	1,917	1,917	1,999
4400 Dues and Subscriptions						
8000 General Fund	-	44,046	-	44,046	44,046	45,940
4425 Facilities Rental and Taxes						
8000 General Fund	-	34,346	-	34,346	34,346	35,823
4475 Facilities Maintenance						
8000 General Fund	69	-	-	-	-	-
4575 Agency Program Related S and S						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	347	155	-	155	155	162
4600 Intra-agency Charges						
8000 General Fund	297,789	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	(1)	4,485	-	4,485	4,485	4,678
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	12,173	-	12,173	12,173	12,696
4715 IT Expendable Property						
8000 General Fund	3,632	3,855	-	3,855	3,855	4,021
TOTAL SERVICES & SUPPLIES						
8000 General Fund	693,189	266,166	-	266,166	266,166	279,383
TOTAL SERVICES & SUPPLIES	**$693,189**	**$266,166**	-	**$266,166**	**$266,166**	**$279,383**
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	134,000	-	-	-	-	-
EXPENDITURES						
8000 General Fund	1,832,658	1,484,285	-	1,484,285	1,736,629	1,782,469
REVERSIONS						
9900 Reversions						
8000 General Fund	712,978	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	5	-	5	5	5
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	4.00	5.00	-	5.00	5.00	5.00

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,736,629	45,840	1,782,469	-	1,782,469
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100
TOTAL REVENUES					
8000 General Fund	1,736,629	45,840	1,782,469	-	1,782,469
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100
TOTAL REVENUES	**$1,736,629**	**$45,840**	**$1,782,469**	**$8,667,100**	**$10,449,569**
AVAILABLE REVENUES					
8000 General Fund	1,736,629	45,840	1,782,469	-	1,782,469
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100
TOTAL AVAILABLE REVENUES	**$1,736,629**	**$45,840**	**$1,782,469**	**$8,667,100**	**$10,449,569**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	999,528	-	999,528	-	999,528
3190 All Other Differential					
8000 General Fund	687	30	717	-	717
TOTAL SALARIES & WAGES					

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
9900 Reversions						
8000 General Fund	(1)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	1,000,215	30	1,000,245	-	1,000,245
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	290	-	290	-	290
3220 Public Employees' Retire Cont					
8000 General Fund	171,337	5	171,342	-	171,342
3221 Pension Obligation Bond					
8000 General Fund	77,264	(19,328)	57,936	-	57,936
3230 Social Security Taxes					
8000 General Fund	75,880	2	75,882	-	75,882
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	230	-	230	-	230
3260 Mass Transit Tax					
8000 General Fund	4,644	1,357	6,001	-	6,001
3270 Flexible Benefits					
8000 General Fund	191,160	-	191,160	-	191,160
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	520,805	(17,964)	502,841	-	502,841
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(50,557)	50,557	-	-	-
TOTAL PERSONAL SERVICES					
8000 General Fund	1,470,463	32,623	1,503,086	-	1,503,086

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	9,882	425	10,307	-	10,307
4125 Out of State Travel					
8000 General Fund	5,190	223	5,413	-	5,413
4150 Employee Training					
8000 General Fund	13,392	576	13,968	-	13,968
4175 Office Expenses					
8000 General Fund	9,189	395	9,584	-	9,584
4200 Telecommunications					
8000 General Fund	8,167	351	8,518	-	8,518
4225 State Gov. Service Charges					
8000 General Fund	23,046	991	24,037	-	24,037
4250 Data Processing					
8000 General Fund	4,353	187	4,540	-	4,540
4275 Publicity and Publications					
8000 General Fund	1,938	83	2,021	-	2,021
4300 Professional Services					
8000 General Fund	64,495	3,676	68,171	-	68,171
4315 IT Professional Services					
8000 General Fund	21,808	1,243	23,051	-	23,051
4325 Attorney General					
8000 General Fund	3,729	725	4,454	-	4,454

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4375 Employee Recruitment and Develop					
8000 General Fund	1,917	82	1,999	-	1,999
4400 Dues and Subscriptions					
8000 General Fund	44,046	1,894	45,940	-	45,940
4425 Facilities Rental and Taxes					
8000 General Fund	34,346	1,477	35,823	-	35,823
4575 Agency Program Related S and S					
8000 General Fund	155	7	162	-	162
4625 Other COP Costs					
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100
4650 Other Services and Supplies					
8000 General Fund	4,485	193	4,678	-	4,678
4700 Expendable Prop 250 - 5000					
8000 General Fund	12,173	523	12,696	-	12,696
4715 IT Expendable Property					
8000 General Fund	3,855	166	4,021	-	4,021
TOTAL SERVICES & SUPPLIES					
8000 General Fund	266,166	13,217	279,383	-	279,383
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100
TOTAL SERVICES & SUPPLIES	**$266,166**	**$13,217**	**$279,383**	**$8,667,100**	**$8,946,483**
TOTAL EXPENDITURES					
8000 General Fund	1,736,629	45,840	1,782,469	-	1,782,469
3400 Other Funds Ltd	-	-	-	8,667,100	8,667,100

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL EXPENDITURES	**$1,736,629**	**$45,840**	**$1,782,469**	**$8,667,100**	**$10,449,569**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	5	-	5	-	5
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	5.00	-	5.00	-	5.00

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$45,840
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$45,840

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$32,623
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$32,623

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-outs for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$13,217
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$13,217

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no Fund Shifts for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no Technical Adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Policy Packages	Pkg: 304 Public University Capital Const. Priority: 00	Pkg: 305 Community College Capital Const. Priority: 00	Pkg: 401 HECC IT FAMIS Replacement Priority: 00		
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	8,667,100	8,027,100	535,000	105,000		
AVAILABLE REVENUES						
3400 Other Funds Ltd	8,667,100	8,027,100	535,000	105,000		
TOTAL AVAILABLE REVENUES	**$8,667,100**	**$8,027,100**	**$535,000**	**$105,000**		
EXPENDITURES						
SERVICES & SUPPLIES						
4625 Other COP Costs						
3400 Other Funds Ltd	8,667,100	8,027,100	535,000	105,000		
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	-	-	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	45,840	32,623	13,217			
AVAILABLE REVENUES						
8000 General Fund	45,840	32,623	13,217			
TOTAL AVAILABLE REVENUES	**$45,840**	**$32,623**	**$13,217**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3190 All Other Differential						
8000 General Fund	30	30	-			
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	5	5	-			
3221 Pension Obligation Bond						
8000 General Fund	(19,328)	(19,328)	-			
3230 Social Security Taxes						
8000 General Fund	2	2	-			
3260 Mass Transit Tax						
8000 General Fund	1,357	1,357	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	(17,964)	(17,964)	-			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
TOTAL OTHER PAYROLL EXPENSES	**($17,964)**	**($17,964)**	-			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	50,557	50,557	-			
PERSONAL SERVICES						
8000 General Fund	32,623	32,623	-			
TOTAL PERSONAL SERVICES	**$32,623**	**$32,623**	-			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	425	-	425			
4125 Out of State Travel						
8000 General Fund	223	-	223			
4150 Employee Training						
8000 General Fund	576	-	576			
4175 Office Expenses						
8000 General Fund	395	-	395			
4200 Telecommunications						
8000 General Fund	351	-	351			
4225 State Gov. Service Charges						
8000 General Fund	991	-	991			
4250 Data Processing						
8000 General Fund	187	-	187			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
4275 Publicity and Publications						
8000 General Fund	83	-	83			
4300 Professional Services						
8000 General Fund	3,676	-	3,676			
4315 IT Professional Services						
8000 General Fund	1,243	-	1,243			
4325 Attorney General						
8000 General Fund	725	-	725			
4375 Employee Recruitment and Develop						
8000 General Fund	82	-	82			
4400 Dues and Subscriptions						
8000 General Fund	1,894	-	1,894			
4425 Facilities Rental and Taxes						
8000 General Fund	1,477	-	1,477			
4575 Agency Program Related S and S						
8000 General Fund	7	-	7			
4650 Other Services and Supplies						
8000 General Fund	193	-	193			
4700 Expendable Prop 250 - 5000						
8000 General Fund	523	-	523			
4715 IT Expendable Property						
8000 General Fund	166	-	166			
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
8000 General Fund	13,217	-	13,217			
TOTAL SERVICES & SUPPLIES	**$13,217**	-	**$13,217**			
EXPENDITURES						
8000 General Fund	45,840	32,623	13,217			
TOTAL EXPENDITURES	**$45,840**	**$32,623**	**$13,217**			
ENDING BALANCE						
8000 General Fund	-	-	-			
TOTAL ENDING BALANCE	-	-	-			

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Degree Authorization/Private Career Schools
Cross Reference Number: 52500-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Post-Secondary Finance and Capital
Cross Reference Number: 52500-204-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	32,623	-	-	-	-	-	32,623
Total Revenues	**$32,623**	-	-	-	-	-	**$32,623**
Personal Services							
All Other Differential	30	-	-	-	-	-	30
Public Employees' Retire Cont	5	-	-	-	-	-	5
Pension Obligation Bond	(19,328)	-	-	-	-	-	(19,328)
Social Security Taxes	2	-	-	-	-	-	2
Mass Transit Tax	1,357	-	-	-	-	-	1,357
Vacancy Savings	50,557	-	-	-	-	-	50,557
Total Personal Services	**$32,623**	-	-	-	-	-	**$32,623**
Total Expenditures							
Total Expenditures	32,623	-	-	-	-	-	32,623
Total Expenditures	**$32,623**	-	-	-	-	-	**$32,623**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Post-Secondary Finance and Capital
Cross Reference Number: 52500-204-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,217	-	-	-	-	-	13,217
Total Revenues	**$13,217**	-	-	-	-	-	**$13,217**
Services & Supplies							
Instate Travel	425	-	-	-	-	-	425
Out of State Travel	223	-	-	-	-	-	223
Employee Training	576	-	-	-	-	-	576
Office Expenses	395	-	-	-	-	-	395
Telecommunications	351	-	-	-	-	-	351
State Gov. Service Charges	991	-	-	-	-	-	991
Data Processing	187	-	-	-	-	-	187
Publicity and Publications	83	-	-	-	-	-	83
Professional Services	3,676	-	-	-	-	-	3,676
IT Professional Services	1,243	-	-	-	-	-	1,243
Attorney General	725	-	-	-	-	-	725
Employee Recruitment and Develop	82	-	-	-	-	-	82
Dues and Subscriptions	1,894	-	-	-	-	-	1,894
Facilities Rental and Taxes	1,477	-	-	-	-	-	1,477
Agency Program Related S and S	7	-	-	-	-	-	7
Other Services and Supplies	193	-	-	-	-	-	193
Expendable Prop 250 - 5000	523	-	-	-	-	-	523
IT Expendable Property	166	-	-	-	-	-	166
Total Services & Supplies	**$13,217**	-	-	-	-	-	**$13,217**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Post-Secondary Finance and Capital
Cross Reference Number: 52500-204-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	13,217	-	-	-	-	-	13,217
Total Expenditures	**$13,217**	-	-	-	-	-	**$13,217**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Degree Authorization/Private Career Schools
Cross Reference Number: 52500-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 304 - Public University Capital Const.

Cross Reference Name: Post-Secondary Finance and Capital
Cross Reference Number: 52500-204-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	8,027,100	-	-	-	8,027,100
Total Revenues	**-**	**-**	**$8,027,100**	**-**	**-**	**-**	**$8,027,100**
Services & Supplies							
Other COP Costs	-	-	8,027,100	-	-	-	8,027,100
Total Services & Supplies	**-**	**-**	**$8,027,100**	**-**	**-**	**-**	**$8,027,100**
Total Expenditures							
Total Expenditures	-	-	8,027,100	-	-	-	8,027,100
Total Expenditures	**-**	**-**	**$8,027,100**	**-**	**-**	**-**	**$8,027,100**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 305 - Community College Capital Const.

Cross Reference Name: Post-Secondary Finance and Capital
Cross Reference Number: 52500-204-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	535,000	-	-	-	535,000
Total Revenues	-	-	**$535,000**	-	-	-	**$535,000**
Services & Supplies							
Other COP Costs	-	-	535,000	-	-	-	535,000
Total Services & Supplies	-	-	**$535,000**	-	-	-	**$535,000**
Total Expenditures							
Total Expenditures	-	-	535,000	-	-	-	535,000
Total Expenditures	-	-	**$535,000**	-	-	-	**$535,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-204-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Other Revenues	-	-	-	8,667,100	-	-
Total Other Funds	-	-	-	**$8,667,100**	-	-

Higher Education Coordinating Commission

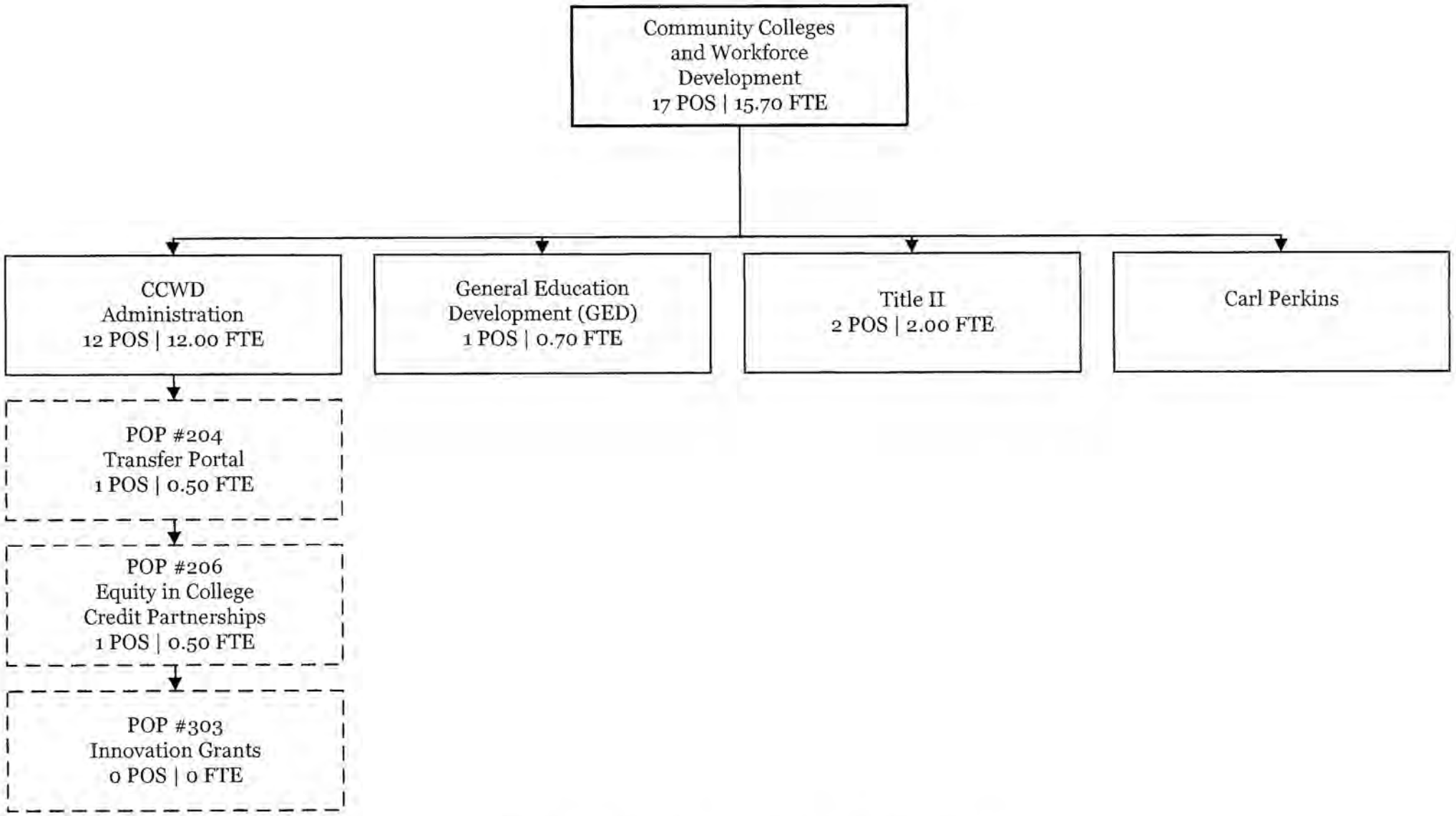
Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

General Fund Only

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	8,667,100	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575	-	-	-	-	-	-
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	-	-	8,667,100	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	8,667,100	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	-	-	8,667,100	-	-

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF COMMUNITY COLLEGES AND WORKFORCE DEVELOPMENT



The Office of Community Colleges and Workforce Development (CCWD)

Provides coordination leadership and resources related to Oregon's community colleges and adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including the Carl D. Perkins Vocational and Technical Education Act), Accelerated Learning, Career Pathways, Community College Program Approval, GED ® testing and high school equivalency, English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).

Financial support to community colleges is provided through the funding tools described below.

Community College Support Fund (CCSF)

The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges. ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

> *Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.*

The rules governing the distribution of the CCSF are contained in Oregon Administrative Rule Chapter 589 Division 2. Five principles support the policies governing distribution of the CCSF: access, quality, growth management, equity, and stability. These are described in more detail in 589- 003-0100(2)(a-e). The amount of state funds available for each community college for distribution is in two pieces: categorical funding and the formula funding. Categorical funding is subtracted from the amount allocated by the legislature before the distribution formula is calculated and include corrections funding to provide services to inmates, funds to support contracted out-of-district (COD) programs, funds to support targeted investments, and the strategic fund. These are described in OAR 589-002-0120(5) and 589-002-0130. About 1.4% of the total CCSF is distributed though categorical funding.

The remainder of the CCSF is distributed through a two-phase formula. In phase one, a base payment for each community college is calculated using the current value of the base payment per full-time equivalent students (FTE) and the institution's number of weighted reimbursable FTE enrollment. The base payment per FTE was $910 per FTE in FY2020, with additional weighting for small community college districts. The total percent of the CCSF distribution determined by the base payment is approximately 5.7% of the total.

Phase two of the formula considers Total Public Resources (TPR) (General Fund and property taxes) to ensure equity; three-year weighted average of enrollment to ensure stability; and Growth Management to prevent erosion of the level of funding per student and provide predictability. Approximately 93% of the CCSF is distributed through this portion of the formula. This formula is described in more detail in OAR 589-002-0120(6).

Other Community College Support (General Fund)

In addition to CCSF, the Legislature appropriates other community college support to the HECC to support community colleges and community college students. This fund supports two Skills Centers, the Sabin-Schellenberg Professional Technical Center in Milwaukie and the Margaret Carter Skills Center at Portland Community College.

High School Equivalency Program (Oregon GED Program®) (General Fund & Other Fund)

The purples of the Oregon high School Equivalency Program is to oversee and improve the high school equivalency testing process for test applicants in Oregon. Included in the oversight is the administration of the testing preparation centers, testing centers statewide, and grant funding allocated by the state. The GED® test, a product of the GED testing Service, is the only high school equivalency test that is administered in Oregon. Funding to the Oregon GED® Program comes from two sources:

1. GED Testing Service: The GED Testing Service collects $38 per student for GED® testing fees, GEDTS pays the HECC $8 of each testing fee to provide services related to the GED® test to Oregon educators, including access to GED Manager ™ (the web portal designed to help educators & test administrators manage their programs), fielding questions, and professional development services to educators at the Oregon GED® testing sites and in the Oregon GED® test preparation centers.



2. The Oregon Legislature: The Oregon Legislature allocates monies to support local programs in providing wraparound services to GED® test students. The grant funds, competitively awarded to programs, are intended to eliminate student barriers to GED® testing and preparation.

Title II

Funding provided by the Adult Education and Family Literacy Act (AEFLA), Title II of the Workforce Innovation and Opportunity Act (WIOA), is used to support Oregon's Adult Basic Skills Program in providing adult Oregonians the skills they need for family self-sufficiency, careers, community involvement, and further education. The HECC Office of Community Colleges and Workforce Development administers the program by working with community colleges, the Oregon Department of Corrections, and adult education providers across the state to provide strategic leadership, technical assistance, administration of these federal funds, and coordination of programming to meet the educational needs of Oregon adults.



Carl D. Perkins (Other /Federal Fund)

The Carl D. Perkins Career and Technical Act of 2006 is a federally funded grant used for the development and support of programs of study in career and technical education programs. While this grant is paid directly to the Oregon Department of Education (ODE), ODE partners with the Office of Community Colleges and Workforce Development (CCWD) to ensure the implementation and administration of the program creates true partnerships between the secondary and postsecondary educational sectors. In Oregon, the grant is split equally between the sectors and CCWD receives a portion of those funds for administration, professional development and technical support to Oregon's 17 community colleges.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	30,844	-	30,844	30,844	30,844
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,616,989	4,882,134	-	4,882,134	5,256,036	5,502,671
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	518,221	-	-	-	-	-
6400 Federal Funds Ltd	920	-	-	-	-	-
All Funds	519,141	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	99,628	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	739,215	-	739,215	715,135	715,135
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	53,319	882,284	-	882,284	892,795	1,329,356

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	345	-	-	-	-	-
All Funds	53,664	882,284	-	882,284	892,795	1,329,356
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	12,152,646	12,265,439	-	12,265,439	12,841,459	12,773,285
TRANSFERS IN						
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	752,420	1,400,000	-	1,400,000	1,424,080	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	947,725	2,054,854	-	2,054,854	2,278,708	1,864,428
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	1,700,145	3,454,854	-	3,454,854	3,702,788	1,864,428
TOTAL TRANSFERS IN	**$1,700,145**	**$3,454,854**	-	**$3,454,854**	**$3,702,788**	**$1,864,428**
REVENUES						
8000 General Fund	4,616,989	4,882,134	-	4,882,134	5,256,036	5,502,671
3400 Other Funds Ltd	2,371,313	5,076,353	-	5,076,353	5,310,718	3,908,919
6400 Federal Funds Ltd	12,153,911	12,265,439	-	12,265,439	12,841,459	12,773,285
TOTAL REVENUES	**$19,142,213**	**$22,223,926**	-	**$22,223,926**	**$23,408,213**	**$22,184,875**
AVAILABLE REVENUES						
8000 General Fund	4,616,989	4,882,134	-	4,882,134	5,256,036	5,502,671

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	2,371,313	5,107,197	-	5,107,197	5,341,562	3,939,763
6400 Federal Funds Ltd	12,153,911	12,265,439	-	12,265,439	12,841,459	12,773,285
TOTAL AVAILABLE REVENUES	**$19,142,213**	**$22,254,770**	**-**	**$22,254,770**	**$23,439,057**	**$22,215,719**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	794,304	972,295	-	972,295	1,129,908	1,165,899
3400 Other Funds Ltd	736,233	760,061	-	760,061	873,613	889,559
6400 Federal Funds Ltd	620,326	728,688	-	728,688	785,949	734,011
All Funds	2,150,863	2,461,044	-	2,461,044	2,789,470	2,789,469
3160 Temporary Appointments						
8000 General Fund	1,846	-	-	-	-	-
3400 Other Funds Ltd	800	-	-	-	-	-
6400 Federal Funds Ltd	14,991	-	-	-	-	-
All Funds	17,637	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	364	-	-	-	-	-
3400 Other Funds Ltd	1,435	-	-	-	-	-
6400 Federal Funds Ltd	700	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	2,499	-	-	-	-	-
3180 Shift Differential						
8000 General Fund	4	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	5,630	5,411	-	5,411	5,411	5,644
3400 Other Funds Ltd	8,230	2,610	-	2,610	2,610	2,722
6400 Federal Funds Ltd	250	-	-	-	-	-
All Funds	14,110	8,021	-	8,021	8,021	8,366
TOTAL SALARIES & WAGES						
8000 General Fund	802,148	977,706	-	977,706	1,135,319	1,171,543
3400 Other Funds Ltd	746,698	762,671	-	762,671	876,223	892,281
6400 Federal Funds Ltd	636,267	728,688	-	728,688	785,949	734,011
TOTAL SALARIES & WAGES	**$2,185,113**	**$2,469,065**	-	**$2,469,065**	**$2,797,491**	**$2,797,835**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	196	361	-	361	343	345
3400 Other Funds Ltd	219	280	-	280	251	254
6400 Federal Funds Ltd	205	274	-	274	263	257
All Funds	620	915	-	915	857	856
3220 Public Employees' Retire Cont						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	110,059	165,916	-	165,916	194,482	200,688
3400 Other Funds Ltd	94,720	129,425	-	129,425	150,098	152,848
6400 Federal Funds Ltd	81,685	123,658	-	123,658	134,633	125,737
All Funds	286,464	418,999	-	418,999	479,213	479,273
3221 Pension Obligation Bond						
8000 General Fund	46,439	36,200	-	36,200	36,200	65,762
3400 Other Funds Ltd	44,847	40,128	-	40,128	40,128	50,754
6400 Federal Funds Ltd	39,029	71,087	-	71,087	71,087	45,525
All Funds	130,315	147,415	-	147,415	147,415	162,041
3230 Social Security Taxes						
8000 General Fund	59,902	74,218	-	74,218	85,293	87,128
3400 Other Funds Ltd	56,102	58,057	-	58,057	66,254	67,950
6400 Federal Funds Ltd	47,510	55,456	-	55,456	59,348	55,842
All Funds	163,514	187,731	-	187,731	210,895	210,920
3240 Unemployment Assessments						
8000 General Fund	11,160	-	-	-	-	-
3400 Other Funds Ltd	331	-	-	-	-	-
6400 Federal Funds Ltd	331	-	-	-	-	-
All Funds	11,822	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	243	340	-	340	272	273

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	209	268	-	268	199	203
6400 Federal Funds Ltd	194	262	-	262	208	203
All Funds	646	870	-	870	679	679
3260 Mass Transit Tax						
8000 General Fund	3,737	4,552	-	4,552	4,552	6,813
3400 Other Funds Ltd	4,254	3,939	-	3,939	3,939	5,258
All Funds	7,991	8,491	-	8,491	8,491	12,071
3270 Flexible Benefits						
8000 General Fund	161,551	207,586	-	207,586	225,569	227,483
3400 Other Funds Ltd	127,989	161,846	-	161,846	164,717	166,627
6400 Federal Funds Ltd	127,614	158,328	-	158,328	172,044	168,221
All Funds	417,154	527,760	-	527,760	562,330	562,331
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	393,287	489,173	-	489,173	546,711	588,492
3400 Other Funds Ltd	328,671	393,943	-	393,943	425,586	443,894
6400 Federal Funds Ltd	296,568	409,065	-	409,065	437,583	395,785
TOTAL OTHER PAYROLL EXPENSES	**$1,018,526**	**$1,292,181**	-	**$1,292,181**	**$1,409,880**	**$1,428,171**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(9,070)	-	(9,070)	(9,070)	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	(15,713)	-	(15,713)	(15,713)	-
6400 Federal Funds Ltd	-	(25,774)	-	(25,774)	(25,774)	-
All Funds	-	(50,557)	-	(50,557)	(50,557)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(158,751)	-	(158,751)	-	-
3400 Other Funds Ltd	-	157,809	-	157,809	-	-
All Funds	-	(942)	-	(942)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(167,821)	-	(167,821)	(9,070)	-
3400 Other Funds Ltd	-	142,096	-	142,096	(15,713)	-
6400 Federal Funds Ltd	-	(25,774)	-	(25,774)	(25,774)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($51,499)**	**-**	**($51,499)**	**($50,557)**	**-**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,195,435	1,299,058	-	1,299,058	1,672,960	1,760,035
3400 Other Funds Ltd	1,075,369	1,298,710	-	1,298,710	1,286,096	1,336,175
6400 Federal Funds Ltd	932,835	1,111,979	-	1,111,979	1,197,758	1,129,796
TOTAL PERSONAL SERVICES	**$3,203,639**	**$3,709,747**	**-**	**$3,709,747**	**$4,156,814**	**$4,226,006**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	16,875	18,101	-	18,101	18,101	18,879

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	22,589	54,694	-	54,694	54,694	57,046
6400 Federal Funds Ltd	9,490	20,320	-	20,320	20,320	21,194
All Funds	48,954	93,115	-	93,115	93,115	97,119
4125 Out of State Travel						
8000 General Fund	5,255	19,398	-	19,398	19,398	20,232
3400 Other Funds Ltd	20,062	41,930	-	41,930	41,930	43,733
6400 Federal Funds Ltd	22,384	28,165	-	28,165	28,165	29,376
All Funds	47,701	89,493	-	89,493	89,493	93,341
4150 Employee Training						
8000 General Fund	18,898	10,553	-	10,553	10,553	11,007
3400 Other Funds Ltd	31,836	21,847	-	21,847	21,847	22,786
6400 Federal Funds Ltd	33,849	10,712	-	10,712	10,712	11,173
All Funds	84,583	43,112	-	43,112	43,112	44,966
4175 Office Expenses						
8000 General Fund	5,445	33,527	-	33,527	33,527	34,969
3400 Other Funds Ltd	10,944	78,894	-	78,894	78,894	82,286
6400 Federal Funds Ltd	1,268	22,696	-	22,696	22,696	23,672
All Funds	17,657	135,117	-	135,117	135,117	140,927
4200 Telecommunications						
8000 General Fund	19,857	39,662	-	39,662	39,662	41,367
3400 Other Funds Ltd	2,767	26,806	-	26,806	26,806	27,958

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	1,489	16,651	-	16,651	16,651	17,367
All Funds	24,113	83,119	-	83,119	83,119	86,692
4225 State Gov. Service Charges						
8000 General Fund	12,581	103,092	-	103,092	103,092	107,525
3400 Other Funds Ltd	-	146,025	-	146,025	146,025	152,304
6400 Federal Funds Ltd	-	129,385	-	129,385	129,385	134,949
All Funds	12,581	378,502	-	378,502	378,502	394,778
4250 Data Processing						
8000 General Fund	-	1,608	-	1,608	1,608	1,677
6400 Federal Funds Ltd	-	623	-	623	623	650
All Funds	-	2,231	-	2,231	2,231	2,327
4275 Publicity and Publications						
8000 General Fund	7,795	5,265	-	5,265	5,265	5,491
3400 Other Funds Ltd	7,500	30,402	-	30,402	30,402	31,710
6400 Federal Funds Ltd	7,795	3,052	-	3,052	3,052	3,183
All Funds	23,090	38,719	-	38,719	38,719	40,384
4300 Professional Services						
8000 General Fund	24,000	90,980	-	90,980	90,980	96,166
3400 Other Funds Ltd	71,082	625,571	-	625,571	625,571	661,229
6400 Federal Funds Ltd	90,536	644,320	-	644,320	644,320	681,046
All Funds	185,618	1,360,871	-	1,360,871	1,360,871	1,438,441

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4315 IT Professional Services						
8000 General Fund	-	402	-	402	402	425
3400 Other Funds Ltd	-	120,251	-	120,251	120,251	127,105
6400 Federal Funds Ltd	-	47,427	-	47,427	47,427	50,130
All Funds	-	168,080	-	168,080	168,080	177,660
4325 Attorney General						
8000 General Fund	13,814	27,814	-	27,814	27,814	33,218
3400 Other Funds Ltd	200	20,169	-	20,169	20,169	24,088
6400 Federal Funds Ltd	6,388	4,920	-	4,920	4,920	5,876
All Funds	20,402	52,903	-	52,903	52,903	63,182
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,305	-	1,305	1,305	1,361
6400 Federal Funds Ltd	-	270	-	270	270	282
All Funds	-	1,575	-	1,575	1,575	1,643
4400 Dues and Subscriptions						
8000 General Fund	5,200	9,015	-	9,015	9,015	9,403
3400 Other Funds Ltd	1,401	14,841	-	14,841	14,841	15,479
6400 Federal Funds Ltd	12,054	18,280	-	18,280	18,280	19,066
All Funds	18,655	42,136	-	42,136	42,136	43,948
4425 Facilities Rental and Taxes						
8000 General Fund	798	25,309	-	25,309	25,309	26,397

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	7,300	22,808	-	22,808	22,808	23,789
6400 Federal Funds Ltd	-	40,699	-	40,699	40,699	42,449
All Funds	8,098	88,816	-	88,816	88,816	92,635
4475 Facilities Maintenance						
8000 General Fund	115	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	38,459	5,561	-	5,561	5,561	5,800
3400 Other Funds Ltd	15,907	7,874	-	7,874	7,874	8,213
6400 Federal Funds Ltd	620	11,654	-	11,654	11,654	12,155
All Funds	54,986	25,089	-	25,089	25,089	26,168
4600 Intra-agency Charges						
8000 General Fund	661,120	-	-	-	-	-
3400 Other Funds Ltd	120,085	-	-	-	-	-
6400 Federal Funds Ltd	267,491	-	-	-	-	-
All Funds	1,048,696	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	8,170	7,722	-	7,722	7,722	8,054
3400 Other Funds Ltd	11	28,663	-	28,663	28,663	29,896
6400 Federal Funds Ltd	60	-	-	-	-	-
All Funds	8,241	36,385	-	36,385	36,385	37,950
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	890	6,505	-	6,505	6,505	6,785
3400 Other Funds Ltd	-	8,233	-	8,233	8,233	8,587
All Funds	890	14,738	-	14,738	14,738	15,372
4715 IT Expendable Property						
8000 General Fund	5,052	4,555	-	4,555	4,555	4,751
3400 Other Funds Ltd	287	-	-	-	-	-
6400 Federal Funds Ltd	7,711	4,805	-	4,805	4,805	5,012
All Funds	13,050	9,360	-	9,360	9,360	9,763
TOTAL SERVICES & SUPPLIES						
8000 General Fund	844,324	410,374	-	410,374	410,374	433,507
3400 Other Funds Ltd	311,971	1,249,008	-	1,249,008	1,249,008	1,316,209
6400 Federal Funds Ltd	461,135	1,003,979	-	1,003,979	1,003,979	1,057,580
TOTAL SERVICES & SUPPLIES	**$1,617,430**	**$2,663,361**	-	**$2,663,361**	**$2,663,361**	**$2,807,296**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	462,160	1,782,502	-	1,782,502	1,782,502	1,859,150
3400 Other Funds Ltd	849,284	1,730,954	-	1,730,954	1,730,954	381,305
6400 Federal Funds Ltd	-	158,437	-	158,437	158,437	165,250
All Funds	1,311,444	3,671,893	-	3,671,893	3,671,893	2,405,705
6040 Dist to Local School Districts						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	112,980	-	-	-	-	-
6045 Dist to Comm College Districts						
8000 General Fund	1,288,907	334,600	-	334,600	334,600	348,988
3400 Other Funds Ltd	-	776,718	-	776,718	776,718	810,117
6400 Federal Funds Ltd	8,745,402	9,801,194	-	9,801,194	9,801,194	10,222,645
All Funds	10,034,309	10,912,512	-	10,912,512	10,912,512	11,381,750
6048 Spc Pmt to Public Universities						
8000 General Fund	-	334,600	-	334,600	334,600	348,988
6400 Federal Funds Ltd	2,404	-	-	-	-	-
All Funds	2,404	334,600	-	334,600	334,600	348,988
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	262,527	189,850	-	189,850	189,850	198,014
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	-	51,807	-	51,807	51,807	54,035
6581 Spc Pmt to Education, Dept of						
8000 General Fund	721,000	721,000	-	721,000	721,000	752,003
TOTAL SPECIAL PAYMENTS						
8000 General Fund	2,585,047	3,172,702	-	3,172,702	3,172,702	3,309,129
3400 Other Funds Ltd	849,284	2,559,479	-	2,559,479	2,559,479	1,245,457
6400 Federal Funds Ltd	9,010,333	10,149,481	-	10,149,481	10,149,481	10,585,909

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL SPECIAL PAYMENTS	**$12,444,664**	**$15,881,662**	-	**$15,881,662**	**$15,881,662**	**$15,140,495**
EXPENDITURES						
8000 General Fund	4,624,806	4,882,134	-	4,882,134	5,256,036	5,502,671
3400 Other Funds Ltd	2,236,624	5,107,197	-	5,107,197	5,094,583	3,897,841
6400 Federal Funds Ltd	10,404,303	12,265,439	-	12,265,439	12,351,218	12,773,285
TOTAL EXPENDITURES	**$17,265,733**	**$22,254,770**	-	**$22,254,770**	**$22,701,837**	**$22,173,797**
REVERSIONS						
9900 Reversions						
8000 General Fund	7,817	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	134,689	-	-	-	246,979	41,922
6400 Federal Funds Ltd	1,749,608	-	-	-	490,241	-
TOTAL ENDING BALANCE	**$1,884,297**	-	-	-	**$737,220**	**$41,922**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	14	15	-	15	15	15
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	13.70	14.70	-	14.70	14.70	14.70

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	30,844	-	30,844	-	30,844
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	5,256,036	246,635	5,502,671	50,183,523	55,686,194
DONATIONS AND CONTRIBUTIONS					
0910 Grants (Non-Fed)					
3400 Other Funds Ltd	715,135	-	715,135	-	715,135
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	892,795	436,561	1,329,356	-	1,329,356
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	12,841,459	(68,174)	12,773,285	-	12,773,285
TRANSFERS IN					
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	1,424,080	(1,424,080)	-	-	-
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	2,278,708	(414,280)	1,864,428	-	1,864,428
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	3,702,788	(1,838,360)	1,864,428	-	1,864,428

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL REVENUES					
8000 General Fund	5,256,036	246,635	5,502,671	50,183,523	55,686,194
3400 Other Funds Ltd	5,310,718	(1,401,799)	3,908,919	-	3,908,919
6400 Federal Funds Ltd	12,841,459	(68,174)	12,773,285	-	12,773,285
TOTAL REVENUES	**$23,408,213**	**($1,223,338)**	**$22,184,875**	**$50,183,523**	**$72,368,398**
AVAILABLE REVENUES					
8000 General Fund	5,256,036	246,635	5,502,671	50,183,523	55,686,194
3400 Other Funds Ltd	5,341,562	(1,401,799)	3,939,763	-	3,939,763
6400 Federal Funds Ltd	12,841,459	(68,174)	12,773,285	-	12,773,285
TOTAL AVAILABLE REVENUES	**$23,439,057**	**($1,223,338)**	**$22,215,719**	**$50,183,523**	**$72,399,242**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,129,908	35,991	1,165,899	147,996	1,313,895
3400 Other Funds Ltd	873,613	15,946	889,559	-	889,559
6400 Federal Funds Ltd	785,949	(51,938)	734,011	-	734,011
All Funds	2,789,470	(1)	2,789,469	147,996	2,937,465
3190 All Other Differential					
8000 General Fund	5,411	233	5,644	-	5,644
3400 Other Funds Ltd	2,610	112	2,722	-	2,722
All Funds	8,021	345	8,366	-	8,366
TOTAL SALARIES & WAGES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	1,135,319	36,224	1,171,543	147,996	1,319,539
3400 Other Funds Ltd	876,223	16,058	892,281	-	892,281
6400 Federal Funds Ltd	785,949	(51,938)	734,011	-	734,011
TOTAL SALARIES & WAGES	**$2,797,491**	**$344**	**$2,797,835**	**$147,996**	**$2,945,831**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	343	2	345	58	403
3400 Other Funds Ltd	251	3	254	-	254
6400 Federal Funds Ltd	263	(6)	257	-	257
All Funds	857	(1)	856	58	914
3220 Public Employees' Retire Cont					
8000 General Fund	194,482	6,206	200,688	25,351	226,039
3400 Other Funds Ltd	150,098	2,750	152,848	-	152,848
6400 Federal Funds Ltd	134,633	(8,896)	125,737	-	125,737
All Funds	479,213	60	479,273	25,351	504,624
3221 Pension Obligation Bond					
8000 General Fund	36,200	29,562	65,762	-	65,762
3400 Other Funds Ltd	40,128	10,626	50,754	-	50,754
6400 Federal Funds Ltd	71,087	(25,562)	45,525	-	45,525
All Funds	147,415	14,626	162,041	-	162,041
3230 Social Security Taxes					
8000 General Fund	85,293	1,835	87,128	11,321	98,449
3400 Other Funds Ltd	66,254	1,696	67,950	-	67,950

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	59,348	(3,506)	55,842	-	55,842
All Funds	210,895	25	210,920	11,321	222,241
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	272	1	273	46	319
3400 Other Funds Ltd	199	4	203	-	203
6400 Federal Funds Ltd	208	(5)	203	-	203
All Funds	679	-	679	46	725
3260 Mass Transit Tax					
8000 General Fund	4,552	2,261	6,813	888	7,701
3400 Other Funds Ltd	3,939	1,319	5,258	-	5,258
All Funds	8,491	3,580	12,071	888	12,959
3270 Flexible Benefits					
8000 General Fund	225,569	1,914	227,483	38,232	265,715
3400 Other Funds Ltd	164,717	1,910	166,627	-	166,627
6400 Federal Funds Ltd	172,044	(3,823)	168,221	-	168,221
All Funds	562,330	1	562,331	38,232	600,563
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	546,711	41,781	588,492	75,896	664,388
3400 Other Funds Ltd	425,586	18,308	443,894	-	443,894
6400 Federal Funds Ltd	437,583	(41,798)	395,785	-	395,785
TOTAL OTHER PAYROLL EXPENSES	**$1,409,880**	**$18,291**	**$1,428,171**	**$75,896**	**$1,504,067**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	(9,070)	9,070	-	-	-
3400 Other Funds Ltd	(15,713)	15,713	-	-	-
6400 Federal Funds Ltd	(25,774)	25,774	-	-	-
All Funds	(50,557)	50,557	-	-	-
TOTAL PERSONAL SERVICES					
8000 General Fund	1,672,960	87,075	1,760,035	223,892	1,983,927
3400 Other Funds Ltd	1,286,096	50,079	1,336,175	-	1,336,175
6400 Federal Funds Ltd	1,197,758	(67,962)	1,129,796	-	1,129,796
TOTAL PERSONAL SERVICES	**$4,156,814**	**$69,192**	**$4,226,006**	**$223,892**	**$4,449,898**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	18,101	778	18,879	1,537	20,416
3400 Other Funds Ltd	54,694	2,352	57,046	-	57,046
6400 Federal Funds Ltd	20,320	874	21,194	-	21,194
All Funds	93,115	4,004	97,119	1,537	98,656
4125 Out of State Travel					
8000 General Fund	19,398	834	20,232	-	20,232
3400 Other Funds Ltd	41,930	1,803	43,733	-	43,733
6400 Federal Funds Ltd	28,165	1,211	29,376	-	29,376
All Funds	89,493	3,848	93,341	-	93,341
4150 Employee Training					
8000 General Fund	10,553	454	11,007	7,994	19,001
3400 Other Funds Ltd	21,847	939	22,786	-	22,786

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	10,712	461	11,173	-	11,173
All Funds	43,112	1,854	44,966	7,994	52,960
4175 Office Expenses					
8000 General Fund	33,527	1,442	34,969	4,566	39,535
3400 Other Funds Ltd	78,894	3,392	82,286	-	82,286
6400 Federal Funds Ltd	22,696	976	23,672	-	23,672
All Funds	135,117	5,810	140,927	4,566	145,493
4200 Telecommunications					
8000 General Fund	39,662	1,705	41,367	3,426	44,793
3400 Other Funds Ltd	26,806	1,152	27,958	-	27,958
6400 Federal Funds Ltd	16,651	716	17,367	-	17,367
All Funds	83,119	3,573	86,692	3,426	90,118
4225 State Gov. Service Charges					
8000 General Fund	103,092	4,433	107,525	-	107,525
3400 Other Funds Ltd	146,025	6,279	152,304	-	152,304
6400 Federal Funds Ltd	129,385	5,564	134,949	-	134,949
All Funds	378,502	16,276	394,778	-	394,778
4250 Data Processing					
8000 General Fund	1,608	69	1,677	1,486	3,163
6400 Federal Funds Ltd	623	27	650	-	650
All Funds	2,231	96	2,327	1,486	3,813
4275 Publicity and Publications					
8000 General Fund	5,265	226	5,491	1,142	6,633

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	30,402	1,308	31,710	-	31,710
6400 Federal Funds Ltd	3,052	131	3,183	-	3,183
All Funds	38,719	1,665	40,384	1,142	41,526
4300 Professional Services					
8000 General Fund	90,980	5,186	96,166	430,800	526,966
3400 Other Funds Ltd	625,571	35,658	661,229	-	661,229
6400 Federal Funds Ltd	644,320	36,726	681,046	-	681,046
All Funds	1,360,871	77,570	1,438,441	430,800	1,869,241
4315 IT Professional Services					
8000 General Fund	402	23	425	-	425
3400 Other Funds Ltd	120,251	6,854	127,105	-	127,105
6400 Federal Funds Ltd	47,427	2,703	50,130	-	50,130
All Funds	168,080	9,580	177,660	-	177,660
4325 Attorney General					
8000 General Fund	27,814	5,404	33,218	-	33,218
3400 Other Funds Ltd	20,169	3,919	24,088	-	24,088
6400 Federal Funds Ltd	4,920	956	5,876	-	5,876
All Funds	52,903	10,279	63,182	-	63,182
4375 Employee Recruitment and Develop					
8000 General Fund	1,305	56	1,361	914	2,275
6400 Federal Funds Ltd	270	12	282	-	282
All Funds	1,575	68	1,643	914	2,557
4400 Dues and Subscriptions					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	9,015	388	9,403	1,142	10,545
3400 Other Funds Ltd	14,841	638	15,479	-	15,479
6400 Federal Funds Ltd	18,280	786	19,066	-	19,066
All Funds	42,136	1,812	43,948	1,142	45,090
4425 Facilities Rental and Taxes					
8000 General Fund	25,309	1,088	26,397	-	26,397
3400 Other Funds Ltd	22,808	981	23,789	-	23,789
6400 Federal Funds Ltd	40,699	1,750	42,449	-	42,449
All Funds	88,816	3,819	92,635	-	92,635
4575 Agency Program Related S and S					
8000 General Fund	5,561	239	5,800	-	5,800
3400 Other Funds Ltd	7,874	339	8,213	-	8,213
6400 Federal Funds Ltd	11,654	501	12,155	-	12,155
All Funds	25,089	1,079	26,168	-	26,168
4650 Other Services and Supplies					
8000 General Fund	7,722	332	8,054	1,142	9,196
3400 Other Funds Ltd	28,663	1,233	29,896	-	29,896
All Funds	36,385	1,565	37,950	1,142	39,092
4700 Expendable Prop 250 - 5000					
8000 General Fund	6,505	280	6,785	5,482	12,267
3400 Other Funds Ltd	8,233	354	8,587	-	8,587
All Funds	14,738	634	15,372	5,482	20,854
4715 IT Expendable Property					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	4,555	196	4,751	-	4,751
6400 Federal Funds Ltd	4,805	207	5,012	-	5,012
All Funds	9,360	403	9,763	-	9,763
TOTAL SERVICES & SUPPLIES					
8000 General Fund	410,374	23,133	433,507	459,631	893,138
3400 Other Funds Ltd	1,249,008	67,201	1,316,209	-	1,316,209
6400 Federal Funds Ltd	1,003,979	53,601	1,057,580	-	1,057,580
TOTAL SERVICES & SUPPLIES	**$2,663,361**	**$143,935**	**$2,807,296**	**$459,631**	**$3,266,927**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
8000 General Fund	1,782,502	76,648	1,859,150	-	1,859,150
3400 Other Funds Ltd	1,730,954	(1,349,649)	381,305	-	381,305
6400 Federal Funds Ltd	158,437	6,813	165,250	-	165,250
All Funds	3,671,893	(1,266,188)	2,405,705	-	2,405,705
6035 Dist to Individuals					
8000 General Fund	-	-	-	14,500,000	14,500,000
6045 Dist to Comm College Districts					
8000 General Fund	334,600	14,388	348,988	35,000,000	35,348,988
3400 Other Funds Ltd	776,718	33,399	810,117	-	810,117
6400 Federal Funds Ltd	9,801,194	421,451	10,222,645	-	10,222,645
All Funds	10,912,512	469,238	11,381,750	35,000,000	46,381,750
6048 Spc Pmt to Public Universities					
8000 General Fund	334,600	14,388	348,988	-	348,988

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6291 Spc Pmt to Corrections, Dept of					
6400 Federal Funds Ltd	189,850	8,164	198,014	-	198,014
6471 Spc Pmt to Employment Dept					
3400 Other Funds Ltd	51,807	2,228	54,035	(54,035)	-
6581 Spc Pmt to Education, Dept of					
8000 General Fund	721,000	31,003	752,003	-	752,003
TOTAL SPECIAL PAYMENTS					
8000 General Fund	3,172,702	136,427	3,309,129	49,500,000	52,809,129
3400 Other Funds Ltd	2,559,479	(1,314,022)	1,245,457	(54,035)	1,191,422
6400 Federal Funds Ltd	10,149,481	436,428	10,585,909	-	10,585,909
TOTAL SPECIAL PAYMENTS	**$15,881,662**	**($741,167)**	**$15,140,495**	**$49,445,965**	**$64,586,460**
TOTAL EXPENDITURES					
8000 General Fund	5,256,036	246,635	5,502,671	50,183,523	55,686,194
3400 Other Funds Ltd	5,094,583	(1,196,742)	3,897,841	(54,035)	3,843,806
6400 Federal Funds Ltd	12,351,218	422,067	12,773,285	-	12,773,285
TOTAL EXPENDITURES	**$22,701,837**	**($528,040)**	**$22,173,797**	**$50,129,488**	**$72,303,285**
ENDING BALANCE					
3400 Other Funds Ltd	246,979	(205,057)	41,922	54,035	95,957
6400 Federal Funds Ltd	490,241	(490,241)	-	-	-
TOTAL ENDING BALANCE	**$737,220**	**($695,298)**	**$41,922**	**$54,035**	**$95,957**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	15	-	15	2	17
AUTHORIZED FTE					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8250 Class/Unclass FTE Positions	14.70	-	14.70	1.00	15.70

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$246,635
Other Funds	$(1,196,742)
Lottery Funds	$0
Federal Funds	$422,067
Total Funds	$(528,040)

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$41,184
Other Funds	$27,798
Lottery Funds	$0
Federal Funds	$212
Total Funds	$69,194

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-outs for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$159,560
Other Funds	$177,259
Lottery Funds	$0
Federal Funds	$490,029
Total Funds	$826,848

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$45,891
Other Funds	$22,281
Lottery Funds	$0
Federal Funds	$(68,174)
Total Funds	$(2)

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

This package moves the Summer Youth Program to Office of Workforce Investment

General Fund	$0
Other Funds	$(1,424,080)
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(1,424,080)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	246,635	41,184	159,560	45,891	-	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	436,561	-	-	-	436,561	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(68,174)	-	-	(68,174)	-	
TRANSFERS IN						
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	(1,424,080)	-	-	-	(1,424,080)	
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	(414,280)	-	-	22,281	(436,561)	
TRANSFERS IN						
3400 Other Funds Ltd	(1,838,360)	-	-	22,281	(1,860,641)	
TOTAL TRANSFERS IN	**($1,838,360)**	**-**	**-**	**$22,281**	**($1,860,641)**	
REVENUE CATEGORIES						
8000 General Fund	246,635	41,184	159,560	45,891	-	
3400 Other Funds Ltd	(1,401,799)	-	-	22,281	(1,424,080)	
6400 Federal Funds Ltd	(68,174)	-	-	(68,174)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL REVENUE CATEGORIES	**($1,223,338)**	**$41,184**	**$159,560**	**($2)**	**($1,424,080)**	
AVAILABLE REVENUES						
8000 General Fund	246,635	41,184	159,560	45,891	-	
3400 Other Funds Ltd	(1,401,799)	-	-	22,281	(1,424,080)	
6400 Federal Funds Ltd	(68,174)	-	-	(68,174)	-	
TOTAL AVAILABLE REVENUES	**($1,223,338)**	**$41,184**	**$159,560**	**($2)**	**($1,424,080)**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	35,991	-	-	35,991	-	
3400 Other Funds Ltd	15,946	-	-	15,946	-	
6400 Federal Funds Ltd	(51,938)	-	-	(51,938)	-	
All Funds	(1)	-	-	(1)	-	
3190 All Other Differential						
8000 General Fund	233	233	-	-	-	
3400 Other Funds Ltd	112	112	-	-	-	
All Funds	345	345	-	-	-	
SALARIES & WAGES						
8000 General Fund	36,224	233	-	35,991	-	
3400 Other Funds Ltd	16,058	112	-	15,946	-	
6400 Federal Funds Ltd	(51,938)	-	-	(51,938)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL SALARIES & WAGES	**$344**	**$345**	-	**($1)**	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2	-	-	2	-	
3400 Other Funds Ltd	3	-	-	3	-	
6400 Federal Funds Ltd	(6)	-	-	(6)	-	
All Funds	(1)	-	-	(1)	-	
3220 Public Employees Retire Cont						
8000 General Fund	6,206	40	-	6,166	-	
3400 Other Funds Ltd	2,750	19	-	2,731	-	
6400 Federal Funds Ltd	(8,896)	-	-	(8,896)	-	
All Funds	60	59	-	1	-	
3221 Pension Obligation Bond						
8000 General Fund	29,562	29,562	-	-	-	
3400 Other Funds Ltd	10,626	10,626	-	-	-	
6400 Federal Funds Ltd	(25,562)	(25,562)	-	-	-	
All Funds	14,626	14,626	-	-	-	
3230 Social Security Taxes						
8000 General Fund	1,835	18	-	1,817	-	
3400 Other Funds Ltd	1,696	9	-	1,687	-	
6400 Federal Funds Ltd	(3,506)	-	-	(3,506)	-	
All Funds	25	27	-	(2)	-	
3250 Workers Comp. Assess. (WCD)						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	1	-	-	1	-	
3400 Other Funds Ltd	4	-	-	4	-	
6400 Federal Funds Ltd	(5)	-	-	(5)	-	
All Funds	-	-	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	2,261	2,261	-	-	-	
3400 Other Funds Ltd	1,319	1,319	-	-	-	
All Funds	3,580	3,580	-	-	-	
3270 Flexible Benefits						
8000 General Fund	1,914	-	-	1,914	-	
3400 Other Funds Ltd	1,910	-	-	1,910	-	
6400 Federal Funds Ltd	(3,823)	-	-	(3,823)	-	
All Funds	1	-	-	1	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	41,781	31,881	-	9,900	-	
3400 Other Funds Ltd	18,308	11,973	-	6,335	-	
6400 Federal Funds Ltd	(41,798)	(25,562)	-	(16,236)	-	
TOTAL OTHER PAYROLL EXPENSES	**$18,291**	**$18,292**	-	**($1)**	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	9,070	9,070	-	-	-	
3400 Other Funds Ltd	15,713	15,713	-	-	-	
6400 Federal Funds Ltd	25,774	25,774	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	50,557	50,557	-	-	-	
PERSONAL SERVICES						
8000 General Fund	87,075	41,184	-	45,891	-	
3400 Other Funds Ltd	50,079	27,798	-	22,281	-	
6400 Federal Funds Ltd	(67,962)	212	-	(68,174)	-	
TOTAL PERSONAL SERVICES	**$69,192**	**$69,194**	-	**($2)**	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	778	-	778	-	-	
3400 Other Funds Ltd	2,352	-	2,352	-	-	
6400 Federal Funds Ltd	874	-	874	-	-	
All Funds	4,004	-	4,004	-	-	
4125 Out of State Travel						
8000 General Fund	834	-	834	-	-	
3400 Other Funds Ltd	1,803	-	1,803	-	-	
6400 Federal Funds Ltd	1,211	-	1,211	-	-	
All Funds	3,848	-	3,848	-	-	
4150 Employee Training						
8000 General Fund	454	-	454	-	-	
3400 Other Funds Ltd	939	-	939	-	-	
6400 Federal Funds Ltd	461	-	461	-	-	
All Funds	1,854	-	1,854	-	-	
4175 Office Expenses						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	1,442	-	1,442	-	-	
3400 Other Funds Ltd	3,392	-	3,392	-	-	
6400 Federal Funds Ltd	976	-	976	-	-	
All Funds	5,810	-	5,810	-	-	
4200 Telecommunications						
8000 General Fund	1,705	-	1,705	-	-	
3400 Other Funds Ltd	1,152	-	1,152	-	-	
6400 Federal Funds Ltd	716	-	716	-	-	
All Funds	3,573	-	3,573	-	-	
4225 State Gov. Service Charges						
8000 General Fund	4,433	-	4,433	-	-	
3400 Other Funds Ltd	6,279	-	6,279	-	-	
6400 Federal Funds Ltd	5,564	-	5,564	-	-	
All Funds	16,276	-	16,276	-	-	
4250 Data Processing						
8000 General Fund	69	-	69	-	-	
6400 Federal Funds Ltd	27	-	27	-	-	
All Funds	96	-	96	-	-	
4275 Publicity and Publications						
8000 General Fund	226	-	226	-	-	
3400 Other Funds Ltd	1,308	-	1,308	-	-	
6400 Federal Funds Ltd	131	-	131	-	-	
All Funds	1,665	-	1,665	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 – Technical Adjustments Priority: 00	
4300 Professional Services						
8000 General Fund	5,186	-	5,186	-	-	
3400 Other Funds Ltd	35,658	-	35,658	-	-	
6400 Federal Funds Ltd	36,726	-	36,726	-	-	
All Funds	77,570	-	77,570	-	-	
4315 IT Professional Services						
8000 General Fund	23	-	23	-	-	
3400 Other Funds Ltd	6,854	-	6,854	-	-	
6400 Federal Funds Ltd	2,703	-	2,703	-	-	
All Funds	9,580	-	9,580	-	-	
4325 Attorney General						
8000 General Fund	5,404	-	5,404	-	-	
3400 Other Funds Ltd	3,919	-	3,919	-	-	
6400 Federal Funds Ltd	956	-	956	-	-	
All Funds	10,279	-	10,279	-	-	
4375 Employee Recruitment and Develop						
8000 General Fund	56	-	56	-	-	
6400 Federal Funds Ltd	12	-	12	-	-	
All Funds	68	-	68	-	-	
4400 Dues and Subscriptions						
8000 General Fund	388	-	388	-	-	
3400 Other Funds Ltd	638	-	638	-	-	
6400 Federal Funds Ltd	786	-	786	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	1,812	-	1,812	-	-	
4425 Facilities Rental and Taxes						
8000 General Fund	1,088	-	1,088	-	-	
3400 Other Funds Ltd	981	-	981	-	-	
6400 Federal Funds Ltd	1,750	-	1,750	-	-	
All Funds	3,819	-	3,819	-	-	
4575 Agency Program Related S and S						
8000 General Fund	239	-	239	-	-	
3400 Other Funds Ltd	339	-	339	-	-	
6400 Federal Funds Ltd	501	-	501	-	-	
All Funds	1,079	-	1,079	-	-	
4650 Other Services and Supplies						
8000 General Fund	332	-	332	-	-	
3400 Other Funds Ltd	1,233	-	1,233	-	-	
All Funds	1,565	-	1,565	-	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	280	-	280	-	-	
3400 Other Funds Ltd	354	-	354	-	-	
All Funds	634	-	634	-	-	
4715 IT Expendable Property						
8000 General Fund	196	-	196	-	-	
6400 Federal Funds Ltd	207	-	207	-	-	
All Funds	403	-	403	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
SERVICES & SUPPLIES						
8000 General Fund	23,133	-	23,133	-	-	
3400 Other Funds Ltd	67,201	-	67,201	-	-	
6400 Federal Funds Ltd	53,601	-	53,601	-	-	
TOTAL SERVICES & SUPPLIES	**$143,935**	**-**	**$143,935**	**-**	**-**	
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	76,648	-	76,648	-	-	
3400 Other Funds Ltd	(1,349,649)	-	74,431	-	(1,424,080)	
6400 Federal Funds Ltd	6,813	-	6,813	-	-	
All Funds	(1,266,188)	-	157,892	-	(1,424,080)	
6045 Dist to Comm College Districts						
8000 General Fund	14,388	-	14,388	-	-	
3400 Other Funds Ltd	33,399	-	33,399	-	-	
6400 Federal Funds Ltd	421,451	-	421,451	-	-	
All Funds	469,238	-	469,238	-	-	
6048 Spc Pmt to Public Universities						
8000 General Fund	14,388	-	14,388	-	-	
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	8,164	-	8,164	-	-	
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	2,228	-	2,228	-	-	
6581 Spc Pmt to Education, Dept of						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	31,003	-	31,003	-	-	
SPECIAL PAYMENTS						
8000 General Fund	136,427	-	136,427	-	-	
3400 Other Funds Ltd	(1,314,022)	-	110,058	-	(1,424,080)	
6400 Federal Funds Ltd	436,428	-	436,428	-	-	
TOTAL SPECIAL PAYMENTS	**($741,167)**	**-**	**$682,913**	**-**	**($1,424,080)**	
EXPENDITURES						
8000 General Fund	246,635	41,184	159,560	45,891	-	
3400 Other Funds Ltd	(1,196,742)	27,798	177,259	22,281	(1,424,080)	
6400 Federal Funds Ltd	422,067	212	490,029	(68,174)	-	
TOTAL EXPENDITURES	**($528,040)**	**$69,194**	**$826,848**	**($2)**	**($1,424,080)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(205,057)	(27,798)	(177,259)	-	-	
6400 Federal Funds Ltd	(490,241)	(212)	(490,029)	-	-	
TOTAL ENDING BALANCE	**($695,298)**	**($28,010)**	**($667,288)**	**-**	**-**	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	41,184	-	-	-	-	-	41,184
Federal Funds	-	-	-	-	-	-	-
Tsfr From Education, Dept of	-	-	-	-	-	-	-
Total Revenues	**$41,184**	-	-	-	-	-	**$41,184**
Personal Services							
All Other Differential	233	-	112	-	-	-	345
Public Employees' Retire Cont	40	-	19	-	-	-	59
Pension Obligation Bond	29,562	-	10,626	(25,562)	-	-	14,626
Social Security Taxes	18	-	9	-	-	-	27
Mass Transit Tax	2,261	-	1,319	-	-	-	3,580
Vacancy Savings	9,070	-	15,713	25,774	-	-	50,557
Total Personal Services	**$41,184**	-	**$27,798**	**$212**	-	-	**$69,194**
Total Expenditures							
Total Expenditures	41,184	-	27,798	212	-	-	69,194
Total Expenditures	**$41,184**	-	**$27,798**	**$212**	-	-	**$69,194**
Ending Balance							
Ending Balance	-	-	(27,798)	(212)	-	-	(28,010)
Total Ending Balance	-	-	**($27,798)**	**($212)**	-	-	**($28,010)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	159,560	-	-	-	-	-	159,560
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Tsfr From Education, Dept of	-	-	-	-	-	-	-
Total Revenues	**$159,560**	-	-	-	-	-	**$159,560**
Services & Supplies							
Instate Travel	778	-	2,352	874	-	-	4,004
Out of State Travel	834	-	1,803	1,211	-	-	3,848
Employee Training	454	-	939	461	-	-	1,854
Office Expenses	1,442	-	3,392	976	-	-	5,810
Telecommunications	1,705	-	1,152	716	-	-	3,573
State Gov. Service Charges	4,433	-	6,279	5,564	-	-	16,276
Data Processing	69	-	-	27	-	-	96
Publicity and Publications	226	-	1,308	131	-	-	1,665
Professional Services	5,186	-	35,658	36,726	-	-	77,570
IT Professional Services	23	-	6,854	2,703	-	-	9,580
Attorney General	5,404	-	3,919	956	-	-	10,279
Employee Recruitment and Develop	56	-	-	12	-	-	68
Dues and Subscriptions	388	-	638	786	-	-	1,812
Facilities Rental and Taxes	1,088	-	981	1,750	-	-	3,819
Agency Program Related S and S	239	-	339	501	-	-	1,079
Other Services and Supplies	332	-	1,233	-	-	-	1,565
Expendable Prop 250 - 5000	280	-	354	-	-	-	634

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	196	-	-	207	-	-	403
Total Services & Supplies	**$23,133**	**-**	**$67,201**	**$53,601**	**-**	**-**	**$143,935**
Special Payments							
Dist to Non-Gov Units	76,648	-	74,431	6,813	-	-	157,892
Dist to Comm College Districts	14,388	-	33,399	421,451	-	-	469,238
Spc Pmt to Public Universities	14,388	-	-	-	-	-	14,388
Spc Pmt to Corrections, Dept of	-	-	-	8,164	-	-	8,164
Spc Pmt to Employment Dept	-	-	2,228	-	-	-	2,228
Spc Pmt to Education, Dept of	31,003	-	-	-	-	-	31,003
Total Special Payments	**$136,427**	**-**	**$110,058**	**$436,428**	**-**	**-**	**$682,913**
Total Expenditures							
Total Expenditures	159,560	-	177,259	490,029	-	-	826,848
Total Expenditures	**$159,560**	**-**	**$177,259**	**$490,029**	**-**	**-**	**$826,848**
Ending Balance							
Ending Balance	-	-	(177,259)	(490,029)	-	-	(667,288)
Total Ending Balance	**-**	**-**	**($177,259)**	**($490,029)**	**-**	**-**	**($667,288)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	45,891	-	-	-	-	-	45,891
Federal Funds	-	-	-	(68,174)	-	-	(68,174)
Tsfr From Education, Dept of	-	-	22,281	-	-	-	22,281
Total Revenues	**$45,891**	-	**$22,281**	**($68,174)**	-	-	**($2)**
Personal Services							
Class/Unclass Sal. and Per Diem	35,991	-	15,946	(51,938)	-	-	(1)
Empl. Rel. Bd. Assessments	2	-	3	(6)	-	-	(1)
Public Employees' Retire Cont	6,166	-	2,731	(8,896)	-	-	1
Social Security Taxes	1,817	-	1,687	(3,506)	-	-	(2)
Worker's Comp. Assess. (WCD)	1	-	4	(5)	-	-	-
Flexible Benefits	1,914	-	1,910	(3,823)	-	-	1
Total Personal Services	**$45,891**	-	**$22,281**	**($68,174)**	-	-	**($2)**
Total Expenditures							
Total Expenditures	45,891	-	22,281	(68,174)	-	-	(2)
Total Expenditures	**$45,891**	-	**$22,281**	**($68,174)**	-	-	**($2)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	436,561	-	-	-	436,561
Federal Funds	-	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	-	-	(1,424,080)	-	-	-	(1,424,080)
Tsfr From Education, Dept of	-	-	(436,561)	-	-	-	(436,561)
Total Revenues	**-**	**-**	**($1,424,080)**	**-**	**-**	**-**	**($1,424,080)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Gov Units	-	-	(1,424,080)	-	-	-	(1,424,080)
Total Special Payments	**-**	**-**	**($1,424,080)**	**-**	**-**	**-**	**($1,424,080)**
Total Expenditures							
Total Expenditures	-	-	(1,424,080)	-	-	-	(1,424,080)
Total Expenditures	**-**	**-**	**($1,424,080)**	**-**	**-**	**-**	**($1,424,080)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-205-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250029	1223080	39142	MESN Z7012 E P	PRINCIPAL EXECUTIVE/MANAGER	38	PF	0	10	13,571	-1	-2	-3	0	0.00
5250100	1226550	19535	MMS X7008 E P	PRINCIPAL EXECUTIVE/MANAGER	33	PF	0	10	11,177	0	0	0	0	0.00
5250107	1226620	47032	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PP	33.6	9	9,227	0	0	0	0	0.00
5250120	1226820	41714	OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	6	3,751	0	0	0	0	0.00
5250123	1226850	33878	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	0	10	9,692	0	0	0	0	0.00
5250130	1226930	34070	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	48	4	7,265	0	0	0	0	0.00
5250131	1226940	30858	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	48	10	9,692	0	0	0	0	0.00
5250132	1226950	35171	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	4	6,009	0	0	0	0	0.00
5250139	1227020	66796	OAS C0104 A P	OFFICE SPECIALIST 2	15	PF	0	4	3,150	0	1	1	0	0.00
5250144	1227070	51116	MENN Z0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	4	4,236	0	0	0	0	0.00
5250154	1255070	45088	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	0	7	5,208	0	0	0	0	0.00
				General Funds						-1	-2	-2		
				Lottery Funds						0	0	0		
				Other Funds						0	0	0		
				Federal Funds						0	0	0		
				Total Funds						-1	-2	-2	0	0.00

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-205-00-00-00000
Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250107	1226620	47032	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PP	33.6	9	9,227	0	0	0	0	0.00
5250130	1226930	34070	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	48	4	7,265	0	0	0	0	0.00
5250131	1226940	30858	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	48	10	9,692	0	0	0	0	0.00
				General Funds						0	0	0		
				Lottery Funds						0	0	0		
				Other Funds						0	0	0		
				Federal Funds						0	0	0		
				Total Funds						0	0	0	0	0.00

POLICY OPTION PACKAGE #204
Transfer Portal

Agency Request Budget: $550,534 | 1 POS | 0.50 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

In 2017, the Oregon Legislature passed HB 2998, which directs the Higher Education Coordinating Commission (HECC), community colleges and universities listed in ORS 352.002 to streamline transfer pathways from community colleges to public universities. (ORS 350.400)

In the two years since the bill's passage, community colleges, universities listed in ORS 352.002, and the HECC met the following required mandates:

- Core Transfer Maps (General Core and STEM Core): establishes a path for community college students to take courses guaranteed to transfer as general education at ANY Oregon public university.
- Developed three Unified Statewide Transfer Agreements (USTAs) now referred to as Major Transfer Maps (MTM): English, Biology, and Elementary Education
- Determined a measurable definition of "excess credit" in order to gather "apples to apples" data to further identify barriers to smooth transfer pathways

The ongoing work of HB 2998 is to create clearly articulated, universally transferable pathways in high demand majors. Clearly and accurately communicating these curricula and streamlining progress for students is a high need identified by all stakeholders.

Students find it difficult to make course-taking decisions informed by how those credits will transfer, and feel that they are subject to decisions that they do not understand. How credits articulate to degree completion is not uniform and lacks transparency. There is not a centralized place where a student can understand how a completed course would transfer depending on the major and the receiving institution. Sometimes, how credits transfer is at the discretion of individual faculty members or department. Some higher education

institutions may not articulate credits on a transfer students' record until after a student enrolls. Finally, how credits transfer is not fixed and may change over time. How timely changes are communicated internally and externally varies widely depending on the institution.

The Higher Education Coordinating Commission, community colleges, and public universities can do the hard work of developing transfer pathways, but without adequate communication tools, and a robust system that evaluates students credits in the most favorable possible way – without regard to originating institution, receiving institution, or program of study – we will have accomplished little.

HOW ACHIEVED

Oregon's Statewide Transfer Portal would be one web-based tool where students, parents, advisors, families, faculty and staff can go to understand how courses articulate to degree completion for ALL of Oregon's public universities and community colleges. The statewide transfer portal would:

- Clearly and accurately reflect how courses end in degree completion at each community college and/or public university
- Clearly and accurately indicate how many courses it would take to change majors and/or change institutions and complete a degree at each university (show side by side comparison)
- Identify courses that have a one to one course equivalence for gen ed. and major requirements
- Communicate how the MTMs work
- Clearly indicate optimal transfer points by major and institution community college and/or public university
- Help existing students figure out what to take next
- Create a database to help new students pick a path (discipline & institutions)
- Provide the most accurate and up-to-date information about student transfer
- List courses that fulfill university admission requirements, major and general education requirements, and university graduation requirements
- List transferable elective courses that can be used to reach the number of units needed to transfer to a university
- Provide automated course articulation for CTM courses

COLLABORATIVELY DESIGNING A SOLUTION

HECC proposes to spend $430,800 in planning funds from the legislature to retain a consultant to work with staff, institutions, registrars, advisors, and students to design a solution that addresses the identified needs would move this project forward. The following are issues such a contract would address:

- What transfer tools are already available? Is there efficient way to integrate them?
- Who should be responsible for gathering and maintaining this information?
- Developing a clear understanding and plan for communication of MTM and CTMs across disciplines

- Understanding ongoing funding for maintenance of accurate information in a centralized system
- Detailing the fiscal impact to individual institutions if centralized system was implemented
- Calculating the total cost of ownership AND maintenance
- Identifying a strategy for quality control on data in centralized system
- Identifying protocols for institutions to enter timely updates into system
- Identifying compliance mechanisms for maintaining updated and accurate information in centralized database including legislatively mandated CTMs and MTMs (USTAs)
- Building in assessment timelines, measures of success to understand how communication tool is working.
- Engaging stakeholders, such as: transfer students, family, HS counselors association, registrars, advisors, transfer student government, transfer advising specialists, first gen. students, students currently on college bound path, students not currently on a college bound path, Adult learners, high school guidance counselors, K-12 partners

ENSURING ROBUST RESEARCH AND ANALYSIS OF THE NEW TRANSFER SYSTEM
When HB 2998 was initially created, HECC requested from the legislature, but was not provided, research staff support. Providing such support would allow HECC to provide policy makers and the public with robust information about the successes and failures of the new transfer system. Spending the remainder of the requested funding ($119,734 for a .5 FTE) for staffing, and some statutory language modification, HECC can:

- Provide an analysis of the success of community college to public university transfer, where "success" means completion of a bachelor's degree equitably across student groups, consistently across institutions and majors, and efficiently with minimal loss of credit.
  - Determine who is completing successfully and who is not
  - Determine how this has changed over time with the implementation of the new transfer system
  - Create recommendations for the development of a more equitable, consistent, and efficient system
- Identify to what extent colleges and universities have implemented the transfer system
  - Determine how many students complete core transfer maps, who these students are, and where they attend
  - Determine how many students are completing major transfer maps, who they are, and where they attend

STAFFING IMPACT

1 POS | 0.50 FTE Research Analyst 4 | OAS C1118 AP

COMMUNITY COLLEGE & WORKFORCE DEVELOPMENT

POP #204 TRANSFER PORTAL

QUANTIFYING RESULTS

The POP will lead to a completed, actionable plan for future investments in technology and systems to support streamlined student transfer pathways. A plan is required due to the considerable challenge in ensuring data from multiple different institutional technology systems can communicate in the manner required to achieve the stated objectives.

REVENUE SOURCE

General Fund	$550,534
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$550,534

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 204 - Transfer Portal

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	550,534	-	-	-	-	-	550,534
Total Revenues	**$550,534**	-	-	-	-	-	**$550,534**
Personal Services							
Class/Unclass Sal. and Per Diem	68,712	-	-	-	-	-	68,712
Empl. Rel. Bd. Assessments	29	-	-	-	-	-	29
Public Employees' Retire Cont	11,770	-	-	-	-	-	11,770
Social Security Taxes	5,256	-	-	-	-	-	5,256
Worker's Comp. Assess. (WCD)	23	-	-	-	-	-	23
Mass Transit Tax	412	-	-	-	-	-	412
Flexible Benefits	19,116	-	-	-	-	-	19,116
Total Personal Services	**$105,318**	-	-	-	-	-	**$105,318**
Services & Supplies							
Instate Travel	769	-	-	-	-	-	769
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Professional Services	430,800	-	-	-	-	-	430,800
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 204 - Transfer Portal

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$445,216**	-	-	-	-	-	**$445,216**
Total Expenditures							
Total Expenditures	550,534	-	-	-	-	-	550,534
Total Expenditures	**$550,534**	-	-	-	-	-	**$550,534**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-205-00-00-00000
Package Number: 204

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250567	1389195		OAS C1118 A P	RESEARCH ANALYST 4	30	PP	12	2	5,726	68,712	36,194	104,906	1	0.50
				General Funds						**68,712**	**36,194**	**104,906**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**68,712**	**36,194**	**104,906**	**1**	**0.50**

POLICY OPTION PACKAGE #206
Equity in College Credit Partnerships

Agency Request Budget: $14,632,989 | 1 POS | 0.50 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Accelerated learning is the opportunity to earn college credit while in high school. Accelerated learning programs expose students to the benefits of postsecondary education and help prepare them for it. Increasingly popular both nationally and in Oregon, the vast majority of Oregon public high schools now offer students opportunities to earn college credit while in high school. Accelerated learning programs can provide a bridge to postsecondary education by facilitating a college-going culture, expanding access to postsecondary education, helping prepare students academically for that postsecondary experience, and enabling students to accrue credit toward a college certificate or degree.

The success of accelerated learning rests on the assumption that credits earned during high school will transfer seamlessly to colleges or universities and will apply to requirements there. This, in turn, would reduce the time students need to complete a certificate or degree and the costs of postsecondary education.

In 2018-19, 22 of the 24 public colleges and universities offered high school-based partnerships, enrolling over 40,000 students in more than 4,000 class sections at their local high school each year. And while students from all backgrounds participated in these and other kinds of accelerated learning programs, many in historically underserved groups appear underrepresented. Students who are Black/African American, Hispanic/Latinx, Native American/Alaska Native, Native Hawaiian/Pacific Islander, from rural counties, or from low-income families are less likely to be accessing accelerated learning than white, urban, and higher-income students. The racial/ethnic gap has widened recently as new high school based partnerships with public universities have drawn more white and urban students.

To help address these disparities and increase access to the program, the Higher Education Coordinating Commission began partnering with the Oregon Department of Education and other education partners to create the Sustainable Solutions for Accelerated Learning work group. In 2019, the passage of HB 2263 gave HECC and ODE the authority to administer the programs described in HB 2263 for the purpose of providing much needed resources to uphold standards, require continuous improvement, and coordinate professional development to teachers in accelerated college credit programs; however, the partnerships that delivered the services received no funding to do the work in 2019.

This made it difficult for partnerships to provide support to educators and engage in continuous improvement so that programs can more effectively partner to engage students who have been historically underrepresented in higher education.

HOW TO ACHIEVE

This policy option package is intended to fund the work proposed in HB 2263 (2019) The funding will provide a 0.5 FTE Education Specialist 2 to administer the program and will provide $14.5 million in pass-through special pay funds to support and expand the high school based college credit partnerships. All students will have the opportunity to earn college credit during high school and will be able to save money as they begin their work towards a degree or certificate.

To grow and support these programs, there needs to be sustainable funding for secondary-postsecondary partnerships that deliver the programming. With increased funding, partnerships can be adequately staffed and resourced and the faculty and teachers engaged in the program can be supported as they do the work.

STAFFING IMPACT

1 POS | 0.50 FTE Education Program Specialist 2 | OAS C2301 AP

A 0.5 FTE Education Specialist 2 will work with higher education partners to support continuous improvement and focus on equity. Duties will include program design, funding formula implementation, partner communications, measuring results, and facilitating data exchange.

COMMUNITY COLLEGE & WORKFORCE DEVELOPMENT
POP #206 EQUITY IN COLLEGE CREDIT PARTNERSHIPS

QUANTIFYING RESULTS

Introduces an additional, sustainable and equitable funding stream that supports partnership activities (listed in HB 2263) and is based on credits completed. Provides increased access to accelerated programs across Oregon to students in all regions of the state and in all demographic categories.

There were 350,000 credits earned by students in 2018. If you measure the value to students participating in this program at approximately $100 per credit, that would be $35 million in value realized through investment in this program.

REVENUE SOURCE

General Fund	$14,632,989
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$14,632,989

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 206 - Equity in College Credit Partnerships

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	14,632,989	-	-	-	-	-	14,632,989
Total Revenues	**$14,632,989**	-	-	-	-	-	**$14,632,989**
Personal Services							
Class/Unclass Sal. and Per Diem	79,284	-	-	-	-	-	79,284
Empl. Rel. Bd. Assessments	29	-	-	-	-	-	29
Public Employees' Retire Cont	13,581	-	-	-	-	-	13,581
Social Security Taxes	6,065	-	-	-	-	-	6,065
Worker's Comp. Assess. (WCD)	23	-	-	-	-	-	23
Mass Transit Tax	476	-	-	-	-	-	476
Flexible Benefits	19,116	-	-	-	-	-	19,116
Total Personal Services	**$118,574**	-	-	-	-	-	**$118,574**
Services & Supplies							
Instate Travel	768	-	-	-	-	-	768
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 206 - Equity in College Credit Partnerships

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$14,415**	-	-	-	-	-	**$14,415**
Special Payments							
Dist to Individuals	14,500,000	-	-	-	-	-	14,500,000
Total Special Payments	**$14,500,000**	-	-	-	-	-	**$14,500,000**
Total Expenditures							
Total Expenditures	14,632,989	-	-	-	-	-	14,632,989
Total Expenditures	**$14,632,989**	-	-	-	-	-	**$14,632,989**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	**0.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250569	1389231		OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PP	12	2	6.607	79,284	38,814	118,098	1	0.50
				General Funds						**79,284**	**38,814**	**118,098**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**79,284**	**38,814**	**118,098**	**1**	**0.50**

POLICY OPTION PACKAGE #207
Technical Adjustment for Special Payment to Oregon Employment Department

Agency Request Budget: $(54,035) | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

This package was added at the request of Department of Administrative Services, Chief Financial Office, Budget Analyst as an adjustment to the program.

HOW TO ACHIEVE

This policy option package removes Special Payment to OED (6471) in the amount of $54,035 Other Funds (to clear any SP to OED) in DCR 205-04 The amount was BASE, plus inflation.

STAFFING IMPACT

None

REVENUE SOURCE

General Fund	$0
Other Funds	$(54,035)
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(54,035)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 207 - Technical Adjustment for SP to OED

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Employment Dept	-	-	(54,035)	-	-	-	(54,035)
Total Special Payments	**-**	**-**	**($54,035)**	**-**	**-**	**-**	**($54,035)**
Total Expenditures							
Total Expenditures	-	-	(54,035)	-	-	-	(54,035)
Total Expenditures	**-**	**-**	**($54,035)**	**-**	**-**	**-**	**($54,035)**
Ending Balance							
Ending Balance	-	-	54,035	-	-	-	54,035
Total Ending Balance	**-**	**-**	**$54,035**	**-**	**-**	**-**	**$54,035**

POLICY OPTION PACKAGE #303
Innovation Grant Program

Agency Request Budget: $35,000,000 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

The overall purpose of the Community College Innovation Grant Program is to increase equity in outcomes for community college students by providing resources to colleges that will enable them to use new technology, innovative education strategies, and better connections to supports students through program completion and/or successful transfer.

To increase equity in outcomes among college students by providing resources allowing for the use of new technology, innovative strategies and better connections in support of student completions.

One key lesson learned from the rapid shift to online and remote learning in response to the global Coronavirus pandemic is that the supports necessary to help students succeed in that transition (appropriate technology, broadband access, physical space for learning, adequate access to food and housing) are not equitably distributed. As the state moves to recover from the pandemic, great care needs to be taken to mitigate unequal or disparate impacts for students, especially for those who have been historically underserved in postsecondary education, including students facing poverty, homelessness, and food insecurity.

Community colleges also learned there is much to be done to move programs from outdated, conventional learning systems that fail to meet the evolving needs of our students and communities to those that prepare students for careers in a global economy. It has also become clearer that the medium of remote delivery has a disparate impact on those students historically underserved by education. While student surveys conducted in June 2020 found that colleges did a good job supporting them during the transition, 52% felt they did not learn as much in an on-line environment as they did in a classroom. In addition, programs of study that do not lend themselves to on-line and remote learning, especially in Career and Technical Education (CTE) fields including health care and manufacturing, continue to be essential to the economic recovery of Oregon. Community colleges need to develop and expand high quality on-line and remote options to maintain options to train Oregonians to fill high need, high demand positions across the state.

COMMUNITY COLLEGE & WORKFORCE DEVELOPMENT
POP #303 INNOVATION GRANT PROGRAM

A considerable effort is needed to ensure our most vulnerable populations are at the forefront of our economic recovery. In the words of Governor Brown, "[community colleges] are the workhorses of our economy," and they stand ready to meet the challenges ahead. In order for community college to deliver on their missions to provide access to all and provide education and training to drive Oregon's economy, they need to retool for our new reality.

HOW ACHIEVED

HECC will develop a grant program aimed at providing resources to colleges to implement their best plans for improving student learning and certificate and degree completion.

Proposals will need to identify how they will provide underrepresented students with the support they need to be able to participate in a community college program, while also improving the quality of that program when delivered in a remote, online, or hybrid (face-to-face and online) environment.

This grant program will incorporate effective strategies from HECC's First-Generation Student Success grant program, the statewide Pathways to Opportunity initiative led by Portland Community College, the Student Success Act, as well as research on course structures and teaching strategies that improve outcomes for underrepresented students.

Examples of the types of proposals that would be funded include:

- Support pedagogical change for remote learning and professional development for faculty;
- Retool CTE programs for smaller student cohorts (i.e. social distancing) and delivery of complete programs via distance technology;
- Design and implement student supports (advising, mental health, benefits access, etc.) delivered in a remote environment;
- Create flexible, affordable occupational certificate and degree programs designed with industry input;
- Expand use of student navigators and benefit coordinators for online students;
- Redesign the delivery of general education and transfer curriculum with emphasis on effective practices for remote delivery of curriculum;
- Upgrade information technology to improve student access to high-quality online and remote courses;
- Adopt proven models for developmental education that increase student completion of college-level math and writing in the first year;
- Increase awarding of credits through credit for prior learning, and;
- Improve delivery of high-quality transferrable college courses to high school students.

Funds will be distributed through a competitive grant making process available to all Oregon community colleges.

COMMUNITY COLLEGE & WORKFORCE DEVELOPMENT
POP #303 INNOVATION GRANT PROGRAM

Priority will be given to proposals with the greatest potential to support underrepresented students in Oregon successfully complete high-demand certificate and degree programs that support the state's economic recovery. Grantees will report to the HECC on program impact and HECC staff will work with colleges to share successful strategies with higher education institutions across the state to magnify benefit to students.

STAFFING IMPACT

None.

QUANTIFYING RESULTS

This funding will:

- Increase certificate and degree completion and transfer for underrepresented students in Oregon's community colleges.
- Strengthen Oregon's workforce by increasing the number of graduates in high-demand fields
- Support innovation in online delivery that will improve access and completion for students that are working and parenting
- Shorten time to degree for community college students

REVENUE SOURCE

General Fund	$35,000,000
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$35,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 303 - Innovation Grants

Cross Reference Name: Community Colleges
Cross Reference Number: 52500-205-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	35,000,000	-	-	-	-	-	35,000,000
Total Revenues	**$35,000,000**	-	-	-	-	-	**$35,000,000**
Special Payments							
Dist to Comm College Districts	35,000,000	-	-	-	-	-	35,000,000
Total Special Payments	**$35,000,000**	-	-	-	-	-	**$35,000,000**
Total Expenditures							
Total Expenditures	35,000,000	-	-	-	-	-	35,000,000
Total Expenditures	**$35,000,000**	-	-	-	-	-	**$35,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 204 Transfer Portal Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 303 Innovation Grants Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	50,183,523	550,534	14,632,989	-	35,000,000	
AVAILABLE REVENUES						
8000 General Fund	50,183,523	550,534	14,632,989	-	35,000,000	
TOTAL AVAILABLE REVENUES	**$50,183,523**	**$550,534**	**$14,632,989**	-	**$35,000,000**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	147,996	68,712	79,284	-	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	58	29	29	-	-	
3220 Public Employees Retire Cont						
8000 General Fund	25,351	11,770	13,581	-	-	
3230 Social Security Taxes						
8000 General Fund	11,321	5,256	6,065	-	-	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	46	23	23	-	-	
3260 Mass Transit Tax						
8000 General Fund	888	412	476	-	-	

Description	Total Policy Packages	Pkg: 204 Transfer Portal Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 303 Innovation Grants Priority: 00	
3270 Flexible Benefits						
8000 General Fund	38,232	19,116	19,116	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	75,896	36,606	39,290	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$75,896**	**$36,606**	**$39,290**	-	-	
PERSONAL SERVICES						
8000 General Fund	223,892	105,318	118,574	-	-	
TOTAL PERSONAL SERVICES	**$223,892**	**$105,318**	**$118,574**	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,537	769	768	-	-	
4150 Employee Training						
8000 General Fund	7,994	3,997	3,997	-	-	
4175 Office Expenses						
8000 General Fund	4,566	2,283	2,283	-	-	
4200 Telecommunications						
8000 General Fund	3,426	1,713	1,713	-	-	
4250 Data Processing						
8000 General Fund	1,486	743	743	-	-	
4275 Publicity and Publications						
8000 General Fund	1,142	571	571	-	-	
4300 Professional Services						

Description	Total Policy Packages	Pkg: 204 Transfer Portal Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 303 Innovation Grants Priority: 00	
8000 General Fund	430,800	430,800	-	-	-	
4375 Employee Recruitment and Develop						
8000 General Fund	914	457	457	-	-	
4400 Dues and Subscriptions						
8000 General Fund	1,142	571	571	-	-	
4650 Other Services and Supplies						
8000 General Fund	1,142	571	571	-	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	5,482	2,741	2,741	-	-	
SERVICES & SUPPLIES						
8000 General Fund	459,631	445,216	14,415	-	-	
TOTAL SERVICES & SUPPLIES	**$459,631**	**$445,216**	**$14,415**	**-**	**-**	
SPECIAL PAYMENTS						
6035 Dist to Individuals						
8000 General Fund	14,500,000	-	14,500,000	-	-	
6045 Dist to Comm College Districts						
8000 General Fund	35,000,000	-	-	-	35,000,000	
6471 Spc Pmt to Employment Dept						
3400 Other Funds Ltd	(54,035)	-	-	(54,035)	-	
SPECIAL PAYMENTS						
8000 General Fund	49,500,000	-	14,500,000	-	35,000,000	
3400 Other Funds Ltd	(54,035)	-	-	(54,035)	-	

Description	Total Policy Packages	Pkg: 204 Transfer Portal Priority: 00	Pkg: 206 Equity in College Credit Partnerships Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00	Pkg: 303 Innovation Grants Priority: 00	
TOTAL SPECIAL PAYMENTS	**$49,445,965**	-	**$14,500,000**	**($54,035)**	**$35,000,000**	
EXPENDITURES						
8000 General Fund	50,183,523	550,534	14,632,989	-	35,000,000	
3400 Other Funds Ltd	(54,035)	-	-	(54,035)	-	
TOTAL EXPENDITURES	**$50,129,488**	**$550,534**	**$14,632,989**	**($54,035)**	**$35,000,000**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	54,035	-	-	54,035	-	
TOTAL ENDING BALANCE	**$54,035**	-	-	**$54,035**	-	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	1	1	-	-	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	0.50	0.50	-	-	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission — **Agency Number: 52500**
2021-23 Biennium — **Cross Reference Number: 52500-205-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	518,221	-	-	-	-	-
General Fund Obligation Bonds	99,628	-	-	-	-	-
Grants (Non-Fed)	-	739,215	739,215	715,135	-	-
Other Revenues	53,319	882,284	882,284	1,329,356	-	-
Tsfr From Human Svcs, Dept of	752,420	1,400,000	1,400,000	-	-	-
Tsfr From Education, Dept of	947,725	2,054,854	2,054,854	1,864,428	-	-
Total Other Funds	**$2,371,313**	**$5,076,353**	**$5,076,353**	**$3,908,919**	-	-
Federal Funds						
Charges for Services	920	-	-	-	-	-
Other Revenues	345	-	-	-	-	-
Federal Funds	12,152,646	12,265,439	12,265,439	12,773,285	-	-
Total Federal Funds	**$12,153,911**	**$12,265,439**	**$12,265,439**	**$12,773,285**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	518,221	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	99,628	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705						
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	739,215	739,215	715,135	-	-

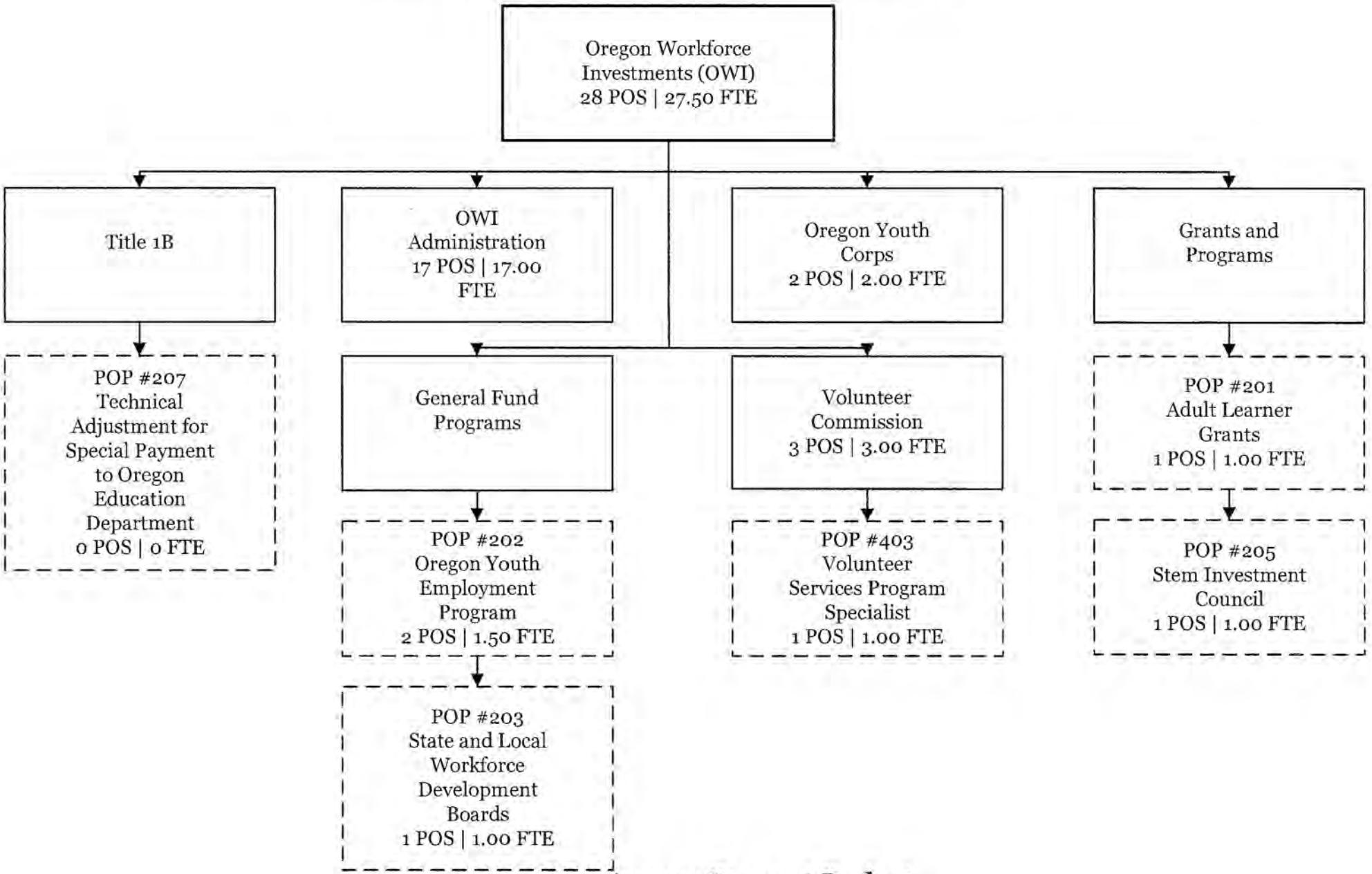
Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	53,319	882,284	882,284	1,329,356	-	-
Transfer In - Intrafund	OF L	1010	-	-	-		-	-
Tsfr From Human Svcs, Dept of	OF L	1100	752,420	1,400,000	1,400,000	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	947,725	2,054,854	2,054,854	1,864,428	-	-
Transfer Out - Intrafund	OF L	2010						
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	920	-	-	-	-	-
Federal Funds	FF L	0995	12,152,646	12,265,439	12,265,439	12,773,285	-	-
Other Revenues	FF L	0975	345	-				
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			14,525,224	17,341,792	17,341,792	16,682,204	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	2,371,313	5,076,353	5,076,353	3,908,919	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	12,153,911	12,265,439	12,265,439	12,773,285	-	-
Lottery, Other, and Federal Funds			14,525,224	17,341,792	17,341,792	16,682,204	-	-

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Workforce Investments

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF WORKFORCE INVESTMENTS



The Office of Workforce Investments (OWI)

OWI is focused on ensuring that Oregon's workers have the knowledge, skills, and work-related training they need to secure true wage jobs and meet the needs of our employers – now and in the future. OWI works in partnership with the Oregon Employment Department, DHS, OCB and others to provide leadership to Oregon's workforce system and is responsible for convening partnerships, supporting and providing technical assistance to the Workforce and Talent Development Board (WTDB) and local workforce development boards (WDBs), and implementing the Governor's vision and the WTDB strategic plan.

On behalf of the HECC, OWI administers WIOA Title I programs for including Youth, Adult, Dislocated Worker, as well as other training-related federal discretionary grants that fund programs such as apprenticeship, the National Career Readiness Certificate, and others.

A majority of funds that the Office of Workforce Investments administers provide direct services to Oregonians and Oregon businesses through a series of sub-grants and contracts to local WDBs, non-profits and state agency partners. OWI monitors these investments to Oregon's workforce system, ensuring programmatic compliance and fiscal accountability.

OWI also administers and supports the Oregon Youth Corps, providing grant funding, training and resources to youth-serving agencies; Oregon Volunteers, supporting statewide service and volunteer efforts and providing funds for the state-based AmeriCorps program; and the STEM Investment Council, supporting STEM education initiatives.

Workforce Innovation and Opportunity Act (WIOA) – Title I

OWI is responsible for implementing both the strategic vision and operational portions of the WIOA state plan, as required by federal law. The strategic vision is created through a business-led process that includes the Governor's Office and the business majority led state workforce board. OWI contracts with the nine Governor-approved local boards to implement this vision through service delivery contracts that serve businesses, adults, dislocated workers and youth in all communities throughout the state.

OWI, along with our partners within other HECC Offices, at the Oregon Employment Department, Department of Human Services and local boards provide an integrated service delivery system to our customers. The purpose of the integration is to provide workforce activities that increase the employment, retention and earnings of participants as well as increasing access to skill development opportunities including occupational skills training when appropriate. This results in improving the quality of the workforce and enhancing the productivity and global competitiveness of Oregon as well as increasing wages, retention and advancement of Oregonians.

WIOA requires that these grants serve and prepare adults, youth and dislocated workers who are facing serious barriers to employment for participation in the labor force by providing job training and other services that will result in increased employment and earnings, increased educational and occupational skills, and decreased dependency on public support systems, thereby improving the quality of the workforce and increasing the competitiveness of Oregonians. WIOA also promotes the use of career pathways and sector partnerships to increase employment in in-demand industries and occupations.

Adults and Dislocated Workers

Services to Adult and Dislocated worker customers include Basic and Individualized Career Services including job search and placement, initial assessment of skill levels, referrals to appropriate programs and services including supportive services, development of an individual employment plan, mentoring and career planning, short term training, internships or work experiences that are linked to careers.

Customers may also receive appropriate Training Services when deemed appropriate, provided through an eligible training provider and linked to in-demand occupations and careers. Emphasis is given to work based learning, on-the-job-training and apprenticeship opportunities.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Employment after 2nd and 4th quarters after exit
- Median Earnings in the 2nd quarter after exit
- Credential attainment rate

Rapid Response System

The purpose of rapid response is to respond to announcements of layoffs and plant closings by quickly coordinating services and providing immediate aid to companies and their affected workers – to ensure rapid reemployment and to minimize the negative impacts of the layoff.

States are required to maintain a Dislocated Worker Unit (DWU) and designate a Rapid Response Coordinator. Both the DWU and Rapid Response Coordinator are housed in OWI. The DWU is responsible for providing technical assistance, staff training, and assistance to local Workforce Development Boards. The unit also works with the local WDBs to ensure they have the infrastructure, strategy development, and policies in place for management and delivery of rapid response services. The DWU is also the point of contact for, and maintains, the federally required Worker Adjustment and Retraining

Notification (WARN) Act list, which alerts workers, families, and communities at least 60 days prior to a plant closing or mass layoff.

Layoff aversion is the first strategy of the rapid response system when seeking to avert a layoff or closure. Helping businesses and workers find innovative ways to prevent, or minimize the duration of, unemployment resulting from layoffs. Layoff aversion may be applied, at any time, to intervene and manage transition that occurs within a local community. Rapid Response Teams have a number of Layoff Aversion tools, often used well in advance of formal notice or request, which can assist a company with changes that reduce or completely avoid layoffs: Business Services, Sector Partnerships, Economic Analysis, Incumbent Worker Training, On-the-Job Training, Customized Training, Work Share Program, and Trade Adjustment Assistance for Firms.

Additional Rapid Response strategies and activities are designed to plan for and respond as quickly as possible following an announcement or notification of a permanent closure or mass layoff, a mass job dislocation resulting from a natural or other disaster, or the filing of a Trade Adjustment Assistance (TAA) petition. Rapid Response delivers services to enable dislocated workers to transition to new employment as quickly as possible. Local Rapid Response Teams coordinate with employers, worker representatives, Trade Act and Organized Labor Unions. Required partners include the Oregon Employment Department; Unemployment Insurance and WorkSource Oregon Services, Health Insurance Marketplace and Unions/Trade Act when applicable. These partnerships are essential to providing affected workers correct information. Rapid Response Teams connect with employers within 48 hours of learning about a potential layoff. Rapid Response services provide timely, consistent, and high-quality services to workers and businesses.

Youth

Services provided for youth customers fall into two categories; in school youth (ages 14-21) and out of school youth (ages 16-24).

Youth programs must include the following elements:

- Financial literacy
- Entrepreneurial skills training
- Services that provide labor market and employment information in the local area
- Activities that help youth transition to postsecondary education and training
- Education offered concurrently with and in the same context as workforce preparation activities and training for a specific occupation or occupational cluster

Additionally, 20% of youth funding must be used for work experiences, such as summer and year-round employment, pre-apprenticeship, on-the-job training or internships and job shadowing.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Education or training activities or employment in the 2nd quarter after exit
- Education or training activities or employment in the 4th quarter after exit
- Credential attainment rate

These activities are supported by funds appropriated by the U.S. Department of Labor and can be spent only on these specific activities. Approximately $95 million is anticipated for 2017-19. No match is required.

National Dislocated Worker Grants (DWGs)

Additional discretionary funding is also available through the WIOA in the form of National Dislocated Worker Grants (DWGs).

DWGs have 2 types of grant opportunities:

1. Economic Recovery
    a. Layoffs- assisting dislocated workers affected by layoffs or closures
    b. Dislocated Service Members- assisting dislocated workers affected by base closures or unit layoffs
    c. Trade Impacted Workers- assisting dislocated workers affected by layoffs or closures that also are certified as affected by US Trade Agreements

2. Disaster Recovery
    a. Emergencies and Disasters- assisting dislocated workers affected by loss of employment due to natural disasters

Oregon Youth Corp

Oregon Youth Corps (OYC) empowers youth by providing outdoor work and stewardship experiences throughout Oregon. OYC's vision is to see that Oregon's at-risk youth are successful community members engaged in work, stewardship, and lifelong learning.

OYC provides grant funding, training and resources to youth-serving agencies across the state to create training and employment opportunities for Oregon youth. At least 75 percent of youths served by an OYC-funded program must be disadvantaged and or/at-risk youth. OYC funds two types of programs: Summery Conservation Corps and Community Stewardship Corps.

Summer Conservation Corps (SCC)
The Summer Conservation Corps (SCC) is OYC's largest state funded program, with the goal of having a local program in each of Oregon's 36 counties. In summer 2019, 31 of 36 counties and two of Oregon's nine federally recognized tribes had SCC programs. The primary objective of an SCC program is to provide youth an opportunity to develop critical soft/life skills through paid summer employment opportunities where they gain valuable job skills while completing community focused, natural resource and stewardship projects.

Community Stewardship Corps (CSC)
CSC programs comprise innovative, community-focused, alternative education programs that combine classroom and field-based learning during the school year. Youth gain valuable education, employment and leadership skills while learning work ethic and gaining environmental knowledge while working towards their high school diploma or GED. There were 22 CSC programs across the state during the 2019-2020 school year.

Oregon Volunteers
Oregon Volunteers, also known as the Commission for Voluntary Action & Service, was created in 1994 to provide Oregonians with a statewide entity to focus service and volunteer efforts, to enhance the ethic of service and voluntarism in the state and provide funds for state-based AmeriCorps programs. As a state commission, Oregon Volunteers' mission is to strengthen our communities by inspiring Oregonians to actively engage, volunteer, and serve. Oregon Volunteers upholds its mission, and the purposes of the Acts, through:

- Administration of AmeriCorps*State funding
- Promotion of national service, volunteerism and civic engagement
- Implementation of a three-year State Service Plan
- Providing disaster response support to include coordinating unaffiliated spontaneous volunteers and donations

The Commission's work is supported and advised by a maximum-25 member board of Governor-appointed commissioners, whose role is to fulfill the statutory responsibilities for state service commissions as authorized by 42 U.S.C. § 12638 and outlined in 45 CFR 2550.50 National and Community Service Trust Act of 1990 as amended by the Serve America Act. The Oregon Volunteer and Community Service Act, passed in 2007, also solidified Oregon Volunteers' role to promote the development of better communities by using citizen participation and volunteerism to foster greater civic responsibility.

In the 2019 program year, Oregon Volunteers funds 11 programs that serve three-quarters of Oregon's counties.

STEM Council

Oregon's STEM Investment Council, established and authorized by HB 2636 (2013), functions under the direction and control of the State Board of Education and Higher Education Coordinating Commission. The Council receives staff support from the Higher Education Coordinating Commission's Office of Workforce Investments.

The council consists of nine voting members from the private sector, jointly appointed by the Superintendent of Public Instruction and the Executive Director of the Higher Education Coordinating Commission. In addition to its voting members, the Council recruits K-12 and postsecondary educators and administrators to serve as non-voting advisory members on the Council or on technical subcommittees.

The STEM Investment Council's primary function is to assist the State Board of Education and Higher Education Coordinating Commission in developing and overseeing a long-term strategy to advance Oregon's target outcomes around STEM education, which include:

1) Double the percentage of Oregon's students in 4th and 8th grades who are proficient or advanced in mathematics and science by 2025
2) Double the number of Oregon's students who earn a postsecondary STEM degree or credential by 2025

In addition, the council serves as an advisory body to the State Board of Education on the administration and oversight of the $4.84 million investment in the Regional STEM Hub Network and $4.6 million investment in STEM Innovation Grants.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	477,768	-	477,768	477,768	477,768
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	10,998,039	11,770,319	-	11,770,319	11,899,244	12,127,299
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	19,211	5,983	-	5,983	5,983	5,983
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	68,543	175,000	-	175,000	175,000	175,000
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	1,918,392	-	1,918,392	614,527	614,527
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	68,543	2,093,392	-	2,093,392	789,527	789,527
TOTAL DONATIONS AND CONTRIBUTIONS	**$68,543**	**$2,093,392**	**-**	**$2,093,392**	**$789,527**	**$789,527**
OTHER						
0975 Other Revenues						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	8,434	234,519	-	234,519	232,836	45,434
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	70,351,216	109,785,251	-	109,785,251	114,699,886	115,166,230
All Funds	72,761,534	129,474,898	-	129,474,898	135,236,188	135,702,532
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	40,719	-	-	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	-	-	-	-	-	1,424,080
1121 Tsfr From Governor, Office of the						
6400 Federal Funds Ltd	40,719	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	2,057,810	-	2,057,810	2,057,810	2,057,810
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	40,719	2,057,810	-	2,057,810	2,057,810	3,481,890
6400 Federal Funds Ltd	40,719	-	-	-	-	-
TOTAL TRANSFERS IN	**$81,438**	**$2,057,810**	**-**	**$2,057,810**	**$2,057,810**	**$3,481,890**
REVENUES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	10,998,039	11,770,319	-	11,770,319	11,899,244	12,127,299
3400 Other Funds Ltd	136,907	4,391,704	-	4,391,704	3,086,156	4,322,834
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	70,391,935	109,785,251	-	109,785,251	114,699,886	115,166,230
TOTAL REVENUES	**$83,937,199**	**$145,636,921**	-	**$145,636,921**	**$150,221,588**	**$152,152,665**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
6400 Federal Funds Ltd	(40,719)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
6400 Federal Funds Ltd	(161,934)	(270,000)	-	(270,000)	(270,000)	(270,000)
TOTAL TRANSFERS OUT						
6400 Federal Funds Ltd	(202,653)	(270,000)	-	(270,000)	(270,000)	(270,000)
TOTAL TRANSFERS OUT	**($202,653)**	**($270,000)**	-	**($270,000)**	**($270,000)**	**($270,000)**
AVAILABLE REVENUES						
8000 General Fund	10,998,039	11,770,319	-	11,770,319	11,899,244	12,127,299
3400 Other Funds Ltd	136,907	4,869,472	-	4,869,472	3,563,924	4,800,602
6200 Federal Funds Non-Ltd	2,410,318	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	70,189,282	109,515,251	-	109,515,251	114,429,886	114,896,230
TOTAL AVAILABLE REVENUES	**$83,734,546**	**$145,844,689**	-	**$145,844,689**	**$150,429,356**	**$152,360,433**
EXPENDITURES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	716,694	523,284	-	523,284	624,662	432,636
3400 Other Funds Ltd	-	457,391	-	457,391	521,507	383,420
6200 Federal Funds Non-Ltd	5,330	-	-	-	-	-
6400 Federal Funds Ltd	2,283,932	2,830,813	-	2,830,813	3,101,999	3,432,111
All Funds	3,005,956	3,811,488	-	3,811,488	4,248,168	4,248,167
3160 Temporary Appointments						
8000 General Fund	-	66,100	-	66,100	66,100	68,942
6400 Federal Funds Ltd	4,094	5,250	-	5,250	5,250	5,476
All Funds	4,094	71,350	-	71,350	71,350	74,418
3170 Overtime Payments						
8000 General Fund	848	117	-	117	117	122
3400 Other Funds Ltd	-	832	-	832	832	868
6400 Federal Funds Ltd	1,725	836	-	836	836	872
All Funds	2,573	1,785	-	1,785	1,785	1,862
3180 Shift Differential						
6400 Federal Funds Ltd	25	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	3,739	333	-	333	333	347

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	19	-	19	19	20
6400 Federal Funds Ltd	2,772	-	-	-	-	-
All Funds	6,511	352	-	352	352	367
TOTAL SALARIES & WAGES						
8000 General Fund	721,281	589,834	-	589,834	691,212	502,047
3400 Other Funds Ltd	-	458,242	-	458,242	522,358	384,308
6200 Federal Funds Non-Ltd	5,330	-	-	-	-	-
6400 Federal Funds Ltd	2,292,548	2,836,899	-	2,836,899	3,108,085	3,438,459
TOTAL SALARIES & WAGES	**$3,019,159**	**$3,884,975**	-	**$3,884,975**	**$4,321,655**	**$4,324,814**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	157	198	-	198	194	133
3400 Other Funds Ltd	-	160	-	160	153	128
6200 Federal Funds Non-Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	665	984	-	984	929	1,015
All Funds	823	1,342	-	1,342	1,276	1,276
3220 Public Employees' Retire Cont						
8000 General Fund	117,581	88,875	-	88,875	107,080	74,187
3400 Other Funds Ltd	-	76,543	-	76,543	88,246	65,831
6200 Federal Funds Non-Ltd	1,050	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	421,938	456,097	-	456,097	506,851	562,174
All Funds	540,569	621,515	-	621,515	702,177	702,192
3221 Pension Obligation Bond						
8000 General Fund	42,046	26,295	-	26,295	26,295	36,209
3400 Other Funds Ltd	-	31,753	-	31,753	31,753	30,257
6200 Federal Funds Non-Ltd	330	-	-	-	-	-
6400 Federal Funds Ltd	140,613	141,399	-	141,399	141,399	179,729
All Funds	182,989	199,447	-	199,447	199,447	246,195
3230 Social Security Taxes						
8000 General Fund	51,732	45,006	-	45,006	52,568	38,253
3400 Other Funds Ltd	-	34,940	-	34,940	39,650	29,244
6200 Federal Funds Non-Ltd	403	-	-	-	-	-
6400 Federal Funds Ltd	172,295	216,111	-	216,111	235,280	260,242
All Funds	224,430	296,057	-	296,057	327,498	327,739
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	181	194	-	194	154	106
3400 Other Funds Ltd	-	153	-	153	122	102
6200 Federal Funds Non-Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	640	929	-	929	739	807
All Funds	822	1,276	-	1,276	1,015	1,015
3260 Mass Transit Tax						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,716	2,417	-	2,417	2,417	4,165
3400 Other Funds Ltd	-	3,697	-	3,697	3,697	3,135
6400 Federal Funds Ltd	538	-	-	-	-	-
All Funds	5,254	6,114	-	6,114	6,114	7,300
3270 Flexible Benefits						
8000 General Fund	143,656	115,401	-	115,401	125,398	86,019
3400 Other Funds Ltd	-	92,535	-	92,535	100,550	84,110
6200 Federal Funds Non-Ltd	1,159	-	-	-	-	-
6400 Federal Funds Ltd	494,316	566,112	-	566,112	615,157	670,976
All Funds	639,131	774,048	-	774,048	841,105	841,105
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	360,069	278,386	-	278,386	314,106	239,072
3400 Other Funds Ltd	-	239,781	-	239,781	264,171	212,807
6200 Federal Funds Non-Ltd	2,944	-	-	-	-	-
6400 Federal Funds Ltd	1,231,005	1,381,632	-	1,381,632	1,500,355	1,674,943
TOTAL OTHER PAYROLL EXPENSES	**$1,594,018**	**$1,899,799**	**-**	**$1,899,799**	**$2,078,632**	**$2,126,822**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(8,367)
3400 Other Funds Ltd	-	-	-	-	-	(2,401)

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	-	-	-	-	(39,788)
All Funds	-	-	-	-	-	(50,556)
3465 Reconciliation Adjustment						
8000 General Fund	-	8,173	-	8,173	-	-
3400 Other Funds Ltd	-	44,157	-	44,157	-	-
6400 Federal Funds Ltd	-	50,291	-	50,291	-	-
All Funds	-	102,621	-	102,621	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	8,173	-	8,173	-	(8,367)
3400 Other Funds Ltd	-	44,157	-	44,157	-	(2,401)
6400 Federal Funds Ltd	-	50,291	-	50,291	-	(39,788)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$102,621**	**-**	**$102,621**	**-**	**($50,556)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,081,350	876,393	-	876,393	1,005,318	732,752
3400 Other Funds Ltd	-	742,180	-	742,180	786,529	594,714
6200 Federal Funds Non-Ltd	8,274	-	-	-	-	-
6400 Federal Funds Ltd	3,523,553	4,268,822	-	4,268,822	4,608,440	5,073,614
TOTAL PERSONAL SERVICES	**$4,613,177**	**$5,887,395**	**-**	**$5,887,395**	**$6,400,287**	**$6,401,080**
SERVICES & SUPPLIES						
4100 Instate Travel						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	16,031	15,998	-	15,998	15,998	16,686
3400 Other Funds Ltd	828	15,777	-	15,777	15,777	16,455
6400 Federal Funds Ltd	94,349	33,371	-	33,371	33,371	34,806
All Funds	111,208	65,146	-	65,146	65,146	67,947
4125 Out of State Travel						
8000 General Fund	11,451	10,349	-	10,349	10,349	10,794
3400 Other Funds Ltd	4,902	110	-	110	110	115
6400 Federal Funds Ltd	54,251	62,180	-	62,180	62,180	64,854
All Funds	70,604	72,639	-	72,639	72,639	75,763
4150 Employee Training						
8000 General Fund	23,524	16,305	-	16,305	16,305	17,006
3400 Other Funds Ltd	16,114	4,165	-	4,165	4,165	4,344
6400 Federal Funds Ltd	69,605	14,924	-	14,924	14,924	15,565
All Funds	109,243	35,394	-	35,394	35,394	36,915
4175 Office Expenses						
8000 General Fund	20,348	27,008	-	27,008	27,008	28,169
3400 Other Funds Ltd	473	5,897	-	5,897	5,897	6,151
6200 Federal Funds Non-Ltd	14,038	-	-	-	-	-
6400 Federal Funds Ltd	13,557	18,038	-	18,038	18,038	18,814
All Funds	48,416	50,943	-	50,943	50,943	53,134
4200 Telecommunications						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	22,045	13,276	-	13,276	13,276	13,847
3400 Other Funds Ltd	-	3,568	-	3,568	3,568	3,721
6400 Federal Funds Ltd	99	41,510	-	41,510	41,510	43,295
All Funds	22,144	58,354	-	58,354	58,354	60,863
4225 State Gov. Service Charges						
8000 General Fund	1,422	33,251	-	33,251	33,251	34,681
3400 Other Funds Ltd	-	13,848	-	13,848	13,848	14,443
6400 Federal Funds Ltd	133,603	491,581	-	491,581	491,581	512,719
All Funds	135,025	538,680	-	538,680	538,680	561,843
4250 Data Processing						
8000 General Fund	-	4,194	-	4,194	4,194	4,375
3400 Other Funds Ltd	-	9	-	9	9	9
6400 Federal Funds Ltd	-	3,795	-	3,795	3,795	3,958
All Funds	-	7,998	-	7,998	7,998	8,342
4275 Publicity and Publications						
8000 General Fund	-	4,685	-	4,685	4,685	4,887
3400 Other Funds Ltd	-	2,707	-	2,707	2,707	2,823
6400 Federal Funds Ltd	20,541	12,778	-	12,778	12,778	13,327
All Funds	20,541	20,170	-	20,170	20,170	21,037
4300 Professional Services						
8000 General Fund	351,600	2,187,828	-	2,187,828	2,187,828	2,312,535

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	6,750	57,438	-	57,438	57,438	60,712
6200 Federal Funds Non-Ltd	42,843	-	-	-	-	-
6400 Federal Funds Ltd	1,882,803	3,373,683	-	3,373,683	3,373,683	3,565,983
All Funds	2,283,996	5,618,949	-	5,618,949	5,618,949	5,939,230
4315 IT Professional Services						
6400 Federal Funds Ltd	-	90,335	-	90,335	90,335	95,484
4325 Attorney General						
8000 General Fund	9,137	10,254	-	10,254	10,254	12,246
6400 Federal Funds Ltd	22,550	13,857	-	13,857	13,857	16,549
All Funds	31,687	24,111	-	24,111	24,111	28,795
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,327	-	1,327	1,327	1,384
3400 Other Funds Ltd	-	88	-	88	88	92
6400 Federal Funds Ltd	-	1,620	-	1,620	1,620	1,689
All Funds	-	3,035	-	3,035	3,035	3,165
4400 Dues and Subscriptions						
8000 General Fund	1,940	1,466	-	1,466	1,466	1,529
3400 Other Funds Ltd	-	830	-	830	830	866
6400 Federal Funds Ltd	32,191	4,110	-	4,110	4,110	4,286
All Funds	34,131	6,406	-	6,406	6,406	6,681
4425 Facilities Rental and Taxes						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	29,247	31,230	-	31,230	31,230	32,573
3400 Other Funds Ltd	3,518	14,264	-	14,264	14,264	14,877
6400 Federal Funds Ltd	28,720	105,831	-	105,831	105,831	110,382
All Funds	61,485	151,325	-	151,325	151,325	157,832
4475 Facilities Maintenance						
8000 General Fund	69	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	10,383	2,076	-	2,076	2,076	2,165
3400 Other Funds Ltd	8,115	6,562	-	6,562	6,562	6,844
6200 Federal Funds Non-Ltd	27,064	-	-	-	-	-
6400 Federal Funds Ltd	12,990	-	-	-	-	-
All Funds	58,552	8,638	-	8,638	8,638	9,009
4600 Intra-agency Charges						
8000 General Fund	(17,598)	-	-	-	-	-
6400 Federal Funds Ltd	1,219,832	-	-	-	-	-
All Funds	1,202,234	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	4,337	41,282	-	41,282	41,282	43,057
3400 Other Funds Ltd	-	3,140	-	3,140	3,140	3,275
6400 Federal Funds Ltd	149,681	14,386	-	14,386	14,386	15,004
All Funds	154,018	58,808	-	58,808	58,808	61,336

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4700 Expendable Prop 250 - 5000						
8000 General Fund	907	36,212	-	36,212	36,212	37,769
3400 Other Funds Ltd	-	114	-	114	114	119
6400 Federal Funds Ltd	905	5,424	-	5,424	5,424	5,657
All Funds	1,812	41,750	-	41,750	41,750	43,545
4715 IT Expendable Property						
8000 General Fund	7,795	3,114	-	3,114	3,114	3,248
3400 Other Funds Ltd	-	419	-	419	419	437
6400 Federal Funds Ltd	43,006	9,154	-	9,154	9,154	9,548
All Funds	50,801	12,687	-	12,687	12,687	13,233
TOTAL SERVICES & SUPPLIES						
8000 General Fund	492,638	2,439,855	-	2,439,855	2,439,855	2,576,951
3400 Other Funds Ltd	40,700	128,936	-	128,936	128,936	135,283
6200 Federal Funds Non-Ltd	83,945	-	-	-	-	-
6400 Federal Funds Ltd	3,778,683	4,296,577	-	4,296,577	4,296,577	4,531,920
TOTAL SERVICES & SUPPLIES	**$4,395,966**	**$6,865,368**	-	**$6,865,368**	**$6,865,368**	**$7,244,154**
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	67,610	-	67,610	67,610	70,517
6400 Federal Funds Ltd	-	8,958	-	8,958	8,958	9,343

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	-	76,568	-	76,568	76,568	79,860
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	100,325	-	100,325	100,325	104,639
6200 Federal Funds Non-Ltd	-	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	-	986,637	-	986,637	986,637	1,029,062
All Funds	-	20,776,609	-	20,776,609	21,623,264	21,670,003
6030 Dist to Non-Gov Units						
8000 General Fund	8,173,570	8,454,071	-	8,454,071	8,454,071	8,817,596
3400 Other Funds Ltd	-	1,000,649	-	1,000,649	1,000,649	2,467,757
6200 Federal Funds Non-Ltd	1,663,744	-	-	-	-	-
6400 Federal Funds Ltd	62,174,638	92,576,185	-	92,576,185	92,576,185	96,556,961
All Funds	72,011,952	102,030,905	-	102,030,905	102,030,905	107,842,314
6035 Dist to Individuals						
3400 Other Funds Ltd	13,750	160,953	-	160,953	160,953	167,874
6040 Dist to Local School Districts						
3400 Other Funds Ltd	-	714,696	-	714,696	714,696	745,428
6400 Federal Funds Ltd	79,079	-	-	-	-	-
All Funds	79,079	714,696	-	714,696	714,696	745,428
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	-	35,112	-	35,112	35,112	36,622
6400 Federal Funds Ltd	-	5,577,874	-	5,577,874	5,577,874	5,817,723

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	-	5,612,986	-	5,612,986	5,612,986	5,854,345
6048 Spc Pmt to Public Universities						
6200 Federal Funds Non-Ltd	289,702	-	-	-	-	-
6400 Federal Funds Ltd	861,760	-	-	-	-	-
All Funds	1,151,462	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	-	1,672,854	-	1,672,854	1,672,854	1,744,787
6471 Spc Pmt to Employment Dept						
8000 General Fund	300,000	-	-	-	-	-
6200 Federal Funds Non-Ltd	240,676	-	-	-	-	-
6400 Federal Funds Ltd	409,601	127,344	-	127,344	127,344	132,820
All Funds	950,277	127,344	-	127,344	127,344	132,820
TOTAL SPECIAL PAYMENTS						
8000 General Fund	8,473,570	8,454,071	-	8,454,071	8,454,071	8,817,596
3400 Other Funds Ltd	13,750	2,079,345	-	2,079,345	2,079,345	3,592,837
6200 Federal Funds Non-Ltd	2,194,122	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	63,525,078	100,949,852	-	100,949,852	100,949,852	105,290,696
TOTAL SPECIAL PAYMENTS	**$74,206,520**	**$131,172,915**	-	**$131,172,915**	**$132,019,570**	**$138,237,431**
EXPENDITURES						
8000 General Fund	10,047,558	11,770,319	-	11,770,319	11,899,244	12,127,299

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	54,450	2,950,461	-	2,950,461	2,994,810	4,322,834
6200 Federal Funds Non-Ltd	2,286,341	19,689,647	-	19,689,647	20,536,302	20,536,302
6400 Federal Funds Ltd	70,827,314	109,515,251	-	109,515,251	109,854,869	114,896,230
TOTAL EXPENDITURES	**$83,215,663**	**$143,925,678**	-	**$143,925,678**	**$145,285,225**	**$151,882,665**
REVERSIONS						
9900 Reversions						
8000 General Fund	(950,481)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	82,457	1,919,011	-	1,919,011	569,114	477,768
6200 Federal Funds Non-Ltd	123,977	-	-	-	-	-
6400 Federal Funds Ltd	(638,032)	-	-	-	4,575,017	-
TOTAL ENDING BALANCE	**($431,598)**	**$1,919,011**	-	**$1,919,011**	**$5,144,131**	**$477,768**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	22	-	22	22	22
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	17.50	22.00	-	22.00	22.00	22.00

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	157,091	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	213,329	-	-	-	-	-
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	2,090,612	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	20,000	-	-	-	-	-
6400 Federal Funds Ltd	10,000	-	-	-	-	-
All Funds	30,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	2,110,612	-	-	-	-	-
6400 Federal Funds Ltd	10,000	-	-	-	-	-
TOTAL TRANSFERS IN	**$2,120,612**	-	-	-	-	-
REVENUES						
3400 Other Funds Ltd	2,267,703	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	223,329	-	-	-	-	-
TOTAL REVENUES	**$2,491,032**	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,267,703	-	-	-	-	-
6400 Federal Funds Ltd	223,329	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$2,491,032**	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	378,254	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	22,042	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	9	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	3,069	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	403,374	-	-	-	-	-
TOTAL SALARIES & WAGES	**$403,374**	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	114	-	-	-	-	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	48,708	-	-	-	-	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	24,281	-	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	30,296	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	113	-	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	2,606	-	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	110,134	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	216,252	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$216,252**	-	-	-	-	-
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	619,626	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL PERSONAL SERVICES	$619,626	-	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	30,026	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	3,701	-	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	3,087	-	-	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	3,383	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	2,188	-	-	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	32,977	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	5,251	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	430	-	-	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,495	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4575 Agency Program Related S and S						
3400 Other Funds Ltd	34,922	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	42,502	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,500	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	3,328	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	42,502	-	-	-	-	-
3400 Other Funds Ltd	122,288	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$164,790**	-	-	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	63,400	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	34,900	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,159,937	-	-	-	-	-
6400 Federal Funds Ltd	210,329	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	1,370,266	-	-	-	-	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	234,520	-	-	-	-	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	27,188	-	-	-	-	-
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	5,844	-	-	-	-	-
6400 Federal Funds Ltd	13,000	-	-	-	-	-
All Funds	18,844	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
3400 Other Funds Ltd	1,525,789	-	-	-	-	-
6400 Federal Funds Ltd	223,329	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$1,749,118**	-	-	-	-	-
EXPENDITURES						
8000 General Fund	42,502	-	-	-	-	-
3400 Other Funds Ltd	2,267,703	-	-	-	-	-
6400 Federal Funds Ltd	223,329	-	-	-	-	-
TOTAL EXPENDITURES	**$2,533,534**	-	-	-	-	-
REVERSIONS						
9900 Reversions						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	42,502	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	-	-	-	-	-
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	2.00	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	477,768	-	477,768	-	477,768
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	11,899,244	228,055	12,127,299	27,749,751	39,877,050
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	5,983	-	5,983	-	5,983
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3400 Other Funds Ltd	175,000	-	175,000	-	175,000
0910 Grants (Non-Fed)					
3400 Other Funds Ltd	614,527	-	614,527	-	614,527
TOTAL DONATIONS AND CONTRIBUTIONS					
3400 Other Funds Ltd	789,527	-	789,527	-	789,527
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	232,836	(187,402)	45,434	-	45,434
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	114,699,886	466,344	115,166,230	216,264	115,382,494
All Funds	135,236,188	466,344	135,702,532	216,264	135,918,796
TRANSFERS IN					
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	-	1,424,080	1,424,080	-	1,424,080
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	2,057,810	-	2,057,810	-	2,057,810
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	2,057,810	1,424,080	3,481,890	-	3,481,890
TOTAL REVENUES					
8000 General Fund	11,899,244	228,055	12,127,299	27,749,751	39,877,050
3400 Other Funds Ltd	3,086,156	1,236,678	4,322,834	-	4,322,834
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	114,699,886	466,344	115,166,230	216,264	115,382,494
TOTAL REVENUES	**$150,221,588**	**$1,931,077**	**$152,152,665**	**$27,966,015**	**$180,118,680**
TRANSFERS OUT					
2121 Tsfr To Governor, Office of the					
6400 Federal Funds Ltd	(270,000)	-	(270,000)	-	(270,000)
AVAILABLE REVENUES					
8000 General Fund	11,899,244	228,055	12,127,299	27,749,751	39,877,050
3400 Other Funds Ltd	3,563,924	1,236,678	4,800,602	-	4,800,602
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	114,429,886	466,344	114,896,230	216,264	115,112,494

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL AVAILABLE REVENUES	**$150,429,356**	**$1,931,077**	**$152,360,433**	**$27,966,015**	**$180,326,448**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	624,662	(192,026)	432,636	689,928	1,122,564
3400 Other Funds Ltd	521,507	(138,087)	383,420	-	383,420
6400 Federal Funds Ltd	3,101,999	330,112	3,432,111	131,040	3,563,151
All Funds	4,248,168	(1)	4,248,167	820,968	5,069,135
3160 Temporary Appointments					
8000 General Fund	66,100	2,842	68,942	-	68,942
6400 Federal Funds Ltd	5,250	226	5,476	-	5,476
All Funds	71,350	3,068	74,418	-	74,418
3170 Overtime Payments					
8000 General Fund	117	5	122	-	122
3400 Other Funds Ltd	832	36	868	-	868
6400 Federal Funds Ltd	836	36	872	-	872
All Funds	1,785	77	1,862	-	1,862
3190 All Other Differential					
8000 General Fund	333	14	347	-	347
3400 Other Funds Ltd	19	1	20	-	20
All Funds	352	15	367	-	367
TOTAL SALARIES & WAGES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	691,212	(189,165)	502,047	689,928	1,191,975
3400 Other Funds Ltd	522,358	(138,050)	384,308	-	384,308
6400 Federal Funds Ltd	3,108,085	330,374	3,438,459	131,040	3,569,499
TOTAL SALARIES & WAGES	**$4,321,655**	**$3,159**	**$4,324,814**	**$820,968**	**$5,145,782**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	194	(61)	133	261	394
3400 Other Funds Ltd	153	(25)	128	-	128
6400 Federal Funds Ltd	929	86	1,015	58	1,073
All Funds	1,276	-	1,276	319	1,595
3220 Public Employees' Retire Cont					
8000 General Fund	107,080	(32,893)	74,187	118,185	192,372
3400 Other Funds Ltd	88,246	(22,415)	65,831	-	65,831
6400 Federal Funds Ltd	506,851	55,323	562,174	22,447	584,621
All Funds	702,177	15	702,192	140,632	842,824
3221 Pension Obligation Bond					
8000 General Fund	26,295	9,914	36,209	-	36,209
3400 Other Funds Ltd	31,753	(1,496)	30,257	-	30,257
6400 Federal Funds Ltd	141,399	38,330	179,729	-	179,729
All Funds	199,447	46,748	246,195	-	246,195
3230 Social Security Taxes					
8000 General Fund	52,568	(14,315)	38,253	52,778	91,031
3400 Other Funds Ltd	39,650	(10,406)	29,244	-	29,244

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	235,280	24,962	260,242	10,025	270,267
All Funds	327,498	241	327,739	62,803	390,542
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	154	(48)	106	207	313
3400 Other Funds Ltd	122	(20)	102	-	102
6400 Federal Funds Ltd	739	68	807	46	853
All Funds	1,015	-	1,015	253	1,268
3260 Mass Transit Tax					
8000 General Fund	2,417	1,748	4,165	4,140	8,305
3400 Other Funds Ltd	3,697	(562)	3,135	-	3,135
All Funds	6,114	1,186	7,300	4,140	11,440
3270 Flexible Benefits					
8000 General Fund	125,398	(39,379)	86,019	172,044	258,063
3400 Other Funds Ltd	100,550	(16,440)	84,110	-	84,110
6400 Federal Funds Ltd	615,157	55,819	670,976	38,232	709,208
All Funds	841,105	-	841,105	210,276	1,051,381
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	314,106	(75,034)	239,072	347,615	586,687
3400 Other Funds Ltd	264,171	(51,364)	212,807	-	212,807
6400 Federal Funds Ltd	1,500,355	174,588	1,674,943	70,808	1,745,751
TOTAL OTHER PAYROLL EXPENSES	**$2,078,632**	**$48,190**	**$2,126,822**	**$418,423**	**$2,545,245**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	-	(8,367)	(8,367)	-	(8,367)
3400 Other Funds Ltd	-	(2,401)	(2,401)	-	(2,401)
6400 Federal Funds Ltd	-	(39,788)	(39,788)	-	(39,788)
All Funds	-	(50,556)	(50,556)	-	(50,556)
TOTAL PERSONAL SERVICES					
8000 General Fund	1,005,318	(272,566)	732,752	1,037,543	1,770,295
3400 Other Funds Ltd	786,529	(191,815)	594,714	-	594,714
6400 Federal Funds Ltd	4,608,440	465,174	5,073,614	201,848	5,275,462
TOTAL PERSONAL SERVICES	**$6,400,287**	**$793**	**$6,401,080**	**$1,239,391**	**$7,640,471**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	15,998	688	16,686	3,846	20,532
3400 Other Funds Ltd	15,777	678	16,455	-	16,455
6400 Federal Funds Ltd	33,371	1,435	34,806	769	35,575
All Funds	65,146	2,801	67,947	4,615	72,562
4125 Out of State Travel					
8000 General Fund	10,349	445	10,794	-	10,794
3400 Other Funds Ltd	110	5	115	-	115
6400 Federal Funds Ltd	62,180	2,674	64,854	-	64,854
All Funds	72,639	3,124	75,763	-	75,763
4150 Employee Training					
8000 General Fund	16,305	701	17,006	19,985	36,991
3400 Other Funds Ltd	4,165	179	4,344	-	4,344

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	14,924	641	15,565	3,997	19,562
All Funds	35,394	1,521	36,915	23,982	60,897
4175 Office Expenses					
8000 General Fund	27,008	1,161	28,169	11,415	39,584
3400 Other Funds Ltd	5,897	254	6,151	-	6,151
6400 Federal Funds Ltd	18,038	776	18,814	2,283	21,097
All Funds	50,943	2,191	53,134	13,698	66,832
4200 Telecommunications					
8000 General Fund	13,276	571	13,847	8,564	22,411
3400 Other Funds Ltd	3,568	153	3,721	-	3,721
6400 Federal Funds Ltd	41,510	1,785	43,295	1,713	45,008
All Funds	58,354	2,509	60,863	10,277	71,140
4225 State Gov. Service Charges					
8000 General Fund	33,251	1,430	34,681	-	34,681
3400 Other Funds Ltd	13,848	595	14,443	-	14,443
6400 Federal Funds Ltd	491,581	21,138	512,719	-	512,719
All Funds	538,680	23,163	561,843	-	561,843
4250 Data Processing					
8000 General Fund	4,194	181	4,375	3,714	8,089
3400 Other Funds Ltd	9	-	9	-	9
6400 Federal Funds Ltd	3,795	163	3,958	743	4,701
All Funds	7,998	344	8,342	4,457	12,799
4275 Publicity and Publications					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	4,685	202	4,887	2,854	7,741
3400 Other Funds Ltd	2,707	116	2,823	-	2,823
6400 Federal Funds Ltd	12,778	549	13,327	571	13,898
All Funds	20,170	867	21,037	3,425	24,462
4300 Professional Services					
8000 General Fund	2,187,828	124,707	2,312,535	240,132	2,552,667
3400 Other Funds Ltd	57,438	3,274	60,712	-	60,712
6400 Federal Funds Ltd	3,373,683	192,300	3,565,983	-	3,565,983
All Funds	5,618,949	320,281	5,939,230	240,132	6,179,362
4315 IT Professional Services					
6400 Federal Funds Ltd	90,335	5,149	95,484	-	95,484
4325 Attorney General					
8000 General Fund	10,254	1,992	12,246	-	12,246
6400 Federal Funds Ltd	13,857	2,692	16,549	-	16,549
All Funds	24,111	4,684	28,795	-	28,795
4375 Employee Recruitment and Develop					
8000 General Fund	1,327	57	1,384	2,285	3,669
3400 Other Funds Ltd	88	4	92	-	92
6400 Federal Funds Ltd	1,620	69	1,689	457	2,146
All Funds	3,035	130	3,165	2,742	5,907
4400 Dues and Subscriptions					
8000 General Fund	1,466	63	1,529	2,854	4,383
3400 Other Funds Ltd	830	36	866	-	866

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	4,110	176	4,286	571	4,857
All Funds	6,406	275	6,681	3,425	10,106
4425 Facilities Rental and Taxes					
8000 General Fund	31,230	1,343	32,573	-	32,573
3400 Other Funds Ltd	14,264	613	14,877	-	14,877
6400 Federal Funds Ltd	105,831	4,551	110,382	-	110,382
All Funds	151,325	6,507	157,832	-	157,832
4575 Agency Program Related S and S					
8000 General Fund	2,076	89	2,165	-	2,165
3400 Other Funds Ltd	6,562	282	6,844	-	6,844
All Funds	8,638	371	9,009	-	9,009
4650 Other Services and Supplies					
8000 General Fund	41,282	1,775	43,057	2,854	45,911
3400 Other Funds Ltd	3,140	135	3,275	-	3,275
6400 Federal Funds Ltd	14,386	618	15,004	571	15,575
All Funds	58,808	2,528	61,336	3,425	64,761
4700 Expendable Prop 250 - 5000					
8000 General Fund	36,212	1,557	37,769	13,705	51,474
3400 Other Funds Ltd	114	5	119	-	119
6400 Federal Funds Ltd	5,424	233	5,657	2,741	8,398
All Funds	41,750	1,795	43,545	16,446	59,991
4715 IT Expendable Property					
8000 General Fund	3,114	134	3,248	-	3,248

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	419	18	437	-	437
6400 Federal Funds Ltd	9,154	394	9,548	-	9,548
All Funds	12,687	546	13,233	-	13,233
TOTAL SERVICES & SUPPLIES					
8000 General Fund	2,439,855	137,096	2,576,951	312,208	2,889,159
3400 Other Funds Ltd	128,936	6,347	135,283	-	135,283
6400 Federal Funds Ltd	4,296,577	235,343	4,531,920	14,416	4,546,336
TOTAL SERVICES & SUPPLIES	**$6,865,368**	**$378,786**	**$7,244,154**	**$326,624**	**$7,570,778**
SPECIAL PAYMENTS					
6020 Dist to Counties					
3400 Other Funds Ltd	67,610	2,907	70,517	-	70,517
6400 Federal Funds Ltd	8,958	385	9,343	-	9,343
All Funds	76,568	3,292	79,860	-	79,860
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	100,325	4,314	104,639	-	104,639
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	986,637	42,425	1,029,062	-	1,029,062
All Funds	21,623,264	46,739	21,670,003	-	21,670,003
6030 Dist to Non-Gov Units					
8000 General Fund	8,454,071	363,525	8,817,596	18,900,000	27,717,596
3400 Other Funds Ltd	1,000,649	1,467,108	2,467,757	-	2,467,757
6400 Federal Funds Ltd	92,576,185	3,980,776	96,556,961	-	96,556,961
All Funds	102,030,905	5,811,409	107,842,314	18,900,000	126,742,314

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6035 Dist to Individuals					
8000 General Fund	-	-	-	7,500,000	7,500,000
3400 Other Funds Ltd	160,953	6,921	167,874	-	167,874
All Funds	160,953	6,921	167,874	7,500,000	7,667,874
6040 Dist to Local School Districts					
3400 Other Funds Ltd	714,696	30,732	745,428	-	745,428
6045 Dist to Comm College Districts					
3400 Other Funds Ltd	35,112	1,510	36,622	-	36,622
6400 Federal Funds Ltd	5,577,874	239,849	5,817,723	-	5,817,723
All Funds	5,612,986	241,359	5,854,345	-	5,854,345
6050 Dist to Non-Profit Organizations					
6400 Federal Funds Ltd	1,672,854	71,933	1,744,787	-	1,744,787
6471 Spc Pmt to Employment Dept					
6400 Federal Funds Ltd	127,344	5,476	132,820	(132,820)	-
TOTAL SPECIAL PAYMENTS					
8000 General Fund	8,454,071	363,525	8,817,596	26,400,000	35,217,596
3400 Other Funds Ltd	2,079,345	1,513,492	3,592,837	-	3,592,837
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	100,949,852	4,340,844	105,290,696	(132,820)	105,157,876
TOTAL SPECIAL PAYMENTS	**$132,019,570**	**$6,217,861**	**$138,237,431**	**$26,267,180**	**$164,504,611**
TOTAL EXPENDITURES					
8000 General Fund	11,899,244	228,055	12,127,299	27,749,751	39,877,050
3400 Other Funds Ltd	2,994,810	1,328,024	4,322,834	-	4,322,834

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6200 Federal Funds Non-Ltd	20,536,302	-	20,536,302	-	20,536,302
6400 Federal Funds Ltd	109,854,869	5,041,361	114,896,230	83,444	114,979,674
TOTAL EXPENDITURES	**$145,285,225**	**$6,597,440**	**$151,882,665**	**$27,833,195**	**$179,715,860**
ENDING BALANCE					
3400 Other Funds Ltd	569,114	(91,346)	477,768	-	477,768
6400 Federal Funds Ltd	4,575,017	(4,575,017)	-	132,820	132,820
TOTAL ENDING BALANCE	**$5,144,131**	**($4,666,363)**	**$477,768**	**$132,820**	**$610,588**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	22	-	22	6	28
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	22.00	-	22.00	5.50	27.50

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$228,055
Other Funds	$1,328,024
Lottery Funds	$0
Federal Funds	$5,041,361
Total Funds	$6,597,440

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$6,377
Other Funds	$(4,413)
Lottery Funds	$0
Federal Funds	$(1,170)
Total Funds	$794

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-outs for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$500,621
Other Funds	$95,759
Lottery Funds	$0
Federal Funds	$4,576,187
Total Funds	$5,172,567

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no Fund Shifts for this program.

General Fund	$(278,943)
Other Funds	$(187,402)
Lottery Funds	$0
Federal Funds	$466,344
Total Funds	$(1)

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

This package moves the Summer Youth Program from Community Colleges and Workforce Development

General Fund	$0
Other Funds	$1,424,080
Lottery Funds	$0
Federal Funds	$0
Total Funds	$1,424,080

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	228,055	6,377	500,621	(278,943)	-	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(187,402)	-	-	(187,402)	-	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	466,344	-	-	466,344	-	
TRANSFERS IN						
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	1,424,080	-	-	-	1,424,080	
REVENUE CATEGORIES						
8000 General Fund	228,055	6,377	500,621	(278,943)	-	
3400 Other Funds Ltd	1,236,678	-	-	(187,402)	1,424,080	
6400 Federal Funds Ltd	466,344	-	-	466,344	-	
TOTAL REVENUE CATEGORIES	**$1,931,077**	**$6,377**	**$500,621**	**($1)**	**$1,424,080**	
AVAILABLE REVENUES						
8000 General Fund	228,055	6,377	500,621	(278,943)	-	
3400 Other Funds Ltd	1,236,678	-	-	(187,402)	1,424,080	
6400 Federal Funds Ltd	466,344	-	-	466,344	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL AVAILABLE REVENUES	**$1,931,077**	**$6,377**	**$500,621**	**($1)**	**$1,424,080**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(192,026)	-	-	(192,026)	-	
3400 Other Funds Ltd	(138,087)	-	-	(138,087)	-	
6400 Federal Funds Ltd	330,112	-	-	330,112	-	
All Funds	(1)	-	-	(1)	-	
3160 Temporary Appointments						
8000 General Fund	2,842	2,842	-	-	-	
6400 Federal Funds Ltd	226	226	-	-	-	
All Funds	3,068	3,068	-	-	-	
3170 Overtime Payments						
8000 General Fund	5	5	-	-	-	
3400 Other Funds Ltd	36	36	-	-	-	
6400 Federal Funds Ltd	36	36	-	-	-	
All Funds	77	77	-	-	-	
3190 All Other Differential						
8000 General Fund	14	14	-	-	-	
3400 Other Funds Ltd	1	1	-	-	-	
All Funds	15	15	-	-	-	
SALARIES & WAGES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	(189,165)	2,861	-	(192,026)	-	
3400 Other Funds Ltd	(138,050)	37	-	(138,087)	-	
6400 Federal Funds Ltd	330,374	262	-	330,112	-	
TOTAL SALARIES & WAGES	**$3,159**	**$3,160**	-	**($1)**	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	(61)	-	-	(61)	-	
3400 Other Funds Ltd	(25)	-	-	(25)	-	
6400 Federal Funds Ltd	86	-	-	86	-	
All Funds	-	-	-	-	-	
3220 Public Employees Retire Cont						
8000 General Fund	(32,893)	3	-	(32,896)	-	
3400 Other Funds Ltd	(22,415)	6	-	(22,421)	-	
6400 Federal Funds Ltd	55,323	6	-	55,317	-	
All Funds	15	15	-	-	-	
3221 Pension Obligation Bond						
8000 General Fund	9,914	9,914	-	-	-	
3400 Other Funds Ltd	(1,496)	(1,496)	-	-	-	
6400 Federal Funds Ltd	38,330	38,330	-	-	-	
All Funds	46,748	46,748	-	-	-	
3230 Social Security Taxes						
8000 General Fund	(14,315)	218	-	(14,533)	-	
3400 Other Funds Ltd	(10,406)	3	-	(10,409)	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	24,962	20	-	24,942	-	
All Funds	241	241	-	-	-	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	(48)	-	-	(48)	-	
3400 Other Funds Ltd	(20)	-	-	(20)	-	
6400 Federal Funds Ltd	68	-	-	68	-	
All Funds	-	-	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	1,748	1,748	-	-	-	
3400 Other Funds Ltd	(562)	(562)	-	-	-	
All Funds	1,186	1,186	-	-	-	
3270 Flexible Benefits						
8000 General Fund	(39,379)	-	-	(39,379)	-	
3400 Other Funds Ltd	(16,440)	-	-	(16,440)	-	
6400 Federal Funds Ltd	55,819	-	-	55,819	-	
All Funds	-	-	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	(75,034)	11,883	-	(86,917)	-	
3400 Other Funds Ltd	(51,364)	(2,049)	-	(49,315)	-	
6400 Federal Funds Ltd	174,588	38,356	-	136,232	-	
TOTAL OTHER PAYROLL EXPENSES	**$48,190**	**$48,190**	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	(8,367)	(8,367)	-	-	-	
3400 Other Funds Ltd	(2,401)	(2,401)	-	-	-	
6400 Federal Funds Ltd	(39,788)	(39,788)	-	-	-	
All Funds	(50,556)	(50,556)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	(272,566)	6,377	-	(278,943)	-	
3400 Other Funds Ltd	(191,815)	(4,413)	-	(187,402)	-	
6400 Federal Funds Ltd	465,174	(1,170)	-	466,344	-	
TOTAL PERSONAL SERVICES	**$793**	**$794**	-	**($1)**	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	688	-	688	-	-	
3400 Other Funds Ltd	678	-	678	-	-	
6400 Federal Funds Ltd	1,435	-	1,435	-	-	
All Funds	2,801	-	2,801	-	-	
4125 Out of State Travel						
8000 General Fund	445	-	445	-	-	
3400 Other Funds Ltd	5	-	5	-	-	
6400 Federal Funds Ltd	2,674	-	2,674	-	-	
All Funds	3,124	-	3,124	-	-	
4150 Employee Training						
8000 General Fund	701	-	701	-	-	
3400 Other Funds Ltd	179	-	179	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	641	-	641	-	-	
All Funds	1,521	-	1,521	-	-	
4175 Office Expenses						
8000 General Fund	1,161	-	1,161	-	-	
3400 Other Funds Ltd	254	-	254	-	-	
6400 Federal Funds Ltd	776	-	776	-	-	
All Funds	2,191	-	2,191	-	-	
4200 Telecommunications						
8000 General Fund	571	-	571	-	-	
3400 Other Funds Ltd	153	-	153	-	-	
6400 Federal Funds Ltd	1,785	-	1,785	-	-	
All Funds	2,509	-	2,509	-	-	
4225 State Gov. Service Charges						
8000 General Fund	1,430	-	1,430	-	-	
3400 Other Funds Ltd	595	-	595	-	-	
6400 Federal Funds Ltd	21,138	-	21,138	-	-	
All Funds	23,163	-	23,163	-	-	
4250 Data Processing						
8000 General Fund	181	-	181	-	-	
6400 Federal Funds Ltd	163	-	163	-	-	
All Funds	344	-	344	-	-	
4275 Publicity and Publications						
8000 General Fund	202	-	202	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	116	-	116	-	-	
6400 Federal Funds Ltd	549	-	549	-	-	
All Funds	867	-	867	-	-	
4300 Professional Services						
8000 General Fund	124,707	-	124,707	-	-	
3400 Other Funds Ltd	3,274	-	3,274	-	-	
6400 Federal Funds Ltd	192,300	-	192,300	-	-	
All Funds	320,281	-	320,281	-	-	
4315 IT Professional Services						
6400 Federal Funds Ltd	5,149	-	5,149	-	-	
4325 Attorney General						
8000 General Fund	1,992	-	1,992	-	-	
6400 Federal Funds Ltd	2,692	-	2,692	-	-	
All Funds	4,684	-	4,684	-	-	
4375 Employee Recruitment and Develop						
8000 General Fund	57	-	57	-	-	
3400 Other Funds Ltd	4	-	4	-	-	
6400 Federal Funds Ltd	69	-	69	-	-	
All Funds	130	-	130	-	-	
4400 Dues and Subscriptions						
8000 General Fund	63	-	63	-	-	
3400 Other Funds Ltd	36	-	36	-	-	
6400 Federal Funds Ltd	176	-	176	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	275	-	275	-	-	
4425 Facilities Rental and Taxes						
8000 General Fund	1,343	-	1,343	-	-	
3400 Other Funds Ltd	613	-	613	-	-	
6400 Federal Funds Ltd	4,551	-	4,551	-	-	
All Funds	6,507	-	6,507	-	-	
4575 Agency Program Related S and S						
8000 General Fund	89	-	89	-	-	
3400 Other Funds Ltd	282	-	282	-	-	
All Funds	371	-	371	-	-	
4650 Other Services and Supplies						
8000 General Fund	1,775	-	1,775	-	-	
3400 Other Funds Ltd	135	-	135	-	-	
6400 Federal Funds Ltd	618	-	618	-	-	
All Funds	2,528	-	2,528	-	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,557	-	1,557	-	-	
3400 Other Funds Ltd	5	-	5	-	-	
6400 Federal Funds Ltd	233	-	233	-	-	
All Funds	1,795	-	1,795	-	-	
4715 IT Expendable Property						
8000 General Fund	134	-	134	-	-	
3400 Other Funds Ltd	18	-	18	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6400 Federal Funds Ltd	394	-	394	-	-	
All Funds	546	-	546	-	-	
SERVICES & SUPPLIES						
8000 General Fund	137,096	-	137,096	-	-	
3400 Other Funds Ltd	6,347	-	6,347	-	-	
6400 Federal Funds Ltd	235,343	-	235,343	-	-	
TOTAL SERVICES & SUPPLIES	**$378,786**	-	**$378,786**	-	-	
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	2,907	-	2,907	-	-	
6400 Federal Funds Ltd	385	-	385	-	-	
All Funds	3,292	-	3,292	-	-	
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	4,314	-	4,314	-	-	
6400 Federal Funds Ltd	42,425	-	42,425	-	-	
All Funds	46,739	-	46,739	-	-	
6030 Dist to Non-Gov Units						
8000 General Fund	363,525	-	363,525	-	-	
3400 Other Funds Ltd	1,467,108	-	43,028	-	1,424,080	
6400 Federal Funds Ltd	3,980,776	-	3,980,776	-	-	
All Funds	5,811,409	-	4,387,329	-	1,424,080	
6035 Dist to Individuals						
3400 Other Funds Ltd	6,921	-	6,921	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
6040 Dist to Local School Districts						
3400 Other Funds Ltd	30,732	-	30,732	-	-	
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	1,510	-	1,510	-	-	
6400 Federal Funds Ltd	239,849	-	239,849	-	-	
All Funds	241,359	-	241,359	-	-	
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	71,933	-	71,933	-	-	
6471 Spc Pmt to Employment Dept						
6400 Federal Funds Ltd	5,476	-	5,476	-	-	
SPECIAL PAYMENTS						
8000 General Fund	363,525	-	363,525	-	-	
3400 Other Funds Ltd	1,513,492	-	89,412	-	1,424,080	
6400 Federal Funds Ltd	4,340,844	-	4,340,844	-	-	
TOTAL SPECIAL PAYMENTS	**$6,217,861**	**-**	**$4,793,781**	**-**	**$1,424,080**	
EXPENDITURES						
8000 General Fund	228,055	6,377	500,621	(278,943)	-	
3400 Other Funds Ltd	1,328,024	(4,413)	95,759	(187,402)	1,424,080	
6400 Federal Funds Ltd	5,041,361	(1,170)	4,576,187	466,344	-	
TOTAL EXPENDITURES	**$6,597,440**	**$794**	**$5,172,567**	**($1)**	**$1,424,080**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(91,346)	4,413	(95,759)	-	-	
6400 Federal Funds Ltd	(4,575,017)	1,170	(4,576,187)	-	-	
TOTAL ENDING BALANCE	**($4,666,363)**	**$5,583**	**($4,671,946)**	**-**	**-**	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,377	-	-	-	-	-	6,377
Grants (Non-Fed)	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$6,377**	-	-	-	-	-	**$6,377**
Personal Services							
Temporary Appointments	2,842	-	-	226	-	-	3,068
Overtime Payments	5	-	36	36	-	-	77
All Other Differential	14	-	1	-	-	-	15
Public Employees' Retire Cont	3	-	6	6	-	-	15
Pension Obligation Bond	9,914	-	(1,496)	38,330	-	-	46,748
Social Security Taxes	218	-	3	20	-	-	241
Mass Transit Tax	1,748	-	(562)	-	-	-	1,186
Vacancy Savings	(8,367)	-	(2,401)	(39,788)	-	-	(50,556)
Total Personal Services	**$6,377**	-	**($4,413)**	**($1,170)**	-	-	**$794**
Total Expenditures							
Total Expenditures	6,377	-	(4,413)	(1,170)	-	-	794
Total Expenditures	**$6,377**	-	**($4,413)**	**($1,170)**	-	-	**$794**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	4,413	1,170	-	-	5,583
Total Ending Balance	**-**	**-**	**$4,413**	**$1,170**	**-**	**-**	**$5,583**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	500,621	-	-	-	-	-	500,621
Grants (Non-Fed)	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$500,621**	-	-	-	-	-	**$500,621**
Services & Supplies							
Instate Travel	688	-	678	1,435	-	-	2,801
Out of State Travel	445	-	5	2,674	-	-	3,124
Employee Training	701	-	179	641	-	-	1,521
Office Expenses	1,161	-	254	776	-	-	2,191
Telecommunications	571	-	153	1,785	-	-	2,509
State Gov. Service Charges	1,430	-	595	21,138	-	-	23,163
Data Processing	181	-	-	163	-	-	344
Publicity and Publications	202	-	116	549	-	-	867
Professional Services	124,707	-	3,274	192,300	-	-	320,281
IT Professional Services	-	-	-	5,149	-	-	5,149
Attorney General	1,992	-	-	2,692	-	-	4,684
Employee Recruitment and Develop	57	-	4	69	-	-	130
Dues and Subscriptions	63	-	36	176	-	-	275
Facilities Rental and Taxes	1,343	-	613	4,551	-	-	6,507
Agency Program Related S and S	89	-	282	-	-	-	371
Other Services and Supplies	1,775	-	135	618	-	-	2,528
Expendable Prop 250 - 5000	1,557	-	5	233	-	-	1,795

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	134	-	18	394	-	-	546
Total Services & Supplies	**$137,096**	**-**	**$6,347**	**$235,343**	**-**	**-**	**$378,786**
Special Payments							
Dist to Counties	-	-	2,907	385	-	-	3,292
Dist to Other Gov Unit	-	-	4,314	42,425	-	-	46,739
Dist to Non-Gov Units	363,525	-	43,028	3,980,776	-	-	4,387,329
Dist to Individuals	-	-	6,921	-	-	-	6,921
Dist to Local School Districts	-	-	30,732	-	-	-	30,732
Dist to Comm College Districts	-	-	1,510	239,849	-	-	241,359
Dist to Non-Profit Organizations	-	-	-	71,933	-	-	71,933
Spc Pmt to Employment Dept	-	-	-	5,476	-	-	5,476
Total Special Payments	**$363,525**	**-**	**$89,412**	**$4,340,844**	**-**	**-**	**$4,793,781**
Total Expenditures							
Total Expenditures	500,621	-	95,759	4,576,187	-	-	5,172,567
Total Expenditures	**$500,621**	**-**	**$95,759**	**$4,576,187**	**-**	**-**	**$5,172,567**
Ending Balance							
Ending Balance	-	-	(95,759)	(4,576,187)	-	-	(4,671,946)
Total Ending Balance	**-**	**-**	**($95,759)**	**($4,576,187)**	**-**	**-**	**($4,671,946)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(278,943)	-	-	-	-	-	(278,943)
Other Revenues	-	-	(187,402)	-	-	-	(187,402)
Federal Funds	-	-	-	466,344	-	-	466,344
Total Revenues	**($278,943)**	**-**	**($187,402)**	**$466,344**	**-**	**-**	**($1)**
Personal Services							
Class/Unclass Sal. and Per Diem	(192,026)	-	(138,087)	330,112	-	-	(1)
Empl. Rel. Bd. Assessments	(61)	-	(25)	86	-	-	-
Public Employees' Retire Cont	(32,896)	-	(22,421)	55,317	-	-	-
Social Security Taxes	(14,533)	-	(10,409)	24,942	-	-	-
Worker's Comp. Assess. (WCD)	(48)	-	(20)	68	-	-	-
Flexible Benefits	(39,379)	-	(16,440)	55,819	-	-	-
Total Personal Services	**($278,943)**	**-**	**($187,402)**	**$466,344**	**-**	**-**	**($1)**
Total Expenditures							
Total Expenditures	(278,943)	-	(187,402)	466,344	-	-	(1)
Total Expenditures	**($278,943)**	**-**	**($187,402)**	**$466,344**	**-**	**-**	**($1)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Human Svcs, Dept of	-	-	1,424,080	-	-	-	1,424,080
Total Revenues	-	-	**$1,424,080**	-	-	-	**$1,424,080**
Special Payments							
Dist to Non-Gov Units	-	-	1,424,080	-	-	-	1,424,080
Total Special Payments	-	-	**$1,424,080**	-	-	-	**$1,424,080**
Total Expenditures							
Total Expenditures	-	-	1,424,080	-	-	-	1,424,080
Total Expenditures	-	-	**$1,424,080**	-	-	-	**$1,424,080**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-206-00-00-00000
Package Number: 8

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250422	1317060	68102 B	Y7500 A E	BOARD AND COMMISSION MEMBE	0	PP	0	0	0	7,200	551	7,751	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**7,200**	**551**	**7,751**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**7,200**	**551**	**7,751**	**0**	**0.00**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-206-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250098	1226530	13718	MESN Z7012 E P	PRINCIPAL EXECUTIVE/MANAGER	38	PF	0	10	13,571	0	-1	-1	0	0.00
5250101	1226560	17298	MMS X7008 E P	PRINCIPAL EXECUTIVE/MANAGER	33	PF	0	10	11,177	0	0	0	0	0.00
5250102	1226570	3071	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	10	9,196	0	0	0	0	0.00
5250109	1226680	4120	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	10	7,996	0	0	0	0	0.00
5250115	1226770	23899	OAS C2301 A P	EDUCATION PROGRAM SPECIALIS	33	PF	0	10	9,692	0	0	0	0	0.00
5250118	1226800	52429	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	0	2	3,586	0	0	0	0	0.00
5250141	1227040	3767	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	0	9	9,655	0	0	0	0	0.00
5250191	1308670	67765	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	0	7	6,934	0	0	0	0	0.00
5250198	1316790	28735	MMS X7006 A P	PRINCIPAL EXECUTIVE/MANAGER	31X	PF	0	10	9,196	0	0	0	0	0.00
5250199	1316800	68076	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	0	8	6,607	0	0	0	0	0.00
5250200	1316810	68077	OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	0	2	3,150	0	0	0	0	0.00
5250422	1317060	68102	B Y7500 A E	BOARD AND COMMISSION MEMBE	0	PP	0	0	0	0	0	0	0	0.00
5254086	1371060	105930	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	9	9,655	-1	1	0	0	0.00
				General Funds						0	0	0		
				Lottery Funds						0	0	0		
				Other Funds						0	0	0		
				Federal Funds						-1	0	-1		
				Total Funds						-1	0	-1	0	0.00

POLICY OPTION PACKAGE #201
Adult Learner Grant Program

Agency Request Budget: $7,740,731 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Before the COVID-19 pandemic outbreak, a segment of adult Oregonians had been left behind by the post-recession economic expansion, particularly those from communities of color, rural communities, and generational poverty. These Oregonians lack access to flexible, affordable, and efficient postsecondary education and training that leads directly to a good-paying job. Now, as the unemployment rate has skyrocketed, the importance of postsecondary education and training has become even more apparent. The Oregon Employment Department found that in the first few months following the COVID-19 outbreak, Oregonians with lower levels of education became unemployed at a much higher rate than those with some postsecondary education and training. Specifically, "57 percent of recent unemployment insurance claims were by individuals with a high school diploma or less, a significantly higher share than the 28 percent of the labor force they account for."

Adult Learner Grant Program

The new Adult Learner Grant Program will provide support to postsecondary education and training institutions, community-based organizations, local workforce boards, and other entities that demonstrate the ability to serve adult learners from communities of color, rural communities, generational poverty, and other traditionally underserved and vulnerable populations.

Grant activities may include:

- Providing wraparound services, such as counseling/case management, childcare assistance, transportation assistance, mental health services, etc. for adult learners from traditionally underserved and vulnerable populations.
- Providing tuition and fee assistance to adult learners from traditionally underserved and vulnerable populations.
- Hiring counselors/case managers to serve adult learners from traditionally underserved and vulnerable populations.
- Providing training and professional development, including in culturally responsive and trauma-informed approaches, to counselors and case managers serving adult learners from traditionally underserved and vulnerable populations.

- Developing adult-friendly career pathways tied to regional sector strategies and true wage, high-demand jobs
- Other resources and services for adult learners from traditionally underserved and vulnerable populations.

Grant Requirements:

- Prospective grantees must undergo an "adult ready assessment," as prescribed by HECC, and, if not deemed "adult ready," submit an improvement plan
- Grantees must use at least 15 percent of funds received to serve adult learners in Integrated Education and Training programs (IETs)
- No more than 20 percent of funds may be used to develop career pathways

Adult Learner Advisory Committee
The Adult Learner Advisory Committee serves as an advisory body to the HECC, Workforce and Talent Development Board, and state agency staff on policies, programs and investments related to achieving Oregon's Adult Attainment Goal. In particular, the ALAC is tasked with recommending a demand and wage-based quality control system for postsecondary credentials, assessing the impact of the Credit for Prior Learning Standards, and developing an "adult-ready" evaluation for postsecondary education and training institutions.

The ALAC would advise HECC staff on the Adult Learner Grant Program.

HOW ACHIEVED

This POP provides $7,740,731 in new funding for the HECC to support adult learners. Of these funds, $7,500,000 will be disseminated as part of the new Adult Learner Grant Program, and the remainder will fund 1.0 FTE Operations and Policy Analyst 3 to manage the Adult Learner Grant Program and provide staff support to the ALAC.

STAFFING IMPACT

1 POS | 1.00 FTE Operations and Policy Analyst 3 | MMN X0872 AP

OFFICE OF WORKFORCE INVESTMENTS

POP# 201 ADULT LEARNER GRANT PROGRAM

QUANTIFYING RESULTS

We anticipate that funding this package will increase the number of adult Oregonians who possess postsecondary education and training credentials. As a result, Oregon's employers will have a larger, more qualified workforce from which to fill job openings. Further, we anticipate that Oregonians who obtain their first postsecondary education and training credential – or an additional credential that leads to career advancement – will see increased economic stability and security.

REVENUE SOURCE

General Fund	$7,740,731
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$7,740,731

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 201 - Adult Learner Grant Program

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,740,731	-	-	-	-	-	7,740,731
Total Revenues	**$7,740,731**	-	-	-	-	-	**$7,740,731**
Personal Services							
Class/Unclass Sal. and Per Diem	149,928	-	-	-	-	-	149,928
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	25,683	-	-	-	-	-	25,683
Social Security Taxes	11,469	-	-	-	-	-	11,469
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	900	-	-	-	-	-	900
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$226,316**	-	-	-	-	-	**$226,316**
Services & Supplies							
Instate Travel	768	-	-	-	-	-	768
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 201 - Adult Learner Grant Program

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$14,415**	-	-	-	-	-	**$14,415**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Individuals	7,500,000	-	-	-	-	-	7,500,000
Total Special Payments	**$7,500,000**	-	-	-	-	-	**$7,500,000**
Total Expenditures							
Total Expenditures	7,740,731	-	-	-	-	-	7,740,731
Total Expenditures	**$7,740,731**	-	-	-	-	-	**$7,740,731**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 201 - Adult Learner Grant Program

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250563	1389111		MMN X0872 A P	OPERATIONS & POLICY ANALYST :	30	PF	24	2	6,247	149,928	75,488	225,416	1	1.00
				General Funds						**149,928**	**75,488**	**225,416**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**149,928**	**75,488**	**225,416**	**1**	**1.00**

POLICY OPTION PACKAGE #202
Oregon Youth Employment Program

Agency Request Budget: $11,768,289| 2 POS | 1.50 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

In favorable economic times, youth already have a much higher unemployment rate than average. History shows that when the economy slows and unemployment rises the disparity between youth and adults only grows, and current data suggest that trend holds true for the current economic situation. According to the U.S. Bureau of Labor and Statistics, in the second quarter of 2020, the national unemployment rate among 16-19 year-olds was 28.7 percent – more than double the overall unemployment rate of 12.9 percent. 20-24 year-olds faired a little better with an unemployment rate of 22.7% over the same period.

The racial/ethnic disparities that we see in unemployment among the general population are mirrored in the youth population. Black or African American teenagers and Hispanic or Latino teenagers had an unemployment rate of 31.7 percent and 33 percent, respectively, in the second quarter of 2020, compared to the overall teenage unemployment rate of 28.7 percent.

At the same time, we know that employers in Oregon value work experience. The 2018 Oregon Talent Assessment found that employers in Oregon seek workers with essential employability skills, but often have trouble finding such candidates. Forty percent of employers who responded to a survey indicated that applicants do not have the soft or interpersonal skills required for vacant positions.

The Oregon Talent Assessment also underscored that employers sought more applicants with work experience: "Smaller employers, in particular, cited challenges hiring recent graduates without work experience because they could not afford the investment of time to bring the candidate to a productive level."[1]

[1] Oregon Talent Assessment p. 34, https://www.oregon.gov/WorkforceBoard/talent/Documents/2018%20Talent%20Assessment%20-%20FINAL.PDF

OFFICE OF WORKFORCE INVESTMENTS

POP #202 OREGON YOUTH EMPLOYMENT PROGRAM

In order to close employment gaps, particularly for those underserved and underrepresented communities, we must provide young Oregonians with work experience – to ensure that they are competitive job candidates in the future.
Yet, the initiatives in Oregon that offer this type of career-connected learning and essential employability skills development are underfunded:

Oregon Youth Employment Program
Oregon's federal allocation for WIOA youth programs has continually declined, yet the Oregon Youth Employment Program (ORS 660.353), which provides young Oregonians with these types of opportunities (including internships, summer jobs, on-the-job training, and pre-apprenticeships), has never received state funding.

The Oregon Youth Employment Program (OYEP), codified in ORS 660.353 provides meaningful work experience – such as summer jobs, internships, pre-apprenticeships, and job shadows – and workforce training to young Oregonians. OYEP programs must combine paid work experience, work readiness instruction, academic support, and the development of individualized career and education goals.

The HECC has submitted a companion Legislative Concept to this package that would:

- Require a significant percentage of OYEP participants to be from communities of color, rural communities, generational poverty and/or communities historically underrepresented in specific fields/occupations (for example, women in STEM).
- Require data collection and reporting to be disaggregated by the communities listed above.
- Expand eligibility for OYEP grants beyond local workforce development boards to other youth-serving organizations, such as Oregon Youth Corps grantees, Oregon Youth Development Council grantees, STEM Hubs, and others.
- Require participants to be paid at least minimum wage for their work experience.
- Require programs to include exposure to in-demand occupations with particular emphasis on targeted sectors and pre-apprenticeship opportunities.

Oregon Youth Corps (OYC)
Oregon Youth Corps, which engages youth—particularly those who are disadvantaged or at-risk—in community-based stewardship experiences that build and improve the participant's social, emotional, and workplace skills, will not be able to continue its current level of service due to declining Lottery revenues, and already cannot meet demand.

OFFICE OF WORKFORCE INVESTMENTS

POP #202 OREGON YOUTH EMPLOYMENT PROGRAM

The vast majority of the youth served through Oregon Youth Corps funds come from vulnerable populations that have traditionally been underserved and left behind. This includes youth of color, youth from rural communities, tribal youth, and youth that have dropped out of high school.
Oregon Youth Corps programs take place during both the summer and the school year. The goal is to grant funding in each of Oregon's 36 counties and in all nine federally recognized tribes across the state.

Over the last five (5) years, 40% of the youth that applied were turned away because of budget constraints. OYC is not able to financially meet the current and projected need because funding has not kept up with inflation and the rising minimum wage.

Further, COVID-19 is drastically impacting Oregon Youth Corps' funding. The program is funded through the Amusement Device Tax (ADT) (ORS 320.005 – 320.150), an excise tax that bar and restaurant owners pay on the Oregon Video Lottery Terminals in their establishments. The terminals were turned off during the Stay Home, Save Lives order, and only a portion have been turned back on with the reopening. As a result, we now know the funding will be delayed and will be reduced. As of the beginning of July 2020, based on the number of terminals that remain off, we predict a roughly one-third reduction in OYC's funding for the remainder of the 2019-2021 biennium. We also expect that ADT funding for OYC in the 2021-2023 biennium will be significantly less than anticipated pre-pandemic.

HOW ACHIEVED

This package provides $11,768,289 in funding for the Oregon Youth Employment Fund (ORS 660.354), which funds the activities of the Oregon Youth Employment Program. $11,400,000 of that funding will be disseminated to local workforce development boards and other youth-serving organizations to carry our OYEP. In alignment with the HECC's companion Legislative Concept, under which OYC becomes a sub-program of OYEP, this funding would also support the activities of OYC.

The remaining amount will fund 2 positions within the HECC's Office of Workforce Investments – 1.0 FTE Operations and Policy Analyst 4 to manage OYEP and administer OYEP grants and .5 FTE Program Analyst 2 to provide additional support.

STAFFING IMPACT

1 POS | 1.00 FTE Operations and Policy Analyst 4 |MMN X0873 AP
1 POS | 0.50 FTE Program Analyst 2 |OAS C0861 AP

OFFICE OF WORKFORCE INVESTMENTS

POP #202 OREGON YOUTH EMPLOYMENT PROGRAM

QUANTIFYING RESULTS

This package would allow HECC to provide an estimated 1,500 youth with eight weeks of work experience paid at least minimum wage. The amount was estimated using the average cost per student for OYC, WIOA youth work experience programs, and programs funded by Youth Employment Program grants that serve TANF teens and young adults. However, there are a number of different youth work experience and employment program models, all with varying costs.

REVENUE SOURCE

General Fund	$11,768,289
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$11,768,289

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 202 - OR Youth Employment Prgm / OYC Prgm

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	11,768,289	-	-	-	-	-	11,768,289
Total Revenues	**$11,768,289**	-	-	-	-	-	**$11,768,289**
Personal Services							
Class/Unclass Sal. and Per Diem	224,880	-	-	-	-	-	224,880
Empl. Rel. Bd. Assessments	87	-	-	-	-	-	87
Public Employees' Retire Cont	38,522	-	-	-	-	-	38,522
Social Security Taxes	17,203	-	-	-	-	-	17,203
Worker's Comp. Assess. (WCD)	69	-	-	-	-	-	69
Mass Transit Tax	1,349	-	-	-	-	-	1,349
Flexible Benefits	57,348	-	-	-	-	-	57,348
Total Personal Services	**$339,458**	-	-	-	-	-	**$339,458**
Services & Supplies							
Instate Travel	1,542	-	-	-	-	-	1,542
Employee Training	7,994	-	-	-	-	-	7,994
Office Expenses	4,566	-	-	-	-	-	4,566
Telecommunications	3,425	-	-	-	-	-	3,425
Data Processing	1,485	-	-	-	-	-	1,485
Publicity and Publications	1,141	-	-	-	-	-	1,141
Employee Recruitment and Develop	914	-	-	-	-	-	914
Dues and Subscriptions	1,141	-	-	-	-	-	1,141
Other Services and Supplies	1,141	-	-	-	-	-	1,141

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 202 - OR Youth Employment Prgm / OYC Prgm

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	5,482	-	-	-	-	-	5,482
Total Services & Supplies	**$28,831**	-	-	-	-	-	**$28,831**
Special Payments							
Dist to Non-Gov Units	11,400,000	-	-	-	-	-	11,400,000
Total Special Payments	**$11,400,000**	-	-	-	-	-	**$11,400,000**
Total Expenditures							
Total Expenditures	11,768,289	-	-	-	-	-	11,768,289
Total Expenditures	**$11,768,289**	-	-	-	-	-	**$11,768,289**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	**2**
Total FTE							
Total FTE							1.50
Total FTE	-	-	-	-	-	-	**1.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250564	1389145		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	2	6,883	165,192	79,270	244,462	1	1.00
5250565	1389151		OAS C0861 A P	PROGRAM ANALYST 2	27	PP	12	2	4,974	59,688	33,959	93,647	1	0.50
				General Funds						**224,880**	**113,229**	**338,109**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**224,880**	**113,229**	**338,109**	**2**	**1.50**

POLICY OPTION PACKAGE #203
State and Local Workforce Development Boards

Agency Request Budget: $7,740,731 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

As Oregon adjusts to the COVID-19 pandemic and related economic downturn, and prepares for a recovery period, our state Workforce and Talent Development Board (WTDB) and local workforce development boards (LWDBs) are more important than ever. It is these cross-sector collaboratives that are leading our workforce initiatives and future-planning, and will ensure that all Oregonians, particularly those from communities of color, rural communities, and generational poverty, are able to recover and thrive.

WTDB Strategic Innovation Grants
The WTDB, through its Strategic Innovation Grants, identifies and addresses statewide inequities, needs and trends across the workforce system. These grants allow the WTDB to invest in projects that contribute to achieving the WTDB Strategic Plan; close equity gaps, support innovative approaches that, if proven effective, can be scaled up; reflect a system perspective by expanding partnership and ensuring alignment; prioritize co-investment of resources; and have a clearly articulated evaluation and accountability system.

In 2018, the Oregon Talent Council merged with the Oregon Workforce Investment Board to create what is now the Workforce and Talent Development Board. Despite the expanded role of the WTDB, the Talent Council's approximately $6 million budget was not transferred or included in the move. Thus, the WTDB Strategic Innovation Grants, funded through the Workforce General Fund, were conceived of and given out following the merger as a way to continue the Talent Council's successful model and advance the WTDB's strategic plan. In 2018-19, the WTDB awarded approximately $925,000 in Strategic Innovation Grants to LWDBs.

In response to the COVID-19 pandemic, the WTDB repurposed the 2019-21 Strategic Innovation Grants and, in partnership and co-investment with the Oregon Health Authority, deployed nearly $1 million in funds to COVID-19 response efforts. These grants focus on providing education, training, and work experience opportunities for students, as well as unemployed, underemployed and incumbent workers, particularly in the sectors most impacted by the pandemic. For example, the WTDB funded a project led by Lane Workforce Partnership (LWP) to develop and provide virtual reality-based training to healthcare workers that meets the guidelines for physical distancing and does not strain the supply of personal protection equipment. LWP plans to make this training available to community colleges throughout the state and to use the technology for other training programs.

It is this type of nimble response and innovative solution that makes the WTDB Strategic Innovation Grants so valuable.

LWDB Workforce General Fund Grants
Workforce General Fund grants allow LWDBs to implement community-based solutions that meet regional needs. These grants do so by providing support to LWDBs in implementing three initiatives: Local Competitiveness Strategies, Work Experiences, and Industry Engagement.

Local Competitiveness Strategies assist in supporting local workforce development boards as they effectively manage programs and business engagement. General Funds in the form of Local Competitiveness Strategies are a mechanism available to help with financial stability and operations to maintain board sustainability.

Work Experiences include On-the-Job Training, customized training, incumbent worker training, apprenticeship related training, and work experience or internship programs. The opportunities are targeted at serving traditionally underserved and vulnerable populations.

Industry Engagement strategies are employer-driven and community supported. Funds will be used to:
- Identify or update target industry sectors
- Submit a target industry sector partnership action plan, developed by an industry-led partnership
- Identify a minimum of three strategies, as identified by the industry-led partnership, that support the overall economic health of the target industry sector and region. Each strategy must clearly define how it was identified, how the strategy will be executed, and which local partners and employers will be engaged.

OFFICE OF WORKFORCE INVESTMENTS

POP #203 STATE AND LOCAL WORKFORCE DEVELOPMENT BOARDS

HOW ACHIEVED

This POP provides $7,740,731 in additional funding for the Workforce General Fund. Of these funds, $5,000,000 will be disseminated as Workforce General Fund grants to the LWDBs, $2,500,000 will be disseminated as Strategic Innovation Grants by the WTDB, and the remainder will fund 1.0 FTE Operations and Policy Analyst 3 in the HECC's Office of Workforce Investments to administer these grant programs.

STAFFING IMPACT

1 POS | 1.00 FTE Operations and Policy Analyst 3 | MMN x0872 AP

QUANTIFYING RESULTS

Funding of this package will result in an increase in the number of education, training, and work experience opportunities available to Oregonians and an increase in the number of Oregonians entering and completing these opportunities. As a result, we expect more Oregonians to secure good-paying jobs and contribute to economic development. Further, we expect that employers will be able to find qualified employees to fill job openings more readily.

REVENUE SOURCE

General Fund	$7,740,731
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$7,740,731

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 203 - State & Local Workforce Dvlpmnt Boards

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,740,731	-	-	-	-	-	7,740,731
Total Revenues	**$7,740,731**	-	-	-	-	-	**$7,740,731**
Personal Services							
Class/Unclass Sal. and Per Diem	149,928	-	-	-	-	-	149,928
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	25,683	-	-	-	-	-	25,683
Social Security Taxes	11,469	-	-	-	-	-	11,469
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	900	-	-	-	-	-	900
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$226,316**	-	-	-	-	-	**$226,316**
Services & Supplies							
Instate Travel	768	-	-	-	-	-	768
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 203 - State & Local Workforce Dvlpmnt Boards

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$14,415**	-	-	-	-	-	**$14,415**
Special Payments							
Dist to Non-Gov Units	7,500,000	-	-	-	-	-	7,500,000
Total Special Payments	**$7,500,000**	-	-	-	-	-	**$7,500,000**
Total Expenditures							
Total Expenditures	7,740,731	-	-	-	-	-	7,740,731
Total Expenditures	**$7,740,731**	-	-	-	-	-	**$7,740,731**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-206-00-00-00000
Package Number: 203

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250566	1389171		MMN X0872 A P	OPERATIONS & POLICY ANALYST :	30	PF	24	2	6,247	149,928	75,488	225,416	1	1.00
				General Funds						**149,928**	**75,488**	**225,416**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**149,928**	**75,488**	**225,416**	1	1.00

POLICY OPTION PACKAGE #205
STEM Investment Council

Agency Request Budget: $500,000 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

As communities across Oregon grapple with the effects of the COVID-19 pandemic, the crisis has only highlighted the critical need for the engaging, career-connected, project-based learning that is at the core of STEM education. The skills and mindsets developed through STEM – problem solving, critical thinking, adaptability, innovation, design thinking, etc. – are exactly the skills that will help our young people thrive in an uncertain economy and restart Oregon's economic engines.

In 2018, the Oregon Employment Department projected that nearly a quarter of new jobs from 2017-2027 would be in STEM occupations, and more than 90 percent of those jobs will be in high-wage and/or high-demand occupations. Though these numbers have not yet been revised to take into account the effects of the pandemic, we know that STEM industries have been less impacted than some other industries like retail and leisure & hospitality.

The STEM Investment Council includes representatives of STEM businesses, K-12 and postsecondary education and training, community-based organizations, and other partners. The council advises the Superintendent of Public Instruction and the Executive Director of the HECC on state investments in STEM. The council also develops Oregon's STEM Education Plan and recommends the plan to the Oregon Department of Education and HECC for adoption.

ORS 326.500 directs the Superintendent of Public Instruction and Executive Director of the HECC to appoint a council director.

HOW ACHIEVED

This package provides $500,000 in funding for the STEM Investment Council, of which $259,868 will fund 1.0 FTE Operations and Policy Analyst 4 in the HECC's Office of Workforce Investments. The remainder of the funds will support the activities of the

council, including meetings and convenings, developing and disseminating communications, and assistance with data collection and analysis.

STAFFING IMPACT

1 POS | 1.00 FTE Operations and Policy Analyst 4 |MMN X0873 AP

QUANTIFYING RESULTS

Funding this package will allow the HECC to continue to support the activities of the STEM Investment Council.

REVENUE SOURCE

General Fund	$500,000
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$500,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 205 - STEM Investment Council

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	500,000	-	-	-	-	-	500,000
Total Revenues	**$500,000**	-	-	-	-	-	**$500,000**
Personal Services							
Class/Unclass Sal. and Per Diem	165,192	-	-	-	-	-	165,192
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	28,297	-	-	-	-	-	28,297
Social Security Taxes	12,637	-	-	-	-	-	12,637
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	991	-	-	-	-	-	991
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$245,453**	-	-	-	-	-	**$245,453**
Services & Supplies							
Instate Travel	768	-	-	-	-	-	768
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Professional Services	240,132	-	-	-	-	-	240,132
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 205 - STEM Investment Council

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$254,547**	-	-	-	-	-	**$254,547**
Total Expenditures							
Total Expenditures	500,000	-	-	-	-	-	500,000
Total Expenditures	**$500,000**	-	-	-	-	-	**$500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-206-00-00-00000
Package Number: 205

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250568	1389211		MMN X0873 A P	OPERATIONS & POLICY ANALYST -	32	PF	24	2	6,883	165,192	79,270	244,462	1	1.00
				General Funds						**165,192**	**79,270**	**244,462**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**165,192**	**79,270**	**244,462**	**1**	**1.00**

POLICY OPTION PACKAGE #207
Technical Adjustment for Special Payment to Oregon Employment Department

Agency Request Budget: $(132,820) | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

This package was added at the request of Department of Administrative Services, Chief Financial Office, Budget Analyst as an adjustment to the program.

HOW TO ACHIEVE

This policy option package removes Special Payment to OED (6471) in the amount of $132,820 Federal Funds (to clear any SP to OED) in DCR 206-03. The amount was the BASE, plus inflation. This package also adjusted payments (6471) to Oregon Employment Department for PRISM, as a correction to CSL.

STAFFING IMPACT

None

REVENUE SOURCE

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$(132,820)
Total Funds	$(132,820)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 207 - Technical Adjustment for SP to OED

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Employment Dept	-	-	-	(132,820)	-	-	(132,820)
Total Special Payments	**-**	**-**	**-**	**($132,820)**	**-**	**-**	**($132,820)**
Total Expenditures							
Total Expenditures	-	-	-	(132,820)	-	-	(132,820)
Total Expenditures	**-**	**-**	**-**	**($132,820)**	**-**	**-**	**($132,820)**
Ending Balance							
Ending Balance	-	-	-	132,820	-	-	132,820
Total Ending Balance	**-**	**-**	**-**	**$132,820**	**-**	**-**	**$132,820**

POLICY OPTION PACKAGE #403
Volunteer Services Program Specialist

Agency Request Budget: $216,264 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Background
Oregon Volunteers: Commission for Voluntary Action & Service (OV), was created in 1994 to provide Oregonians with a statewide entity to focus service and volunteer efforts, to enhance the ethic of service and volunteerism in the state and provide funds for state-based AmeriCorps programs. As a state commission, Oregon Volunteers' role is to promote and elevate service, volunteerism and civic engagement in Oregon Communities.

The Commission's work is supported and advised by a maximum 25-member board of Governor-appointed commissioners, whose role is to fulfill the statutory responsibilities for state service commissions as authorized by 42 U.S.C. § 12638 and outlined in 45 CFR 2550.50 National and Community Service Trust Act of 1990 as amended by the Serve America Act. The Oregon Volunteer and Community Service Act, passed in 2007, also solidified Oregon Volunteers' role to promote the development of better communities by using citizen participation and volunteerism to foster greater civic responsibility.

As the state commission, OV strives for inclusive leadership, leveraging the input of the Commission board, staff, programs, national service partners, community members and organizations, and other stakeholders, in development of guiding plans for Oregon per federal requirements. Commission membership and grantee organizations represent and serve a diverse cross-section of Oregon, including rural communities, low-income communities, aging adults and youth, business and education sectors, communities of color, and local government.

OFFICE OF WORKFORCE INVESTMENT
POP #403 VOLUNTEER SERVICES PROGRAM SPECIALIST

OV receives federal funds from the Corporation for National and Community Service (CNCS) for operations and administration of AmeriCorps programming, and General Funds to meet federal match requirements.

Need

OV does not receive funds to support fulfillment of its responsibilities to promote community volunteerism, and build infrastructure for volunteer engagement to support local organizations to address unmet community needs. The capacity for OV to meet its statutory responsibilities and implement the strategic priorities for volunteerism identified within its guiding plans, which include disaster response activities, is limited without additional funding support for a dedicated staff member to serve as Volunteer Services Specialist.

In 2015, OV conducted multiple community conversations around Oregon. Through sixteen meetings, targeted primarily in rural communities, with a diverse attendee list of businesses, education institutions, and nonprofits, OV sought to learn more about each community's unmet needs, the status of volunteerism in the community and how the Commission could further support the community's goals to leverage service to meet community needs. Through these conversations, OV learned several primary takeaways on the need for a statewide leader in volunteer engagement:

- Volunteer-reliant organizations need assistance engaging and retaining aging volunteers
- They desire for OV to be able to be a strong voice for their needs at the state level
- They need support in building disaster response infrastructure and managing spontaneous volunteers during such an event
- They need resources to build youth leaders and create a pathway to service
- Funding and capacity shortages are preventing them from diversifying their volunteer base and ensuring equitable access to service and volunteer opportunities

This position is needed to address these gaps in supports and resources. In addition to fulfilling the statutory requirements outlined in ORS 458.555-575, this position would identify connections, resources and partnerships that both streams of service could leverage to strengthen their communities, reducing duplications and inefficiencies, and ensuring a coordinated response to community needs. Whether those are everyday needs or unanticipated events, such as crises or disasters.

Fulfillment of this position would increase Oregon Volunteers' capacity to support volunteerism efforts in the state and enable OV to:

OFFICE OF WORKFORCE INVESTMENT
POP #403 VOLUNTEER SERVICES PROGRAM SPECIALIST

- Apply for and administer the Volunteer Generation Fund (VGF), a CNCS federal grant that supports state commissions in boosting the impact of volunteers in addressing critical community needs. The funds focus investments on volunteer management practices that increase recruitment and retention and bring stability to nonprofit operations.
- Administer VGF grant funds and manage subcontracts related to delivery of VGF activities. Priority for these funds would be underserved areas and communities, where support is needed to build programs, build network and build capacity to address unmet needs. In particular, rural communities, communities of color and tribal communities are often most resource-poor, and the most disproportionately-affected during times of crisis and disaster. Priority would be given to organizations addressing these inequities.
- Conduct special projects related to inform volunteer generation strategies.
- Implement a statewide recognition plan.
- Develop a comprehensive emergency response plan for volunteers and national service members, including a local and statewide response, in collaboration with local Community Organizations Active in Disaster (COADs) and Oregon Voluntary Organizations Active in Disaster (ORVOAD), and the Office of Emergency Management (OEM). OV is a secondary and responding agency in OEM's State Emergency Response Plan, ESF 15, addressing donations and spontaneous volunteer management.
- Implement and coordinate statewide volunteer and disaster management database.
- Support volunteer centers across Oregon to better meet the needs of their communities and promote volunteerism and service through information exchange, collaboration and support.
- Assist with development of recruitment and communications strategies that promote state and national service pertaining to public safety and disaster preparedness and response.
- Serves as the state volunteer and donations coordinator as outlined in the state's emergency operations plan.
- Assist partner agencies with managing, recruiting and training of emergency volunteers
- Coordinate with partners to ensure public access to information, referral and volunteer opportunities.
- Develop and maintain capacity for management of unaffiliated volunteers.
- Train AmeriCorps program staff in disaster response planning in order to facilitate their ability to redirect or deploy members to assist in response and recovery.

This request is timely as we see how important national service members and community volunteers have been in response to COVID-19. AmeriCorps members and volunteers in Oregon are teaching online classes, mentoring students, distributing food and donations, conducting outreach to our state's most vulnerable citizens isolated by these events, and much more. But jumping into action during this event has not been without its challenges. Organizations are challenged to seek ways to serve their communities while ensuring they are maintaining safety and have the resources needed to sustain their efforts. There is also an increase in demand for their services as communities navigate this unprecedented event.

On a federal level, legislation is being introduced to expand national service, with a priority on funding response and recovery activities related to:

- Public health services
- Programs that support economic opportunity
- Education support (including for adult learners)
- Services that combat nutrition insecurity
- Prioritize expanding programs and services in rural

In addition to these funds that would expand national service programs, funds would be available for commissions to administer grants to nonprofits to address capacity building, and potentially be able to place members in underserved areas. As national service leverages volunteers as partners in its work, it's important that Oregon Volunteers be ready to respond with a team representing all streams of service for collaborative implementation of expanded services and partnerships.

This dedicated role would also assist OV in meeting its commitment to prioritizing equity and access in service, addressing racial and economic disparities, and reaching underserved and rural communities. With guidance of the Commission, and in the implementation of guiding documents such as the HECC Equity Lens and the Governor's Equity Framework in COVID-19 Response and Recovery, this position would play an important role in outreach, education, data collection and analysis and inclusive communication and partnering. Finally, as we know that nonprofits are being hit hard by the pandemic, volunteer support will be necessary to bring stability and continuity to their operations.

OFFICE OF WORKFORCE INVESTMENT
POP #403 VOLUNTEER SERVICES PROGRAM SPECIALIST

HOW ACHIEVED

OV currently has two program officers that oversee the administration of statewide AmeriCorps grants and training and technical assistance. With a grantee portfolio of 9 programs and approximately 250 members, there is no further capacity to administer an additional grant and address the volunteer services needs of Oregon communities. This additional position would ensure coordination between the streams of service (national service and volunteerism), would assist in implementation of OV's equity goals, and would provide a dedicated position to partner in development of disaster response-related activities, ensuring Oregon communities are able to utilize volunteers to address both everyday and emerging needs of their communities.

STAFFING IMPACT

1 POS | 1.00 FTE Program Analyst 3 |OAS C0862 AP

QUANTIFYING RESULTS

Anticipated Results/Benefits:

- New federal funds through a federal Volunteer Generation Fund grant.
- Administration of capacity-building Volunteer Generation Fund grants for volunteer organizations, with a priority on increasing equity and access, and reaching underserved communities, with a priority to provide support and resources to rural communities, communities of color and tribal communities.
- Emergency Response Plan for deployment of national service members and community volunteers.
- Communication and outreach plan for volunteer organizations.
- Implementation of a statewide recognition plan.
- Statewide resources for volunteer centers, nonprofits, government organizations and the public.

OFFICE OF WORKFORCE INVESTMENT
POP #403 VOLUNTEER SERVICES PROGRAM SPECIALIST

REVENUE SOURCE

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$216,264
Total Funds	$216,264

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 403 - Volunteer Services Prgm Specialist

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	216,264	-	-	216,264
Total Revenues	**-**	**-**	**-**	**$216,264**	**-**	**-**	**$216,264**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	131,040	-	-	131,040
Empl. Rel. Bd. Assessments	-	-	-	58	-	-	58
Public Employees' Retire Cont	-	-	-	22,447	-	-	22,447
Social Security Taxes	-	-	-	10,025	-	-	10,025
Worker's Comp. Assess. (WCD)	-	-	-	46	-	-	46
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	38,232	-	-	38,232
Total Personal Services	**-**	**-**	**-**	**$201,848**	**-**	**-**	**$201,848**
Services & Supplies							
Instate Travel	-	-	-	769	-	-	769
Employee Training	-	-	-	3,997	-	-	3,997
Office Expenses	-	-	-	2,283	-	-	2,283
Telecommunications	-	-	-	1,713	-	-	1,713
Data Processing	-	-	-	743	-	-	743
Publicity and Publications	-	-	-	571	-	-	571
Employee Recruitment and Develop	-	-	-	457	-	-	457
Dues and Subscriptions	-	-	-	571	-	-	571
Other Services and Supplies	-	-	-	571	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 403 - Volunteer Services Prgm Specialist

Cross Reference Name: Workforce Investments
Cross Reference Number: 52500-206-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	-	2,741	-	-	2,741
Total Services & Supplies	**-**	**-**	**-**	**$14,416**	**-**	**-**	**$14,416**
Total Expenditures							
Total Expenditures	-	-	-	216,264	-	-	216,264
Total Expenditures	**-**	**-**	**-**	**$216,264**	**-**	**-**	**$216,264**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-206-00-00-00000
Package Number: 403

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250572	1389271		OAS C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,460	131,040	70,808	201,848	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**131,040**	**70,808**	**201,848**		
				Total Funds						**131,040**	**70,808**	**201,848**	**1**	**1.00**

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,749,751	7,740,731	11,768,289	7,740,731	500,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	216,264	-	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	27,749,751	7,740,731	11,768,289	7,740,731	500,000	-
6400 Federal Funds Ltd	216,264	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$27,966,015**	**$7,740,731**	**$11,768,289**	**$7,740,731**	**$500,000**	**-**
AVAILABLE REVENUES						
8000 General Fund	27,749,751	7,740,731	11,768,289	7,740,731	500,000	-
6400 Federal Funds Ltd	216,264	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$27,966,015**	**$7,740,731**	**$11,768,289**	**$7,740,731**	**$500,000**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	689,928	149,928	224,880	149,928	165,192	-
6400 Federal Funds Ltd	131,040	-	-	-	-	-
All Funds	820,968	149,928	224,880	149,928	165,192	-

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	261	58	87	58	58	-
6400 Federal Funds Ltd	58	-	-	-	-	-
All Funds	319	58	87	58	58	-
3220 Public Employees Retire Cont						
8000 General Fund	118,185	25,683	38,522	25,683	28,297	-
6400 Federal Funds Ltd	22,447	-	-	-	-	-
All Funds	140,632	25,683	38,522	25,683	28,297	-
3230 Social Security Taxes						
8000 General Fund	52,778	11,469	17,203	11,469	12,637	-
6400 Federal Funds Ltd	10,025	-	-	-	-	-
All Funds	62,803	11,469	17,203	11,469	12,637	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	207	46	69	46	46	-
6400 Federal Funds Ltd	46	-	-	-	-	-
All Funds	253	46	69	46	46	-
3260 Mass Transit Tax						
8000 General Fund	4,140	900	1,349	900	991	-
3270 Flexible Benefits						
8000 General Fund	172,044	38,232	57,348	38,232	38,232	-
6400 Federal Funds Ltd	38,232	-	-	-	-	-
All Funds	210,276	38,232	57,348	38,232	38,232	-

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	347,615	76,388	114,578	76,388	80,261	-
6400 Federal Funds Ltd	70,808	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$418,423**	**$76,388**	**$114,578**	**$76,388**	**$80,261**	-
PERSONAL SERVICES						
8000 General Fund	1,037,543	226,316	339,458	226,316	245,453	-
6400 Federal Funds Ltd	201,848	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,239,391**	**$226,316**	**$339,458**	**$226,316**	**$245,453**	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3,846	768	1,542	768	768	-
6400 Federal Funds Ltd	769	-	-	-	-	-
All Funds	4,615	768	1,542	768	768	-
4150 Employee Training						
8000 General Fund	19,985	3,997	7,994	3,997	3,997	-
6400 Federal Funds Ltd	3,997	-	-	-	-	-
All Funds	23,982	3,997	7,994	3,997	3,997	-
4175 Office Expenses						
8000 General Fund	11,415	2,283	4,566	2,283	2,283	-
6400 Federal Funds Ltd	2,283	-	-	-	-	-
All Funds	13,698	2,283	4,566	2,283	2,283	-
4200 Telecommunications						

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
8000 General Fund	8,564	1,713	3,425	1,713	1,713	-
6400 Federal Funds Ltd	1,713	-	-	-	-	-
All Funds	10,277	1,713	3,425	1,713	1,713	-
4250 Data Processing						
8000 General Fund	3,714	743	1,485	743	743	-
6400 Federal Funds Ltd	743	-	-	-	-	-
All Funds	4,457	743	1,485	743	743	-
4275 Publicity and Publications						
8000 General Fund	2,854	571	1,141	571	571	-
6400 Federal Funds Ltd	571	-	-	-	-	-
All Funds	3,425	571	1,141	571	571	-
4300 Professional Services						
8000 General Fund	240,132	-	-	-	240,132	-
4375 Employee Recruitment and Develop						
8000 General Fund	2,285	457	914	457	457	-
6400 Federal Funds Ltd	457	-	-	-	-	-
All Funds	2,742	457	914	457	457	-
4400 Dues and Subscriptions						
8000 General Fund	2,854	571	1,141	571	571	-
6400 Federal Funds Ltd	571	-	-	-	-	-
All Funds	3,425	571	1,141	571	571	-
4650 Other Services and Supplies						
8000 General Fund	2,854	571	1,141	571	571	-

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
6400 Federal Funds Ltd	571	-	-	-	-	-
All Funds	3,425	571	1,141	571	571	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	13,705	2,741	5,482	2,741	2,741	-
6400 Federal Funds Ltd	2,741	-	-	-	-	-
All Funds	16,446	2,741	5,482	2,741	2,741	-
SERVICES & SUPPLIES						
8000 General Fund	312,208	14,415	28,831	14,415	254,547	-
6400 Federal Funds Ltd	14,416	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$326,624**	**$14,415**	**$28,831**	**$14,415**	**$254,547**	**-**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	18,900,000	-	11,400,000	7,500,000	-	-
6035 Dist to Individuals						
8000 General Fund	7,500,000	7,500,000	-	-	-	-
6471 Spc Pmt to Employment Dept						
6400 Federal Funds Ltd	(132,820)	-	-	-	-	(132,820)
SPECIAL PAYMENTS						
8000 General Fund	26,400,000	7,500,000	11,400,000	7,500,000	-	-
6400 Federal Funds Ltd	(132,820)	-	-	-	-	(132,820)
TOTAL SPECIAL PAYMENTS	**$26,267,180**	**$7,500,000**	**$11,400,000**	**$7,500,000**	**-**	**($132,820)**
EXPENDITURES						

Description	Total Policy Packages	Pkg: 201 Adult Learner Grant Program Priority: 00	Pkg: 202 OR Youth Employment Prgm / OYC Prgm Priority: 00	Pkg: 203 State & Local Workforce Dvlpmnt Boards Priority: 00	Pkg: 205 STEM Investment Council Priority: 00	Pkg: 207 Technical Adjustment for SP to OED Priority: 00
8000 General Fund	27,749,751	7,740,731	11,768,289	7,740,731	500,000	-
6400 Federal Funds Ltd	83,444	-	-	-	-	(132,820)
TOTAL EXPENDITURES	**$27,833,195**	**$7,740,731**	**$11,768,289**	**$7,740,731**	**$500,000**	**($132,820)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
6400 Federal Funds Ltd	132,820	-	-	-	-	132,820
TOTAL ENDING BALANCE	**$132,820**	-	-	-	-	**$132,820**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	1	2	1	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.50	1.00	1.50	1.00	1.00	-

Description	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00					
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	216,264					
AVAILABLE REVENUES						
6400 Federal Funds Ltd	216,264					
TOTAL AVAILABLE REVENUES	**$216,264**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
6400 Federal Funds Ltd	131,040					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
6400 Federal Funds Ltd	58					
3220 Public Employees Retire Cont						
6400 Federal Funds Ltd	22,447					
3230 Social Security Taxes						
6400 Federal Funds Ltd	10,025					
3250 Workers Comp. Assess. (WCD)						
6400 Federal Funds Ltd	46					
3270 Flexible Benefits						
6400 Federal Funds Ltd	38,232					

Description	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00					
OTHER PAYROLL EXPENSES						
6400 Federal Funds Ltd	70,808					
TOTAL OTHER PAYROLL EXPENSES	**$70,808**					
PERSONAL SERVICES						
6400 Federal Funds Ltd	201,848					
TOTAL PERSONAL SERVICES	**$201,848**					
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	769					
4150 Employee Training						
6400 Federal Funds Ltd	3,997					
4175 Office Expenses						
6400 Federal Funds Ltd	2,283					
4200 Telecommunications						
6400 Federal Funds Ltd	1,713					
4250 Data Processing						
6400 Federal Funds Ltd	743					
4275 Publicity and Publications						
6400 Federal Funds Ltd	571					
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	457					
4400 Dues and Subscriptions						

Description	Pkg: 403 Volunteer Services Prgm Specialist Priority: 00					
6400 Federal Funds Ltd	571					
4650 Other Services and Supplies						
6400 Federal Funds Ltd	571					
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	2,741					
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	14,416					
TOTAL SERVICES & SUPPLIES	**$14,416**					
EXPENDITURES						
6400 Federal Funds Ltd	216,264					
TOTAL EXPENDITURES	**$216,264**					
ENDING BALANCE						
6400 Federal Funds Ltd	-					
TOTAL ENDING BALANCE	-					
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00					

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-206-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Interest Income	19,211	5,983	5,983	5,983	-	-
Donations	68,543	175,000	175,000	175,000	-	-
Grants (Non-Fed)	-	1,918,392	1,918,392	614,527	-	-
Other Revenues	8,434	234,519	234,519	45,434	-	-
Transfer In - Intrafund	40,719	-	-	-	-	-
Tsfr From Human Svcs, Dept of	-	-	-	1,424,080	-	-
Tsfr From Revenue, Dept of	-	2,057,810	2,057,810	2,057,810	-	-
Total Other Funds	**$136,907**	**$4,391,704**	**$4,391,704**	**$4,322,834**	-	-
Federal Funds						
Federal Funds	70,351,216	109,785,251	109,785,251	115,382,494	-	-
Tsfr From Governor, Office of the	40,719	-	-	-	-	-
Transfer Out - Intrafund	(40,719)	-	-	-	-	-
Tsfr To Governor, Office of the	(161,934)	(270,000)	(270,000)	(270,000)	-	-
Total Federal Funds	**$70,189,282**	**$109,515,251**	**$109,515,251**	**$115,112,494**	-	-
Nonlimited Federal Funds						
Federal Funds	2,410,318	19,689,647	19,689,647	20,536,302	-	-
Total Nonlimited Federal Funds	**$2,410,318**	**$19,689,647**	**$19,689,647**	**$20,536,302**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	19,211	5,983	-	5,983	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	68,543	175,000	-	175,000	-	-
Grants (Non-Fed)	OF L	0910	-	1,918,392	-	614,527	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	8,434	234,519	-	45,434	-	-
Transfer In - Intrafund	OF L	1010	40,719	-	-		-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	1,424,080	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	2,057,810	-	2,057,810	-	-
Tsfr From Marine Bd, State of	OF L	1250	-					
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	2,410,318	19,689,647	-	20,536,302	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
			-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	70,351,216	109,785,251	-	115,382,494	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-					
Tsfr From Governor, Office of the	FF L	1121	40,719	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	(40,719)	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	(161,934)	(270,000)	-	(270,000)	-	-
			72,736,507	133,596,602	-	139,971,630	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	136,907	4,391,704	-	4,322,834	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	2,410,318	19,689,647	-	20,536,302	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	70,189,282	109,515,251	-	115,112,494	-	-
Lottery, Other, and Federal Funds			72,736,507	133,596,602	-	139,971,630	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-111-00-00-00000

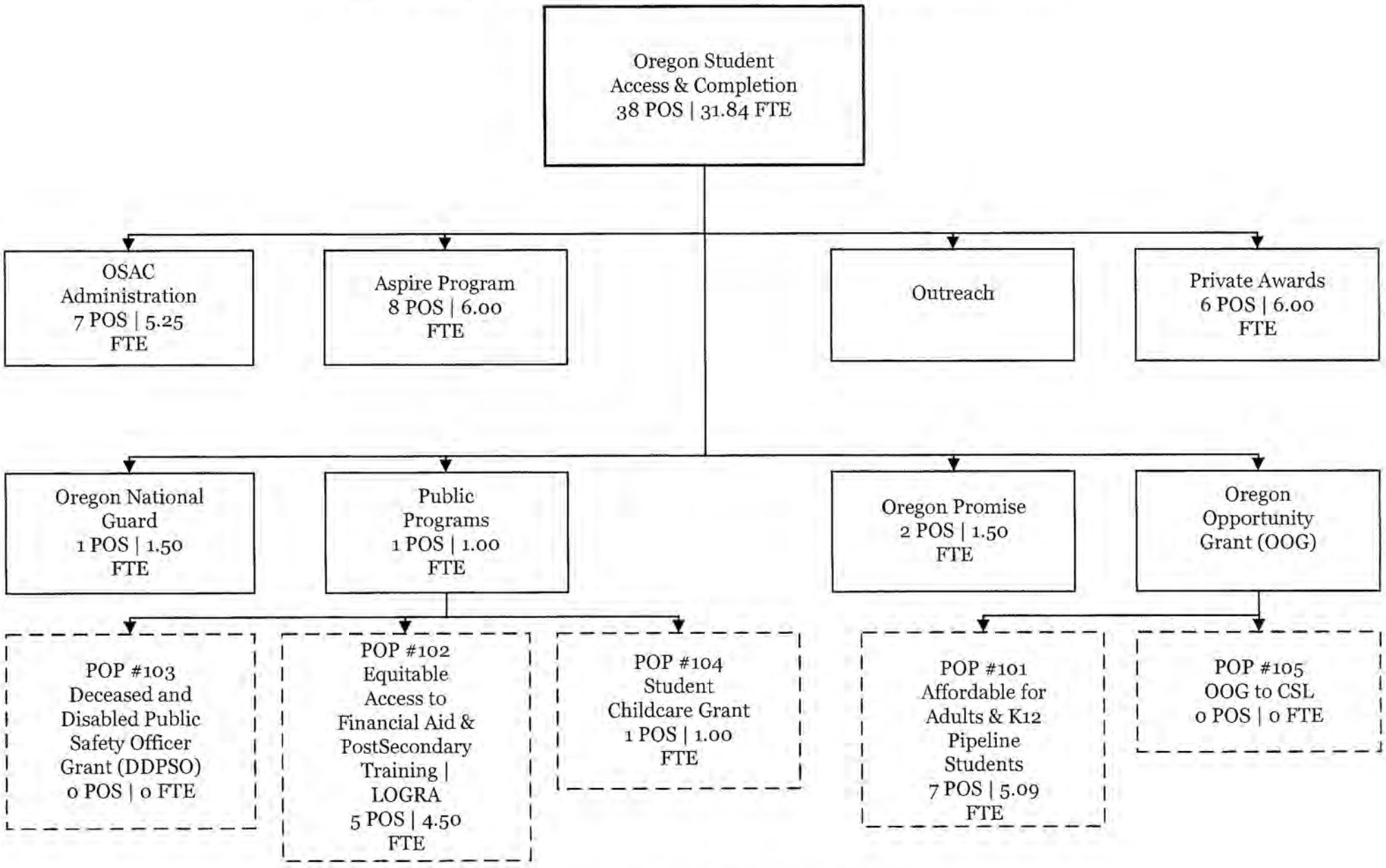
Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Donations	157,091	-	-	-	-	-
Tsfr From Revenue, Dept of	2,090,612	-	-	-	-	-
Tsfr From Marine Bd, Or State	20,000	-	-	-	-	-
Total Other Funds	**$2,267,703**	-	-	-	-	-
Federal Funds						
Federal Funds	213,329	-	-	-	-	-
Tsfr From Marine Bd, Or State	10,000	-	-	-	-	-
Total Federal Funds	**$223,329**	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	157,091	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	2,090,612	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	20,000	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	213,329	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	10,000	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			2,491,032	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	2,267,703	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	223,329	-	-	-	-	-
Lottery, Other, and Federal Funds			2,491,032	-	-	-	-	-

HIGHER EDUCATION COORDINATIONG COMMISSION
OFFICE OF STUDENT SUCCESS AND COMPLETION



The Office of Student Access & Completion (OSAC)

Is committed to assisting Oregonians in their pursuit of higher education and a brighter future. Established in 1959 by the Oregon Legislature as the Oregon State Scholarship Commission, OSAC continues to provide innovative funding and programs to Oregon students and families. OSAC administers private scholarship and public grant programs to ensure that students receive accurate information about application processes and that all awards are made according to Oregon Administrative Rules or scholarship donor criteria. The office is also responsible for providing outreach to community and professional organizations and for helping students file the Federal Application for Federal Student Aid (FAFSA) and prepare to apply for scholarships through various outreach events and workshops at high schools, colleges, and other venues statewide. OSAC maintains partnerships with organizations to produce publications that provide information regarding postsecondary planning and financial aid and reports to funders, including the State of Oregon, other state agencies, private foundations and individual donors.

OSAC's many programs include government grants, private scholarships, outreach activities, and mentoring programs to help students with college and career choices. Prominent public grant programs supported by state and/or federal funds that serve approximately 60,000 Oregon residents annually include the Oregon Opportunity Grant, the Oregon Promise Grant, the Chafee Education and Training Grant for former foster youth, the Oregon Student Child Care Grant, the new Oregon National Guard State Tuition Assistance program, along with several small programs serving targeted groups. In addition to administering government grant programs, OSAC works with a variety of private foundations, membership organizations, private donors, and community groups to administer more than 600 privately funded scholarship programs. OSAC also supports the ASPIRE student mentoring program and provides outreach services, and financial aid publications statewide.

OSAC serves a wide user base including: financial aid offices, colleges and universities, high schools, middle schools, outreach sites, state and federal agencies, ASPIRE coordinators and volunteers, stakeholders, donors, Oregon financial aid applicants, the Oregon Legislature, and the Higher Education Coordinating Commission as a whole. The office receives, processes, and stores sensitive data submitted in the Free Application for Federal Student Aid (FAFSA) for more than 350,000 Oregon residents each year. It also supports multiple web portals, online applications, and reporting systems for the many programs it administers.

Privately Funded Scholarship Programs

OSAC administers more than 600 individual privately funded scholarship programs to help make college more affordable for Oregon students. Applicants can apply for numerous scholarships by using one common electronic application and submit their entire application and required support documents online at www.OregonStudentAid.gov. In partnership with The Oregon Community Foundation, private individuals, employers, banks, and membership organizations, OSAC coordinates the application and awarding processes the private scholarship programs through a single electronic application process. Many of these scholarships are based on merit and achievement; others are based on need and focus on underserved populations, such as low-

income students, adult learners, and first-generation college students. The range of scholarship programs administered by OSAC includes irrevocable trust, partner organizations, annual "pass-through" programs, and employer programs. A partnership of private funds and public administration of this magnitude is unique among all the states.

- Private donors contributed nearly $18 million in scholarships to 3,225 students in 2018-19.
- OSAC continues to see growth in the number of scholarship programs as well as the number of recipients and total dollars awarded.
- More than 16,000 scholarship applications were submitted for the 2020-21 academic year.

State and Federal Grant and Scholarship Programs

A. Oregon Opportunity Grant (state program)

Established in 1971, the Oregon Opportunity Grant (OOG) is Oregon's largest and oldest state-funded, need-sensitive grant program to help Oregon students with the greatest financial need attain a postsecondary education. Each year, the program helps around 40,000 low-income undergraduate Oregon residents pay for a portion of their college expenses at an Oregon community college, Oregon public university, or Oregon-based private nonprofit 4-year institutions. Oregon students apply for the Opportunity Grant by completing the Free Application for Federal Student Aid (FAFSA), which is also the application for Federal Pell Grants and Federal Direct Student Loans. Undocumented Oregon residents who are not eligible for federal student aid can complete an alternative to the FAFSA, the Oregon Student Aid Application (ORSAA), to apply for the grant. Students may receive the grant for the equivalent of 12 quarters or 8 semesters at full-time enrollment; grants are prorated for partial-year or half-time enrollment. To remain eligible for the grant, students maintain satisfactory academic progress and meet all federal Title IV eligibility requirements, including having no student loan defaults or owing a refund of federal student grant funds. In 2018-19, 32,794 students received OOG funds, totaling more than $74.6 million.

Grant awards are calculated according to a percentage of the total cost of attendance by school sector. In addition, legislation passed in 2015 required OSAC to prioritize OOG awards according to financial need, using a student's Expected Family Contribution (EFC) as the key indicator of the student's financial need. The EFC is calculated according to a federal needs analysis formula that considers the income and financial assets of the student and student's family, if applicable, along with key demographic components such as household size and number in college. The same 2015 legislation also guaranteed a second year of grant eligibility for students who meet several additional requirements.

Due to funding constraints, the number of students who might have been eligible for an OOG award was much greater than the number of students who actually received an award (see figure 1). In order to control costs and equitably serve the students with the greatest financial need, OSAC considered a student's income level, their EFC or the date they filed the FAFSA/ORSAA and awarded those who met the cutoff criteria each year. Furthermore, not every applicant who might have been eligible for an OOG award attended an eligible Oregon school, resulting in fewer students receiving the award than the number who met eligibility criteria.

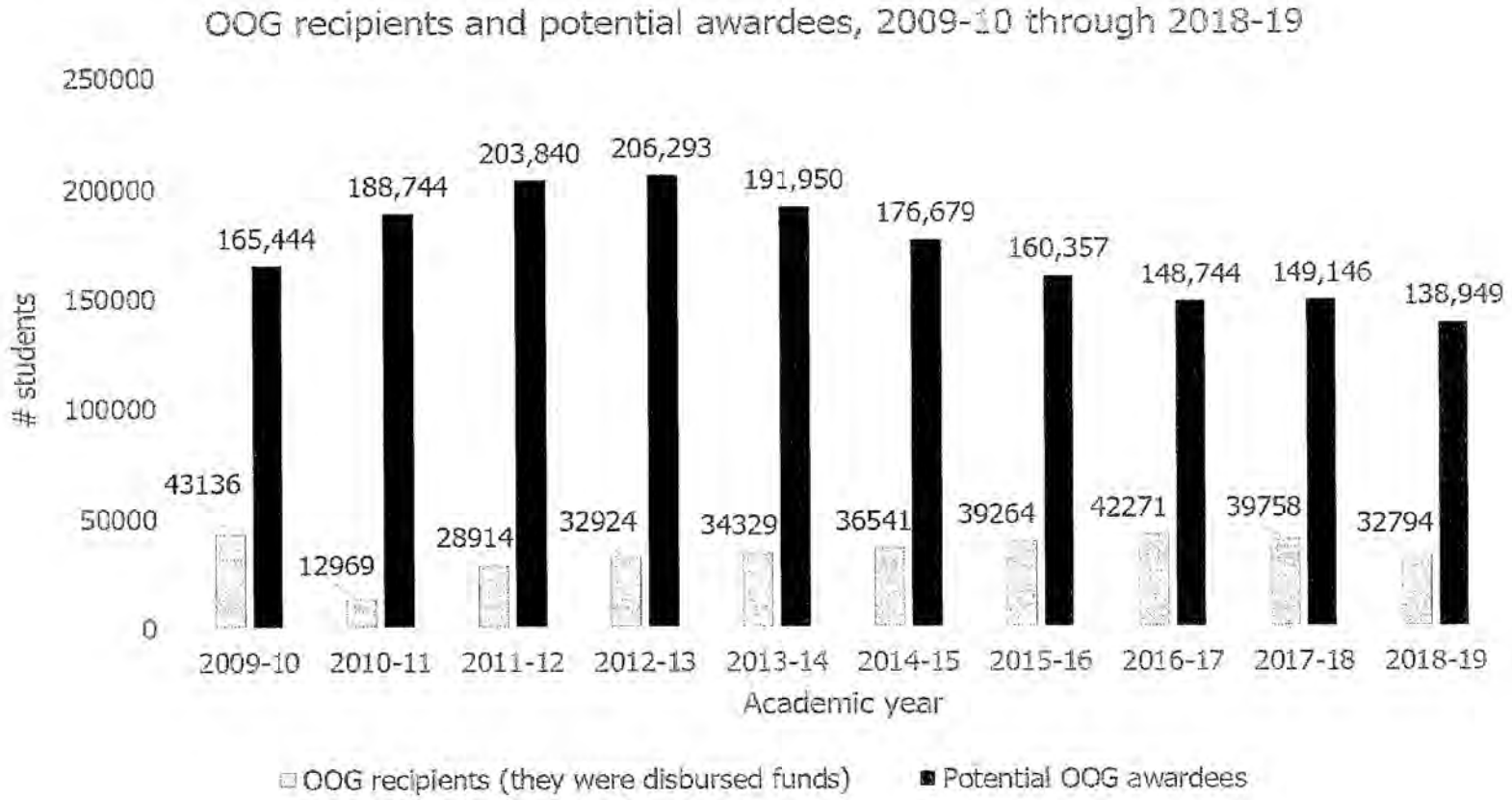


FIGURE 1. NUMBER OF OOG RECIPIENTS AND FAFSA/ORSAA FILERS WITH FINANCIAL NEED, 2009-10 THROUGH 2018-19.

Obtaining a college degree has become increasingly unaffordable for Oregonians. Over the 10-year period from 2009-10 to 2018-19, the cost of education increased 33% at community colleges, 36% at public universities and 34% at independent private non-profit institutions. In the past decade, tuition and fees increased 52% at community colleges and public universities, while independent private non-profit institutions increased 37%. However, tuition and fees represent only a fraction of the total cost of education. As higher-education costs increased, federal Pell Grant and OOG award amounts have remained flat, pushing postsecondary attainment farther out of reach for students who have financial need at or below the cost of attendance.

Given significant increases in the cost of attending college or university over the past decade and the relatively flat funding for the OOG program, OOG awards do not provide the same purchasing power as they did ten years ago. Moreover, funding limitations have meant that the grant is not available to thousands of students who demonstrate significant financial need. Funding for the OOG should be increased in order to provide a realistic possibility of college affordability for Oregon's low- and middle-income students. For a full overview and analysis of the OOG dating back to 2009, please reference our full legislative report (https://www.oregon.gov/highered/research/Documents/Legislative/Oregon-Opportunity-Grant-2020-Evaluation.pdf) or the research brief (https://www.oregon.gov/highered/research/Documents/Legislative/Oregon-Opportunity-Grant-Issue-Brief.pdf).

***Prioritized OOG Awards for* Former Foster Youth–** House Bill 3471 from the 2011 Legislative Session required OSAC to prioritize awarding of Oregon Opportunity Grants for identified foster youth. OSAC works with the Oregon Department of Human Services (DHS) to identify those former foster youth who are eligible for the grant. OSAC has set aside OOG funds so foster youth will continue to be awarded during the year even though funds are depleted for all other students. In 2018-19, 268 former foster youth received OOG funds totaling $508,955.

B. Oregon Promise Grant (state program)

Oregon Promise is a state grant established in 2015 that helps to cover most tuition costs at any Oregon community college for recent high school graduates and GED® test graduates. Oregon Promise grant funds are available until the student has attempted a *total of 90 college credits.* There is no limit to the number of years or terms the student can receive the grant, providing the student has not yet reached the 90-credit limit and continues to maintain satisfactory academic progress. To qualify, students must be an Oregon resident and enroll at least half time at an Oregon community college within 6 months of graduation. Applicants must also meet of other eligibility criteria, including completing an Oregon Promise Grant application by their appropriate deadline, filing a FAFSA or ORSAA, and having a cumulative high school GPA of 2.5 or a GED® score of 145 or higher one each test. In 2018-19, nearly 10,500 eligible students received Oregon Promise funds totaling $17.7 million.

In 2019, legislation passed (House Bill 2910) to expand eligibility requirements for the Oregon Promise Grant to support eligible individuals who obtain their high school diploma or GED® test credential while incarcerated or in custody in an Oregon correctional facility.

C. Oregon National Guard State Tuition Assistance (state program)

The Oregon National Guard State Tuition Assistance (ONGSTA) program was created by the Oregon Legislative Assembly in 2018. The program provides funding for tuition at Oregon community colleges and public universities for current members of the Oregon National Guard (ONG). The ONGSTA is designed as a "last dollar" program, which means that award calculations first consider all other federal and state grant aid and federal/military tuition assistance the member maybe eligible to receive. Active ONG members who meet the eligibility criteria, have completed basic training, and have not yet earned a baccalaureate degree or higher may receive funds to pay for up to 90 credits at an Oregon community college or up to 180 credits at an Oregon public university, Oregon Health and Science University, or a qualifying private institution that meets the criteria set forth in ORS 348.597(2). ONG members must be enrolled in an undergraduate certificate or degree program at an eligible post-secondary institution. To apply for the grant, ONG members must create an OSAC student profile, complete and submit the ONGSTA application, complete and submit the FAFSA, and apply for DoD Federal Tuition Assistance (FTA) if eligible. The Oregon Legislature allocated $2.5 million in General Fund monies to support this new program during its first year and $3.7 million in General Funds for the 2019-2021 biennium.

Term	Number of Applicants	Number of Eligible Applicants	Number of Students Awarded	Amount Awarded
Summer 2019	72	47	27	$27,993
Fall 2019	129	107	63	$126,147
Winter 2020	203	148	87	$151,428
Totals	404	302	177	$305,568

D. Oregon Student Child Care Grant (state program)

The Oregon Student Child Care Grant assists student-parents who are enrolled in postsecondary education with safe, dependable child care that supports their children's development while allowing completion of the parents' academic programs. Priority in awarding is given to prior-year recipients who have not exhausted their maximum eligibility, who maintain satisfactory academic progress as determined by their postsecondary institution and criteria set forth by OSAC, and who continue to use an eligible child-care provider. For the 2018-19 academic year, there were approximately 400 eligible applicants, but only 86 student-parents

received an award. Total Student Child Care Grant awards amounted to $501,481. However, the program has been flat funded for over a decade, so demand far exceeds the resources available to grant all eligible parents an award.

E. JOBS Plus (state program)

Created in 1993 as part of Oregon's welfare reform effort, the JOBS Plus Program makes it possible for eligible participants to receive funding for future educational expenses through Individual Education Accounts (IEA). Employers contribute $1 for every hour that a JOBS Plus participant works in a subsidized job. Funds are transferred to OSAC when participants have been in an unsubsidized job for at least 30 days. OSAC holds these funds for the participant or immediate family members to use for up to five years. After five years, the IEAs expire, and any unused funds are moved to the fund for Oregon Opportunity Grants. Roughly 57 participants will have IEAs established for them during the coming biennium. Approximately two-thirds of all funds redeemed through the program are used at Oregon's community colleges and four-year universities. In 2018-19, a total of 20 JOBS Plus participants received $108,923 in IEA funds to pay for educational expenses.

F. Scholarships for the Dependent Children of Deceased and Disabled Public Safety Officers (state program)

OSAC has administered the DDPSO program since 1977. Under this program, scholarships are available for dependent children of a public safety officer, reserve officer, or volunteer firefighter, as defined by ORS 243.954, suffered death or permanent total disability in the line of duty. The program has been funded through the Oregon Opportunity Grant Program for many years, but 2018 legislative changes established a new funding source for the future – 10% of the proceeds from civil forfeitures. Until sufficient funds are available from the new funding source, OSAC continues to support the program through the OOG Program. Students apply for the program by completing the FAFSA, along with a separate scholarship application. In 2018, the Oregon Legislative Assembly modified some provisions of this longstanding program. Effective July 1, 2018, the student's award amount is equal to the amount of tuition and all standard fees levied by the institution of higher education against the student and reduced by any state or federal grant aid the student may have received. There is no application deadline for this program, so students can apply and receive award funds at any time during the academic year. In 2018-19, OSAC awarded scholarships to 15 students; only 14 students ultimately enrolled in college in the fall and received a total of $130,379 during the academic year. With legislative changes that eliminated financial need from the program's eligibility criteria, more students qualified for the scholarship and at higher amounts than in the past.

G. Oregon Teacher Scholars Scholarship Program (state program)

Created in 2017 by the Oregon Legislature through a partnership with the Oregon Department of Education and the Chief Education Office, this new scholarship program provides awards to culturally or linguistically diverse students who are enrolled in a preliminary teacher licensure program approved by the State of Oregon. Eligible students apply through the OSAC scholarship

application and are awarded $5,000 per year for up to two years. For the 2019-2021 biennia, this scholarship will support up to 150 eligible students.

H. Chafee Education and Training Voucher program (federal program)

OSAC and the Department of Human Services' Independent Living Program administer the Federal Chafee Education and Training Voucher Program for the benefit of Oregon's current and former foster youth under a partnership established in 2003. Eligible youth may apply year-round via a specially modified version of the online OSAC Scholarship application for private scholarships. Each youth is potentially eligible to receive a maximum award of up to $5,000 per academic year, although actual award amounts may vary year to year. To be eligible, both former and current foster youth must meet Federal criteria. In 2018-19, 228 former foster youth claimed total awards of $814,408

Outreach and ASPIRE Programs

OSAC's statewide outreach activities provide information about financial aid programs and college-planning tools through trainings, presentations, publications, a student portal, and applications, ASPIRE sites, outreach events, and social media.

ASPIRE

ASPIRE (Access to Student assistance Programs in Reach of Everyone) is the state of Oregon's mentoring program to help students access education and training beyond high school. The program is designed to create a college-going culture in middle schools, high schools, and community-based organizations (CBOs) statewide and is currently in more than 150 sites across Oregon. It utilizes more than 1,419 volunteers and mentors more than 9,300 students each year.

ASPIRE staff develop and maintain information, resources, and trainings for Site Coordinators (who manage the program at each site), volunteers (who work directly to support students), and students and families. The program provides printed materials, online resources and information, and in-person presentations and trainings to engage students and families around financial aid and postsecondary planning, train volunteers on content to support students, and inform coordinators on how to recruit and train volunteers for all participating sites. Regionally located ASPIRE staff train new Site Coordinators and act as the primary OSAC customer service contact for the sites and the main contact for the ASPIRE program. They also support sites through community outreach and increase program fidelity through oversight, data collection and data-sharing. Finally, ASPIRE provides annual educational opportunities for participating sites: a statewide conference for Site Coordinators and volunteers, which offers training delivered by postsecondary access partner organizations, and regional meetings that bring together Site Coordinators from the various regions of the state to learn from each other about how best to engage students and volunteers in their local program.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	1,917,180	7,284,497	-	7,284,497	29,445,780	29,445,780
3400 Other Funds Ltd	1,233,859	1,040,484	-	1,040,484	1,040,406	1,040,406
All Funds	3,151,039	8,324,981	-	8,324,981	30,486,186	30,486,186
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	170,566,889	158,568,314	-	158,568,314	158,799,268	166,301,513
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	87,572	337,087	-	337,087	580,087	580,087
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,798,795	1,356,021	-	1,356,021	1,356,021	1,356,021
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	1,886,367	1,693,108	-	1,693,108	1,936,108	1,936,108
TOTAL CHARGES FOR SERVICES	**$1,886,367**	**$1,693,108**	-	**$1,693,108**	**$1,936,108**	**$1,936,108**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	526,153	74,955	-	74,955	75,602	76,529

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	14,542,059	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	16,859,723	11,805,133	-	11,805,133	13,667,253	15,619,061
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	9,405	80,824	-	80,824	73,158	73,158
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	16,869,128	11,885,957	-	11,885,957	13,740,411	15,692,219
TOTAL DONATIONS AND CONTRIBUTIONS	**$16,869,128**	**$11,885,957**	-	**$11,885,957**	**$13,740,411**	**$15,692,219**
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	24,076	14,935,283	-	14,935,283	18,612,482	16,557,816
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	304,533	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,084,823	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	2,133,145	1,481,272	-	1,481,272	1,291,518	1,291,518
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	26,919,854	39,340,946	-	39,340,946	9,548,961	9,548,961
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	26,919,854	39,340,946	-	39,340,946	9,548,961	9,548,961
3400 Other Funds Ltd	3,217,968	1,481,272	-	1,481,272	1,291,518	1,291,518
TOTAL TRANSFERS IN	**$30,137,822**	**$40,822,218**	**-**	**$40,822,218**	**$10,840,479**	**$10,840,479**
REVENUES						
8000 General Fund	170,566,889	158,568,314	-	158,568,314	158,799,268	166,301,513
4400 Lottery Funds Ltd	26,919,854	39,340,946	-	39,340,946	9,548,961	9,548,961
3400 Other Funds Ltd	37,065,751	30,070,575	-	30,070,575	35,656,121	35,554,190
6400 Federal Funds Ltd	304,533	-	-	-	-	-
TOTAL REVENUES	**$234,857,027**	**$227,979,835**	**-**	**$227,979,835**	**$204,004,350**	**$211,404,664**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,076,479)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	170,566,889	158,568,314	-	158,568,314	158,799,268	166,301,513
4400 Lottery Funds Ltd	28,837,034	46,625,443	-	46,625,443	38,994,741	38,994,741

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	37,223,131	31,111,059	-	31,111,059	36,696,527	36,594,596
6400 Federal Funds Ltd	304,533	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$236,931,587**	**$236,304,816**	-	**$236,304,816**	**$234,490,536**	**$241,890,850**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,194,752	1,914,867	-	1,914,867	2,106,277	2,335,386
3400 Other Funds Ltd	666,225	952,467	-	952,467	984,965	824,568
6400 Federal Funds Ltd	178,137	-	-	-	-	-
All Funds	2,039,114	2,867,334	-	2,867,334	3,091,242	3,159,954
3160 Temporary Appointments						
8000 General Fund	7,992	13,643	-	13,643	13,643	72,959
3400 Other Funds Ltd	18,743	58,680	-	58,680	58,680	2,474
All Funds	26,735	72,323	-	72,323	72,323	75,433
3170 Overtime Payments						
8000 General Fund	177	65	-	65	65	1,521
3400 Other Funds Ltd	4,190	1,478	-	1,478	1,478	89
6400 Federal Funds Ltd	5,846	-	-	-	-	-
All Funds	10,213	1,543	-	1,543	1,543	1,610

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3180 Shift Differential						
8000 General Fund	13	-	-	-	-	-
3400 Other Funds Ltd	161	-	-	-	-	-
6400 Federal Funds Ltd	18	-	-	-	-	-
All Funds	192	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	5,193	6,921	-	6,921	6,921	17,420
3400 Other Funds Ltd	12,479	9,780	-	9,780	9,780	-
6400 Federal Funds Ltd	13	-	-	-	-	-
All Funds	17,685	16,701	-	16,701	16,701	17,420
TOTAL SALARIES & WAGES						
8000 General Fund	1,208,127	1,935,496	-	1,935,496	2,126,906	2,427,286
3400 Other Funds Ltd	701,798	1,022,405	-	1,022,405	1,054,903	827,131
6400 Federal Funds Ltd	184,014	-	-	-	-	-
TOTAL SALARIES & WAGES	**$2,093,939**	**$2,957,901**	**-**	**$2,957,901**	**$3,181,809**	**$3,254,417**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	358	1,027	-	1,027	807	883
3400 Other Funds Ltd	319	467	-	467	395	348
6400 Federal Funds Ltd	61	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	738	1,494	-	1,494	1,202	1,231
3220 Public Employees' Retire Cont						
8000 General Fund	211,081	326,136	-	326,136	362,005	403,299
3400 Other Funds Ltd	86,717	163,546	-	163,546	170,653	141,264
6400 Federal Funds Ltd	27,390	-	-	-	-	-
All Funds	325,188	489,682	-	489,682	532,658	544,563
3221 Pension Obligation Bond						
8000 General Fund	70,802	113,254	-	113,254	113,254	176,629
3400 Other Funds Ltd	42,138	42,339	-	42,339	42,339	3,485
6400 Federal Funds Ltd	9,943	12,838	-	12,838	12,838	-
All Funds	122,883	168,431	-	168,431	168,431	180,114
3230 Social Security Taxes						
8000 General Fund	92,725	148,065	-	148,065	162,167	185,050
3400 Other Funds Ltd	53,275	78,215	-	78,215	80,606	63,277
6400 Federal Funds Ltd	13,833	-	-	-	-	-
All Funds	159,833	226,280	-	226,280	242,773	248,327
3240 Unemployment Assessments						
8000 General Fund	9,306	-	-	-	-	-
3400 Other Funds Ltd	3,686	-	-	-	-	-
6400 Federal Funds Ltd	10	-	-	-	-	-
All Funds	13,002	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	(3,232)	1,026	-	1,026	640	700
3400 Other Funds Ltd	277	453	-	453	313	276
6400 Federal Funds Ltd	64	-	-	-	-	-
All Funds	(2,891)	1,479	-	1,479	953	976
3260 Mass Transit Tax						
8000 General Fund	9,051	10,146	-	10,146	10,146	19,099
3400 Other Funds Ltd	4,283	6,039	-	6,039	6,039	15
6400 Federal Funds Ltd	13	-	-	-	-	-
All Funds	13,347	16,185	-	16,185	16,185	19,114
3270 Flexible Benefits						
8000 General Fund	257,281	587,572	-	587,572	533,336	583,038
3400 Other Funds Ltd	146,309	274,436	-	274,436	259,978	229,392
6400 Federal Funds Ltd	50,156	-	-	-	-	-
All Funds	453,746	862,008	-	862,008	793,314	812,430
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	647,372	1,187,226	-	1,187,226	1,182,355	1,368,698
3400 Other Funds Ltd	337,004	565,495	-	565,495	560,323	438,057
6400 Federal Funds Ltd	101,470	12,838	-	12,838	12,838	-
TOTAL OTHER PAYROLL EXPENSES	**$1,085,846**	**$1,765,559**	-	**$1,765,559**	**$1,755,516**	**$1,806,755**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(24,093)	-	(24,093)	(24,093)	(148,114)
3400 Other Funds Ltd	-	(1,186)	-	(1,186)	(1,186)	(3,557)
All Funds	-	(25,279)	-	(25,279)	(25,279)	(151,671)
3465 Reconciliation Adjustment						
8000 General Fund	-	(44,415)	-	(44,415)	-	-
3400 Other Funds Ltd	-	(152,487)	-	(152,487)	-	-
6400 Federal Funds Ltd	-	(12,838)	-	(12,838)	-	-
All Funds	-	(209,740)	-	(209,740)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(68,508)	-	(68,508)	(24,093)	(148,114)
3400 Other Funds Ltd	-	(153,673)	-	(153,673)	(1,186)	(3,557)
6400 Federal Funds Ltd	-	(12,838)	-	(12,838)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($235,019)**	**-**	**($235,019)**	**($25,279)**	**($151,671)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,855,499	3,054,214	-	3,054,214	3,285,168	3,647,870
3400 Other Funds Ltd	1,038,802	1,434,227	-	1,434,227	1,614,040	1,261,631
6400 Federal Funds Ltd	285,484	-	-	-	12,838	-
TOTAL PERSONAL SERVICES	**$3,179,785**	**$4,488,441**	**-**	**$4,488,441**	**$4,912,046**	**$4,909,501**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	45,127	31,452	-	31,452	31,452	39,127
3400 Other Funds Ltd	21,280	79,241	-	79,241	79,241	76,326
6400 Federal Funds Ltd	2,158	-	-	-	-	-
All Funds	68,565	110,693	-	110,693	110,693	115,453
4125 Out of State Travel						
8000 General Fund	3,483	-	-	-	-	4,413
3400 Other Funds Ltd	6,477	4,231	-	4,231	4,231	-
6400 Federal Funds Ltd	5,396	-	-	-	-	-
All Funds	15,356	4,231	-	4,231	4,231	4,413
4150 Employee Training						
8000 General Fund	21,507	34,176	-	34,176	34,176	44,359
3400 Other Funds Ltd	16,184	8,354	-	8,354	8,354	-
6400 Federal Funds Ltd	9,140	-	-	-	-	-
All Funds	46,831	42,530	-	42,530	42,530	44,359
4175 Office Expenses						
8000 General Fund	46,149	16,561	-	16,561	16,561	77,266
3400 Other Funds Ltd	22,444	57,520	-	57,520	57,520	-
6400 Federal Funds Ltd	1,018	-	-	-	-	-
All Funds	69,611	74,081	-	74,081	74,081	77,266

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4200 Telecommunications						
8000 General Fund	51,326	33,970	-	33,970	33,970	46,476
3400 Other Funds Ltd	1,795	10,590	-	10,590	10,590	-
6400 Federal Funds Ltd	3,992	-	-	-	-	-
All Funds	57,113	44,560	-	44,560	44,560	46,476
4225 State Gov. Service Charges						
8000 General Fund	5,376	208,580	-	208,580	208,580	217,549
4400 Lottery Funds Ltd	521	-	-	-	-	-
3400 Other Funds Ltd	570	314,396	-	314,396	314,396	327,915
6400 Federal Funds Ltd	1	-	-	-	-	-
All Funds	6,468	522,976	-	522,976	522,976	545,464
4250 Data Processing						
8000 General Fund	4,959	4,374	-	4,374	4,374	8,808
3400 Other Funds Ltd	-	4,071	-	4,071	4,071	-
All Funds	4,959	8,445	-	8,445	8,445	8,808
4275 Publicity and Publications						
8000 General Fund	6,731	13,063	-	13,063	13,063	49,588
3400 Other Funds Ltd	131	34,480	-	34,480	34,480	-
6400 Federal Funds Ltd	50	-	-	-	-	-
All Funds	6,912	47,543	-	47,543	47,543	49,588
4300 Professional Services						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	3,541	61,846	-	61,846	61,846	93,453
3400 Other Funds Ltd	30,101	26,568	-	26,568	26,568	-
6400 Federal Funds Ltd	(22,406)	-	-	-	-	-
All Funds	11,236	88,414	-	88,414	88,414	93,453
4315 IT Professional Services						
8000 General Fund	400	-	-	-	-	-
3400 Other Funds Ltd	540	-	-	-	-	-
6400 Federal Funds Ltd	35,000	-	-	-	-	-
All Funds	35,940	-	-	-	-	-
4325 Attorney General						
8000 General Fund	1,893	4,295	-	4,295	4,295	6,740
3400 Other Funds Ltd	3,858	1,348	-	1,348	1,348	-
All Funds	5,751	5,643	-	5,643	5,643	6,740
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,291	-	1,291	1,291	3,113
3400 Other Funds Ltd	-	1,694	-	1,694	1,694	-
All Funds	-	2,985	-	2,985	2,985	3,113
4400 Dues and Subscriptions						
8000 General Fund	10,156	1,236	-	1,236	1,236	5,765
3400 Other Funds Ltd	2,458	4,291	-	4,291	4,291	-
6400 Federal Funds Ltd	1,000	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	13,614	5,527	-	5,527	5,527	5,765
4425 Facilities Rental and Taxes						
8000 General Fund	327,542	107,523	-	107,523	107,523	326,864
3400 Other Funds Ltd	562	205,866	-	205,866	205,866	-
6400 Federal Funds Ltd	2,286	-	-	-	-	-
All Funds	330,390	313,389	-	313,389	313,389	326,864
4475 Facilities Maintenance						
8000 General Fund	5,245	-	-	-	-	-
6400 Federal Funds Ltd	27	-	-	-	-	-
All Funds	5,272	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	2,909	-	-	-	-	-
3400 Other Funds Ltd	23,170	30,052	-	30,052	30,052	31,344
6400 Federal Funds Ltd	10	-	-	-	-	-
All Funds	26,089	30,052	-	30,052	30,052	31,344
4600 Intra-agency Charges						
8000 General Fund	287,055	-	-	-	-	-
3400 Other Funds Ltd	658,890	-	-	-	-	-
6400 Federal Funds Ltd	6,020	-	-	-	-	-
All Funds	951,965	-	-	-	-	-
4650 Other Services and Supplies						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,384	8,580	-	8,580	8,580	20,359
3400 Other Funds Ltd	1,679	22,091	-	22,091	22,091	11,630
All Funds	6,063	30,671	-	30,671	30,671	31,989
4700 Expendable Prop 250 - 5000						
8000 General Fund	790	8,094	-	8,094	8,094	11,183
3400 Other Funds Ltd	-	2,628	-	2,628	2,628	-
All Funds	790	10,722	-	10,722	10,722	11,183
4715 IT Expendable Property						
8000 General Fund	8,891	3,420	-	3,420	3,420	58,989
3400 Other Funds Ltd	2,983	64,490	-	64,490	64,490	11,841
6400 Federal Funds Ltd	146	-	-	-	-	-
All Funds	12,020	67,910	-	67,910	67,910	70,830
TOTAL SERVICES & SUPPLIES						
8000 General Fund	837,464	538,461	-	538,461	538,461	1,014,052
4400 Lottery Funds Ltd	521	-	-	-	-	-
3400 Other Funds Ltd	793,122	871,911	-	871,911	871,911	459,056
6400 Federal Funds Ltd	43,838	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$1,674,945**	**$1,410,372**	-	**$1,410,372**	**$1,410,372**	**$1,473,108**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	306,250	-	-	-	-	-
3400 Other Funds Ltd	37,500	-	-	-	-	-
All Funds	343,750	-	-	-	-	-
6035 Dist to Individuals						
8000 General Fund	158,357,619	154,421,512	-	154,421,512	154,421,512	161,061,637
4400 Lottery Funds Ltd	17,301,967	40,000,000	-	40,000,000	40,000,000	41,720,000
3400 Other Funds Ltd	15,920,826	29,031,817	-	29,031,817	29,031,817	30,974,009
All Funds	191,580,412	223,453,329	-	223,453,329	223,453,329	233,755,646
6040 Dist to Local School Districts						
8000 General Fund	-	554,127	-	554,127	554,127	577,954
3400 Other Funds Ltd	7,500	80,824	-	80,824	80,824	84,299
All Funds	7,500	634,951	-	634,951	634,951	662,253
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	15,000	-	-	-	-	-
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	7,500	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	158,663,869	154,975,639	-	154,975,639	154,975,639	161,639,591
4400 Lottery Funds Ltd	17,301,967	40,000,000	-	40,000,000	40,000,000	41,720,000
3400 Other Funds Ltd	15,988,326	29,112,641	-	29,112,641	29,112,641	31,058,308

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL SPECIAL PAYMENTS	**$191,954,162**	**$224,088,280**	-	**$224,088,280**	**$224,088,280**	**$234,417,899**
EXPENDITURES						
8000 General Fund	161,356,832	158,568,314	-	158,568,314	158,799,268	166,301,513
4400 Lottery Funds Ltd	17,302,488	40,000,000	-	40,000,000	40,000,000	41,720,000
3400 Other Funds Ltd	17,820,250	31,418,779	-	31,418,779	31,598,592	32,778,995
6400 Federal Funds Ltd	329,322	-	-	-	12,838	-
TOTAL EXPENDITURES	**$196,808,892**	**$229,987,093**	-	**$229,987,093**	**$230,410,698**	**$240,800,508**
REVERSIONS						
9900 Reversions						
8000 General Fund	(9,210,057)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	11,534,546	6,625,443	-	6,625,443	(1,005,259)	(2,725,259)
3400 Other Funds Ltd	19,402,881	(307,720)	-	(307,720)	5,097,935	3,815,601
6400 Federal Funds Ltd	(24,789)	-	-	-	(12,838)	-
TOTAL ENDING BALANCE	**$30,912,638**	**$6,317,723**	-	**$6,317,723**	**$4,079,838**	**$1,090,342**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	17	25	-	25	24	25
8180 Position Reconciliation	-	(1)	-	(1)	-	-
TOTAL AUTHORIZED POSITIONS	**17**	**24**	-	**24**	**24**	**25**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	15.42	21.75	-	21.75	20.75	21.25
8280 FTE Reconciliation	-	(0.75)	-	(0.75)	-	-
TOTAL AUTHORIZED FTE	**15.42**	**21.00**	**-**	**21.00**	**20.75**	**21.25**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	29,445,780	-	29,445,780	-	29,445,780
3400 Other Funds Ltd	1,040,406	-	1,040,406	-	1,040,406
All Funds	30,486,186	-	30,486,186	-	30,486,186
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	158,799,268	7,502,245	166,301,513	243,411,580	409,713,093
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	580,087	-	580,087	-	580,087
0415 Admin and Service Charges					
3400 Other Funds Ltd	1,356,021	-	1,356,021	-	1,356,021
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	1,936,108	-	1,936,108	-	1,936,108
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	75,602	927	76,529	-	76,529
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3400 Other Funds Ltd	13,667,253	1,951,808	15,619,061	-	15,619,061
0910 Grants (Non-Fed)					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	73,158	-	73,158	-	73,158
TOTAL DONATIONS AND CONTRIBUTIONS					
3400 Other Funds Ltd	13,740,411	1,951,808	15,692,219	-	15,692,219
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	18,612,482	(2,054,666)	16,557,816	2,662,808	19,220,624
TRANSFERS IN					
1040 Transfer In Lottery Proceeds					
4400 Lottery Funds Ltd	-	-	-	54,791,071	54,791,071
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	1,291,518	-	1,291,518	-	1,291,518
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	9,548,961	-	9,548,961	-	9,548,961
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	9,548,961	-	9,548,961	54,791,071	64,340,032
3400 Other Funds Ltd	1,291,518	-	1,291,518	-	1,291,518
TOTAL TRANSFERS IN	**$10,840,479**	**-**	**$10,840,479**	**$54,791,071**	**$65,631,550**
TOTAL REVENUES					
8000 General Fund	158,799,268	7,502,245	166,301,513	243,411,580	409,713,093
4400 Lottery Funds Ltd	9,548,961	-	9,548,961	54,791,071	64,340,032
3400 Other Funds Ltd	35,656,121	(101,931)	35,554,190	2,662,808	38,216,998
TOTAL REVENUES	**$204,004,350**	**$7,400,314**	**$211,404,664**	**$300,865,459**	**$512,270,123**
AVAILABLE REVENUES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	158,799,268	7,502,245	166,301,513	243,411,580	409,713,093
4400 Lottery Funds Ltd	38,994,741	-	38,994,741	54,791,071	93,785,812
3400 Other Funds Ltd	36,696,527	(101,931)	36,594,596	2,662,808	39,257,404
TOTAL AVAILABLE REVENUES	**$234,490,536**	**$7,400,314**	**$241,890,850**	**$300,865,459**	**$542,756,309**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,106,277	229,109	2,335,386	1,289,958	3,625,344
3400 Other Funds Ltd	984,965	(160,397)	824,568	-	824,568
All Funds	3,091,242	68,712	3,159,954	1,289,958	4,449,912
3160 Temporary Appointments					
8000 General Fund	13,643	59,316	72,959	-	72,959
3400 Other Funds Ltd	58,680	(56,206)	2,474	-	2,474
All Funds	72,323	3,110	75,433	-	75,433
3170 Overtime Payments					
8000 General Fund	65	1,456	1,521	-	1,521
3400 Other Funds Ltd	1,478	(1,389)	89	-	89
All Funds	1,543	67	1,610	-	1,610
3190 All Other Differential					
8000 General Fund	6,921	10,499	17,420	-	17,420
3400 Other Funds Ltd	9,780	(9,780)	-	-	-
All Funds	16,701	719	17,420	-	17,420

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL SALARIES & WAGES					
8000 General Fund	2,126,906	300,380	2,427,286	1,289,958	3,717,244
3400 Other Funds Ltd	1,054,903	(227,772)	827,131	-	827,131
TOTAL SALARIES & WAGES	**$3,181,809**	**$72,608**	**$3,254,417**	**$1,289,958**	**$4,544,375**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	807	76	883	611	1,494
3400 Other Funds Ltd	395	(47)	348	-	348
All Funds	1,202	29	1,231	611	1,842
3220 Public Employees' Retire Cont					
8000 General Fund	362,005	41,294	403,299	220,969	624,268
3400 Other Funds Ltd	170,653	(29,389)	141,264	-	141,264
All Funds	532,658	11,905	544,563	220,969	765,532
3221 Pension Obligation Bond					
8000 General Fund	113,254	63,375	176,629	-	176,629
3400 Other Funds Ltd	42,339	(38,854)	3,485	-	3,485
6400 Federal Funds Ltd	12,838	(12,838)	-	-	-
All Funds	168,431	11,683	180,114	-	180,114
3230 Social Security Taxes					
8000 General Fund	162,167	22,883	185,050	98,680	283,730
3400 Other Funds Ltd	80,606	(17,329)	63,277	-	63,277
All Funds	242,773	5,554	248,327	98,680	347,007
3250 Worker's Comp. Assess. (WCD)					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	640	60	700	486	1,186
3400 Other Funds Ltd	313	(37)	276	-	276
All Funds	953	23	976	486	1,462
3260 Mass Transit Tax					
8000 General Fund	10,146	8,953	19,099	7,739	26,838
3400 Other Funds Ltd	6,039	(6,024)	15	-	15
All Funds	16,185	2,929	19,114	7,739	26,853
3270 Flexible Benefits					
8000 General Fund	533,336	49,702	583,038	404,622	987,660
3400 Other Funds Ltd	259,978	(30,586)	229,392	-	229,392
All Funds	793,314	19,116	812,430	404,622	1,217,052
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,182,355	186,343	1,368,698	733,107	2,101,805
3400 Other Funds Ltd	560,323	(122,266)	438,057	-	438,057
6400 Federal Funds Ltd	12,838	(12,838)	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,755,516**	**$51,239**	**$1,806,755**	**$733,107**	**$2,539,862**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(24,093)	(124,021)	(148,114)	-	(148,114)
3400 Other Funds Ltd	(1,186)	(2,371)	(3,557)	-	(3,557)
All Funds	(25,279)	(126,392)	(151,671)	-	(151,671)
TOTAL PERSONAL SERVICES					
8000 General Fund	3,285,168	362,702	3,647,870	2,023,065	5,670,935

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	1,614,040	(352,409)	1,261,631	-	1,261,631
6400 Federal Funds Ltd	12,838	(12,838)	-	-	-
TOTAL PERSONAL SERVICES	**$4,912,046**	**($2,545)**	**$4,909,501**	**$2,023,065**	**$6,932,566**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	31,452	7,675	39,127	7,243	46,370
3400 Other Funds Ltd	79,241	(2,915)	76,326	-	76,326
All Funds	110,693	4,760	115,453	7,243	122,696
4125 Out of State Travel					
8000 General Fund	-	4,413	4,413	-	4,413
3400 Other Funds Ltd	4,231	(4,231)	-	-	-
All Funds	4,231	182	4,413	-	4,413
4150 Employee Training					
8000 General Fund	34,176	10,183	44,359	37,220	81,579
3400 Other Funds Ltd	8,354	(8,354)	-	-	-
All Funds	42,530	1,829	44,359	37,220	81,579
4175 Office Expenses					
8000 General Fund	16,561	60,705	77,266	27,627	104,893
3400 Other Funds Ltd	57,520	(57,520)	-	-	-
All Funds	74,081	3,185	77,266	27,627	104,893
4200 Telecommunications					
8000 General Fund	33,970	12,506	46,476	22,264	68,740
3400 Other Funds Ltd	10,590	(10,590)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	44,560	1,916	46,476	22,264	68,740
4225 State Gov. Service Charges					
8000 General Fund	208,580	8,969	217,549	-	217,549
3400 Other Funds Ltd	314,396	13,519	327,915	-	327,915
All Funds	522,976	22,488	545,464	-	545,464
4250 Data Processing					
8000 General Fund	4,374	4,434	8,808	7,940	16,748
3400 Other Funds Ltd	4,071	(4,071)	-	-	-
All Funds	8,445	363	8,808	7,940	16,748
4275 Publicity and Publications					
8000 General Fund	13,063	36,525	49,588	305,364	354,952
3400 Other Funds Ltd	34,480	(34,480)	-	-	-
All Funds	47,543	2,045	49,588	305,364	354,952
4300 Professional Services					
8000 General Fund	61,846	31,607	93,453	-	93,453
3400 Other Funds Ltd	26,568	(26,568)	-	-	-
All Funds	88,414	5,039	93,453	-	93,453
4315 IT Professional Services					
8000 General Fund	-	-	-	400,000	400,000
4325 Attorney General					
8000 General Fund	4,295	2,445	6,740	-	6,740
3400 Other Funds Ltd	1,348	(1,348)	-	-	-
All Funds	5,643	1,097	6,740	-	6,740

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4375 Employee Recruitment and Develop					
8000 General Fund	1,291	1,822	3,113	4,568	7,681
3400 Other Funds Ltd	1,694	(1,694)	-	-	-
All Funds	2,985	128	3,113	4,568	7,681
4400 Dues and Subscriptions					
8000 General Fund	1,236	4,529	5,765	5,364	11,129
3400 Other Funds Ltd	4,291	(4,291)	-	-	-
All Funds	5,527	238	5,765	5,364	11,129
4425 Facilities Rental and Taxes					
8000 General Fund	107,523	219,341	326,864	-	326,864
3400 Other Funds Ltd	205,866	(205,866)	-	-	-
All Funds	313,389	13,475	326,864	-	326,864
4575 Agency Program Related S and S					
3400 Other Funds Ltd	30,052	1,292	31,344	-	31,344
4650 Other Services and Supplies					
8000 General Fund	8,580	11,779	20,359	505,709	526,068
3400 Other Funds Ltd	22,091	(10,461)	11,630	-	11,630
All Funds	30,671	1,318	31,989	505,709	537,698
4700 Expendable Prop 250 - 5000					
8000 General Fund	8,094	3,089	11,183	27,410	38,593
3400 Other Funds Ltd	2,628	(2,628)	-	-	-
All Funds	10,722	461	11,183	27,410	38,593
4715 IT Expendable Property					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	3,420	55,569	58,989	-	58,989
3400 Other Funds Ltd	64,490	(52,649)	11,841	-	11,841
All Funds	67,910	2,920	70,830	-	70,830
TOTAL SERVICES & SUPPLIES					
8000 General Fund	538,461	475,591	1,014,052	1,350,709	2,364,761
3400 Other Funds Ltd	871,911	(412,855)	459,056	-	459,056
TOTAL SERVICES & SUPPLIES	**$1,410,372**	**$62,736**	**$1,473,108**	**$1,350,709**	**$2,823,817**
SPECIAL PAYMENTS					
6035 Dist to Individuals					
8000 General Fund	154,421,512	6,640,125	161,061,637	240,037,806	401,099,443
4400 Lottery Funds Ltd	40,000,000	1,720,000	41,720,000	52,065,812	93,785,812
3400 Other Funds Ltd	29,031,817	1,942,192	30,974,009	2,662,808	33,636,817
All Funds	223,453,329	10,302,317	233,755,646	294,766,426	528,522,072
6040 Dist to Local School Districts					
8000 General Fund	554,127	23,827	577,954	-	577,954
3400 Other Funds Ltd	80,824	3,475	84,299	-	84,299
All Funds	634,951	27,302	662,253	-	662,253
TOTAL SPECIAL PAYMENTS					
8000 General Fund	154,975,639	6,663,952	161,639,591	240,037,806	401,677,397
4400 Lottery Funds Ltd	40,000,000	1,720,000	41,720,000	52,065,812	93,785,812
3400 Other Funds Ltd	29,112,641	1,945,667	31,058,308	2,662,808	33,721,116
TOTAL SPECIAL PAYMENTS	**$224,088,280**	**$10,329,619**	**$234,417,899**	**$294,766,426**	**$529,184,325**
TOTAL EXPENDITURES					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	158,799,268	7,502,245	166,301,513	243,411,580	409,713,093
4400 Lottery Funds Ltd	40,000,000	1,720,000	41,720,000	52,065,812	93,785,812
3400 Other Funds Ltd	31,598,592	1,180,403	32,778,995	2,662,808	35,441,803
6400 Federal Funds Ltd	12,838	(12,838)	-	-	-
TOTAL EXPENDITURES	**$230,410,698**	**$10,389,810**	**$240,800,508**	**$298,140,200**	**$538,940,708**
ENDING BALANCE					
4400 Lottery Funds Ltd	(1,005,259)	(1,720,000)	(2,725,259)	2,725,259	-
3400 Other Funds Ltd	5,097,935	(1,282,334)	3,815,601	-	3,815,601
6400 Federal Funds Ltd	(12,838)	12,838	-	-	-
TOTAL ENDING BALANCE	**$4,079,838**	**($2,989,496)**	**$1,090,342**	**$2,725,259**	**$3,815,601**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	24	1	25	13	38
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	20.75	0.50	21.25	10.59	31.84

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	2,027	(2,027)	-	-	-
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3400 Other Funds Ltd	664,292	(664,292)	-	-	-
TOTAL REVENUES					
3400 Other Funds Ltd	666,319	(666,319)	-	-	-
AVAILABLE REVENUES					
3400 Other Funds Ltd	666,319	(666,319)	-	-	-
EXPENDITURES					
SPECIAL PAYMENTS					
6035 Dist to Individuals					
3400 Other Funds Ltd	669,633	(669,633)	-	-	-
ENDING BALANCE					
3400 Other Funds Ltd	(3,314)	3,314	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	277,796	-	-	-	-	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(277,796)	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL BEGINNING BALANCE	-	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	195,216	-	-	-	-	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(195,216)	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL BEGINNING BALANCE	-	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	96,283	-	96,283	-	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	2,208	2,027	-	2,027	2,027	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	22,713	618,000	-	618,000	664,292	-
OTHER						
0975 Other Revenues						
8800 General Fund Revenue	-	123,947	-	123,947	-	-
REVENUES						
3400 Other Funds Ltd	24,921	620,027	-	620,027	666,319	-
8800 General Fund Revenue	-	123,947	-	123,947	-	-
TOTAL REVENUES	**$24,921**	**$743,974**	-	**$743,974**	**$666,319**	-
TRANSFERS OUT						
2060 Transfer to General Fund						
8800 General Fund Revenue	-	(123,947)	-	(123,947)	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AVAILABLE REVENUES						
3400 Other Funds Ltd	24,921	716,310	-	716,310	666,319	-
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3400 Other Funds Ltd	240	-	-	-	-	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	13,322	669,633	-	669,633	669,633	-
EXPENDITURES						
3400 Other Funds Ltd	13,562	669,633	-	669,633	669,633	-
ENDING BALANCE						
3400 Other Funds Ltd	11,359	46,677	-	46,677	(3,314)	-
TOTAL ENDING BALANCE	**$11,359**	**$46,677**	-	**$46,677**	**($3,314)**	-

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$7,502,245
Other Funds	$1,180,403
Lottery Funds	$1,720,000
Federal Funds	$(12,838)
Total Funds	$10,389,810

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

General Fund	$(86,788)
Other Funds	$(7,577)
Lottery Funds	$0
Federal Funds	$(13,086)
Total Funds	$(107,451)

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs. (52500-109-00)

General Fund	$(4,414)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(4,414)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$6,688,621
Other Funds	$1,318,515 (52500-109-00 | $28,604)
Lottery Funds	$1,720,000
Federal Funds	$0
Total Funds	$9,727,136

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$795,506
Other Funds	$(795,754)
Lottery Funds	$0
Federal Funds	$248
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

This package moves one position and related services & supplies from Research and Data.
1 POS | 1.00 FTE Research Analyst 3 | OAS C1117 AP | Pos No 5250193 | Workday ID 57793 (52500-109-00)

General Fund	$104,906
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$104,906

Package 070: Revenue Shortfall

This package was added at the request of Department of Administrative Services, Chief Financial Office, Budget Analyst as an adjustment to the program. This package restores the Lottery Funds revenue for the Oregon Opportunity Grant program, with General Fund and Other Fund revenue sources.

General Fund	$0
Other Funds	$0
Lottery Funds	$(2,725,259)
Federal Funds	$0
Total Funds	$(2,725,259)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	7,502,245	(86,788)	6,688,621	795,506	104,906	
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	927	-	-	-	927	
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	1,951,808	-	-	-	1,951,808	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(2,054,666)	-	-	(795,754)	(1,258,912)	
REVENUE CATEGORIES						
8000 General Fund	7,502,245	(86,788)	6,688,621	795,506	104,906	
3400 Other Funds Ltd	(101,931)	-	-	(795,754)	693,823	
TOTAL REVENUE CATEGORIES	**$7,400,314**	**($86,788)**	**$6,688,621**	**($248)**	**$798,729**	
AVAILABLE REVENUES						
8000 General Fund	7,502,245	(86,788)	6,688,621	795,506	104,906	
3400 Other Funds Ltd	(101,931)	-	-	(795,754)	693,823	
TOTAL AVAILABLE REVENUES	**$7,400,314**	**($86,788)**	**$6,688,621**	**($248)**	**$798,729**	
EXPENDITURES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	229,109	-	-	160,397	68,712	
3400 Other Funds Ltd	(160,397)	-	-	(160,397)	-	
All Funds	68,712	-	-	-	68,712	
3160 Temporary Appointments						
8000 General Fund	59,316	587	-	58,729	-	
3400 Other Funds Ltd	(56,206)	2,523	-	(58,729)	-	
All Funds	3,110	3,110	-	-	-	
3170 Overtime Payments						
8000 General Fund	1,456	3	-	1,453	-	
3400 Other Funds Ltd	(1,389)	64	-	(1,453)	-	
All Funds	67	67	-	-	-	
3190 All Other Differential						
8000 General Fund	10,499	298	-	10,201	-	
3400 Other Funds Ltd	(9,780)	421	-	(10,201)	-	
All Funds	719	719	-	-	-	
SALARIES & WAGES						
8000 General Fund	300,380	888	-	230,780	68,712	
3400 Other Funds Ltd	(227,772)	3,008	-	(230,780)	-	
TOTAL SALARIES & WAGES	**$72,608**	**$3,896**	-	-	**$68,712**	
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	76	-	-	47	29	
3400 Other Funds Ltd	(47)	-	-	(47)	-	
All Funds	29	-	-	-	29	
3220 Public Employees Retire Cont						
8000 General Fund	41,294	52	-	29,472	11,770	
3400 Other Funds Ltd	(29,389)	83	-	(29,472)	-	
All Funds	11,905	135	-	-	11,770	
3221 Pension Obligation Bond						
8000 General Fund	63,375	9,155	-	54,220	-	
3400 Other Funds Ltd	(38,854)	15,366	-	(54,220)	-	
6400 Federal Funds Ltd	(12,838)	(12,838)	-	-	-	
All Funds	11,683	11,683	-	-	-	
3230 Social Security Taxes						
8000 General Fund	22,883	68	-	17,559	5,256	
3400 Other Funds Ltd	(17,329)	230	-	(17,559)	-	
All Funds	5,554	298	-	-	5,256	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	60	-	-	37	23	
3400 Other Funds Ltd	(37)	-	-	(37)	-	
All Funds	23	-	-	-	23	
3260 Mass Transit Tax						
8000 General Fund	8,953	2,621	-	6,332	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(6,024)	308	-	(6,332)	-	
All Funds	2,929	2,929	-	-	-	
3270 Flexible Benefits						
8000 General Fund	49,702	-	-	30,586	19,116	
3400 Other Funds Ltd	(30,586)	-	-	(30,586)	-	
All Funds	19,116	-	-	-	19,116	
OTHER PAYROLL EXPENSES						
8000 General Fund	186,343	11,896	-	138,253	36,194	
3400 Other Funds Ltd	(122,266)	15,987	-	(138,253)	-	
6400 Federal Funds Ltd	(12,838)	(12,838)	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$51,239**	**$15,045**	-	-	**$36,194**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(124,021)	(99,572)	-	(24,449)	-	
3400 Other Funds Ltd	(2,371)	(26,572)	-	24,201	-	
6400 Federal Funds Ltd	-	(248)	-	248	-	
All Funds	(126,392)	(126,392)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	362,702	(86,788)	-	344,584	104,906	
3400 Other Funds Ltd	(352,409)	(7,577)	-	(344,832)	-	
6400 Federal Funds Ltd	(12,838)	(13,086)	-	248	-	
TOTAL PERSONAL SERVICES	**($2,545)**	**($107,451)**	-	-	**$104,906**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,675	-	1,352	6,323	-	
3400 Other Funds Ltd	(2,915)	-	3,408	(6,323)	-	
All Funds	4,760	-	4,760	-	-	
4125 Out of State Travel						
8000 General Fund	4,413	-	-	4,413	-	
3400 Other Funds Ltd	(4,231)	-	182	(4,413)	-	
All Funds	182	-	182	-	-	
4150 Employee Training						
8000 General Fund	10,183	-	1,470	8,713	-	
3400 Other Funds Ltd	(8,354)	-	359	(8,713)	-	
All Funds	1,829	-	1,829	-	-	
4175 Office Expenses						
8000 General Fund	60,705	-	712	59,993	-	
3400 Other Funds Ltd	(57,520)	-	2,473	(59,993)	-	
All Funds	3,185	-	3,185	-	-	
4200 Telecommunications						
8000 General Fund	12,506	-	1,461	11,045	-	
3400 Other Funds Ltd	(10,590)	-	455	(11,045)	-	
All Funds	1,916	-	1,916	-	-	
4225 State Gov. Service Charges						
8000 General Fund	8,969	-	8,969	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	13,519	-	13,519	-	-	
All Funds	22,488	-	22,488	-	-	
4250 Data Processing						
8000 General Fund	4,434	-	188	4,246	-	
3400 Other Funds Ltd	(4,071)	-	175	(4,246)	-	
All Funds	363	-	363	-	-	
4275 Publicity and Publications						
8000 General Fund	36,525	-	562	35,963	-	
3400 Other Funds Ltd	(34,480)	-	1,483	(35,963)	-	
All Funds	2,045	-	2,045	-	-	
4300 Professional Services						
8000 General Fund	31,607	-	3,525	28,082	-	
3400 Other Funds Ltd	(26,568)	-	1,514	(28,082)	-	
All Funds	5,039	-	5,039	-	-	
4325 Attorney General						
8000 General Fund	2,445	-	835	1,610	-	
3400 Other Funds Ltd	(1,348)	-	262	(1,610)	-	
All Funds	1,097	-	1,097	-	-	
4375 Employee Recruitment and Develop						
8000 General Fund	1,822	-	55	1,767	-	
3400 Other Funds Ltd	(1,694)	-	73	(1,767)	-	
All Funds	128	-	128	-	-	
4400 Dues and Subscriptions						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8000 General Fund	4,529	-	53	4,476	-	
3400 Other Funds Ltd	(4,291)	-	185	(4,476)	-	
All Funds	238	-	238	-	-	
4425 Facilities Rental and Taxes						
8000 General Fund	219,341	-	4,623	214,718	-	
3400 Other Funds Ltd	(205,866)	-	8,852	(214,718)	-	
All Funds	13,475	-	13,475	-	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,292	-	1,292	-	-	
4650 Other Services and Supplies						
8000 General Fund	11,779	-	369	11,410	-	
3400 Other Funds Ltd	(10,461)	-	949	(11,410)	-	
All Funds	1,318	-	1,318	-	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	3,089	-	348	2,741	-	
3400 Other Funds Ltd	(2,628)	-	113	(2,741)	-	
All Funds	461	-	461	-	-	
4715 IT Expendable Property						
8000 General Fund	55,569	-	147	55,422	-	
3400 Other Funds Ltd	(52,649)	-	2,773	(55,422)	-	
All Funds	2,920	-	2,920	-	-	
SERVICES & SUPPLIES						
8000 General Fund	475,591	-	24,669	450,922	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(412,855)	-	38,067	(450,922)	-	
TOTAL SERVICES & SUPPLIES	**$62,736**	-	**$62,736**	-	-	
SPECIAL PAYMENTS						
6035 Dist to Individuals						
8000 General Fund	6,640,125	-	6,640,125	-	-	
4400 Lottery Funds Ltd	1,720,000	-	1,720,000	-	-	
3400 Other Funds Ltd	1,942,192	-	1,248,369	-	693,823	
All Funds	10,302,317	-	9,608,494	-	693,823	
6040 Dist to Local School Districts						
8000 General Fund	23,827	-	23,827	-	-	
3400 Other Funds Ltd	3,475	-	3,475	-	-	
All Funds	27,302	-	27,302	-	-	
SPECIAL PAYMENTS						
8000 General Fund	6,663,952	-	6,663,952	-	-	
4400 Lottery Funds Ltd	1,720,000	-	1,720,000	-	-	
3400 Other Funds Ltd	1,945,667	-	1,251,844	-	693,823	
TOTAL SPECIAL PAYMENTS	**$10,329,619**	-	**$9,635,796**	-	**$693,823**	
EXPENDITURES						
8000 General Fund	7,502,245	(86,788)	6,688,621	795,506	104,906	
4400 Lottery Funds Ltd	1,720,000	-	1,720,000	-	-	
3400 Other Funds Ltd	1,180,403	(7,577)	1,289,911	(795,754)	693,823	
6400 Federal Funds Ltd	(12,838)	(13,086)	-	248	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL EXPENDITURES	**$10,389,810**	**($107,451)**	**$9,698,532**	**-**	**$798,729**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
4400 Lottery Funds Ltd	(1,720,000)	-	(1,720,000)	-	-	
3400 Other Funds Ltd	(1,282,334)	7,577	(1,289,911)	-	-	
6400 Federal Funds Ltd	12,838	13,086	-	(248)	-	
TOTAL ENDING BALANCE	**($2,989,496)**	**$20,663**	**($3,009,911)**	**($248)**	**-**	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	-	-	1	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.50	-	-	-	0.50	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(86,788)	-	-	-	-	-	(86,788)
Donations	-	-	-	-	-	-	-
Grants (Non-Fed)	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**($86,788)**	-	-	-	-	-	**($86,788)**
Personal Services							
Temporary Appointments	587	-	2,523	-	-	-	3,110
Overtime Payments	3	-	64	-	-	-	67
All Other Differential	298	-	421	-	-	-	719
Public Employees' Retire Cont	52	-	83	-	-	-	135
Pension Obligation Bond	9,155	-	15,366	(12,838)	-	-	11,683
Social Security Taxes	68	-	230	-	-	-	298
Mass Transit Tax	2,621	-	308	-	-	-	2,929
Vacancy Savings	(99,572)	-	(26,572)	(248)	-	-	(126,392)
Total Personal Services	**($86,788)**	-	**($7,577)**	**($13,086)**	-	-	**($107,451)**
Total Expenditures							
Total Expenditures	(86,788)	-	(7,577)	(13,086)	-	-	(107,451)
Total Expenditures	**($86,788)**	-	**($7,577)**	**($13,086)**	-	-	**($107,451)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	7,577	13,086	-	-	20,663
Total Ending Balance	**-**	**-**	**$7,577**	**$13,086**	**-**	**-**	**$20,663**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,688,621	-	-	-	-	-	6,688,621
Donations	-	-	-	-	-	-	-
Grants (Non-Fed)	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$6,688,621**	-	-	-	-	-	**$6,688,621**
Services & Supplies							
Instate Travel	1,352	-	3,408	-	-	-	4,760
Out of State Travel	-	-	182	-	-	-	182
Employee Training	1,470	-	359	-	-	-	1,829
Office Expenses	712	-	2,473	-	-	-	3,185
Telecommunications	1,461	-	455	-	-	-	1,916
State Gov. Service Charges	8,969	-	13,519	-	-	-	22,488
Data Processing	188	-	175	-	-	-	363
Publicity and Publications	562	-	1,483	-	-	-	2,045
Professional Services	3,525	-	1,514	-	-	-	5,039
Attorney General	835	-	262	-	-	-	1,097
Employee Recruitment and Develop	55	-	73	-	-	-	128
Dues and Subscriptions	53	-	185	-	-	-	238
Facilities Rental and Taxes	4,623	-	8,852	-	-	-	13,475
Agency Program Related S and S	-	-	1,292	-	-	-	1,292
Other Services and Supplies	369	-	949	-	-	-	1,318
Expendable Prop 250 - 5000	348	-	113	-	-	-	461

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	147	-	2,773	-	-	-	2,920
Total Services & Supplies	**$24,669**	**-**	**$38,067**	**-**	**-**	**-**	**$62,736**
Special Payments							
Dist to Individuals	6,640,125	1,720,000	1,248,369	-	-	-	9,608,494
Dist to Local School Districts	23,827	-	3,475	-	-	-	27,302
Total Special Payments	**$6,663,952**	**$1,720,000**	**$1,251,844**	**-**	**-**	**-**	**$9,635,796**
Total Expenditures							
Total Expenditures	6,688,621	1,720,000	1,289,911	-	-	-	9,698,532
Total Expenditures	**$6,688,621**	**$1,720,000**	**$1,289,911**	**-**	**-**	**-**	**$9,698,532**
Ending Balance							
Ending Balance	-	(1,720,000)	(1,289,911)	-	-	-	(3,009,911)
Total Ending Balance	**-**	**($1,720,000)**	**($1,289,911)**	**-**	**-**	**-**	**($3,009,911)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	795,506	-	-	-	-	-	795,506
Other Revenues	-	-	(795,754)	-	-	-	(795,754)
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$795,506**	**-**	**($795,754)**	**-**	**-**	**-**	**($248)**
Personal Services							
Class/Unclass Sal. and Per Diem	160,397	-	(160,397)	-	-	-	-
Temporary Appointments	58,729	-	(58,729)	-	-	-	-
Overtime Payments	1,453	-	(1,453)	-	-	-	-
All Other Differential	10,201	-	(10,201)	-	-	-	-
Empl. Rel. Bd. Assessments	47	-	(47)	-	-	-	-
Public Employees' Retire Cont	29,472	-	(29,472)	-	-	-	-
Pension Obligation Bond	54,220	-	(54,220)	-	-	-	-
Social Security Taxes	17,559	-	(17,559)	-	-	-	-
Worker's Comp. Assess. (WCD)	37	-	(37)	-	-	-	-
Mass Transit Tax	6,332	-	(6,332)	-	-	-	-
Flexible Benefits	30,586	-	(30,586)	-	-	-	-
Vacancy Savings	(24,449)	-	24,201	248	-	-	-
Total Personal Services	**$344,584**	**-**	**($344,832)**	**$248**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	6,323	-	(6,323)	-	-	-	-
Out of State Travel	4,413	-	(4,413)	-	-	-	-
Employee Training	8,713	-	(8,713)	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	59,993	-	(59,993)	-	-	-	-
Telecommunications	11,045	-	(11,045)	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	4,246	-	(4,246)	-	-	-	-
Publicity and Publications	35,963	-	(35,963)	-	-	-	-
Professional Services	28,082	-	(28,082)	-	-	-	-
Attorney General	1,610	-	(1,610)	-	-	-	-
Employee Recruitment and Develop	1,767	-	(1,767)	-	-	-	-
Dues and Subscriptions	4,476	-	(4,476)	-	-	-	-
Facilities Rental and Taxes	214,718	-	(214,718)	-	-	-	-
Other Services and Supplies	11,410	-	(11,410)	-	-	-	-
Expendable Prop 250 - 5000	2,741	-	(2,741)	-	-	-	-
IT Expendable Property	55,422	-	(55,422)	-	-	-	-
Total Services & Supplies	**$450,922**	**-**	**($450,922)**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	795,506	-	(795,754)	248	-	-	-
Total Expenditures	**$795,506**	**-**	**($795,754)**	**$248**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	(248)	-	-	(248)
Total Ending Balance	**-**	**-**	**-**	**($248)**	**-**	**-**	**($248)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	104,906	-	-	-	-	-	104,906
Interest Income	-	-	927	-	-	-	927
Donations	-	-	1,951,808	-	-	-	1,951,808
Other Revenues	-	-	(1,258,912)	-	-	-	(1,258,912)
Total Revenues	**$104,906**	-	**$693,823**	-	-	-	**$798,729**
Personal Services							
Class/Unclass Sal. and Per Diem	68,712	-	-	-	-	-	68,712
Empl. Rel. Bd. Assessments	29	-	-	-	-	-	29
Public Employees' Retire Cont	11,770	-	-	-	-	-	11,770
Social Security Taxes	5,256	-	-	-	-	-	5,256
Worker's Comp. Assess. (WCD)	23	-	-	-	-	-	23
Flexible Benefits	19,116	-	-	-	-	-	19,116
Total Personal Services	**$104,906**	-	-	-	-	-	**$104,906**
Special Payments							
Dist to Individuals	-	-	693,823	-	-	-	693,823
Total Special Payments	-	-	**$693,823**	-	-	-	**$693,823**
Total Expenditures							
Total Expenditures	104,906	-	693,823	-	-	-	798,729
Total Expenditures	**$104,906**	-	**$693,823**	-	-	-	**$798,729**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Individuals	-	(2,725,259)	-	-	-	-	(2,725,259)
Total Special Payments	**-**	**($2,725,259)**	**-**	**-**	**-**	**-**	**($2,725,259)**
Total Expenditures							
Total Expenditures	-	(2,725,259)	-	-	-	-	(2,725,259)
Total Expenditures	**-**	**($2,725,259)**	**-**	**-**	**-**	**-**	**($2,725,259)**
Ending Balance							
Ending Balance	-	2,725,259	-	-	-	-	2,725,259
Total Ending Balance	**-**	**$2,725,259**	**-**	**-**	**-**	**-**	**$2,725,259**

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-207-00-00-00000
Package Number: 50

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250058	1260240	43474	OAS C0873 A P	OPERATIONS & POLICY ANALYST 4	32	PP	36	2	6,306	0	0	0	0	0.00
5250060	1260260	33308	OAS C1117 A P	RESEARCH ANALYST 3	26	PP	36	2	4,749	0	0	0	0	0.00
5250063	1244550	5226	MEAH Z7010 H P	PRINCIPAL EXECUTIVE/MANAGER	35X	PF	0	10	11,903	0	0	0	0	0.00
5250066	1244580	7201	OAS C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	0	10	8,393	0	0	0	0	0.00
5250067	1244590	28942	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	8	5,460	0	0	0	0	0.00
5250069	1244620	41950	MENN Z0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	0	6	4,675	0	0	0	0	0.00
5250070	1244630	48094	OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PP	24	7	3,932	0	0	0	0	0.00
5250071	1244640	26337	OAS C0103 A P	OFFICE SPECIALIST 1	13	PF	48	10	3,751	0	0	0	0	0.00
5250073	1244660	29728	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	8	6,607	0	0	0	0	0.00
5250074	1244670	55272	OAS C1116 A P	RESEARCH ANALYST 2	23	PF	48	2	4,122	0	0	0	0	0.00
5250075	1244680	30426	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	7	6,306	0	0	0	0	0.00
5250076	1244690	27913	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	7	6,306	0	0	0	0	0.00
5250077	1244700	3299	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	10	7,265	0	0	0	0	0.00
5250086	1244750	11188	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	48	10	7,996	0	0	0	0	0.00
5250087	1244760	29111	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	6	4,974	0	0	0	0	0.00
5250088	1244770	51309	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	7	5,208	0	0	0	0	0.00
5250089	1244780	3403	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	10	6,009	0	0	0	0	0.00
5250090	1244790	25741	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	2	4,122	0	0	0	0	0.00
5250091	1244800	66918	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	10	6,009	0	0	0	0	0.00
5250092	1244810	55414	OAS C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	48	4	4,519	0	0	0	0	0.00
5250195	1316780	43864	OAS C0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	48	6	7,624	0	0	0	0	0.00
				General Funds						0	0	0		
				Lottery Funds						0	0	0		
				Other Funds						0	0	0		
				Federal Funds						0	0	0		
				Total Funds						0	0	0	0	0.00

2021-23 Biennium
Current Service Level

Cross Reference Number: 52500-207-00-00-00000
Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250058	1260240	43474	OAS C0873 A P	OPERATIONS & POLICY ANALYST	32	PP	36	2	6,306	0	0	0	0	0.00
5250060	1260260	33308	OAS C1117 A P	RESEARCH ANALYST 3	26	PP	36	2	4,749	0	0	0	0	0.00
5250067	1244590	28942	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	8	5,460	0	0	0	0	0.00
5250070	1244630	48094	OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PP	24	7	3,932	0	0	0	0	0.00
5250071	1244640	26337	OAS C0103 A P	OFFICE SPECIALIST 1	13	PF	48	10	3,751	0	0	0	0	0.00
5250073	1244660	29728	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	8	6,607	0	0	0	0	0.00
5250074	1244670	55272	OAS C1116 A P	RESEARCH ANALYST 2	23	PF	48	2	4,122	0	0	0	0	0.00
5250075	1244680	30426	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	7	6,306	0	0	0	0	0.00
5250076	1244690	27913	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	7	6,306	0	0	0	0	0.00
5250077	1244700	3299	OAS C0861 A P	PROGRAM ANALYST 2	27	PF	48	10	7,265	0	0	0	0	0.00
5250086	1244750	11188	OAS C0862 A P	PROGRAM ANALYST 3	29	PF	48	10	7,996	0	0	0	0	0.00
5250087	1244760	29111	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	6	4,974	0	0	0	0	0.00
5250088	1244770	51309	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	7	5,208	0	0	0	0	0.00
5250089	1244780	3403	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	48	10	6,009	0	0	0	0	0.00
5250090	1244790	25741	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	2	4,122	0	0	0	0	0.00
5250091	1244800	66918	OAS C0860 A P	PROGRAM ANALYST 1	23	PP	24	10	6,009	0	0	0	0	0.00
5250092	1244810	55414	OAS C1338 A P	TRAINING & DEVELOPMENT SPEC	23	PF	48	4	4,519	0	0	0	0	0.00
5250193	1316770	57793	OAS C1117 A P	RESEARCH ANALYST 3	26	PF	12	6	5,726	68,712	36,194	104,906	1	0.50
5250195	1316780	43864	OAS C0873 A P	OPERATIONS & POLICY ANALYST	32	PF	48	6	7,624	0	0	0	0	0.00
				General Funds						**68,712**	**36,194**	**104,906**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**68,712**	**36,194**	**104,906**	**1**	**0.50**

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	(2,027)	(1,100)	-	(927)		
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	(664,292)	-	28,604	(692,896)		
REVENUE CATEGORIES						
3400 Other Funds Ltd	(666,319)	(1,100)	28,604	(693,823)		
TOTAL REVENUE CATEGORIES	**($666,319)**	**($1,100)**	**$28,604**	**($693,823)**		
AVAILABLE REVENUES						
3400 Other Funds Ltd	(666,319)	(1,100)	28,604	(693,823)		
TOTAL AVAILABLE REVENUES	**($666,319)**	**($1,100)**	**$28,604**	**($693,823)**		
EXPENDITURES						
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	(669,633)	(4,414)	28,604	(693,823)		
ENDING BALANCE						
3400 Other Funds Ltd	3,314	3,314	-	-		
TOTAL ENDING BALANCE	**$3,314**	**$3,314**	**-**	**-**		

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Interest Income	-	-	(1,100)	-	-	-	(1,100)
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**($1,100)**	**-**	**-**	**-**	**($1,100)**
Transfers Out							
Transfer to General Fund	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Individuals	-	-	(4,414)	-	-	-	(4,414)
Total Special Payments	**-**	**-**	**($4,414)**	**-**	**-**	**-**	**($4,414)**
Total Expenditures							
Total Expenditures	-	-	(4,414)	-	-	-	(4,414)
Total Expenditures	**-**	**-**	**($4,414)**	**-**	**-**	**-**	**($4,414)**
Ending Balance							
Ending Balance	-	-	3,314	-	-	-	3,314
Total Ending Balance	**-**	**-**	**$3,314**	**-**	**-**	**-**	**$3,314**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Donations	-	-	28,604	-	-	-	28,604
Total Revenues	**-**	**-**	**$28,604**	**-**	**-**	**-**	**$28,604**
Special Payments							
Dist to Individuals	-	-	28,604	-	-	-	28,604
Total Special Payments	**-**	**-**	**$28,604**	**-**	**-**	**-**	**$28,604**
Total Expenditures							
Total Expenditures	-	-	28,604	-	-	-	28,604
Total Expenditures	**-**	**-**	**$28,604**	**-**	**-**	**-**	**$28,604**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 060 - Technical Adjustments

Cross Reference Name: Student Assistance
Cross Reference Number: 52500-109-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Interest Income	-	-	(927)	-	-	-	(927)
Donations	-	-	(692,896)	-	-	-	(692,896)
Total Revenues	**-**	**-**	**($693,823)**	**-**	**-**	**-**	**($693,823)**
Special Payments							
Dist to Individuals	-	-	(693,823)	-	-	-	(693,823)
Total Special Payments	**-**	**-**	**($693,823)**	**-**	**-**	**-**	**($693,823)**
Total Expenditures							
Total Expenditures	-	-	(693,823)	-	-	-	(693,823)
Total Expenditures	**-**	**-**	**($693,823)**	**-**	**-**	**-**	**($693,823)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POLICY OPTION PACKAGE #101
Affordable for Adults & K12 Pipeline Students

Agency Request Budget: $290,630,051 | 7 POS | 5.09 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Student costs for public higher education are increasing significantly faster than wages and inflation. Simultaneously, Oregon's principle need-based financial aid program has failed to adequately keep up with cost increases. The Oregon Opportunity Grant covered 81% and 53% of tuition and fee costs at colleges and public universities, respectively, in 2008, but only covered 48% and 32% in 2018. The grant also serves fewer than 40% of students with demonstrated financial need. Oregon is failing to keep up. While the average US state spends $352 on financial aid per traditional college age student, Oregon spends $197.

In Oregon, the past two biennia of state investment in higher education have focused on tuition stabilization through the buy-down of proposed tuition increases as a mechanism to increase access. Even with $270M in additional college and university support funding (excluding payments on debt service) relative to the 2015-17 Legislatively Approved Budget, tuition rates continue to rise at public institutions, and Oregon remains 38th in educational appropriations per FTE student in the US in 2018.

Oregon provides for two main sources of public grant and scholarship aid for students: the Oregon Promise Grant and the Oregon Opportunity Grant.

The Oregon Promise Grant (OPG) is a program designed to provide student tuition assistance to "pipeline" students who have recently graduated from high school or obtained their GED. This program has been successful by offering recent high school and GED graduates an incentive to continue their education at an Oregon community college by providing tuition assistance. However, the current program is designed as a "last dollar" program, where OPG funds are applied to a student's remaining tuition balance

after all federal and state grants are applied towards the student's tuition, creating an unequitable distribution of financial aid funds.

The Oregon Opportunity Grant (OOG) is a program created to provide student tuition assistance to the highest need students. The 2020 Oregon Opportunity Grant program evaluation report highlighted the affordability challenge that Oregonians face. Most notable is the reduction over the years of the purchasing power of both federal and state aid which exacerbates the access and affordability gaps for Oregon's lowest income and most diverse student population. As the cost of attending colleges and universities over the past decade has significantly increased, the OOG program has helped over 30,000 students statewide each year to afford a college education and supported the State's progress toward its statewide educational attainment goals. However, with limited funding, the grant only serves a small fraction of eligible students.

HOW ACHIEVED

The agency proposes to completely redesign and create an aligned awarding framework across the Oregon Opportunity Grant and the Oregon Promise Grant to address the affordability challenges of the lowest income students; create a common shared lifetime eligibility for state financial aid of a maximum of 4 academic years of full time enrollment or until a BA/BS/ABS is achieved; and eliminate the direct competition for financial aid that occurs between pipeline students and returning adult learners.

The proposal transforms the current OPG program from a last-dollar program that provides the largest awards to those with the most financial means, to one that is a first-dollar resource that prioritizes those with the least financial resources and ability to pay. By making the program a first-dollar one, the most economically disadvantaged students benefit from the entire amount of their Federal Pell Grant award. Students may attend a 2- or 4-year college or university under the new design. It positions the OPG as the State's only pipeline financial aid program, replacing the OOG Grant for those students.

The proposal also redesigns the Oregon Opportunity Grant (OOG)program so that it focuses on meeting the needs of the lowest income adult students (students who have not recently graduated from high school or equivalent, "non-pipeline"), as well as those not eligible for the OPG program. A redesigned OOG would provide increased flexibility so that non-pipeline students can enter or re-enter postsecondary training during any academic term. Allows for enrollment at less than half time (less than 6 credit hours) for those returning to complete a degree or starting a short-term training certificate (via online, evening, weekends, etc.) at qualifying postsecondary institutions based in Oregon.

This proposal would also incentivize the enrollment, retention and completion rates in key strategic academic programs of high value (credentials of value) that support Oregon's economic development and labor market demands. Because Oregon does not currently have the resources to support all students with financial aid, the program prioritizes awards for low-income individuals and encourages students to follow pathways that lead to sustainable-wage careers. This differentiation provides policymakers with the opportunity to make an informed choice about resource allocation for pipeline students and non-pipeline students. This program also provides a sliding scale of awards to adjust for student income measures and allow for greater cost control parameters.

STAFFING IMPACT

1 POS | 1.00 FTE Operations & Policy Analyst 4 | MMN X0873 AP
1 POS | 0.75 FTE Research Analyst 3 | OAS C1117 AP
1 POS | 0.67 FTE Program Analyst 2 | OAS C0861 AP
1 POS | 0.67 FTE Program Analyst 2 | OAS C0861 AP
1 POS | 0.75 FTE Program Analyst 1 | OAS C0860 AP
1 POS | 0.75 FTE Program Analyst 1 | OAS C0860 AP
1 POS | 0.50 FTE Administrative Specialist 1 | OAS C0107 AP

QUANTIFYING RESULTS

The HECC Office of Student Access and Completion expects this proposal to lead to improvement in the following areas of Key Performance Metrics (KPMs):

Increased enrollment and completion rates by providing equitable and consistent financial aid support.

- KPM 1 College-going rate among Oregon high school graduates, total
- KPM 2 College-going rate among Oregon high school graduates by race/ethnicity
- KPM 5 Community college completion and transfer rate, total
- KPM 6 Community college completion and transfer rate, by race/ethnicity
- KPM 7 Public university graduation rate, total
- KPM 8 Public university graduation rate, by race/ethnicity

OFFICE OF STUDENT ACCESS AND COMPLETION

POP #101 AFFORDABLE FOR ADULTS & K12 PIPELINE STUDENTS

Lower income students overcoming the barriers of meeting basic needs for the cost of attending post-secondary institutions such as food, housing, and transportation costs.

- KPM 9 Unaffordability of public postsecondary education, total
- KPM 10 Unaffordability of public postsecondary education, by race/ethnicity

Increased earnings for students who receive the Oregon Opportunity Grant enrolled in and completing high demand and economically stable career fields of study.

- KPM 11 Earnings of community college completers, total
- KPM 12 Earnings of community college completers, by race/ethnicity
- KPM 13 Earnings of public university graduates, total
- KPM 14 Earnings of public university graduates, by race/ethnicity

REVENUE SOURCE

General Fund	$235,838,980
Other Funds	$0
Lottery Funds	$54,791,071
Federal Funds	$0
Total Funds	$290,630,051

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Affordable for Adults & K12 Pipeline Students

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	235,838,980	-	-	-	-	-	235,838,980
Transfer In Lottery Proceeds	-	54,791,071	-	-	-	-	54,791,071
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$235,838,980**	**$54,791,071**	**-**	**-**	**-**	**-**	**$290,630,051**
Personal Services							
Class/Unclass Sal. and Per Diem	596,034	-	-	-	-	-	596,034
Empl. Rel. Bd. Assessments	292	-	-	-	-	-	292
Public Employees' Retire Cont	102,101	-	-	-	-	-	102,101
Social Security Taxes	45,596	-	-	-	-	-	45,596
Worker's Comp. Assess. (WCD)	233	-	-	-	-	-	233
Mass Transit Tax	3,576	-	-	-	-	-	3,576
Flexible Benefits	194,346	-	-	-	-	-	194,346
Total Personal Services	**$942,178**	**-**	**-**	**-**	**-**	**-**	**$942,178**
Services & Supplies							
Instate Travel	3,545	-	-	-	-	-	3,545
Employee Training	18,152	-	-	-	-	-	18,152
Office Expenses	14,613	-	-	-	-	-	14,613
Telecommunications	11,988	-	-	-	-	-	11,988
Data Processing	4,055	-	-	-	-	-	4,055
Publicity and Publications	2,625	-	-	-	-	-	2,625
IT Professional Services	400,000	-	-	-	-	-	400,000
Employee Recruitment and Develop	2,284	-	-	-	-	-	2,284

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Affordable for Adults & K12 Pipeline Students

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	2,625	-	-	-	-	-	2,625
Other Services and Supplies	2,855	-	-	-	-	-	2,855
Expendable Prop 250 - 5000	13,705	-	-	-	-	-	13,705
Total Services & Supplies	**$476,447**	-	-	-	-	-	**$476,447**
Special Payments							
Dist to Individuals	234,420,355	54,791,071	-	-	-	-	289,211,426
Total Special Payments	**$234,420,355**	**$54,791,071**	-	-	-	-	**$289,211,426**
Total Expenditures							
Total Expenditures	235,838,980	54,791,071	-	-	-	-	290,630,051
Total Expenditures	**$235,838,980**	**$54,791,071**	-	-	-	-	**$290,630,051**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							7
Total Positions	-	-	-	-	-	-	7

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Affordable for Adults & K12 Pipeline Students

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							5.09
Total FTE	-	-	-	-	-	-	**5.09**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission | **Cross Reference Name: OSAC**

Pkg: 101 - Affordable for Adults & K12 Pipeline Students | **Cross Reference Number: 52500-207-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	235,838,980	-	-	-	-	-	235,838,980
Transfer In Lottery Proceeds	-	54,791,071	-	-	-	-	54,791,071
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$235,838,980**	**$54,791,071**	**-**	**-**	**-**	**-**	**$290,630,051**
Personal Services							
Class/Unclass Sal. and Per Diem	596,034	-	-	-	-	-	596,034
Empl. Rel. Bd. Assessments	292	-	-	-	-	-	292
Public Employees' Retire Cont	102,101	-	-	-	-	-	102,101
Social Security Taxes	45,596	-	-	-	-	-	45,596
Worker's Comp. Assess. (WCD)	233	-	-	-	-	-	233
Mass Transit Tax	3,576	-	-	-	-	-	3,576
Flexible Benefits	194,346	-	-	-	-	-	194,346
Total Personal Services	**$942,178**	**-**	**-**	**-**	**-**	**-**	**$942,178**
Services & Supplies							
Instate Travel	3,545	-	-	-	-	-	3,545
Employee Training	18,152	-	-	-	-	-	18,152
Office Expenses	14,613	-	-	-	-	-	14,613
Telecommunications	11,988	-	-	-	-	-	11,988
Data Processing	4,055	-	-	-	-	-	4,055
Publicity and Publications	2,625	-	-	-	-	-	2,625
IT Professional Services	400,000	-	-	-	-	-	400,000
Employee Recruitment and Develop	2,284	-	-	-	-	-	2,284

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Affordable for Adults & K12 Pipeline Students

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	2,625	-	-	-	-	-	2,625
Other Services and Supplies	2,855	-	-	-	-	-	2,855
Expendable Prop 250 - 5000	13,705	-	-	-	-	-	13,705
Total Services & Supplies	**$476,447**	-	-	-	-	-	**$476,447**
Special Payments							
Dist to Individuals	234,420,355	54,791,071	-	-	-	-	289,211,426
Total Special Payments	**$234,420,355**	**$54,791,071**	-	-	-	-	**$289,211,426**
Total Expenditures							
Total Expenditures	235,838,980	54,791,071	-	-	-	-	290,630,051
Total Expenditures	**$235,838,980**	**$54,791,071**	-	-	-	-	**$290,630,051**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							7
Total Positions	-	-	-	-	-	-	**7**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 101 - Affordable for Adults & K12 Pipeline Students

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							5.09
Total FTE	-	-	-	-	-	-	**5.09**

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-207-00-00-00000
Package Number: 101

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250550	1388913		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	2	6,883	165,192	79,270	244,462	1	1.00
5250551	1388991		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	16	2	4,974	79,584	45,278	124,862	1	0.67
5250552	1388993		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	16	2	4,974	79,584	45,278	124,862	1	0.67
5250553	1389011		OAS C1117 A P	RESEARCH ANALYST 3	26	PF	18	2	4,749	85,482	49,933	135,415	1	0.75
5250554	1389012		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	18	2	4,122	74,196	47,137	121,333	1	0.75
5250555	1389013		OAS C0860 A P	PROGRAM ANALYST 1	23	PF	18	2	4,122	74,196	47,137	121,333	1	0.75
5250556	1389014		OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	12	2	3,150	37,800	28,535	66,335	1	0.50
				General Funds						**596,034**	**342,568**	**938,602**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**596,034**	**342,568**	**938,602**	**7**	**5.09**

POLICY OPTION PACKAGE #102
LOGRA! | EQUITABLE ACCESS POSTSECONDARY TRAINING

Agency Request Budget: $1,752,724 | 5 POS | 4.50 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

To provide Equitable access to financial aid resources. Low income, rural and ethnic minority populations do not have equitable levels of ORSAA/FAFSA completion. Completing the ORSAA or FAFSA financial aid application is a systemic key to accessing available federal, state, private, and institutional resources for postsecondary education. Furthermore, existing information and access supports need to be improved and redesigned to directly and purposely support multilingual-cultural applicants, and the organizations that support/work with low-income and ethnic minority populations across the state. Strategic and timely data analysis and information details are needed by hundreds of K-12 and non-profit partners who can best support the targeted student population access and complete the essential applications.

Too few Oregonians today receive relevant and comprehensive information that would help them "to achieve" (LOGRA! in Spanish). Oregonians have an information gap about options for affordable postsecondary education and training. One of the many identified barriers faced by students in Oregon today, is the lack of accurate and easy to find information on how to make the right decisions on educational goals. To significantly improve the successful transition of Oregon's youth and adult population to postsecondary education, while closing gaps in access, achievement, completion and employment, we must better connect Oregonians with affordable options for postsecondary education and training.

HOW ACHIEVED

In partnership with K-12, non-profit organization, colleges and universities, HECC will develop and implement a plan that expands access to effective college/ career planning tools and services in the amount of $300,000. This plan will apply the Equity Lens as a guide for expanding our network of partnerships and services to areas of the state that have the least amount of postsecondary participation, infrastructure, and support networks. In doing so, we will expand upon existing agency strengths—including K-12 partnerships, financial aid and planning resources, FAFSA/ORSAA completion efforts, mentorship, adult training, and workforce

development. When implemented, we will open doors of opportunity for thousands of youth and adults who have been least engaged in postsecondary education and training, including those who are unemployed or underemployed.

With the LOGRA!, HECC will combine the power of educational partnerships, timely access to information and communication technologies and coordinate the development of a network of connected bridges from financial aid application, grant/scholarship applications, to transition to a postsecondary institution via virtual coordinated advising, summer bridge and transition supports to address the individual questions and transition needs of Oregonians. This proposal builds on OSACs ASPIRE College Access program, collaborative partnerships with all public and private postsecondary institutions in the state, Tribal and Non-profit organizations. HECC will coordinate and partner with K-12 schools/districts, non-profit organizations and postsecondary institutions to develop seamless connections to inform and support students as they transition within and across the K-20 education and training continuum.

The request includes $500,000 for web & text bot technology as a part of LOGRA!, ensures students can seamlessly access coordinated support and information networks to achieve their dreams. A modernized communications platform will target and reach the populations that are most underserved, while supporting them as they transition and navigate the postsecondary education system.

With the following dedicated staffing and with additional resources, HECC will be able to make the needed gains in ORSAA/FAFSA completion by the most vulnerable and underserved populations and increase equitable access and provide essential information to financial aid resources increasing academic success.

STAFFING IMPACT

1 POS | 1.00 FTE Operations & Policy Analyst 4 | MMN X0873 AP

1 POS | 0.50 FTE Research Analyst 3 | OAS C1117 AP

1 POS | 1.00 FTE Program Analyst 2 | OAS C0861 AP

1 POS | 1.00 FTE Administrative Specialist 1 | OAS C0107 AP

1 POS | 1.00 FTE Public Affairs Specialist 3 | MMN X0866 AP

QUANTIFYING RESULTS

By building upon a network of educational partners and implementing a robust web & text bot application for students, the HECC Office of Student Access and Completion expects to see improvement from this proposal in the following areas of Key Performance Metrics (KPMs):

- KPM 1 (Oregon High School Graduates Attending College);
- KPM 2 (Racial/Ethnic Differences Among Oregon High School Graduates Attending College);
- KPM 5 Community college completion and transfer rate, total
- KPM 6 Community college completion and transfer rate, by race/ethnicity
- KPM 7 Public university graduation rate, total
- KPM 8 Public university graduation rate, by race/ethnicity
- KPM 9 (Percentage of resident enrolled students who are incurring unaffordable costs);
- KPM 10 (Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs).

REVENUE SOURCE

General Fund	$1,752,724
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$1,752,724

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - LOGRA! Equitable Access Postsecond Training

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,752,724	-	-	-	-	-	1,752,724
Total Revenues	**$1,752,724**	-	-	-	-	-	**$1,752,724**
Personal Services							
Class/Unclass Sal. and Per Diem	574,548	-	-	-	-	-	574,548
Empl. Rel. Bd. Assessments	261	-	-	-	-	-	261
Public Employees' Retire Cont	98,419	-	-	-	-	-	98,419
Social Security Taxes	43,952	-	-	-	-	-	43,952
Worker's Comp. Assess. (WCD)	207	-	-	-	-	-	207
Mass Transit Tax	3,447	-	-	-	-	-	3,447
Flexible Benefits	172,044	-	-	-	-	-	172,044
Total Personal Services	**$892,878**	-	-	-	-	-	**$892,878**
Services & Supplies							
Instate Travel	2,929	-	-	-	-	-	2,929
Employee Training	15,071	-	-	-	-	-	15,071
Office Expenses	10,731	-	-	-	-	-	10,731
Telecommunications	8,563	-	-	-	-	-	8,563
Data Processing	3,142	-	-	-	-	-	3,142
Publicity and Publications	302,168	-	-	-	-	-	302,168
Employee Recruitment and Develop	1,827	-	-	-	-	-	1,827
Dues and Subscriptions	2,168	-	-	-	-	-	2,168
Other Services and Supplies	502,283	-	-	-	-	-	502,283

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 102 - LOGRAI Equitable Access Postsecond Training

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	10,964	-	-	-	-	-	10,964
Total Services & Supplies	**$859,846**	-	-	-	-	-	**$859,846**
Total Expenditures							
Total Expenditures	1,752,724	-	-	-	-	-	1,752,724
Total Expenditures	**$1,752,724**	-	-	-	-	-	**$1,752,724**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							5
Total Positions	-	-	-	-	-	-	**5**
Total FTE							
Total FTE							4.50
Total FTE	-	-	-	-	-	-	**4.50**

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-207-00-00-00000
Package Number: 102

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250557	1389031		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	2	6,883	165,192	79,270	244,462	1	1.00
5250558	1389051		MMN X0866 A P	PUBLIC AFFAIRS SPECIALIST 3	31	PF	24	2	6,558	157,392	77,337	234,729	1	1.00
5250559	1389052		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,974	119,376	67,917	187,293	1	1.00
5250660	1389053		OAS C1117 A P	RESEARCH ANALYST 3	26	PP	12	2	4,749	56,988	33,290	90,278	1	0.50
5250661	1389071		OAS C0107 A P	ADMINISTRATIVE SPECIALIST 1	17	PF	24	2	3,150	75,600	57,069	132,669	1	1.00
				General Funds						**574,548**	**314,883**	**889,431**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**574,548**	**314,883**	**889,431**	**5**	**4.50**

POLICY OPTION PACKAGE #103
Deceased and Disabled Public Safety Officer Grant (DDPSO)

Agency Request Budget: $555,000| 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

This policy option package provides permanent funding to a financial aid program established by the legislature that lacks dedicated funds to support it.

The Office of Student Access and Completion manages the Deceased and Disabled Public Safety Officer (DDPSO) grant program. This program is designed to provide financial assistance to students that are or were dependents of Oregon public safety officers that experience a qualifying death or disability in service to the state. Grants to such dependents have existed in some form since the late 1970s and predate the existence of the Oregon Opportunity Grant (OOG) and its associated state appropriation.

This program has never received explicit appropriations from the Legislative Assembly, however, funds for the program were made available through statutory provisions to allow the state financial aid office (which has existed in various forms throughout the life of the program) to fund awards using state financial aid dollars available for general purposes. This general authority was eliminated by the legislature in 1999 but grants have continued to be awarded out of appropriations for the OOG since then.

In 2018, the legislature significantly altered program provisions for the DDPSO grant by removing eligibility restrictions based on the financial need of the student. This has expanded the utilization of the program and creates equity concerns. The Commission is now funding large individual grant awards to students eligible for the DDPSP grant that do not necessarily have documented financial need, and is doing so utilizing dollars for the state's main need-based financial aid program. Thus, by

funding awards for this DDPSO population, the state decreases the resources that are available to low-income Oregonians seeking access to Oregon institutions of higher education.

HOW ACHIEVED

This POP requests $555,000 in state general fund resources to support the program. In the year prior to the program adjustment, the program served 8 students. Currently, with the elimination of the need-based eligibility criteria, the program serves 19. HECC expects demand to move above 20 participants per year in the coming biennium. These dollars support direct awards for students that meet program eligibility criteria.

STAFFING IMPACT

None.

QUANTIFYING RESULTS

The program will monitor demand based on students served. Completion rates for program participants may not be available due to student level information coding at institutions, and the fact that results may not be reportable due to privacy concerns. However, the program can be judged based on the completion rate of participants if available.

Additionally, if funded, this POP ensures that up to an additional $555,000 will continue to support the OOG program. These reserved funds would serve a minimum of 152 students in the next biennium, assuming each student receives the maximum possible OOG award. These awards would increase access to higher education for low-income and underrepresented students, helping further HECC and state equity goals.

OFFICE OF STUDENT ACCESS AND COMPLETION

POP #103 DECEASED AND DISABLED PUBLIC SAFETY OFFICER GRANT (DDPSO)

REVENUE SOURCE

General Fund	$555,000
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$555,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 103 - Deceased / Disabled Public Service Officer Grant

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	555,000	-	-	-	-	-	555,000
Total Revenues	**$555,000**	-	-	-	-	-	**$555,000**
Special Payments							
Dist to Individuals	555,000	-	-	-	-	-	555,000
Total Special Payments	**$555,000**	-	-	-	-	-	**$555,000**
Total Expenditures							
Total Expenditures	555,000	-	-	-	-	-	555,000
Total Expenditures	**$555,000**	-	-	-	-	-	**$555,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #104
Student Childcare Grant

Agency Request Budget: $5,202,425 | 1 POS | 1.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

This proposal increases resources for the Oregon Student Child Care Grant Program and supports with dedicated staff to administer the grant, coordinate with institutions and track the success of student parents. The goal is to serve up to 600 student parents who are near completion of a bachelor's degree.

Students with children comprise nearly one-quarter (23 percent) of total college enrollees. Educational achievement for students with children benefits the students themselves, and the families they are raising. Research demonstrates that increasing parents' educational attainment yields positive short and long-term gains for children, in the form of higher earnings, greater access to resources, more involvement in their child's education and greater likelihood of their child pursuing a higher educational degree.

Nearly two out of every five African American college students, or 37 percent, are parents. Native Americans and Hispanic/Latino students are also disproportionately likely to have children, at 33 percent and 25 percent respectively.

Improving equitable educational attainment among low-income students with children will have long-term multigenerational benefits in addition to immediate family economic returns. Higher education is paramount for achieving family economic security, and parental education yields powerful two-generation benefits, by improving children's economic, educational, and social outcomes.

HOW ACHIEVED

This proposal is requesting an increase of the current amount of financial support for the Oregon Student Child Care Grant Program, from its flat funding level of $1,000,000 to $6,000,000 and supported with dedicated staff to administer the grant,

coordinate with institutions, and track the success of student-parents. The average number of students served under the current program is 100.

STAFFING IMPACT

1 POS | 1.00 FTE Program Analyst 2 | OAS C0861 AP

QUANTIFYING RESULTS

The HECC Office of Student Access and Completion expects to see improvement from this proposal in the following areas of Key Performance Metrics (KPMs):

Increased enrollment and completion rates by providing equitable and consistent financial aid support for child care.

- KPM 1 College-going rate among Oregon high school graduates, total
- KPM 2 College-going rate among Oregon high school graduates by race/ethnicity
- KPM 5 Community college completion and transfer rate, total
- KPM 6 Community college completion and transfer rate, by race/ethnicity
- KPM 7 Public university graduation rate, total
- KPM 8 Public university graduation rate, by race/ethnicity

Lower income students overcoming the barriers of meeting basic needs for the cost of attending post-secondary institutions for childcare costs.

- KPM 9 Unaffordability of public postsecondary education, total
- KPM 10 Unaffordability of public postsecondary education, by race/ethnicity

Increased earnings for students who receive the Oregon Opportunity Grant enrolled in and completing high demand and economically stable career fields of study which improves the student children's economic, educational, and social outcomes.

- KPM 11 Earnings of community college completers, total
- KPM 12 Earnings of community college completers, by race/ethnicity
- KPM 13 Earnings of public university graduates, total
- KPM 14 Earnings of public university graduates, by race/ethnicity

OFFICE OF STUDENT ACCESS AND COMPLETION
POP #104 STUDENT CHILDCARE GRANT

REVENUE SOURCE

General Fund	$5,202,425
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$5,202,425

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 104 - Student Childcare Grant

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,202,425	-	-	-	-	-	5,202,425
Total Revenues	**$5,202,425**	-	-	-	-	-	**$5,202,425**
Personal Services							
Class/Unclass Sal. and Per Diem	119,376	-	-	-	-	-	119,376
Empl. Rel. Bd. Assessments	58	-	-	-	-	-	58
Public Employees' Retire Cont	20,449	-	-	-	-	-	20,449
Social Security Taxes	9,132	-	-	-	-	-	9,132
Worker's Comp. Assess. (WCD)	46	-	-	-	-	-	46
Mass Transit Tax	716	-	-	-	-	-	716
Flexible Benefits	38,232	-	-	-	-	-	38,232
Total Personal Services	**$188,009**	-	-	-	-	-	**$188,009**
Services & Supplies							
Instate Travel	769	-	-	-	-	-	769
Employee Training	3,997	-	-	-	-	-	3,997
Office Expenses	2,283	-	-	-	-	-	2,283
Telecommunications	1,713	-	-	-	-	-	1,713
Data Processing	743	-	-	-	-	-	743
Publicity and Publications	571	-	-	-	-	-	571
Employee Recruitment and Develop	457	-	-	-	-	-	457
Dues and Subscriptions	571	-	-	-	-	-	571
Other Services and Supplies	571	-	-	-	-	-	571

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 104 - Student Childcare Grant

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,741	-	-	-	-	-	2,741
Total Services & Supplies	**$14,416**	-	-	-	-	-	**$14,416**
Special Payments							
Dist to Individuals	5,000,000	-	-	-	-	-	5,000,000
Total Special Payments	**$5,000,000**	-	-	-	-	-	**$5,000,000**
Total Expenditures							
Total Expenditures	5,202,425	-	-	-	-	-	5,202,425
Total Expenditures	**$5,202,425**	-	-	-	-	-	**$5,202,425**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	**1**
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	**1.00**

2021-23 Biennium
Agency Request Budget

Cross Reference Number: 52500-207-00-00-00000
Package Number: 104

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
5250562	1389091		OAS C0861 A P	PROGRAM ANALYST 2	27	PF	24	2	4,974	119,376	67,917	187,293	1	1.00
				General Funds						**119,376**	**67,917**	**187,293**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**119,376**	**67,917**	**187,293**	**1**	**1.00**

POLICY OPTION PACKAGE #105
Oregon Opportunity Grant to CSL

Agency Request Budget: $2,725,259 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

This policy option package restores the shortfall of Lottery Fund revenue identified in the 070 package to bring the Oregon Opportunity Grant to Current Service Level.

HOW ACHIEVED

This package restores the Lottery Funds revenue for the Oregon Opportunity Grant program, with General Fund and Other Fund revenue sources.

STAFFING IMPACT

None.

REVENUE SOURCE

General Fund	$62,451
Other Funds	$2,662,808
Lottery Funds	$0
Federal Funds	$0
Total Funds	$2,725,259

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 105 - Oregon Opportunity Grant to CSL

Cross Reference Name: OSAC
Cross Reference Number: 52500-207-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	62,451	-	-	-	-	-	62,451
Other Revenues	-	-	2,662,808	-	-	-	2,662,808
Total Revenues	**$62,451**	**-**	**$2,662,808**	**-**	**-**	**-**	**$2,725,259**
Special Payments							
Dist to Individuals	62,451	-	2,662,808	-	-	-	2,725,259
Total Special Payments	**$62,451**	**-**	**$2,662,808**	**-**	**-**	**-**	**$2,725,259**
Total Expenditures							
Total Expenditures	62,451	-	2,662,808	-	-	-	2,725,259
Total Expenditures	**$62,451**	**-**	**$2,662,808**	**-**	**-**	**-**	**$2,725,259**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	243,411,580	235,838,980	1,752,724	555,000	5,202,425	62,451
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
TRANSFERS IN						
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	243,411,580	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
TOTAL REVENUE CATEGORIES	**$300,865,459**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**
AVAILABLE REVENUES						
8000 General Fund	243,411,580	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	54,791,071	54,791,071	-	-	-	-
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
TOTAL AVAILABLE REVENUES	**$300,865,459**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,289,958	596,034	574,548	-	119,376	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	611	292	261	-	58	-
3220 Public Employees Retire Cont						
8000 General Fund	220,969	102,101	98,419	-	20,449	-
3230 Social Security Taxes						
8000 General Fund	98,680	45,596	43,952	-	9,132	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	486	233	207	-	46	-
3260 Mass Transit Tax						
8000 General Fund	7,739	3,576	3,447	-	716	-
3270 Flexible Benefits						
8000 General Fund	404,622	194,346	172,044	-	38,232	-
OTHER PAYROLL EXPENSES						
8000 General Fund	733,107	346,144	318,330	-	68,633	-
TOTAL OTHER PAYROLL EXPENSES	**$733,107**	**$346,144**	**$318,330**	**-**	**$68,633**	**-**
PERSONAL SERVICES						
8000 General Fund	2,023,065	942,178	892,878	-	188,009	-
TOTAL PERSONAL SERVICES	**$2,023,065**	**$942,178**	**$892,878**	**-**	**$188,009**	**-**

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,243	3,545	2,929	-	769	-
4150 Employee Training						
8000 General Fund	37,220	18,152	15,071	-	3,997	-
4175 Office Expenses						
8000 General Fund	27,627	14,613	10,731	-	2,283	-
4200 Telecommunications						
8000 General Fund	22,264	11,988	8,563	-	1,713	-
4250 Data Processing						
8000 General Fund	7,940	4,055	3,142	-	743	-
4275 Publicity and Publications						
8000 General Fund	305,364	2,625	302,168	-	571	-
4315 IT Professional Services						
8000 General Fund	400,000	400,000	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	4,568	2,284	1,827	-	457	-
4400 Dues and Subscriptions						
8000 General Fund	5,364	2,625	2,168	-	571	-
4650 Other Services and Supplies						
8000 General Fund	505,709	2,855	502,283	-	571	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	27,410	13,705	10,964	-	2,741	-

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRA! Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
SERVICES & SUPPLIES						
8000 General Fund	1,350,709	476,447	859,846	-	14,416	-
TOTAL SERVICES & SUPPLIES	**$1,350,709**	**$476,447**	**$859,846**	**-**	**$14,416**	**-**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
8000 General Fund	240,037,806	234,420,355	-	555,000	5,000,000	62,451
4400 Lottery Funds Ltd	52,065,812	54,791,071	-	-	-	-
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
All Funds	294,766,426	289,211,426	-	555,000	5,000,000	2,725,259
EXPENDITURES						
8000 General Fund	243,411,580	235,838,980	1,752,724	555,000	5,202,425	62,451
4400 Lottery Funds Ltd	52,065,812	54,791,071	-	-	-	-
3400 Other Funds Ltd	2,662,808	-	-	-	-	2,662,808
TOTAL EXPENDITURES	**$298,140,200**	**$290,630,051**	**$1,752,724**	**$555,000**	**$5,202,425**	**$2,725,259**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	2,725,259	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,725,259**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	13	7	5	-	1	-
AUTHORIZED FTE						

Description	Total Policy Packages	Pkg: 101 Affordable for Adults & K12 Pipeline Students Priority: 00	Pkg: 102 LOGRAI Equitable Access Postsecond Training Priority: 00	Pkg: 103 Deceased / Disabled Public Service Officer Grant Priority: 00	Pkg: 104 Student Childcare Grant Priority: 00	Pkg: 105 Oregon Opportunity Grant to CSL Priority: 00
8250 Class/Unclass FTE Positions	10.59	5.09	4.50	-	1.00	-

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
EXPENDITURES						
SPECIAL PAYMENTS						
6035 Dist to Individuals						
4400 Lottery Funds Ltd	(2,725,259)					
ENDING BALANCE						
4400 Lottery Funds Ltd	2,725,259					
TOTAL ENDING BALANCE	**$2,725,259**					

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-207-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Transfer In Lottery Proceeds	-	-	-	54,791,071	-	-
Tsfr From Administrative Svcs	26,919,854	39,340,946	39,340,946	9,548,961	-	-
Total Lottery Funds	**$26,919,854**	**$39,340,946**	**$39,340,946**	**$64,340,032**	-	-
Other Funds						
Charges for Services	87,572	337,087	337,087	580,087	-	-
Admin and Service Charges	1,798,795	1,356,021	1,356,021	1,356,021	-	-
Interest Income	526,153	74,955	74,955	76,529	-	-
Sales Income	14,542,059	-	-	-	-	-
Donations	16,859,723	11,805,133	11,805,133	15,619,061	-	-
Grants (Non-Fed)	9,405	80,824	80,824	73,158	-	-
Other Revenues	24,076	14,935,283	14,935,283	19,220,624	-	-
Transfer In - Intrafund	1,084,823	-	-	-	-	-
Tsfr From Human Svcs, Dept of	2,133,145	1,481,272	1,481,272	1,291,518	-	-
Transfer Out - Intrafund	(1,076,479)	-	-	-	-	-
Total Other Funds	**$35,989,272**	**$30,070,575**	**$30,070,575**	**$38,216,998**	-	-
Federal Funds						
Federal Funds	304,533	-	-	-	-	-
Total Federal Funds	**$304,533**	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	54,791,071	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	9,548,961	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	26,919,854	39,340,946	39,340,946	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	87,572	337,087	337,087	580,087	-	-
Admin and Service Charges	OF L	0415	1,798,795	1,356,021	1,356,021	1,356,021	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	526,153	74,955	74,955	76,529	-	-
Sales Income	OF L	0705	14,542,059	-	-	-	-	-
Donations	OF L	0905	16,859,723	11,805,133	11,805,133	15,619,061	-	-
Grants (Non-Fed)	OF L	0910	9,405	80,824	80,824	73,158	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	24,076	14,935,283	14,935,283	19,220,624	-	-
Transfer In - Intrafund	OF L	1010	1,084,823	-	-		-	-
Tsfr From Human Svcs, Dept of	OF L	1100	2,133,145	1,481,272	1,481,272	1,291,518	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	(1,076,479)	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	304,533	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			63,213,659	69,411,521	69,411,521	102,557,030	-	-
LF Limited	LF L	4400	-	-	-	64,340,032	-	-
LF Debt Service	LF DS	4430	26,919,854	39,340,946	39,340,946	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	35,989,272	30,070,575	30,070,575	38,216,998	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	304,533	-	-	-	-	-
Lottery, Other, and Federal Funds			63,213,659	69,411,521	69,411,521	102,557,030	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-109-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Interest Income	2,208	2,027	2,027	-	-	-
Donations	22,713	618,000	618,000	-	-	-
Other Revenues	-	123,947	123,947	-	-	-
Transfer to General Fund	-	(123,947)	(123,947)	-	-	-
Total Other Funds	**$24,921**	**$620,027**	**$620,027**	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	2,208	2,027	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	22,713	618,000	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			24,921	620,027	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	24,921	620,027	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			24,921	620,027	-	-	-	-

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Support to
Community Colleges

Description

The Community College Support Fund (CCSF) is the primary vehicle for direct state investment in the operations of Oregon's seventeen community colleges.

ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

> *Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.*

The rules governing the distribution of the CCSF are contained in Oregon Administrative Rule Chapter 589 Division 2. Five principles support the policies governing distribution of the CCSF:

1. Access
2. Quality
3. Growth Management
4. Equity
5. Stability

These are described in more detail in 589-003-0100(2)(a-e).

The amount of state funds available for distribution to each community college are defined in two parts: categorical funding and the formula funding. Categorical funding is taken off the top before the distribution formula is calculated and include corrections funding to provide services to inmates, funds to support contracted out-of-district (COD) programs, funds to support targeted investments, and the strategic fund. These are described in OAR 589-002-0120(5) and 589-002-0130 and represent about 1.4% of the total CCSF.

The remainder of the CCSF is distributed through a two-phase formula. In phase one, a base payment for each community college is calculated using a dollar value per full-time equivalent student (FTE) and the institution's number of weighted, reimbursable FTE enrollment. The base payment per FTE was $910 in FY2020, with additional weighting for small community college districts. The total percent of the CCSF distribution determined by the base payment is approximately 5.7% of the total.

Phase two of the formula considers total public resources (TPR) which includes both state general funds and local property tax revenue to ensure equity; a three-year weighted average of enrollment to ensure stability; and growth management to prevent erosion of the level of funding per student and provide predictability. Approximately 93% of the CCSF is distributed through this portion of the formula which is described in more detail in OAR 589-002-0120(6).

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	573,940,185	645,756,457	-	645,756,457	645,756,457	673,142,563
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	10,350	-	10,350	12,320	12,320
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	68,593	35,460	-	35,460	35,460	35,460
REVENUES						
8000 General Fund	573,940,185	645,756,457	-	645,756,457	645,756,457	673,142,563
3400 Other Funds Ltd	68,593	45,810	-	45,810	47,780	47,780
TOTAL REVENUES	**$574,008,778**	**$645,802,267**	**-**	**$645,802,267**	**$645,804,237**	**$673,190,343**
AVAILABLE REVENUES						
8000 General Fund	573,940,185	645,756,457	-	645,756,457	645,756,457	673,142,563
3400 Other Funds Ltd	68,593	45,810	-	45,810	47,780	47,780
TOTAL AVAILABLE REVENUES	**$574,008,778**	**$645,802,267**	**-**	**$645,802,267**	**$645,804,237**	**$673,190,343**
EXPENDITURES						
SERVICES & SUPPLIES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4325 Attorney General						
8000 General Fund	510	-	-	-	-	-
SPECIAL PAYMENTS						
6040 Dist to Local School Districts						
8000 General Fund	282,621	1,367,077	-	1,367,077	1,367,077	1,425,861
6045 Dist to Comm College Districts						
8000 General Fund	573,225,856	644,389,380	-	644,389,380	644,389,380	671,716,702
3400 Other Funds Ltd	45,810	45,810	-	45,810	45,810	47,780
All Funds	573,271,666	644,435,190	-	644,435,190	644,435,190	671,764,482
6050 Dist to Non-Profit Organizations						
8000 General Fund	370,333	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	573,878,810	645,756,457	-	645,756,457	645,756,457	673,142,563
3400 Other Funds Ltd	45,810	45,810	-	45,810	45,810	47,780
TOTAL SPECIAL PAYMENTS	**$573,924,620**	**$645,802,267**	-	**$645,802,267**	**$645,802,267**	**$673,190,343**
EXPENDITURES						
8000 General Fund	573,879,320	645,756,457	-	645,756,457	645,756,457	673,142,563
3400 Other Funds Ltd	45,810	45,810	-	45,810	45,810	47,780
TOTAL EXPENDITURES	**$573,925,130**	**$645,802,267**	-	**$645,802,267**	**$645,802,267**	**$673,190,343**
REVERSIONS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
9900 Reversions						
8000 General Fund	(60,865)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	22,783	-	-	-	1,970	-
TOTAL ENDING BALANCE	**$22,783**	-	-	-	**$1,970**	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	645,756,457	27,386,106	673,142,563	32,889,310	706,031,873
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	12,320	-	12,320	-	12,320
TRANSFERS IN					
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	35,460	-	35,460	-	35,460
TOTAL REVENUES					
8000 General Fund	645,756,457	27,386,106	673,142,563	32,889,310	706,031,873
3400 Other Funds Ltd	47,780	-	47,780	-	47,780
TOTAL REVENUES	**$645,804,237**	**$27,386,106**	**$673,190,343**	**$32,889,310**	**$706,079,653**
AVAILABLE REVENUES					
8000 General Fund	645,756,457	27,386,106	673,142,563	32,889,310	706,031,873
3400 Other Funds Ltd	47,780	-	47,780	-	47,780
TOTAL AVAILABLE REVENUES	**$645,804,237**	**$27,386,106**	**$673,190,343**	**$32,889,310**	**$706,079,653**
EXPENDITURES					
SPECIAL PAYMENTS					
6040 Dist to Local School Districts					
8000 General Fund	1,367,077	58,784	1,425,861	-	1,425,861
6045 Dist to Comm College Districts					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	644,389,380	27,327,322	671,716,702	32,889,310	704,606,012
3400 Other Funds Ltd	45,810	1,970	47,780	-	47,780
All Funds	644,435,190	27,329,292	671,764,482	32,889,310	704,653,792
TOTAL SPECIAL PAYMENTS					
8000 General Fund	645,756,457	27,386,106	673,142,563	32,889,310	706,031,873
3400 Other Funds Ltd	45,810	1,970	47,780	-	47,780
TOTAL SPECIAL PAYMENTS	**$645,802,267**	**$27,388,076**	**$673,190,343**	**$32,889,310**	**$706,079,653**
ENDING BALANCE					
3400 Other Funds Ltd	1,970	(1,970)	-	-	-

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$27,386,106
Other Funds	$1,970
Lottery Funds	$0
Federal Funds	$0
Total Funds	$27,388,076

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.
This packages phases-out $475,000 General Fund for one-time costs for the contstruction of TVCC, Career and Technical Center (2019, Session, HB 5050, Budget Report page 26)

General Fund	$(975,000)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(975,000)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$27,725,602
Other Funds	$1,970
Lottery Funds	$0
Federal Funds	$0
Total Funds	$27,727,572

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

General Fund	$26,587,504
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$26,587,504

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

General Fund	$(25,952,000)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(25,952,000)

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no Technical Adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,386,106	(975,000)	27,725,602	26,587,504	(25,952,000)	
AVAILABLE REVENUES						
8000 General Fund	27,386,106	(975,000)	27,725,602	26,587,504	(25,952,000)	
TOTAL AVAILABLE REVENUES	**$27,386,106**	**($975,000)**	**$27,725,602**	**$26,587,504**	**($25,952,000)**	
EXPENDITURES						
SPECIAL PAYMENTS						
6040 Dist to Local School Districts						
8000 General Fund	58,784	-	58,784	-	-	
6045 Dist to Comm College Districts						
8000 General Fund	27,327,322	(975,000)	27,666,818	26,587,504	(25,952,000)	
3400 Other Funds Ltd	1,970	-	1,970	-	-	
All Funds	27,329,292	(975,000)	27,668,788	26,587,504	(25,952,000)	
SPECIAL PAYMENTS						
8000 General Fund	27,386,106	(975,000)	27,725,602	26,587,504	(25,952,000)	
3400 Other Funds Ltd	1,970	-	1,970	-	-	
TOTAL SPECIAL PAYMENTS	**$27,388,076**	**($975,000)**	**$27,727,572**	**$26,587,504**	**($25,952,000)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(1,970)	-	(1,970)	-	-	

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	
TOTAL ENDING BALANCE	($1,970)	-	($1,970)	-	-	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-208-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(975,000)	-	-	-	-	-	(975,000)
Total Revenues	**($975,000)**	-	-	-	-	-	**($975,000)**
Special Payments							
Dist to Comm College Districts	(975,000)	-	-	-	-	-	(975,000)
Total Special Payments	**($975,000)**	-	-	-	-	-	**($975,000)**
Total Expenditures							
Total Expenditures	(975,000)	-	-	-	-	-	(975,000)
Total Expenditures	**($975,000)**	-	-	-	-	-	**($975,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-208-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	27,725,602	-	-	-	-	-	27,725,602
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**$27,725,602**	-	-	-	-	-	**$27,725,602**
Special Payments							
Dist to Local School Districts	58,784	-	-	-	-	-	58,784
Dist to Comm College Districts	27,666,818	-	1,970	-	-	-	27,668,788
Total Special Payments	**$27,725,602**	-	**$1,970**	-	-	-	**$27,727,572**
Total Expenditures							
Total Expenditures	27,725,602	-	1,970	-	-	-	27,727,572
Total Expenditures	**$27,725,602**	-	**$1,970**	-	-	-	**$27,727,572**
Ending Balance							
Ending Balance	-	-	(1,970)	-	-	-	(1,970)
Total Ending Balance	-	-	**($1,970)**	-	-	-	**($1,970)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-208-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	26,587,504	-	-	-	-	-	26,587,504
Total Revenues	**$26,587,504**	-	-	-	-	-	**$26,587,504**
Special Payments							
Dist to Comm College Districts	26,587,504	-	-	-	-	-	26,587,504
Total Special Payments	**$26,587,504**	-	-	-	-	-	**$26,587,504**
Total Expenditures							
Total Expenditures	26,587,504	-	-	-	-	-	26,587,504
Total Expenditures	**$26,587,504**	-	-	-	-	-	**$26,587,504**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 050 - Fundshifts

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-208-00-00-00000

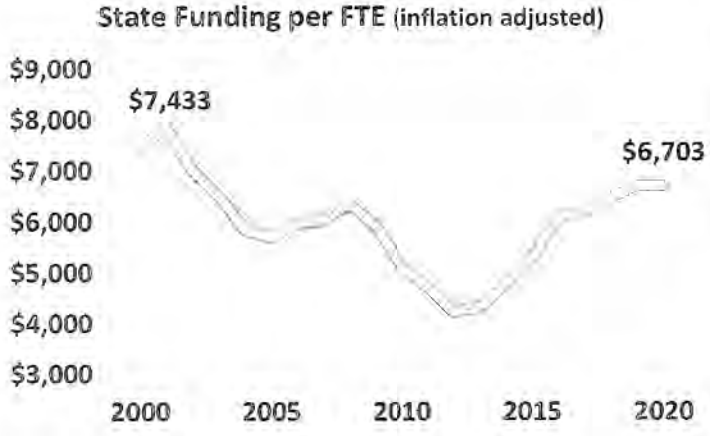
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(25,952,000)	-	-	-	-	-	(25,952,000)
Total Revenues	**($25,952,000)**	-	-	-	-	-	**($25,952,000)**
Special Payments							
Dist to Comm College Districts	(25,952,000)	-	-	-	-	-	(25,952,000)
Total Special Payments	**($25,952,000)**	-	-	-	-	-	**($25,952,000)**
Total Expenditures							
Total Expenditures	(25,952,000)	-	-	-	-	-	(25,952,000)
Total Expenditures	**($25,952,000)**	-	-	-	-	-	**($25,952,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #301
Community College Support Fund – Student Affordability

Agency Request Budget: $32,889,310 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Under statutory authority in ORS 350.095, the commission is authorized to request funding for educational and general operations at the state's community colleges. State funding provides a stable foundation of support allowing the colleges to offer universal access and to focus on equity and student completions in alignment with the state's higher education goals. Sufficient state funding can also affect, and potentially improve, student affordability.



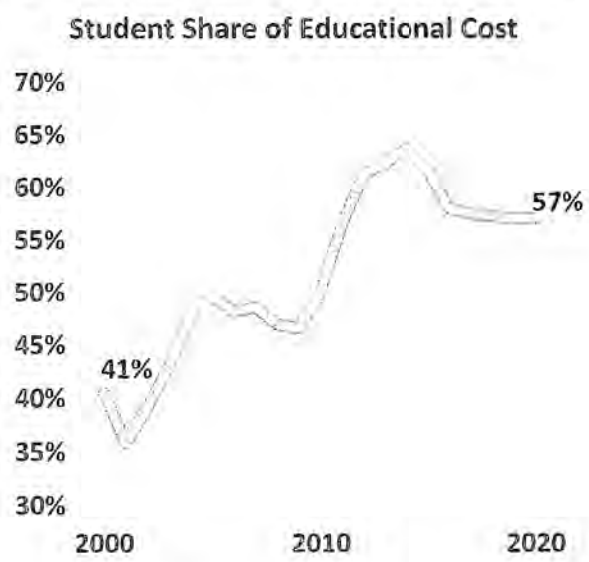
Public Investment in Oregon Higher Education

According to the 2019 State Higher Education Finance (SHEF) Report, Oregon is one of seven states in the country that have recovered to pre-great recession levels. From 2014-2019, public funding per full time student equivalent (FTE) has increased nominally by 40%. And yet state funding per student of $6,703 is 18% below the national average of $8,196. Oregon ranks 31st in the nation in public funding per student.

As the chart at left demonstrates, when adjusted for inflation, funding per FTE has dropped by 10% since the year 2000. The economic recession following 2001 led to significant state funding declines followed shortly thereafter by the great recession that began in 2009. The state has substantially increased funding since then, but when adjusted for inflation, the effect of those funding increases has been blunted by the significant declines experienced during the previous two recessions.

The Impact of Tuition and Fee Increases and Financial Aid Funding

In order to make up the funding losses caused by state funding declines, and to continue serving Oregon resident students, many institutions have had to increase tuition and fee rates. According to the 2019 SHEF, from 2009-2019, net tuition and fee revenue increased by 72% in Oregon compared to 38% nationally. Net tuition and fee revenue per student of $8,883 in Oregon is 29% higher than the national average of $6,902.



Tuition and fee revenue is 57% of total institutional revenue compared to 46% nationally. In the year 2000, 41% of total institutional revenue came from tuition and fees charged to students. This means students are now paying a much larger share of the total cost of their attendance compared to the past as demonstrated in the chart to the left.

At the same time, financial aid funding per student has stagnated since the great recession. State funding for financial aid per FTE is $575 or 29% below the national average of $808. When adjusted for inflation, state funding for financial aid has dropped 5% in the past decade as noted on the chart to the right.



Effect on Student Affordability

Combining the effect of state funding below the level it was twenty years ago with students paying for a larger share of the total cost of education along with state financial aid funding below the level it was a decade ago, leads to more unaffordability for Oregon resident students. According to HECC data, for students who have applied for financial aid, 42% of resident students are unable to meet the cost of attendance. This is after accounting for family contributions, financial aid and estimated student earnings from a job while in college. With 30-40% of students not applying for financial aid, this number might actually be higher than currently measured.



HOW ACHIEVED

Keeping Tuition Increases at or below 3.5%

Providing a stable baseline of funding through an additional $32.9 million in support will allow the community colleges to keep average annual tuition increases at or below 3.5% through 2023. This level of support affords the colleges the opportunity to continue focusing on equity and student success while preventing further cost shifting to students.

STAFFING IMPACT

None.

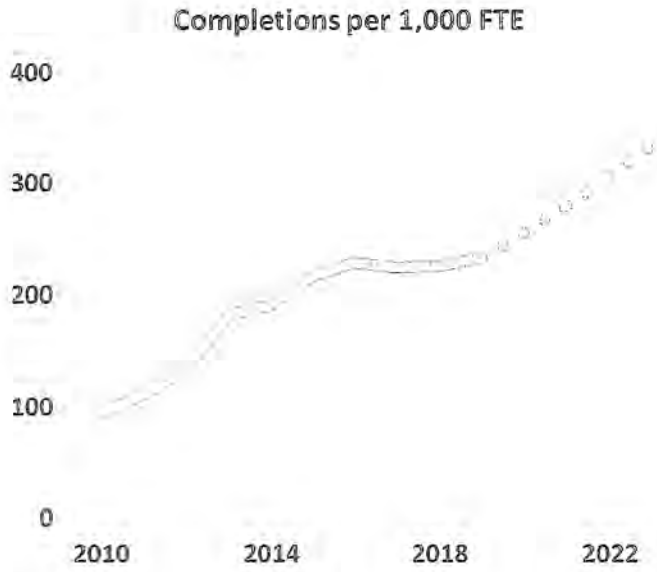
POSTSECONDARY FINANCE AND CAPITAL

POP #301 COMMUNITY COLLEGE SUPPORT FUND – STABILITY FUND

QUANTIFYING RESULTS

Increased completions overall and per 1,000 FTE.
The number of annual completions from the community colleges has grown 74% since 2010 representing an annual growth rate of 5.7%. Taking enrollment changes in to account, the number of completions per 1,000 FTE has grown from 95 in 2010 to 233 in 2019.

If a similar rate of growth is expected through 2023, then the number of completions per 1,000 FTE will grow to 334 as shown on the chart at right. This also implies an additional 4,700 completions per year by 2023.



REVENUE SOURCE

General Fund	$32,889,310
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$32,889,310

Description	Total Policy Packages	Pkg: 301 CCSF Stability Fund Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	32,889,310	32,889,310				
AVAILABLE REVENUES						
8000 General Fund	32,889,310	32,889,310				
TOTAL AVAILABLE REVENUES	**$32,889,310**	**$32,889,310**				
EXPENDITURES						
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
8000 General Fund	32,889,310	32,889,310				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	-	-				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 301 - CCSF Stability Fund

Cross Reference Name: Support to Community Colleges
Cross Reference Number: 52500-208-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	32,889,310	-	-	-	-	-	32,889,310
Total Revenues	**$32,889,310**	-	-	-	-	-	**$32,889,310**
Special Payments							
Dist to Comm College Districts	32,889,310	-	-	-	-	-	32,889,310
Total Special Payments	**$32,889,310**	-	-	-	-	-	**$32,889,310**
Total Expenditures							
Total Expenditures	32,889,310	-	-	-	-	-	32,889,310
Total Expenditures	**$32,889,310**	-	-	-	-	-	**$32,889,310**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-208-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Other Revenues	-	10,350	10,350	12,320	-	-
Tsfr From Revenue, Dept of	68,593	35,460	35,460	35,460	-	-
Total Other Funds	**$68,593**	**$45,810**	**$45,810**	**$47,780**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	10,350	10,350	12,320	-	-
Transfer In - Intrafund	OF L	1010	-	-	-		-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	68,593	35,460	35,460	35,460	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			68,593	45,810	45,810	47,780	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	68,593	45,810	45,810	47,780	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			68,593	45,810	45,810	47,780	-	-

Public University Operations
and Student Support

Description

The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon's seven public universities. ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

> *Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state's community colleges and public universities, as appropriate.*

Such a collaborative process resulted in the April 2015 HECC adoption of the Student Success and Completion Model (SSCM) funding allocation formula, implemented in fiscal year 2015-16. The SSCM, which allocates the PUSF based on resident degree and certificate completions, enrollment, line-item funding, and the success of underserved student populations, replaced a primarily enrollment driven model called the Resource Allocation Model (RAM). A review of the SSCM is currently underway during 2020 consistent with the intent of reviewing the formula every five years.

The current version of the SSCM is comprised of three funding categories:

- **Mission Differentiation (MD) Funding** supports the regional, research and public service missions and activities of each university, and is "line item" funding for services, programs or general operations. This allocation is set at a level based on historical funding, which is adjusted for the lesser of inflation or the percentage change in PUSF. Currently 17% of formula funding is allocated to this category.

- **Activity-Based Funding** distributes resources based on student credit hour (SCH) completions of Oregon resident students at undergraduate and graduate levels. Currently 33% of formula funding is allocated to this category.

- **Completion Funding** rewards degree and certificate completions by Oregon resident students. Completions by underrepresented students (underrepresented minority, low-income, rural and veteran status) and those in academic disciplines in high-demand and high-reward fields (STEM, Health, Bilingual Education) earn additional resources through the allocation formula. Currently 50% of formula funding is allocated to this category.

Each of these areas are based on the following data and resulting calculations:

Funding Category	Data	Calculation
Mission Differentiation (MD) Funding	• Historical funding levels for MD items • Dual Credit completions	• Allocation is "off the top" • Based on historical funding levels adjusted for inflation • Includes new line item funding related to governance transition, funding model and definitional changes • Includes resources for Dual Credit completions
Activity-Based Funding[1]	• Student Credit Hour (SCH) completions by program and student level	• A pre-defined percentage of non-MD funding is distributed for SCH completions (40% of non-MD funding at full implementation) • Distributes resources based on SCH completions at each institution utilizing program- and course level-specific cost weighting system

Completion Funding[1]	• Degree and graduate certificate completions by level and program • Completions by transfer status (Bachelor degrees only) • Completions by underrepresented students: - Low income students (Pell Grant recipient) - Underrepresented minority students - Rural students - Veteran students • Completions in priority degree areas - STEM - Healthcare - Bilingual Education	• Degrees at all levels are funded: Bachelor through PhDs[2], including graduate certificates • Degree-level and cost-weighting adjustments are made to reflect program duration and field of study • Additional allocation awarded for Bachelor degrees earned by underrepresented students and degrees in high-demand and high-reward fields • Allocations for transfer students are discounted relative to non-transfer students

[1]All data is a three-year rolling average. [2] PhDs awarded to non-resident students are treated as resident students.

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	736,898,583	836,898,583	-	836,898,583	836,898,583	886,086,661
REVENUES						
8000 General Fund	736,898,583	836,898,583	-	836,898,583	836,898,583	886,086,661
AVAILABLE REVENUES						
8000 General Fund	736,898,583	836,898,583	-	836,898,583	836,898,583	886,086,661
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	736,898,583	105,445,225	-	105,445,225	105,445,225	111,642,688
6085 Other Special Payments						
8000 General Fund	-	731,453,358	-	731,453,358	731,453,358	774,443,973
TOTAL SPECIAL PAYMENTS						
8000 General Fund	736,898,583	836,898,583	-	836,898,583	836,898,583	886,086,661
TOTAL SPECIAL PAYMENTS	**$736,898,583**	**$836,898,583**	**-**	**$836,898,583**	**$836,898,583**	**$886,086,661**
EXPENDITURES						
8000 General Fund	736,898,583	836,898,583	-	836,898,583	836,898,583	886,086,661
ENDING BALANCE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	836,898,583	49,188,078	886,086,661	22,496,761	908,583,422
AVAILABLE REVENUES					
8000 General Fund	836,898,583	49,188,078	886,086,661	22,496,761	908,583,422
EXPENDITURES					
SPECIAL PAYMENTS					
6048 Spc Pmt to Public Universities					
8000 General Fund	105,445,225	6,197,463	111,642,688	22,496,761	134,139,449
6085 Other Special Payments					
8000 General Fund	731,453,358	42,990,615	774,443,973	-	774,443,973
TOTAL SPECIAL PAYMENTS					
8000 General Fund	836,898,583	49,188,078	886,086,661	22,496,761	908,583,422

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$49,188,078
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$49,188,078

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-ins for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.
This packages phases-out $475,000 General Fund for one-time costs for the construction of TVCC, Career and Technical Center (2019, Session, HB 5050, Budget Report page 26)

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$35,986,640
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$35,986,640

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

General Fund	$13,201,438
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$13,201,438

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	49,188,078	35,986,640	13,201,438			
AVAILABLE REVENUES						
8000 General Fund	49,188,078	35,986,640	13,201,438			
TOTAL AVAILABLE REVENUES	**$49,188,078**	**$35,986,640**	**$13,201,438**			
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	6,197,463	4,534,145	1,663,318			
6085 Other Special Payments						
8000 General Fund	42,990,615	31,452,495	11,538,120			
SPECIAL PAYMENTS						
8000 General Fund	49,188,078	35,986,640	13,201,438			
TOTAL SPECIAL PAYMENTS	**$49,188,078**	**$35,986,640**	**$13,201,438**			
ENDING BALANCE						
8000 General Fund	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-209-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	35,986,640	-	-	-	-	-	35,986,640
Total Revenues	**$35,986,640**	-	-	-	-	-	**$35,986,640**
Special Payments							
Spc Pmt to Public Universities	4,534,145	-	-	-	-	-	4,534,145
Other Special Payments	31,452,495	-	-	-	-	-	31,452,495
Total Special Payments	**$35,986,640**	-	-	-	-	-	**$35,986,640**
Total Expenditures							
Total Expenditures	35,986,640	-	-	-	-	-	35,986,640
Total Expenditures	**$35,986,640**	-	-	-	-	-	**$35,986,640**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-209-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-209-00-00-00000

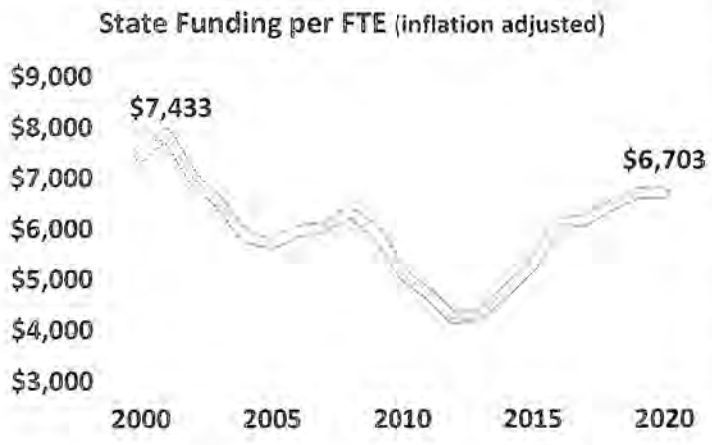
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,201,438	-	-	-	-	-	13,201,438
Total Revenues	**$13,201,438**	-	-	-	-	-	**$13,201,438**
Special Payments							
Spc Pmt to Public Universities	1,663,318	-	-	-	-	-	1,663,318
Other Special Payments	11,538,120	-	-	-	-	-	11,538,120
Total Special Payments	**$13,201,438**	-	-	-	-	-	**$13,201,438**
Total Expenditures							
Total Expenditures	13,201,438	-	-	-	-	-	13,201,438
Total Expenditures	**$13,201,438**	-	-	-	-	-	**$13,201,438**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #302

Agency Request Budget: $22,496,761 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Under statutory authority in ORS 350.095, the commission is authorized to request funding for educational and general operations at the state's public universities. State funding provides a stable foundation of support allowing the universities to offer regional access and public services as well as to focus on equity and student completions in alignment with the state's higher education goals. Sufficient state funding can also affect, and potentially improve, student affordability.

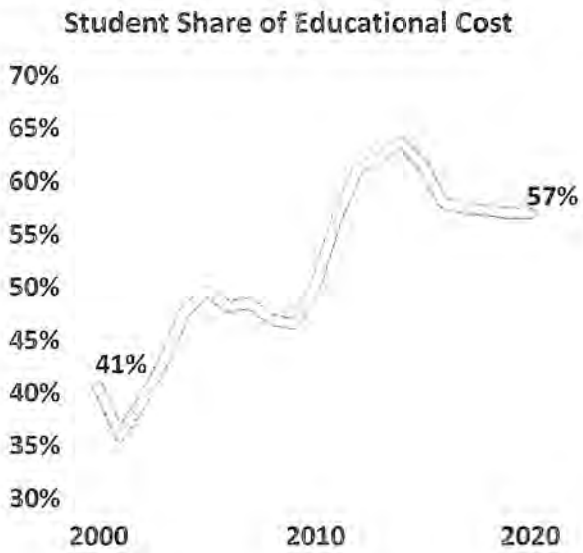


Public Investment in Oregon Higher Education
According to the 2019 State Higher Education Finance (SHEF) Report, Oregon is one of seven states in the country that have recovered to pre-great recession levels. From 2014-2019, public funding per full time student equivalent (FTE) has increased nominally by 40%. And yet state funding per student of $6,703 is 18% below the national average of $8,196. Oregon ranks 31st in the nation in public funding per student.

As the chart at left demonstrates, when adjusted for inflation, funding per FTE has dropped by 10% since the year 2000. The economic recession following 2001 led to significant state funding declines followed shortly thereafter by the great recession that began in 2009. The state has substantially increased funding since then, but when adjusted for inflation, the effect of those funding increases has been blunted by the significant declines experienced during the previous two recessions.

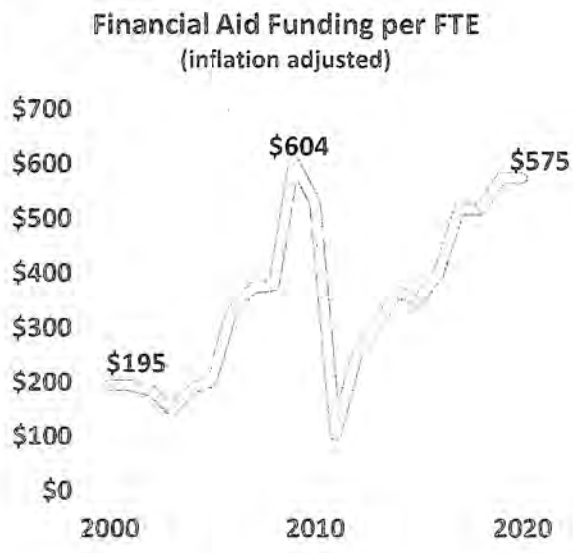
The Impact of Tuition and Fee Increases and Financial Aid Funding
In order to make up the funding losses caused by state funding declines, and to continue serving Oregon resident students, many institutions have had to increase tuition and fee rates. According to the 2019 SHEF, from 2009-2019, net tuition and fee revenue increased by 72% in

Oregon compared to 38% nationally. Net tuition and fee revenue per student of $8,883 in Oregon is 29% higher than the national average of $6,902.



Tuition and fee revenue is 57% of total institutional revenue compared to 46% nationally. In the year 2000, 41% of total institutional revenue came from tuition and fees charged to students. This means students are now paying a much larger share of the total cost of their attendance compared to the past as demonstrated in the chart to the left.

At the same time, financial aid funding per student has stagnated since the great recession. State funding for financial aid per FTE is $575 or 29% below the national average of $808. When adjusted for inflation, state funding for financial aid has dropped 5% in the past decade as noted on the chart to the right.



Effect on Student Affordability

Combining the effect of state funding below the level it was twenty years ago with students paying for a larger share of the total cost of education along with state financial aid funding below the level it was a decade ago, leads to more unaffordability for Oregon resident students. According to HECC data, for students who have applied for financial aid, 42% of resident students are unable to meet the cost of attendance. This is after accounting for family contributions, financial aid and estimated student earnings from a job while in college. With 30-40% of students not applying for financial aid, this number might actually be higher than currently measured.



POSTSECONDARY FINANCE AND CAPITAL

PUBLIC UNIVERSITY SUPPORT FUND – STABILITY PACKAGE

HOW ACHIEVED

Keeping Tuition Increases at or below 5.0%
Providing a stable baseline of funding through an additional $22.5 million in support will allow most of the public universities to keep average annual resident, undergraduate tuition increases at or below 5.0% through 2023. This level of support affords the universities the opportunity to continue focusing on equity and student success while preventing further cost shifting to students. This request also supports the statewide programs and statewide public services.

STAFFING IMPACT

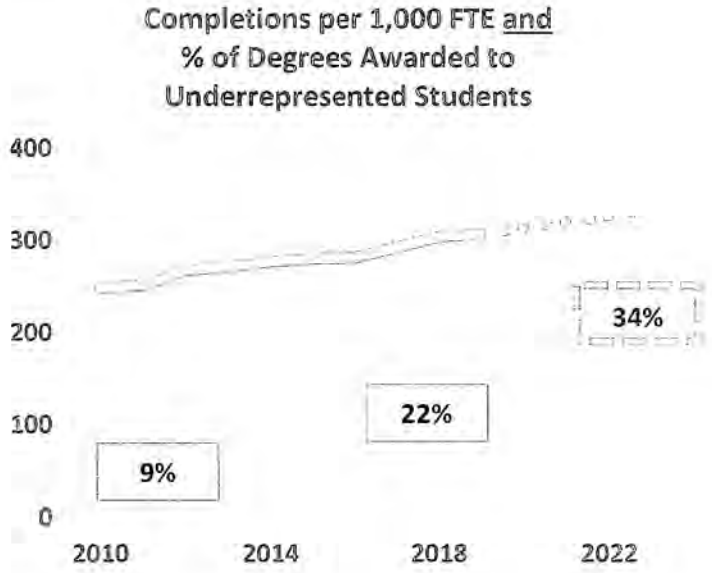
None. The five members of the Postsecondary Finance and Capital staff calculate and manage the distribution of funds in collaboration with HECC operations staff. No additional staffing is required to support this request.

QUANTIFYING RESULTS

Increased completions overall and per 1,000 FTE.
The number of annual completions from the public universities has grown 26% since 2010 representing an annual growth rate of 2.3%. Taking enrollment fluctuations in to account, the number of completions per 1,000 FTE has grown from 249 in 2010 to 307 in 2019.

If a similar rate of growth is expected through 2023, then the number of completions per 1,000 FTE will grow to 334 as shown on the chart at right. This also implies an additional 2,300 completions per year by 2023.

Increased completions awarded to underrepresented students.
The number of annual degrees awarded to underrepresented Oregonians has increased from 1,431 in 2009 to 3,770 in 2019. Or from 9% of all completions in 2010 to 22% in 2019. A similar rate of growth through 2023 would increase that ratio to 34%.



PUBLIC UNIVERSITY SUPPORT FUND – STABILITY PACKAGE

REVENUE SOURCE

General Fund	$22,496,761
Other Fund	$0
Federal Funds	$0
Total Funds	$22,496,761

Description	Total Policy Packages	Pkg: 302 PUSF Stability Package Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	22,496,761	22,496,761				
AVAILABLE REVENUES						
8000 General Fund	22,496,761	22,496,761				
TOTAL AVAILABLE REVENUES	**$22,496,761**	**$22,496,761**				
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	22,496,761	22,496,761				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	-	-				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 302 - PUSF Stability Package

Cross Reference Name: Public University Ops & Student Support
Cross Reference Number: 52500-209-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	22,496,761	-	-	-	-	-	22,496,761
Total Revenues	**$22,496,761**	-	-	-	-	-	**$22,496,761**
Special Payments							
Spc Pmt to Public Universities	22,496,761	-	-	-	-	-	22,496,761
Total Special Payments	**$22,496,761**	-	-	-	-	-	**$22,496,761**
Total Expenditures							
Total Expenditures	22,496,761	-	-	-	-	-	22,496,761
Total Expenditures	**$22,496,761**	-	-	-	-	-	**$22,496,761**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

GENERAL FUND ONLY

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	-	-	-	-	-

Public University
State Programs

Description

The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the state of Oregon. Many of these programs have an industry-specific focus, and receive additional investments from the private sector and other sources.

The following descriptions summarize the purpose and activities of existing State Programs that receive General Fund support:

Clinical Legal Education

This program provides funding to any ABA accredited law school within Oregon which provides clinical legal services to victims of domestic violence, stalking or sexual assault. Distribution of the funds is on an application basis. Currently, the University of Oregon has the only eligible program and receives the entirety of these funds. Distributions of clinical legal education funds is governed by OAR 715-013-0060.

Oregon Solutions

Oregon Solutions at Portland State University brings together local groups to solve local problems using sustainable methods. The program promotes collaborative efforts between government agencies, commercial businesses, and nonprofit organizations in support of Oregon's economy, environment, and communities.

Dispute Resolution

The University of Oregon administers the Oregon Office for Community Dispute Resolution (OOCDR) which provides mediation services and conflict resolution training to private parties. Portland State University administers the Oregon Consensus Program, within the National Policy Consensus Center, to mediate disputes involving public bodies or public lands. 65% of funds go to the University of Oregon and 35% to Portland State University in accordance with an agreement between the two institutions, which is codified in OAR 715-013-0066.

Oregon Climate Change Research Institute

The Oregon Climate Change Research Institute (OCCRI) facilitates research, serves as a climate change information clearinghouse, provides technical assistance, and at least once each biennium, assesses the state of climate change science as it relates to impacts on Oregon. OCCRI is housed within the OSU College of Oceanic and Atmospheric Sciences (COAS).

Signature Research

The signature research program was initiated by the legislature in 2003 with funding to support the development of Signature Research Centers for Multi-Scale Materials and Devices at Oregon State University, University of Oregon and Portland State University, and on using nanotechnology to develop products with commercial applications. The overall mission of the initiative is to create high-wage jobs and quality economic development in the state. Distribution of funds between the three institutions is governed by OAR 715-013-0064.

Institute for Natural Resources

The Institute for Natural Resources (INR) at Oregon State University is a cooperative enterprise bringing the scientific knowledge and expertise of Oregon's public universities and other Oregon higher education institutions to bear on natural resource management.

Labor Education Research Center

The Labor Education and Research Center (LERC) at the University of Oregon was established in 1977 in order to give workers and labor unions in Oregon access to the resources and expertise of the state's higher education system.

Population Research Center

The mission of Population Research Center (PRC), located at Portland State University, is to provide population data, information, and research analysis for Oregon and its communities. In addition, it has the responsibility of acting as lead state agency in working with the U.S. Census Bureau to disseminate information at local levels.

OSU Fermentation Science

Fermentation science funding supports Oregon's fast-growing beer, wine and spirits industries and is one of the only programs of its type in the country.

OSU Marine Research Vessel

The 2013 Legislature established the new Oceangoing Research Vessel Program at Oregon State University to conduct specified marine research activities using U.S. National Science Foundation (NSF) research vessels currently stationed in Oregon. The appropriation for 2019-21 funded 24 days of ship use during the biennium, including fuel, supplies and labor.

TallWood Design Institute

The 2015 Legislature provided funding for what is now known as the TallWood Design Institute (previously known as the OSU Advanced Wood Products Center, operated in conjunction with University of Oregon). The TallWood Design Institute is the nation's only research collaborative that focuses exclusively on the advancement of structural wood products. It conducts the research needed for widespread adoption of mass timber building technology in the U.S. The Institute is a partnership between Oregon State University and the University of Oregon, bringing together the strengths of OSU's College of Forestry and College of Engineering, and the UO's School of Architecture and Allied Arts.

Engineering Technology Sustaining Funds

Engineering Technology Sustaining Funds are utilized to produce Oregon resident engineering and technology-related graduates, catalyze research in engineering and technology fields, and provide a tactical linkage of engineering and technology programs to the labor for needs of Oregon industry. This work is done in order to encourage and deepen connections between universities and engineering and technology industry partners to collectively advocate for additional private and public investment. Following a workgroup process in 2017-18, a new funding model was adopted (as codified in OAR 715-013-0062) to distribute these funds. The new model provides some base funding to all institutions but, beyond that limited amount of funding, distributes funds on the basis of degrees to Oregon residents, research production in targeted fields and the employment and wages of graduates of targeted programs in jobs in Oregon.

Oregon Renewable Energy Center (OREC)

Oregon Tech's OREC program serves small and medium-sized companies seeking a university collaborator to prototype, test, validate and accelerate "cleantech" products, and renewable energy applications. OREC's geo-heat center maintains a geothermal library of over 5,000 publications, and provides information and technical assistance on the use of geothermal energy to thousands of constituents worldwide, with a focus on assisting small Oregon-based businesses with applications of geothermal energy.

Criminal Justice Policy Research Institute (CJPRI)

The Criminal Justice Policy Research Institute (CJPRI) at Portland State University strives to promote informed decision-making on the complex issues related to crime prevention, crime control, and the criminal justice process. Its goal is to provide policymakers and the public with research and empirical guidance that is objective, practical, rigorous, as well as evidence and theory-based to advance efficient, effective, and equitable policy and practice in the field of criminal justice.

Willamette Falls Locks Commission

Portland State University receives funding to support the work of Oregon Solutions as it provides staffing for the Willamette Falls Locks Commission. The Willamette Falls Locks Commission will serve as a policy-making and advisory board for issues relating to the repair, reopening, operation, maintenance and future transfer of ownership of the Willamette River navigational channel and locks system.

These programs are managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	46,206,110	44,951,998	-	44,951,998	44,951,998	45,086,787
REVENUES						
8000 General Fund	46,206,110	44,951,998	-	44,951,998	44,951,998	45,086,787
AVAILABLE REVENUES						
8000 General Fund	46,206,110	44,951,998	-	44,951,998	44,951,998	45,086,787
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	46,156,108	2,495,723	-	2,495,723	2,495,723	929,274
6085 Other Special Payments						
8000 General Fund	-	42,456,275	-	42,456,275	42,456,275	44,157,513
TOTAL SPECIAL PAYMENTS						
8000 General Fund	46,156,108	44,951,998	-	44,951,998	44,951,998	45,086,787
TOTAL SPECIAL PAYMENTS	**$46,156,108**	**$44,951,998**	**-**	**$44,951,998**	**$44,951,998**	**$45,086,787**
EXPENDITURES						
8000 General Fund	46,156,108	44,951,998	-	44,951,998	44,951,998	45,086,787
REVERSIONS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
9900 Reversions						
8000 General Fund	(50,002)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	44,951,998	134,789	45,086,787	-	45,086,787
AVAILABLE REVENUES					
8000 General Fund	44,951,998	134,789	45,086,787	-	45,086,787
EXPENDITURES					
SPECIAL PAYMENTS					
6048 Spc Pmt to Public Universities					
8000 General Fund	2,495,723	(1,566,449)	929,274	-	929,274
6085 Other Special Payments					
8000 General Fund	42,456,275	1,701,238	44,157,513	-	44,157,513
TOTAL SPECIAL PAYMENTS					
8000 General Fund	44,951,998	134,789	45,086,787	-	45,086,787

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$134,789
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$134,789

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

- This package phases-in OSU College of Agricultural Sciences (2019 Session, HB 2437 Budget Report, page 2)

General Fund	$234,553
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$234,553

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

This package phases-out the following:

- OSU pacWave South wave energy test site (2019 Session, HB 5024 Budget Report, page 9) | $1,600,000
- OSU College of Agricultural Sciences (2019 Session, HB 2437 Budget Report, page 2) | $239,583
- OIT OMIC R&D (2019 Session, HB 5050 Budget Report, page 27) | $450,000
- OIT Systems Integration (2019 Session, HB 5050 Budget Report, page 27) | $300,000

General Fund	$(2,589,583)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(2,589,583)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$1,821,584
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$1,821,584

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

General Fund	$668,235
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$668,235

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	134,789	234,553	(2,589,583)	1,821,584	668,235	
AVAILABLE REVENUES						
8000 General Fund	134,789	234,553	(2,589,583)	1,821,584	668,235	
TOTAL AVAILABLE REVENUES	**$134,789**	**$234,553**	**($2,589,583)**	**$1,821,584**	**$668,235**	
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	(1,566,449)	234,553	(1,839,583)	28,214	10,367	
6085 Other Special Payments						
8000 General Fund	1,701,238	-	(750,000)	1,793,370	657,868	
SPECIAL PAYMENTS						
8000 General Fund	134,789	234,553	(2,589,583)	1,821,584	668,235	
TOTAL SPECIAL PAYMENTS	**$134,789**	**$234,553**	**($2,589,583)**	**$1,821,584**	**$668,235**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
TOTAL ENDING BALANCE	-	-	-	-	-	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase-in

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-210-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	234,553	-	-	-	-	-	234,553
Total Revenues	**$234,553**	-	-	-	-	-	**$234,553**
Special Payments							
Spc Pmt to Public Universities	234,553	-	-	-	-	-	234,553
Total Special Payments	**$234,553**	-	-	-	-	-	**$234,553**
Total Expenditures							
Total Expenditures	234,553	-	-	-	-	-	234,553
Total Expenditures	**$234,553**	-	-	-	-	-	**$234,553**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-210-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,589,583)	-	-	-	-	-	(2,589,583)
Total Revenues	**($2,589,583)**	-	-	-	-	-	**($2,589,583)**
Special Payments							
Spc Pmt to Public Universities	(1,839,583)	-	-	-	-	-	(1,839,583)
Other Special Payments	(750,000)	-	-	-	-	-	(750,000)
Total Special Payments	**($2,589,583)**	-	-	-	-	-	**($2,589,583)**
Total Expenditures							
Total Expenditures	(2,589,583)	-	-	-	-	-	(2,589,583)
Total Expenditures	**($2,589,583)**	-	-	-	-	-	**($2,589,583)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-210-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,821,584	-	-	-	-	-	1,821,584
Total Revenues	**$1,821,584**	-	-	-	-	-	**$1,821,584**
Special Payments							
Spc Pmt to Public Universities	28,214	-	-	-	-	-	28,214
Other Special Payments	1,793,370	-	-	-	-	-	1,793,370
Total Special Payments	**$1,821,584**	-	-	-	-	-	**$1,821,584**
Total Expenditures							
Total Expenditures	1,821,584	-	-	-	-	-	1,821,584
Total Expenditures	**$1,821,584**	-	-	-	-	-	**$1,821,584**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-210-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University State Programs
Cross Reference Number: 52500-210-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	668,235	-	-	-	-	-	668,235
Total Revenues	**$668,235**	-	-	-	-	-	**$668,235**
Special Payments							
Spc Pmt to Public Universities	10,367	-	-	-	-	-	10,367
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Other Special Payments	657,868	-	-	-	-	-	657,868
Total Special Payments	**$668,235**	-	-	-	-	-	**$668,235**
Total Expenditures							
Total Expenditures	668,235	-	-	-	-	-	668,235
Total Expenditures	**$668,235**	-	-	-	-	-	**$668,235**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

GENERAL FUND ONLY

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	-	-	-	-	-

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The Statewide Public Services

Includes the Agriculture Experiment Station, Extension Services and the Forest Research Laboratory.

Agricultural Experiment Station

The Agricultural Experiment Station (AES) the principal agricultural and related natural resources research agency of the State of Oregon. Its mission is to conduct research to solve problems and generate innovations in the agricultural, biological, social, and environmental sciences for the benefit of Oregonians. Its research relates to Oregon agriculture, associated industries, and natural resources. It also provides public services and technical assistance and in so doing:

- Helps ensure a stable and productive system of agriculture through the sustainable management of natural resources.
- Protects and improves the natural environment and related quality of life.
- Develops new agricultural products and processes.
- Improves marketing of Oregon agricultural products.
- Improves the nutritional value and quality of food.
- Helps protect crops and animals from insects, diseases, and other hazards.
- Contributes to the basic sciences.
- Strengthens rural communities through research on issues critical to their economic development and social fabric.
- Assists developing agriculture in ways that will help alleviate world hunger and promote trade within the United States.

Historic and Physical Setting

The Oregon Agricultural Experiment Station was organized in 1888 with funds provided by the United States Congress through the Hatch Act of 1887. The station comprises 11 branch experiment stations in 14 locations throughout Oregon. The central station on the OSU campus in Corvallis coordinates research activities with the teaching and extension service activities of the College of Agricultural Sciences.

Branch stations are located throughout the state to conduct research that accommodates the widely varying soil, climate, agricultural, cultural, and economic conditions of Oregon. Many branch stations are combined in the same facility with OSU Extension Service offices, and all work closely with the local Extension Office. At the central station in Corvallis, scientists, staff, and students in 14 academic departments and five colleges of Oregon State University (OSU) carry out basic and applied research in agriculture, food systems, environmental and life sciences, and natural resources. The Station also supports seed testing and food safety and environmental stewardship laboratories on the OSU campus that serves the public interest.

Liaison and Planning

In planning its research, the Station actively solicits counsel from industry and citizen groups. Branch experiment stations have advisory committees of local citizens and often work with local representatives of agriculture, food, environmental and natural resource groups. Station administration works with statewide advisory groups and agriculture, food, environmental and natural resource organizations for review of existing programs and the development of new ones that anticipate and address emerging needs.

Cooperation with Other Agencies

Cooperation with state and federal agencies is important and well developed in the Station. There is a tradition and practice of coordination with the Oregon Departments of Agriculture, Forestry, Environmental Quality, Water Resources, Economic & Community Development, and the Oregon Watershed Enhancement Board on matters of mutual concern. The Station also coordinates its programs with counterparts in western states and with agencies of the federal government. Scientists in almost every academic department in the Station meet regularly with counterparts at Washington State University and the University of Idaho, and often share talent and costs of conducting research projects.

Disseminating Results

Research results are disseminated rapidly using a variety of means. This includes field days, Extension Service educational programs, technical and scientific publications, online delivery, print and broadcast news stories in popular media, and the award-winning research publication, "Oregon's Agricultural Progress."

Evaluation

Research programs are regularly reviewed and evaluated, both internally and by teams of scientists from other universities and agencies. These critical reviews indicate that many Station programs are among the best in the nation.

OSU Extension Service

Is the community-based education and outreach arm of Oregon's land, sea, sun and space grant-university. It is cooperatively funded from federal (USDA), state, county, and other sources. The OSU Extension Service engages the people of Oregon with research-based knowledge and education that strengthen communities and economies, sustain natural resources, and promote healthy families and individuals.

Audiences/Program Areas

Extension faculty on the OSU campus and in county offices throughout the state work together with an extensive network of volunteers to develop and deliver educational programs. Extension programs focus on the following areas:

Agriculture and Natural Resources

This program provides education and technical assistance for people with agricultural interests. The major emphasis is on food, feed, energy, fiber, seed, and ornamental production and management of animal and plant production systems. Programs include farm/ranch business management, marketing, value-added processing, natural resource use and conservation, community horticulture, human and environmental health, and bioethics. Audiences include urban and rural residents and businesses, government agencies and communities with wide-ranging interests in conservation, production, and community development.

Family and Community Health

This program helps Oregonians improve their health, family, and community through education and community partnerships. Major programming extends knowledge related to public health, nutrition, exercise science, human development, family financial management, and aging to address important needs in Oregon's communities.

Forestry and Natural Resources

This program improves Oregonians' knowledge of forestry and natural resources and their options for enhancing benefits from these resources. This educational program assists forest owners, managers, processors, users, and students in understanding the importance of both production and environmental benefits from Oregon's forests. Priority subjects include reforestation, forest management, forest health, wildland fire, intergenerational land transfer, harvesting and processing wood, protection of soil and water, wildlife habitat, and related natural resources use, management, and protection.

Outdoor School Program

Pursuant to 2016's Ballot Measure 99, OSU's extension service coordinates a statewide program designed to coordinate outdoor school programs for Oregon's fifth and sixth grade students. The goal is to provide such programs to all such students throughout the state. This program is funded via lottery funding.

Forest Research Laboratory (FRL)

Oregon's original research agency designed to help solve problems, create opportunities, and develop new understanding and innovation about forest ecosystems, forest management and forest-derived renewable materials; its director is the dean of Oregon State University's College of Forestry. Established by the Oregon Legislature in 1941, the program is supported by state and federal appropriations and by research grants from public and private sources (see Oregon Revised Statute 526.225).

In addition to research in campus laboratories and university forests, studies are conducted cooperatively in public and private forests and in laboratories and manufacturing facilities throughout Oregon and the world.

Faculty, staff, and students from the College of Forestry's Departments of Forest Engineering, Resources, and Management; Forest Ecosystems and Society; and Wood Science and Engineering contribute to a diverse portfolio of fundamental and applied research and outreach activities. Activities benefit from collaboration with many other departments and colleges at Oregon State and elsewhere. Communication of results to science peers, land managers, policy makers, and the public is a high priority.

The FRL, the Corvallis Forestry Sciences Laboratory of the U.S. Forest Service, the Corvallis-based Forest and Rangelands Ecosystem Science Center of the U.S. Geological Service, and related research conducted elsewhere on campus combine to form the largest concentration of forest sciences research in North America.

Cooperation/Research Use

To extend the resources available from state appropriations in the Forest Research Laboratory budget, cooperation and assistance from non-state sources is sought to accomplish Laboratory research goals. Assistance may include the use of private or agency lands for research, contributed equipment, facilities or staff time and funds for specific projects. About 150 collaborators currently participate in a variety of research projects where results could provide direct benefits to Oregonians. Forestry practices of many collaborators reflect research results immediately, and other stakeholders often follow such working examples more quickly than they do with more conventional methods of conveying research results.

University Grants/Contracts

A significant amount of forestry research is supported by grants and contracts. Grant proposals of Laboratory scientists are required to be directly supportive of Laboratory goals and complementary to projects supported with state funds. Grants are restrictive since they often provide only for basic research, are not available in all program areas, and are for specific/limited time periods. Nevertheless, forestry and natural resources related sponsored research extends the programs of the Laboratory, and help provide research knowledge to a wider range of practitioners. Currently the

Laboratory is able to leverage every dollar of appropriated support for faculty and infrastructure into three dollars of additional research funding.

Disseminating Results

Research results are provided to family forestland owners, industry, public land managers, other scientists and the public using a variety of means. This includes Extension Foresters conducting programs around the state, Outreach Education short courses, technical and scientific publications, online delivery, video productions, conference presentations and stories in popular media.

Proposed Program Improvements

The Forest Research Laboratory continuously looks to engage in research that is closely allied with the policy initiatives being pursued by Oregon's legislative and executive branches, as well as programs that add value to the state economy, and protect environmental resources from changing threats. Scientists seek to provide new knowledge that will help inform policy choices about forest resources management, climate change, forest policies for urban areas, alternatives in resource uses, water quality, wildlife habitat, and related matters. Programs are also aimed at improving production processes and adding new products such that Oregonians can pursue economic gains while maintaining a healthy, sustainable environment that meets multiple needs for the state citizens.

These programs are managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	124,410,305	143,610,305	-	143,610,305	143,610,305	151,918,545
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	48,792,874	48,792,874
REVENUES						
8000 General Fund	124,410,305	143,610,305	-	143,610,305	143,610,305	151,918,545
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	48,792,874	48,792,874
TOTAL REVENUES	**$124,410,305**	**$188,916,152**	**-**	**$188,916,152**	**$192,403,179**	**$200,711,419**
AVAILABLE REVENUES						
8000 General Fund	124,410,305	143,610,305	-	143,610,305	143,610,305	151,918,545
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	48,792,874	48,792,874
TOTAL AVAILABLE REVENUES	**$124,410,305**	**$188,916,152**	**-**	**$188,916,152**	**$192,403,179**	**$200,711,419**
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	124,410,305	639,324	-	639,324	639,324	676,915
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	45,305,847	48,793,000

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	124,410,305	45,945,171	-	45,945,171	45,945,171	49,469,915
6085 Other Special Payments						
8000 General Fund	-	142,970,981	-	142,970,981	142,970,981	151,241,630
TOTAL SPECIAL PAYMENTS						
8000 General Fund	124,410,305	143,610,305	-	143,610,305	143,610,305	151,918,545
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	45,305,847	48,793,000
TOTAL SPECIAL PAYMENTS	**$124,410,305**	**$188,916,152**	**-**	**$188,916,152**	**$188,916,152**	**$200,711,545**
EXPENDITURES						
8000 General Fund	124,410,305	143,610,305	-	143,610,305	143,610,305	151,918,545
4400 Lottery Funds Ltd	-	45,305,847	-	45,305,847	45,305,847	48,793,000
TOTAL EXPENDITURES	**$124,410,305**	**$188,916,152**	**-**	**$188,916,152**	**$188,916,152**	**$200,711,545**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	3,487,027	(126)
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$3,487,027**	**($126)**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	143,610,305	8,308,240	151,918,545	-	151,918,545
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	48,792,874	-	48,792,874	-	48,792,874
TOTAL REVENUES					
8000 General Fund	143,610,305	8,308,240	151,918,545	-	151,918,545
4400 Lottery Funds Ltd	48,792,874	-	48,792,874	-	48,792,874
TOTAL REVENUES	**$192,403,179**	**$8,308,240**	**$200,711,419**	**-**	**$200,711,419**
AVAILABLE REVENUES					
8000 General Fund	143,610,305	8,308,240	151,918,545	-	151,918,545
4400 Lottery Funds Ltd	48,792,874	-	48,792,874	-	48,792,874
TOTAL AVAILABLE REVENUES	**$192,403,179**	**$8,308,240**	**$200,711,419**	**-**	**$200,711,419**
EXPENDITURES					
SPECIAL PAYMENTS					
6048 Spc Pmt to Public Universities					
8000 General Fund	639,324	37,591	676,915	-	676,915
4400 Lottery Funds Ltd	45,305,847	3,487,153	48,793,000	(126)	48,792,874
All Funds	45,945,171	3,524,744	49,469,915	(126)	49,469,789
6085 Other Special Payments					
8000 General Fund	142,970,981	8,270,649	151,241,630	-	151,241,630

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL SPECIAL PAYMENTS					
8000 General Fund	143,610,305	8,308,240	151,918,545	-	151,918,545
4400 Lottery Funds Ltd	45,305,847	3,487,153	48,793,000	(126)	48,792,874
TOTAL SPECIAL PAYMENTS	**$188,916,152**	**$11,795,393**	**$200,711,545**	**($126)**	**$200,711,419**
ENDING BALANCE					
4400 Lottery Funds Ltd	3,487,027	(3,487,153)	(126)	126	-

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$8,308,240
Other Funds	$0
Lottery Funds	$3,487,153
Federal Funds	$0
Total Funds	$11,795,393

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

- This package phases-in OSU College of Agricultural Sciences (2019 Session, HB 2437 Budget Report, page 2)

General Fund	$0
Other Funds	$0
Lottery Funds	$3,487,153
Federal Funds	$0
Total Funds	$3,487,153

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

This package phases-out the following the Berry Initiative (2019 Session, HB 5050 Budget Report, page 27)
- OSU pacWave South wave energy test site (2019 Session, HB 5024 Budget Report, page 9) | $1,600,000

General Fund	$(125,000)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(125,000)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$6,169868
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$6,169,868

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

General Fund	$2,263,372
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$2,263,372

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 070: Revenue Shortfall

This package was added at the request of Department of Administrative Services, Chief Financial Office, Budget Analyst as an adjustment to the Outdoor School program. Revenues in BASE were correct however, HECC's special payment to universities was $126 (Lottery Funds) over the revenue. Removed the $126 expenditure limitation in 6048, rather than do another Technical Adjustment POP. Adjusted expenditures to match revenues for Outdoor School to fix an error in Special Payments at CSL.

General Fund	$0
Other Funds	$0
Lottery Funds	$(126)
Federal Funds	$0
Total Funds	$(126)

Description	Total Essential Packages	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	8,308,240	-	(125,000)	6,169,868	2,263,372	
AVAILABLE REVENUES						
8000 General Fund	8,308,240	-	(125,000)	6,169,868	2,263,372	
TOTAL AVAILABLE REVENUES	**$8,308,240**	**-**	**($125,000)**	**$6,169,868**	**$2,263,372**	
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	37,591	-	-	27,490	10,101	
4400 Lottery Funds Ltd	3,487,153	3,487,153	-	-	-	
All Funds	3,524,744	3,487,153	-	27,490	10,101	
6085 Other Special Payments						
8000 General Fund	8,270,649	-	(125,000)	6,142,378	2,253,271	
SPECIAL PAYMENTS						
8000 General Fund	8,308,240	-	(125,000)	6,169,868	2,263,372	
4400 Lottery Funds Ltd	3,487,153	3,487,153	-	-	-	
TOTAL SPECIAL PAYMENTS	**$11,795,393**	**$3,487,153**	**($125,000)**	**$6,169,868**	**$2,263,372**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
4400 Lottery Funds Ltd	(3,487,153)	(3,487,153)	-	-	-	

Description	Total Essential Packages	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
TOTAL ENDING BALANCE	($3,487,153)	($3,487,153)	-	-	-	

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 021 - Phase-in

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Spc Pmt to Public Universities	-	3,487,153	-	-	-	-	3,487,153
Total Special Payments	-	**$3,487,153**	-	-	-	-	**$3,487,153**
Total Expenditures							
Total Expenditures	-	3,487,153	-	-	-	-	3,487,153
Total Expenditures	-	**$3,487,153**	-	-	-	-	**$3,487,153**
Ending Balance							
Ending Balance	-	(3,487,153)	-	-	-	-	(3,487,153)
Total Ending Balance	-	**($3,487,153)**	-	-	-	-	**($3,487,153)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(125,000)	-	-	-	-	-	(125,000)
Total Revenues	**($125,000)**	-	-	-	-	-	**($125,000)**
Special Payments							
Other Special Payments	(125,000)	-	-	-	-	-	(125,000)
Total Special Payments	**($125,000)**	-	-	-	-	-	**($125,000)**
Total Expenditures							
Total Expenditures	(125,000)	-	-	-	-	-	(125,000)
Total Expenditures	**($125,000)**	-	-	-	-	-	**($125,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,169,868	-	-	-	-	-	6,169,868
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$6,169,868**	-	-	-	-	-	**$6,169,868**
Special Payments							
Spc Pmt to Public Universities	27,490	-	-	-	-	-	27,490
Other Special Payments	6,142,378	-	-	-	-	-	6,142,378
Total Special Payments	**$6,169,868**	-	-	-	-	-	**$6,169,868**
Total Expenditures							
Total Expenditures	6,169,868	-	-	-	-	-	6,169,868
Total Expenditures	**$6,169,868**	-	-	-	-	-	**$6,169,868**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,263,372	-	-	-	-	-	2,263,372
Total Revenues	**$2,263,372**	-	-	-	-	-	**$2,263,372**
Special Payments							
Spc Pmt to Public Universities	10,101	-	-	-	-	-	10,101
Other Special Payments	2,253,271	-	-	-	-	-	2,253,271
Total Special Payments	**$2,263,372**	-	-	-	-	-	**$2,263,372**
Total Expenditures							
Total Expenditures	2,263,372	-	-	-	-	-	2,263,372
Total Expenditures	**$2,263,372**	-	-	-	-	-	**$2,263,372**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Statewide Public Services
Cross Reference Number: 52500-211-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Public Universities	-	(126)	-	-	-	-	(126)
Total Special Payments	**-**	**($126)**	**-**	**-**	**-**	**-**	**($126)**
Total Expenditures							
Total Expenditures	-	(126)	-	-	-	-	(126)
Total Expenditures	**-**	**($126)**	**-**	**-**	**-**	**-**	**($126)**
Ending Balance							
Ending Balance	-	126	-	-	-	-	126
Total Ending Balance	**-**	**$126**	**-**	**-**	**-**	**-**	**$126**

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00				
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
4400 Lottery Funds Ltd	(126)	(126)				
ENDING BALANCE						
4400 Lottery Funds Ltd	126	126				
TOTAL ENDING BALANCE	**$126**	**$126**				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-211-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	45,305,847	45,305,847	48,792,874	-	-
Total Lottery Funds	-	**$45,305,847**	**$45,305,847**	**$48,792,874**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	45,305,847	45,305,847	48,792,874	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	45,305,847	45,305,847	48,792,874	-	-
LF Limited	LF L	4400	-	45,305,847	45,305,847	48,792,874	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	45,305,847	45,305,847	48,792,874	-	-

Sports Lottery

SPORTS LOTTERY

The Sports Action Lottery program provides lottery funds to support athletic programs and student scholarships. As outlined in ORS 461.543, 88% of all available funding shall be spent on athletic programs. Of that amount, 70% shall be for non-revenue producing sports with 30% for revenue producing sports. At least 50% of the available funding is earmarked for women's athletics.

The remaining 12% of funding shall be spent on scholarships, equally split between a focus on merit and financial need. Although ORS 461.543(4) calls for an amount equal to 1% of the Administrative Services Economic Development Fund to be allocated to Sports Lottery, the funding level and allocation between universities has been set at a different, lower, level by the Oregon Legislature in recent biennia.

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	32,240,000	14,099,809	-	14,099,809	13,532,314	13,532,314
REVENUES						
4400 Lottery Funds Ltd	32,240,000	14,099,809	-	14,099,809	13,532,314	13,532,314
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	32,240,000	14,099,809	-	14,099,809	13,532,314	13,532,314
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
4400 Lottery Funds Ltd	32,240,000	-	-	-	-	-
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	14,099,809	-	14,099,809	14,099,809	13,532,000
TOTAL SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	32,240,000	14,099,809	-	14,099,809	14,099,809	13,532,000
TOTAL SPECIAL PAYMENTS	**$32,240,000**	**$14,099,809**	**-**	**$14,099,809**	**$14,099,809**	**$13,532,000**
EXPENDITURES						
4400 Lottery Funds Ltd	32,240,000	14,099,809	-	14,099,809	14,099,809	13,532,000
ENDING BALANCE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	-	-	-	-	(567,495)	314
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**($567,495)**	**$314**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	13,532,314	-	13,532,314	-	13,532,314
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	13,532,314	-	13,532,314	-	13,532,314
EXPENDITURES					
SPECIAL PAYMENTS					
6085 Other Special Payments					
4400 Lottery Funds Ltd	14,099,809	(567,809)	13,532,000	314	13,532,314
ENDING BALANCE					
4400 Lottery Funds Ltd	(567,495)	567,809	314	(314)	-

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$(567,809)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(567,809)

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

This package phases-out based on June 2020 forecast, table B.9

General Fund	$0
Other Funds	$0
Lottery Funds	$(567,809)
Federal Funds	$0
Total Funds	$(567,809)

SPORTS LOTTERY
ESSENTIAL PACKAGES

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

SPORTS LOTTERY
ESSENTIAL PACKAGES

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00				
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
4400 Lottery Funds Ltd	(567,809)	(567,809)				
ENDING BALANCE						
4400 Lottery Funds Ltd	567,809	567,809				
TOTAL ENDING BALANCE	**$567,809**	**$567,809**				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Sports Lottery
Cross Reference Number: 52500-212-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	(567,809)	-	-	-	-	(567,809)
Total Special Payments	-	**($567,809)**	-	-	-	-	**($567,809)**
Total Expenditures							
Total Expenditures	-	(567,809)	-	-	-	-	(567,809)
Total Expenditures	-	**($567,809)**	-	-	-	-	**($567,809)**
Ending Balance							
Ending Balance	-	567,809	-	-	-	-	567,809
Total Ending Balance	-	**$567,809**	-	-	-	-	**$567,809**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Sports Lottery
Cross Reference Number: 52500-212-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POLICY OPTION PACKAGE #208
Technical Adjustment for Lottery Fund Expenditures

Agency Request Budget: $314 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE
This package was added at the request of Department of Administrative Services, Chief Financial Office, Budget Analyst as an adjustment to the program.

HOW TO ACHIEVE
This policy option package increases Added $314 LF special pay (6085) to match to revenue amount. This adjustment payments (6085) to correct error from CSL.

STAFFING IMPACT
None

REVENUE SOURCE

General Fund	$0
Other Funds	$0
Lottery Funds	$314
Federal Funds	$0
Total Funds	$314

Description	Total Policy Packages	Pkg: 208 Technical Adjustment for LF Expenditures Priority: 00				
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
4400 Lottery Funds Ltd	314	314				
ENDING BALANCE						
4400 Lottery Funds Ltd	(314)	(314)				
TOTAL ENDING BALANCE	**($314)**	**($314)**				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 208 - Technical Adjustment for LF Expenditures

Cross Reference Name: Sports Lottery
Cross Reference Number: 52500-212-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	314	-	-	-	-	314
Total Special Payments	**-**	**$314**	**-**	**-**	**-**	**-**	**$314**
Total Expenditures							
Total Expenditures	-	314	-	-	-	-	314
Total Expenditures	**-**	**$314**	**-**	**-**	**-**	**-**	**$314**
Ending Balance							
Ending Balance	-	(314)	-	-	-	-	(314)
Total Ending Balance	**-**	**($314)**	**-**	**-**	**-**	**-**	**($314)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-212-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	32,240,000	14,099,809	14,099,809	13,532,314	-	-
Total Lottery Funds	**$32,240,000**	**$14,099,809**	**$14,099,809**	**$13,532,314**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	32,240,000	14,099,809	14,099,809	13,532,314	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			32,240,000	14,099,809	14,099,809	13,532,314	-	-
LF Limited	LF L	4400	32,240,000	14,099,809	14,099,809	13,532,314	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			32,240,000	14,099,809	14,099,809	13,532,314	-	-

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Description

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists, creates new knowledge, translates scientific research into therapies for disease, provides compassionate and evidence-based patient care, and improves health statewide through access and policy initiatives.

OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), other health professions (physician assistants, radiation therapy, dietetics, laboratory medicine and EMT training in conjunction with OIT), and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. OHSU receives state funding to support the School of Medicine, School of Nursing, School of Dentistry, the Oregon Poison Center, and the Child Development and Rehabilitation Center (CRDC).

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	77,277,432	77,161,533	-	77,161,533	77,161,533	80,479,478
REVENUES						
8000 General Fund	77,277,432	77,161,533	-	77,161,533	77,161,533	80,479,478
AVAILABLE REVENUES						
8000 General Fund	77,277,432	77,161,533	-	77,161,533	77,161,533	80,479,478
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	77,143,018	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	77,161,533	-	77,161,533	77,161,533	80,479,478
TOTAL SPECIAL PAYMENTS						
8000 General Fund	77,143,018	77,161,533	-	77,161,533	77,161,533	80,479,478
TOTAL SPECIAL PAYMENTS	**$77,143,018**	**$77,161,533**	**-**	**$77,161,533**	**$77,161,533**	**$80,479,478**
EXPENDITURES						
8000 General Fund	77,143,018	77,161,533	-	77,161,533	77,161,533	80,479,478
REVERSIONS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
9900 Reversions						
8000 General Fund	(134,414)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	2,000,000	-	2,000,000	2,000,000	-
REVENUES						
8000 General Fund	-	2,000,000	-	2,000,000	2,000,000	-
AVAILABLE REVENUES						
8000 General Fund	-	2,000,000	-	2,000,000	2,000,000	-
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	2,000,000	-	2,000,000	2,000,000	-
EXPENDITURES						
8000 General Fund	-	2,000,000	-	2,000,000	2,000,000	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	77,161,533	3,317,945	80,479,478	-	80,479,478
AVAILABLE REVENUES					
8000 General Fund	77,161,533	3,317,945	80,479,478	-	80,479,478
EXPENDITURES					
SPECIAL PAYMENTS					
6085 Other Special Payments					
8000 General Fund	77,161,533	3,317,945	80,479,478	-	80,479,478

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	2,000,000	(2,000,000)	-	-	-
AVAILABLE REVENUES					
8000 General Fund	2,000,000	(2,000,000)	-	-	-
EXPENDITURES					
SPECIAL PAYMENTS					
6085 Other Special Payments					
8000 General Fund	2,000,000	(2,000,000)	-	-	-

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$3,317,945
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$3,317,945

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs. (52500-108-00)

General Fund	$(2,000,000)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(2,000,000)

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$3,317,945
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$3,317,945

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,317,945	3,317,945				
AVAILABLE REVENUES						
8000 General Fund	3,317,945	3,317,945				
TOTAL AVAILABLE REVENUES	**$3,317,945**	**$3,317,945**				
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	3,317,945	3,317,945				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	**-**	**-**				

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(2,000,000)	(2,000,000)				
AVAILABLE REVENUES						
8000 General Fund	(2,000,000)	(2,000,000)				
TOTAL AVAILABLE REVENUES	**($2,000,000)**	**($2,000,000)**				
EXPENDITURES						
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	(2,000,000)	(2,000,000)				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	-	-				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-213-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,317,945	-	-	-	-	-	3,317,945
Total Revenues	**$3,317,945**	-	-	-	-	-	**$3,317,945**
Special Payments							
Other Special Payments	3,317,945	-	-	-	-	-	3,317,945
Total Special Payments	**$3,317,945**	-	-	-	-	-	**$3,317,945**
Total Expenditures							
Total Expenditures	3,317,945	-	-	-	-	-	3,317,945
Total Expenditures	**$3,317,945**	-	-	-	-	-	**$3,317,945**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-108-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,000,000)	-	-	-	-	-	(2,000,000)
Total Revenues	**($2,000,000)**	-	-	-	-	-	**($2,000,000)**
Special Payments							
Other Special Payments	(2,000,000)	-	-	-	-	-	(2,000,000)
Total Special Payments	**($2,000,000)**	-	-	-	-	-	**($2,000,000)**
Total Expenditures							
Total Expenditures	(2,000,000)	-	-	-	-	-	(2,000,000)
Total Expenditures	**($2,000,000)**	-	-	-	-	-	**($2,000,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: OHSU Programs
Cross Reference Number: 52500-108-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

General Fund Only

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	-	-	-	-	-

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Public University
Debt Service

PUBLIC UNIVERSITY DEBT SERVICE

Description

This debt service program includes all long-term debt obligations of Oregon's seven public universities to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	240,406	-	240,406	-	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	13,641,474	14,116,822	-	14,116,822	14,116,822	14,111,741
8030 General Fund Debt Svc	133,751,619	177,386,107	-	177,386,107	193,480,740	193,480,740
All Funds	147,393,093	191,502,929	-	191,502,929	207,597,562	207,592,481
BOND SALES						
0555 General Fund Obligation Bonds						
3230 Other Funds Debt Svc Non-Ltd	84,944	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	255,419	-	-	-	-	-
All Funds	340,363	-	-	-	-	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	16,425,264	16,425,264	-	-
All Funds	-	-	16,823,171	16,823,171	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	84,944	-	16,425,264	16,425,264	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3430 Other Funds Debt Svc Ltd	255,419	-	-	-	-	-
TOTAL BOND SALES	**$340,363**	-	**$16,823,171**	**$16,823,171**	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	384,710	-	-	-	-	-
3200 Other Funds Non-Ltd	4,013	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	110,550,290	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	9,825,421	-	-	-	-	-
All Funds	120,764,434	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3230 Other Funds Debt Svc Non-Ltd	92,021,911	-	-	-	-	-
OTHER						
0975 Other Revenues						
3230 Other Funds Debt Svc Non-Ltd	-	203,917,130	-	203,917,130	186,432,650	186,432,650
3430 Other Funds Debt Svc Ltd	-	4,876,783	-	4,876,783	4,184,150	4,184,150
All Funds	-	208,793,913	-	208,793,913	190,616,800	190,616,800
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	6,271	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
1040 Transfer In Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	8,177,171	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	31,672,421	33,504,389	-	33,504,389	36,940,110	36,940,110
3230 Other Funds Debt Svc Non-Ltd	71,340	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	31,338	-	-	-	-	-
All Funds	31,775,099	33,504,389	-	33,504,389	36,940,110	36,940,110
TOTAL TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	39,855,863	33,504,389	-	33,504,389	36,940,110	36,940,110
3230 Other Funds Debt Svc Non-Ltd	71,340	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	31,338	-	-	-	-	-
TOTAL TRANSFERS IN	**$39,958,541**	**$33,504,389**	**-**	**$33,504,389**	**$36,940,110**	**$36,940,110**
REVENUES						
8000 General Fund	13,641,474	14,116,822	-	14,116,822	14,116,822	14,111,741
8030 General Fund Debt Svc	133,751,619	177,386,107	-	177,386,107	193,480,740	193,480,740
4430 Lottery Funds Debt Svc Ltd	40,240,573	33,504,389	-	33,504,389	36,940,110	36,940,110
3200 Other Funds Non-Ltd	4,013	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	202,728,485	203,917,130	16,425,264	220,342,394	186,432,650	186,432,650
3430 Other Funds Debt Svc Ltd	10,112,178	4,876,783	-	4,876,783	4,184,150	4,184,150
TOTAL REVENUES	**$400,478,342**	**$433,801,231**	**$16,823,171**	**$450,624,402**	**$435,154,472**	**$435,149,391**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(6,271)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(543,359)	-	-	-	-	-
All Funds	(549,630)	-	-	-	-	-
2040 Transfer Out Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	(8,177,171)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3230 Other Funds Debt Svc Non-Ltd	(19)	-	-	-	-	-
TOTAL TRANSFERS OUT						
4430 Lottery Funds Debt Svc Ltd	(8,183,442)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(543,378)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($8,726,820)**	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	13,641,474	14,116,822	-	14,116,822	14,116,822	14,111,741
8030 General Fund Debt Svc	133,751,619	177,386,107	-	177,386,107	193,480,740	193,480,740
4430 Lottery Funds Debt Svc Ltd	32,057,131	33,744,795	-	33,744,795	36,940,110	36,940,110
3200 Other Funds Non-Ltd	4,013	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	202,185,107	203,917,130	16,425,264	220,342,394	186,432,650	186,432,650
3430 Other Funds Debt Svc Ltd	10,112,178	4,876,783	-	4,876,783	4,184,150	4,184,150

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL AVAILABLE REVENUES	**$391,751,522**	**$434,041,637**	**$16,823,171**	**$450,864,808**	**$435,154,472**	**$435,149,391**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
8000 General Fund	-	951,606	-	951,606	951,606	992,525
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	951,606	-	951,606	951,606	992,525
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
TOTAL SERVICES & SUPPLIES	**-**	**$951,606**	**$397,907**	**$1,349,513**	**$951,606**	**$992,525**
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
8000 General Fund	13,142,219	-	-	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	-	13,165,216	-	13,165,216	13,165,216	13,119,216
TOTAL SPECIAL PAYMENTS						
8000 General Fund	13,142,219	13,165,216	-	13,165,216	13,165,216	13,119,216
TOTAL SPECIAL PAYMENTS	**$13,142,219**	**$13,165,216**	**-**	**$13,165,216**	**$13,165,216**	**$13,119,216**
DEBT SERVICE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	-	-	16,425,264	16,425,264	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	59,017,689	81,747,827	-	81,747,827	101,275,800	101,275,800
4430 Lottery Funds Debt Svc Ltd	16,194,138	18,442,601	-	18,442,601	23,368,460	23,368,460
3230 Other Funds Debt Svc Non-Ltd	92,027,396	96,666,800	-	96,666,800	96,235,390	96,235,390
3430 Other Funds Debt Svc Ltd	-	4,876,783	-	4,876,783	1,929,730	1,929,730
All Funds	167,239,223	201,734,011	-	201,734,011	222,809,380	222,809,380
7150 Interest - Bonds						
8030 General Fund Debt Svc	69,513,142	95,638,280	-	95,638,280	92,204,940	92,204,940
4430 Lottery Funds Debt Svc Ltd	15,687,465	15,302,194	-	15,302,194	13,571,650	13,571,650
3230 Other Funds Debt Svc Non-Ltd	108,663,710	103,649,030	-	103,649,030	90,197,260	90,197,260
3430 Other Funds Debt Svc Ltd	6,701,426	-	-	-	1,555,250	1,555,250
All Funds	200,565,743	214,589,504	-	214,589,504	197,529,100	197,529,100
7200 Principal - COP						
8030 General Fund Debt Svc	4,920,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	2,069,000	-	2,069,000	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	665,000	665,000
All Funds	4,920,000	2,069,000	-	2,069,000	665,000	665,000
7250 Interest - COP						
8030 General Fund Debt Svc	300,550	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	-	1,532,300	-	1,532,300	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	34,170	34,170
All Funds	300,550	1,532,300	-	1,532,300	34,170	34,170
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	133,751,381	177,386,107	-	177,386,107	193,480,740	193,480,740
4430 Lottery Funds Debt Svc Ltd	31,881,603	33,744,795	-	33,744,795	36,940,110	36,940,110
3230 Other Funds Debt Svc Non-Ltd	200,691,106	203,917,130	16,425,264	220,342,394	186,432,650	186,432,650
3430 Other Funds Debt Svc Ltd	6,701,426	4,876,783	-	4,876,783	4,184,150	4,184,150
TOTAL DEBT SERVICE	**$373,025,516**	**$419,924,815**	**$16,425,264**	**$436,350,079**	**$421,037,650**	**$421,037,650**
EXPENDITURES						
8000 General Fund	13,142,219	14,116,822	-	14,116,822	14,116,822	14,111,741
8030 General Fund Debt Svc	133,751,381	177,386,107	-	177,386,107	193,480,740	193,480,740
4430 Lottery Funds Debt Svc Ltd	31,881,603	33,744,795	-	33,744,795	36,940,110	36,940,110
3200 Other Funds Non-Ltd	-	-	397,907	397,907	-	-
3230 Other Funds Debt Svc Non-Ltd	200,691,106	203,917,130	16,425,264	220,342,394	186,432,650	186,432,650
3430 Other Funds Debt Svc Ltd	6,701,426	4,876,783	-	4,876,783	4,184,150	4,184,150
TOTAL EXPENDITURES	**$386,167,735**	**$434,041,637**	**$16,823,171**	**$450,864,808**	**$435,154,472**	**$435,149,391**
REVERSIONS						
9900 Reversions						
8000 General Fund	(499,255)	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	(238)	-	-	-	-	-
All Funds	(499,493)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	175,528	-	-	-	-	-
3200 Other Funds Non-Ltd	4,013	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,494,001	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,410,752	-	-	-	-	-
TOTAL ENDING BALANCE	**$5,084,294**	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3230 Other Funds Debt Svc Non-Ltd	1,777,472	-	-	-	-	-
6230 Federal Funds Debt Svc NL	627,488	-	-	-	-	-
All Funds	2,404,960	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3230 Other Funds Debt Svc Non-Ltd	3,549,235	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	3,970,961	4,597,230	-	4,597,230	-	-
REVENUES						
3230 Other Funds Debt Svc Non-Ltd	5,326,707	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
TOTAL REVENUES	**$9,925,156**	**$4,597,230**	-	**$4,597,230**	-	-
AVAILABLE REVENUES						
3230 Other Funds Debt Svc Non-Ltd	5,326,707	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
TOTAL AVAILABLE REVENUES	**$9,925,156**	**$4,597,230**	-	**$4,597,230**	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
6230 Federal Funds Debt Svc NL	3,970,961	-	-	-	-	-
DEBT SERVICE						
7200 Principal - COP						
3230 Other Funds Debt Svc Non-Ltd	3,549,235	-	-	-	-	-
7250 Interest - COP						
3230 Other Funds Debt Svc Non-Ltd	1,777,472	-	-	-	-	-
6230 Federal Funds Debt Svc NL	627,488	4,597,230	-	4,597,230	-	-
All Funds	2,404,960	4,597,230	-	4,597,230	-	-
TOTAL DEBT SERVICE						
3230 Other Funds Debt Svc Non-Ltd	5,326,707	-	-	-	-	-
6230 Federal Funds Debt Svc NL	627,488	4,597,230	-	4,597,230	-	-
TOTAL DEBT SERVICE	**$5,954,195**	**$4,597,230**	-	**$4,597,230**	-	-
EXPENDITURES						
3230 Other Funds Debt Svc Non-Ltd	5,326,707	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,598,449	4,597,230	-	4,597,230	-	-
TOTAL EXPENDITURES	**$9,925,156**	**$4,597,230**	-	**$4,597,230**	-	-
ENDING BALANCE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	14,116,822	(5,081)	14,111,741	-	14,111,741
8030 General Fund Debt Svc	193,480,740	-	193,480,740	-	193,480,740
All Funds	207,597,562	(5,081)	207,592,481	-	207,592,481
OTHER					
0975 Other Revenues					
3230 Other Funds Debt Svc Non-Ltd	186,432,650	-	186,432,650	-	186,432,650
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
All Funds	190,616,800	-	190,616,800	-	190,616,800
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4430 Lottery Funds Debt Svc Ltd	36,940,110	-	36,940,110	-	36,940,110
TOTAL REVENUES					
8000 General Fund	14,116,822	(5,081)	14,111,741	-	14,111,741
8030 General Fund Debt Svc	193,480,740	-	193,480,740	-	193,480,740
4430 Lottery Funds Debt Svc Ltd	36,940,110	-	36,940,110	-	36,940,110
3230 Other Funds Debt Svc Non-Ltd	186,432,650	-	186,432,650	-	186,432,650
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
TOTAL REVENUES	**$435,154,472**	**($5,081)**	**$435,149,391**	-	**$435,149,391**
AVAILABLE REVENUES					
8000 General Fund	14,116,822	(5,081)	14,111,741	-	14,111,741

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8030 General Fund Debt Svc	193,480,740	-	193,480,740	-	193,480,740
4430 Lottery Funds Debt Svc Ltd	36,940,110	-	36,940,110	-	36,940,110
3230 Other Funds Debt Svc Non-Ltd	186,432,650	-	186,432,650	-	186,432,650
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
TOTAL AVAILABLE REVENUES	**$435,154,472**	**($5,081)**	**$435,149,391**	**-**	**$435,149,391**
EXPENDITURES					
SERVICES & SUPPLIES					
4225 State Gov. Service Charges					
8000 General Fund	951,606	40,919	992,525	-	992,525
SPECIAL PAYMENTS					
6065 Loan Repaid To State Agencies					
8000 General Fund	13,165,216	(46,000)	13,119,216	-	13,119,216
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	101,275,800	-	101,275,800	-	101,275,800
4430 Lottery Funds Debt Svc Ltd	23,368,460	-	23,368,460	-	23,368,460
3230 Other Funds Debt Svc Non-Ltd	96,235,390	-	96,235,390	-	96,235,390
3430 Other Funds Debt Svc Ltd	1,929,730	-	1,929,730	-	1,929,730
All Funds	222,809,380	-	222,809,380	-	222,809,380
7150 Interest - Bonds					
8030 General Fund Debt Svc	92,204,940	-	92,204,940	-	92,204,940
4430 Lottery Funds Debt Svc Ltd	13,571,650	-	13,571,650	-	13,571,650
3230 Other Funds Debt Svc Non-Ltd	90,197,260	-	90,197,260	-	90,197,260

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3430 Other Funds Debt Svc Ltd	1,555,250	-	1,555,250	-	1,555,250
All Funds	197,529,100	-	197,529,100	-	197,529,100
7200 Principal - COP					
3430 Other Funds Debt Svc Ltd	665,000	-	665,000	-	665,000
7250 Interest - COP					
3430 Other Funds Debt Svc Ltd	34,170	-	34,170	-	34,170
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	193,480,740	-	193,480,740	-	193,480,740
4430 Lottery Funds Debt Svc Ltd	36,940,110	-	36,940,110	-	36,940,110
3230 Other Funds Debt Svc Non-Ltd	186,432,650	-	186,432,650	-	186,432,650
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
TOTAL DEBT SERVICE	**$421,037,650**	**-**	**$421,037,650**	**-**	**$421,037,650**
TOTAL EXPENDITURES					
8000 General Fund	14,116,822	(5,081)	14,111,741	-	14,111,741
8030 General Fund Debt Svc	193,480,740	-	193,480,740	-	193,480,740
4430 Lottery Funds Debt Svc Ltd	36,940,110	-	36,940,110	-	36,940,110
3230 Other Funds Debt Svc Non-Ltd	186,432,650	-	186,432,650	-	186,432,650
3430 Other Funds Debt Svc Ltd	4,184,150	-	4,184,150	-	4,184,150
TOTAL EXPENDITURES	**$435,154,472**	**($5,081)**	**$435,149,391**	**-**	**$435,149,391**

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$(5,081)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(5,081)

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

This package phases-out loan repaid to state agencies

General Fund	$(46,000)
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$(46,000)

PUBLIC UNIVERSITY DEBT SERVICE
ESSENTIAL PACKAGES

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$40,919
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$40,919

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

PUBLIC UNIVERSITY DEBT SERVICE

Description

This debt service program includes all long-term debt obligations of Oregon's seven public universities to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University Debt Service
Cross Reference Number: 52500-214-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(46,000)	-	-	-	-	-	(46,000)
Total Revenues	**($46,000)**	-	-	-	-	-	**($46,000)**
Special Payments							
Loan Repaid To State Agencies	(46,000)	-	-	-	-	-	(46,000)
Total Special Payments	**($46,000)**	-	-	-	-	-	**($46,000)**
Total Expenditures							
Total Expenditures	(46,000)	-	-	-	-	-	(46,000)
Total Expenditures	**($46,000)**	-	-	-	-	-	**($46,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Debt Service
Cross Reference Number: 52500-214-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	40,919	-	-	-	-	-	40,919
Total Revenues	**$40,919**	-	-	-	-	-	**$40,919**
Services & Supplies							
State Gov. Service Charges	40,919	-	-	-	-	-	40,919
Facilities Rental and Taxes	-	-	-	-	-	-	-
Total Services & Supplies	**$40,919**	-	-	-	-	-	**$40,919**
Special Payments							
Loan Repaid To State Agencies	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	40,919	-	-	-	-	-	40,919
Total Expenditures	**$40,919**	-	-	-	-	-	**$40,919**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(5,081)	(46,000)	40,919			
AVAILABLE REVENUES						
8000 General Fund	(5,081)	(46,000)	40,919			
TOTAL AVAILABLE REVENUES	**($5,081)**	**($46,000)**	**$40,919**			
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
8000 General Fund	40,919	-	40,919			
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	(46,000)	(46,000)	-			
EXPENDITURES						
8000 General Fund	(5,081)	(46,000)	40,919			
TOTAL EXPENDITURES	**($5,081)**	**($46,000)**	**$40,919**			
ENDING BALANCE						
8000 General Fund	-	-	-			
TOTAL ENDING BALANCE	-	-	-			

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-214-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	384,710	-	-	-	-	-
Transfer In - Intrafund	6,271	-	-	-	-	-
Transfer In Lottery Proceeds	8,177,171	-	-	-	-	-
Tsfr From Administrative Svcs	31,672,421	33,504,389	33,504,389	36,940,110	-	-
Transfer Out - Intrafund	(6,271)	-	-	-	-	-
Transfer Out Lottery Proceeds	(8,177,171)	-	-	-	-	-
Total Lottery Funds	**$32,057,131**	**$33,504,389**	**$33,504,389**	**$36,940,110**	**-**	**-**
Other Funds						
General Fund Obligation Bonds	255,419	-	-	-	-	-
Interest Income	9,825,421	-	-	-	-	-
Other Revenues	-	4,876,783	4,876,783	4,184,150	-	-
Tsfr From Administrative Svcs	31,338	-	-	-	-	-
Total Other Funds	**$10,112,178**	**$4,876,783**	**$4,876,783**	**$4,184,150**	**-**	**-**
Nonlimited Other Funds						
General Fund Obligation Bonds	84,944	-	-	-	-	-
Refunding Bonds	-	-	16,823,171	-	-	-
Interest Income	110,554,303	-	-	-	-	-
Loan Repayments	92,021,911	-	-	-	-	-
Other Revenues	-	203,917,130	203,917,130	186,432,650	-	-
Tsfr From Administrative Svcs	71,340	-	-	-	-	-
Transfer Out - Intrafund	(543,359)	-	-	-	-	-
Tsfr To Administrative Svcs	(19)	-	-	-	-	-
Total Nonlimited Other Funds	**$202,189,120**	**$203,917,130**	**$220,740,301**	**$186,432,650**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-113-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Interest Income	1,777,472	-	-	-	-	-
Loan Repayments	3,549,235	-	-	-	-	-
Total Nonlimited Other Funds	**$5,326,707**	-	-	-	-	-
Nonlimited Federal Funds						
Interest Income	627,488	-	-	-	-	-
Federal Funds	3,970,961	4,597,230	4,597,230	-	-	-
Total Nonlimited Federal Funds	**$4,598,449**	**$4,597,230**	**$4,597,230**	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010						
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575						
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	1,777,472	-	-	-	-	-
Loan Repayments	OF DS NL	0925	3,549,235	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010						
Tsfr to Administrative Svcs	OF DS NL	2107						
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-
Other Revenues	OF L	0975	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	627,488	-	-	-	-	-
Federal Funds	FF DS NL	0995	3,970,961	4,597,230	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			9,925,156	4,597,230	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	5,326,707	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	4,598,449	4,597,230	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			9,925,156	4,597,230	-	-	-	-

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Community College
Debt Service

COMMUNITY COLLEGE DEBT SERVICE

Description

This debt service program includes all long-term debt obligations of Oregon's seventeen community colleges to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	297,037	-	297,037	-	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
8030 General Fund Debt Svc	26,542,971	28,954,449	-	28,954,449	43,114,640	43,114,640
All Funds	26,542,971	29,071,915	-	29,071,915	43,232,106	43,237,157
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	106,876	-	-	-	-	-
3020 Other Funds Cap Construct	1,526,690	-	-	-	-	-
All Funds	1,633,566	-	-	-	-	-
OTHER						
0975 Other Revenues						
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	242,491	-	-	-	-	-
1040 Transfer In Lottery Proceeds						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4430 Lottery Funds Debt Svc Ltd	154,023	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	11,624,261	11,223,083	-	11,223,083	13,379,130	13,379,130
TOTAL TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	12,020,775	11,223,083	-	11,223,083	13,379,130	13,379,130
TOTAL TRANSFERS IN	**$12,020,775**	**$11,223,083**	-	**$11,223,083**	**$13,379,130**	**$13,379,130**
REVENUES						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
8030 General Fund Debt Svc	26,542,971	28,954,449	-	28,954,449	43,114,640	43,114,640
4430 Lottery Funds Debt Svc Ltd	12,127,651	11,223,083	-	11,223,083	13,379,130	13,379,130
3020 Other Funds Cap Construct	1,526,690	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
TOTAL REVENUES	**$40,197,312**	**$43,421,853**	-	**$43,421,853**	**$56,611,236**	**$56,616,287**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(26,690)	-	-	-	-	-
2040 Transfer Out Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	(154,023)	-	-	-	-	-
TOTAL TRANSFERS OUT						
4430 Lottery Funds Debt Svc Ltd	(154,023)	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3020 Other Funds Cap Construct	(26,690)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($180,713)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
8030 General Fund Debt Svc	26,542,971	28,954,449	-	28,954,449	43,114,640	43,114,640
4430 Lottery Funds Debt Svc Ltd	11,973,628	11,520,120	-	11,520,120	13,379,130	13,379,130
3020 Other Funds Cap Construct	1,500,000	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
TOTAL AVAILABLE REVENUES	**$40,016,599**	**$43,718,890**	**-**	**$43,718,890**	**$56,611,236**	**$56,616,287**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
4650 Other Services and Supplies						
8030 General Fund Debt Svc	(1)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
8030 General Fund Debt Svc	(1)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**($1)**	**$117,466**	**-**	**$117,466**	**$117,466**	**$122,517**
SPECIAL PAYMENTS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6045 Dist to Comm College Districts						
3020 Other Funds Cap Construct	1,500,000	-	-	-	-	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	11,526,671	10,046,139	-	10,046,139	20,185,000	20,185,000
4430 Lottery Funds Debt Svc Ltd	6,560,773	6,713,670	-	6,713,670	8,816,090	8,816,090
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
All Funds	18,087,444	19,886,664	-	19,886,664	29,001,090	29,001,090
7150 Interest - Bonds						
8030 General Fund Debt Svc	15,016,273	18,908,310	-	18,908,310	22,929,640	22,929,640
4430 Lottery Funds Debt Svc Ltd	5,138,429	4,563,972	-	4,563,972	4,563,040	4,563,040
All Funds	20,154,702	23,472,282	-	23,472,282	27,492,680	27,492,680
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	26,542,944	28,954,449	-	28,954,449	43,114,640	43,114,640
4430 Lottery Funds Debt Svc Ltd	11,699,202	11,277,642	-	11,277,642	13,379,130	13,379,130
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
TOTAL DEBT SERVICE	**$38,242,146**	**$43,358,946**	**-**	**$43,358,946**	**$56,493,770**	**$56,493,770**
EXPENDITURES						
8000 General Fund	-	117,466	-	117,466	117,466	122,517
8030 General Fund Debt Svc	26,542,943	28,954,449	-	28,954,449	43,114,640	43,114,640

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4430 Lottery Funds Debt Svc Ltd	11,699,202	11,277,642	-	11,277,642	13,379,130	13,379,130
3020 Other Funds Cap Construct	1,500,000	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	3,126,855	-	3,126,855	-	-
TOTAL EXPENDITURES	**$39,742,145**	**$43,476,412**	-	**$43,476,412**	**$56,611,236**	**$56,616,287**
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(28)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	274,426	242,478	-	242,478	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$274,426**	**$242,478**	-	**$242,478**	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	117,466	5,051	122,517	-	122,517
8030 General Fund Debt Svc	43,114,640	-	43,114,640	-	43,114,640
All Funds	43,232,106	5,051	43,237,157	-	43,237,157
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4430 Lottery Funds Debt Svc Ltd	13,379,130	-	13,379,130	-	13,379,130
TOTAL REVENUES					
8000 General Fund	117,466	5,051	122,517	-	122,517
8030 General Fund Debt Svc	43,114,640	-	43,114,640	-	43,114,640
4430 Lottery Funds Debt Svc Ltd	13,379,130	-	13,379,130	-	13,379,130
TOTAL REVENUES	**$56,611,236**	**$5,051**	**$56,616,287**	**-**	**$56,616,287**
AVAILABLE REVENUES					
8000 General Fund	117,466	5,051	122,517	-	122,517
8030 General Fund Debt Svc	43,114,640	-	43,114,640	-	43,114,640
4430 Lottery Funds Debt Svc Ltd	13,379,130	-	13,379,130	-	13,379,130
TOTAL AVAILABLE REVENUES	**$56,611,236**	**$5,051**	**$56,616,287**	**-**	**$56,616,287**
EXPENDITURES					
SERVICES & SUPPLIES					
4225 State Gov. Service Charges					
8000 General Fund	117,466	5,051	122,517	-	122,517

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	20,185,000	-	20,185,000	-	20,185,000
4430 Lottery Funds Debt Svc Ltd	8,816,090	-	8,816,090	-	8,816,090
All Funds	29,001,090	-	29,001,090	-	29,001,090
7150 Interest - Bonds					
8030 General Fund Debt Svc	22,929,640	-	22,929,640	-	22,929,640
4430 Lottery Funds Debt Svc Ltd	4,563,040	-	4,563,040	-	4,563,040
All Funds	27,492,680	-	27,492,680	-	27,492,680
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	43,114,640	-	43,114,640	-	43,114,640
4430 Lottery Funds Debt Svc Ltd	13,379,130	-	13,379,130	-	13,379,130
TOTAL DEBT SERVICE	**$56,493,770**	**-**	**$56,493,770**	**-**	**$56,493,770**
TOTAL EXPENDITURES					
8000 General Fund	117,466	5,051	122,517	-	122,517
8030 General Fund Debt Svc	43,114,640	-	43,114,640	-	43,114,640
4430 Lottery Funds Debt Svc Ltd	13,379,130	-	13,379,130	-	13,379,130
TOTAL EXPENDITURES	**$56,611,236**	**$5,051**	**$56,616,287**	**-**	**$56,616,287**

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

General Fund	$5,051
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$5,051

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-out adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$5,051
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$5,051

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

COMMUNITY COLLEGE DEBT SERVICE
ESSENTIAL PACKAGES

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 031 - Standard Inflation

Cross Reference Name: Community College Debt Service
Cross Reference Number: 52500-215-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,051	-	-	-	-	-	5,051
Total Revenues	**$5,051**	-	-	-	-	-	**$5,051**
Services & Supplies							
State Gov. Service Charges	5,051	-	-	-	-	-	5,051
Total Services & Supplies	**$5,051**	-	-	-	-	-	**$5,051**
Total Expenditures							
Total Expenditures	5,051	-	-	-	-	-	5,051
Total Expenditures	**$5,051**	-	-	-	-	-	**$5,051**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	5,051	5,051				
AVAILABLE REVENUES						
8000 General Fund	5,051	5,051				
TOTAL AVAILABLE REVENUES	**$5,051**	**$5,051**				
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
8000 General Fund	5,051	5,051				
ENDING BALANCE						
8000 General Fund	-	-				
TOTAL ENDING BALANCE	-	-				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-215-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	106,876	-	-	-	-	-
Transfer In - Intrafund	242,491	-	-	-	-	-
Transfer In Lottery Proceeds	154,023	-	-	-	-	-
Tsfr From Administrative Svcs	11,624,261	11,223,083	11,223,083	13,379,130	-	-
Transfer Out Lottery Proceeds	(154,023)	-	-	-	-	-
Total Lottery Funds	**$11,973,628**	**$11,223,083**	**$11,223,083**	**$13,379,130**	**-**	**-**
Other Funds						
Interest Income	1,526,690	-	-	-	-	-
Other Revenues	-	3,126,855	3,126,855	-	-	-
Transfer Out - Intrafund	(26,690)	-	-	-	-	-
Total Other Funds	**$1,500,000**	**$3,126,855**	**$3,126,855**	**-**	**-**	**-**

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	106,876	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	242,491	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	154,023	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	11,624,261	11,223,083	-	13,379,130	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	(154,023)	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	1,526,690	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	(26,690)	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010						
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925						
Other Revenues	OF DS L	0975		3,126,855				
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			13,473,628	14,349,938	-	13,379,130	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	11,973,628	11,223,083	-	13,379,130	-	-
OF Capital Construction	OF CC	3020	1,500,000	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	3,126,855	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			13,473,628	14,349,938	-	13,379,130	-	-

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OHSU DEBT SERVICE

Description

This debt service program includes all long-term debt obligations of Oregon's seven public universities to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

This program is managed by the Office of Postsecondary Finance and Capital.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	12,359,217	23,816,150	-	23,816,150	23,570,250	23,570,250
INTEREST EARNINGS						
0605 Interest Income						
3430 Other Funds Debt Svc Ltd	2,458,865	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3430 Other Funds Debt Svc Ltd	1,440,002	-	-	-	-	-
OTHER						
0975 Other Revenues						
3230 Other Funds Debt Svc Non-Ltd	-	7,298,890	-	7,298,890	3,834,520	3,834,520
3430 Other Funds Debt Svc Ltd	-	48,366	-	48,366	-	-
All Funds	-	7,347,256	-	7,347,256	3,834,520	3,834,520
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	43,000	-	43,000	43,000	43,000
3430 Other Funds Debt Svc Ltd	17,245,224	30,871,500	-	30,871,500	30,869,380	30,869,380
All Funds	17,245,224	30,914,500	-	30,914,500	30,912,380	30,912,380
REVENUES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	12,359,217	23,816,150	-	23,816,150	23,570,250	23,570,250
3230 Other Funds Debt Svc Non-Ltd	-	7,298,890	-	7,298,890	3,834,520	3,834,520
3400 Other Funds Ltd	-	43,000	-	43,000	43,000	43,000
3430 Other Funds Debt Svc Ltd	21,144,091	30,919,866	-	30,919,866	30,869,380	30,869,380
TOTAL REVENUES	**$33,503,308**	**$62,077,906**	-	**$62,077,906**	**$58,317,150**	**$58,317,150**
AVAILABLE REVENUES						
8030 General Fund Debt Svc	12,359,217	23,816,150	-	23,816,150	23,570,250	23,570,250
3230 Other Funds Debt Svc Non-Ltd	-	7,298,890	-	7,298,890	3,834,520	3,834,520
3400 Other Funds Ltd	-	43,000	-	43,000	43,000	43,000
3430 Other Funds Debt Svc Ltd	21,144,091	30,919,866	-	30,919,866	30,869,380	30,869,380
TOTAL AVAILABLE REVENUES	**$33,503,308**	**$62,077,906**	-	**$62,077,906**	**$58,317,150**	**$58,317,150**
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	3,635,511	7,640,230	-	7,640,230	8,460,000	8,460,000
3230 Other Funds Debt Svc Non-Ltd	-	2,741,510	-	2,741,510	1,602,450	1,602,450
3430 Other Funds Debt Svc Ltd	13,665,002	26,243,366	-	26,243,366	28,775,000	28,775,000
All Funds	17,300,513	36,625,106	-	36,625,106	38,837,450	38,837,450
7150 Interest - Bonds						
8030 General Fund Debt Svc	8,723,705	16,175,920	-	16,175,920	15,110,250	15,110,250

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	-	4,557,380	-	4,557,380	2,232,070	2,232,070
3430 Other Funds Debt Svc Ltd	7,429,356	4,676,500	-	4,676,500	2,094,380	2,094,380
All Funds	16,153,061	25,409,800	-	25,409,800	19,436,700	19,436,700
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	12,359,216	23,816,150	-	23,816,150	23,570,250	23,570,250
3230 Other Funds Debt Svc Non-Ltd	-	7,298,890	-	7,298,890	3,834,520	3,834,520
3430 Other Funds Debt Svc Ltd	21,094,358	30,919,866	-	30,919,866	30,869,380	30,869,380
TOTAL DEBT SERVICE	**$33,453,574**	**$62,034,906**	**-**	**$62,034,906**	**$58,274,150**	**$58,274,150**
EXPENDITURES						
8030 General Fund Debt Svc	12,359,216	23,816,150	-	23,816,150	23,570,250	23,570,250
3230 Other Funds Debt Svc Non-Ltd	-	7,298,890	-	7,298,890	3,834,520	3,834,520
3430 Other Funds Debt Svc Ltd	21,094,358	30,919,866	-	30,919,866	30,869,380	30,869,380
TOTAL EXPENDITURES	**$33,453,574**	**$62,034,906**	**-**	**$62,034,906**	**$58,274,150**	**$58,274,150**
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(1)	-	-	-	-	-
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	43,000	-	43,000	43,000	43,000

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3430 Other Funds Debt Svc Ltd	49,733	-	-	-	-	-
TOTAL ENDING BALANCE	**$49,733**	**$43,000**	**-**	**$43,000**	**$43,000**	**$43,000**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8030 General Fund Debt Svc	23,570,250	-	23,570,250	-	23,570,250
OTHER					
0975 Other Revenues					
3230 Other Funds Debt Svc Non-Ltd	3,834,520	-	3,834,520	-	3,834,520
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
3400 Other Funds Ltd	43,000	-	43,000	-	43,000
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380
All Funds	30,912,380	-	30,912,380	-	30,912,380
TOTAL REVENUES					
8030 General Fund Debt Svc	23,570,250	-	23,570,250	-	23,570,250
3230 Other Funds Debt Svc Non-Ltd	3,834,520	-	3,834,520	-	3,834,520
3400 Other Funds Ltd	43,000	-	43,000	-	43,000
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380
TOTAL REVENUES	**$58,317,150**	**-**	**$58,317,150**	**-**	**$58,317,150**
AVAILABLE REVENUES					
8030 General Fund Debt Svc	23,570,250	-	23,570,250	-	23,570,250
3230 Other Funds Debt Svc Non-Ltd	3,834,520	-	3,834,520	-	3,834,520
3400 Other Funds Ltd	43,000	-	43,000	-	43,000
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL AVAILABLE REVENUES	**$58,317,150**	-	**$58,317,150**	-	**$58,317,150**
EXPENDITURES					
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	8,460,000	-	8,460,000	-	8,460,000
3230 Other Funds Debt Svc Non-Ltd	1,602,450	-	1,602,450	-	1,602,450
3430 Other Funds Debt Svc Ltd	28,775,000	-	28,775,000	-	28,775,000
All Funds	38,837,450	-	38,837,450	-	38,837,450
7150 Interest - Bonds					
8030 General Fund Debt Svc	15,110,250	-	15,110,250	-	15,110,250
3230 Other Funds Debt Svc Non-Ltd	2,232,070	-	2,232,070	-	2,232,070
3430 Other Funds Debt Svc Ltd	2,094,380	-	2,094,380	-	2,094,380
All Funds	19,436,700	-	19,436,700	-	19,436,700
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	23,570,250	-	23,570,250	-	23,570,250
3230 Other Funds Debt Svc Non-Ltd	3,834,520	-	3,834,520	-	3,834,520
3430 Other Funds Debt Svc Ltd	30,869,380	-	30,869,380	-	30,869,380
TOTAL DEBT SERVICE	**$58,274,150**	-	**$58,274,150**	-	**$58,274,150**
ENDING BALANCE					
3400 Other Funds Ltd	43,000	-	43,000	-	43,000

OHSU DEBT SERVICE
ESSENTIAL PACKAGES

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

There are no essential packages for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

OHSU DEBT SERVICE
ESSENTIAL PACKAGES

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-out adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

OHSU DEBT SERVICE
ESSENTIAL PACKAGES

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission — **Agency Number: 52500**
2021-23 Biennium — **Cross Reference Number: 52500-216-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Interest Income	2,458,865	-	-	-	-	-
Loan Repayments	1,440,002	-	-	-	-	-
Other Revenues	-	48,366	48,366	-	-	-
Tsfr From Administrative Svcs	17,245,224	30,914,500	30,914,500	30,912,380	-	-
Total Other Funds	**$21,144,091**	**$30,962,866**	**$30,962,866**	**$30,912,380**	-	-
Nonlimited Other Funds						
Other Revenues	-	7,298,890	7,298,890	3,834,520	-	-
Total Nonlimited Other Funds	-	**$7,298,890**	**$7,298,890**	**$3,834,520**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	7,298,890	7,298,890	3,834,520	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	43,000	43,000	43,000	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575	-	-	-	-	-	-
Interest Income	OF DS L	0605	2,458,865	-	-	-	-	-
Loan Repayment	OF DS L	0925	1,440,002	-	-	-	-	-
Other Revenues	OF DS L	0975	-	48,366	48,366	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	17,245,224	30,871,500	30,871,500	30,869,380	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			21,144,091	38,261,756	38,261,756	34,746,900	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	7,298,890	7,298,890	3,834,520	-	-
OF Limited	OF L	3400	-	43,000	43,000	43,000	-	-
OF Debt Service	OF DS L	3430	21,144,091	30,919,866	30,919,866	30,869,380	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			21,144,091	38,261,756	38,261,756	34,746,900	-	-

Public University
Capital Construction

Description

The budget process is an opportunity for public universities to request funding for capital projects involving state-backed debt. In recognition of limited resources, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. The following list presents a prioritization of project requests based on action taken by the HECC's Funding & Achievement Subcommittee at its June 2020 meeting.

Institution	Project	Priority Ranking
All	Capital Improvement & Renewal	1
PSU	The Gateway Center Reuse and Extension	2
OSU	Cordley Hall Renovation, Phase II	3
EOU	Inlow Hall Renovation, Phase II	4
UO	Heritage Renovation Project	5
EOU	Loso Hall Renovation, Phase II	6
SOU	Music Hall Renovation	7
SOU	Britt Hall, Phase II	8
WOU	Health Sciences Remodel	9
OIT	Learning Resource Center Rehabilitation	10
OSU	Collaborative Innovation Complex	11
WOU	New PE Building Remodel	12
OSU	Remediation and Campus Infrastructure, Phase II	13
OIT	Campus Infrastructure	14
OIT	New Residence Hall Facility	Not ranked (self-financed)
OSU	Riser Stadium West Grandstands	Not ranked (self-financed)
PSU	Gateway Center	Not ranked (self-financed)

This program is managed by the Office of Postsecondary Finance and Capital. Brief project descriptions are as follows:

Institutions	Project	Description
All	Capital Improvement and Renewal	Capital Improvement and Renewal funds will be allocated by the HECC to the seven public universities for university-determined projects that will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities.
Eastern Oregon University	Inlow Hall Renovation Phase II	Inlow Hall, the original campus building (1928), is the 2nd project phase of the renovation that will complete the seismic work started in phase 1. It addresses critical life-safety issues, replaces the roof system, updates the fire safety systems, and preserves the historic integrity of the building and will support student services and administrative offices for the university.
Eastern Oregon University	Loso Hall Renovation Phase II	The project is to renovate Loso Hall, a 44,800 square feet building that contains classrooms, offices, studies, labs and theaters, the EOU Learning Center and other student support services. Loso Hall renovation, central to every EOU student, will bring the building up to current safety standards, improve energy efficiency, and maximize space targeted to the needs of students.
Oregon Institute of Technology	Learning Resource Center Rehabilitation	The OIT Learning Resource Center project is a renovation of OIT library, digital media lab, computer labs, classrooms, and student study areas. The redesign of the building will be centered in reducing the level of deferred maintenance, reduce energy usage, and redeploy the space to more efficiency serve the needs of students.
Oregon Institute of Technology	Campus Infrastructure	The Campus Infrastructure Rehabilitation Project will redesign, upgrade, replace or expand infrastructure, transportation, parking, pedestrian interconnectivity, lighting, ADA access, IT infrastructure, and other core infrastructure and usability upgrades necessary to sustain operations on the 240 acre Klamath Falls Campus.
Oregon State University	Cordley Hall Renovation Phase II	The second phase of this major renovation of the central biological science teaching facility at OSU will continue to update the teaching facilities, reduce a major amount of deferred maintenance, and bring the building up to modern safety standards. This renovation is critical to maintaining OSU ability to teach and research science and prepare students for careers in health, science, and industry.

Oregon State University	Collaborative Innovation Complex	This new complex will serve the Science, Technology, Engineering and Math academic and research endeavors of every OSU College and its aim is to bring together the multidisciplinary teams that will pursue big ideas in engineering and the material, marine, and health sciences. Phase I will be approximately 65,000 sq. ft. OSU will match 50% of the funds required to complete this complex.
Oregon State University - Cascade Campus	Phase 2 Remediation & Campus Infra.	To advance the physical development of OSU-Cascades 128-acre campus and support the growing academic and campus life programming, a second phase of land development is necessary for the recently purchased property from the county. This will be site development work.
Portland State University	The Gateway Center Reuse and Extension	Portland State University has a unique opportunity to redevelop a full block within the University District, leveraging a vacant parcel acquired from TriMet using City of Portland funds. This proposal prescribes a capital renewal approach that repurposes the Art Building and expands it with a commercial component to leverage private resources and at completion, PSU will have the capacity needed to withdraw from a costly land lease and the University Center Building.
Southern Oregon University	Music Hall Renovation	The Music building renovation project upgrades ADA non-compliant instructional and performance along with hvac and mechanical upgrades to a 48 year old building. Repurposing interior space and adding on a new addition to meet SOU's institutional strategic plan will create a new Creative Industries Center by relocating the current Digital Media Center to the Music Building.
Southern Oregon University	Britt Hall - Phase 2 DM	This project includes the entire first floor remodel of Britt Hall (19,772 square feet) and will include the installation of two offices, multi-media labs, computer labs, student group-study areas. The renovation will include remodeling the basement to the OSHU School Nursing program at SOU and cost includes new roofs and HVAC units located on east and west wing.
University of Oregon	Heritage Renovation Project	The Heritage Renovation Project will remodel, update and preserve the UO's National Historic Landmarks to serve the needs of future generations of UO students. Currently the buildings house the departments of Mathematics, Comparative Literature, and Theater Arts and the renovations will reduce a large level of deferred maintenance, bring the safety systems up to modern standards, and create new academic facilities for and include the renovation of Robinson Theater.

Western Oregon University	Health Sciences Remodel	The WOU Health Sciences Remodel will transform the current Academic Programs and Support Center (APSC) building to support WOU's expansion of its health sciences programs. By renewing the APSC building and providing it with a new purpose, the project will simultaneously relieve the campus of outstanding deferred maintenance and safety issues while also converting ill-configured, underused space, into efficient and appropriately designed spaces for this program.
Western Oregon University	New P.E. Remodel	"New" Physical Education (1971) houses WOU's indoor varsity athletic courts and team, training, and locker rooms, two multipurpose classrooms, as well as athletic department offices and because classes, activities, and sports events are heavily scheduled year-round in New PE making it difficult to schedule routine maintenance. This project resolves deferred maintenance, adds space for team rooms, locker rooms, weight room, smart Education and General classrooms, offices, and addresses ADA issues like building an elevator to the second floor.
XI-F Bonds		
Oregon Institute of Technology	New Residence Hall Facility	Within the next two to three years Oregon Tech will run out of housing capacity at its current growth rates. The New Residence Hall project will add up to 900 bed traditional residence hall facility on the Klamath Falls campus of Oregon Tech and this facility will be located near existing residence hall, dining and student recreation facilities limited the need for additional non-bedroom capacity.
Oregon State University	Reser Stadium West Grandstands	The Reser Stadium West Grandstand project replaces the west grandstand of OSU's football stadium, constructed in 1967 and remodeled in 1991, currently serves as a primary seating and amenity area for fans attending football games and other events. Construction and accessibility standards are not sufficiently updated and retrofitting the existing facility to meet modern standards, including seismic standards, is disproportionately expensive.
Portland State University	Gateway Center	Same as above.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	399,475,000	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,338,115	-	-	-	-	-
All Funds	429,813,115	77,700,000	-	77,700,000	-	-
0570 Revenue Bonds						
3020 Other Funds Cap Construct	7,610,000	-	-	-	-	-
TOTAL BOND SALES						
3020 Other Funds Cap Construct	407,085,000	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,338,115	-	-	-	-	-
TOTAL BOND SALES	**$437,423,115**	**$77,700,000**	-	**$77,700,000**	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construct	169,760	-	-	-	-	-
3200 Other Funds Non-Ltd	(77,837)	-	-	-	-	-
All Funds	91,923	-	-	-	-	-
REVENUES						
3020 Other Funds Cap Construct	407,254,760	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,260,278	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL REVENUES	**$437,515,038**	**$77,700,000**	-	**$77,700,000**	-	-
TRANSFERS OUT						
2107 Tsfr To Administrative Svcs						
3020 Other Funds Cap Construct	(338,868)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	406,915,892	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,260,278	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$437,176,170**	**$77,700,000**	-	**$77,700,000**	-	-
EXPENDITURES						
SERVICES & SUPPLIES						
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	(1)	-	-	-	-	-
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
3020 Other Funds Cap Construct	399,475,000	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,260,278	-	-	-	-	-
All Funds	429,735,278	77,700,000	-	77,700,000	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	399,475,000	77,700,000	-	77,700,000	-	-
3200 Other Funds Non-Ltd	30,260,277	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL EXPENDITURES	**$429,735,277**	**$77,700,000**	-	**$77,700,000**	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	7,440,892	-	-	-	-	-
3200 Other Funds Non-Ltd	1	-	-	-	-	-
TOTAL ENDING BALANCE	**$7,440,893**	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	621,232,900	621,232,900
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	-	-	-	621,232,900	621,232,900
EXPENDITURES					
SPECIAL PAYMENTS					
6048 Spc Pmt to Public Universities					
3020 Other Funds Cap Construct	-	-	-	621,232,900	621,232,900

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

There are no essential packages for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-out adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

PUBLIC UNIVERSITY CAPITAL CONSTRUCTION
ESSENTIAL PACKAGES

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

POLICY OPTION PACKAGE #304
Public University Capital Construction

Agency Request Budget: $629,260,000 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Under statutory authority in ORS 352.089, the commission is directed to establish a process for reviewing public university requests to issue state bonds. The projects are scored and ranked using a commission adopted rubric. The current rubric, adopted in October 2019, is largely informed by the Strategic Capital Development Plan (SCDP) for Oregon's public universities which recommends a focus on capital improvement and replacement.

The primary criteria employed in the rubric focus on a project's alignment with the SCDP including:

- Space renewal, workforce and completion priorities
- Addressing deferred maintenance issues
- Supporting research and economic development
- Collaboration with interested parties

Additional criteria are applied to ensure close alignment with the state's higher education goals. These include the following:

- Student success of underserved populations
- Operational savings and sustainability
- Life safety, security of loss of use
- Leveraging institutional resources
- Institutional priorities

The scoring rubric was changed during 2019 to place more emphasis on a project's alignment with the SCDP which includes space renewal, workforce and completion priorities, deferred maintenance and collaboration. The priority placed on student success for underserved

populations was doubled to focus on continued equity efforts. Also, the definition of underserved populations was aligned with the definition used in the university funding formula which includes economically disadvantaged students, ethnic/racial minorities, rural and veteran students.

HOW ACHIEVED



The timeline for the review process is outlined in the graphic to the left.

Technical assistance is provided by HECC staff during the submission process which often involves site visits by HECC staff with question and answer interaction. During this past round of submissions, over 200 pages of materials were submitted including project summaries, construction planning, financial projections and other materials.

The scoring process involves the use of cross-office teams composed of HECC staff. Each team considers a number of projects and grades them as guided by the commission adopted rubric. The recommendations are then forwarded for the commission's consideration.

For the 2021-23 ARB, the prioritized list was presented to, and adopted by, the commission in June 2020. Typically the commission approves the prioritized list in its entirety.

STAFFING IMPACT

None.

QUANTIFYING RESULTS

A focus on improvement and replacement. The majority of the projects are major renovations while two include renovations or tear downs plus new construction.

POSTSECONDARY FINANCE AND CAPITAL

POP #304 PUBLIC UNIVERSITY CAPITAL CONSTRUCTION

The top priority of this capital plan includes additional funding for the capital improvement and renewal (CIR) formula. The CIR provides critical state funding for deferred maintenance including code compliance issues, accessibility and safety related projects. The CIR allocates the funding based on gross square footage and the density of usage to equitably allocate resources. An increase in funding allows for additional focus on capital renewal priorities.

A focus on STEM and student success. Of the top five approved projects, two are primarily for arts while the other three are major renovations of STEM focused academic buildings.

$122.3 million in institutional matching funds. A significant portion of the project cost, a total of $122.3 million or 19%, comes from institutional resources. Most of this will be contributed by donors.

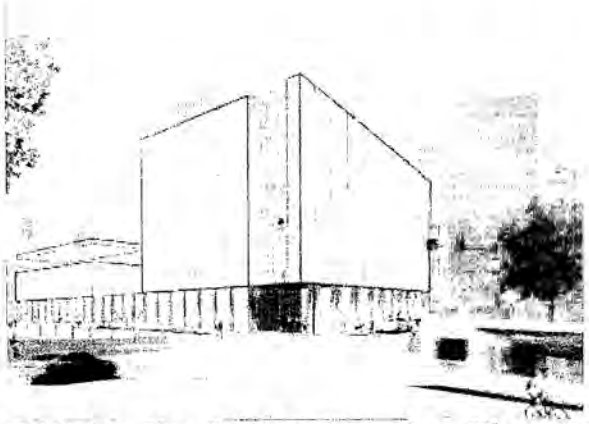
$230.6 million in eliminated deferred maintenance. The included projects will eliminate a substantial portion of deferred maintenance at the universities modernizing facilities and allowing for more useable space structured appropriately for current instructional and student support needs.

Noteworthy Examples of Included Projects

PSU Gateway Center – Partnership and Innovation

POSTSECONDARY FINANCE AND CAPITAL

POP #304 PUBLIC UNIVERSITY CAPITAL CONSTRUCTION



Creates new space for the Graphic Design program whose graduates are in high demand

Partners with the City of Portland and TriMet in leveraging donated land in downtown Portland

Reduces operational expense by $1.3M annually and replaces two antiquated structures

OSU Cordley Hall Renovation, Phase II – Strategic Capital Development Plan Alignment



Renovates central biological science teaching facilities used by over 20% of all undergrduate students

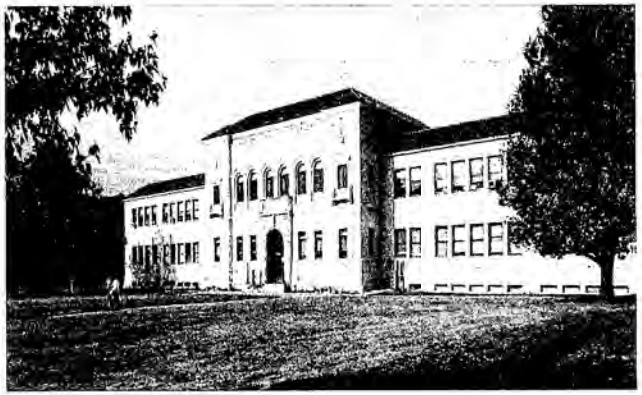
Signficantly reduces deferred maintenace backlog by renovation 1950's era building too costly to replace

Supports research science and prepares students for careers in health, sciences, and industry

EOU Inlow Hall – Modernizes and Improves Academic Spaces

POSTSECONDARY FINANCE AND CAPITAL

POP #304 PUBLIC UNIVERSITY CAPITAL CONSTRUCTION



Maximizes existing space for expanded programs and access to academic support services

Completes seismic improvements and renovates major building systems for efficiency, safety and accessibility

Improves energy efficiency for operational savings

Commission Approved Public University Projects

POSTSECONDARY FINANCE AND CAPITAL

POP #304 PUBLIC UNIVERSITY CAPITAL CONSTRUCTION

Rank	PROJECT NAME	BOND TYPE	TAX STATUS	SALE DATE	PAR AMOUNT	PROJECT AMOUNT	COSTS OF ISSUANCE	Institutional Funds
2	PSU - Gateway Center Reuse and Extension	XI-G	Tax-Exempt	March 2023	5,105,000	5,000,000	105,000	5,000,000
3	OSU - Cordley Hall Renovation, Phase II	XI-G	Tax-Exempt	March 2023	25,375,000	25,000,000	375,000	57,000,000
4	EOU - Inlow Hall Renovation, Phase II	XI-G	Tax-Exempt	March 2023	600,000	564,900	35,100	564,900
5	UO - Heritage Renovation Project	XI-G	Tax-Exempt	March 2023	5,960,000	5,850,000	110,000	5,850,000
6	EOU - Loso Hall Renovation, Phase II	XI-G	Tax-Exempt	March 2023	900,000	862,000	38,000	862,000
8	WOU - Health Services Remodel	XI-G	Tax-Exempt	March 2023	780,000	742,500	37,500	742,500
10	WOU - New Physical Education Building (CHAMP)	XI-G	Tax-Exempt	March 2023	335,000	300,000	35,000	300,000
11	OSU - Collaborative Innovation Complex (CIC)	XI-G	Tax-Exempt	March 2023	50,620,000	50,000,000	620,000	50,000,000
12	OIT - Learning Resource Center	XI-G	Tax-Exempt	March 2023	645,000	607,500	37,500	607,500
13	OSU Cascades - Phase II Remediation & Campus Infrastructure	XI-G	Taxable	March 2023	870,000	835,000	35,000	835,000
	TOTALS, G Bonds				**91,190,000**	**89,761,900**	**1,428,100**	**121,761,900**
1	Public Universities Capital Improvement & Renewal	XI-Q	Tax-Exempt	March 2023	80,810,000	80,000,000	810,000	
2	PSU - Gateway Center Reuse and Extension	XI-Q	Tax-Exempt	March 2023	45,585,000	45,000,000	585,000	
3	OSU - Cordley Hall Renovation, Phase II	XI-Q	Tax-Exempt	March 2023	61,690,000	61,000,000	690,000	
4	EOU - Inlow Hall Renovation, Phase II	XI-Q	Tax-Exempt	March 2023	17,920,000	17,700,000	220,000	
5	UO - Heritage Renovation Project	XI-Q	Tax-Exempt	March 2023	53,285,000	52,650,000	635,000	
6	EOU - Loso Hall Renovation, Phase II	XI-Q	Tax-Exempt	March 2023	27,395,000	27,006,000	389,000	
7	SOU - Music Renovation & DMC Addition	XI-Q	Tax-Exempt	March 2023	13,845,000	13,650,000	195,000	450,000
8	WOU - Health Services Remodel	XI-Q	Tax-Exempt	March 2023	50,115,000	49,500,000	615,000	
9	SOU - Britt Hall Phase II DM & Creative Institute	XI-Q	Tax-Exempt	March 2023	4,760,000	4,700,000	60,000	50,000
10	WOU - New Physical Education Building (CHAMP)	XI-Q	Tax-Exempt	March 2023	19,635,000	19,400,000	235,000	
12	OIT - Learning Resource Center	XI-Q	Tax-Exempt	March 2023	19,265,000	19,035,000	230,000	
13	OSU Cascades - Phase II Remediation & Campus Infrastructure	XI-Q	Taxable	March 2023	16,040,000	15,830,000	210,000	
14	OIT - Campus Infrastructure	XI-Q	Tax-Exempt	March 2023	18,225,000	18,000,000	225,000	
	TOTALS, Q Bonds				**428,570,000**	**423,471,000**	**5,099,000**	**500,000**

POSTSECONDARY FINANCE AND CAPITAL

POP #304 PUBLIC UNIVERSITY CAPITAL CONSTRUCTION

Rank	PROJECT NAME	BOND TYPE	TAX STATUS	SALE DATE	PAR AMOUNT	PROJECT AMOUNT	COSTS OF ISSUANCE	Institutional Funds
	OIT - New Residence Hall	XI-F(1)	Tax-Exempt	March 2023	45,585,000	45,000,000	585,000	45,000,000
	OSU - Reser Stadium West Grandstands	XI-F(1)	Tax-Exempt	March 2023	30,410,000	30,000,000	410,000	30,000,000
	PSU - Gateway Center Reuse and Extension	XI-F(1)	Taxable	March 2023	5,910,000	5,800,000	110,000	5,800,000
	PSU - Gateway Center Reuse and Extension	XI-F(1)	Tax-Exempt	March 2023	12,390,000	12,200,000	190,000	12,200,000
	PSU - University Center Building Land Purchase (2017 reauthoriz	XI-F(1)	Tax-Exempt	March 2023	15,205,000	15,000,000	205,000	15,000,000
	TOTALS, F Bonds				**109,500,000**	**108,000,000**	**1,500,000**	**108,000,000**
	TOTALS, Universities				**629,260,000**	**621,232,900**	**8,027,100**	

REVENUE SOURCE

General Fund	$0
Other Funds	$629,260,000
oLottery Funds	$0
Federal Funds	$0
Total Funds	$629,260,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University Capital Construction
Cross Reference Number: 52500-217-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 304 Public University Capital Const. Priority: 00				
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	621,232,900	621,232,900				
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	621,232,900	621,232,900				
TOTAL AVAILABLE REVENUES	**$621,232,900**	**$621,232,900**				
EXPENDITURES						
SPECIAL PAYMENTS						
6048 Spc Pmt to Public Universities						
3020 Other Funds Cap Construct	621,232,900	621,232,900				
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-				
TOTAL ENDING BALANCE	-	-				

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 304 - Public University Capital Const.

Cross Reference Name: Public University Capital Construction
Cross Reference Number: 52500-217-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	621,232,900	-	-	-	621,232,900
Total Revenues	**-**	**-**	**$621,232,900**	**-**	**-**	**-**	**$621,232,900**
Services & Supplies							
Other COP Costs	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Spc Pmt to Public Universities	-	-	621,232,900	-	-	-	621,232,900
Total Special Payments	**-**	**-**	**$621,232,900**	**-**	**-**	**-**	**$621,232,900**
Total Expenditures							
Total Expenditures	-	-	621,232,900	-	-	-	621,232,900
Total Expenditures	**-**	**-**	**$621,232,900**	**-**	**-**	**-**	**$621,232,900**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-217-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	399,475,000	77,700,000	77,700,000	621,232,900	-	-
Revenue Bonds	7,610,000	-	-	-	-	-
Interest Income	169,760	-	-	-	-	-
Tsfr To Administrative Svcs	(338,868)	-	-	-	-	-
Total Other Funds	**$406,915,892**	**$77,700,000**	**$77,700,000**	**$621,232,900**	**-**	**-**
Nonlimited Other Funds						
General Fund Obligation Bonds	30,338,115	-	-	-	-	-
Interest Income	(77,837)	-	-	-	-	-
Total Nonlimited Other Funds	**$30,260,278**	**-**	**-**	**-**	**-**	**-**

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	399,475,000	77,700,000	77,700,000	621,232,900	-	-
Revenue Bonds	OF CC	0570	7,610,000	-	-	-	-	-
Interest Income	OF CC	0605	169,760	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	(338,868)					
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	30,338,115	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	(77,837)	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			437,176,170	77,700,000	77,700,000	621,232,900	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	406,915,892	77,700,000	77,700,000	621,232,900	-	-
OF Non-Limited	OF NL	3200	30,260,278	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			437,176,170	77,700,000	77,700,000	621,232,900	-	-

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Community College
Capital Construction

COMMUNITY COLLEGE CAPITAL CONSTRUCTION

Description

ORS 341.009 (13) stipulates that the state should maintain a policy of substantial state participation in community college building costs with certain limitations. The Office of Postsecondary Finance and Capital administers the requirements according to the Higher Education Coordinating Commission and OAR 589-003-0100, Community College Construction.

The capital construction projects requested in this budget include projects at five of the state's community colleges. The following list presents a prioritization of project requests based on action taken by the HECC's Funding & Achievement Subcommittee at its June 2020 meeting.

Institution	Project	Priority Ranking
Tillamook Bay	New CTE Building and Renovations	1
Rogue	Transportation Technology Complex	2
Linn Benton	Agricultural Center	3
Chemeketa	Building 7 Remodel	4
Klamath	Childcare Learning Complex	5

This program is managed by the Office of Postsecondary Finance and Capital. Brief project descriptions are as follows:

Institutions	Project		Description
Chemeketa CC	Building Remodel	7	There is a demonstrated need for improved access to quality health education, wellness education, lifelong training, physical fitness activities, and facilities within the Chemeketa Community College Salem Campus service area. The project will include the redesign and remodel of learning spaces, upgrades and replacements to many of the building interior and exterior components and possibly targeted seismic reinforcements to enable the building to serve as a community emergency response space during a catastrophic seismic event.
Klamath CC	Childcare Learning Complex		KCC proposes the construction of a Childcare Learning Complex on the KCC campus that would integrate training space for KCC Early Childhood Educator program participants, provide a critical childcare resource, and provide structured learning gateways for pre-K youth participants.
Linn Benton CC	Agricultural Center		Linn-Benton Community College is interested in building an Agricultural Pavilion that houses horses and multiple other species of livestock for instructional purposes. It will contain a large, indoor arena suitable for multi-species livestock, as well as an academic equine facility that will house horses, including foaling and stallion stabling.
Rogue CC	Transportation Technology Complex		Rogue Community College (RCC) offers a growing number of Transportation Technology Training programs collaborating with Industry partners to develop relationships and provide support for program growth. Program expansion through new facilities would allow growth at the Redwood Campus to bring in more students and add expanded program offerings at that site and this building would also support current EV technology and specialized construction necessary for alternative fuel training.
Tillamook Bay CC	New Building, Renovations		TBCC needs to expand CTE facilities in order to accommodate the growing number of programs and staffing to support these programs since receiving self accreditation. This project includes the construction of a new building and remodel of the existing main building in order to provide additional program space and expand student support services.

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	101,397,241	24,860,000	-	24,860,000	-	-
REVENUES						
3020 Other Funds Cap Construct	101,397,241	24,860,000	-	24,860,000	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	101,397,241	24,860,000	-	24,860,000	-	-
EXPENDITURES						
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
3020 Other Funds Cap Construct	101,397,241	24,860,000	-	24,860,000	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	101,397,241	24,860,000	-	24,860,000	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
REVENUE CATEGORIES					
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	32,500,000	32,500,000
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	-	-	-	32,500,000	32,500,000
EXPENDITURES					
SPECIAL PAYMENTS					
6045 Dist to Comm College Districts					
3020 Other Funds Cap Construct	-	-	-	32,500,000	32,500,000

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

There are no essential packages for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-out adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Community College Capital Construction
Cross Reference Number: 52500-218-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Special Payments							
Dist to Comm College Districts	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

POLICY OPTION PACKAGE #305
Community College Capital Construction

Agency Request Budget: $33,035,000 | 0 POS | 0.00 FTE
Governor's Budget:
Legislatively Adopted Budget:

PURPOSE

Under statutory authority in ORS 350.075(3) and as spelled out in OAR 589-003-0100, the commission is tasked with approving all capital construction requests from the state's community colleges to be backed in whole or in part by state-funded debt service and shall list these projects in priority order. The priority is based on how a project accomplishes the following primary criteria:

- Serves an instructional purpose
- Meets an important demonstrated service need of the college
- Meets a facilities need that cannot be adequately addressed through alternative, interim, or existing facilities
- Serves to complete a comprehensive community college facility
- Meets an important and articulated objective of the college
- Reflects evidence of local planning and needs assessment

Additional criteria are applied to the projects to ensure close alignment with the state's higher education goals. These include the following:

- Addresses safety and security on campus
- Meets occupation, community, or economic needs
- Includes collaboration
- Meets sustainability standards
- Supports student services and spaces

There are additional due diligence criteria as well. These include a statement of need and solution, information about the proposed facility including construction and programming costs, along with construction schedules, planning and other information as needed.

POSTSECONDARY FINANCE AND CAPITAL

POP #305 COMMUNITY COLLEGE CAPITAL CONSTRUCTION

Under statute, community colleges are eligible for up to $8 million in bonding per project and are required to match dollar for dollar with local resources. Typically, colleges that receive project approval during one biennium will skip submitting a request the following biennium under established practice. Therefore, not all colleges submit projects every biennium.

HOW ACHIEVED



The timeline for the review process is outlined in the graphic to the left.

The scoring process involves a capital review committee, in collaboration with the institutions, which reviews and ranks the submitted projects. Technical assistance is provided by HECC staff during the submission process. The capital review committee is typically composed of college presidents and HECC staff.

The Oregon Presidents Council generally finalizes the recommendations on behalf of the institutions. Then, the recommendations are forwarded for the commission's consideration. For the 2021-23 ARB, the prioritized list was presented to, and adopted by, the commission in June 2020. Typically the commission approves the prioritized list in its entirety.

STAFFING IMPACT

None. The five members of the Postsecondary Finance and Capital staff provide ongoing technical assistance and support to institutional staff in collaboration with the Department of Administrative Services. No additional staffing is required to support this request.

QUANTIFYING RESULTS

A focus on improvement and replacement. Three projects are new construction for workforce and training needs while one includes a major renovation and reconstruction. One project is entirely devoted to deferred maintenance remediation.

POSTSECONDARY FINANCE AND CAPITAL

POP #305 COMMUNITY COLLEGE CAPITAL CONSTRUCTION

A focus on technical skills development. Of the five approved projects, four are related to technical skills development projects aligned with local workforce needs. Facilities that meet regional occupation and economic needs is a closely aligned state priority.

$39.8 million in institutional matching funds. The majority of the project cost, a total of $39.8 million or 55%, comes from local, institutional resources. Often this includes substantial local taxpayer support.

$12.8 million in eliminated deferred maintenance. The included projects will eliminate a substantial portion of deferred maintenance at the colleges modernizing facilities and allowing for more useable space structured appropriately for current instructional and student support needs.

Commission Approved Community College Projects

Rank	PROJECT NAME	BOND TYPE	TAX STATUS	SALE DATE	PAR AMOUNT	PROJECT AMOUNT	COSTS OF ISSUANCE	Institutional Funds
1	TBCC - New Building & Renovations	XI-G	Tax-Exempt	March 2023	8,125,000	8,000,000	125,000	8,000,000
2	RCC - Transportation Technology	XI-G	Tax-Exempt	March 2023	7,120,000	7,000,000	120,000	7,700,000
3	LBCC - Agricultural Center	XI-G	Tax-Exempt	March 2023	8,125,000	8,000,000	125,000	8,000,000
4	CCC - Building 7 Remodel	XI-G	Tax-Exempt	March 2023	8,125,000	8,000,000	125,000	14,600,000
5	KCC - Childcare Resource Learning Center	XI-G	Taxable	March 2023	1,540,000	1,500,000	40,000	1,500,000
	TOTALS				**33,035,000**	**32,500,000**	**535,000**	**39,800,000**

REVENUE SOURCE

General Fund	$0
Other Funds	$33,035,000
Lottery Funds	$0
Federal Funds	$0
Total Funds	$33,035,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission
Pkg: 305 - Community College Capital Const.

Cross Reference Name: Community College Capital Construction
Cross Reference Number: 52500-218-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	32,500,000	-	-	-	32,500,000
Total Revenues	**-**	**-**	**$32,500,000**	**-**	**-**	**-**	**$32,500,000**
Special Payments							
Dist to Comm College Districts	-	-	32,500,000	-	-	-	32,500,000
Total Special Payments	**-**	**-**	**$32,500,000**	**-**	**-**	**-**	**$32,500,000**
Total Expenditures							
Total Expenditures	-	-	32,500,000	-	-	-	32,500,000
Total Expenditures	**-**	**-**	**$32,500,000**	**-**	**-**	**-**	**$32,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Description	Total Policy Packages	Pkg: 305 Community College Capital Const. Priority: 00				
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	32,500,000	32,500,000				
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	32,500,000	32,500,000				
TOTAL AVAILABLE REVENUES	$32,500,000	$32,500,000				
EXPENDITURES						
SPECIAL PAYMENTS						
6045 Dist to Comm College Districts						
3020 Other Funds Cap Construct	32,500,000	32,500,000				
ENDING BALANCE						
3020 Other Funds Cap Construct	-	-				
TOTAL ENDING BALANCE	-	-				

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Higher Education Coordinating Commission
2021-23 Biennium

Agency Number: 52500
Cross Reference Number: 52500-218-00-00-00000

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	101,397,241	24,860,000	24,860,000	32,500,000	-	-
Total Other Funds	**$101,397,241**	**$24,860,000**	**$24,860,000**	**$32,500,000**	-	-

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Lottery Funds Limited								
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Lottery Funds Debt Svc								
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	101,397,241	24,860,000	24,860,000	32,500,000	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Other Funds Limited								
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

Higher Education Coordinating Commission

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			101,397,241	24,860,000	24,860,000	32,500,000	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	101,397,241	24,860,000	24,860,000	32,500,000	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			101,397,241	24,860,000	24,860,000	32,500,000	-	-

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Description

The budget development process includes an opportunity for public universities to request funding for capital projects, including state-backed debt. This following list presents a prioritization of project requests based on August 1, 2018 action by the Funding & Achievement Subcommittee.

Institution	Project	Priority Ranking	POP Number
All	Capital Improvement & Renewal	Not ranked	415
OSU	Cordley Hall Renovation, Phase II	1	408
OIT	Boivin Hall Rehabilitation	2	407
WOU	Student Success Center	3	414
UO	Huestis Hall Deferred Maintenance	4	412
OSU	Arts and Education Complex	5	409
EOU	Inlow Hall Renovation, Phase II	6	417
PSU	SB1 Renovation & Expansion	7	411
WOU	Physical Education Building Addition & Remodel	8	413
SOU	Music Hall - Mechanical & ADA	9	420
OSU-CC	Student Success Center	10	410
SOU	Britt Hall - Mechanical	11	419
SOU	Cascade Hall Demolition	12	Pulled
EOU	Inlow Hall Grand Staircase Replacement	13	416
OSU-CC	Land Development	14	418

EOU	New Residence Hall	Not ranked	400
PSU	12th & Market Residence Hall	Not ranked	401
PSU	University Center Land Purchase	Not ranked	402
WOU	Valsetz Dining/Aux Services	Not ranked	403

This program is managed by the Post-Secondary Finance and Capital Program.

Essential Packages

The Essential Packages estimates the cost to continue current legislatively approved programs into the 2021-23 biennium. The total of all current service level packages are represented below and detailed under each essential package category.

There are no essential packages for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 010: Vacancy Factor and Non-PICS Personal Services

This package includes standard 4.3 percent inflation on non-PICS Personal Service & Vacancy Factor, to include Temporary Appointments, Overtime Payments, All Other Differential, Public Employees Retirement System, Pension Obligation Bond Repayment and Social Security. The Vacancy Savings calculation methodology is provided by the Department of Administrative Services.

There are no package 010 adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

OHSU CAPITAL CONSTRUCTION
ESSENTIAL PACKAGES

Package 021: Phase in

Package 021 identifies budget adjustments resulting from program phase-ins for budget items funded for less than 24 months during a biennium.

There are no phase-in adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 022: Phase out

Package 022 identifies decreased costs from the elimination of programs and other one-time funded costs.

There are no phase-out adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 031: Standard Inflation and State Government Service Charges

The standard inflation factors is provided by the Department of Administrative Services as follows:

- Services and Supplies and Capital Outlay, by the standard 4.3 percent
- Non-state employee and Professional Services costs by the standard 5.7 percent
- Facilities rent by the standard 4.3 percent or adjusted to the Self Support rent rates
- Attorney General costs by the allowable 4.3 percent

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 033: Standard Inflation Exception Committee Decisions Above Analyst Approval

In rare circumstances, the standard inflationary factors may not be sufficient to cover agency cost increases. CFO leadership may approve an exception to standard inflationary factors. This package includes inflation amounts over and above standard and analyst approved.

There are no standard inflation adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

OHSU CAPITAL CONSTRUCTION

ESSENTIAL PACKAGES

Package 050: Fund Shifts

Package 050 is for significant revenue changes in existing programs. This package shifted funding of personal services and services & supplies from Other and Federal Funds to General Fund. This fund shift was due to the Indirect Rate Model approved by the Department of Labor and the inconsistency of how the prior budget was created.

There are no fund shifts for this program

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Package 060: Technical Adjustments

Package 060 is used for technical budget adjustments, such as agency reorganizations and expenditure category shifts. Use of this package requires prior approval by the CFO analyst.

There are no technical adjustments for this program.

General Fund	$0
Other Funds	$0
Lottery Funds	$0
Federal Funds	$0
Total Funds	$0

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Interest Earnings	LF	0605	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF	1107	-	-	-	-	-	-
Interest Earnings	LF DS	0605	-	-	-	-	-	-
Transfer In - Intrafund	LF DS	1010	-	-	-	-	-	-
Transfer In Lottery Proceeds	LF DS	1040	-	-	-	-	-	-
Tsfr From Administrative Svcs	LF DS	1107	-	-	-	-	-	-
Transfer Out - Intrafund	LF DS	2010	-	-	-	-	-	-
Transfer Out Lottery Proceeds	LF DS	2040	-	-	-	-	-	-
General Fund Obligation Bonds	OF CC	0555	-	-	-	-	-	-
Revenue Bonds	OF CC	0570	-	-	-	-	-	-
Interest Income	OF CC	0605	-	-	-	-	-	-
Transfer Out - Intrafund	OF CC	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF CC	2107	-	-	-	-	-	-
Business Lic and Fees	OF NL	0205	-	-	-	-	-	-
General Fund Obligation Bonds	OF NL	0555	-	-	-	-	-	-
Refunding Bonds	OF NL	0575	-	-	-	-	-	-
Interest Income	OF NL	0605	-	-	-	-	-	-
Other Revenues	OF NL	0975	-	-	-	-	-	-
Transfer Out - Intrafund	OF NL	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS NL	0555	-	-	-	-	-	-
Refunding Bonds	OF DS NL	0575	-	-	-	-	-	-
Interest Income	OF DS NL	0605	-	-	-	-	-	-
Loan Repayments	OF DS NL	0925	-	-	-	-	-	-
Other Revenues	OF DS NL	0975	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF DS NL	1107	-	-	-	-	-	-
Transfer Out - Intrafund	OF DS NL	2010	-	-	-	-	-	-
Tsfr to Administrative Svcs	OF DS NL	2107	-	-	-	-	-	-
Business Lic and Fees	OF L	0205	-	-	-	-	-	-
Non-Business Lic and Fees	OF L	0210	-	-	-	-	-	-
Charges for Services	OF L	0410	-	-	-	-	-	-
Admin and Service Charges	OF L	0415	-	-	-	-	-	-
General Obligation Bonds	OF L	0555	-	-	-	-	-	-
Interest Earnings	OF L	0605	-	-	-	-	-	-
Sales Income	OF L	0705	-	-	-	-	-	-
Donations	OF L	0905	-	-	-	-	-	-
Grants (Non-Fed)	OF L	0910	-	-	-	-	-	-

No Current Activity

Source	Fund	ORBITS Revenue Acct	2017-2019 Actual	2019-21 Legislatively Adopted	2019-21 Estimated	2021-23 Agency Request	2021-23 Governor's	2021-23 Legislatively Adopted
Other Revenues	OF L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF L	1010	-	-	-	-	-	-
Tsfr From Human Svcs, Dept of	OF L	1100	-	-	-	-	-	-
Tsfr From Administrative Svcs	OF L	1107	-	-	-	-	-	-
Tsfr From Revenue, Dept of	OF L	1150	-	-	-	-	-	-
Tsfr From Marine Bd, State of	OF L	1250	-	-	-	-	-	-
Tsfr From Education, Dept of	OF L	1581	-	-	-	-	-	-
Transfer Out - Intrafund	OF L	2010	-	-	-	-	-	-
General Fund Obligation Bonds	OF DS L	0555	-	-	-	-	-	-
Refunding Bonds	OF DS L	0575						
Interest Income	OF DS L	0605	-	-	-	-	-	-
Loan Repayment	OF DS L	0925	-	-	-	-	-	-
Other Revenues	OF DS L	0975	-	-	-	-	-	-
Transfer In - Intrafund	OF DS L	1010	-	-	-	-	-	-
Tsfr From Administrative Services	OF DS L	1107	-	-	-	-	-	-
Federal Funds	FF NL	0995	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF NL	2121	-	-	-	-	-	-
Interest Income	FF DS NL	0605	-	-	-	-	-	-
Federal Funds	FF DS NL	0995	-	-	-	-	-	-
Chargels for Services	FF L	0410	-	-	-	-	-	-
Federal Funds	FF L	0995	-	-	-	-	-	-
Other Revenues	FF L	0975	-	-	-	-	-	-
Tsfr From Marine Bd, State of	FF L	1250	-	-	-	-	-	-
Tsfr From Governor, Office of the	FF L	1121	-	-	-	-	-	-
Transfer Out - Intrafund	FF L	2010	-	-	-	-	-	-
Tsfr To Governor, Office of the	FF L	2121	-	-	-	-	-	-
			-	-	-	-	-	-
LF Limited	LF L	4400	-	-	-	-	-	-
LF Debt Service	LF DS	4430	-	-	-	-	-	-
OF Capital Construction	OF CC	3020	-	-	-	-	-	-
OF Non-Limited	OF NL	3200	-	-	-	-	-	-
OF Debt Service Non-Limited	OF DS NL	3230	-	-	-	-	-	-
OF Limited	OF L	3400	-	-	-	-	-	-
OF Debt Service	OF DS L	3430	-	-	-	-	-	-
FF Non-Limited	FF NL	6200	-	-	-	-	-	-
FF Debt Service Non-Limited	FF DS NL	6230	-	-	-	-	-	-
FF Limited	FF L	6400	-	-	-	-	-	-
Lottery, Other, and Federal Funds			-	-	-	-	-	-

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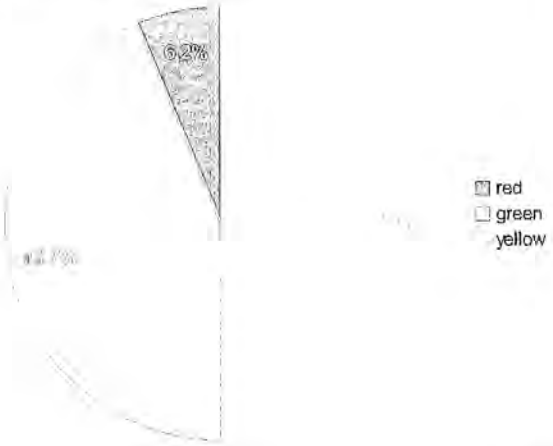
Higher Education Coordinating Commission

Annual Performance Progress Report

Reporting Year 2019

Published: 9/30/2019 10:18:19 PM

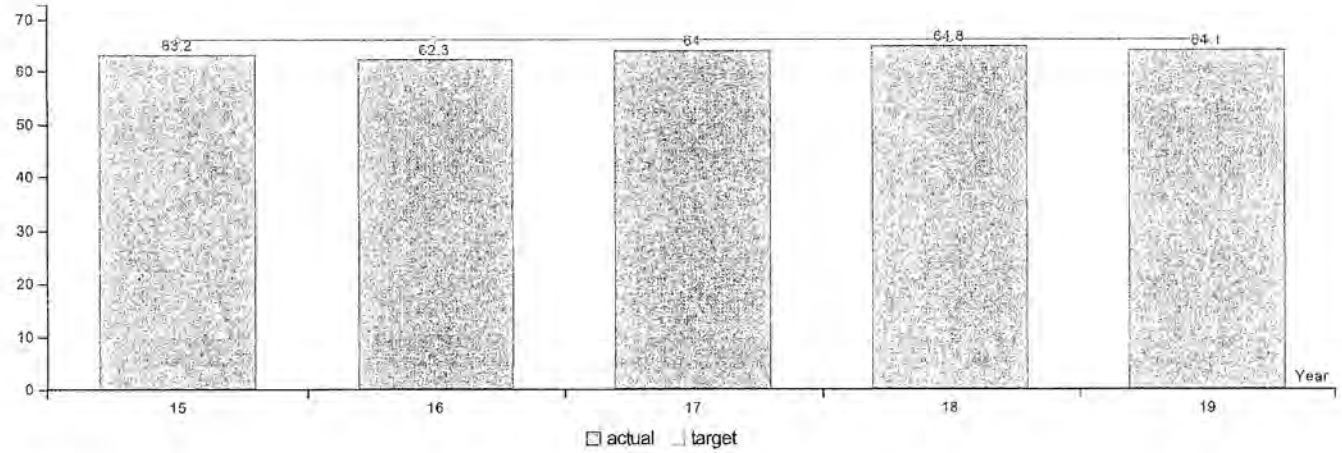
KPM #	Approved Key Performance Measures (KPMs)
1	Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.
2	Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity
3	College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.
4	Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate
5	Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.
6	Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.
7	Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.
8	Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.
9	Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.
10	Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.
11	Earnings of Community College Completers - Median earnings of community college completers five years after completion.
12	Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.
13	Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion
14	Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.
15	Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
16	Commission Best Practices - Percent of total best practices met by the Commission.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	43.75%	50%	6.25%

KPM #1 Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.
Data Collection Period: Jan 01 - Oct 31

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Oregon High School Graduates Attending College					
Actual	63.20%	62.30%	64%	64.80%	64.10%
Target	66%	66%	66%	66%	66%

How Are We Doing

Following two years of gradual increase in the percentage of Oregon high school graduating seniors who enroll in college within 16 months of graduation, there was a very slight decline for the most recent year. For the graduation class of 2016-17, 64.1 percent of students enrolled in college within 16 months, a decrease of 0.67% over the class of 2015-16.

We note that previous years of data in this report have been replaced and will not match reports from earlier years. This is because the Department of Education, which calculates this measure, had a change in their calculation approach.

Factors Affecting Results

College costs, the availability of need-based financial aid, geographic proximity of postsecondary institutions, state and regional economic outlooks and job markets, and the aspirations of high school graduates and Oregon's young adults affect college enrollment rates.

Oregon remains below the national rate of high school seniors attending college after graduation. Nationally, 66.7 percent of seniors who graduated from high school between January and October of 2017 were enrolled in college by October 2017. For 2016, 69.8 percent of seniors who graduated from high school between January and October of 2016 were enrolled in college that October. The narrower window for college enrollment (between zero and ten months after high school graduation, compared with 16 months for the Oregon measure) likely underestimates the difference between the national and Oregon rates. If Oregon's measure used the same zero to ten-month window to measure college enrollment after high school, Oregon's rate would likely be slightly lower.

Other Comments:

This measure presents an estimate of how many high school graduates continue their education in a postsecondary institution immediately or soon after high school.

We define this concept in the following terms:

(Number of high school graduates enrolled in college within 16 months of graduation)

divided by

(Number of students in high school 4-year graduating class)

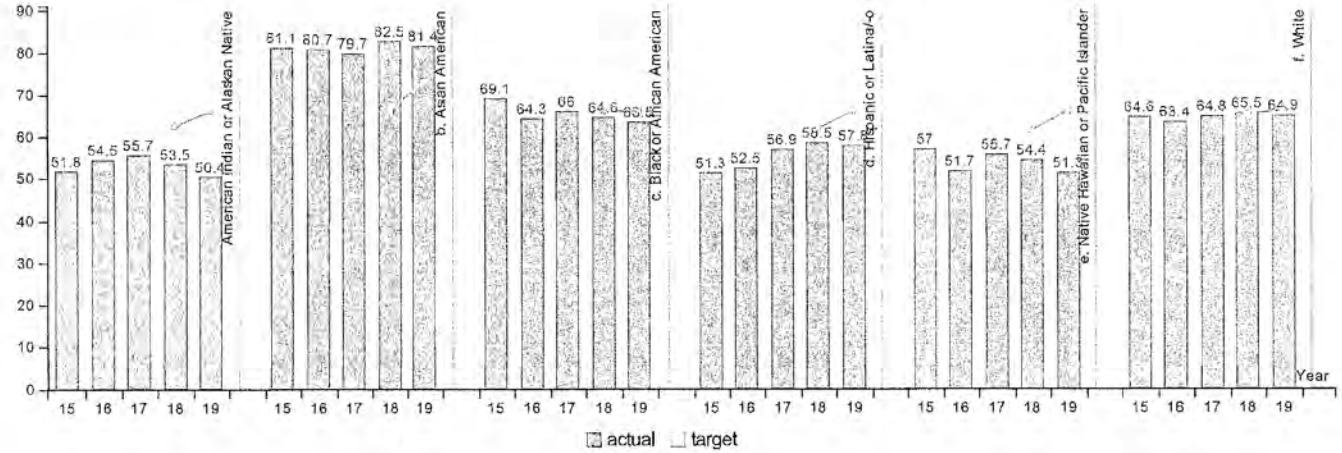
NOTE: "High school graduates" includes all students who received a regular four-year diploma, a modified four-year diploma, or a GED within four years of high school.

Limitations of this definition/data limitations are:

The measure uses a 16-month window after high school graduation during which graduating seniors can enroll in college to be included in the measure. This contrasts with the federal definition, which uses a zero- to ten-month window (enrollment in October for those graduating from high school between January and October of the same year). This makes national comparisons less precise than if the measures were the same. The measure uses a slightly different definition of high school graduates than the federal definition. The federal definition is a self-reported measure based on self-reported answers to a question asking whether respondents graduated from high school. It is not clear how respondents who received a modified four-year diploma or a GED within that zero-to-ten-month window answered this question.

KPM #2 Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity

Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
American Indian or Alaskan Native					
Actual	51.80%	54.50%	55.70%	53.50%	50.40%
Target	TBD	TBD	TBD	62.50%	66%
b. Asian American					
Actual	81.10%	80.70%	79.70%	82.50%	81.40%
Target	TBD	TBD	TBD	66%	73%
c. Black or African American					
Actual	69.10%	64.30%	66%	64.60%	63.50%
Target	TBD	TBD	TBD	66%	66%
d. Hispanic or Latina/-o					
Actual	51.30%	52.50%	56.90%	58.50%	57.80%
Target	TBD	TBD	TBD	61.70%	66%
e. Native Hawaiian or Pacific Islander					
Actual	57%	51.70%	55.70%	54.40%	51.30%
Target	TBD	TBD	TBD	61.30%	66%
f. White					
Actual	64.60%	63.40%	64.80%	65.50%	64.90%
Target	TBD	TBD	TBD	65.20%	66%

How Are We Doing

The percentage of Oregon high school graduating seniors who enroll in college within 16 months of graduation varies substantially by race/ethnicity. For the graduation class of 2016-17, the college-going rate ranges from a high of 81.4 percent for Asian American students to a low of 50.4 percent for Native American/Alaska Native and 51.3 percent for Native Hawaiian/Pacific Islander students. White students have the second highest college-going rate (64.9 percent), followed by Black/African American students (63.5 percent) and Hispanic or Latina/o students (57.8 percent).

As shown below, Oregon is close to the national averages for Asian American and Hispanic students, above the national average for African American students, and behind the national average for white students. Note that national data are not available for all groups.

	Asian American	Black/African American	Hispanic	Anglo White
Oregon, 16 months	81.4	63.5	57.8	64.9
National, 4 to 10 months	82.7	59.4	61.0	69.1

Source for national data: National Center for Education Statistics, https://nces.ed.gov/programs/digest/d18/tables/dt18_302.20.asp

Factors Affecting Results

College costs, the availability of need-based financial aid, geographic proximity of postsecondary institutions, state and regional economic outlooks and job markets, the aspirations of high school graduates and Oregon's young adults, and racial/ethnic disparities in any of these categories affect college enrollment rates.

Other Comments:

This measure presents an estimate of how many high school graduates continue their education in a postsecondary institution immediately or soon after high school.

We define this concept in the following terms:

(Number of high school graduates enrolled in college within 16 months of graduation)

divided by

(Number of students in high school 4-year graduating class)

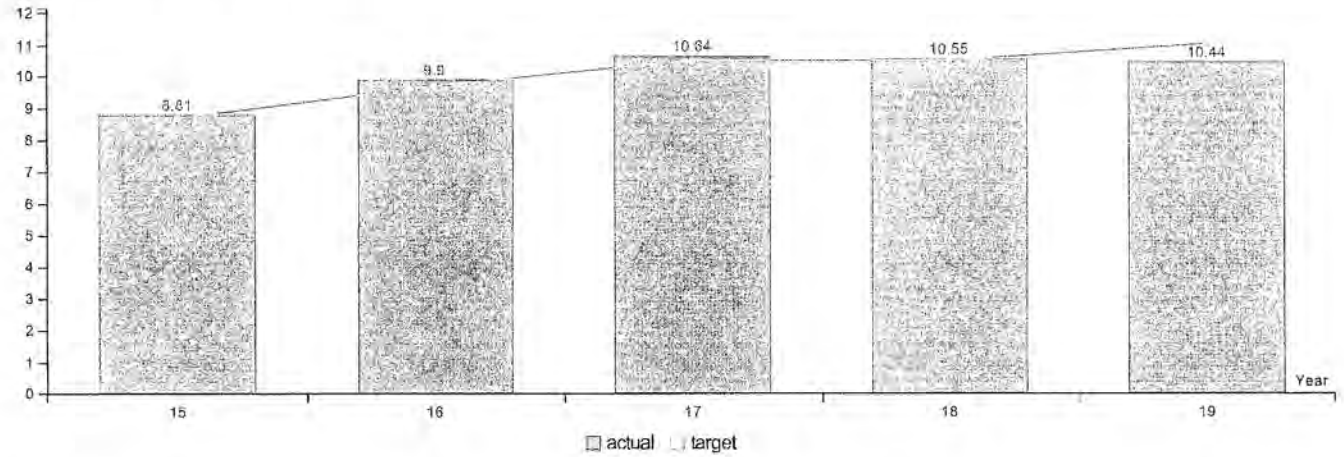
NOTE: "High school graduates" includes all students who received a regular four-year diploma, a modified four-year diploma, or a GED within four years of high school.

Limitations of this definition/data limitations are:

The measure uses a 16-month window after high school graduation during which graduating seniors can enroll in college to be included in the measure. This contrasts with the federal definition, which uses a zero- to ten-month window (enrollment in October for those graduating from high school between January and October of the same year). This makes national comparisons less precise than if the measures were the same. The measure uses a slightly different definition of high school graduates than the federal definition. The federal definition is a self-reported measure based on self-reported answers to a question asking whether respondents graduated from high school. It is not clear how respondents who received a modified four-year diploma or a GED within that zero-to-ten-month window answered this question.

KPM #3 College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.
Data Collection Period: Sep 01 - Aug 31

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
College Credits Earned by K-12 Students					
Actual	8.81	9.90	10.64	10.55	10.44
Target	8.70	9.70	10.50	10.50	11

How Are We Doing

In 2017-18, K-12 students earned an average of 10.44 college credits per high school graduate. This is the second year in a row that the average number of credits has declined in comparison with the preceding year. In 2017-18, Oregon K-12 students earned between 0 and 77 credits in a single academic year.

Factors Affecting Results

Data availability, availability of, access to, and financing of programs allowing high school students to earn college credits at a minimal or no cost, academic preparation.

Other Comments:

This measure identifies the college credit earned by students in kindergarten through twelfth grade. It is an indicator of the "leg up" that students have entering postsecondary education. Students who have completed six to nine credits have an advantage in completing postsecondary education and training. This measure is a calculation that represents the number of college credits awarded to K-12 students, per high school graduate, in one academic year.

We define this concept in the following terms:

(Sum of credits earned by K-12 students in community colleges and universities)

divided by

(Number of students in high school 4-year graduating class)

- Credits included in the calculation of the numerator include credits earned by:
  - Students reported by community colleges as participating in the Dual Credit Program
  - Students reported by community colleges as participating in the Expanded Options Program
  - Students reported by universities as enrolled in Dual Credit courses

- "Dual Credit" is defined as awarding secondary and postsecondary credit for a course offered in a high school during regular school hours, as determined by local school board and community college board policy. Dual Credit courses include both lower division collegiate courses and career/technical preparation courses. Dual Credit courses are designed to help high school students' progress through postsecondary education by eliminating duplication of course work.

- "Expanded Options Program" allows high school students to take courses at Oregon community colleges and universities to earn concurrent high school and college credits. If accepted into the program, the student's sponsoring high school covers the cost of tuition and fees.

- Postsecondary credits earned by students described above were totaled for the academic year. In community colleges, all credits earned by these students were included in the calculation, including credits in courses that were not designated Dual Credit or Expanded Options courses.

- Only credits from courses that were completed successfully were included in the calculation. Successful completion is defined as course completion with a grade 'C- 'or better, or with a grade 'Pass' in Pass/No Pass courses.

- The denominator is the number of students in high school 4-year graduating class as reported by the Oregon Department of Education. It should be noted that in 2013-14 the methodology used by the Oregon Department of Education for calculating the number of high school graduates changed. In addition to students receiving a regular high school diploma, the graduating class includes those who received a modified diploma and those who earned their diplomas, but had not yet received them.

Limitations of this definition/data limitations are:

- The numerator and denominator in this calculation do not represent the same student cohort. The numerator includes credits earned by high school seniors, juniors, sophomores, freshmen and possibly younger students in a single academic year. The denominator includes the count of graduating high school seniors.

- The calculation does not include high school students who took college classes and earned college credits independently, without being formally enrolled in the Dual Credit or Expanded Options program, due to difficulties identifying such students in the available data sets.

- Credits earned by 'fifth year seniors' (high school students enrolled in high school for the fifth year after completing HS graduation requirements in order to earn college credits at no charge) are not included in the calculation of the numerator. This is because the denominator includes students graduating after 4 years.

- The calculation does not include potential credits that can be awarded by postsecondary institutions to students for successful completion of AP and IB courses.

Given these limitations, results suggest:

The number of college credits earned by K-12 students, per high school graduate, has been increasing for the 2010-11 through 2015-16 academic years from 6.80 credits in 2010-11 to 10.64 credits in 2015-16. The number of average college credits declined slightly in the 2016-17 and 2017-18 academic years. The slight decline in the average number of college credits is accompanied and possibly explained by the decline in the number of high school student enrolled in college credit in community colleges. As the same time, the number of high school students enrolling in college credits in universities is on the rise. College credits earned by secondary students may help these students to move forward to postsecondary education.

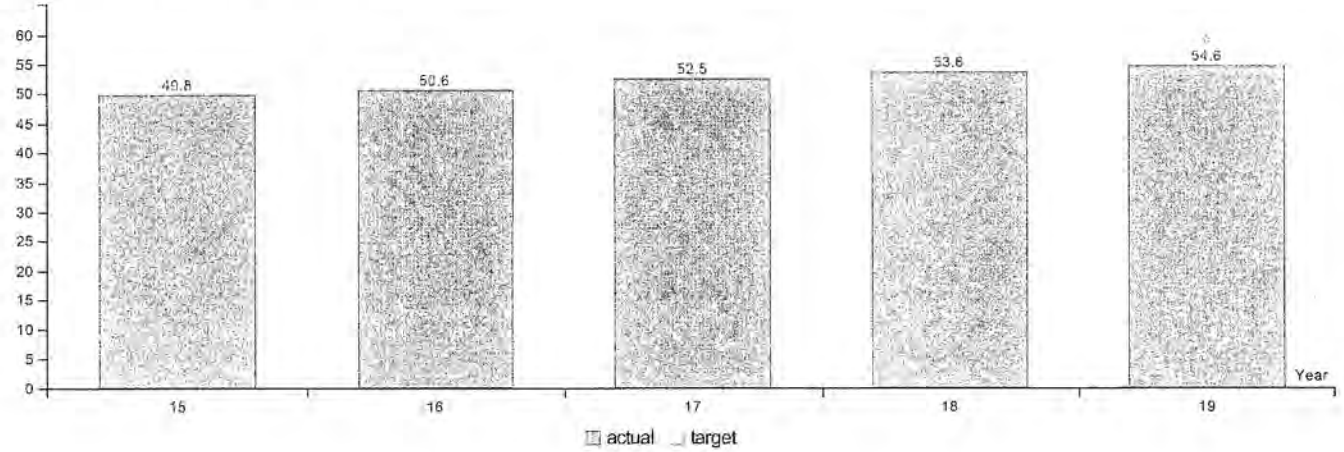
Report Year	2015	2016	2017	2018	2019
Data Year	2013-14	2014-15	2015-16	2016-17	2017-18
Count of K-12 students who earned credit (with a C- or better) at community colleges	28,469	32,055	34,834	34,346	33,951
Count of K-12 students who earned credit (with a C- or better) at universities	4,404	5,551	7,617	7,805	9,517

Improvements to this measure would come from:

The current calculation provides an approximation of the number of credits earned by each high school graduating cohort over their K-12 career. A better measure would result from calculating the number of credits earned by students in a high school graduating cohort. Such measure would require collaboration and data sharing between the Higher Education Coordinating Commission and the Oregon Department of Education.

KPM #4 Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate
Data Collection Period: Jan 01 - Jan 01

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Oregon Educational Attainment					
Actual	49.80%	50.60%	52.50%	53.60%	54.60%
Target	TBD	TBD	TBD	TBD	59%

How Are We Doing

We estimate that the percentage of Oregon adults age 25 to 34 in 2017 who have a postsecondary degree or certificate is 53.6 percent.

Attainment in previous years are shown below and show a steady increase in the proportion of the young adult population with postsecondary education and training. The percentage of young adults with a degree or certificate beyond high school was 49.6 percent in 2012 and had risen to 54.6 percent in 2017. Continued progress—and progress at a faster rate—will be necessary to meet the state's goal of 80 percent of the young adult population with a postsecondary degree or certificate.

	2013	2014	2015	2016	2017
Bachelor's degree or more	30.7%	32.0%	34.3%	34.9%	36.7%
Associate degree or certificate	19.1%	18.6%	18.2%	18.7%	17.9%
Some college	21.2%	21.0%	20.2%	19.9%	18.5%
High school diploma or equivalent	19.2%	18.6%	18.3%	18.1%	18.7%
Less than high school	9.8%	9.8%	9.0%	8.4%	8.2%

Factors Affecting Results

The amount of educational attainment among Oregon young adults reflects both the attainment of Oregon youth moving into adulthood and the migration of young adults into the state. These data do not allow for disaggregating how much of the increase in attainment is the result of in-migration.

Other Comments:

This estimate comes from U.S. Census Bureau data drawn from the annual American Community Survey, 5-year estimates. The data include an estimate of certificate attainment, based on estimates of certificate rates put forth by the Census Bureau using Survey of Income and Program Participation data (https://www.census.gov/prod/2014pubs/p70-138.pdf) and a Lumina Foundation survey from the University of Chicago's NORC survey group (http://strongernation.luminafoundation.org/report/2017/#page/narrative).

We define this concept in the following terms:

Limitations of this definition/data limitations are:

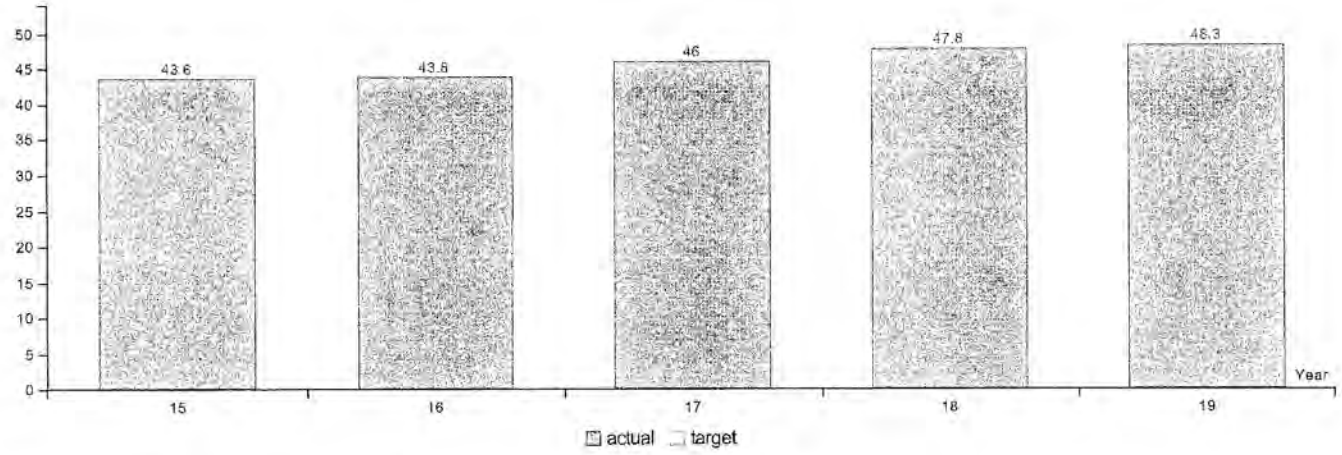
Given these limitations, results suggest:

Improvements to this measure would come from:

KPM #5 Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.

Data Collection Period: Jan 01 - Jan 01

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Community College Completion and Transfer Rate					
Actual	43.60%	43.80%	46%	47.80%	48.30%
Target	TBD	TBD	TBD	TBD	49%

How Are We Doing

Out of all credential-seeking students who were new to Oregon community colleges in the fall of 2014, 48.3% either earned an associate degree or certificate, or enrolled at a 4-year institution (nationwide) within four years.

Factors Affecting Results

Tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), student services, academic guidance and understanding of pathways to completion, personal goals, data availability and calculation methodology.

Other Comments:

This measure enables the HECC and its partner community colleges to assess whether the likelihood of completing community college is improving over time. The measure is similar to outcome measures in the national community college Voluntary Framework of Accountability that Oregon community colleges have begun to adopt. Because it is a newly constructed measure, and because of corrections made to the calculation methodology from last year, targets are still in the process of being established.

We define this concept in the following terms:

(Number of community college students identified as completers within three years)

divided by

(Number of students in the entering credential-seeking cohort of fall 2014)

- For the purposes of the KPM, completers include students who earned an associate degree or certificate and students who did not earned an award, but enrolled in a 4-year institution within four years.
- For the purposes of the KPM, the Credential-Seeking cohort is defined similarly to the Credential-Seeking Cohort of the Volunteer Framework of Accountability (VFA).

  It includes students who were new to the institution (community college) in the fall of 2014 or preceding summer term; AND were not enrolled in dual credit courses or reported as an accelerated learning student; AND attempted a credit course in the fall of 2014; AND earned a minimum of 18 quarter credits in the first two years or earned an award requiring than 18 quarter credits.

- Students may be enrolled full-time or part-time.
- Students in the cohort are new to the institution in the fall of 2014, but not necessarily new to postsecondary education.
- The completed 18 quarter credits are inclusive of all college-level coursework AND developmental coursework.
- The completed 18 quarter credits must be earned at a community college between the summer to 2014 and spring of 2016; they do not include credits for prior learning or college credits earned before graduating from high school.
- A student is considered to have transferred if there is any evidence of enrollment at a 4-year institution after the last enrollment of the community college and before the end of the four-year tracking period. For this KPM, enrollment records were obtained through a data match with the National Student Clearinghouse (public and private 4-year institutions) and the Oregon Public University database.

Limitations of this definition are:

- This KPM uses student behavior (credit accrual) to define "credential-seeking" due to inconsistency and unreliability of a student's self-report of their intentions to complete a credential. While this method captures more students who eventually earned an award, it may also exclude some students who planned to earn a credential but were unsuccessful in earning 18 quarter credits in 2 years.
- Records of enrollment at 4-year institutions obtained through the National Student Clearinghouse (NSC) may include non-credit enrollment.

Given these limitations, results suggest:

Out of all students in the fall of 2014 cohort, 24.0% earned an associate degree or certificate within four years. For another 14.7% of the students in the cohort there is evidence of enrollment at a 4-year institution. In total, 38.8% of the cohort either earned an award or enrolled at a 4-year institution. This is the same percentage as the previous year. The remaining 61.2% of students in the cohort were either still enrolled at the community college at the end of the four-year tracking period or left the community college with or without college credits.

Report Year	2017	2018	2019
Cohort Year	Fall 2012	Fall 2013	Fall 2014
Cohort size	100.0%	100.0%	100.0%
Associate degree	25.5%	26.6%	26.3%
Certificate	5.7%	6.2%	6.1%
Total awards	31.2%	32.8%	32.4%

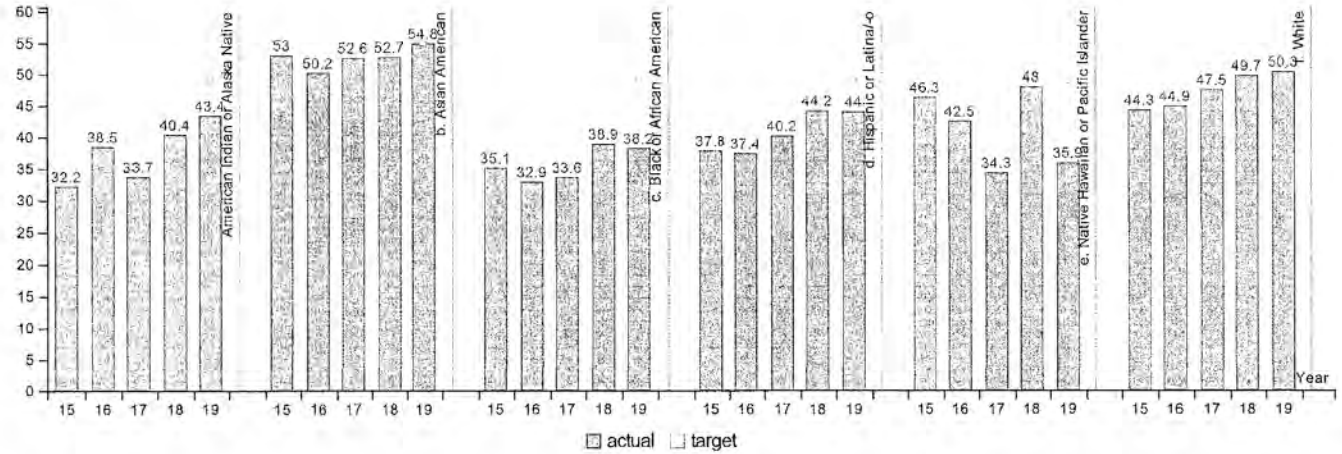
No award, transfer	14.7%	15.0%	15.8%
Total award or transfer*	46.0%	47.8%	48.3%

*Note: Totals may not sum due to rounding

Improvements to this measure would come from:

KPM #6 Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.

Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
American Indian or Alaska Native					
Actual	32.20%	38.50%	33.70%	40.40%	43.40%
Target	TBD	TBD	TBD	TBD	49%
b. Asian American					
Actual	53%	50.20%	52.60%	52.70%	54.80%
Target	TBD	TBD	TBD	TBD	55%
c. Black or African American					
Actual	35.10%	32.90%	33.60%	38.90%	38.20%
Target	TBD	TBD	TBD	TBD	49%
d. Hispanic or Latina/-o					
Actual	37.80%	37.40%	40.20%	44.20%	44%
Target	TBD	TBD	TBD	TBD	49%
e. Native Hawaiian or Pacific Islander					
Actual	46.30%	42.50%	34.30%	48%	35.90%
Target	TBD	TBD	TBD	TBD	49%
f. White					
Actual	44.30%	44.90%	47.50%	49.70%	50.30%
Target	TBD	TBD	TBD	TBD	51%

How Are We Doing

There are significant differences in the completion and transfer rates of the six racial/ethnic groups examined in this measure. Total award and transfer rates range from 35.9% for Native Hawaiian/Pacific Islander students to 54.8% for Asian American students. The overall completion and transfer rate for the fall 2014 credential-seeking cohort is 48.3% within four years.

Factors Affecting Results

Cultural sensitivity of programs, availability of student services and guidance, availability of bilingual services, tuition and fees, availability of financial aid, academic preparation, non-academic circumstances (work, family, health), personal goals and cultural influences, data availability and calculation methodology.

Other Comments:

This measure enables the HECC and its partner community colleges to assess whether the likelihood of completing community college is improving over time. KPM 6 tracks these completion rates by race/ethnicity to evaluate progress in equity in postsecondary education.

We define this concept in the following terms:

(Number of community college students identified as completers within three years)

divided by

(Number of students in the entering credential-seeking cohort of fall 2014)

- For the purposes of the KPM, completers include students who earned an associate degree or certificate and students who did not earned an award, but enrolled in a 4-year institution within four years.
- For the purposes of the KPM, the Credential-Seeking cohort is defined similarly to the Credential-Seeking Cohort of the Volunteer Framework of Accountability (VFA).

  It includes students who were new to the institution (community college) in the fall of 2014 or preceding summer term; AND were not enrolled in dual credit courses or reported as an accelerated learning student; AND attempted a credit course in the fall of 2014; AND earned a minimum of 18 quarter credits in the first two years or earned an award requiring than 18 quarter credits.

- Students may be enrolled full-time or part-time.
- Students in the cohort are new to the institution in the fall of 2014, but not necessarily new to postsecondary education.
- The completed 18 quarter credits are inclusive of all college-level coursework AND developmental coursework.
- The completed 18 quarter credits must be earned at a community college between the summer to 2014 and spring of 2016; they do not include credits for prior learning or college credits earned before graduating from high school.
- A student is considered to have transferred if there is any evidence of enrollment at a 4-year institution after the last enrollment of the community college and before the end of the four-year tracking period. For this KPM, enrollment records were obtained through a data match with the National Student Clearinghouse (public and private 4-year institutions) and the Oregon Public University database.

Limitations of this definition are:

- This KPM uses student behavior (credit accrual) to define "credential-seeking" due to inconsistency and unreliability of a student's self-report of their intentions to complete a credential. While this method captures more students who eventually earned an award, it may also exclude some students who planned to earn a credential but were unsuccessful in earning 18 quarter credits in 2 years.
- Records of enrollment at 4-year institutions obtained through the National Student Clearinghouse (NSC) may include non-credit enrollment.

Given these limitations, results suggest:

The completion and transfer rates of Asian American and White students exceed the overall statewide completion and transfer rate of the fall 2014 cohort. The completion and transfer rates of Black/African American students, Native American/Alaska Natives, Native Hawaiian/Pacific Islander students, as well as Hispanic students are below the state average.

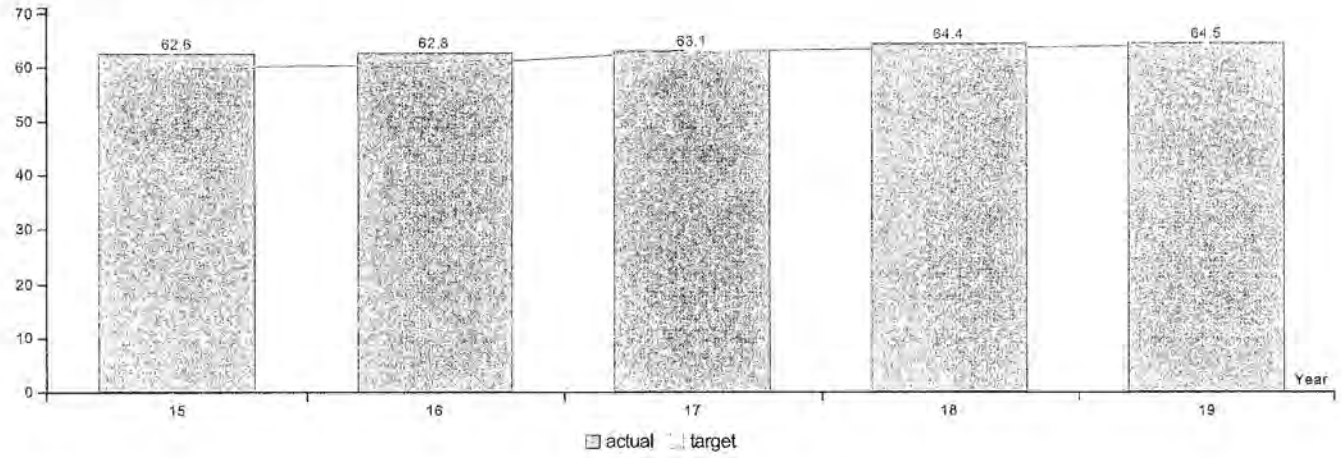
An examination of community college award rates (without transfer rates) produces similar results. Asian American and White students' completion rates exceed the state average, while all other racial/ethnic groups' completion rates are below the state average. Black and African American students have the lowest attainment rates of associate degrees and certificates. Asian American and White students have the highest overall rate of award attainment among the six racial/ethnic groups.

An examination of transfer rates (without an award at a community college) shows that Asian American students have the highest transfer rate to 4-year institutions at 21.8% within 4 years. African American students have the second highest transfer rate at 16.4% within 4 years, followed by White students at 15.7%. For this KPM a student is considered to have transferred if there is any evidence of enrollment at a 4-year institution without consideration of the type, length or outcome of enrollment at the 4-year institution, or possible "reverse transfer" later. Thus, these rates may also be an indicator of the degree of "swirling", or non-linear student pathway, which may or may not lead to a credential.

	Fall 2014 Cohort				
	Associate degree	Certificate only	Total awards	No award, transfer	Total awards and transfer
Asian American	27.4%	5.6%	33.0%	21.8%	54.8%
Black or African American	17.1%	4.6%	21.7%	16.4%	38.2%
Hispanic or Latina/o	24.4%	6.2%	30.7%	13.3%	44.0%
Native American or Alaska Native	28.3%	5.7%	34.0%	9.4%	43.4%
Native Hawaiian or Pacific Islander	19.6%	6.5%	26.1%	9.8%	35.9%
White	28.2%	6.4%	34.6%	15.7%	50.3%

KPM #7 Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.
Data Collection Period: Sep 01 - Aug 31

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Public University Graduation Rate					
Actual	62.60%	62.80%	63.10%	64.40%	64.50%
Target	60%	60.50%	63%	63.50%	64%

How Are We Doing

University graduation rates crossed over the 60% mark starting with the 2008 entering cohort and have shown increases every year since. Growth slowed a bit with the most recent cohort (2012) but still reached an all-time high mark of 64.5%, exceeding our target of 64.0%.

Factors Affecting Results

A number of factors influence student retention and completion, including adequate academic preparation for college, essential support services (e.g., freshmen orientation and engagement programs, tutoring, academic advising, early warning programs, faculty and peer mentors), financial issues, and personal and family events.

Other Comments:

This measure presents the percentage of first-time, full-time Oregon public university students starting in a given Fall term and graduating from an Oregon public university within six years.

We define this concept in the following terms:

(Number of students in the cohort who graduate within six years)

divided by

(Total number of students enrolled in the Fall entering freshman cohort)

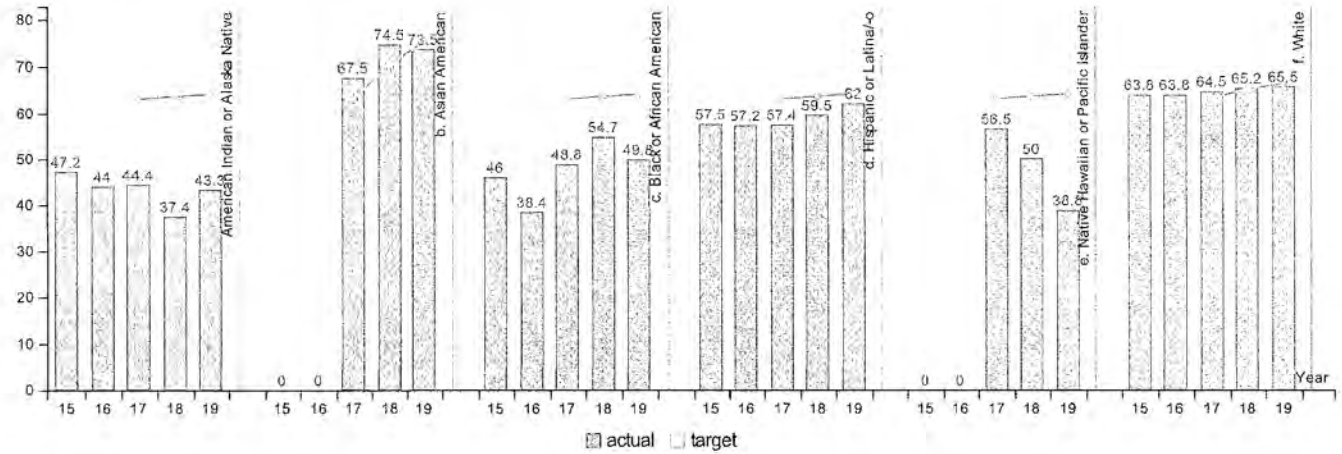
- We use the IPEDS definition for the Fall entering freshman cohort. This restricts the cohort to first-time, full-time freshmen.
- This is a rate that counts inter-institutional transfers as graduating. In other words, the student does not need to graduate at the same university that they entered as a freshman. If they transfer to and graduate from any one of the Oregon public universities they are included in the count of graduates.
- Although this metric is framed as a six-year graduation rate, it could more accurately be described as the percentage of students graduating within 150% of normal time. For those pursuing a bachelor's degree this is, indeed, six years. However, Oregon public universities do award a small number of associate degrees as well. For students receiving an associate degree, they are included in the numerator only if they graduate within 3 years (150% of normal time for an associate degree).

Limitations of this definition/data limitations are:

Given these limitations, results suggest:

Improvements to this measure would come from:

KPM #8 Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.
Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
American Indian or Alaska Native					
Actual	47.20%	44%	44.40%	37.40%	43.30%
Target	TBD	TBD	63%	63.50%	64%
b. Asian American					
Actual	No Data	No Data	67.50%	74.50%	73.50%
Target	TBD	TBD	63%	70%	75%
c. Black or African American					
Actual	46%	38.40%	48.80%	54.70%	49.80%
Target	TBD	TBD	63%	63.50%	64%
d. Hispanic or Latina/-o					
Actual	57.50%	57.20%	57.40%	59.50%	62%
Target	TBD	TBD	63%	63.50%	64%
e. Native Hawaiian or Pacific Islander					
Actual	No Data	No Data	56.50%	50%	38.80%
Target	TBD	TBD	63%	63.50%	64%
f. White					
Actual	63.80%	63.80%	64.50%	65.20%	65.50%
Target	TBD	TBD	63%	65%	66%

How Are We Doing

There are significant differences in graduation rates between the various racial/ethnic subcategories ranging from a high of 73.5% to a low of 38.8%. Asian American and White students graduate at the highest rates, with Asian Americans being the only group to top 70%. The Hispanic group has shown strong growth over the most recent 5-year period, landing just 2 percentage points shy of their target in the most recent year and becoming the third racial/ethnic group with a graduation rate over 60%.

The remaining groups, displayed the larger variance that is exhibited by groups with smaller populations. The American Indian or Alaska Native group experienced an increase while the African American and Pacific Islander groups experienced decreases in their graduation rates. None of these changes is significantly out of line with historical variances, however, the large drop for the Pacific Islander group resulted in a lower graduation rate than we have seen in the past from this group. It remains to be seen if it will rebound in the same way that the American Indian or Alaska Native group's rate did after similarly low mark for the 2011 cohort.

Currently, we still have a limited amount of historical data for the Asian American and Pacific Islander categories. Prior to the 2010 cohort, racial/ethnic categories combined these two subgroups into a single category (Asian or Pacific Islander).

Factors Affecting Results

A number of factors influence student retention and completion, including adequate academic preparation for college, essential support services (e.g., freshmen orientation and engagement programs, tutoring, academic advising, early warning programs, faculty and peer mentors), financial issues, and personal and family events.

Other Comments:

This measure presents the percentage of first-time, full-time Oregon public university students starting in a given Fall term and graduating from an Oregon public university within six years.

We define this concept in the following terms:

(Number of students in the cohort who graduate within six years)

divided by

(Total number of students enrolled in the Fall entering freshman cohort)

- We use the IPEDS definition for the Fall entering freshman cohort. This restricts the cohort to first-time, full-time freshmen.
- This is a rate that counts inter-institutional transfers as graduating. In other words, the student does not need to graduate at the same university that they entered as a freshman. If they transfer to and graduate from any one of the Oregon public universities they are included in the count of graduates.
- Although this metric is framed as a six-year graduation rate. It could more accurately be described as the percentage of students graduating within 150% of normal time. For those pursuing a bachelor's degree this is, indeed, six years. However, Oregon public universities do award a small number of associate degrees as well. For students receiving an associate degree, they are included in the numerator only if they graduate within 3 years (150% of normal time for an associate degree).

Limitations of this definition/data limitations are:

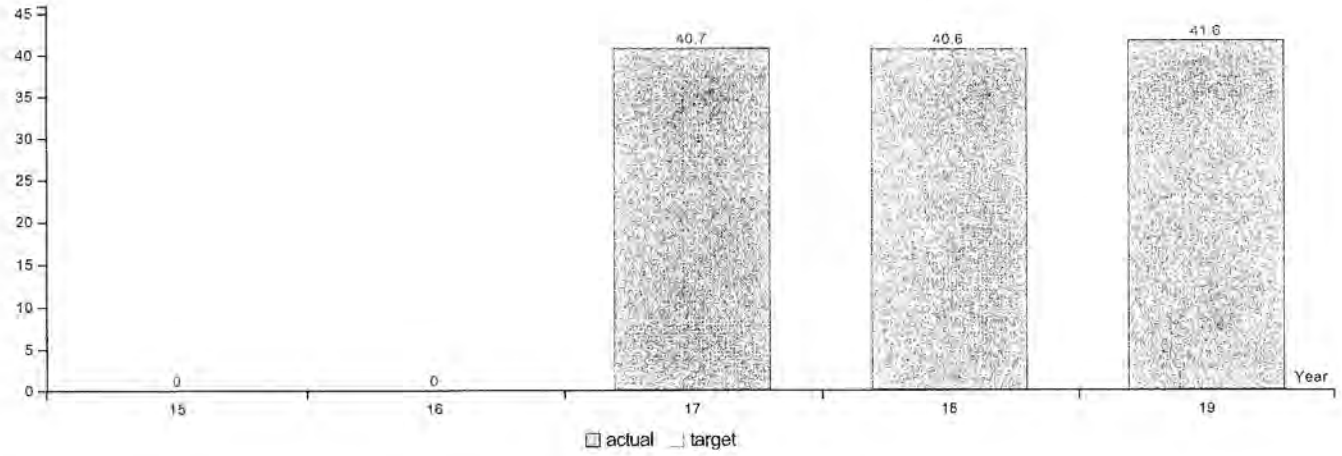
Given these limitations, results suggest:

Improvements to this measure would come from:

KPM #9 Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.

Data Collection Period: Jan 01 - Jan 01

* *Upward Trend = negative result*



Report Year	2015	2016	2017	2018	2019
Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.					
Actual	No Data	No Data	40.70%	40.60%	41.60%
Target	TBD	TBD	TBD	TBD	40%

How Are We Doing

This is the third year we have produced this metric and the percentage of students incurring unaffordable costs has increased by about 1 percentage point over that span.

This year an error was discovered in the calculation of this metric. The stated methodology of the metric has not changed, but the calculation has been fixed to accurately represent the methodology. Some grant aid to students was not being accounted for and some student costs were being overestimated, resulting in the percentage of students incurring unaffordable costs being too high. Because of this, all three years of data have been updated, as well as our target, and are lower than previously reported values.

Factors Affecting Results

General factors affecting this metric include state support and expanded costs of providing education.

Other Comments:

This measure presents a calculation of the percentage of resident undergraduates enrolled at public higher education institutions (excluding OHSU) who incurred unaffordable total cost of attendance during the academic year while accounting for any grant aid that they received.

We define this concept in the following terms:

- "Unaffordable Costs Adjusted with Institutional Aid" – A total cost of attendance that exceeds the student's expected family contribution (EFC) plus their grant aid plus their earnings from a reasonable amount of work (the student's share). We used OSAC's method of estimating a student's share which is calculated as 90% of the minimum wage times 15 hours per week times 48 weeks. For 2016-17 this figure was $6,300.
- "Resident Undergraduate" is restricted to resident admitted undergraduates at the universities and is restricted to students who attempted at least one credit at the community colleges. The entire population is restricted to only those students who filled out a Free Application for Federal Student Aid (FAFSA).

Limitations of this definition/data limitations are:

Due to data limitations, this definition ignores scholarship awards and excludes all students who did not fill out a FAFSA. In addition, calculating total cost of attendance for each student requires some broad assumptions to be made, given the data sources that are available.

Given these limitations, results suggest:

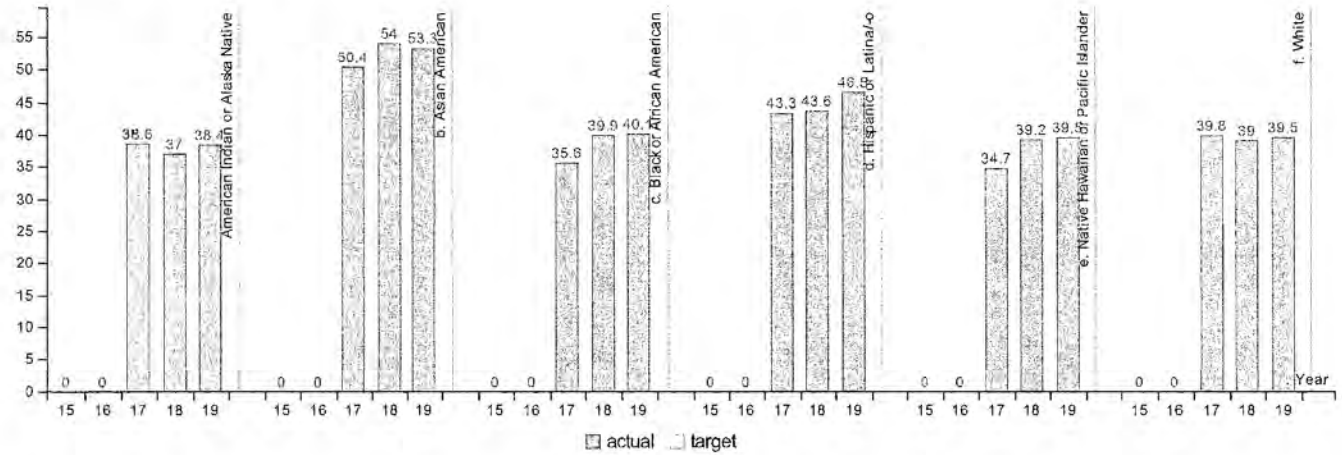
Even given these limitations, the results suggest that a significant percentage of Oregon students will need to take on debt to go to college.

Improvements to this measure would come from:

There could be some benefit in breaking this measure out by university and community college students.

KPM #10 Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.

Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
a. American Indian or Alaska Native					
Actual	No Data	No Data	38.60%	37%	38.40%
Target	TBD	TBD	TBD	TBD	36%
b. Asian American					
Actual	No Data	No Data	50.40%	54%	53.30%
Target	TBD	TBD	TBD	TBD	40%
c. Black or African American					
Actual	No Data	No Data	35.60%	39.90%	40.10%
Target	TBD	TBD	TBD	TBD	39%
d. Hispanic or Latina/-o					
Actual	No Data	No Data	43.30%	43.60%	46.50%
Target	TBD	TBD	TBD	TBD	40%
e. Native Hawaiian or Pacific Islander					
Actual	No Data	No Data	34.70%	39.20%	39.50%
Target	TBD	TBD	TBD	TBD	38%
f. White					
Actual	No Data	No Data	39.80%	39%	39.50%
Target	TBD	TBD	TBD	TBD	38%

How Are We Doing

This is only the third year we have produced this metric, but the early trend seems to be that the percentage of students incurring unaffordable costs is either increasing or holding steady across every racial/ethnic category. Two groups (Asian American and Hispanic or Latina/o students) have a somewhat higher likelihood to incur unaffordable costs with the rest of the groups being around 40%.

As mentioned in the notes to KPM #9, the calculation for this metric has been corrected and the data points are lower than previously reported values.

Factors Affecting Results
General factors affecting this metric include state support and expanded costs of providing education.

Other Comments:

This measure presents a calculation of the percentage of resident undergraduates enrolled at public higher education institutions (excluding OHSU) who incurred unaffordable total cost of attendance during the academic year while accounting for any grant aid that they received.

We define this concept in the following terms:

- "Unaffordable Costs Adjusted with Institutional Aid" – A total cost of attendance that exceeds the student's expected family contribution (EFC) plus their grant aid plus their earnings from a reasonable amount of work (the student's share). We used OSAC's method of estimating a student's share which is calculated as 90% of the minimum wage times 15 hours per week times 48 weeks. For 2016-17 this figure was $6,300.
- "Resident Undergraduate" is restricted to resident admitted undergraduates at the universities and is restricted to students who attempted at least one credit at the community colleges. The entire population is restricted to only those students who filled out a Free Application for Federal Student Aid (FAFSA).

Limitations of this definition/data limitations are:

Due to data limitations, this definition ignores scholarship awards and excludes all students who did not fill out a FAFSA. In addition, calculating total cost of attendance for each student requires some broad assumptions to be made, given the data sources that are available.

Given these limitations, results suggest:

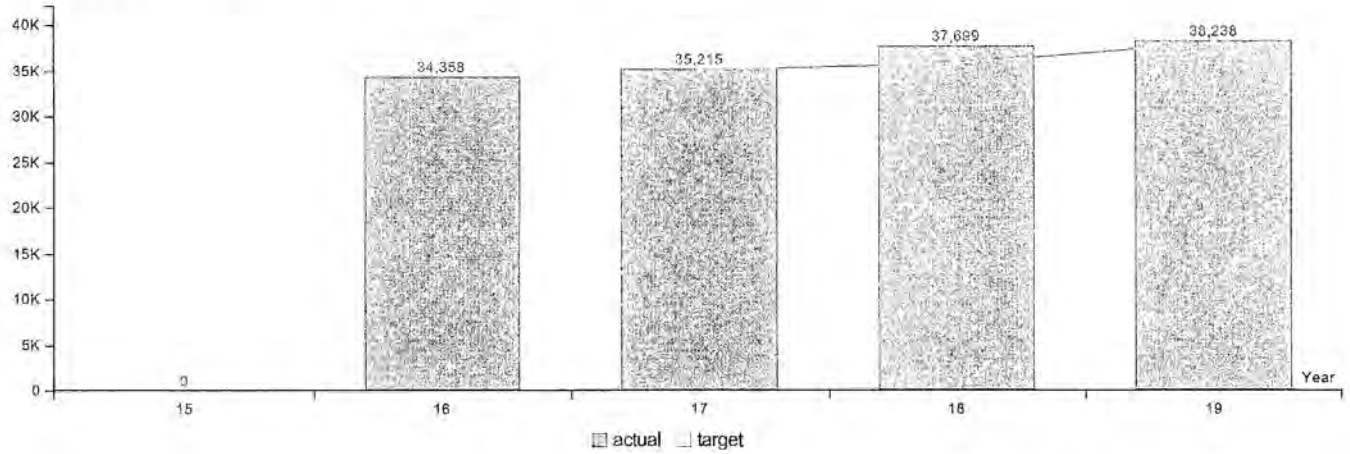
Even given these limitations, the results suggest that a significant percentage of Oregon students will need to take on debt to go to college.

Improvements to this measure would come from:

There could be some benefit in breaking this measure out by university and community college students.

KPM #11 Earnings of Community College Completers - Median earnings of community college completers five years after completion.
Data Collection Period: Jan 01 - Jan 01

** Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Five years after completion					
Actual	No Data	$34,358.00	$35,215.00	$37,699.00	$38,238.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,000.00

How Are We Doing

The data show that the median wage of the 2011-2012 community college award recipients was $38,238 five years after the year of the award. This continues an upward trend over the last two years and exceeds this year's target for this measure.

Factors Affecting Results

Labor market, inflation, career advising, wage data availability all affect the earnings of completers.

Other Comments:

This measure is a calculation of the median annual wage of community college completers (certificate or associate degree holders) 5 years after completion.

We define this concept in the following terms:

- "Community college completers" are defined as individuals who were awarded a career/technical certificate, Oregon Transfer Module (OTM) certificate or an associate degree in 2011-12.

- The information on community college completers was matched with Unemployment Insurance wage data provided by the Oregon Employment Department. The metric includes annualized wages from July 2017-June 2018.

Limitations of this definition/data limitations are:

- A wage match was possible if:

a. A valid social security number was available for the community college award recipient. Valid social security numbers were available for 97% of 2011-12 Oregon community college completers; AND
b. A wage record for the social security number was found in the Unemployment Insurance database of the Oregon Employment Department for quarter 3 of 2017, quarter 4 of 2017, quarter 1 of 2018, or quarter 2 of 2018. Wage data are not available for graduates who are working in other states or countries, who are self-employed, employed by the federal government or unemployed. A wage match was found for 71% of community college completers with a valid social security number (69% of all completers).

- Students who were awarded degrees and certificates by Treasure Valley Community College were not included in the calculations due to data unavailability.
- The measure does not claim that the 2011-12 certificates and associate degrees represent the highest education attainment of these individuals. It is possible that some of the award recipients received other educational awards prior to 2011-12, and some continued their education in the years following the 2011-12 award and received additional awards prior to the wage match year.

Given these limitations, results suggest:

The limitations described above suggest that the group may include individuals who attained bachelor's and graduate degrees prior to the wage match year. However, the overall wage change over time, as well as a comparison with the wage data for Oregon public universities' graduates remain valuable tools in identifying how educational attainment influences individual economic outcomes.

The median earnings of community college award recipients increased in comparison with the last year's data. The earnings of associate degree holders surpassed the earning of certificate/OTM holders 5 years after graduation ($38,760 vs $36,638, median annual).

A comparison of data from KPM 11 (earnings of community college completers) and KPM 13 (earnings of bachelor's degree completers) shows that more advanced credential holders earned higher wages 5 years after the award:

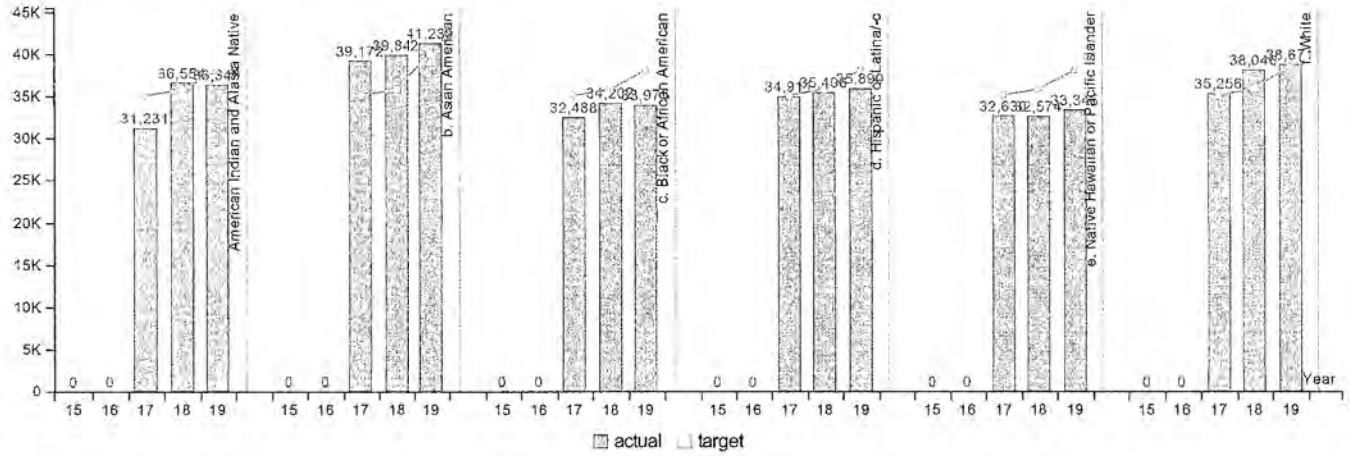
Wage year	2017	July 2017 - June 2018	July 2017 - June 2018
KPM	n/a	KPM 11	KPM 13
Credential attained	High school diploma or equivalent*	Community college certificates/OTM and associate degrees	Bachelor's degree
Median earnings	$28,232	$38,238	$45,785

*Data source: 2013-2017 American Community Survey 5-year Estimates, 2017

https://data.census.gov/cedsci/table?q=S2001&lastDisplayedRow=20&table=S2001&tid=ACSST5Y2017.S2001&hidePreview=true&g=0400000US41

Improvements to this measure would come from:

KPM #12 Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.
Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
American Indian and Alaska Native					
Actual	No Data	No Data	$31,231.00	$36,554.00	$36,340.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,000.00
b. Asian American					
Actual	No Data	No Data	$39,172.00	$39,842.00	$41,239.00
Target	TBD	TBD	$35,045.00	$35,745.00	$40,000.00
c. Black or African American					
Actual	No Data	No Data	$32,488.00	$34,202.00	$33,975.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,000.00
d. Hispanic or Latina/-o					
Actual	No Data	No Data	$34,911.00	$35,406.00	$35,890.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,000.00
e. Native Hawaiian or Pacific Islander					
Actual	No Data	No Data	$32,630.00	$32,574.00	$33,345.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,000.00
f. White					
Actual	No Data	No Data	$35,256.00	$38,046.00	$38,671.00
Target	TBD	TBD	$35,045.00	$35,745.00	$38,500.00

How Are We Doing

There are significant differences between the median earnings of the six racial/ethnic groups of community college award recipients. Asian American graduates have the highest median earnings 5 years after the award at $41,239 while Native Hawaiian/Pacific Islander and Black/African American graduates have the lowest median earnings at $33,345 and $33,975, respectively. Median earnings for Asian American and White students meet or exceed the target earnings for this measure. The median earnings of Black or African American, Hispanic, Native American/Alaska Native and Native Hawaiian/Pacific Islander graduates are below the target for this measure.

Factors Affecting Results

Academic preparation; availability of culturally sensitive career advising and education guidance; occupation or industry; other societal and socio-economic factors.

Other Comments:

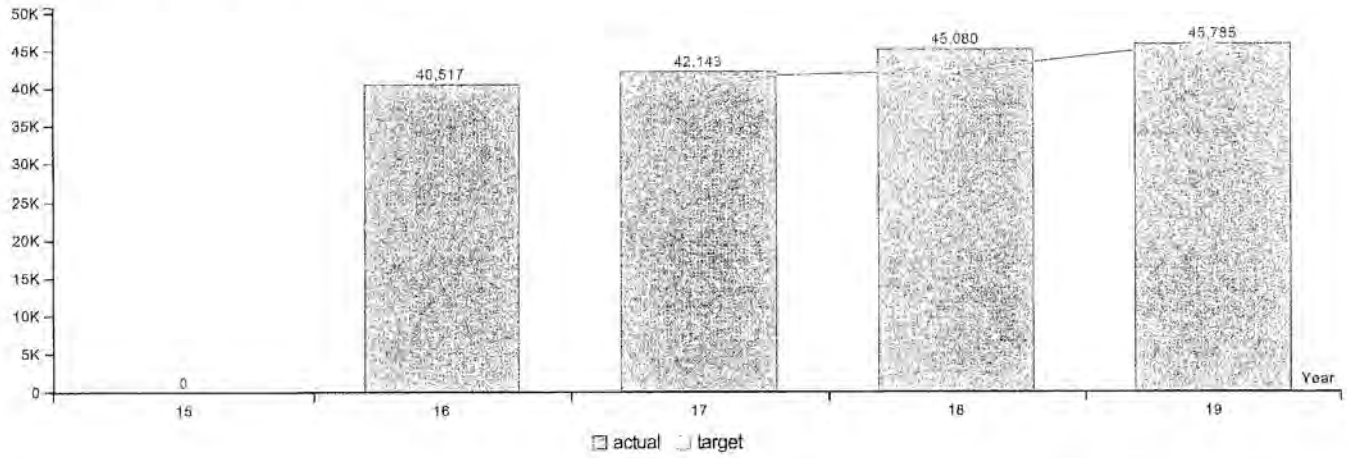
This measure expands the KPM 11 by calculating it for separate racial/ethnic groups. It thus provides information about both the value of a community college degree or certificate and about how that value might vary for different racial/ethnic groups. It is an indicator of both return on investment and equity.

A comparison with the earnings of bachelor's degree recipients at Oregon public universities (KPM 14) demonstrates that education is key to upward mobility and higher earnings for all racial/ethnic groups. However, the data show that there are significant differences in between the median earnings among the six racial/ethnic group examined in this measure.

Award year	**2011-12**	**2011-12**
KPM	**KPM 12**	**KPM 14**
Credentials attained	**All community college awards (associate degrees and certificates)**	**Bachelor's degree**
Asian American	$41,239	$51,145
Black or African American	$33,975	$42,482
Hispanic or Latina/o	$35,890	$44,848
Native American or Alaska Native	$36,340	$42,432
Native Hawaiian or Pacific Islander	$33,345	$41,137
White	$38,671	$45,805

KPM #13 Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion
Data Collection Period: Jan 01 - Jan 01

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
Earnings of bachelor degree completers					
Actual	No Data	$40,517.00	$42,143.00	$45,080.00	$45,785.00
Target	TBD	TBD	$41,327.00	$42,145.00	$46,000.00

How Are We Doing

The data show that the median wage of the 2011-12 bachelor's degree recipients was $45,785 five years after the year of the award. This continues an upward trend over the last two years and exceeds this year's target for this measure.

Factors Affecting Results

Labor market, inflation, career advising, wage data availability all affect the earnings of completers.

Other Comments:

This measure is a calculation of the median annual wage of bachelor's degree recipients at Oregon public universities 5 years after the award.

We define this concept in the following terms:

- "Bachelor's degree completers" are defined as individuals who were awarded a baccalaureate degree by an Oregon public university during the 2011-12 academic year.
- The information on community college completers was matched with Unemployment Insurance wage data provided by the Oregon Employment Department. The metric includes annualized

wages from July 2017-June 2018.

Limitations of this definition/data limitations are:

- A wage match was possible if:

a. A valid social security number was available for the bachelor's degree recipient. Valid social security numbers were available for 97% of 2011-12 Oregon public university graduates; AND
b. A wage record for the social security number was found in the Unemployment Insurance database of the Oregon Employment Department for quarter 3 of 2017, quarter 4 of 2017, quarter 1 of 2018, or quarter 2 of 2018. Wage data are not available for graduates who are working in other states or countries, who are self-employed, employed by the federal government or unemployed. A wage match was found for 56% of bachelor's degree completers with a valid social security number (54% of all graduates).

- The measure does not claim that the 2011-12 bachelor's degrees represent the highest education attainment of these individuals. It is possible that some of the bachelor's degree completers received other educational awards prior to 2011-12, and some continued their education in the years following the 2011-12 award and received additional awards prior to the wage match year.

Given these limitations, results suggest:

The median earnings of bachelor's degree recipients increased in comparison with the last year's data. A comparison of data from KPM 11 (earnings of community college completers) and KPM 13 (earnings of bachelor's degree completers) shows that more advanced credential holders earned higher wages 5 years after the award:

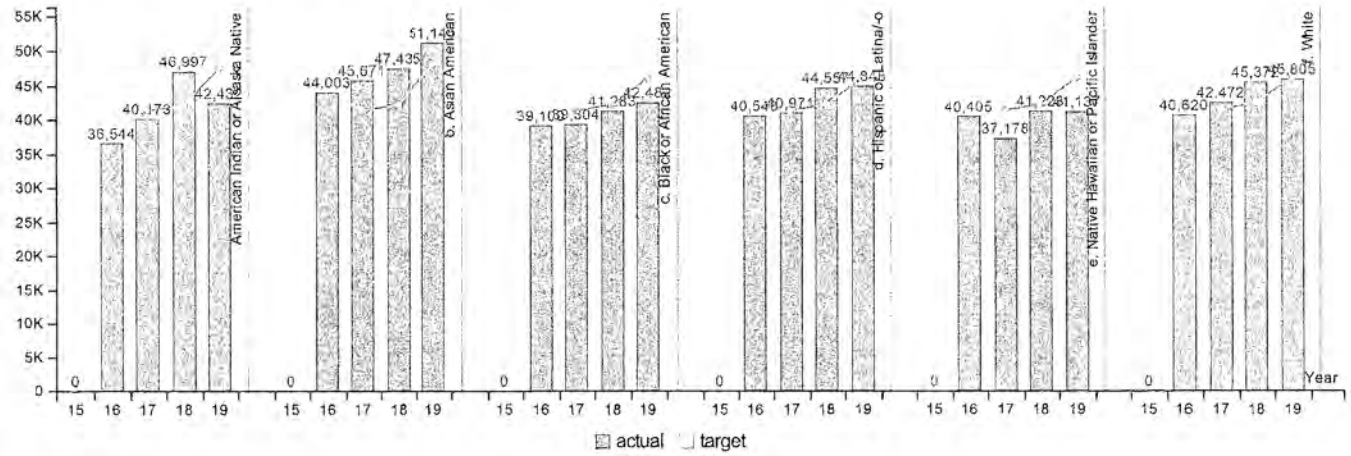
Wage year	2017	July 2017 - June 2018	July 2017 - June 2018
KPM	n/a	KPM 11	KPM 13
Credential attained	High school diploma or equivalent*	Community college certificates/OTM and associate degrees	Bachelor's degree
Median earnings	$28,232	$38,238	$45,785

*Data source: 2013-2017 American Community Survey 5-year Estimates, 2017

https://data.census.gov/cedsci/table?q=S2001&lastDisplayedRow=20&table=S2001&tid=ACSST5Y2017.S2001&hidePreview=true&g=0400000US41

Improvements to this measure would come from:

KPM #14 Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.
Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
American Indian or Alaska Native					
Actual	No Data	$36,544.00	$40,173.00	$46,997.00	$42,432.00
Target	TBD	TBD	$41,327.00	$42,154.00	$47,500.00
b. Asian American					
Actual	No Data	$44,003.00	$45,671.00	$47,435.00	$51,145.00
Target	TBD	TBD	$41,327.00	$42,154.00	$48,000.00
c. Black or African American					
Actual	No Data	$39,109.00	$39,304.00	$41,283.00	$42,482.00
Target	TBD	TBD	$41,327.00	$42,154.00	$46,000.00
d. Hispanic or Latina/-o					
Actual	No Data	$40,543.00	$40,971.00	$44,557.00	$44,848.00
Target	TBD	TBD	$41,327.00	$42,154.00	$46,000.00
e. Native Hawaiian or Pacific Islander					
Actual	No Data	$40,405.00	$37,178.00	$41,223.00	$41,137.00
Target	TBD	TBD	$41,327.00	$42,154.00	$46,000.00
f. White					
Actual	No Data	$40,620.00	$42,472.00	$45,372.00	$45,805.00
Target	TBD	TBD	$41,327.00	$42,454.00	$46,000.00

How Are We Doing

There are significant differences between the median earnings of the six racial/ethnic groups of bachelor's degree recipients. Asian American graduates have the highest median earnings 5 years after the award at $51,145, while Native Hawaiian or Pacific Islander graduates have the lowest median earnings at $41,137. Median earnings for Asian Americans students exceed the target earnings for this measure. Median earnings of all other groups are below the target for this measure.

Factors Affecting Results
Academic preparation; availability of culturally sensitive career advising and education guidance; occupation or industry; other societal and socio-economic factors.

Other Comments:

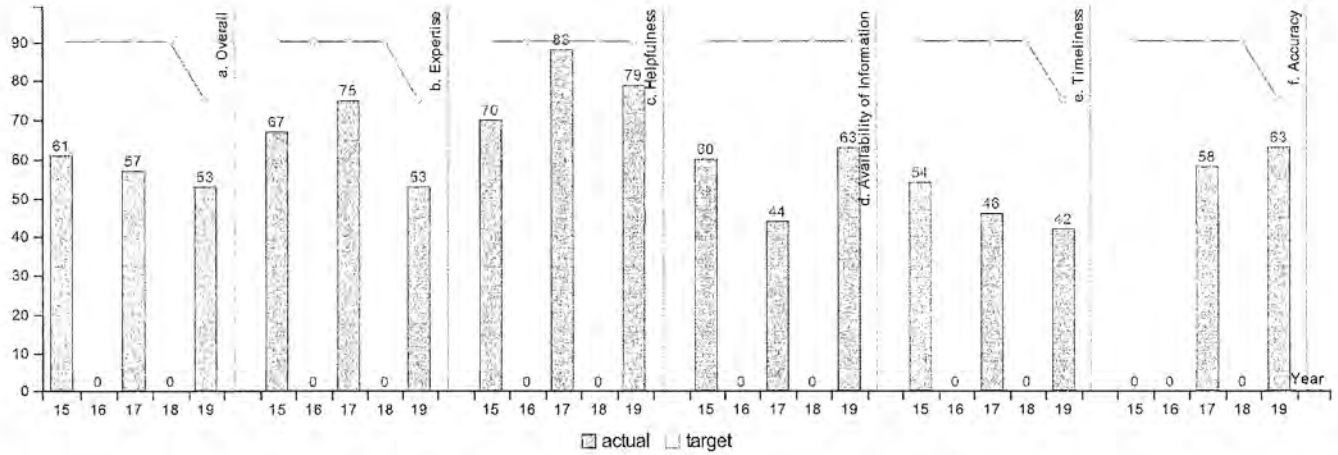
This measure expands the KPM 13 by calculating it for separate racial/ethnic groups. It thus provides information about both the value of a community college degree or certificate and about how that value might vary for different racial/ethnic groups. It is an indicator of both return on investment and equity.

A comparison with the earnings of Oregon community college award recipients (KPM 12) demonstrates that education is key to upward mobility and higher earnings for all racial/ethnic groups. However, the data show that there are significant differences in between the median earnings among the six racial/ethnic group examined in this measure.

Award year	**2011-12**	**2011-12**
KPM	**KPM 12**	**KPM 14**
Credentials attained	**All community college awards (associate degrees and certificates)**	**Bachelor's degree**
American Indian or Alaska Native	$41,239	$51,145
Asian American	$33,975	$42,482
Black or African American	$35,890	$44,848
Hispanic or Latina/o	$36,340	$42,432
Native Hawaiian or Pacific Islander	$33,345	$41,137
White	$38,671	$45,805

KPM #15 Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.

Data Collection Period: Jan 01 - Jan 01



Report Year	2015	2016	2017	2018	2019
a. Overall					
Actual	61%	No Data	57%	No Data	53%
Target	90%	90%	90%	90%	75%
b. Expertise					
Actual	67%	No Data	75%	No Data	53%
Target	90%	90%	90%	90%	75%
c. Helpfulness					
Actual	70%	No Data	88%	No Data	79%
Target	90%	90%	90%	90%	90%
d. Availability of Information					
Actual	60%	No Data	44%	No Data	63%
Target	90%	90%	90%	90%	90%
e. Timeliness					
Actual	54%	No Data	46%	No Data	42%
Target	90%	90%	90%	90%	75%
f. Accuracy					
Actual	No Data	No Data	58%	No Data	63%
Target	90%	90%	90%	90%	75%

How Are We Doing

The agency obtained stakeholder input for this KPM

The Oregon Department of Administrative Services defines the measures of customer service with the six questions below. We defined and surveyed a list of stakeholders on these questions. The stakeholder list was defined as those groups or organizations to which the HECC provides some level of technical or customer support. Three to five representatives of each group were selected. Selections were reviewed and replaced if necessary to ensure a mix of institutional partners (i.e., to avoid over-representation of particular universities or community colleges). These groups included: public university and community college financial/budgetary staff, public university and community college faculty and program staff, public university and community college institutional research staff, local workforce investment board partners, private postsecondary schools, staff at related government agencies, and external non-governmental organization staff. In total, 39 persons were surveyed, and 19 responded, yielding a response rate of 49 percent.

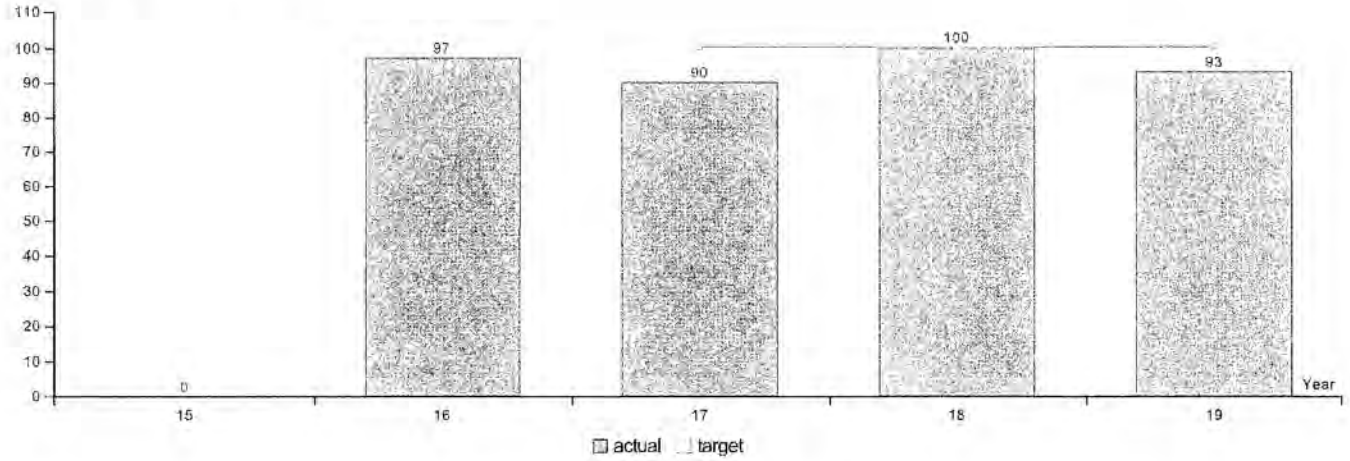
Across all six questions, HECC customer service was rated "good" or "excellent" 59 percent of the time. Results are comparable to the last time the survey was conducted, in 2017, when HECC customer service was rated "good" or "excellent" 61 percent of the time. For the current year, the percentage rated "good" or "excellent" ranged from a low of 42 percent (Question 5) to a high of 79 percent (Question 3). Areas for greatest improvement for the agency are timeliness of service, accuracy of information, and availability of information. Areas where the agency's service is strongest are helpfulness of staff, knowledge/expertise of staff, and overall service. The overall average rating across all questions was 2.8 out 4, or a "good" level of service. Results for most questions are comparable to the results from 2017. We note that the relatively small number of respondents makes reliable comparisons between the two years difficult to make.

Factors Affecting Results

In addition to the work of agency staff, the sample of individuals surveyed, the sample of individuals responding, and the timing of the survey all may affect the results.

KPM #16 Commission Best Practices - Percent of total best practices met by the Commission.
Data Collection Period: Sep 01 - Sep 30

* *Upward Trend = positive result*



Report Year	2015	2016	2017	2018	2019
BEST PRACTICES					
Actual	No Data	97%	90%	100%	93%
Target	TBD	TBD	100%	100%	100%

How Are We Doing

This KPM examines the percentage of commission best practices met by the HECC Commission. DAS defines this as the percentage of Board members or Commissioners who agreed or strongly agreed that they and the Commission followed best practices. We defined these best practices with 24 rated questions and 3 open-ended questions, shown below.

Across all questions, 93% of responding Commissioners agreed or strongly agreed that they followed the 24 best practices identified here. This is slightly down from the 2018 results, likely because of small sample sizes, which can sway results.

In addition, while no Commissioner responded "disagree" or "strongly disagree" on any question, one Commissioner responded with "neutral" on many questions. This response category is difficult to interpret; we do not know whether this respondent indicating poorer performance of the Commission or does not have sufficient information to answer the question. We have a number of newer members on the Commission.

The rated questions had possible answers of:

- strongly agree (5 points)
- agree (4 points)
- neutral (3 points)
- disagree (2 points)
- strongly disagree (1 point)

The mean response across all questions was 4.8 out of 5.

The questions are:

As an Individual Commissioner:

Q1: I am able to devote the time and energy necessary to actively participate in Commission meetings.

100% agreed or strongly agreed; mean response 4.8

Q2: The amount of time expected of commissioners to prepare and participate in Commission meetings is reasonable.

83% agreed or strongly agreed; mean response 4.5

Q3: The amount of time expected of commissioners outside of Commission meetings is reasonable.

83% agreed or strongly agreed; mean response 4.7

Q4: The Commission is effectively utilizing my skills and expertise.

100% agreed or strongly agreed; mean response 4.3

Q5: I can speak candidly at Commission meetings.

83% agreed or strongly agreed; mean response 4.5

Q6: I can participate in subcommittee meetings in which I am not a subcommittee member.

83% agreed or strongly agreed; mean response 4.5

Q7: Serving on this Commission is satisfying.

100% agreed or strongly agreed; mean response 4.8

As a Commission:

Q8: The Commission as a whole has a clear understanding of its role and responsibilities.

100% agreed or strongly agreed; mean response 4.8

Q9: The Commission understands and respects the distinction between its responsibilities and those of management.

83% agreed or strongly agreed; mean response 4.5

Q10: Commissioners actively participate in discussions

83% agreed or strongly agreed; mean response 4.7

Q11: The Commission has diversity of representation (e.g., gender, ethnicity, age, vocation, etc.).

67% agreed or strongly agreed; mean response 4.3

Q12: Commissioners listen to and value each other's comments.

83% agreed or strongly agreed; mean response 4.5

Q13: The leadership of the Commission is effective.

100% agreed or strongly agreed; mean response 5

Q14: Public comment during the public comment section of the meeting and during action items is a valuable opportunity to gather input.

100% agreed or strongly agreed; mean response 4.5

Q15: The Commission ... Provides insight and guidance to the HECC's strategic direction.

83% agreed or strongly agreed; mean response 4.7

Q16: The Commission ... Ensures the agency's fiscal integrity by monitoring the agency's financial policies and operating performance and by submitting the agency's biennial budgets.

83% agreed or strongly agreed; mean response 4.7

Q17: The Commission ... Assesses the performance of the Executive Director on an annual basis

83% agreed or strongly agreed; mean response 4.7

Q18: The Commission ... Follows the highest standards of fiduciary duty and avoids conflict of interest in decision-making

100% agreed or strongly agreed; mean response 4.7

Q19: The Commission ... Operates in a transparent and open fashion.

100% agreed or strongly agreed; mean response 4.5

Q20: Commission meetings... Have agendas and materials that are distributed far enough in advance to give them adequate consideration.

100% agreed or strongly agreed; mean response 4.7

Q21: Commission meetings... Rely on written and presentation materials that provide the right type and amount of information and are clearly written.

83% agreed or strongly agreed; mean response 4.7

Q22: Commission meetings... Cover the right combination of information-sharing, discussion, decision-making, and board education.

83% agreed or strongly agreed; mean response 4.5

Q23: Commission meetings... Allow enough time for the exchange of ideas and thoughtful deliberation.

83% agreed or strongly agreed; mean response 4.3

Q24: Commission meetings... Strike the right balance between long-range, strategic matters and routine matters of oversight.

83% agreed or strongly agreed; mean response 4.5

Open-ended:

Q25: What do you find most satisfying in your role as a Commissioner?

Q26: What do you find least satisfying in your role as a Commissioner?

Q27: What can HECC staff do to enable you to serve more effectively or with greater satisfaction?

Factors Affecting Results

AUDIT RESPONSE REPORT

The following information is provided on the status of implementation of action plans in response to Secretary of State Audits Division audit findings and recommendations for reports issued since February 2018. The Audits Division is currently not conducting any audits of the agency.

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
Statewide Single Audit Report 2018-11 for FY17	April 2018	Finding 2017-018: Improve Controls Over Subrecipient Monitoring Recommendation: Management ensure that on-site subrecipient monitoring activities are timely and adequately documented to help ensure federal awards are used for authorized purposes. Furthermore, recommend the department implement and consistently follow procedures to adequately document and timely communicate the results of their subrecipient audit report reviews.	We have taken measures to ensure that a similar situation does not occur with our next round of monitoring. For the PY2017 monitoring year, the updated monitoring guide was released on March 2, 2018 and the visits are already being scheduled, beginning in April 2018. We are working with the Department of Education to learn their process and procedures and will be documenting them. Further, work has begun on a packet of information to promote a better understanding of the requirement of the Uniform Guidance for Federal Awards, including subrecipient monitoring best practices. This corrective action will be completed by 6/30/18.	Corrective Action Taken
		Finding 2017-019: Improve Controls Over Payroll Recommendation: Management timely review all timesheets to ensure employee time is appropriately coded for program purposes. Also, recommend management reimburse the federal agency for unallowable costs.	Since the timecards sampled in the audit, we have taken responsibility of payroll processing from the Department of Administrative Services. The approval process for timecards is now monitored by our Accounting Technicians. They ensure all timecards are approved in a timely manner. The agency will reimburse the unallowable costs as soon as possible.	Corrective Action Taken

AUDIT RESPONSE REPORT

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
(continued) Statewide Single Audit Report 2018-11 for FY17		Finding 2017-020: Improve Controls Over Contract Monitoring Recommendation: Management improve controls over review of contract invoices to ensure they comply with contract terms, are mathematically accurate and correct rates are used. Also, recommend the department obtain support to ensure the $125,365 is allowable.	All invoices are now checked for math accuracy and returned to vendor if corrections are needed. In addition, all contract invoices are routed and reviewed by procurement staff to ensure contract terms are met. Accountants review invoices to ensure proper review signatures are on input document or email approvals are attached. Accounting Team Lead also checks for proper documentation before releasing. We are also in the process of reviewing an automated accounts payable system that could further facilitate our internal control process to catch errors and omissions and provide comprehensive document storage and retrieval. Additional information is available to support the $125,365 in questioned costs.	Corrective Action Taken
Recommendation Follow Up Report 2018-28 for: HECC Needs to Address Weaknesses in Procurement Practices	September 2018	Recommendation 1: Immediately address the backlog of procurement contracts and agreements	HECC continues to address the backlog of procurement contracts and agreements. Our original audit identified 53 procurement items that had been backlogged. Based on our follow-up review of HECC's procurement log, we identified 48 items that are backlogged; of these, 19 items were incurred after the prior audit. In addition, the audit had identified 65% of agreements and contacts were executed after the effective date. This percentage was reduced significantly to 6% for contracts after the audit.	Partially Implemented

AUDIT RESPONSE REPORT

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
(continued) Recommendation Follow Up Report 2018-28 for: HECC Needs to Address Weaknesses in Procurement Practices		Recommendation 2: Leadership implement a governance structure that clearly defines procurement roles and responsibilities including the role of the Designated Procurement Officer, the procurement office, and all HECC offices acquiring goods and services. The governance structure should address noncompliance, including actions to take when noncompliance is identified.	Procurement policies and procedures have been implemented outlining noncompliance and steps to be taken when a failure to comply has been identified. A separate policy was implemented outlining the key roles and responsibility for the Designated Procurement Officer, the procurement office, and all HECC offices acquiring goods and services.	Implemented/Resolved
		Recommendation 3: Align with state procurement practices and fully develop and implement procurement policies, processes, and procedures. HECC management should disseminate implemented policies and procedures in a systematic way to ensure unified messaging.	HECC developed, implemented, and disseminated procurement policies, processes, and procedures that align with state procurement practices.	Implemented/Resolved
		Recommendation 4: Fully develop and provide periodic training to staff on (1) procurement roles and responsibilities; (2) procurement policies, processes, and procedures; and (3) contract administration.	Management identified staff who should complete specific modules of procurement training developed by the Department of Administrative Services and required to be completed by December 31, 2018, for all state agencies. As of June 1, 2018, 38% of HECC staff have yet to complete some part of this procurement training. In addition, HECC planned to provide agency-specific procurement training to offices involved with procurement. At the time of our inquiry in May 2018, two of the eight offices had received this training.	Partially Implemented

AUDIT RESPONSE REPORT

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
(continued) Recommendation Follow Up Report 2018-28 for: HECC Needs to Address Weaknesses in Procurement Practices		Recommendation 5: Assess current and ongoing procurement needs and make adjustments to procurement resources as needed.	HECC hired two permanent procurement staff as stated in its original response. However, HECC recognizes procurement is still under resourced. Due to the ongoing procurement needs and backlog, HECC needs to continue to monitor procurement resources.	Partially Implemented
Statewide Single Audit Report 2019-14 for FY18	March 2019	Finding 2018-028: Ensure Timely Submission of Cost Allocation Plan Recommendation: Management ensure a plan or rate is submitted to the federal government within six months after the end of the fiscal year.	HECC has contracted with FCS Group, a company with a proven track record of developing approved cost allocation models for other Oregon state agencies, to develop its 2016, 2017, and 2018 cost allocation plans. The plans will include descriptions of the methodology, approach and assumptions, cost pools, related allocation factors, exclusions, and resulting allocations and rates used. FCS will train HECC staff on model inputs, framework, modeling techniques, and use of the model in general. Staff will then be able to use the framework to develop and submit subsequent plans. HECC has informed the US Department of Labor that this work is currently in progress and expects it to be complete within the next few months. Anticipated Completion Date: The contract specifies that work must be complete by August 31, 2019.	Partial Corrective Action Taken
		Finding 2018-029: Improve Controls Over Payroll Recommendation: Management review all timesheets to ensure employee time is	HECC Management Actions: HECC requires managers to review and approve timesheets by payroll cutoff dates each month. In addition, the payroll staff has developed and begun to deliver a	Corrective Action Taken

AUDIT RESPONSE REPORT

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
(continued) Statewide Single Audit Report 2019-14 for FY18		appropriately coded for program purposes. We also recommend management reimburse the federal agency for unallowable costs.	PowerPoint presentation that demonstrates how to review labor cost codes and override them when/if the default codes are incorrect. HECC management has communicated repeatedly that it is the manager's responsibility to review this information before approving employee timesheets. Operations Division Mangers received training on February 6, 2019 and the information technology unit received it on February 13, 2019. We are in the process of scheduling the PowerPoint presentation during existing staff meetings for all remaining employee groups. We have requested input for the US department of Labor to determine what actions may be necessary to resolve any outstanding repayment issues. Anticipated Completion Date: June 30, 2019.	
Statewide Single Audit Report 2020-14 for FY19	March 2020	Finding 2019-006: Improve Year-End Closing Process Recommendation: Management develop and implement procedures to prevent, detect, and correct errors in the year-end accrual processes.	HECC has hired a new lead accountant with significant SARS and SFMA knowledge and experience. Since her hire, HECC has begun to perform monthly reviews of all transactions so that we may detect and correct errors as they occur. This biennium, all prior months have been reviewed prior to accounting month close and issues that have been detected have been researched, corrected, and documented. The Lead Accountant has also created a	Corrective Actions Implemented

AUDIT RESPONSE REPORT

Audit Report	Date Issued	Finding/Recommendation	Agency Response/Corrective Actions	Status
(continued) Statewide Single Audit Report 2020-14 for FY19			desk manual that is substantially complete and is guiding the work of all HECC accountants. HECC will continue to update the manual as new policies and procedures are approved and implemented. As of January 30, 2020, all actions have been completed.	

Affirmative Action Report

The HECC 2019-21 Affirmative Action/Diversity and Inclusion (AA/DEI) Plan is attached and posted on our website at: https://www.oregon.gov/highered/policy-collaboration/Documents/Equity/HECC-Affirmative-Action-DEI-Plan-2019-2021-Final.pdf

As stated in our current plan, the HECC is committed to providing, through a program of affirmative action, equal access to programs and services and fair and equal opportunities for employment. In administering its program, board and commission members and staff will not discriminate against any person who is a current or potential user of its services on the basis of race, color, ancestry, gender, national origin, age, family or marital status, sexual orientation, political or religious affiliation, veteran status, physical or mental disability. Our agency statement below applies to all HECC staff and all matters relating to hiring, firing, promotion, benefits, compensation, and other terms and conditions of employment. The HECC strives to achieve equal employment opportunity and affirmative action objectives through the recruitment, employment and advancement of a diverse workforce, including women, people of color, underrepresented, and the disabled. The agency will not tolerate any form of discrimination or harassment and endeavors to maintain a tolerant and respectful work environment free of hostility or unwelcome behavior.

The HECC Equity Lens guides our work, both internally and externally. Throughout our agency, we hold high expectations to contribute to the access, growth and success of all individuals and the stakeholders we are privileged to work alongside and serve. We seek out best practices in the support of equal opportunity employment and solicit the engagement of underutilized and historically underrepresented individuals and communities. Our goal for DEI is woven as part of our work and how we work at the HECC. These are not merely concepts visited periodically; it is forethought, not an afterthought. In addition, we are a learning organization that recognizes the importance of encouraging and supporting employees in learning related to their position, development, and state opportunities. We continually seek out learning opportunities to promote growth, development, knowledge, as well as employee engagement and health, safety, and wellness.

The 2021-2023 AA/DEI Draft Plan is due to the Governor's office in October 2020. From October 1st through December 31st, 2020, the Governor's office reviews all executive branch state agencies draft plans and provides feedback and edits for consideration. Agencies update the draft plan and submit the final 2021-23 AA/DEI plan by February 15, 2021. The Governor's office reviews the final plan and if approved, provides approval letters to the agency during the Spring 2021. The approved 2021-23 AA/DEI plan is posted to the agency's website and implemented.

2021-23 Biennium
Budget Preparation

Cross Reference Number: 52500-000-00-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											18,118,909	-	5,377,650	4,297,165	27,793,724
Total OPE											8,492,944	-	2,490,294	1,915,640	12,898,878
Total Personal Services											**26,611,853**	**-**	**7,867,944**	**6,212,805**	**40,692,602**

2021-23 Biennium
Budget Preparation

Cross Reference Number: 52500-200-01-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250001	MEAH Z7014 HF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	15175	SAL	364,200	-	-	-	364,200
										OPE	123,079	-	-	-	123,079
5250015	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	129,456	-	-	-	129,456
										OPE	70,415	-	-	-	70,415
5250016	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	124,944	-	-	-	124,944
										OPE	69,297	-	-	-	69,297
5250097	MEAH Z7014 HF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	8	13778	SAL	330,672	-	-	-	330,672
										OPE	116,850	-	-	-	116,850
5250206	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	9	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
5250570	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
5250571	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
5254084	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
Total Salary											1,719,144	-	-	-	1,719,144
Total OPE											723,759	-	-	-	723,759
Total Personal Services											**2,442,903**	**-**	**-**	**-**	**2,442,903**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5251001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251006	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251007	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251008	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251009	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251010	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251011	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251012	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251013	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
5251014	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	720	-	-	-	720
										OPE	55	-	-	-	55
Total Salary											10,080	-	-	-	10,080
Total OPE											770	-	-	-	770
Total Personal Services											**10,850**	**-**	**-**	**-**	**10,850**

2021-23 Biennium
Budget Preparation

Cross Reference Number: 52500-200-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250032	MMC X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	2	4439	SAL	106,536	-	-	-	106,536
										OPE	64,736	-	-	-	64,736
5250045	MMC X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	173,280	-	-	-	173,280
										OPE	81,275	-	-	-	81,275
5250208	MMC X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	7584	SAL	182,016	-	-	-	182,016
										OPE	83,439	-	-	-	83,439
5250426	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
Total Salary											682,536	-	-	-	682,536
Total OPE											322,477	-	-	-	322,477
Total Personal Services											**1,005,013**	-	-	-	**1,005,013**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
5250021	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
Total Salary											452,424	-	-	-	452,424
Total OPE											188,784	-	-	-	188,784
Total Personal Services											**641,208**	**-**	**-**	**-**	**641,208**

2021-23 Biennium
Budget Preparation

Cross Reference Number: 52500-201-01-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250065	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	268,032	-	-	-	268,032
										OPE	104,754	-	-	-	104,754
5250105	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
5250119	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4439	SAL	106,536	-	-	-	106,536
										OPE	64,736	-	-	-	64,736
5250203	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.50	12	2	3150	SAL	37,800	-	-	-	37,800
										OPE	28,535	-	-	-	28,535
Total Salary											722,616	-	-	-	722,616
Total OPE											311,079	-	-	-	311,079
Total Personal Services											**1,033,695**	-	-	-	**1,033,695**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250030	OAS C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5224	SAL	125,376	-	-	-	125,376
										OPE	69,404	-	-	-	69,404
5250034	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
5250047	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	197,208	-	-	-	197,208
										OPE	87,204	-	-	-	87,204
5250082	OAS C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	195,432	-	-	-	195,432
										OPE	86,765	-	-	-	86,765
5250083	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
5250084	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
5250085	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PP	1	0.50	12	10	9006	SAL	108,072	-	-	-	108,072
										OPE	45,949	-	-	-	45,949
5250103	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	281,472	-	-	-	281,472
										OPE	107,708	-	-	-	107,708
5250106	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	4	6835	SAL	164,040	-	-	-	164,040
										OPE	78,985	-	-	-	78,985
5250111	OAS C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	182,424	-	-	-	182,424
										OPE	83,540	-	-	-	83,540
5250124	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	206,472	-	-	-	206,472
										OPE	89,500	-	-	-	89,500
5250128	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	216,144	-	-	-	216,144
										OPE	91,896	-	-	-	91,896
5250148	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	197,208	-	-	-	197,208
										OPE	87,204	-	-	-	87,204
Total Salary											2,522,280	-	-	-	2,522,280
Total OPE											1,103,843	-	-	-	1,103,843
Total Personal Services											**3,626,123**	-	-	-	**3,626,123**

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Budget Preparation

Cross Reference Number: 52500-201-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250031	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
5250110	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5250142	OAS C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
Total Salary											476,688	-	-	-	476,688
Total OPE											233,132	-	-	-	233,132
Total Personal Services											**709,820**	-	-	-	**709,820**

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Budget Preparation

Cross Reference Number: 52500-201-04-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250046	OAS C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	10	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5250049	OAS C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	10	7265	SAL	174,360	-	-	-	174,360
										OPE	81,543	-	-	-	81,543
5250068	OAS C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3434	SAL	82,416	-	-	-	82,416
										OPE	58,759	-	-	-	58,759
5250072	OAS C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250104	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
5250116	OAS C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250125	OAS C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	5	4749	SAL	113,976	-	-	-	113,976
										OPE	66,579	-	-	-	66,579
5250126	OAS C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250145	OAS C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	9	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
Total Salary											1,194,696	-	-	-	1,194,696
Total OPE											641,070	-	-	-	641,070
Total Personal Services											**1,835,766**	-	-	-	**1,835,766**

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Budget Preparation

Cross Reference Number: 52500-201-05-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250112	OAS C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	6	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5250122	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5250133	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	98,928	-	-	-	98,928
										OPE	62,850	-	-	-	62,850
5250202	OAS C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PP	1	0.50	12	2	4974	SAL	59,688	-	-	-	59,688
										OPE	33,959	-	-	-	33,959
5250204	OAS C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5250205	OAS C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	3	5208	SAL	124,992	-	-	-	124,992
										OPE	69,309	-	-	-	69,309
Total Salary											821,160	-	-	-	821,160
Total OPE											414,332	-	-	-	414,332
Total Personal Services											**1,235,492**	-	-	-	**1,235,492**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250033	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	166,416	-	-	-	166,416
										OPE	79,574	-	-	-	79,574
5250035	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6306	SAL	151,344	-	-	-	151,344
										OPE	75,839	-	-	-	75,839
5250036	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5250037	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5250099	MMS X7008 EP	PRINCIPAL EXECUTIVE/MANAGER E	33	PF	1	1.00	24	10	11177	SAL	268,248	-	-	-	268,248
										OPE	104,808	-	-	-	104,808
5250121	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
5250137	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5250140	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
5250192	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PP	1	0.25	6	2	6306	SAL	37,836	-	-	-	37,836
										OPE	18,958	-	-	-	18,958
5250194	OAS C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PP	1	0.13	3	2	6236	SAL	18,708	-	-	-	18,708
										OPE	9,428	-	-	-	9,428
Total Salary											1,536,720	-	-	-	1,536,720
Total OPE											701,863	-	-	-	701,863
Total Personal Services											**2,238,583**	-	-	-	**2,238,583**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5254075	MESN Z7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
5254076	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
5254077	UA C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
5254078	MMN X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
5254079	UA C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9825	SAL	-	-	235,800	-	235,800
										OPE	-	-	96,768	-	96,768
5254080	UA C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6786	SAL	-	-	162,864	-	162,864
										OPE	-	-	78,694	-	78,694
5254081	MMN X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
5254082	UA C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9825	SAL	-	-	235,800	-	235,800
										OPE	-	-	96,768	-	96,768
5254083	UA C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	2	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
Total Salary											-	-	1,704,624	-	1,704,624
Total OPE											-	-	765,269	-	765,269
Total Personal Services											**-**	**-**	**2,469,893**	**-**	**2,469,893**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250003	MESN Z7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
5250004	OAS C2300 AP	EDUCATION PROGRAM SPECIALIST 1	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
5250005	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
5250006	UA C0103 AP	OFFICE SPECIALIST 1	13	PP	1	0.24	5.75	4	2905	SAL	-	-	16,704	-	16,704
										OPE	-	-	13,722	-	13,722
5250007	OAS C2300 AP	EDUCATION PROGRAM SPECIALIST 1	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
5250011	OAS C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
5250013	OAS C2300 AP	EDUCATION PROGRAM SPECIALIST 1	30	PF	1	1.00	24	9	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
5250014	UA C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	8	3749	SAL	-	-	44,988	-	44,988
										OPE	-	-	30,316	-	30,316
5250018	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	7956	SAL	190,944	-	-	-	190,944
										OPE	85,652	-	-	-	85,652
5250023	UA C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	7	8388	SAL	201,312	-	-	-	201,312
										OPE	88,221	-	-	-	88,221
5250024	UA C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	9	9228	SAL	221,472	-	-	-	221,472
										OPE	93,217	-	-	-	93,217
5250028	MESN Z7012 EP	PRINCIPAL EXECUTIVE/MANAGER G	38	PF	1	1.00	24	10	13571	SAL	162,852	-	162,852	-	325,704
										OPE	57,964	-	57,964	-	115,928
5250038	MMN X2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	2	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
5250050	OAS C2300 AP	EDUCATION PROGRAM SPECIALIST 1	30	PP	1	0.50	12	2	5726	SAL	-	-	68,712	-	68,712
										OPE	-	-	36,194	-	36,194
5250573	MMN X5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	2	5944	SAL	142,656	-	-	-	142,656
										OPE	73,686	-	-	-	73,686
Total Salary											919,236	-	1,575,480	-	2,494,716

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											398,740	-	724,283	-	1,123,023
Total Personal Services											**1,317,976**	-	**2,299,763**	-	**3,617,739**

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Budget Preparation

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250002	MEAH Z7010 HF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11903	SAL	285,672	-	-	-	285,672
										OPE	108,489	-	-	-	108,489
5250019	UA C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	7989	SAL	191,736	-	-	-	191,736
										OPE	85,848	-	-	-	85,848
5250020	UA C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8388	SAL	201,312	-	-	-	201,312
										OPE	88,221	-	-	-	88,221
5250048	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5250216	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
Total Salary											999,528	-	-	-	999,528
Total OPE											438,726	-	-	-	438,726
Total Personal Services											**1,438,254**	**-**	**-**	**-**	**1,438,254**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250029	MESN Z7012 EF	PRINCIPAL EXECUTIVE/MANAGER G	38	PF	1	1.00	24	10	13571	SAL	260,563	-	32,570	32,570	325,703
										OPE	92,742	-	11,593	11,593	115,928
5250100	MMS X7008 EP	PRINCIPAL EXECUTIVE/MANAGER E	33	PF	1	1.00	24	10	11177	SAL	107,299	-	93,887	67,062	268,248
										OPE	41,923	-	36,683	26,202	104,808
5250108	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	10	9692	SAL	34,891	-	197,717	-	232,608
										OPE	14,397	-	81,580	-	95,977
5250120	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	4,501	-	4,501	81,022	90,024
										OPE	3,032	-	3,032	54,580	60,644
5250123	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	10	9692	SAL	23,261	-	209,347	-	232,608
										OPE	9,598	-	86,379	-	95,977
5250132	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	4	6009	SAL	-	-	50,476	93,740	144,216
										OPE	-	-	25,926	48,147	74,073
5250134	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	8	8794	SAL	105,528	-	84,422	21,106	211,056
										OPE	45,318	-	36,254	9,064	90,636
5250136	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
5250139	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	22,680	-	26,460	26,460	75,600
										OPE	17,121	-	19,974	19,974	57,069
5250144	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	4236	SAL	86,414	-	10,166	5,083	101,663
										OPE	53,999	-	6,353	3,176	63,528
5250154	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	99,994	-	24,998	-	124,992
										OPE	55,447	-	13,862	-	69,309
5250217	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
5250567	OAS C1118 AP	RESEARCH ANALYST 4	30	PP	1	0.50	12	2	5726	SAL	68,712	-	-	-	68,712
										OPE	36,194	-	-	-	36,194
5250569	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PP	1	0.50	12	2	6607	SAL	79,284	-	-	-	79,284
										OPE	38,814	-	-	-	38,814
Total Salary											1,313,895	-	734,544	327,043	2,375,482
Total OPE											589,523	-	321,636	172,736	1,083,895
Total Personal Services											**1,903,418**	**-**	**1,056,180**	**499,779**	**3,459,377**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250107	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PP	1	0.70	16.8	9	9227	SAL	-	-	155,014	-	155,014
										OPE	-	-	65,567	-	65,567
Total Salary											-	-	155,014	-	155,014
Total OPE											-	-	65,567	-	65,567
Total Personal Services											-	-	**220,581**	-	**220,581**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250130	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	4	7265	SAL	-	-	-	174,360	174,360
										OPE	-	-	-	81,543	81,543
5250131	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	10	9692	SAL	-	-	-	232,608	232,608
										OPE	-	-	-	95,977	95,977
Total Salary											-	-	-	406,968	406,968
Total OPE											-	-	-	177,520	177,520
Total Personal Services											**-**	**-**	**-**	**584,488**	**584,488**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250098	MESN Z7012 EF	PRINCIPAL EXECUTIVE/MANAGER G	38	PF	1	1.00	24	10	13571	SAL	16,285	-	16,285	293,134	325,704
										OPE	5,796	-	5,796	104,334	115,926
5250101	MMS X7008 EP	PRINCIPAL EXECUTIVE/MANAGER E	33	PF	1	1.00	24	10	11177	SAL	13,412	-	-	254,836	268,248
										OPE	5,240	-	-	99,568	104,808
5250102	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	22,070	-	-	198,634	220,704
										OPE	9,303	-	-	83,724	93,027
5250109	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	9,595	-	-	182,309	191,904
										OPE	4,295	-	-	81,596	85,891
5250115	OAS C2301 AP	EDUCATION PROGRAM SPECIALIST 2	33	PF	1	1.00	24	10	9692	SAL	46,522	-	-	186,086	232,608
										OPE	19,195	-	-	76,782	95,977
5250117	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	19,190	-	-	172,714	191,904
										OPE	8,589	-	-	77,301	85,890
5250118	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	4,303	-	4,303	77,458	86,064
										OPE	2,983	-	2,983	53,697	59,663
5250135	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6607	SAL	15,857	-	-	142,711	158,568
										OPE	7,763	-	-	69,866	77,629
5250138	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	19,190	-	-	172,714	191,904
										OPE	8,589	-	-	77,301	85,890
5250141	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	11,586	-	-	220,134	231,720
										OPE	4,788	-	-	90,969	95,757
5250143	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	19,190	-	-	172,714	191,904
										OPE	8,589	-	-	77,301	85,890
5250147	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	-	124,992	124,992
										OPE	-	-	-	69,309	69,309
5250149	MENN Z0873 AF	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	8766	SAL	-	-	-	210,384	210,384
										OPE	-	-	-	90,469	90,469
5250151	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
5250191	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	6934	SAL	41,604	-	-	124,812	166,416
										OPE	19,894	-	-	59,681	79,575
5250200	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	7,560	-	7,560	60,480	75,600

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	5,707	-	5,707	45,655	57,069
5254086	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	23,172	-	-	208,548	231,720
										OPE	9,576	-	-	86,181	95,757
Total Salary											269,536	-	28,148	2,933,700	3,231,384
Total OPE											120,307	-	14,486	1,314,542	1,449,335
Total Personal Services											**389,843**	**-**	**42,634**	**4,248,242**	**4,680,719**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250564	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
5250565	OAS C0861 AP	PROGRAM ANALYST 2	27	PP	1	0.50	12	2	4974	SAL	59,688	-	-	-	59,688
										OPE	33,959	-	-	-	33,959
5250566	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
Total Salary											374,808	-	-	-	374,808
Total OPE											188,717	-	-	-	188,717
Total Personal Services											**563,525**	**-**	**-**	**-**	**563,525**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250563	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	149,928	-	-	-	149,928
										OPE	75,488	-	-	-	75,488
5250568	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
Total Salary											315,120	-	-	-	315,120
Total OPE											154,758	-	-	-	154,758
Total Personal Services											**469,878**	-	-	-	**469,878**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250129	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	13,104	-	-	117,936	131,040
										OPE	7,081	-	-	63,727	70,808
5250198	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	110,352	-	-	110,352	220,704
										OPE	46,514	-	-	46,514	93,028
5250199	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	39,642	-	-	118,926	158,568
										OPE	19,407	-	-	58,222	77,629
5250422	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5250572	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5460	SAL	-	-	-	131,040	131,040
										OPE	-	-	-	70,808	70,808
5254002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254007	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254008	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254009	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254010	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254011	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254012	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254013	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254014	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	551	551
5254015	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254017	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254018	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254019	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254020	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254021	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254024	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5254025	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
5454016	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	-	7,200	7,200
										OPE	-	-	-	551	551
Total Salary											163,098	-	-	629,454	792,552
Total OPE											73,002	-	-	250,842	323,844
Total Personal Services											**236,100**	**-**	**-**	**880,296**	**1,116,396**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250113	OAS C0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
5250114	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
Total Salary											-	-	355,272	-	355,272
Total OPE											-	-	164,709	-	164,709
Total Personal Services											-	-	**519,981**	-	**519,981**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250059	OAS C1216 AP	ACCOUNTANT 2	23	PP	1	0.25	6	2	4122	SAL	24,732	-	-	-	24,732
										OPE	15,712	-	-	-	15,712
5250063	MEAH Z7010 HF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11903	SAL	285,672	-	-	-	285,672
										OPE	108,489	-	-	-	108,489
5250064	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
5250066	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	201,432	-	-	-	201,432
										OPE	88,251	-	-	-	88,251
5250069	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4675	SAL	112,200	-	-	-	112,200
										OPE	66,139	-	-	-	66,139
5250093	OAS C0103 AP	OFFICE SPECIALIST 1	13	PP	1	0.50	12	10	3751	SAL	45,012	-	-	-	45,012
										OPE	30,322	-	-	-	30,322
5250193	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.50	12	6	5726	SAL	68,712	-	-	-	68,712
										OPE	36,194	-	-	-	36,194
Total Salary											958,464	-	-	-	958,464
Total OPE											438,134	-	-	-	438,134
Total Personal Services											**1,396,598**	-	-	-	**1,396,598**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250550	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
5250551	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.67	16	2	4974	SAL	79,584	-	-	-	79,584
										OPE	45,278	-	-	-	45,278
5250552	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	0.67	16	2	4974	SAL	79,584	-	-	-	79,584
										OPE	45,278	-	-	-	45,278
5250553	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	0.75	18	2	4749	SAL	85,482	-	-	-	85,482
										OPE	49,933	-	-	-	49,933
5250554	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	74,196	-	-	-	74,196
										OPE	47,137	-	-	-	47,137
5250555	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	0.75	18	2	4122	SAL	74,196	-	-	-	74,196
										OPE	47,137	-	-	-	47,137
5250556	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	0.50	12	2	3150	SAL	37,800	-	-	-	37,800
										OPE	28,535	-	-	-	28,535
Total Salary											596,034	-	-	-	596,034
Total OPE											342,568	-	-	-	342,568
Total Personal Services											**938,602**	**-**	**-**	**-**	**938,602**

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5250058	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PP	1	0.75	18	2	6306	SAL	113,508	-	-	-	113,508
										OPE	56,878	-	-	-	56,878
5250060	OAS C1117 AP	RESEARCH ANALYST 3	26	PP	1	0.75	18	2	4749	SAL	85,482	-	-	-	85,482
										OPE	49,933	-	-	-	49,933
Total Salary											198,990	-	-	-	198,990
Total OPE											106,811	-	-	-	106,811
Total Personal Services											**305,801**	**-**	**-**	**-**	**305,801**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250070	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.50	12	7	3932	SAL	47,184	-	-	-	47,184
										OPE	30,861	-	-	-	30,861
5250086	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	191,904	-	-	-	191,904
										OPE	85,890	-	-	-	85,890
5250087	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250088	OAS C0860 AP	PROGRAM ANALYST 1	23	PP	1	0.50	12	7	5208	SAL	62,496	-	-	-	62,496
										OPE	34,655	-	-	-	34,655
5250089	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	144,216	-	-	-	144,216
										OPE	74,073	-	-	-	74,073
5250090	OAS C0860 AP	PROGRAM ANALYST 1	23	PP	1	0.50	12	2	4122	SAL	49,464	-	-	-	49,464
										OPE	31,425	-	-	-	31,425
5250091	OAS C0860 AP	PROGRAM ANALYST 1	23	PP	1	0.50	12	10	6009	SAL	72,108	-	-	-	72,108
										OPE	37,036	-	-	-	37,036
5250092	OAS C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	4	4519	SAL	108,456	-	-	-	108,456
										OPE	65,212	-	-	-	65,212
Total Salary											795,204	-	-	-	795,204
Total OPE											427,069	-	-	-	427,069
Total Personal Services											**1,222,273**	-	-	-	**1,222,273**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250071	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
5250073	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
5250074	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
5250075	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
5250076	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
5250077	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
Total Salary											-	-	824,568	-	824,568
Total OPE											-	-	434,344	-	434,344
Total Personal Services											**-**	**-**	**1,258,912**	**-**	**1,258,912**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250067	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	131,040	-	-	-	131,040
										OPE	70,808	-	-	-	70,808
5250557	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	165,192	-	-	-	165,192
										OPE	79,270	-	-	-	79,270
5250558	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	2	6558	SAL	157,392	-	-	-	157,392
										OPE	77,337	-	-	-	77,337
5250559	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250562	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	119,376	-	-	-	119,376
										OPE	67,917	-	-	-	67,917
5250660	OAS C1117 AP	RESEARCH ANALYST 3	26	PP	1	0.50	12	2	4749	SAL	56,988	-	-	-	56,988
										OPE	33,290	-	-	-	33,290
5250661	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	75,600	-	-	-	75,600
										OPE	57,069	-	-	-	57,069
Total Salary											824,964	-	-	-	824,964
Total OPE											453,608	-	-	-	453,608
Total Personal Services											**1,278,572**	-	-	-	**1,278,572**

2021-23 Biennium
Budget Preparation

Cross Reference Number: 52500-207-08-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5250193	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	0	0.50	12	6	5726	SAL	68,712	-	-	-	68,712
										OPE	36,194	-	-	-	36,194
5250195	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	7624	SAL	182,976	-	-	-	182,976
										OPE	83,678	-	-	-	83,678
Total Salary											251,688	-	-	-	251,688
Total OPE											119,872	-	-	-	119,872
Total Personal Services											**371,560**	**-**	**-**	**-**	**371,560**

Higher Education Coordinating Commission

Summary Cross Reference Listing and Packages
2021-23 Biennium

Agency Number: 52500
BAM Analyst: Brickman, Tamara
Budget Coordinator: McMullen, Ramona - (503)947-5933

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
002-00-00-00000	Degree Authorization/Private Career Schools	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	021	0	Phase-in	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	060	0	Technical Adjustments	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	080	0	March 2020 Eboard	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	081	0	April 2020 Eboard	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	082	0	May 2020 Eboard	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	083	0	June 2020 Eboard	Policy Packages
011-00-00-00000	CCWD Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
014-00-00-00000	Youth Conservation Corp	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
026-00-00-00000	PU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
041-00-00-00000	OSAC Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
041-00-00-00000	OSAC Office Operations	021	0	Phase-in	Essential Packages
041-00-00-00000	OSAC Office Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
041-00-00-00000	OSAC Office Operations	031	0	Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	032	0	Above Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	033	0	Exceptional Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	060	0	Technical Adjustments	Essential Packages
041-00-00-00000	OSAC Office Operations	080	0	March 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
041-00-00-00000	OSAC Office Operations	081	0	April 2020 Eboard	Policy Packages
041-00-00-00000	OSAC Office Operations	082	0	May 2020 Eboard	Policy Packages
041-00-00-00000	OSAC Office Operations	083	0	June 2020 Eboard	Policy Packages
042-00-00-00000	OSAC Other Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
042-00-00-00000	OSAC Other Programs	021	0	Phase-in	Essential Packages
042-00-00-00000	OSAC Other Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	OSAC Other Programs	031	0	Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	060	0	Technical Adjustments	Essential Packages
042-00-00-00000	OSAC Other Programs	080	0	March 2020 Eboard	Policy Packages
042-00-00-00000	OSAC Other Programs	081	0	April 2020 Eboard	Policy Packages
042-00-00-00000	OSAC Other Programs	082	0	May 2020 Eboard	Policy Packages
042-00-00-00000	OSAC Other Programs	083	0	June 2020 Eboard	Policy Packages
043-00-00-00000	Opportunity Grants	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
044-00-00-00000	ASPIRE	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
101-00-00-00000	HECC Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
101-00-00-00000	HECC Operations	021	0	Phase-in	Essential Packages
101-00-00-00000	HECC Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
101-00-00-00000	HECC Operations	031	0	Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	032	0	Above Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
101-00-00-00000	HECC Operations	060	0	Technical Adjustments	Essential Packages
101-00-00-00000	HECC Operations	080	0	March 2020 Eboard	Policy Packages
101-00-00-00000	HECC Operations	081	0	April 2020 Eboard	Policy Packages
101-00-00-00000	HECC Operations	082	0	May 2020 Eboard	Policy Packages
101-00-00-00000	HECC Operations	083	0	June 2020 Eboard	Policy Packages
102-00-00-00000	Support to Community Colleges	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
102-00-00-00000	Support to Community Colleges	021	0	Phase-in	Essential Packages
102-00-00-00000	Support to Community Colleges	022	0	Phase-out Pgm & One-time Costs	Essential Packages
102-00-00-00000	Support to Community Colleges	031	0	Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	032	0	Above Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	033	0	Exceptional Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	060	0	Technical Adjustments	Essential Packages
102-00-00-00000	Support to Community Colleges	080	0	March 2020 Eboard	Policy Packages
102-00-00-00000	Support to Community Colleges	081	0	April 2020 Eboard	Policy Packages
102-00-00-00000	Support to Community Colleges	082	0	May 2020 Eboard	Policy Packages
102-00-00-00000	Support to Community Colleges	083	0	June 2020 Eboard	Policy Packages
103-00-00-00000	Public University Ops & Student Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
103-00-00-00000	Public University Ops & Student Support	021	0	Phase-in	Essential Packages
103-00-00-00000	Public University Ops & Student Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
103-00-00-00000	Public University Ops & Student Support	031	0	Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	032	0	Above Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
103-00-00-00000	Public University Ops & Student Support	060	0	Technical Adjustments	Essential Packages
103-00-00-00000	Public University Ops & Student Support	080	0	March 2020 Eboard	Policy Packages
103-00-00-00000	Public University Ops & Student Support	081	0	April 2020 Eboard	Policy Packages
103-00-00-00000	Public University Ops & Student Support	082	0	May 2020 Eboard	Policy Packages
103-00-00-00000	Public University Ops & Student Support	083	0	June 2020 Eboard	Policy Packages
104-00-00-00000	Public University State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
104-00-00-00000	Public University State Programs	021	0	Phase-in	Essential Packages
104-00-00-00000	Public University State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
104-00-00-00000	Public University State Programs	031	0	Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	032	0	Above Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	033	0	Exceptional Inflation	Essential Packages
104-00-00-00000	Public University State Programs	060	0	Technical Adjustments	Essential Packages
104-00-00-00000	Public University State Programs	080	0	March 2020 Eboard	Policy Packages
104-00-00-00000	Public University State Programs	081	0	April 2020 Eboard	Policy Packages
104-00-00-00000	Public University State Programs	082	0	May 2020 Eboard	Policy Packages
104-00-00-00000	Public University State Programs	083	0	June 2020 Eboard	Policy Packages
105-00-00-00000	Agriculture Experiment Station	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
105-00-00-00000	Agriculture Experiment Station	021	0	Phase-in	Essential Packages
105-00-00-00000	Agriculture Experiment Station	022	0	Phase-out Pgm & One-time Costs	Essential Packages
105-00-00-00000	Agriculture Experiment Station	031	0	Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	032	0	Above Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
105-00-00-00000	Agriculture Experiment Station	060	0	Technical Adjustments	Essential Packages
105-00-00-00000	Agriculture Experiment Station	080	0	March 2020 Eboard	Policy Packages
105-00-00-00000	Agriculture Experiment Station	081	0	April 2020 Eboard	Policy Packages
105-00-00-00000	Agriculture Experiment Station	082	0	May 2020 Eboard	Policy Packages
105-00-00-00000	Agriculture Experiment Station	083	0	June 2020 Eboard	Policy Packages
106-00-00-00000	Extension Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
106-00-00-00000	Extension Service	021	0	Phase-in	Essential Packages
106-00-00-00000	Extension Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
106-00-00-00000	Extension Service	031	0	Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	032	0	Above Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	033	0	Exceptional Inflation	Essential Packages
106-00-00-00000	Extension Service	060	0	Technical Adjustments	Essential Packages
106-00-00-00000	Extension Service	080	0	March 2020 Eboard	Policy Packages
106-00-00-00000	Extension Service	081	0	April 2020 Eboard	Policy Packages
106-00-00-00000	Extension Service	082	0	May 2020 Eboard	Policy Packages
106-00-00-00000	Extension Service	083	0	June 2020 Eboard	Policy Packages
107-00-00-00000	Forest Research Laboratory	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
107-00-00-00000	Forest Research Laboratory	021	0	Phase-in	Essential Packages
107-00-00-00000	Forest Research Laboratory	022	0	Phase-out Pgm & One-time Costs	Essential Packages
107-00-00-00000	Forest Research Laboratory	031	0	Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	032	0	Above Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
107-00-00-00000	Forest Research Laboratory	060	0	Technical Adjustments	Essential Packages
107-00-00-00000	Forest Research Laboratory	080	0	March 2020 Eboard	Policy Packages
107-00-00-00000	Forest Research Laboratory	081	0	April 2020 Eboard	Policy Packages
107-00-00-00000	Forest Research Laboratory	082	0	May 2020 Eboard	Policy Packages
107-00-00-00000	Forest Research Laboratory	083	0	June 2020 Eboard	Policy Packages
108-00-00-00000	OHSU Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
108-00-00-00000	OHSU Programs	021	0	Phase-in	Essential Packages
108-00-00-00000	OHSU Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
108-00-00-00000	OHSU Programs	031	0	Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	032	0	Above Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	033	0	Exceptional Inflation	Essential Packages
108-00-00-00000	OHSU Programs	060	0	Technical Adjustments	Essential Packages
108-00-00-00000	OHSU Programs	080	0	March 2020 Eboard	Policy Packages
108-00-00-00000	OHSU Programs	081	0	April 2020 Eboard	Policy Packages
108-00-00-00000	OHSU Programs	082	0	May 2020 Eboard	Policy Packages
108-00-00-00000	OHSU Programs	083	0	June 2020 Eboard	Policy Packages
109-00-00-00000	Student Assistance	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
109-00-00-00000	Student Assistance	021	0	Phase-in	Essential Packages
109-00-00-00000	Student Assistance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
109-00-00-00000	Student Assistance	031	0	Standard Inflation	Essential Packages
109-00-00-00000	Student Assistance	032	0	Above Standard Inflation	Essential Packages
109-00-00-00000	Student Assistance	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
109-00-00-00000	Student Assistance	060	0	Technical Adjustments	Essential Packages
109-00-00-00000	Student Assistance	080	0	March 2020 Eboard	Policy Packages
109-00-00-00000	Student Assistance	081	0	April 2020 Eboard	Policy Packages
109-00-00-00000	Student Assistance	082	0	May 2020 Eboard	Policy Packages
109-00-00-00000	Student Assistance	083	0	June 2020 Eboard	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	021	0	Phase-in	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	031	0	Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	032	0	Above Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	033	0	Exceptional Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	060	0	Technical Adjustments	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	080	0	March 2020 Eboard	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	081	0	April 2020 Eboard	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	082	0	May 2020 Eboard	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	083	0	June 2020 Eboard	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	021	0	Phase-in	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	022	0	Phase-out Pgm & One-time Costs	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	031	0	Standard Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	032	0	Above Standard Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
111-00-00-00000	Oregon Youth Conservation Corps	060	0	Technical Adjustments	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	080	0	March 2020 Eboard	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	081	0	April 2020 Eboard	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	082	0	May 2020 Eboard	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	083	0	June 2020 Eboard	Policy Packages
112-00-00-00000	Sports Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
112-00-00-00000	Sports Lottery	021	0	Phase-in	Essential Packages
112-00-00-00000	Sports Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
112-00-00-00000	Sports Lottery	031	0	Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	032	0	Above Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	033	0	Exceptional Inflation	Essential Packages
112-00-00-00000	Sports Lottery	060	0	Technical Adjustments	Essential Packages
112-00-00-00000	Sports Lottery	080	0	March 2020 Eboard	Policy Packages
112-00-00-00000	Sports Lottery	081	0	April 2020 Eboard	Policy Packages
112-00-00-00000	Sports Lottery	082	0	May 2020 Eboard	Policy Packages
112-00-00-00000	Sports Lottery	083	0	June 2020 Eboard	Policy Packages
113-00-00-00000	Public University Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
113-00-00-00000	Public University Debt Service	021	0	Phase-in	Essential Packages
113-00-00-00000	Public University Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
113-00-00-00000	Public University Debt Service	031	0	Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	032	0	Above Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
113-00-00-00000	Public University Debt Service	060	0	Technical Adjustments	Essential Packages
113-00-00-00000	Public University Debt Service	080	0	March 2020 Eboard	Policy Packages
113-00-00-00000	Public University Debt Service	081	0	April 2020 Eboard	Policy Packages
113-00-00-00000	Public University Debt Service	082	0	May 2020 Eboard	Policy Packages
113-00-00-00000	Public University Debt Service	083	0	June 2020 Eboard	Policy Packages
114-00-00-00000	Community College Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
114-00-00-00000	Community College Debt Service	021	0	Phase-in	Essential Packages
114-00-00-00000	Community College Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
114-00-00-00000	Community College Debt Service	031	0	Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	032	0	Above Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	033	0	Exceptional Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	060	0	Technical Adjustments	Essential Packages
114-00-00-00000	Community College Debt Service	080	0	March 2020 Eboard	Policy Packages
114-00-00-00000	Community College Debt Service	081	0	April 2020 Eboard	Policy Packages
114-00-00-00000	Community College Debt Service	082	0	May 2020 Eboard	Policy Packages
114-00-00-00000	Community College Debt Service	083	0	June 2020 Eboard	Policy Packages
115-00-00-00000	OHSU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
115-00-00-00000	OHSU Debt Service	021	0	Phase-in	Essential Packages
115-00-00-00000	OHSU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
115-00-00-00000	OHSU Debt Service	031	0	Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	032	0	Above Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
115-00-00-00000	OHSU Debt Service	060	0	Technical Adjustments	Essential Packages
115-00-00-00000	OHSU Debt Service	080	0	March 2020 Eboard	Policy Packages
115-00-00-00000	OHSU Debt Service	081	0	April 2020 Eboard	Policy Packages
115-00-00-00000	OHSU Debt Service	082	0	May 2020 Eboard	Policy Packages
115-00-00-00000	OHSU Debt Service	083	0	June 2020 Eboard	Policy Packages
116-00-00-00000	Public University Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
116-00-00-00000	Public University Capital Construction	021	0	Phase-in	Essential Packages
116-00-00-00000	Public University Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
116-00-00-00000	Public University Capital Construction	031	0	Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	032	0	Above Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	033	0	Exceptional Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	060	0	Technical Adjustments	Essential Packages
116-00-00-00000	Public University Capital Construction	080	0	March 2020 Eboard	Policy Packages
116-00-00-00000	Public University Capital Construction	081	0	April 2020 Eboard	Policy Packages
116-00-00-00000	Public University Capital Construction	082	0	May 2020 Eboard	Policy Packages
116-00-00-00000	Public University Capital Construction	083	0	June 2020 Eboard	Policy Packages
117-00-00-00000	Community College Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
117-00-00-00000	Community College Capital Construction	021	0	Phase-in	Essential Packages
117-00-00-00000	Community College Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
117-00-00-00000	Community College Capital Construction	031	0	Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	032	0	Above Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
117-00-00-00000	Community College Capital Construction	060	0	Technical Adjustments	Essential Packages
117-00-00-00000	Community College Capital Construction	080	0	March 2020 Eboard	Policy Packages
117-00-00-00000	Community College Capital Construction	081	0	April 2020 Eboard	Policy Packages
117-00-00-00000	Community College Capital Construction	082	0	May 2020 Eboard	Policy Packages
117-00-00-00000	Community College Capital Construction	083	0	June 2020 Eboard	Policy Packages
118-00-00-00000	OHSU Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
118-00-00-00000	OHSU Capital Construction	021	0	Phase-in	Essential Packages
118-00-00-00000	OHSU Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
118-00-00-00000	OHSU Capital Construction	031	0	Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	032	0	Above Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	033	0	Exceptional Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	060	0	Technical Adjustments	Essential Packages
118-00-00-00000	OHSU Capital Construction	080	0	March 2020 Eboard	Policy Packages
118-00-00-00000	OHSU Capital Construction	081	0	April 2020 Eboard	Policy Packages
118-00-00-00000	OHSU Capital Construction	082	0	May 2020 Eboard	Policy Packages
118-00-00-00000	OHSU Capital Construction	083	0	June 2020 Eboard	Policy Packages
200-00-00-00000	Directors Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
200-00-00-00000	Directors Office	021	0	Phase-in	Essential Packages
200-00-00-00000	Directors Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
200-00-00-00000	Directors Office	031	0	Standard Inflation	Essential Packages
200-00-00-00000	Directors Office	032	0	Above Standard Inflation	Essential Packages
200-00-00-00000	Directors Office	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
200-00-00-00000	Directors Office	050	0	Fundshifts	Essential Packages
200-00-00-00000	Directors Office	060	0	Technical Adjustments	Essential Packages
200-00-00-00000	Directors Office	080	0	March 2020 Eboard	Policy Packages
200-00-00-00000	Directors Office	081	0	April 2020 Eboard	Policy Packages
200-00-00-00000	Directors Office	082	0	May 2020 Eboard	Policy Packages
200-00-00-00000	Directors Office	083	0	June 2020 Eboard	Policy Packages
200-00-00-00000	Directors Office	402	0	DEI Staffing	Policy Packages
201-00-00-00000	Central Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
201-00-00-00000	Central Operations	021	0	Phase-in	Essential Packages
201-00-00-00000	Central Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
201-00-00-00000	Central Operations	031	0	Standard Inflation	Essential Packages
201-00-00-00000	Central Operations	032	0	Above Standard Inflation	Essential Packages
201-00-00-00000	Central Operations	033	0	Exceptional Inflation	Essential Packages
201-00-00-00000	Central Operations	050	0	Fundshifts	Essential Packages
201-00-00-00000	Central Operations	060	0	Technical Adjustments	Essential Packages
201-00-00-00000	Central Operations	080	0	March 2020 Eboard	Policy Packages
201-00-00-00000	Central Operations	081	0	April 2020 Eboard	Policy Packages
201-00-00-00000	Central Operations	082	0	May 2020 Eboard	Policy Packages
201-00-00-00000	Central Operations	083	0	June 2020 Eboard	Policy Packages
201-00-00-00000	Central Operations	401	0	HECC IT FAMIS Replacement	Policy Packages
201-00-00-00000	Central Operations	405	0	NORPAC Lease	Policy Packages
202-00-00-00000	Research and Data	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
202-00-00-00000	Research and Data	021	0	Phase-in	Essential Packages
202-00-00-00000	Research and Data	022	0	Phase-out Pgm & One-time Costs	Essential Packages
202-00-00-00000	Research and Data	031	0	Standard Inflation	Essential Packages
202-00-00-00000	Research and Data	032	0	Above Standard Inflation	Essential Packages
202-00-00-00000	Research and Data	033	0	Exceptional Inflation	Essential Packages
202-00-00-00000	Research and Data	050	0	Fundshifts	Essential Packages
202-00-00-00000	Research and Data	060	0	Technical Adjustments	Essential Packages
202-00-00-00000	Research and Data	080	0	March 2020 Eboard	Policy Packages
202-00-00-00000	Research and Data	081	0	April 2020 Eboard	Policy Packages
202-00-00-00000	Research and Data	082	0	May 2020 Eboard	Policy Packages
202-00-00-00000	Research and Data	083	0	June 2020 Eboard	Policy Packages
203-00-00-00000	Academic Policy and Authorization	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
203-00-00-00000	Academic Policy and Authorization	021	0	Phase-in	Essential Packages
203-00-00-00000	Academic Policy and Authorization	022	0	Phase-out Pgm & One-time Costs	Essential Packages
203-00-00-00000	Academic Policy and Authorization	031	0	Standard Inflation	Essential Packages
203-00-00-00000	Academic Policy and Authorization	032	0	Above Standard Inflation	Essential Packages
203-00-00-00000	Academic Policy and Authorization	033	0	Exceptional Inflation	Essential Packages
203-00-00-00000	Academic Policy and Authorization	050	0	Fundshifts	Essential Packages
203-00-00-00000	Academic Policy and Authorization	060	0	Technical Adjustments	Essential Packages
203-00-00-00000	Academic Policy and Authorization	080	0	March 2020 Eboard	Policy Packages
203-00-00-00000	Academic Policy and Authorization	081	0	April 2020 Eboard	Policy Packages
203-00-00-00000	Academic Policy and Authorization	082	0	May 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
203-00-00-00000	Academic Policy and Authorization	083	0	June 2020 Eboard	Policy Packages
203-00-00-00000	Academic Policy and Authorization	404	0	Student Complaint Staffing	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	021	0	Phase-in	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	022	0	Phase-out Pgm & One-time Costs	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	031	0	Standard Inflation	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	032	0	Above Standard Inflation	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	033	0	Exceptional Inflation	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	050	0	Fundshifts	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	060	0	Technical Adjustments	Essential Packages
204-00-00-00000	Post-Secondary Finance and Capital	080	0	March 2020 Eboard	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	081	0	April 2020 Eboard	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	082	0	May 2020 Eboard	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	083	0	June 2020 Eboard	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	304	0	Public University Capital Const.	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	305	0	Community College Capital Const.	Policy Packages
204-00-00-00000	Post-Secondary Finance and Capital	401	0	HECC IT FAMIS Replacement	Policy Packages
205-00-00-00000	Community Colleges	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
205-00-00-00000	Community Colleges	021	0	Phase-in	Essential Packages
205-00-00-00000	Community Colleges	022	0	Phase-out Pgm & One-time Costs	Essential Packages
205-00-00-00000	Community Colleges	031	0	Standard Inflation	Essential Packages
205-00-00-00000	Community Colleges	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
205-00-00-00000	Community Colleges	033	0	Exceptional Inflation	Essential Packages
205-00-00-00000	Community Colleges	050	0	Fundshifts	Essential Packages
205-00-00-00000	Community Colleges	060	0	Technical Adjustments	Essential Packages
205-00-00-00000	Community Colleges	080	0	March 2020 Eboard	Policy Packages
205-00-00-00000	Community Colleges	081	0	April 2020 Eboard	Policy Packages
205-00-00-00000	Community Colleges	082	0	May 2020 Eboard	Policy Packages
205-00-00-00000	Community Colleges	083	0	June 2020 Eboard	Policy Packages
205-00-00-00000	Community Colleges	204	0	Transfer Portal	Policy Packages
205-00-00-00000	Community Colleges	206	0	Equity in College Credit Partnerships	Policy Packages
205-00-00-00000	Community Colleges	207	0	Technical Adjustment for SP to OED	Policy Packages
205-00-00-00000	Community Colleges	303	0	Innovation Grants	Policy Packages
206-00-00-00000	Workforce Investments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
206-00-00-00000	Workforce Investments	021	0	Phase-in	Essential Packages
206-00-00-00000	Workforce Investments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
206-00-00-00000	Workforce Investments	031	0	Standard Inflation	Essential Packages
206-00-00-00000	Workforce Investments	032	0	Above Standard Inflation	Essential Packages
206-00-00-00000	Workforce Investments	033	0	Exceptional Inflation	Essential Packages
206-00-00-00000	Workforce Investments	050	0	Fundshifts	Essential Packages
206-00-00-00000	Workforce Investments	060	0	Technical Adjustments	Essential Packages
206-00-00-00000	Workforce Investments	080	0	March 2020 Eboard	Policy Packages
206-00-00-00000	Workforce Investments	081	0	April 2020 Eboard	Policy Packages
206-00-00-00000	Workforce Investments	082	0	May 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
206-00-00-00000	Workforce Investments	083	0	June 2020 Eboard	Policy Packages
206-00-00-00000	Workforce Investments	201	0	Adult Learner Grant Program	Policy Packages
206-00-00-00000	Workforce Investments	202	0	OR Youth Employment Prgm / OYC Prgm	Policy Packages
206-00-00-00000	Workforce Investments	203	0	State & Local Workforce Dvlpmnt Boards	Policy Packages
206-00-00-00000	Workforce Investments	205	0	STEM Investment Council	Policy Packages
206-00-00-00000	Workforce Investments	207	0	Technical Adjustment for SP to OED	Policy Packages
206-00-00-00000	Workforce Investments	403	0	Volunteer Services Prgm Specialist	Policy Packages
207-00-00-00000	OSAC	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
207-00-00-00000	OSAC	021	0	Phase-in	Essential Packages
207-00-00-00000	OSAC	022	0	Phase-out Pgm & One-time Costs	Essential Packages
207-00-00-00000	OSAC	031	0	Standard Inflation	Essential Packages
207-00-00-00000	OSAC	032	0	Above Standard Inflation	Essential Packages
207-00-00-00000	OSAC	033	0	Exceptional Inflation	Essential Packages
207-00-00-00000	OSAC	050	0	Fundshifts	Essential Packages
207-00-00-00000	OSAC	060	0	Technical Adjustments	Essential Packages
207-00-00-00000	OSAC	070	0	Revenue Shortfalls	Policy Packages
207-00-00-00000	OSAC	080	0	March 2020 Eboard	Policy Packages
207-00-00-00000	OSAC	081	0	April 2020 Eboard	Policy Packages
207-00-00-00000	OSAC	082	0	May 2020 Eboard	Policy Packages
207-00-00-00000	OSAC	083	0	June 2020 Eboard	Policy Packages
207-00-00-00000	OSAC	101	0	Affordable for Adults & K12 Pipeline Students	Policy Packages
207-00-00-00000	OSAC	102	0	LOGRA! Equitable Access Postsecond Training	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
207-00-00-00000	OSAC	103	0	Deceased / Disabled Public Service Officer Grant	Policy Packages
207-00-00-00000	OSAC	104	0	Student Childcare Grant	Policy Packages
207-00-00-00000	OSAC	105	0	Oregon Opportunity Grant to CSL	Policy Packages
208-00-00-00000	Support to Community Colleges	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
208-00-00-00000	Support to Community Colleges	021	0	Phase-in	Essential Packages
208-00-00-00000	Support to Community Colleges	022	0	Phase-out Pgm & One-time Costs	Essential Packages
208-00-00-00000	Support to Community Colleges	031	0	Standard Inflation	Essential Packages
208-00-00-00000	Support to Community Colleges	032	0	Above Standard Inflation	Essential Packages
208-00-00-00000	Support to Community Colleges	033	0	Exceptional Inflation	Essential Packages
208-00-00-00000	Support to Community Colleges	050	0	Fundshifts	Essential Packages
208-00-00-00000	Support to Community Colleges	060	0	Technical Adjustments	Essential Packages
208-00-00-00000	Support to Community Colleges	080	0	March 2020 Eboard	Policy Packages
208-00-00-00000	Support to Community Colleges	081	0	April 2020 Eboard	Policy Packages
208-00-00-00000	Support to Community Colleges	082	0	May 2020 Eboard	Policy Packages
208-00-00-00000	Support to Community Colleges	083	0	June 2020 Eboard	Policy Packages
208-00-00-00000	Support to Community Colleges	301	0	CCSF Stability Fund	Policy Packages
209-00-00-00000	Public University Ops & Student Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
209-00-00-00000	Public University Ops & Student Support	021	0	Phase-in	Essential Packages
209-00-00-00000	Public University Ops & Student Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
209-00-00-00000	Public University Ops & Student Support	031	0	Standard Inflation	Essential Packages
209-00-00-00000	Public University Ops & Student Support	032	0	Above Standard Inflation	Essential Packages
209-00-00-00000	Public University Ops & Student Support	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
209-00-00-00000	Public University Ops & Student Support	060	0	Technical Adjustments	Essential Packages
209-00-00-00000	Public University Ops & Student Support	080	0	March 2020 Eboard	Policy Packages
209-00-00-00000	Public University Ops & Student Support	081	0	April 2020 Eboard	Policy Packages
209-00-00-00000	Public University Ops & Student Support	082	0	May 2020 Eboard	Policy Packages
209-00-00-00000	Public University Ops & Student Support	083	0	June 2020 Eboard	Policy Packages
209-00-00-00000	Public University Ops & Student Support	302	0	PUSF Stability Package	Policy Packages
210-00-00-00000	Public University State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
210-00-00-00000	Public University State Programs	021	0	Phase-in	Essential Packages
210-00-00-00000	Public University State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
210-00-00-00000	Public University State Programs	031	0	Standard Inflation	Essential Packages
210-00-00-00000	Public University State Programs	032	0	Above Standard Inflation	Essential Packages
210-00-00-00000	Public University State Programs	033	0	Exceptional Inflation	Essential Packages
210-00-00-00000	Public University State Programs	060	0	Technical Adjustments	Essential Packages
210-00-00-00000	Public University State Programs	080	0	March 2020 Eboard	Policy Packages
210-00-00-00000	Public University State Programs	081	0	April 2020 Eboard	Policy Packages
210-00-00-00000	Public University State Programs	082	0	May 2020 Eboard	Policy Packages
210-00-00-00000	Public University State Programs	083	0	June 2020 Eboard	Policy Packages
211-00-00-00000	Statewide Public Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
211-00-00-00000	Statewide Public Services	021	0	Phase-in	Essential Packages
211-00-00-00000	Statewide Public Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
211-00-00-00000	Statewide Public Services	031	0	Standard Inflation	Essential Packages
211-00-00-00000	Statewide Public Services	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
211-00-00-00000	Statewide Public Services	033	0	Exceptional Inflation	Essential Packages
211-00-00-00000	Statewide Public Services	060	0	Technical Adjustments	Essential Packages
211-00-00-00000	Statewide Public Services	070	0	Revenue Shortfalls	Policy Packages
211-00-00-00000	Statewide Public Services	080	0	March 2020 Eboard	Policy Packages
211-00-00-00000	Statewide Public Services	081	0	April 2020 Eboard	Policy Packages
211-00-00-00000	Statewide Public Services	082	0	May 2020 Eboard	Policy Packages
211-00-00-00000	Statewide Public Services	083	0	June 2020 Eboard	Policy Packages
212-00-00-00000	Sports Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
212-00-00-00000	Sports Lottery	021	0	Phase-in	Essential Packages
212-00-00-00000	Sports Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
212-00-00-00000	Sports Lottery	031	0	Standard Inflation	Essential Packages
212-00-00-00000	Sports Lottery	032	0	Above Standard Inflation	Essential Packages
212-00-00-00000	Sports Lottery	033	0	Exceptional Inflation	Essential Packages
212-00-00-00000	Sports Lottery	060	0	Technical Adjustments	Essential Packages
212-00-00-00000	Sports Lottery	080	0	March 2020 Eboard	Policy Packages
212-00-00-00000	Sports Lottery	081	0	April 2020 Eboard	Policy Packages
212-00-00-00000	Sports Lottery	082	0	May 2020 Eboard	Policy Packages
212-00-00-00000	Sports Lottery	083	0	June 2020 Eboard	Policy Packages
212-00-00-00000	Sports Lottery	208	0	Technical Adjustment for LF Expenditures	Policy Packages
213-00-00-00000	OHSU Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
213-00-00-00000	OHSU Programs	021	0	Phase-in	Essential Packages
213-00-00-00000	OHSU Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
213-00-00-00000	OHSU Programs	031	0	Standard Inflation	Essential Packages
213-00-00-00000	OHSU Programs	032	0	Above Standard Inflation	Essential Packages
213-00-00-00000	OHSU Programs	033	0	Exceptional Inflation	Essential Packages
213-00-00-00000	OHSU Programs	060	0	Technical Adjustments	Essential Packages
213-00-00-00000	OHSU Programs	080	0	March 2020 Eboard	Policy Packages
213-00-00-00000	OHSU Programs	081	0	April 2020 Eboard	Policy Packages
213-00-00-00000	OHSU Programs	082	0	May 2020 Eboard	Policy Packages
213-00-00-00000	OHSU Programs	083	0	June 2020 Eboard	Policy Packages
214-00-00-00000	Public University Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
214-00-00-00000	Public University Debt Service	021	0	Phase-in	Essential Packages
214-00-00-00000	Public University Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
214-00-00-00000	Public University Debt Service	031	0	Standard Inflation	Essential Packages
214-00-00-00000	Public University Debt Service	032	0	Above Standard Inflation	Essential Packages
214-00-00-00000	Public University Debt Service	033	0	Exceptional Inflation	Essential Packages
214-00-00-00000	Public University Debt Service	060	0	Technical Adjustments	Essential Packages
214-00-00-00000	Public University Debt Service	080	0	March 2020 Eboard	Policy Packages
214-00-00-00000	Public University Debt Service	081	0	April 2020 Eboard	Policy Packages
214-00-00-00000	Public University Debt Service	082	0	May 2020 Eboard	Policy Packages
214-00-00-00000	Public University Debt Service	083	0	June 2020 Eboard	Policy Packages
215-00-00-00000	Community College Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
215-00-00-00000	Community College Debt Service	021	0	Phase-in	Essential Packages
215-00-00-00000	Community College Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
215-00-00-00000	Community College Debt Service	031	0	Standard Inflation	Essential Packages
215-00-00-00000	Community College Debt Service	032	0	Above Standard Inflation	Essential Packages
215-00-00-00000	Community College Debt Service	033	0	Exceptional Inflation	Essential Packages
215-00-00-00000	Community College Debt Service	060	0	Technical Adjustments	Essential Packages
215-00-00-00000	Community College Debt Service	080	0	March 2020 Eboard	Policy Packages
215-00-00-00000	Community College Debt Service	081	0	April 2020 Eboard	Policy Packages
215-00-00-00000	Community College Debt Service	082	0	May 2020 Eboard	Policy Packages
215-00-00-00000	Community College Debt Service	083	0	June 2020 Eboard	Policy Packages
216-00-00-00000	OHSU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
216-00-00-00000	OHSU Debt Service	021	0	Phase-in	Essential Packages
216-00-00-00000	OHSU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
216-00-00-00000	OHSU Debt Service	031	0	Standard Inflation	Essential Packages
216-00-00-00000	OHSU Debt Service	032	0	Above Standard Inflation	Essential Packages
216-00-00-00000	OHSU Debt Service	033	0	Exceptional Inflation	Essential Packages
216-00-00-00000	OHSU Debt Service	060	0	Technical Adjustments	Essential Packages
216-00-00-00000	OHSU Debt Service	080	0	March 2020 Eboard	Policy Packages
216-00-00-00000	OHSU Debt Service	081	0	April 2020 Eboard	Policy Packages
216-00-00-00000	OHSU Debt Service	082	0	May 2020 Eboard	Policy Packages
216-00-00-00000	OHSU Debt Service	083	0	June 2020 Eboard	Policy Packages
217-00-00-00000	Public University Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
217-00-00-00000	Public University Capital Construction	021	0	Phase-in	Essential Packages
217-00-00-00000	Public University Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
217-00-00-00000	Public University Capital Construction	031	0	Standard Inflation	Essential Packages
217-00-00-00000	Public University Capital Construction	032	0	Above Standard Inflation	Essential Packages
217-00-00-00000	Public University Capital Construction	033	0	Exceptional Inflation	Essential Packages
217-00-00-00000	Public University Capital Construction	060	0	Technical Adjustments	Essential Packages
217-00-00-00000	Public University Capital Construction	080	0	March 2020 Eboard	Policy Packages
217-00-00-00000	Public University Capital Construction	081	0	April 2020 Eboard	Policy Packages
217-00-00-00000	Public University Capital Construction	082	0	May 2020 Eboard	Policy Packages
217-00-00-00000	Public University Capital Construction	083	0	June 2020 Eboard	Policy Packages
217-00-00-00000	Public University Capital Construction	304	0	Public University Capital Const.	Policy Packages
218-00-00-00000	Community College Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
218-00-00-00000	Community College Capital Construction	021	0	Phase-in	Essential Packages
218-00-00-00000	Community College Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
218-00-00-00000	Community College Capital Construction	031	0	Standard Inflation	Essential Packages
218-00-00-00000	Community College Capital Construction	032	0	Above Standard Inflation	Essential Packages
218-00-00-00000	Community College Capital Construction	033	0	Exceptional Inflation	Essential Packages
218-00-00-00000	Community College Capital Construction	060	0	Technical Adjustments	Essential Packages
218-00-00-00000	Community College Capital Construction	080	0	March 2020 Eboard	Policy Packages
218-00-00-00000	Community College Capital Construction	081	0	April 2020 Eboard	Policy Packages
218-00-00-00000	Community College Capital Construction	082	0	May 2020 Eboard	Policy Packages
218-00-00-00000	Community College Capital Construction	083	0	June 2020 Eboard	Policy Packages
218-00-00-00000	Community College Capital Construction	305	0	Community College Capital Const.	Policy Packages
219-00-00-00000	OHSU Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
219-00-00-00000	OHSU Capital Construction	021	0	Phase-in	Essential Packages
219-00-00-00000	OHSU Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
219-00-00-00000	OHSU Capital Construction	031	0	Standard Inflation	Essential Packages
219-00-00-00000	OHSU Capital Construction	032	0	Above Standard Inflation	Essential Packages
219-00-00-00000	OHSU Capital Construction	033	0	Exceptional Inflation	Essential Packages
219-00-00-00000	OHSU Capital Construction	060	0	Technical Adjustments	Essential Packages
219-00-00-00000	OHSU Capital Construction	080	0	March 2020 Eboard	Policy Packages
219-00-00-00000	OHSU Capital Construction	081	0	April 2020 Eboard	Policy Packages
219-00-00-00000	OHSU Capital Construction	082	0	May 2020 Eboard	Policy Packages
219-00-00-00000	OHSU Capital Construction	083	0	June 2020 Eboard	Policy Packages
999-00-00-00000	Suspense	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
999-00-00-00000	Suspense	021	0	Phase-in	Essential Packages
999-00-00-00000	Suspense	022	0	Phase-out Pgm & One-time Costs	Essential Packages
999-00-00-00000	Suspense	031	0	Standard Inflation	Essential Packages
999-00-00-00000	Suspense	032	0	Above Standard Inflation	Essential Packages
999-00-00-00000	Suspense	033	0	Exceptional Inflation	Essential Packages
999-00-00-00000	Suspense	080	0	March 2020 Eboard	Policy Packages
999-00-00-00000	Suspense	081	0	April 2020 Eboard	Policy Packages
999-00-00-00000	Suspense	082	0	May 2020 Eboard	Policy Packages
999-00-00-00000	Suspense	083	0	June 2020 Eboard	Policy Packages

Higher Education Coordinating Commission

Policy Package List by Priority
2021-23 Biennium

Agency Number: 52500
BAM Analyst: Brickman, Tamara
Budget Coordinator: McMullen, Ramona - (503)947-5933

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	207-00-00-00000	OSAC
			211-00-00-00000	Statewide Public Services
	080	March 2020 Eboard	002-00-00-00000	Degree Authorization/Private Career Schools
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	080	March 2020 Eboard	200-00-00-00000	Directors Office
			201-00-00-00000	Central Operations
			202-00-00-00000	Research and Data
			203-00-00-00000	Academic Policy and Authorization
			204-00-00-00000	Post-Secondary Finance and Capital
			205-00-00-00000	Community Colleges
			206-00-00-00000	Workforce Investments
			207-00-00-00000	OSAC
			208-00-00-00000	Support to Community Colleges
			209-00-00-00000	Public University Ops & Student Support
			210-00-00-00000	Public University State Programs
			211-00-00-00000	Statewide Public Services
			212-00-00-00000	Sports Lottery
			213-00-00-00000	OHSU Programs
			214-00-00-00000	Public University Debt Service
			215-00-00-00000	Community College Debt Service
			216-00-00-00000	OHSU Debt Service
			217-00-00-00000	Public University Capital Construction
			218-00-00-00000	Community College Capital Construction
			219-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	081	April 2020 Eboard	002-00-00-00000	Degree Authorization/Private Career Schools
			041-00-00-00000	OSAC Office Operations

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	081	April 2020 Eboard	042-00-00-00000	OSAC Other Programs
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			200-00-00-00000	Directors Office
			201-00-00-00000	Central Operations
			202-00-00-00000	Research and Data
			203-00-00-00000	Academic Policy and Authorization

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	081	April 2020 Eboard	204-00-00-00000	Post-Secondary Finance and Capital
			205-00-00-00000	Community Colleges
			206-00-00-00000	Workforce Investments
			207-00-00-00000	OSAC
			208-00-00-00000	Support to Community Colleges
			209-00-00-00000	Public University Ops & Student Support
			210-00-00-00000	Public University State Programs
			211-00-00-00000	Statewide Public Services
			212-00-00-00000	Sports Lottery
			213-00-00-00000	OHSU Programs
			214-00-00-00000	Public University Debt Service
			215-00-00-00000	Community College Debt Service
			216-00-00-00000	OHSU Debt Service
			217-00-00-00000	Public University Capital Construction
			218-00-00-00000	Community College Capital Construction
			219-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	082	May 2020 Eboard	002-00-00-00000	Degree Authorization/Private Career Schools
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	May 2020 Eboard	104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			200-00-00-00000	Directors Office
			201-00-00-00000	Central Operations
			202-00-00-00000	Research and Data
			203-00-00-00000	Academic Policy and Authorization
			204-00-00-00000	Post-Secondary Finance and Capital
			205-00-00-00000	Community Colleges
			206-00-00-00000	Workforce Investments
			207-00-00-00000	OSAC

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	May 2020 Eboard	208-00-00-00000	Support to Community Colleges
			209-00-00-00000	Public University Ops & Student Support
			210-00-00-00000	Public University State Programs
			211-00-00-00000	Statewide Public Services
			212-00-00-00000	Sports Lottery
			213-00-00-00000	OHSU Programs
			214-00-00-00000	Public University Debt Service
			215-00-00-00000	Community College Debt Service
			216-00-00-00000	OHSU Debt Service
			217-00-00-00000	Public University Capital Construction
			218-00-00-00000	Community College Capital Construction
			219-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	083	June 2020 Eboard	002-00-00-00000	Degree Authorization/Private Career Schools
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	083	June 2020 Eboard	108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			200-00-00-00000	Directors Office
			201-00-00-00000	Central Operations
			202-00-00-00000	Research and Data
			203-00-00-00000	Academic Policy and Authorization
			204-00-00-00000	Post-Secondary Finance and Capital
			205-00-00-00000	Community Colleges
			206-00-00-00000	Workforce Investments
			207-00-00-00000	OSAC
			208-00-00-00000	Support to Community Colleges
			209-00-00-00000	Public University Ops & Student Support
			210-00-00-00000	Public University State Programs
			211-00-00-00000	Statewide Public Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	083	June 2020 Eboard	212-00-00-00000	Sports Lottery
			213-00-00-00000	OHSU Programs
			214-00-00-00000	Public University Debt Service
			215-00-00-00000	Community College Debt Service
			216-00-00-00000	OHSU Debt Service
			217-00-00-00000	Public University Capital Construction
			218-00-00-00000	Community College Capital Construction
			219-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	101	Affordable for Adults & K12 Pipeline Students	207-00-00-00000	OSAC
	102	LOGRA! Equitable Access Postsecond Trainir	207-00-00-00000	OSAC
	103	Deceased / Disabled Public Service Officer Gi	207-00-00-00000	OSAC
	104	Student Childcare Grant	207-00-00-00000	OSAC
	105	Oregon Opportunity Grant to CSL	207-00-00-00000	OSAC
	201	Adult Learner Grant Program	206-00-00-00000	Workforce Investments
	202	OR Youth Employment Prgm / OYC Prgm	206-00-00-00000	Workforce Investments
	203	State & Local Workforce Dvlpmnt Boards	206-00-00-00000	Workforce Investments
	204	Transfer Portal	205-00-00-00000	Community Colleges
	205	STEM Investment Council	206-00-00-00000	Workforce Investments
	206	Equity in College Credit Partnerships	205-00-00-00000	Community Colleges
	207	Technical Adjustment for SP to OED	205-00-00-00000	Community Colleges
			206-00-00-00000	Workforce Investments
	208	Technical Adjustment for LF Expenditures	212-00-00-00000	Sports Lottery

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	301	CCSF Stability Fund	208-00-00-00000	Support to Community Colleges
	302	PUSF Stability Package	209-00-00-00000	Public University Ops & Student Support
	303	Innovation Grants	205-00-00-00000	Community Colleges
	304	Public University Capital Const.	204-00-00-00000	Post-Secondary Finance and Capital
			217-00-00-00000	Public University Capital Construction
	305	Community College Capital Const.	204-00-00-00000	Post-Secondary Finance and Capital
			218-00-00-00000	Community College Capital Construction
	401	HECC IT FAMIS Replacement	201-00-00-00000	Central Operations
			204-00-00-00000	Post-Secondary Finance and Capital
	402	DEI Staffing	200-00-00-00000	Directors Office
	403	Volunteer Services Prgm Specialist	206-00-00-00000	Workforce Investments
	404	Student Complaint Staffing	203-00-00-00000	Academic Policy and Authorization
	405	NORPAC Lease	201-00-00-00000	Central Operations