

North Coast Regional Solutions Team
WORK PLAN – PROJECT TRACKING MATRIX
October 6, 2021

AGENDA ITEM 13
FEBRUARY 3-4, 2022-LCDC MEETING
ATTACHMENT B

NORTH COAST REGIONAL SOLUTIONS TEAM MEMBERS

Jennifer Purcell, Regional Coordinator – Governor Kate Brown’s Office
Melanie Olson, Regional Development Officer – Business Oregon
Melyssa Graeper, Regional Solutions Coordinator – Oregon Department of Environmental Quality
Jae Pudewell, Regional Solutions Liaison – Oregon Department of Transportation
Lisa Phipps, North Coast Regional Representative – Oregon Dept. of Land Conservation & Development
Becky Bryant, Regional Project Manager – Business Oregon’s Infrastructure Finance Authority
Kim Travis, Housing Integrator – Oregon Housing and Community Services
Chris Castelli, Northern Operations Manager – Oregon Department of State Lands
Ayreann Colombo, Executive Director – Columbia Pacific (Col-Pac) Economic Development District

North Coast Team Mission and Regional Priorities

North Coast RS VISION: The North Coast region is comprised of healthy, sustainable, resilient, and prosperous communities where all residents and businesses have the opportunity to thrive.

North Coast RS MISSION: The North Coast Regional Solutions Advisory Committee will, through the work of the Regional Solutions Team, promote and advance the retention, diversification and expansion of the economic base by convening partners, aligning resources, and streamlining processes to advance innovative solutions that balance the needs of our region’s economy, stewardship of our unique natural resource assets, and equity in opportunity.

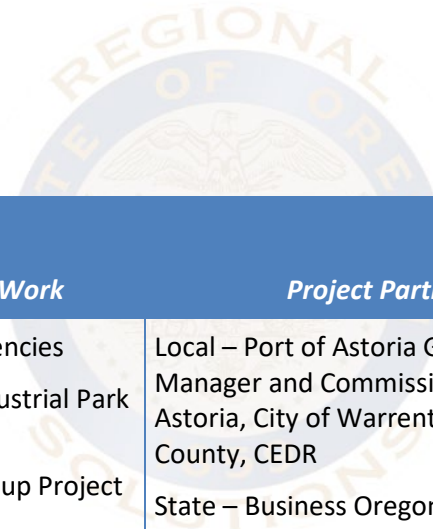
North Coast Regional PRIORITIES:

- Support Business Recruitment, Retention and Expansion
- Invest in Infrastructure Capacity and Resiliency
- Advance Land Development Readiness
- Advance North Coast Ports Initiatives
- Promote Community and Economic Vitality and Resiliency
- Enhance Community Capacity

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<i>PORT DISTRICTS</i>			
<i>Description and Background</i>	<i>Regional Priorities Addressed</i>	<i>Ongoing Project Work</i>	<i>Project Partners</i>
<p>Port of Astoria</p> <p>The Port of Astoria manages marine, industrial and aviation facilities in Astoria and Warrenton. The team and state agencies have worked closely with the Port over the years on providing infrastructure and financing.</p>	<p>Advance North Coast Ports Initiatives</p> <p>Invest in Infrastructure Capacity and Resiliency</p> <p>Support Business Recruitment, Retention and Expansion</p>	<p>Pier II Structural Deficiencies</p> <p>Airport and Airport Industrial Park Improvements</p> <p>Astoria Areawide Cleanup Project (AOC 4)</p> <p>Deferred maintenance at East Mooring Basin</p> <p>Strategic Plan implementation</p> <p>Waterfront Master Plan</p>	<p>Local – Port of Astoria General Manager and Commission, City of Astoria, City of Warrenton, Clatsop County, CEDR</p> <p>State – Business Oregon, ODOT, DEQ</p> <p>Federal – Col-Pac</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and supporting Port-led projects; convening capacity, technical assistance, agency coordination, resource alignment, project visibility and prioritization</p>

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<p>Port of Columbia County</p> <p>The Port of Columbia County holds geographic authority in Columbia County along a 6 by 51-mile band along the Columbia River. The Port manages property at nine sites in the county. The team has worked closely with the Port on development at Port Westward and the Scappoose Industrial Airpark.</p> <p>Port Westward is one of Oregon’s key industrial sites with rail access and a natural self-scouring dock on the Columbia River. It is included in an Enterprise Zone and an Urban Renewal Area and is a site for PGE operations as well as Global Partner’s ethanol facility.</p> <p>The Scappoose Industrial Airpark now benefits from the city’s expansion of the UGB allowing for development near the Airport.</p>	<p>Advance North Coast Ports Initiatives</p> <p>Invest in Infrastructure Capacity and Resiliency</p> <p>Support Business Recruitment, Retention and Expansion</p> <p>Advance Land Development Readiness</p>	<p>Port Westward development opportunities</p> <p>Scappoose Airpark development opportunities</p> <p>Railroad Ave Property Clean Up (former Pope & Talbot Wood Treating site)</p> <p>Highway 30 Corridor Study</p> <p>Deferred maintenance at Beaver Dock</p> <p>Strategic Plan implementation</p>	<p>Local – Port of Columbia County General Manager and Commission, Columbia County, Mayors of port affiliated cities, local communities</p> <p>State – Business Oregon, ODOT, DLCD, DEQ, DSL</p> <p>Federal – Army Corps, Col-Pac</p> <p>Private Sector – PGE, NW Natural, Portland & Western Railroad</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and supporting Port-led projects; convening capacity, technical assistance, agency coordination, resource alignment, project visibility and prioritization</p>

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<p>Port of Tillamook Bay</p> <p>The Port of Tillamook Bay is a former U.S. Naval Air Station, which was home to a blimp squadron during World War II. It contains over 1,600 acres of land and is now the center of Tillamook County’s industrial sector.</p>	<p>Advance North Coast Ports Initiatives</p> <p>Invest in Infrastructure Capacity and Resiliency</p> <p>Support Business Recruitment, Retention and Expansion</p> <p>Advance Land Development Readiness</p>	<p>Salmonberry Trail</p> <p>Unmanned Aerial Systems</p> <p>Airport business park expansion</p> <p>Regional water system resiliency project</p> <p>Land Use Plan implementation</p> <p>Strategic Plan implementation</p>	<p>Local – Port of Tillamook Bay General Manager and Commission, Mayors of port affiliated cities</p> <p>State – Business Oregon, DEQ, DLCD, ODOT, Oregon Department of Aviation</p> <p>Federal – Col-Pac</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and supporting Port-led projects; convening capacity, technical assistance, agency coordination, resource alignment, project visibility and prioritization</p>

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<p>Port of Garibaldi</p> <p>The Port of Garibaldi serves the forest product industry, commercial and charter fishing, seafood processing and recreational sports, and encompasses the cities of Bay City, Garibaldi and Rockaway Beach.</p>	<p>Advance North Coast Ports Initiatives</p> <p>Invest in Infrastructure Capacity and Resiliency</p> <p>Support Business Recruitment, Retention and Expansion</p>	<p>Tillamook Bay Jetty System repair remains our region’s top federal priority</p> <p>Grow small commercial fisheries supply chain</p> <p>Property development</p> <p>Strategic Plan implementation</p>	<p>Local – Port of Garibaldi General Manager and Commission, City of Garibaldi</p> <p>State – Business Oregon, ODOT, DEQ</p> <p>Federal – Col-Pac</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and supporting Port-led projects; convening capacity, technical assistance, agency coordination, resource alignment, project visibility and prioritization</p>

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<p>North Coast Business Park</p> <p>This large 177 acre site was acquired by Clatsop County in 1991 and is located within the City of Warrenton. It is being developed by the county as an industrial site with the goal of creating family-wage jobs for the lower Columbia River Region. It is anticipated that there will be four sub-areas with 117 acres available for business activity.</p>	<p>Advance Land Development Readiness</p>	<p>County moving forward with discrete development projects with individual permits</p> <p>Mitigation and Stormwater Management Plan complete</p> <p>Business development and recruitment</p> <p>Infrastructure development</p> <p>Property sale</p>	<p>Local – Clatsop County, City of Warrenton, Clatsop Co. Economic Development (CEDR)</p> <p>State – Business Oregon, DLCD, DEQ, DSL, ODOT</p> <p>Federal – Army Corps, NMFS</p> <p>Agency Lead: Clatsop County</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination and site certification; convening capacity, agency coordination, technical assistance, resource alignment, visibility and prioritization</p>
<p>Clatsop County Biodigestion Project</p> <p>High-strength wastewater, septage waste, and limited treatment capacity are limiting future growth. Local partners are exploring biodigestion as a solution. Potential feedstocks include septic tank septage, fish processing, agricultural, brewery and distillery, and food wastes. Next steps include a business case analysis, feedstock and siting assessments.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Support Business Recruitment, Retention and Expansion</p>	<p>RFP for consulting services to conduct a feedstock assessment, explore strategies for organic materials management, provide a siting alternatives and needs analysis, and recommended solutions</p>	<p>Local – Clatsop County, cities of Astoria and Warrenton, Energy Trust, NW Natural</p> <p>State – Business Oregon, DLCD, DEQ</p> <p>Agency Lead: Clatsop County</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Convening capacity, agency coordination, technical assistance, resource identification and alignment, visibility and prioritization, innovative solutions</p>

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<p>North Tongue Point</p> <p>Tongue Point is a peninsula protruding nearly a mile into the Columbia River at the eastern end of Astoria and home to a U.S. Coast Guard facility, a U.S. Department of Labor Job Corps Center, Clatsop County Community College’s MERTS Campus as well as a marine terminal. This 400 acre terminal located at North Tongue Point was built in the 1920s by the Department of Navy and used for various purposes up into the 1960s when 250 Liberty Ships were mothballed and stored at the site.</p> <p>The State of Oregon took control thereafter and then the site moved into private ownership with various entities trying to make a go of it. The Port of Astoria being the most recent.</p> <p>In December 2017, the site was purchased by Hyak Maritime for a marine fabrication and repair facility of ocean going work boats.</p>	<p>Support Business Recruitment, Retention and Expansion</p> <p>Invest in Infrastructure Capacity and Resiliency</p>	<p>Access road ownership and improvements</p> <p>Assessment of infrastructure needs</p> <p>Work with Hyak Maritime</p> <p>Bergerson property acquisition</p> <p>Support WCT Marine Construction</p>	<p>Local – City of Astoria, CEDR</p> <p>State – Business Oregon, DSL, DLCD, DEQ, ODOT</p> <p>Federal – US Dept. of Labor, US Coast Guard, Federal Delegation</p> <p>Private Sector – Hyak Maritime, Bergerson Construction, WCT Marine</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Agency coordination, convening authority, technical assistance, resource alignment, visibility and prioritization.</p>

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<p>Westport Slough</p> <p>The small Oregon community of Westport is located east of Astoria, between Wauna and Jones Beach on Plympton Creek where the creek meets the slough and the Columbia River. The Westport Slough is a federally authorized navigational side channel of the Columbia River and provides important habitat for salmon.</p> <p>Westport has a waterfront industrial site for commercial shipping with access off Highway 30 and serves as the landing for interstate ferry service between Wahkiakum County, Washington and Oregon.</p> <p>Dredging and dock improvements are underway to restore Westport Slough for commercial use, positioning Westport and Clatsop County to advance opportunities relating to barge operations and interstate ferry service.</p> <p>Increased economic activity in Westport has created a sense of urgency for advancing a number of important infrastructure and community development projects, including improvements to roads, ferry queuing, water and wastewater systems, park development, and fish passage.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Enhance Community Capacity</p>	<p>Transportation and pedestrian improvements</p> <p>Realignment of Plimpton Creek</p> <p>Park development</p> <p>Ferry access improvements</p> <p>Road and utility improvements</p>	<p>Local – Clatsop County, County Public Works, County Parks, Community Development, Westport Water Association, Clatskanie PUD, CEDR</p> <p>State – Business Oregon, DLCD, DEQ, ODOT, ODOT Rail, DSL, ODFW, OHCS</p> <p>Federal – Army Corps, USFW, USDA Rural Development</p> <p>Private Sector – Teevin Bros</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Convening capacity, agency coordination, technical assistance, resource alignment</p>

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<p>St. Helens Waterfront Redevelopment The City of St. Helens has undertaken a comprehensive look at redeveloping their downtown waterfront district. Of particular interest are brownfield sites where Boise Veneer and Boise White Paper were once located. Three key waterfront properties totaling over 250 acres that provide catalytic redevelopment opportunities for the city. The City plans to restore the connection between downtown St. Helens and the Columbia River, provide public access to the waterfront, and preserve the natural and cultural heritage of St. Helens.</p> <p>Riverfront District (former Veneer Mill site): The City envisions transforming the St. Helens Riverfront District from a struggling resource economy, to a more diversified local economy built around a thriving downtown and active waterfront with new mixed-use development. The City is negotiating a public-private partnership to redevelop a portion of the Veneer Mill property with a \$50 million planned private investment.</p>	<p>Support Business Recruitment, Retention and Expansion</p> <p>Invest in Infrastructure Capacity and Resiliency</p> <p>Advance Land Development Readiness</p> <p>Promote Community and Economic Vitality and Resiliency</p> <p>Enhance Community Capacity</p>	<p>Community-wide brownfield assessment projects</p> <p>Redevelopment of former veneer mill site</p> <p>Industrial Park development</p> <p>Lagoon conversion and redevelopment feasibility study</p>	<p>Local – City of St. Helens, Columbia County, Port of Columbia County</p> <p>State – DEQ, DLCD, DSL, ODOT, Business Oregon</p> <p>Agency Lead: City of St. Helens</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Convening capacity, agency coordination, technical assistance, resource alignment, project visibility and prioritization, innovative solutions</p>

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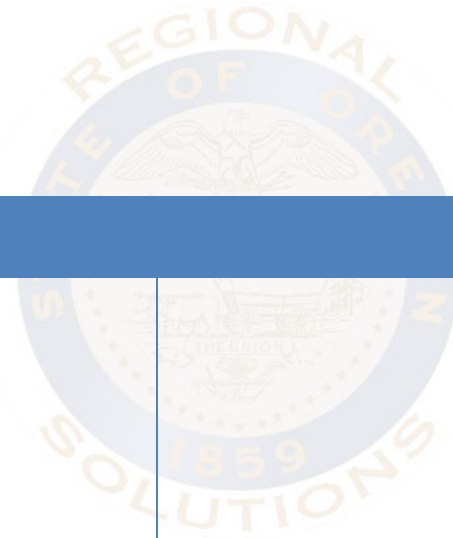
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St. Helens Industrial Park (former Boise Whitepaper site): The City’s intent is to redevelop the industrial park, attract employers to the region, and boost the recovering local economy.

Central Waterfront (wastewater lagoon redevelopment): The City is evaluating the viability of filling their oversized wastewater lagoon to create land for waterfront development. Located adjacent to the former Boise Veneer site along the Columbia River, the proposal presents an opportunity to expand the community’s central waterfront district vision, creating a waterfront that attracts development, generates tax revenue, creates jobs, and builds a community asset for residents and visitors alike. Future proposed uses include community amenities such as recreational fields, beach access, and a waterfront trail. Next steps in the assessment will evaluate the technical feasibility, safety concerns, economic viability, environmental and public health concerns, and complex community and economic development considerations.



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<p>Oregon Manufacturing Innovation Center (OMIC)</p> <p>This transformational project combines cutting-edge manufacturing, education and industry partners to bring to Oregon a unique research center modeled on the Advanced Manufacturing Research Center in Sheffield, England. With legislatively approved funding, and education partners in place, the team will work closely with Scappoose in delivering needed infrastructure for this key project.</p> <p>OMIC R&D is a collaboration of national and global industry partners who have joined forces with academic research partners to develop tools, techniques and processes that advance metals manufacturing in Oregon. Through innovation and collaboration, applied solutions are generated to improve quality, productivity and efficiency of metals and other manufacturing.</p> <p>The Oregon Manufacturing Innovation District (OMID) is a geographic area of approximately 600 acres of premier industrial land surrounding the Scappoose Industrial Airpark which includes the OMIC R&D. OMIC R&D is the catalytic driver to create a true innovation district. OMID is within the City of Scappoose urban growth boundary and has well-financed private developers ready to build to suit, lease or sell.</p>	<p>Support Business Recruitment, Retention and Expansion</p> <p>Advance Land Development Readiness</p>	<p>Business development and partner recruitment</p> <p>Construction and expansion</p> <p>Permitting</p> <p>Infrastructure development</p> <p>Site certification</p>	<p>Local – OMIC, PCC, City of Scappoose, Columbia County, Port of Columbia County, Columbia Economic Team (CET)</p> <p>State – Oregon Legislative Assembly, OIT, PSU, OSU, OMEP, Business Oregon, DLCD, ODOT, DSL, DEQ, Employment Department</p> <p>Federal – Col-Pac</p> <p>Private Sector – The Boeing Company, OMIC industry partners</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Coordination of permitting and site development, infrastructure and investment; leadership, convening capacity, agency coordination, technical assistance, resource alignment, visibility and prioritization, innovative solutions</p>

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<p>NEXT Renewable Fuels</p> <p>NEXT Renewable Fuels is proposing an advanced biofuels facility at Port Westward in Columbia County. NEXT Renewable Fuels is investing more than \$1 billion in a facility expected to produce up to 37,500 barrels a day of Advanced Green Diesel drop-in replacement fuel. NEXT has secured 105 acres already zoned for industrial use at the Port Westward Industrial Park in Clatskanie. The facility is projected to create more than 200 full-time, family-wage jobs, generate more than \$12 million a year in local property tax revenues, pay more than \$5.5 million Port fees, and reduce greenhouse gas emissions equal to removing 1 million automobiles from the road.</p> <p>RS has been meeting with NEXT Renewables to discuss permitting, transportation impacts, wetland mitigation, workforce development and housing needs. Applications for air quality, water quality, and wetland-fill permits are expected to be filed in the coming months. Construction is anticipated in 2021.</p>	<p>Support Business Recruitment, Retention and Expansion</p> <p>Advance Land Development Readiness</p> <p>Advance North Coast Ports Initiatives</p>	<p>Permitting expected early 2022</p> <p>Construction expected 2021</p> <p>Permit coordination</p> <p>Support Clatskanie community development needs, associated infrastructure, transportation and housing</p> <p>Support workforce needs</p>	<p>Local – Port of Columbia County, Columbia County, City of Clatskanie, CET</p> <p>State – Business Oregon, DLCD, ODOT, DEQ, DSL, OHCS, Oregon Dept. of Energy</p> <p>Federal – Army Corps, Col-Pac, USDA Rural Development</p> <p>Private Sector – NEXT Renewable Fuels</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination of permitting, community development and infrastructure needs; convening capacity, agency coordination, technical assistance</p>

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<p>Salmonberry Trail</p> <p>The decision by the Port of Tillamook Bay to not rebuild the rail created an opportunity to convert the old rail bed from Banks to Tillamook into bike, horse and pedestrian trail. This project will create a world class destination spot. Portions would retain rail for tourist train use.</p> <p>A governance structure has been established with the Salmonberry Trail Intergovernmental Agency. The team maintains ongoing involvement through STIA board membership and facilitating partnerships for Coastal Segment catalyst project planning and implementation.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Advance North Coast Ports Initiatives</p>	<p>Engagement through governance, operations and maintenance</p> <p>Poised to support and facilitate catalytic projects in Coastal Segment</p> <p>Rockaway Beach Community Paths project</p>	<p>Local – Washington and Tillamook Counties, Port of Tillamook Bay, cities affiliated with trail alignment, Washington County Visitors Association, Tillamook Coast Visitors Association</p> <p>State – Oregon Parks, Oregon Department of Forestry, ODOT, ODOT Rail, DEQ, DLCD, DSL, Business Oregon, Travel Oregon</p> <p>Private Sector and Philanthropy – Salmonberry Trail Foundation, Tillamook Forest Heritage Trust, Cycle Oregon, TCCA</p> <p>Agency Lead(s): Oregon Department of Forestry, Oregon State Parks</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Agency coordination and Coastal Segment project coordination; technical assistance, resource alignment, project visibility and prioritization, innovative solutions</p>

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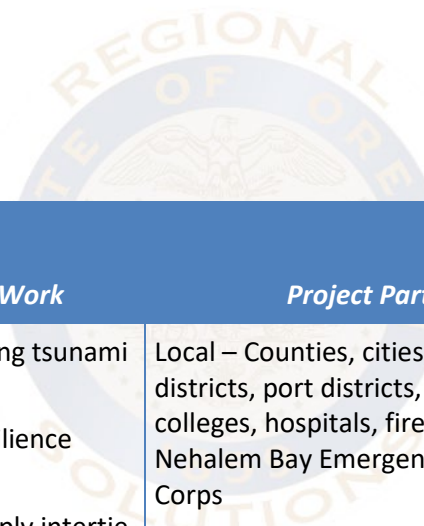
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Regional Partnerships			
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<p>Unmanned Aerial Systems</p> <p>Three sites in Oregon have received FAA designation to conduct research as a national test site on how to integrate unmanned aerial systems into civilian airspace. Other goals include the development of commercial applications of data collected from test flights.</p> <p>These projects present an opportunity for growing supply-chain related businesses, local support economies, and strengthening the regional aviation cluster.</p> <p>Project will be coordinate with other aerial partnerships across Oregon, which includes Tillamook, Warm Springs, and Pendleton.</p>	<p>Support Business Recruitment, Retention and Expansion</p> <p>Advance North Coast Ports Initiatives</p>		<p>Local – Tillamook County Economic Development, Port of Tillamook Bay</p> <p>State – Oregon Dept. of Aviation, Business Oregon, DLCD, ODOT, DSL, DEQ, Employment Department</p> <p>Federal – Col-Pac</p> <p>Private Sector – Near Space</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Business development and leverage new opportunities</p>
<p>Dredging</p> <p>Ports and cities throughout the region require dredging to maintain marine navigation access crucial to the region’s economy, culture, and vitality.</p> <p>These ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance at port facilities is placing critical infrastructure at risk.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Advance North Coast Ports Initiatives</p>	<p>Federal funds appropriated to augment dredging work</p>	<p>Local – Port districts, CREST</p> <p>State – Business Oregon, DLCD, ODOT, DSL, DEQ, coastal caucus</p> <p>Federal – Army Corps</p> <p>Agency Lead: Business Oregon, Ports Division</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Coordination, permitting and problem solving</p>

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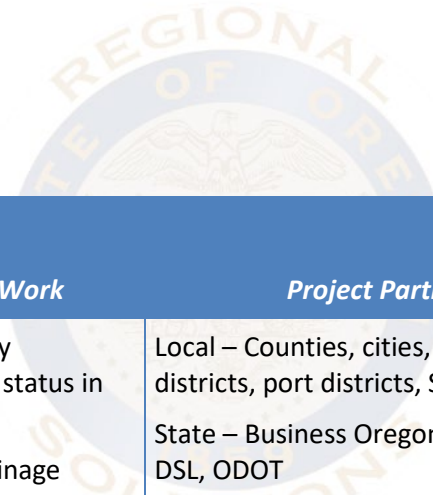


<i>Regional Partnerships</i>			
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<p>Resilience Planning</p> <p>Regional coordination of emergency preparedness, economic and community resilience planning efforts.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Promote Community and Economic Vitality and Resiliency</p>	<p>Communities considering tsunami overlay zones</p> <p>Coastal community resilience planning</p> <p>Explore joint water supply intertie between Scappoose and St. Helens</p> <p>Clatsop County TGM project</p> <p>Tillamook Agency and Business preparedness partnership</p> <p>Tillamook water line extension</p>	<p>Local – Counties, cities, school districts, port districts, community colleges, hospitals, fire departments, Nehalem Bay Emergency Volunteer Corps</p> <p>State – OEM, DLCD, DEQ, ODOT, Business Oregon, OHCS</p> <p>Federal – Col-Pac</p> <p>Agency Lead: Col-Pac</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Support city and county planning efforts</p>
<p>Jetty Maintenance</p> <p>Ports and cities throughout the region rely on jetty infrastructure, crucial to the region’s economy.</p> <p>Coastal ports are essential for economic development and a key component of healthy transportation systems.</p> <p>Deferred maintenance of jetties is placing this critical infrastructure at risk.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Advance North Coast Ports Initiatives</p>	<p>Identify challenges and opportunities</p> <p>Develop work plan with critical path activities and timelines</p> <p>Tracking needs for Garibaldi South Jetty and at the mouth of the Columbia River</p>	<p>Local – Port districts</p> <p>State – Business Oregon, DLCD, ODOT, DSL, DEQ</p> <p>Federal – Army Corps</p> <p>Agency Lead: Business Oregon, Ports Division</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Agency coordination, visibility and prioritization</p>

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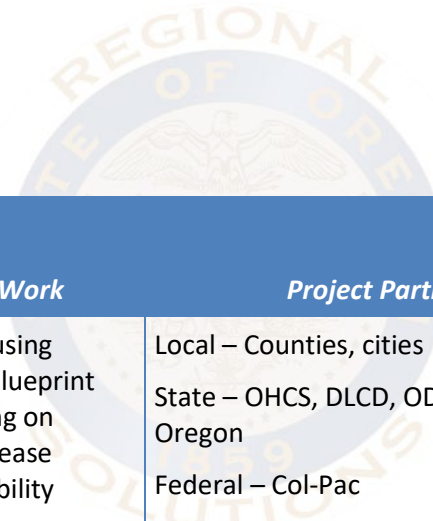


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<p>Recertification of Dikes & Levees</p> <p>Much of Northwest Oregon resides behind a water containment device. The region deals with significant rainfall and the interplay of rivers, oceans, and tidal influences. Diking districts were formed early in the 20th century and these volunteer organizations have been responsible for maintaining these infrastructure without funding and agency support.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Promote Community and Economic Vitality and Resiliency</p> <p>Enhance Community Capacity</p>	<p>Warrenton Provisionally Accredited Levee (PAL) status in place</p> <p>Warrenton interior drainage analysis</p> <p>Warrenton district consolidation proposal</p> <p>Rainier Drainage District</p> <p>Scappoose Drainage Improvement Company</p>	<p>Local – Counties, cities, diking districts, port districts, SWCDs</p> <p>State – Business Oregon, DLCD, DEQ, DSL, ODOT</p> <p>Federal – FEMA, Army Corps, NOAA, NMFS, NRCS</p> <p>Agency Lead: DLCD</p> <p>Team Lead: Lisa Phipps</p> <p>RST Role: Agency coordination, visibility and prioritization, technical assistance, resource alignment</p>

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<i>Regional Partnerships</i>			
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<p>Regional Housing Initiatives</p> <p>Tillamook, Clatsop and Columbia Counties are all currently involved in efforts to improve access to affordable and workforce housing. The team will work in cooperation with these initiatives and focus on municipal impediments affecting housing and community development throughout the region.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Advance Land Development Readiness</p> <p>Enhance Community Capacity</p>	<p>Tillamook County’s Housing Taskforce produced a blueprint for action and is working on implementation to increase affordability and availability</p> <p>Clatsop County is targeting multi-family housing opportunities</p> <p>Columbia County faces several needs and is focused on underserved communities such as low-income, veterans and affordable communities</p> <p>Mobile Home Parks</p> <p>Tillamook County Housing Needs Analysis and Buildable Lands Inventory</p> <p>Clatsop County Housing Needs Analysis</p> <p>Chelsea Gardens Trillium House (Warrenton)</p> <p>Sammy’s Place (Nehalem)</p> <p>Infrastructure in support of innovative housing development</p>	<p>Local – Counties, cities</p> <p>State – OHCS, DLCD, ODOT, Business Oregon</p> <p>Federal – Col-Pac</p> <p>Agency Lead: OHCS, DLCD</p> <p>Team Lead: Lisa Phipps</p> <p>RST Role: Support city and county planning and implementation efforts, including infrastructure needs; agency coordination and engagement, technical assistance, resource alignment, innovative solutions</p>

North Coast Regional Solutions Team

WORK PLAN – PROJECT TRACKING MATRIX

October 6, 2021



<i>Regional Partnerships</i>			
<i>Description and Background</i>	<i>Regional Priorities Addressed</i>	<i>Ongoing Project Work</i>	<i>Project Partners</i>
<p>Childcare Supply</p> <p>A lack of sufficient quality childcare is a barrier to economic development. Regional Solutions is working with NW Regional ESD to assess childcare supply in Tillamook, Clatsop, and Columbia counties, identify barriers to increasing availability, and support collaborative partnerships and innovative solutions.</p>	<p>Enhance Community Capacity</p>	<p>NWR ESD Childcare Resource and Referral Network project</p> <p>Tillamook County Childcare Taskforce</p> <p>Clatsop County Childcare Taskforce</p>	<p>Local – NW Regional ESD, Tillamook County, Clatsop County, Columbia County</p> <p>State – Regional Solutions</p> <p>Agency Lead:</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Facilitation, agency coordination, technical assistance, resource alignment, visibility and prioritization, innovative solutions</p>
<p>Regional Workforce Needs</p> <p>The need for skilled tradesmen and women is ever-increasing. The current workforce is aging and with ARPA-funded and other infrastructure projects, increased housing development, and the proposed NEXT Renewables project in Clatskanie, the region is preparing for an increased demand for skilled labor. Regional Solutions is working with NW Oregon Works to convene a conversation with workforce training partners about developing a skilled trades asset inventory and workforce needs assessment for the North Coast region.</p>	<p>Support business recruitment, retention and expansion</p>	<p>NW Oregon Works advance manufacturing sector initiative</p>	<p>Local – NW Oregon Works, NW Regional ESD</p> <p>State – Regional Solutions, Business Oregon</p> <p>Agency Lead:</p> <p>Team Lead: Jennifer Purcell</p> <p>RST Role: Facilitation, resource alignment, visibility and prioritization, innovative solutions</p>

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<i>Description and Background</i>	<i>Regional Priorities Addressed</i>	<i>Ongoing Project Work</i>	<i>Project Partners</i>
<p>Community Infrastructure and Essential Facilities Projects</p> <p>Coastal communities are addressing the need to renovate, relocate, or replace essential community facilities, such as city halls, fire and police stations, as well as essential water, wastewater, stormwater, and communications infrastructure.</p> <p>Coastal communities are also challenged by insufficient capacity for essential facilities. Emergency services, water and wastewater infrastructure, and broadband needs are assessed to consider full-time population and do not account for seasonal fluctuations and transient residents; stormwater and transportation infrastructure capacity is insufficient to address the impacts of changing climate conditions, increased rainfall, and the intensity and duration of coastal storm events.</p>	<p>Invest in Infrastructure Capacity and Resiliency</p> <p>Promote Community and Economic Vitality and Resiliency</p> <p>Enhance Community Capacity</p>	<p>Cannon Beach infrastructure projects (bridge and beach access improvements, water, wastewater, and stormwater upgrades) and Transportation System Plan</p> <p>Wheeler Gervais Creek stormwater improvements project</p> <p>Bay City infrastructure projects (drinking water well development and wastewater treatment plant upgrades) and Patterson Creek restoration project</p> <p>Rainier Fox Creek culvert replacement project</p>	<p>Local – cities, counties, special districts</p> <p>State – Regional Solutions</p> <p>Agency Lead: Business Oregon</p> <p>Team Lead: Melanie Olson</p> <p>RST Role: Agency coordination, technical assistance, resource alignment, visibility and prioritization, innovative solutions</p>