

Agenda Item No.:	H
Work Plan:	Board of Forestry Standard Business
Topic:	Facilities Capital Management Program Project Update
Date of Presentation:	June 3, 2026
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**SUMMARY**

The purpose of this agenda item is to provide the Board with an overview of current capital project status and recurring and deferred maintenance needs, as well as an overview of forthcoming projects for Statewide and Salem Campus locations, with emphasis on the planning report for the Radio Communications unit.

**CONTEXT**

The Board receives periodic updates regarding the overall condition and management of our extensive network of agency facilities.

**BACKGROUND AND ANALYSIS**

The Department manages over 400 structures in a network of Salem and field office buildings, storage warehouses, housing facilities, communication sites, and miscellaneous infrastructure. The update to the Board includes the following:

- Organizational and Staffing Update (Attachment #1)
- Current and Upcoming Capital Project Status (Attachment #2)
- Current and Upcoming Deferred Maintenance Project Status (Attachment #3)
- Radio Communications Planning Report (Attachment #4)

**RECOMMENDATION**

This agenda item is for information only.

**NEXT STEPS**

Facilities management information is anticipated to be reported to the Board on an annual basis with the next potential presentation occurring in June 2027. Feedback and direction provided based on this report will inform further updates.

**ATTACHMENTS**

- (1) 2026 Facilities Capital Management Staffing Updates and Organizational Chart
- (2) 2026 Capital Projects Status Report
- (3) 2026 Deferred Maintenance Projects Status Report
- (4) 2026 Radio Communications Planning Report

# 2026 Facilities Capital Management Staffing Updates and Organizational Chart



## Updates for 2026

Over the last year, the Facilities Capital Management Program, through policy option packages and reorganization, has been able to add an additional Construction Project Manager and Fiscal Analyst to the program and enhance the resources available for meeting program objectives.

As of January 1, 2026, the Radio Communications Program has been moved to the Facilities Capital Management Program. A programmatic review of the Radio Communications Program in 2025 determined that the Facilities Capital Management Program would provide the appropriate structure and oversight to administer the Radio Communications Program and establish consistent and reliable performance of the program through the following actions:

- Establishing clear priorities and an aligned workforce
- Setting vision for program improvements
- Assessment of infrastructure vulnerabilities and strategy for prioritized remediation, including funding, resources and implementation strategies
- Policy review

Continued evaluation is underway ensure consistent and reliable performance of the radio program to meet the demands of a complete and coordinated protection system and improve program delivery.



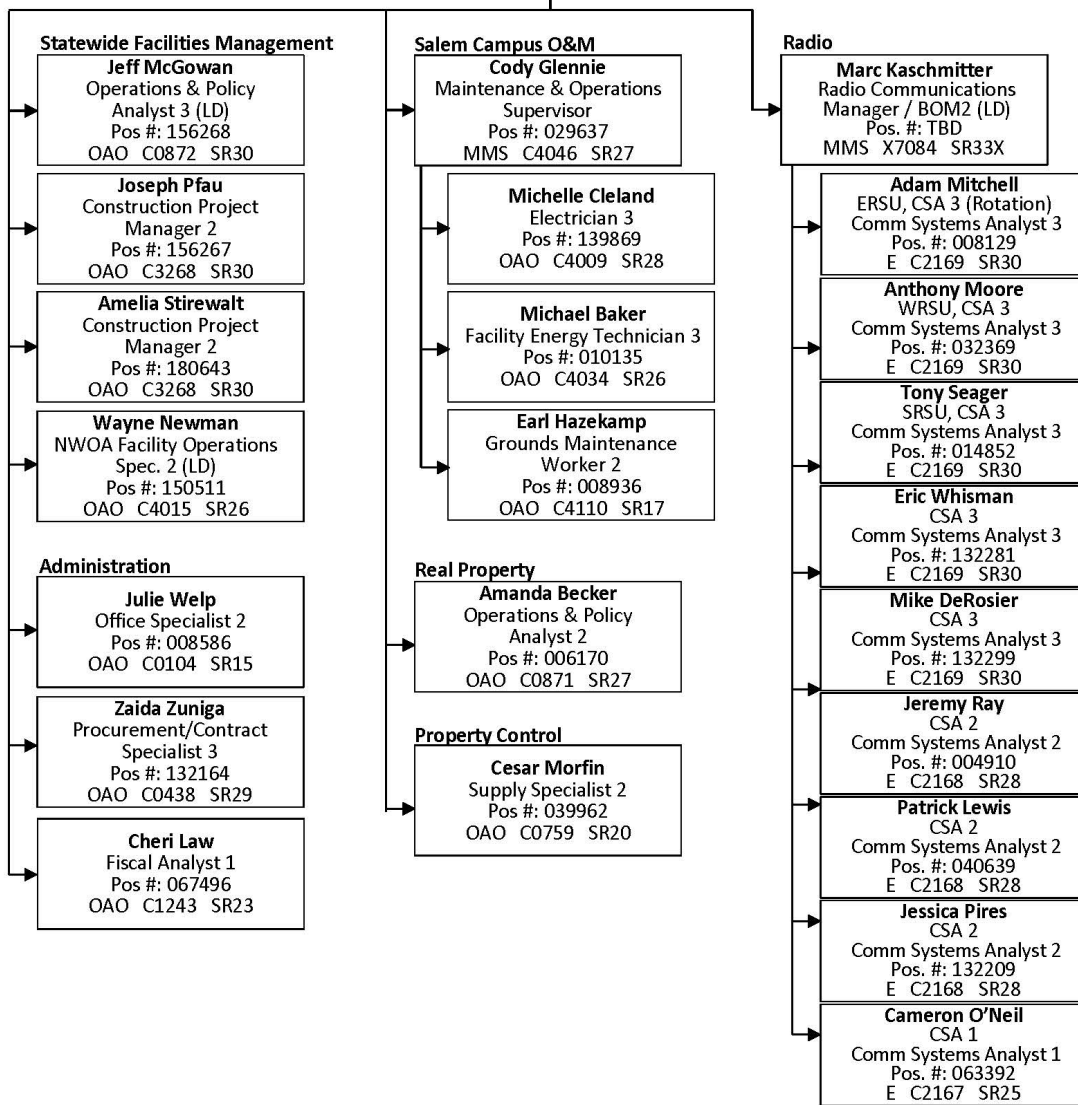
**Agency Administration  
Facilities Capital Management Program Organizational Chart  
May 2026**



**Wendy Heckman**  
Deputy Director, Agency Administration  
Business Operations Administrator 2  
Pos #: 002270  
MESN 7081 SR40X

**Justin Hallett**  
Administration Division Chief  
Business Operations Administrator 1  
Pos #: 177499  
MESN 7082 SR38X

**Laura Al Omrani**  
Facilities Director  
Construction & Facility  
Maintenance Manager 3  
Pos #: 017690  
MMS 7153 SR35X



# The 2026 Capital Projects Status Report



## Current Projects – 2026

### North Cascade (Santiam) Unit Headquarters Facility Replacement:

- Fourth month into scheduled twelve-month construction period.
- May/June schedule – construction expected to begin.
- Radio/technical upgrades: Radio system for LMR – sent to designer. Addition of microwave to communicate with McCulley Mountain – requires direct line-of-sight so optimal location to be determined. Other technical upgrade will be location of the wall mounted wireless access points within the newly constructed building.

### Veneta Modernization Project

Fall 2026 will begin the Request for Proposals process.

### Airport Hangar for Multi-Mission Aircraft

Following legislative approval of the administrative correction to the hangar location, the Aviation project team initiated coordination with the Prineville Airport to advance siting and development planning. As the current level of funding received is insufficient for the build, development of a policy option package and a cost-refinement exercise have been underway. Cost estimates for site buildout, utilities, and infrastructure are in excess of available funding. As of May 2026, updated cost estimates for the original Salem Airport site are being considered, as well as locations other than Salem or Prineville.

### Klamath Fire Cache Warehouse Replacement

Currently near 50% completion on construction documents. Expected solicitation for Fall 2026 and a construction contract in place this winter.

### State Forester's Building Office Restoration

Phase 1: envelope repair/waterproofing – basement demolition will first remove (and salvage, where indicated) non-load bearing interior basement walls and other fixtures to expose foundation and slab for evaluation of structural integrity prior to committing to a full excavation around the perimeter of the building for waterproofing. Demolition team solicited as an intermediate procurement. SHPO approval not needed for these activities as they only effect areas of tertiary importance. Associated activities:

- Fiber connections to be relocated
- Archive materials in the basement to be re-located to corresponding room/area on the main level. Will be working with division staff and Museum staff regarding moving and cataloguing these materials.

Findings based on the foundation evaluation will guide next steps in the process.





# 2026 Deferred Maintenance Projects Status Report

## Completed Projects – 2025

- Campus lighting – control panel upgrades, exterior lighting upgrades, battery replacements for lighting and fire panels
- Building D roof replacement and window sealing complete.
- Building D remodel (Forest Resources) complete. Currently the facilities team is completing storage refinements to the FR conference room (“The Grove”)
- Astoria Roofing and Siding

## Current and Upcoming Projects – 2026

### Salem Campus:

- Building B (SFOB) envelope repair/waterproofing – will first remove (and salvage, where indicated) interior basement walls to expose foundation and slab for evaluation of structural integrity prior to excavating around the exterior foundation walls. (May, 2026)
- Building Systems upgrades and repairs: HVAC, Building A Furnace, Water heater replacement, Building G roof unit replacements, etc.
- Building E Roof Evaluation
- Surveillance camera upgrades/additions
- Parking Lot Striping
- Exterior Painting (Not including building B)
- Miscellaneous repairs and deferred/regular maintenance
- Landscape repair around Building D

### Statewide:

- COD Deferred maintenance projects (various)
- Clatskanie Guard Station
- Molalla Stormwater
- South Fork/Tillamook – Fuel System Upgrades





# 2026 Radio Communications Planning Report

## Radio Program Review Action Plan

### Performance and Accountability

To increase performance, Agency Administration developed standardized position descriptions for all agency Communication Systems Analysts. The updated PDs are now aligned with the tasks, skills, and workload required to support the agency's Land Mobile Radio and Smoke Detection systems.

To address accountability the Radio Communication Program is currently developing a multiyear statewide project list with the goal of providing the agency with timely and transparent updates on project status.

To increase system resiliency the Radio Communications Program has developed updated preventative maintenance and site installation standards for both Land Mobile Radio and Smoke Detection equipment.

### Infrastructure

The agency has identified the critical need to assess the status of ODF owned communications infrastructure. To address this need, the agency has applied for a grant through OEM to fund professional condition assessments of these critical assets. The data received from the condition assessments will be used to develop prioritized plans to either replacement or remediation agency owned infrastructure.

### AVL Project

ODF has developed an Automatic Vehicle Location (AVL) system to track ODF staff throughout the state. 36 locations have been selected to provide the required coverage. The Radio Communications program has been challenged with completing the installation of 50% of AVL sites during calendar year 2026. The other effort associated with AVL is ensuring all agency subscriber radios that have the capability are configured for AVL.

Current Status:

- By June 1 (7) sites installations will be completed
- The remaining (11) sites will be completed during fire season or after fire season

### Smoke Detection Site Upgrades

Out of the (84) smoke detection sites (16) required upgrades to function on Forest Watch 4, upgrades completed by June 1.

