Agenda Item No:	A
Work Plan:	Administrative
Topic:	Financial Dashboard
Presentation Title:	Department Financial Report for June 2026 to August 2026
Date of Presentation:	September 9, 2026
Contact Information:	James D. Short, Department Chief Financial Officer (503) 302-8478, james.short@odf.oregon.gov

SUMMARY AND CONTEXT

An executive financial report and summary will be submitted monthly to ensure the Board of Forestry (Board) receives current information to support its oversight of the Department's financial condition. The report will include the Department's financial and budgetary status, along with relevant ancillary topics as appropriate.

BACKGROUND AND ANALYSIS

This consent item formalizes the transparent publishing of the Department's monthly financial reports to the Board of Forestry. While executive-level in scope, the financial report provides information on topics that are either directly related to, or have a measurable impact on, the agency's financial status and other administrative functions during a given month.

The agency has already made several updates to the financial report to improve clarity, usability, and transparency. These enhancements include refined formatting, clearer narrative explanations, and more structured presentation of key financial indicators. As the agency continues to strengthen its internal processes and leverage available data, the financial report will be further refined to provide greater insight into both financial performance and operational trends.

NEXT STEPS

The Board will receive the Department's Financial Report during the third week of each month, regardless of whether a Board meeting is scheduled. This timing allows the Department to report on the prior month's activity while ensuring the fiscal month-end close process has been completed.

ATTACHMENTS

1) Department of Forestry Financial Report for June 2026
2) Department of Forestry Financial Report for July 2026
3) Department of Forestry Financial Report for August 2026

Oregon
Tina Kotek, Governor

Department of Forestry
State Forester's Office
2600 State St
Salem, OR 97310-1336
503-945-7200
www.oregon.gov/ODF

July 1, 2026

Sen. Kate Lieber, Co-Chair
Rep. Tawna Sanchez, Co-Chair
Joint Committee on Ways and Means
900 Court St. NE, H-178
Salem, OR 97301

Re: Oregon Department of Forestry - Monthly financial condition report

Dear Co-Chairs,

The Oregon Department of Forestry (ODF) continues to maintain a strong financial position while supporting its statewide responsibilities for wildfire protection, forest management, and natural resource stewardship. As the 2026 fire season continues to develop, the department remains focused on maintaining operational readiness, preserving adequate cash flow, and exercising disciplined fiscal oversight. This report provides an update on the agency's financial condition, including cash balances, accounts payable and receivable, wildfire-related assets and liabilities, FEMA reimbursement activities, and estimated fire season costs. ODF remains committed to transparency, responsible stewardship of public resources, and providing timely financial information to support legislative oversight and informed decision-making.

Cash and General Fund balances

As of June 22, 2026, ODF's principal cash account balance totaled $57.5 million, and the AY27 Protection Division General Fund appropriation balance was $44.4 million. Estimated June payroll was $11.0 million, consisting of $7.5 million from the Forestry Main Cash Account, $1.1 million from the Protection General Fund, and $1.4 million from the Forest Resources General Fund. The third-quarter county distribution is estimated at $14.0 million. In addition, $7.0 million in General Fund appropriated for the Landscape Resiliency Program will be transferred to the Landscape Resiliency Fund, as directed by the budget bill, and is therefore unavailable for agency cash flow needs.

Funds as of June 22, 2026, 7:34:39 AM

Fund	Fund Title	Balance
02000	FORESTRY CASH ACCOUNT	$57,544,602.38
11000	FOREST LAND PROTECTION FUND - EFCC	$25,727,185.65
56000	URBAN FORESTRY	$14,526.13
58000	FOREST RESOURCE TRUST	$1,155,430.23
70000	FACILITIES MANAGEMENT	$13,765,511.01

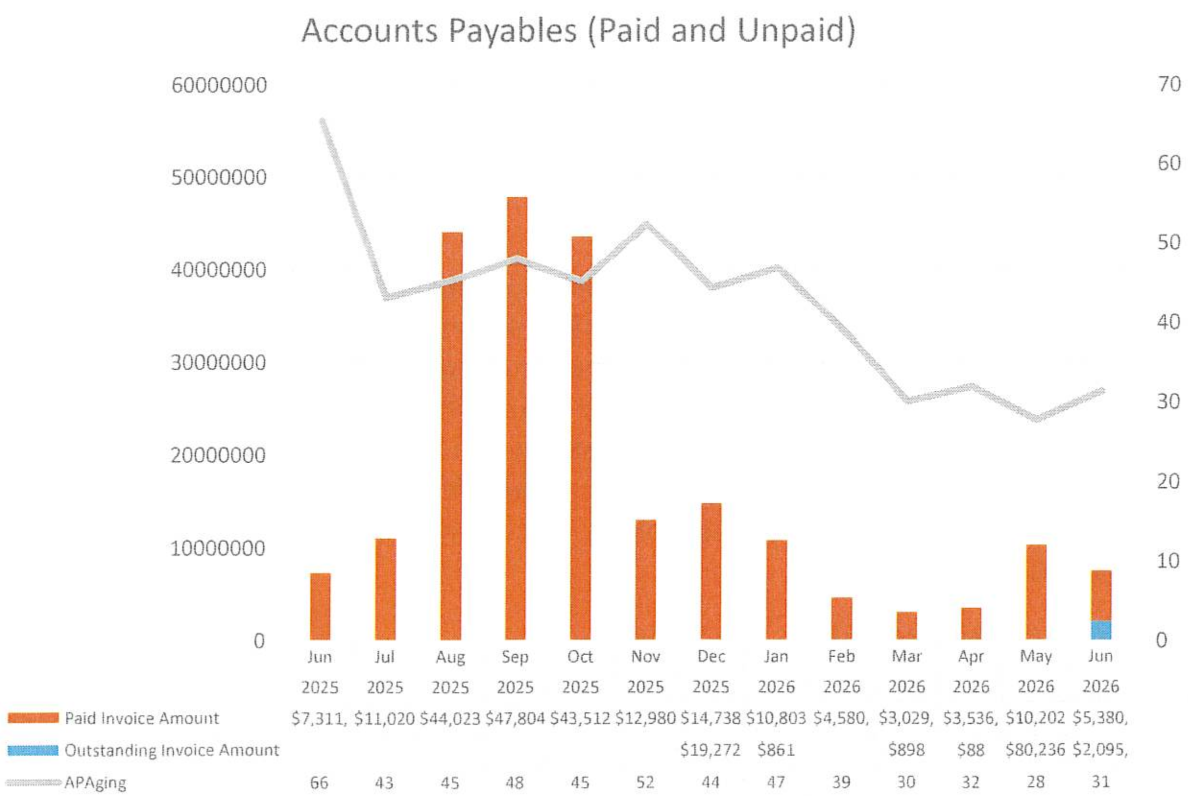
General Fund appropriations for AY2027 as of June 26, 2026, 7:34:39 AM

Appn	Appn Title	Balance
89016	SFISH PROGRAM FUND	$2,000,000.00
89905	FOREST RESOURCES	$36,175,848.56
89908	ADMINISTRATION	$645,480.41
89915	GRAZING ACRES LANDOWNER OFFSETS	$1,500,000.00
89916	STATEWIDE LANDOWNER OFFSETS	$7,500,000.00
89920	PROTECTION FROM FIRE	$44,352,249.20
89931	RANGELAND FPA VEHICLE FUND - GF	$500,000.00
89995	LANDSCAPE RESILIENCY GF	$6,956,173.90

Accounts payable

Department-wide expenditure has slightly decreased since the last reporting period (Figure 2), represented by normal expenditures for post-season operations. At the same time, the agency's vendor accounts show an average age at the 30-day mark.

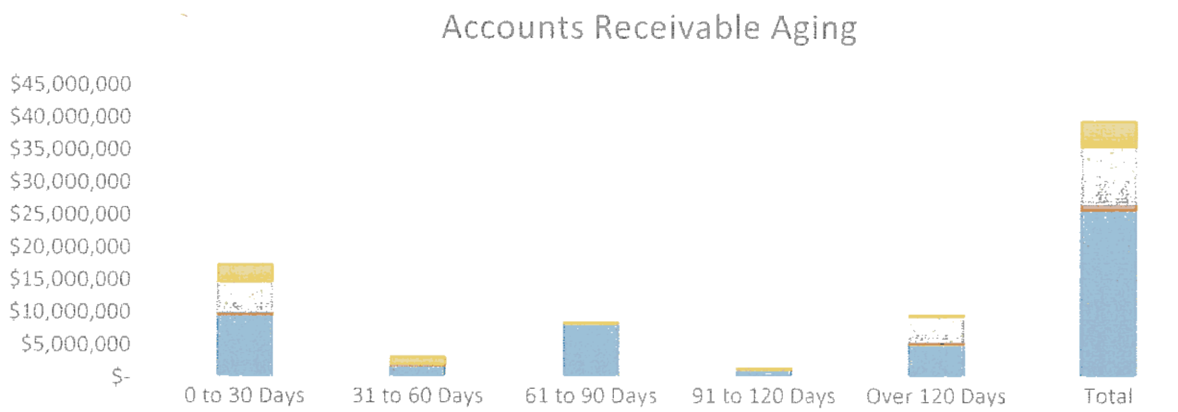
Figure 2 - Accounts Payable as of June 22, 2026



Accounts receivable

In the fourth quarter of FY26, the agency invoiced $52.6 million and collected $46.3 million. Outstanding invoices increased from the prior period, totaling 513; however, 53% are now more than 120 days past due, representing a 4.5% decrease from the previous period.

Figure 3 – Accounts Receivable Aging as of June 18, 2026



	0 to 30 Days	31 to 60 Days	61 to 90 Days	91 to 120 Days	Over 120 Days	Total
State	$2,516,808	$1,144,397	$19,551	$21,520	$107,419	$3,809,694.72
Private	$4,694,359	$80,665	$4,429	$53,347	$3,967,066	$8,799,865.45
Local Govt	$433,952	$69,596	$58,391	$34,163	$353,487	$949,589.38
Federal	$9,522,499	$1,755,014	$8,197,225	$1,162,505	$5,034,811	$25,672,053.9

Fire Protection Division financial status

Outstanding Fire Protection assets and liabilities information

In addition to monitoring agency-wide accounts payable and receivable, ODF tracks estimated outstanding assets and liabilities related to Fire Protection Division activities. Because of the complexity of large wildfire incidents, cooperative agreements, and multi-agency cost-sharing arrangements, reimbursements for costs initially paid by ODF may not be received for several years. Likewise, billings from federal partners and final cost-share reconciliations may take considerable time to complete, resulting in liabilities that are not immediately recognized. The table below summarizes these estimated outstanding receivables and payables that have not yet been invoiced to or from ODF, providing a more complete picture of the department's future financial obligations and expected recoveries.

Figure 4– Estimated Outstanding Assets and Liabilities as of June 9, 2026

Summary of Estimated Outstanding Assets and Liabilities (Costs that have not been fully reconciled or billed)		
Category	**Assets (AR)**	**Liabilities (AP)**
Coop Billable	$28,756,204	$0
Large Fire - Non-Cost Share	$717,397	$981,040
Large Fire - Cost Share	$67,171,797	$28,176,235
TOTAL	**$96,645,398**	**$29,157,275**

Since the last report, estimated outstanding receivables have decreased by $23 million, while estimated liabilities have increased by $1 million. These changes primarily reflect the ongoing reconciliation of cost-share agreements, the invoicing of billable incidents to partner agencies, and the receipt of outstanding billings payable by ODF. Through the 2026 fire season, 43 federal cost-share agreements remain to be reconciled, down from 47 reported last month, with remaining reconciliations dating back to FY2023.

FEMA information

EMA Public Assistance (PA) grants are awarded to the Oregon Department of Emergency Management (ODEM), which then distributes funds to ODF. In contrast, FEMA Fire Management Assistance Grants (FMAG) are awarded directly to ODF, allowing reimbursement once claims are obligated. Because wildfire reimbursement involves detailed documentation, audits, and cost-share reconciliations, the process can take several years to complete. ODF's goal is to submit all eligible suppression claims to FEMA and/or ODEM within one year following an incident's conclusion. Administrative claims are generally submitted later, as FEMA requires all eligible suppression costs to be paid before administrative expenses can be claimed.

The figure below summarizes the status of FEMA claims by fire year, including amounts pending submission, under review, obligated, and requested for payment, providing an overview of ODF's outstanding reimbursement activity.

Figure 5– FEMA/Public Assistance Outstanding Balances as of June 9, 2026

Summary of Outstanding FEMA FMAG/PA						
Fire Year	Claim Type	Estimate to Invoice to FEMA	Pending Review by FEMA	Amount Obligated by FEMA	Payment Amount Requested	Grand Total Due to ODF
2020	Admin - FMAG	$85,250	$0	$0	$0	$85,250
2020	Admin - PA	$17,017	$0	$0	$0	$17,017
2020	Fire - PA	$0	$0	$35,652	$261,568	$297,220
2021	Admin - FMAG	$43,950	$0	$0	$0	$43,950
2022	Admin - FMAG	$12,000	$0	$0	$0	$12,000
2023	Admin - FMAG	$32,500	$0	$0	$0	$32,500
2023	Fire - FMAG	$0	$1,533,807	$0	$0	$1,533,807
2024	Fire - FMAG	$17,723,253	$7,433,557	$0	$0	$25,156,810
2024	Fire - PA	$9,230,499	$36,457,430	$0	$7,500,961	$53,188,890
2025	Fire – FMAG	$11,655,586	$0	$0	$0	$11,655,586
TOTAL		**$38,800,055**	**$45,424,794**	**$35,652**	**$7,762,529**	**$92,023,030**

Since the last report, $1 million from the 2023 Golden Fire FMAG claim has been submitted to FEMA for review. The remaining 2024 fire season FMAG claims will be submitted once ODF receives final cost-share billings from its federal partners for inclusion in the claims. Of the three eligible 2025 FMAG incidents, one has completed the eligibility compliance review and is in the final stages of claim preparation. The remaining two incidents are currently undergoing eligibility review, with claim submission anticipated in October 2026, contingent upon fire season activity winding down as expected.

Fire Season Cost Estimate Information

Fire season spans January 1 through December 31, crossing two fiscal years. ODF develops cost estimates for every wildfire incident using information provided by the district managing the incident. Estimated costs for large incidents are updated daily, while costs for smaller incidents are finalized within 30 days after the incident concludes. Gross incident costs are then adjusted to reflect anticipated recoveries from cooperating agencies and FEMA, resulting in an estimated net cost for the department.

Figure 6– Fire Season Cost Estimate as of June 9, 2026

Summary of Fire Season 2026 Estimated Costs			
Gross Costs	Other Agency Cost Recoveries	FEMA Cost Recoveries	Net Costs
$1,723,933	$6,955	$0	$1,716,978

No large cost fires to report for 2026, but fire activity has been busy with 149 stat and non-stat incidents and seven cost shares with Federal entities. In addition, $1.8 million in coop billable incidents are not tied to the Large Wildfire Fund numbers shown above but still are a cost to the agency until billings are sent to other agencies and states.

ODF enters the remainder of the 2026 fire season from a position of sound financial management while recognizing that wildfire activity and associated costs can change rapidly. The department will continue to closely monitor expenditures, revenues, cash flow, and outstanding receivables, while aggressively pursuing cost recoveries and FEMA reimbursements. ODF remains committed to prudent fiscal stewardship, maintaining operational readiness, and providing the Legislature with timely and transparent updates on significant financial and operational developments in support of its statewide mission.

Sincerely,

Kacey KC
State Forester

c: Board of Forestry
Governor's Office
Chief Financial Office
Legislative Fiscal Office
Oregon State Treasury

Oregon
Tina Kotek, Governor

Department of Forestry
State Forester's Office
2600 State St
Salem, OR 97310-1336
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August 3, 2026

Sen. Kate Lieber, Co-Chair
Rep. Tawna Sanchez, Co-Chair
Joint Committee on Ways and Means
900 Court St. NE, H-178
Salem, OR 97301

Re: Oregon Department of Forestry - Monthly financial condition report

Dear Co-Chairs,

The Oregon Department of Forestry (ODF) continues to maintain a strong financial position while fulfilling its statewide responsibilities for wildfire protection, forest management, and natural resource stewardship. As the 2026 fire season continues to intensify, the department remains focused on maintaining operational readiness, preserving sufficient cash flow, and exercising disciplined fiscal stewardship in an increasingly dynamic operating environment. This report provides a comprehensive update on ODF's financial condition, highlighting key indicators of the agency's fiscal health, wildfire-related financial obligations, reimbursement activities, and projected fire season costs. ODF remains committed to responsible stewardship of public resources through transparent reporting, sound fiscal management, and timely communication that supports legislative oversight and informed decision-making.

Cash and General Fund balances

As of July 27, 2026, ODF's principal cash account balance totaled $61.9 million, and the AY27 Protection Division General Fund appropriation balance was $35.2 million. Estimated July payroll was $12.0 million, consisting of $8.5 million from the Forestry Main Cash Account, $1.1 million from the Protection General Fund, and $1.4 million from the Forest Resources General Fund. The third-quarter county distribution is estimated at $16.0 million. In addition, $7.0 million in General Fund appropriated for the Landscape Resiliency Program will be transferred to the Landscape Resiliency Fund and is unavailable for agency cash flow.

Funds as of July 27, 2026, 7:34:39 AM

Fund	Fund Title	Balance
02000	FORESTRY CASH ACCOUNT	$61,871,125.39
11000	FOREST LAND PROTECTION FUND - EFCC	$11,177,944.99
56000	URBAN FORESTRY	$13,515.68
58000	FOREST RESOURCE TRUST	$1,159,228.91
70000	FACILITIES MANAGEMENT	$13,157,991.90

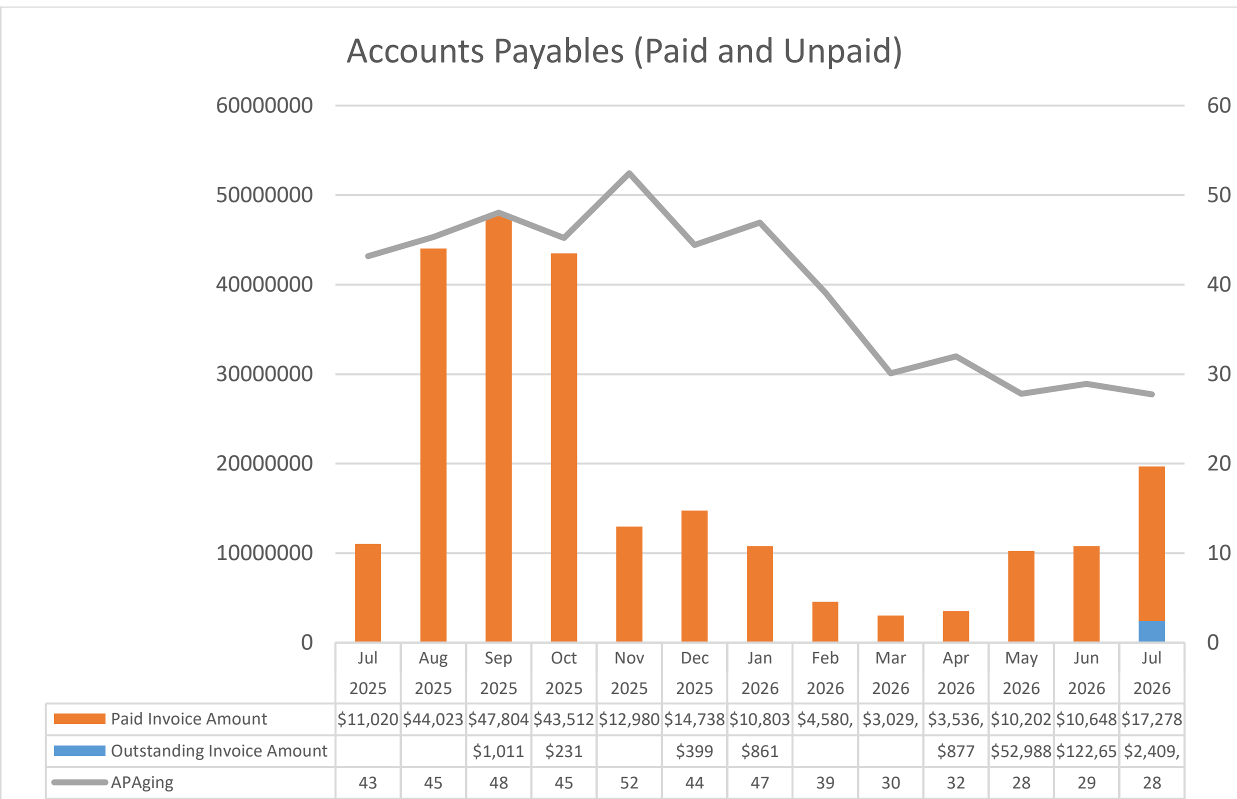
General Fund appropriations for AY2027 as of July 27, 2026, 7:34:39 AM

Appn	Appn Title	Balance
89016	SFISH PROGRAM FUND	$2,000,000.00
89905	FOREST RESOURCES	$27,488,451.96
89908	ADMINISTRATION	$1,126,982.00
89915	GRAZING ACRES LANDOWNER OFFSETS	$750,000
89916	STATEWIDE LANDOWNER OFFSETS	$0.00
89920	PROTECTION FROM FIRE	$35,218,999.95
89931	RANGELAND FPA VEHICLE FUND - GF	$500,000.00
89995	LANDSCAPE RESILIENCY GF	$6,871,518.04

Accounts payable

Department-wide expenditure has slightly increased since the last reporting period (Figure 2), represented by normal expenditures for fire season operations. At the same time, the agency's vendor accounts show an average age at below the 30-day mark.

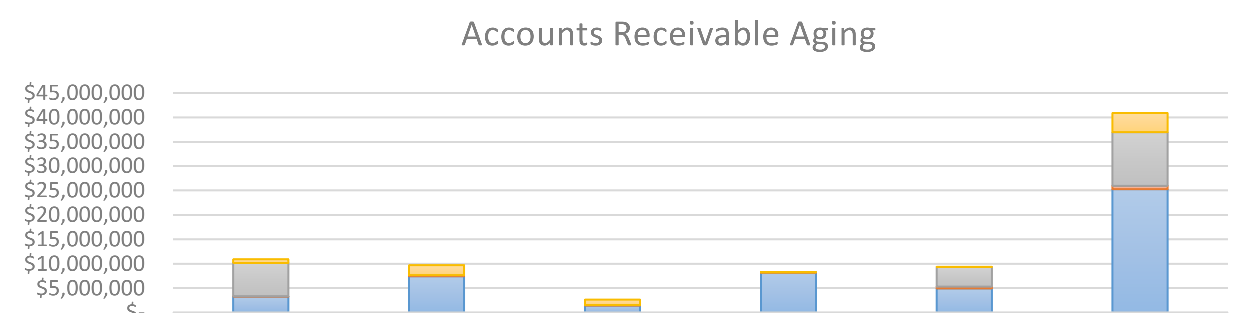
Figure 2 - Accounts Payable as of July 22, 2026



Accounts receivable

In the fourth quarter of FY26, the agency invoiced $65.7 million and collected $52.1 million. Outstanding invoices decreased from the prior period, totaling 437; however, 58% are now more than 120 days past due, representing a 5% increase from the previous period.

Figure 3 – Accounts Receivable Aging as of July 21, 2026



	0 to 30 Days	31 to 60 Days	61 to 90 Days	91 to 120 Days	Over 120 Days	Total
State	$699,213	$2,044,831	$1,134,079	$9,233	$63,668	$3,951,023.24
Private	$6,880,296	$3,470	$37,957	$4,429	$4,010,165	$10,936,315.5
Local Govt	$42,273	$214,004	$49,978	$58,391	$380,809	$745,454.56
Federal	$3,283,936	$7,419,546	$1,440,067	$8,160,510	$4,943,423	$25,247,481.1

Fire Protection Division financial status

Outstanding Fire Protection assets and liabilities information

In addition to monitoring agency-wide accounts payable and receivable, ODF tracks estimated outstanding assets and liabilities related to Fire Protection Division activities. Because of the complexity of large wildfire incidents, cooperative agreements, and multi-agency cost-sharing arrangements, reimbursements for costs initially paid by ODF may not be received for several years. Likewise, billings from federal partners and final cost-share reconciliations may take considerable time to complete, resulting in liabilities that are not immediately recognized. The table below summarizes these estimated outstanding receivables and payables that have not yet been invoiced to or from ODF, providing a more complete picture of the department's future financial obligations and expected recoveries.

Figure 4– Estimated Outstanding Assets and Liabilities as of July 13, 2026

Summary of Estimated Outstanding Assets and Liabilities (Costs that have not been fully reconciled or billed)		
Category	**Assets (AR)**	**Liabilities (AP)**
Coop Billable	$28,880,077	$0
Large Fire - Non-Cost Share	$717,397	$906,760
Large Fire - Cost Share	$67,692,841	$32,223,044
TOTAL	**$97,290,315**	**$32,129,804**

Since the last report, estimated outstanding receivables have increased by $644,000, while estimated liabilities have increased by $2.9 million. These changes primarily reflect the progression of the 2026 fire season, including new incident costs, ongoing reconciliation of cost-share agreements, invoicing of billable incidents to partner agencies, and receipt of outstanding billings payable by ODF. As of this report, 50 federal cost-share agreements remain to be reconciled, up from 43 last month, with some reconciliations dating back to FY2023.

FEMA information

EMA Public Assistance (PA) grants are awarded to the Oregon Department of Emergency Management (ODEM), which then distributes funds to ODF. In contrast, FEMA Fire Management Assistance Grants (FMAG) are awarded directly to ODF, allowing reimbursement once claims are obligated. Because wildfire reimbursement involves detailed documentation, audits, and cost-share reconciliations, the process can take several years to complete. ODF's goal is to submit all eligible suppression claims to FEMA and/or ODEM within one year following an incident's conclusion. Administrative claims are generally submitted later, as FEMA requires all eligible suppression costs to be paid before administrative expenses can be claimed.

The figure below summarizes the status of FEMA claims by fire year, including amounts pending submission, under review, obligated, and requested for payment, providing an overview of ODF's outstanding reimbursement activity.

Figure 5– FEMA/Public Assistance Outstanding Balances as of July 13, 2026

Summary of Outstanding FEMA FMAG/PA						
Fire Year	**Claim Type**	**Estimate to Invoice to FEMA**	**Pending Review by FEMA**	**Amount Obligated by FEMA**	**Payment Amount Requested**	**Grand Total Due to ODF**
2020	Admin - FMAG	$85,250	$0	$0	$0	$85,250
2020	Admin - PA	$0	$0	$0	$19,074	$19,074
2020	Fire - PA	$0	$0	$0	$297,219	$297,219
2021	Admin - FMAG	$43,950	$0	$0	$0	$43,950
2022	Admin - FMAG	$12,000	$0	$0	$0	$12,000
2023	Admin - FMAG	$32,500	$0	$0	$0	$32,500
2023	Fire - FMAG	$0	$1,533,807	$0	$0	$1,533,807
2024	Fire - FMAG	$17,723,253	$7,433,557	$0	$0	$25,156,810
2024	Fire - PA	$9,047,289	$36,576,937	$0	$7,509,017	$53,133,243
2025	Fire – FMAG	$11,655,586	$0	$0	$0	$11,655,586
TOTAL		**$38,599,828**	**$45,544,301**	**$0**	**$7,825,310**	**$91,969,439**

Since the last report, $19,000 of 2020 admin claims have been submitted with continued work on submitting final admin claims for the other fire seasons. 2024 fire season FMAG and PA claims will be submitted once ODF receives final cost-share billings from its federal partners for inclusion in the claims. Of the three eligible 2025 FMAG incidents, two have completed the eligibility compliance review and are in the final stages of claim preparation. The remaining incident is currently undergoing eligibility review, with claim submission anticipated in October 2026, contingent upon fire season activity winding down as expected.

Fire Season Cost Estimate Information

Fire season spans January 1 through December 31, crossing two fiscal years. ODF develops cost estimates for every wildfire incident using information provided by the district managing the incident. Estimated costs for large incidents are updated daily, while costs for smaller incidents are finalized within 30 days after the incident concludes. Gross incident costs are then adjusted to reflect anticipated recoveries from cooperating agencies and FEMA, resulting in an estimated net cost for the department.

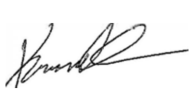
Figure 6– Fire Season Cost Estimate as of August 3, 2026

Summary of Fire Season 2026 Estimated Costs			
Gross Costs	**Other Agency Recoveries**	**FEMA Recoveries**	**Net Costs**
$132,800,317	$32,015,426	$12,051,523	$88,733,368

Fire season 2026 has officially begun with ODF and Federal IMT dispatched on multiple incidents. There is a total of 14 cost shares, with Federal entities, for this fire season. In addition, $7.6 million in coop billable incidents are not tied to the Emergency Suppression numbers shown above but still are a cost to the agency until billings are sent to other agencies and states.

As ODF moves through the remainder of the 2026 fire season, the department remains financially stable while recognizing that wildfire activity and associated costs can change rapidly. The agency will continue to closely monitor expenditures, cash flow, liabilities, and anticipated reimbursements, while aggressively pursuing cost recoveries from federal partners and FEMA. ODF is committed to maintaining operational readiness, exercising prudent fiscal management, and providing the Legislature with timely, transparent, and accurate financial reporting to support informed policy and budget decisions throughout the remainder of the fire season.

Sincerely,



Kacey KC
State Forester

c: Board of Forestry
Governor's Office
Chief Financial Office
Legislative Fiscal Office
Oregon State Treasury

Placeholder for Department of Forestry Financial Report for August 2026