

Work Plan:	Overarching Issues
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## PROGRAM OVERVIEW

The Partnership & Planning Program (P&P) serves the Board of Forestry (Board), the Oregon Department of Forestry (ODF) Divisions, coordinates policy analysis and input to the Governor's Office and other state agencies, and partners with federal land management agencies to achieve cross-boundary restoration work. In 2017, ODF merged the former Resource Planning Program with the Partnership Development Program to combine these functions. P&P is within the Administrative Services Division

As it relates to policy development, P&P houses agency expertise in forest ecology, forest economics, and economic development. P&P also coordinates Board strategic planning and work plan development. In this role, P&P develops and delivers Board work that does not fit squarely into one of the three operating Divisions. P&P also coordinates the agency's legislative efforts. Operationally, P&P functions as the administrative house for all grants from the US Forest Service and houses the Federal Forest Restoration Program which includes the project oversight for the implementation of the Good Neighbor Authority.

The Board Work Plan items included in this draft workplan are proposed as Potential Topics for 2020-2021. Work to develop an Ecosystem Services Valuation Framework would continue work the Board explored during 2019-2020. Work to revise the *Forestry Program for Oregon* would be considered a new effort, although the document is due for review and consideration for revision by the Board.

## Work Plan Items

### Issue: Revise the Board's Strategic Plan

#### Overview:

The *Forestry Program for Oregon* serves as the strategic plan for the Board of Forestry. The purpose of the Board's Strategic Plan is to institute a comprehensive sustainable forest management policy framework for discussing and measuring performance on all Oregon public and private forest ownerships. The Board's Strategic Plan was last updated in 2011 and is due for review and consideration for revision by the Board

The State Forester and agency Executive Team have identified several values missing from the current Board's Strategic Plan and that are necessary to include to ensure alignment with the agency's values. In addition, throughout 2019, the Board has called for increased focus and attention on climate change as an urgent topic for the Board to elevate in its work.

The 2011 document relied heavily on the 2003 edition for its foundation. The Board updated its mission, vision, and value statements in 2011, though the seven strategies identified in the 2003 document were relabeled as goals and largely remained unchanged. The Board's Strategic Plan adopted in 2011 is a highly layered document with five Vision statements, eleven Values, and seven Goals, each with no less than seven Objectives.

The most significant change was the inclusion of ratings information for the new 19 Oregon indicators of sustainable forest management, based on Oregon Roundtable on Sustainable Forests input. These indicators were intended as a metric to inform the Board on pertinent issues, to measure performance, and inform policy, regulatory, and management decisions. In order to ensure that Board members had up to date information in a timely fashion, the indicators were intended to be updated and reported on a regular basis. In 2015, the Board de-emphasized this set of indicators acknowledging that the indicators framework when reported on in lump sum had multiple missing pieces and multiple points of redundancy. In November 2014, the Board moved away from the indicators as a single framework. The Board recognized the importance of maintaining these data sets and in building relationships with partners to help maintain and provide data. Instead of annual Indicator reports, the Board asked that Department staff bring forward similar information on pertinent issues as they arise.

An initial discussion with the Board in October 2019 indicated there was interest in revising the current Board Strategic Plan. In January 2020, the Board confirmed this interest and provided an initial outline to proceed.

#### Board Deliverables with Timelines:

Revision of the Board's Strategic Plan will require significant agenda time, likely requiring more than a two year timeframe to fully develop. This work plan outlines a phased approach that recognizes Board/Chair transition over the next year.

There are four primary deliverables in this work plan. The work plan matrix includes more specific steps for each of the deliverables summarized here.

1. Revise Values Statements – *to be completed in 2020*
2. Revise Climate Change Goal – *to be completed in 2020*
3. Develop Dashboard for Board Strategic Plan – *to be completed by July 2021*
4. Determine Process for Revising Remainder of Plan – *to be completed in 2021*

**Issue: Ecosystem Services Valuation****Overview:**

Ecosystem Services include a broad spectrum of benefits of our forest. Non-timber related ecosystem services can be difficult to quantify and value without a proper framework. In 2017, the Board identified Ecosystem Services as an Emerging Issue. P&P staff worked with the State Forester and experts at Oregon State University (OSU) to bring two agenda items to the Board regarding the valuation of ecosystem services in policy making. Board discussion and interest centered around continuing to explore the potential development of a framework that the Board could use to value ecosystem services in future policy discussions.

The valuation of Ecosystem Services (non-timber) is of interest to the Board of Forestry and the agency as a whole insofar as it can help inform a spectrum of decisions ranging from forest management plans to rule changes for the Forest Practices Act. At current, there is insufficient data around values of ecosystem services in Oregon due to the complexity and costs of studies, timelines, and failure to reach consensus on “what are ecosystem services?” much less which services should be prioritized for valuation. Over the previous year P&P staff have provided opportunities for Dr(s). David Lewis and Randy Rosenberger to address the Board regarding frameworks for valuing ecosystem services that Oregon State University had conducted and a specific study regarding Oregon Coastal Coho. The presentations reinforced the complexity and time consuming nature of these studies while also providing a cost estimate (approximately \$250,000/study). One of the suggestions that David Lewis provided to the Board in his most recent presentation (June 2019) was that they focus on a “few” ecosystem services to value. These services should be specific enough that the studies can be conducted (e.g., realistic) but also be able to serve as proxies/umbrellas for multiple goods.

It would be important that the Board, along with Department Staff and researchers, narrow down ecosystem services to three possibilities for further development of methodologies for valuation. This effort could take a few meetings (2/3) to synthesize what services make sense and assess feedback from researchers on feasibility. At the end, the agreed upon services would be contracted for valuation (possibly with OSU).

Department staff would accommodate providing the framework for the Board on presentations and synthesis for what Services should be chosen. This includes pulling in the right researchers for presentations and materials. Staff would then accommodate the contracting process for valuations.

**Board Deliverables with Timelines:**

- Framework Development: complete by July 2021
  - Component A: Determine priority policy use for Ecosystem Service valuation. *Timeframe: July – November 2020*
  - Component B: Select services to include in future analyses, including assessment of feasibility. *Timeframe: July 2020 – June 2021.*
- Rule Change-specific Analysis: 2 to 3 years. *Not proposed as part of this workplan. Each analysis would require significant time and budget.*

Overarching Issues Workplan	2020					2021					2022			
	Apr	Jun	July	Sep	Nov	Jan	Mar	Apr	Jun	July	Sep	Nov	Jan	Mar
<b>Revise Board's Strategic Plan</b>														
<i>Strategic Plan Values Statements</i>														
• Review current Value statements		i												
• Determine public input process for revision of Values		d												
• Conduct public input														
• Adopt new Values statements for the Board's strategic plan				i	D									
<i>Climate Change Goal</i>														
• Revise Goal G relating to climate change		(see Climate Change and Forest Carbon workplan)												
<i>Dashboard for Strategic Plan</i>														
• Review previous indicators and current status				i										
• Develop list of potential dashboard measures						d								
• Review potential sources and time responses of underlying data for potential measures								i						
• Adopt Dashboard										D				
<i>Revise Remainder of Strategic Plan</i>														
• Establish process to complete revision									i			D		
<b>Ecosystem Services Valuation</b>														
• Review potential uses and determine priority policy use of Ecosystem Services (e.g., future 714 Analyses,			i		d									

State Forest Management Plan, etc.)														
• Board review and selection of services to include in future analyses, including assessment of feasibility			i				i			D				
• Methodology Development											TBD when specific policy analysis requires valuation			
• Valuation														

**Matrix Key:**

**TBD** – To be decided

**i** – Informational item

**d** – Preceding Decision item

**D** – Final Decision item