



FOUNDATIONS

Consumers are Safe **Marie Cervantes**

Ω1

- % of people being abused % of people reporting they feel safe
- % increase in Safeline calls % of licensed facilities with
- deficiency free surveys
 - SR 24 and above % of APD staff receiving Bilingual Differential

APD MISSION

To help Oregonians in their own communities achieve wellbeing and independence through opportunities that protect, empower, respect choice and preserve dignity

quality of life

Ω2

Services are

Equitable

Erika Miller

% of workers on HCC

Registry who speak

of communities

LTSS benefits

of communities receiving

languages other than English

represented in positions at

Well Being: Older Adults and Accessibility: Oregonians can easily people with disabilities feel access services and supports to safe and experience optimal meet their needs

O3

Prevention &

Independence

Jane-ellen Weidanz

services

home

Average length in stay of a)

% of low income seniors

% of Seniors and people

with disabilities living in-

getting food security

 Ω 4

Person-centered

Services

Jane-ellen Weidanz

strengths and

annually

services

% of consumers that

have identified goals,

preferences identified

and updated at least

% of consumers who

report easy access to

DHS VISION

Safety, health and independence

Service Quality: Oregonians receive services and supports that are preventative, evidenceinformed and lead to quality outcomes

> Easy Access to Information Elisa Williams

- % increase of ADRC calls, web hits and social media followers
- # of newly enrolled individuals statewide receiving Options Counseling

Service Equity: Oregonians receive programs. services and supports that are designed, improved and responsive to historical inequities, current disparities and individual experiences

06 **Adequate Provider** Capacity **Ann McQueen**

APD VISION

Oregon's older adults, people with disabilities and their families have

easy access to services, supports and early interventions that help

maintain independence, promote well-being, honor choice, respect

culture preferences and uphold dignity

- % change in licensed care setting
- % change in direct care

Services Delivered within Guidelines **Mike McCormick** Angela Munkers

% of consumers receiving benefits within policy guidelines Financial, SSI, LTSS, SNAP)

07

Operational Excellence

Engagement: Oregonians are empowered by

nformation, communication, advocacy and inclusion

in decision-making through strong, collaborative

partnerships and rich community dialogue

VALUES

Integrity, Stewardship, Responsibility, Respect,

Professionalism, Innovation, Service Equity

- % of CMS assurances a) % of APD spending
- plans within target. % Overall QA Accuracy (SNAP, Waiver

Medicaid, DDS)

Timely performance evaluations

09

Employee

Engagement

Ian Wilson

One year retention

PROCESSES

PROCESSES

PROCESS

PROCESS

Identifying potential audiences Engaging with

identified audiences Developing operational

readiness Creating messaging & media content

Delivering education & awareness services

6. Evaluating & refining efforts

% of respondents reporting easy access to information

% increase in town hall b) or community forums % increase in activities

designed to increase consumer awareness of abuse

% of districts completing service equity plans

% increase in outreach to underserved communities and Tribes

Kristi Murphy

 Identifying & assessing individual's needs and risks

Matching individuals to correct program(s)

Providing program information Sending individual's data to appropriate internal partner for

eligibility determination Referring individuals to

external partners/resources Requesting individual's feedback on

experience % of first calls that go to

a live screener Length of time from

initial call to call back c) % decrease in callbacks to screener related to clarity or more information needed

d)

% increase in accuracy and timely information from ADRC Jessica Soltesz

OPERATING PROCESSES

Receiving referrals Determining/confirm ing individual goals & needs Gathering &

verifying information Applying program rules, regulations & policies

Determining program benefits & levels Communicating

eligibility outcomes Conducting

> Timely eligibility redeterminations (Medicaid; SNAP)

Timely initial assessments Timely reassessment d) Timely hearings

Trevor Waskin

planning and delivery Mat Rapoza

& existing providers

Assessing provider

Communicating &

training providers

Supporting quality

improvement

Timely provider

of Technical

renewal

enrollment: new;

capacity

Approving

providers

1. Triaging safety and Identifying & risk issues cultivating external Developing and/or resources investigating case 2. Educating potential

Authorizing services Issuing and

coordinating benefits 5. Providing protective services

Monitoring service authorizations and

7. Refining case / protective service plan

Timely delivery of

services to plan % of calls assigned for field contact that meet policy timelines: community; facility % average of all

investigation reports completed within policy timelines – community & facility Service adequacy Person-centered case

Assistance opportunities offered # of outreach activities to recruit new providers

> Zena Lerma Jack Honey

SP2 SP1 Ensuring Compliance

Developing policies 1. & procedures for measuring compliance Informing audiences of

criteria Measuring compliance Determining & processing

corrective action Monitoring to gauge effectiveness of corrective actions

Revising or removing corrective actions Providing compliance

information

Timely provider license renewal Timely audit

finding remediation Timely corrective action processing of

Dave Allm

abuse reports

Developing & plementing Policy

Assessing need and prioritizing for policy change Comparing current state to future state

applicable rules & 3. Determining specific change Creating workplan 4. Drafting policy

changes Convening internal / external workgroups Submitting changes for approval Implementing

approved changes a) % of policy processes/projects

that meet set

deadline % of consumers participating in RACs % of Policy Development

Processes that follow defined process d) # of central office staff visiting field offices

Chris Ellis

SP3 ngaging Stakeholders

SUPPORTING PROCESSES

Identifying stakeholders 1. Developing relationships with stakeholders

Understanding 3. stakeholders needs, preferences and concerns Analyzing stakeholder proposals

Communicating impacts, concerns and preferences of stakeholder proposals Collaborating with stakeholders on key issues Communicating

and rationale, including consideration of stakeholder input Stakeholder

> satisfaction # of in-person stakeholder meetings

> > Max Brown

decisions / activities

Evaluating staffing 1. needs 2. talent

SP4

Developing & Managing Staff

Recruiting diverse 2. Onboarding staff Coaching and

Providing opportunities for development Providing clear expectations and feedback

Fostering inclusion and diversity Inspiring open communication and engagement

SP5

Developing

budget

budget

Managing

SP6 anaging Data & Information

> Defining APD 1. data system needs Developing

requirements Collaborating with OIS for system development and data changes

Implementing changes Creating reports and data queries

security

Cheri Hawkins-Weltz

Tatia Halleman

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Diana Nott

Long Term Care Prevention

Long Term Care Recipients Living **Outside of Nursing Facilities**

Abuse Investigation Timeliness

Advocating for needed providing training timely performance 6. methodologies Processing

resources Complying with requirements Maximizing federal revenue Developing and 5. managing rate and service

payments and

recoupments

Testing system system and data

Providing ad hoc reports

Managing data