RESOURCE FAMILY RETENTION RECRUITMENT CHAMPION TEAM





#### STATEWIDE SUMMARY

February provided our team the opportunity to re-evaluate our recruitment and retention action plans with local branch staff and community partners. Taking into consideration changes to the COVID restrictions, utilizing knowledge we have attained through training, and evaluating the capacity of local offices in light of caseload and staff shortages.

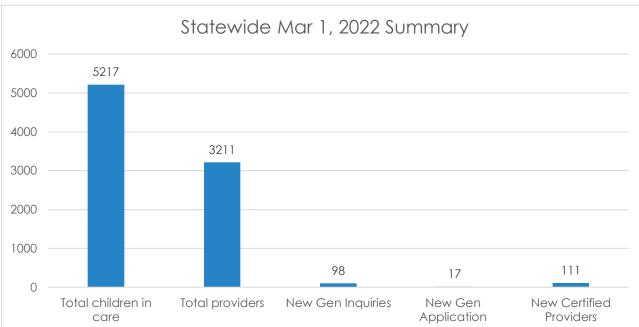
Many from our team are working with local groups to plan for events that will highlight the work done by ODHS. Child Abuse Prevention Month is coming up in April and May is National Foster Care Month; an extra opportunity to focus on recognizing the work our resource parents do.

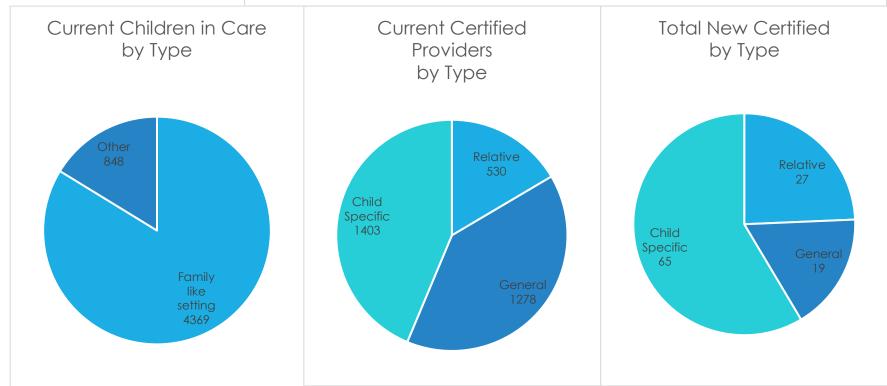
At the statewide level, there are a number of different projects we are working on including an inquiry tracking system that will help us to identify point in time status of those individuals in the process of application. We are excited to continue work on creating a media package that will help answer questions for those interested knowing more about becoming a resource parent. Working with the Communications Team we are working to create videos that can be used as stand-alone resources but also used in part for social media highlights. This is in collaboration with our partners at Every Child and the ODHS Communications Team.

The Market Segmentation project is in place and running in both D2, Multnomah County and D6, Douglas County. We will provide further information and data as to its progress, as it becomes available.

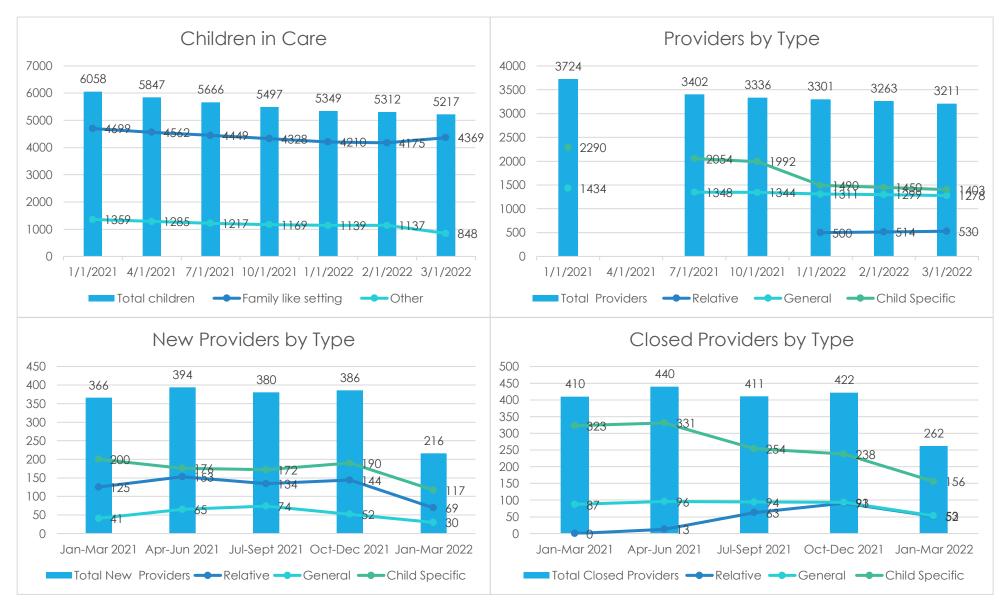
There is work being done to evaluate the ability to utilize text notifications for communicating updates to our resource families as an additional method of communication. More information on that will come in future reports.

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### TRENDS OVER TIME





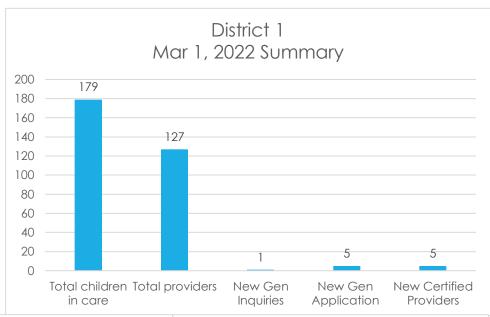
#### **DISTRICT 1 SUMMARY**

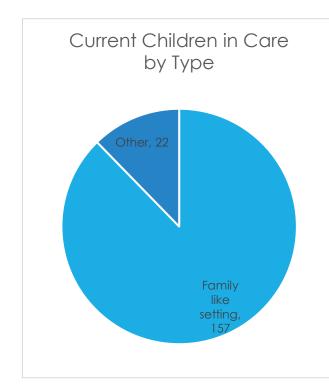
This month there was a focus on supporting our new general applicant resource families that just completed their Foundations training. I assisted families with their application packets, communicated regarding the next steps in their fostering journey, and provided answers to questions they had. A new process that I will take on, will be tracking to confirm that certifiers are reaching out to the new families within a 2-week timeline of completing Foundations. A general applicant family had their first placement, so I worked with the family and team to ensure retention goals 1,6 and 7 were achieved. **Retention Goals 1, 6, and 7.** 

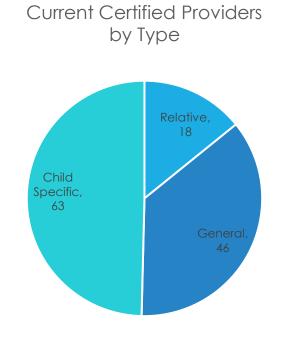
I met with the Every Child affiliate to talk about a plan to bring more resources to our district. The affiliate has rented a new building and the plans for this building include creating space for children and youth. This will be a space where resource parents could bring their kids and will be the space that allows for "Foster Parent Night Out" to begin again.

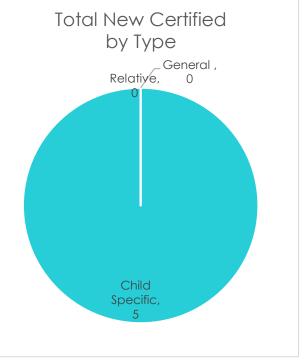
A local church donated beautiful hand-made pillowcases and other items for the children in ODHS care and invited me to speak with the church and pick-up the items. I spoke about the need for more resource and respite homes and the need for daycare resources, I distributed my business cards and gave them a recruitment flyer to place in the church.

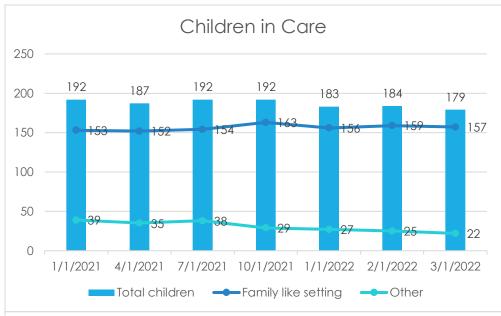
Upcoming: I created a tri-fold pamphlet that explains how to take the first steps in becoming a resource parent and how to volunteer to help with respite. This month I will be bringing the pamphlets to churches, schools, and mental health facilities and will focus on the need for my top 4 recruitment goals. **Recruitment Goals 1-4**.

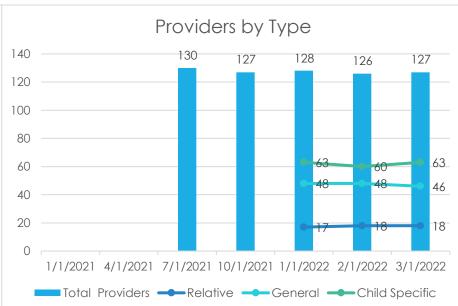


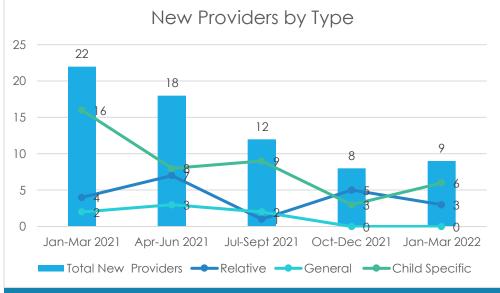


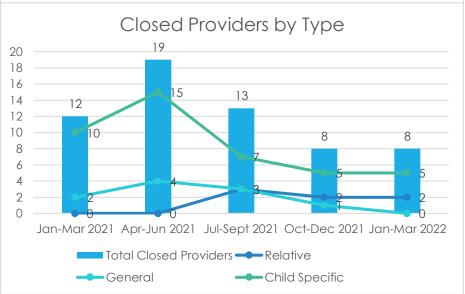












\*Please see appendix A for a legend of all data provided.

Please reach out to <a href="mailto:Scott.H.Rooen@dhsoha.state.or.us">Scott.H.Rooen@dhsoha.state.or.us</a> with any questions.



#### **DISTRICT 2 SUMMARY**

D2's workgroup focused on recruiting and retaining resource families to care for teens met again this month and discussed training needs for families caring for teens, recruitment event ideas and updates to ODHS's existing recruitment flyers featuring teens (**Recruitment Goal 1**, **Strategy 2**).

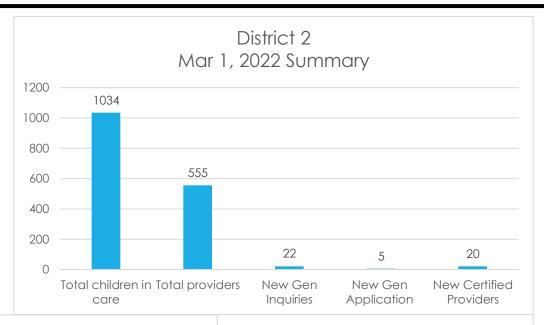
I helped facilitate another meeting of a workgroup inclusive of ODHS staff and community partners to plan a recruitment event focused on the LGBTQIA+ community (**Recruitment Goal 3, Strategy 2**). We discussed the timeline, speakers and logistics for the event. I partnered with the ODHS communications team and Causa Oregon on recruitment outreach for resource families to care for unaccompanied minors in foster care (**Recruitment Goal 2, Strategy 2**).

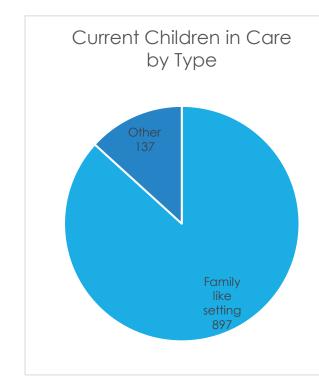
I continued working with D2's training unit on developing a first draft of our new, more formalized newsletter for resource families. The newsletter will be a tool used to share information with resource parents in D2 about agency updates, trainings, resources and supports (**Retention Goal 3, Strategy 4**).

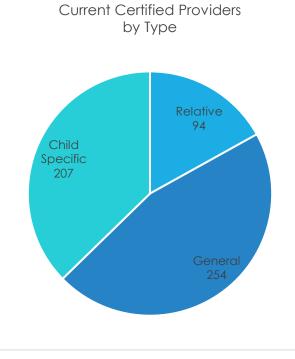
This month, our district has continued its work to develop training, services and supports for adults, children and resource parents caring for children experiencing disabilities. I participated in ongoing meetings to prepare for a joint training between D2 child welfare staff and the Autism Society of Oregon (ASO) and developed a resource list in collaboration with an ASO board member for staff supporting children and adults with autism (**Recruitment Goal 4, Strategy 4**).

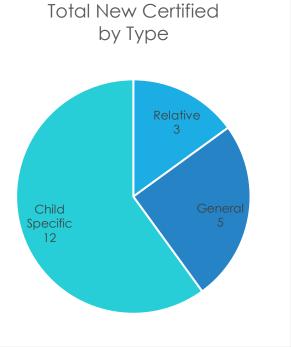
This month, I met with several program managers in our district to discuss moving forward on retention goals in our recruitment and retention plan (**Retention Goals 1 and 4**). We identified several next steps together and plan to continue meeting to map out how to address goals for improvement.

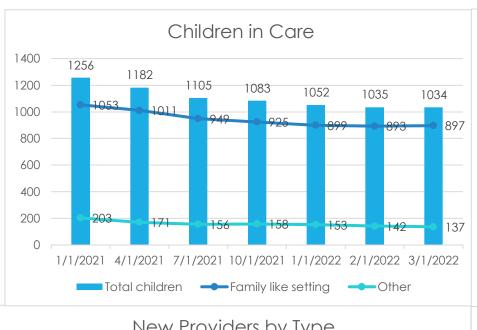
Next month, I look forward to supporting the outreach event with Causa to be held on March 17<sup>th</sup>, joining with ODHS staff and ASO to deliver a training for child welfare on March 9<sup>th</sup>, focusing more on plans and opportunities to appreciate resource families during Foster Care Month in May and continuing to track and analyze the outcomes of Every Child's Marketing Segmentation Pilot effort in D2.

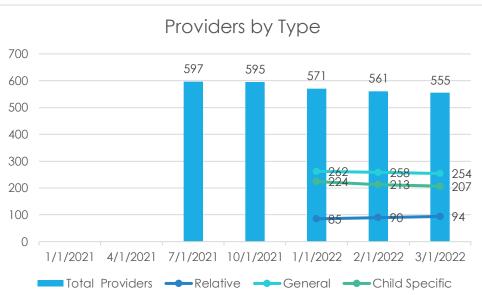


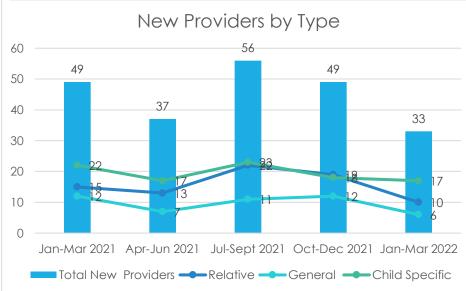


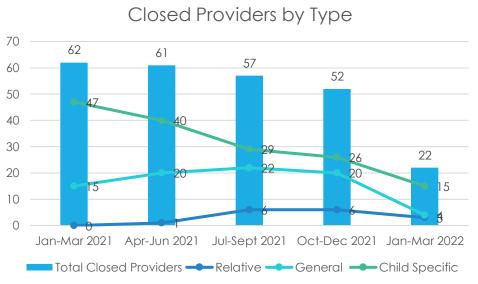












\*Please see appendix A for a legend of all data provided.

Please reach out to Elizabeth.Hauck@dhsoha.state.or.us with any questions.



#### **DISTRICT 3 SUMMARY**

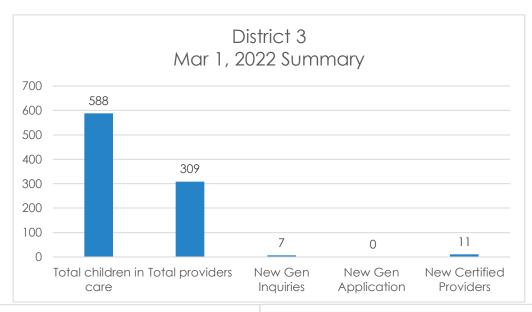
This month has been a continued effort to re-examine and put new energy into the District 3 Retention and Recruitment plan. We have two more meetings setup in early March and should come away with a revised plan that meets the needs of our district.

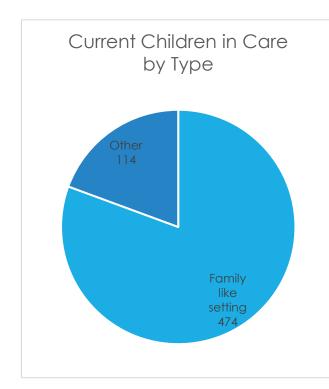
I have continued to receive consistent interest in people wanting to foster in D3. Our goal as a district now is to put more focus on targeted recruitment for children with higher behavior needs, teen homes, and for children who identify as Hispanic or Latinx and speak Spanish and/or a part of the LGBTQ+ community. These goals are part of the D3 **recruitment goals 1-5**. To put forth effective strategies for these goals, we are working with Every Child, Foster Plus, Connections 360, Pathways, Maple Star, and existing resource parents. We will consider both collaborative approaches as well as internal ones that we can execute.

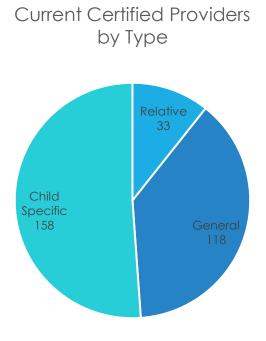
We are working with Pacific Source to address better supporting our resource parents on accessing care for the children in their home. This will include training for both staff and resource parents.

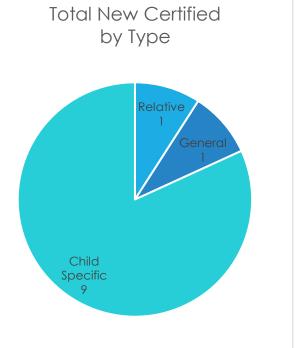
Our partnership with Every Child continues to be fruitful, as they help us recruit. They are also helping us in different capacities with National Foster Care Month, where planning is now underway. Marion County will have a dinner and Polk and Yamhill is looking into delivering food and/or gifts to our resource parents.

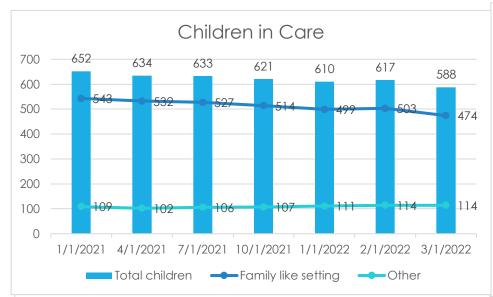
Other upcoming work includes Every Child Explore Fostering events in Polk and Yamhill Counties for general recruitment, as well as a Spanish Speaking Explore Foster event for all D3 to hopefully happen toward the end of April (**Recruitment Goal 3**). I am continuing to work with the Respite Care Network in Yamhill County to examine how to best setup a respite collaboration with Yamhill County resource parents.

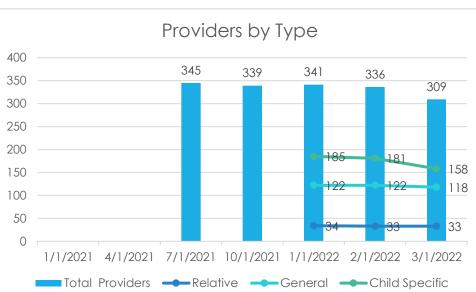


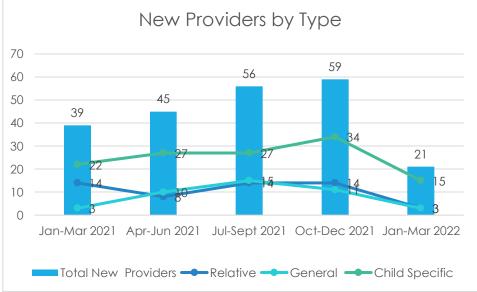


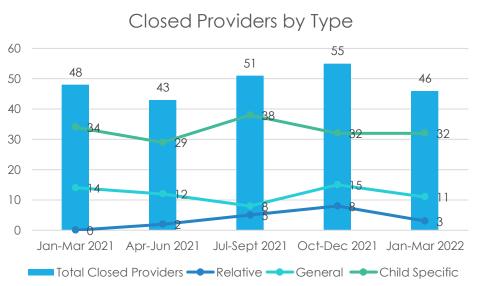












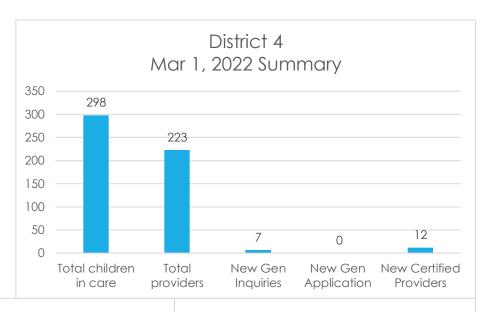
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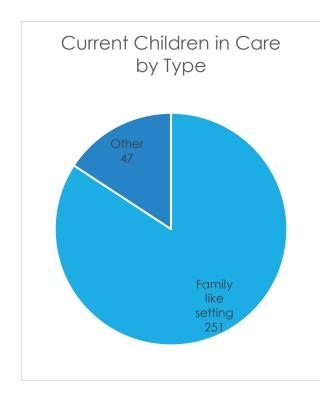
Please reach out to Joseph.A.Sarkez@dhsoha.state.or.us with any questions.

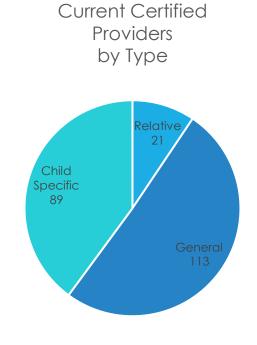


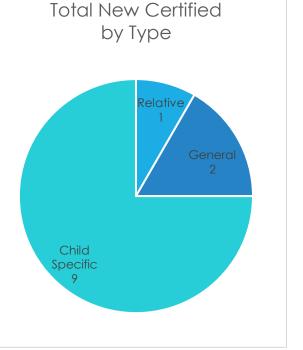
#### **DISTRICT 4 SUMMARY**

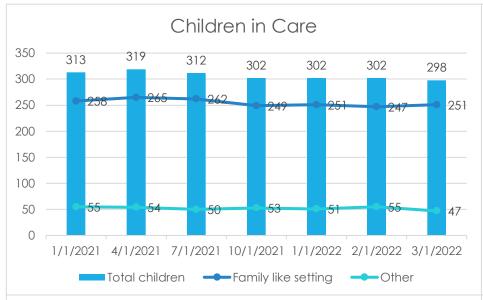
Retention and recruitment efforts continue in District 4. Collaboration with community partners, ODHS staff, and Every Child continue to impact our resource families in positive ways. If you have any questions regarding this work, please reach out to District 4 Program Manager at <u>Mayrean.Carter@dhsoha.state.or.us</u>

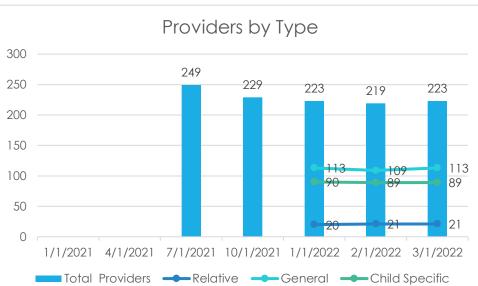


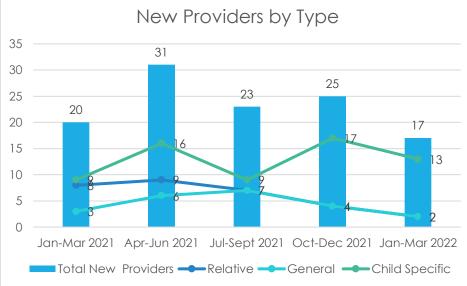


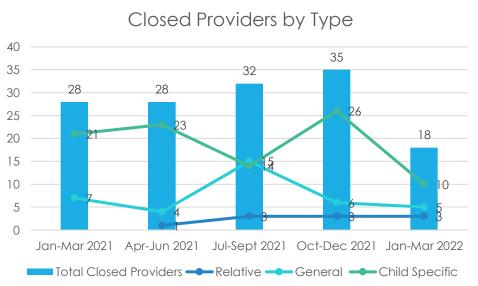












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Please reach out to Mayrean.Carter@dhsoha.state.or.us with any questions.



#### **DISTRICT 5 SUMMARY**

This month I worked on various action items related to our Recruitment and Retention goals.

One goal I worked on is **recruitment measurable goal #4**. This is focusing on targeted recruitment in rural communities. We held a community interest meeting in Cottage Grove. I obtained donations for pizza to provide for the evening, collaborated with staff and advertised to the South Lane community. The turnout for the event was not as large as we hoped, however the team of staff that assisted in the event was a positive take away from this. We had four ODHS staff participate in the evening and provided discussion. We hope to continue to work together on more efforts to reach the South Lane area.

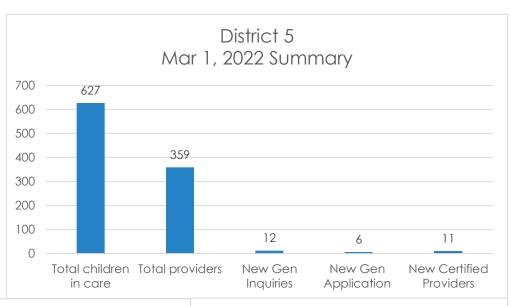
Participated in planning meeting with FAAPA President about our next rural community information evening. This will take place in Junction City. We found a location for the event and started in prepping details of advertising for the event as well as donation procurement.

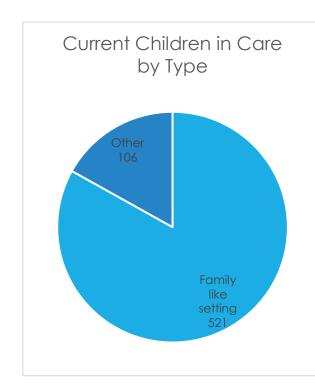
I started to work on a survey as a part of **Retention goal #1.** A team of two other ODHS staff and I are working on building our first cohort groups for our resource parents by June of 2022. I sent a request out as a part of an action item for this goal and received good response to identify the homes in our district that care for teens. The survey is set to go out the first week of March. Next steps are to plan a meeting to gather information from our local homes on what their needs are.

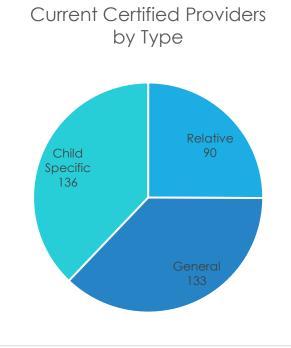
One highlight of this month was connecting more consistently with our local district managers. I participated in weekly Core meetings on Monday mornings. This was a good time to connect briefly on anything needed for the week. I also met with D5's certification supervisors and PM. This meeting felt very productive. We collaborated on efforts being made locally. I was able to update them on plans and what is happening during this month. These will continue on a weekly and monthly basis.

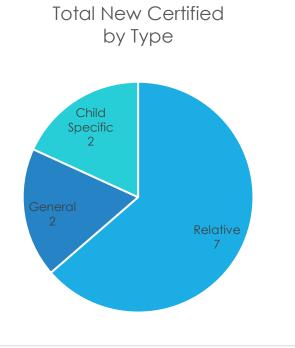
I met with Every Child Lane County staff to plan our Explore Fostering Coffee house. We have not had this for several months in Lane County. We will start this back up on March 2, 2022. Chloe (ECLC staff) and I met twice to plan needed details to make this event happen again. I contacted all inquiries in last month to invite them to the upcoming event.

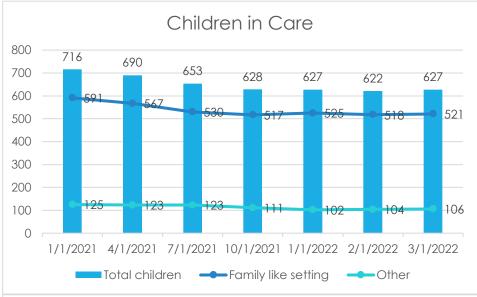
This month I also held our third District 5 CAT (Community Action Team) meeting. The turnout for this meeting was predominately ODHS staff as several community partners were unable to attend. We came away from this meeting with action items before next meeting. I will be sending an update to the team during the month between meetings. This was requested by management in the CAT meeting.

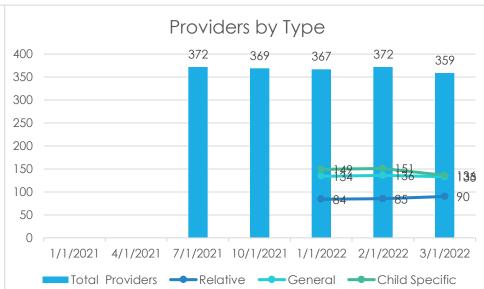


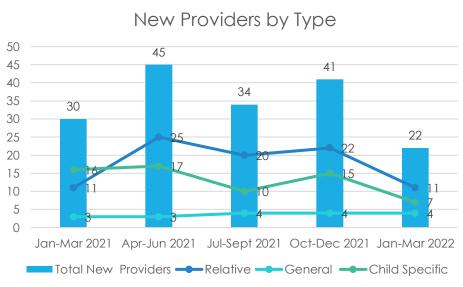


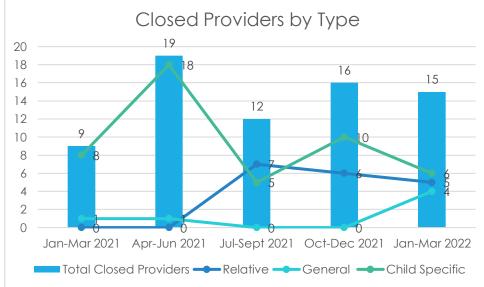












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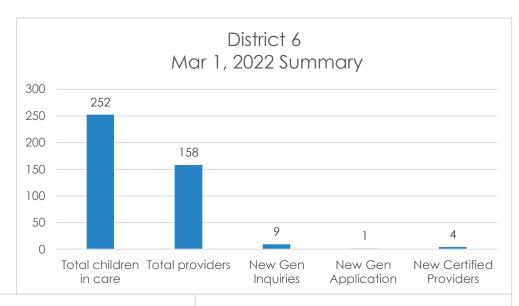
Please reach out to Brandyn.M.Rice@dhsoha.state.or.us with any questions.

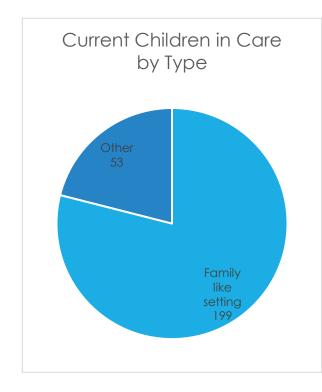


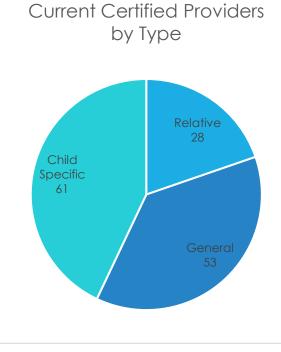
#### **DISTRICT 6 SUMMARY**

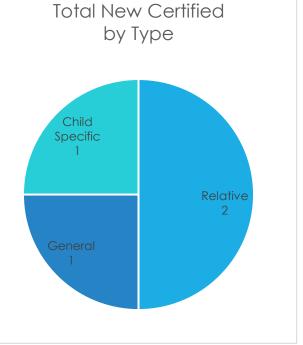
In February and continuing into March I am working with the ECHO Every Child Douglas marketing team to develop a recruitment campaign that will be promoted primarily on social media using the Roseburg Tracker Facebook Page as a main marketing page. In January and February 2022, another local agency that does therapeutic foster care promoted "becoming a foster parent" on the Roseburg Tracker FB page which resulted in 3 new inquiries in the month of February. We would like to use the same strategy of posting to the Roseburg Tracker and other social media news groups to promote foster parenting and specifically, looking for those interested in becoming resource parents to teens, medically fragile and behaviorally challenging children. We are setting a goal of this recruitment campaign to launch in April 2022. **Recruitment goals #2** and #5

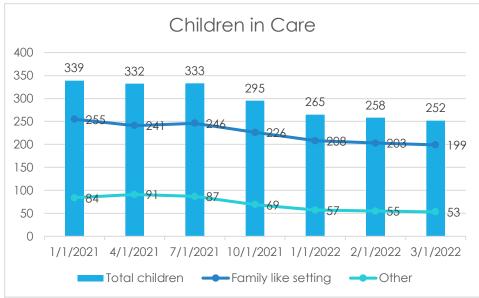
This month lead Champion Coordinator and I also took steps toward planning an all-day in-person learning lab in Salem for our statewide champion team to spend time together, participate in team building activities and to have dedicated, in-person work group time. This learning lab is set to take place on Thursday, April 28, 2022 in Salem.

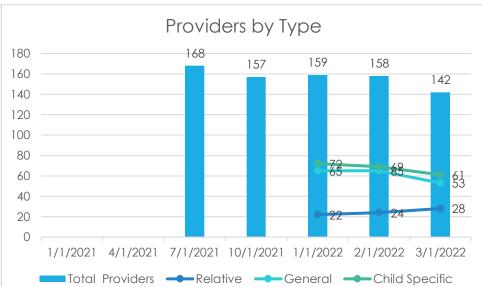


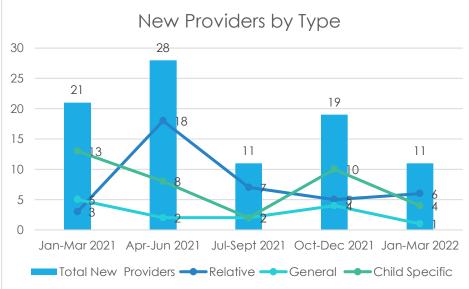


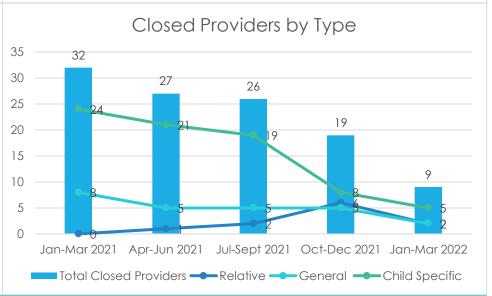












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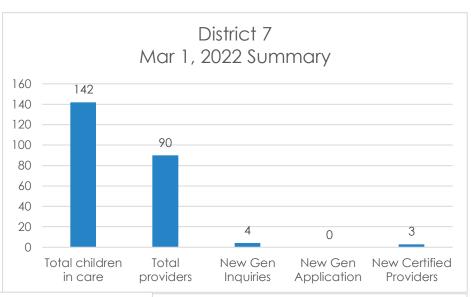
Please reach out to Kathryn.I.Garland@dhsoha.state.or.us with any questions.

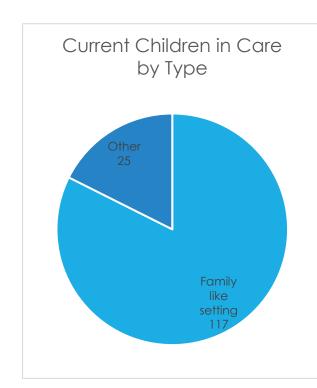


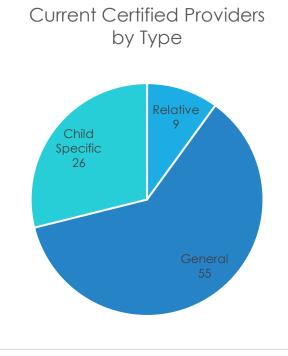
### **DISTRICT 7 SUMMARY**

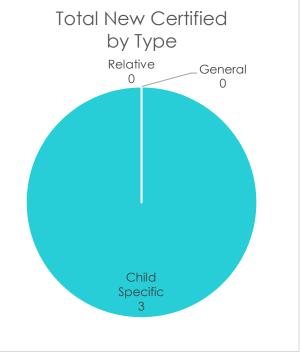
Work is still being done at the district level at the direction of Program Manager, Gabe Dawson. Collaboration with FC3 community action team and Every Child is ongoing and continues to be an incredible asset to our local resource parents. For more information on the specific work being done in District 7, please email Program Manager, Gabe Dawson at

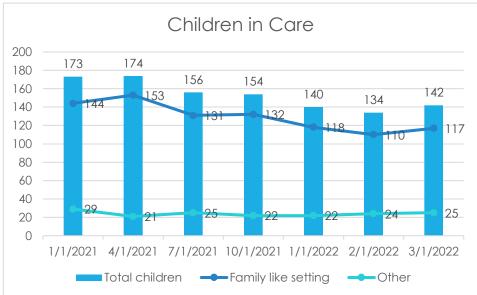
Gabriel.dawson@dhsoha.state.or.us

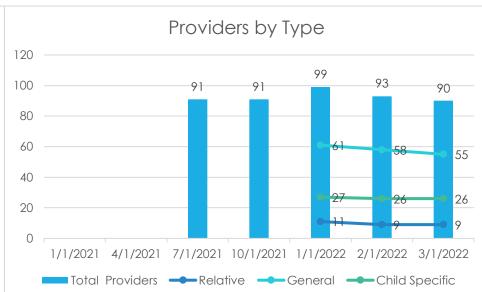


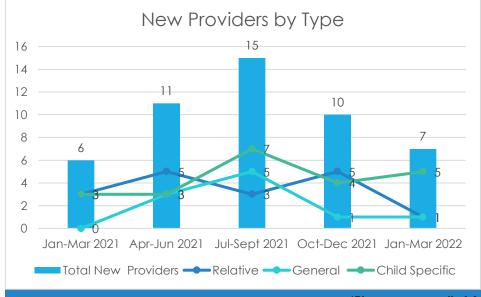


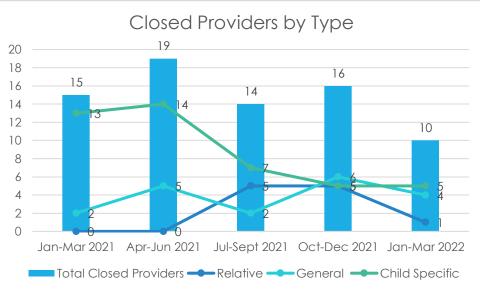












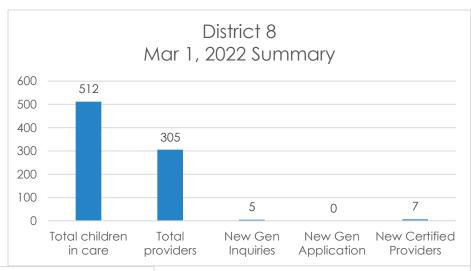
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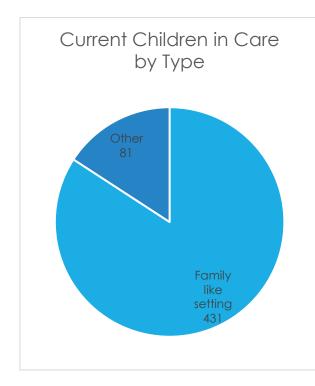
Please reach out to Shannon.Jones@dhsoha.state.or.us with any questions.

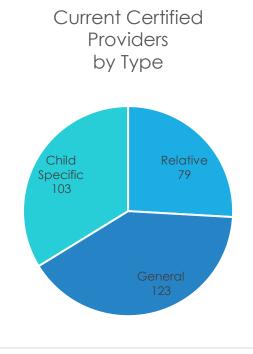


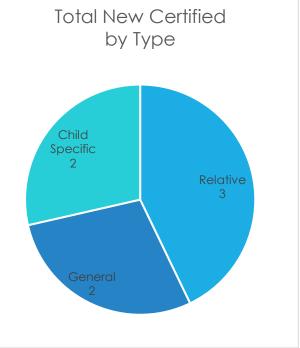
#### **DISTRICT 8 SUMMARY**

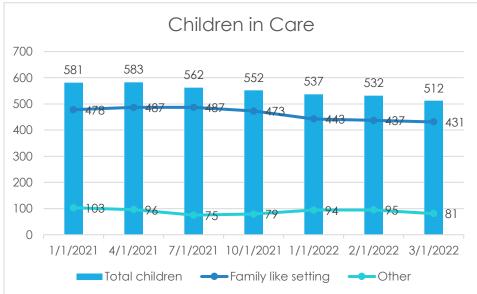
Retention and recruitment efforts continue in District 8. Collaboration with community partners, ODHS staff, and Every Child continue to impact our resource families in positive ways. If you have any questions regarding this work, please reach out to District 8 Program Manager at <u>Jan.HALL@dhsoha.state.or.us</u>

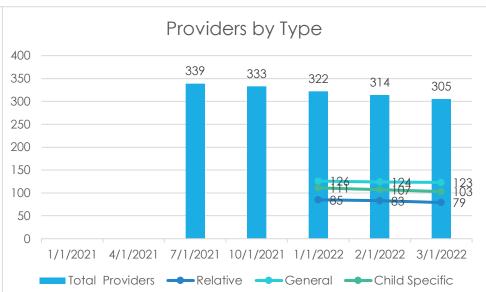


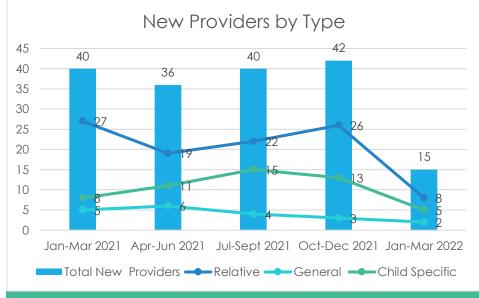


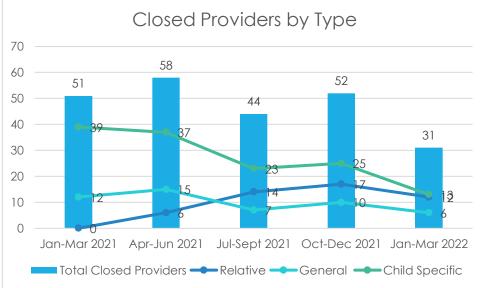












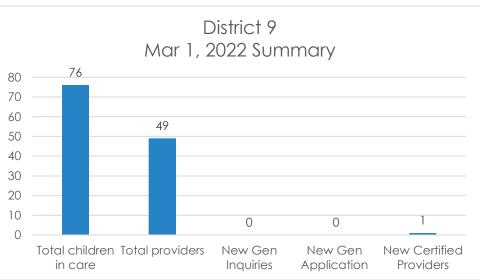
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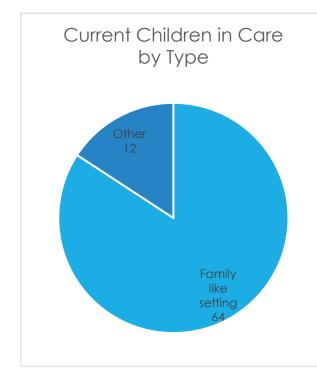
Please reach out to Bob.Hendrick@dhsoha.state.or.us with any questions.

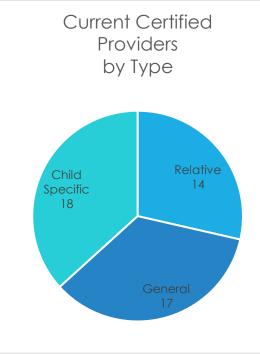


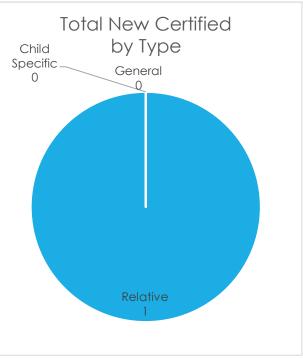
#### **DISTRICT 9 SUMMARY**

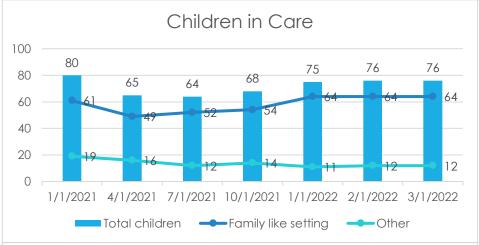
Retention and recruitment efforts continue in District 9. Collaboration with community partners, ODHS staff, and Every Child continue to impact our resource families in positive ways. If you have any questions regarding this work, please reach out to <a href="mailto:TracyGower-understate.or.us">TracyGower-understate.or.us</a> in District 9.

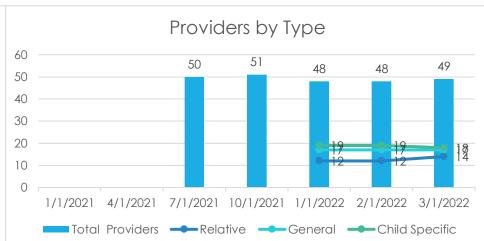


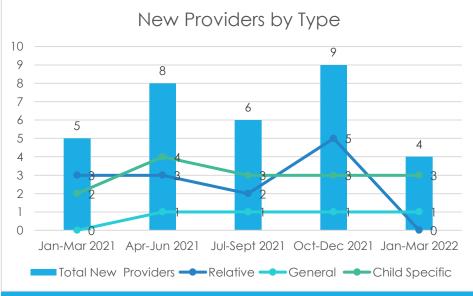


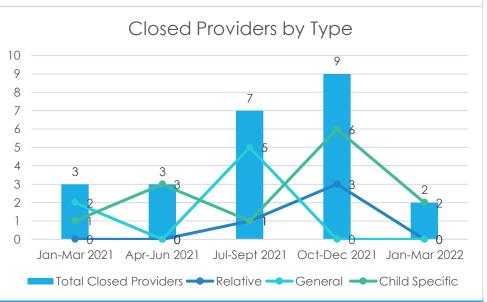












\*Please see appendix A for a legend of all data provided.

Please reach out to TracyGower-tracy.l.gower@dhsoha.state.or.us with any questions.



#### **DISTRICT 10**

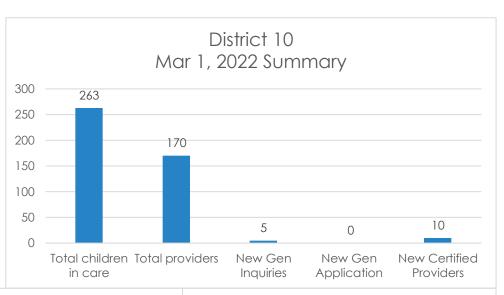
This month was full of collaboration with new and existing community partners and staff.

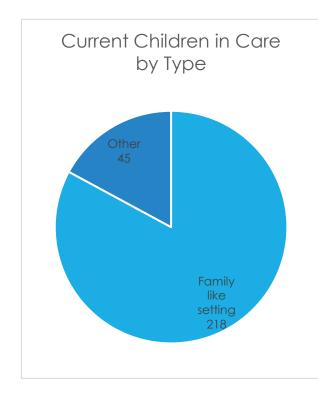
We again confronted a need for affirming resource families to care for LGBTQIA teens (**recruitment goal #1**). Through this need we revived our efforts to connect with welcoming/ affirming church congregations and are excited to start building new relationships. Collaborating in lockstep with Every Child, I am working with two congregations to start building their awareness and share engagement opportunities.

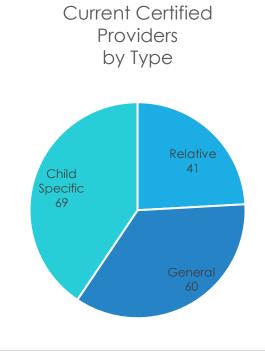
Our district has been navigating a tough period of transitions and have said goodbye to many tenured employees. This has caused a lot of inward reflection and made way for new opportunities for communication and collaboration. I joined a newly formed employee retention workgroup that is driven by staff and our program manager. Together we are working towards sustainable program shifts to boost retention and staff engagement. While we have a way to go, there is a noticeable feeling of hope for the future. I worked with Every Child to plan a series of Social Worker Month appreciation events. Sprinkled across the district throughout the month of March, these events will just be fun and relaxed times for our staff to connect with one another and feel appreciated.

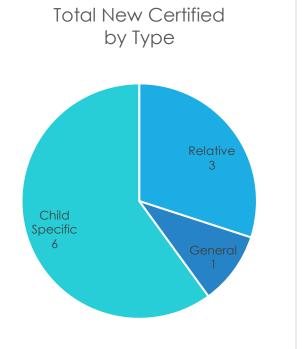
We are finally nearing the full launch of Icebreaker introductions (**retention goal #2**) and will be training staff and resource families again in March with the expectation that Icebreakers will be conducted on all cases where they are appropriate. I am really excited for the System of Care Resource Family Focus Group (**retention goal #6**). The Focus Group will inform the gaps that exist for families to access in-home and community-based supports for youth experiencing mental and emotional crises. We hope that this feedback will be integrated into the creation of a support program akin to the project in Multnomah County.

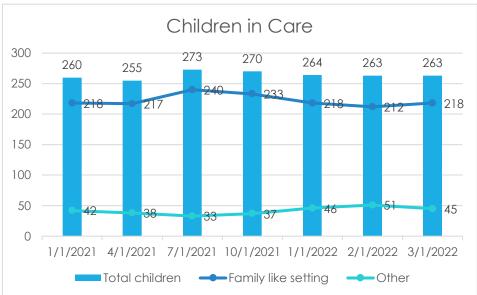
I am so grateful for the mobile certification team as they have taken on 10 general applicants for our district in the last two cycles. This support is invaluable as we move towards our overarching goal of building a bigger pool of local resource families.

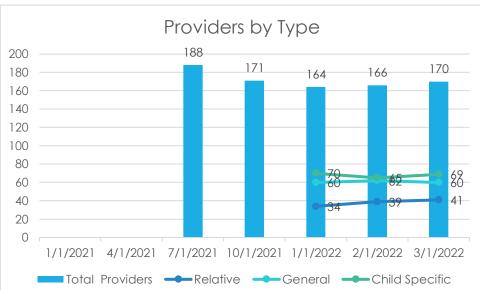


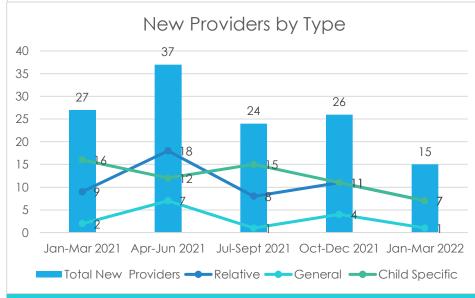


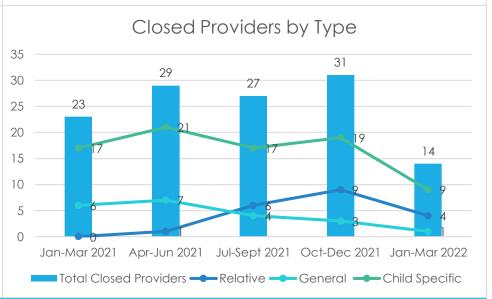












\*Please see appendix A for a legend of all data provided.

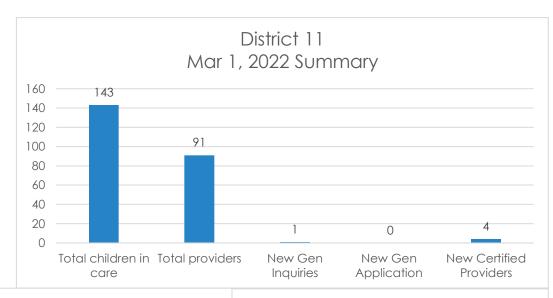
Please reach out to Emily.Kotaich@dhsoha.state.or.us with any questions.

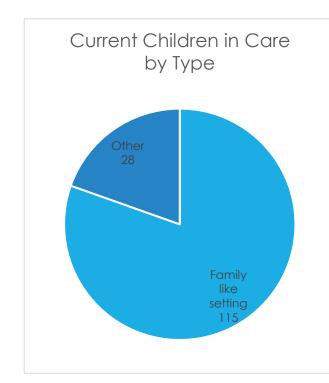


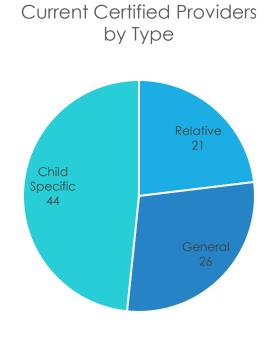
#### **DISTRICT 11 SUMMARY**

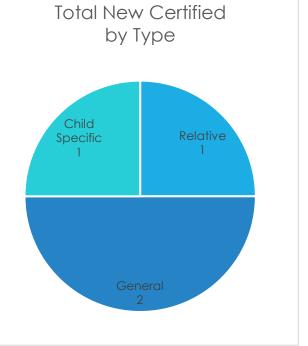
District 11 hosted a Library Informational Night and had 2 people show interest in becoming resource parents. A few current resource parents also participated to answer questions from participants about their experiences. I was able to go on the radio on station 92.5 KLAD to announce the Library Night, the Amazon Wishlist for our new visitation center and to remind the community of the need for more resource parents. I brought out Rexy the recruitment dinosaur one afternoon and will be continuing to make appearances to help catch the attention of the community. I made some connections with new community partners at Cascade Health Alliance and Community UPLiFT to gain more knowledge of supports that can be utilized by resource parents and children in care. Cascade Health Alliance also posts announcements throughout the community, at no charge for community partners; so I will be sending them our upcoming recruitment events to help spread the word. Our local Every Child steering committee put together 100 family goodie bags with card games and a dessert that was also a family activity and the visit center helped disperse the bags. These little gestures go a long way in making our resource families feel appreciated and acknowledged. Additionally, our steering committee has obtained a donation of 40 tickets to attend a baseball game for the Oregon Institute of Technology on March 19<sup>th</sup>.

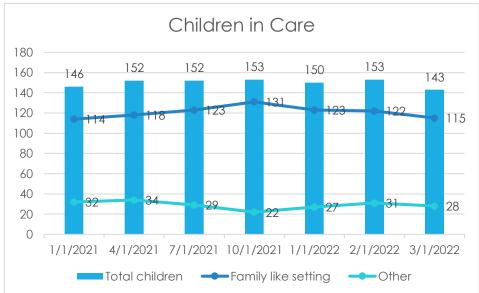
I am planning a community canvassing event in March with the certification unit to hang door knockers for recruitment of new resource homes. It will be a multiple day event and will cover 4 different geographical areas in the Klamath basin.

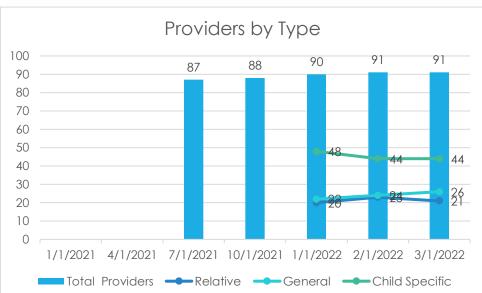


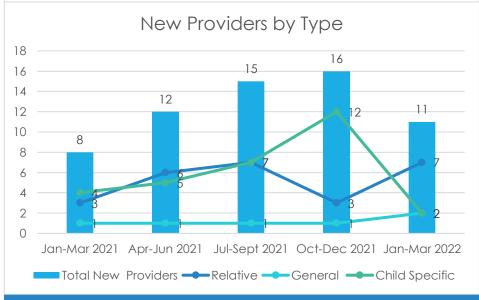


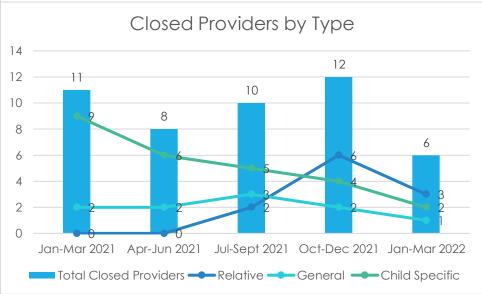












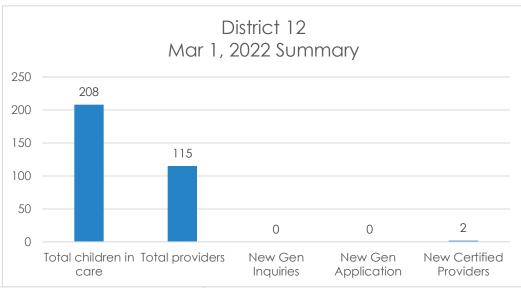
\*Please see appendix A for a legend of all data provided.

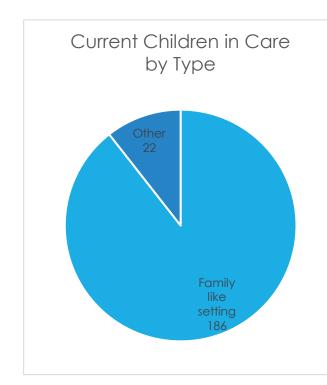
Please reach out to Bridget.King@dhsoha.state.or.us with any guestions.

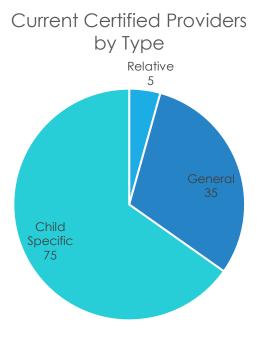


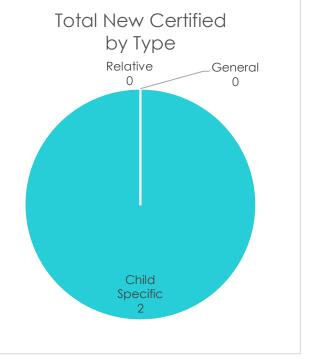
#### **DISTRICT 12 SUMMARY**

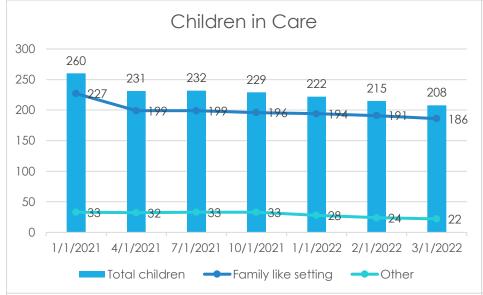
Retention and recruitment efforts continue in District 12. Collaboration with community partners, ODHS staff, and Every Child continue to impact our resource families in positive ways. If you have any questions regarding this work, please reach out to District 12 Program Manager at <a href="mailto:CAPLINGER@dhsoha.state.or.us">Carol.CAPLINGER@dhsoha.state.or.us</a>

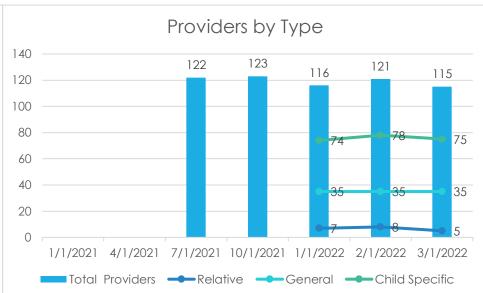


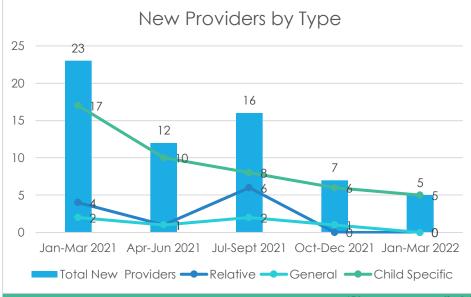


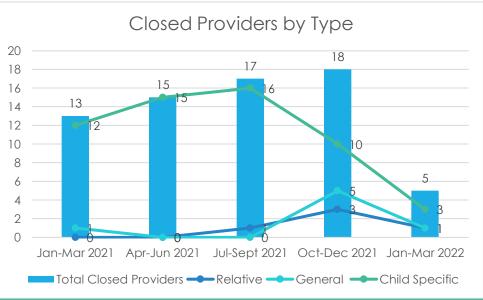












\*Please see appendix A for a legend of all data provided.

Please reach out to <u>Carol.CAPLINGER@dhsoha.state.or.us</u> with any questions.

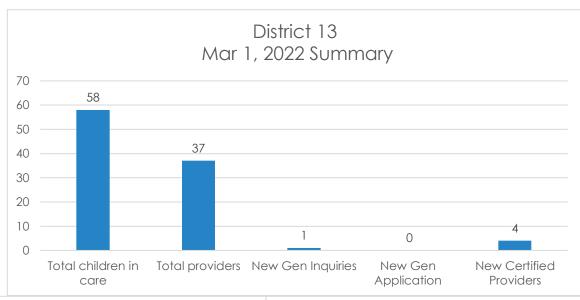


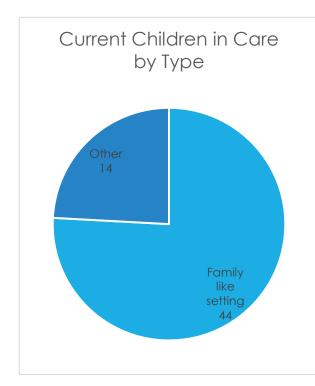
#### **DISTRICT 13 SUMMARY**

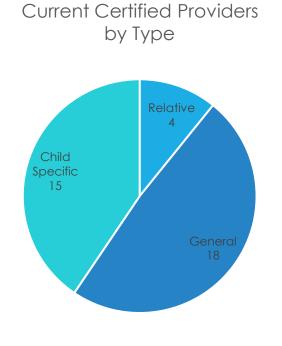
This month I continued advertising for a virtual recruitment event co-sponsored with Greater Oregon Behavioral Health, Inc. (GOBHI) and Every Child. This event was moved from the end of February to March 16. I have worked with newspapers in District 13 to feature an article about the event and made requests to community partners across Districts 13 and 14 to assist with marketing through social media. This event supports **recruitment goals 1, 2 3 and 4** of the district plan.

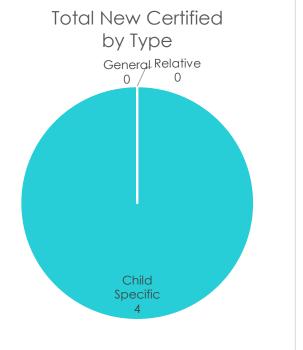
To continue advancement of a model to support children at risk of placement disruption and develop the resource families caring for them, I assisted with writing a grant for system of care (SOC) funding to support the model. If funded, the SOC grant will provide training for resource families in specialized skills needed to care for these children. This model meets **goals # 2 and 3** of the district recruitment plan.

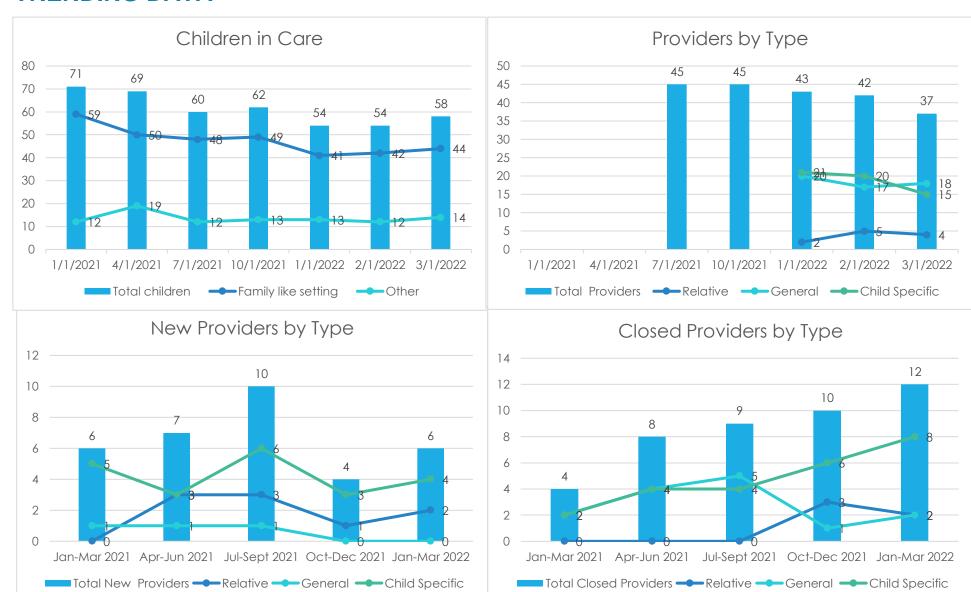
I provided information to Project Lemonade to support a grant application with the goal of expanding their services for children in Eastern Oregon and planned distribution of clothing to District 13 children in April through online orders.











\*Please see appendix A for a legend of all data provided.

Please reach out to Tammie.R.Blessing@dhsoha.state.or.us with any questions.



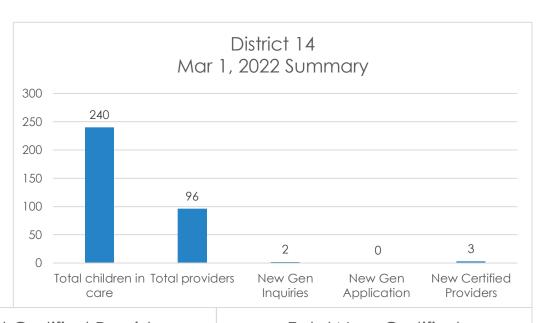
#### **DISTRICT 14 SUMMARY**

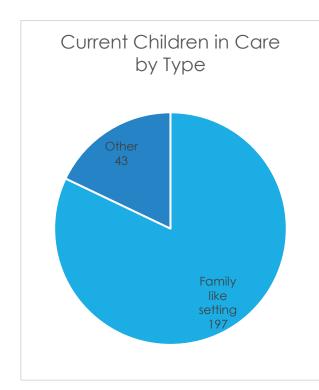
This month I continued advertising for a virtual recruitment event co-sponsored with Greater Oregon Behavioral Health, Inc. (GOBHI) and Every Child. This event was moved from the end of February to March 16. I have worked with newspapers in District 13 to feature an article about the event and made requests to community partners across Districts 13 and 14 to assist with marketing through social media. This event supports **recruitment goals 1,2,4, and 5**.

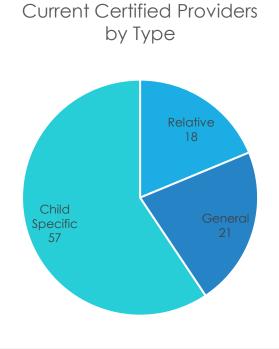
To continue development of a model to support children at risk of temporary lodging and the resource families caring for them, I assisted with writing a grant for system of care (SOC) funding that supports the model. If funded, the SOC grant will provide dollars to train resource families in specialized skills needed to care for these children. This model meets **goals # 2 and 4** on the district recruitment plan.

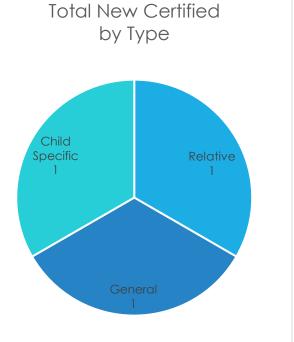
This month efforts toward gaining an Every Child affiliate in District 14 continued through regular planning meetings. I participated in a community meeting in Ontario on February 28 to promote Every Child in Malheur County. A variety of community partners and leaders participated in 2 meetings hosted by Every Child. Potential projects to launch Every Child in supporting resource families and children experiencing foster care were discussed.

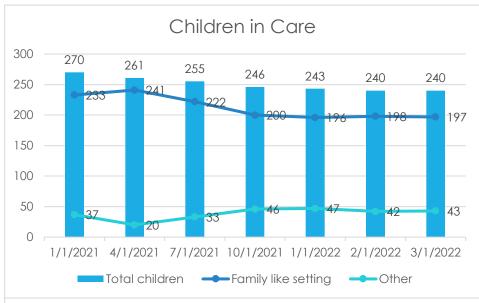
I provided information and a letter of support to Project Lemonade for a grant they are writing to expand their services for children in Eastern Oregon.

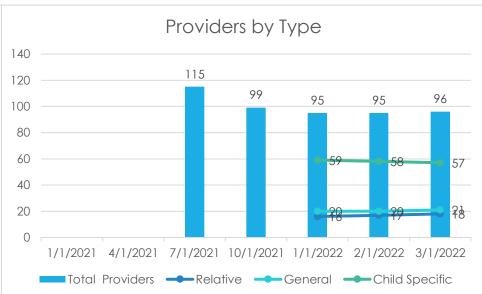


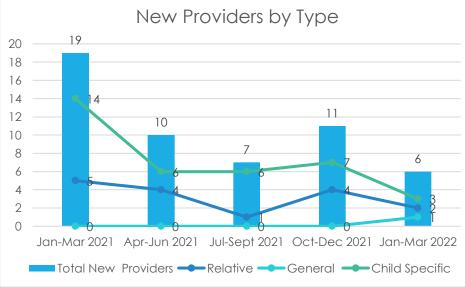


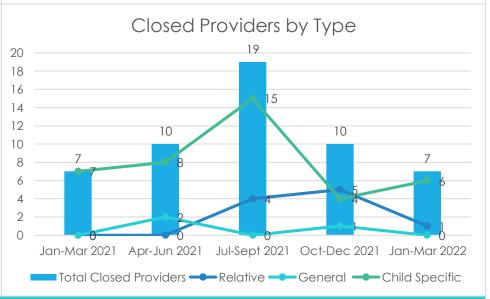












\*Please see appendix A for a legend of all data provided.

Please reach out to Tammie.R.Blessing@dhsoha.state.or.us with any questions.

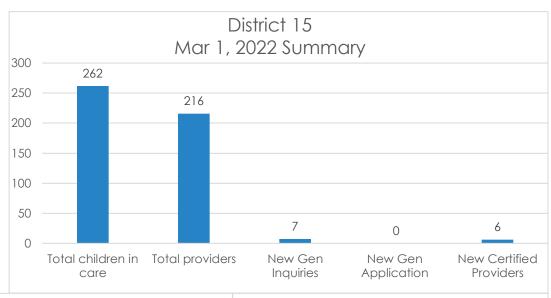


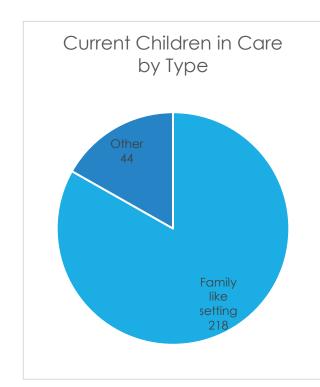
#### **DISTRICT 15 SUMMARY**

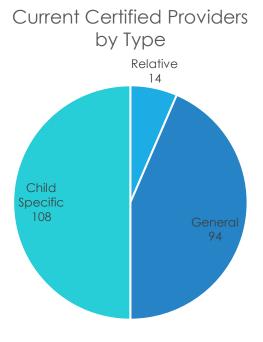
Highlight of the Month: On February 28<sup>th</sup> the training by TransActive at Lewis and Clark College was provided to resource parents. This is a training that provides our resource homes with information on how to support our LGBTQIA2S+ youth. This training was opened to resource parents statewide and certifiers in order to support their families. There was a Mix and Mingle event held on February 26<sup>th</sup> by Every Child which meets the **retention goal #2**. D2 champion, GOBHI, and I are planning to hold a virtual recruitment event in April and have been working together to make this a successful event. As GOBHI also covers District 1 and District 3 they are interested in participating in the virtual event.

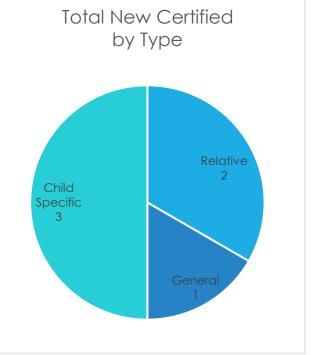
Success of the month: The planning for Resource Parent month in May has continued to move in a positive direction. There were flower baskets donated for each of our resource homes in Clackamas County. We continue to work on getting donations of coffee cards and dinner cards for the families. Some media outlets have been contacted to publicize the work for Resource Family month in May. I have reached out to Every Child for assistance in some fundraising goals. I submitted a request to Target for a donation of gift cards.

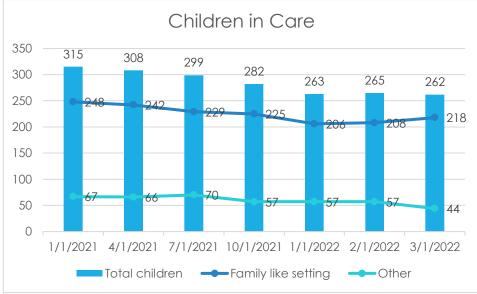
Work in Progress: I was having some difficulty getting resource families for the 2<sup>nd</sup> resource parents feedback session which was to be held in February. I personally reached out to the resource parents in the district and had a reasonable turn out wanting to participate. We are now scheduled to meet on March 9<sup>th</sup>. The branch is still working on hiring an Engagement Transition Specialist to be able to complete the placement paperwork and comfort calls as part of **retention goal #4**. I need to follow up to see if the tracking sheet has been developed for **retention goals #5 and #6** which I continue to work with the supervisors and program managers on how to implement this in the work they are currently doing in the branch. A Mix and Mingle event was held at the end of January by Every Child for Hispanic families which helps support our **recruitment goal #3** and I am waiting to gain information on how this event went.

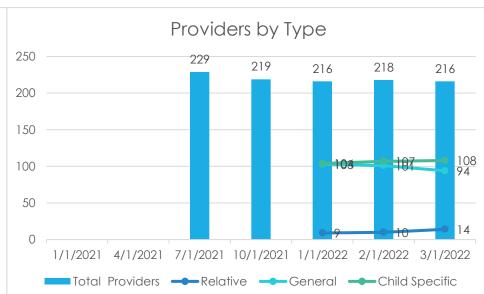


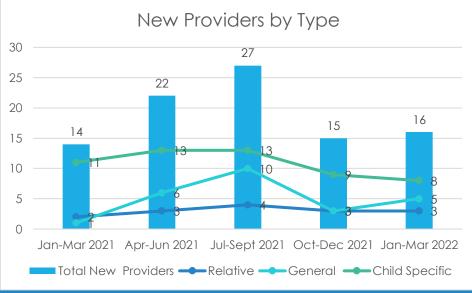


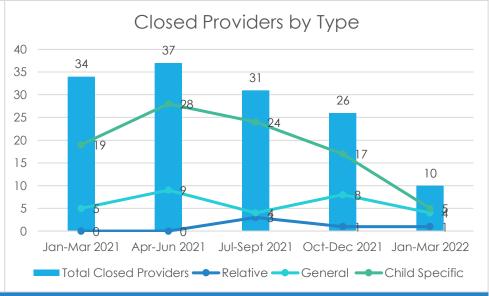












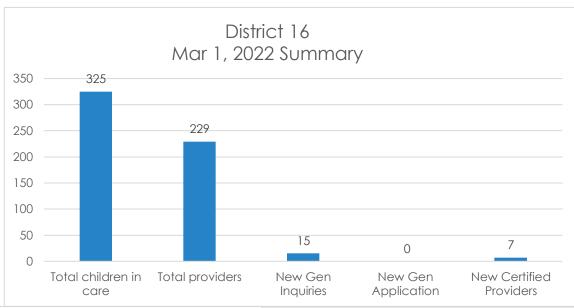
\*Please see appendix A for a legend of all data provided.

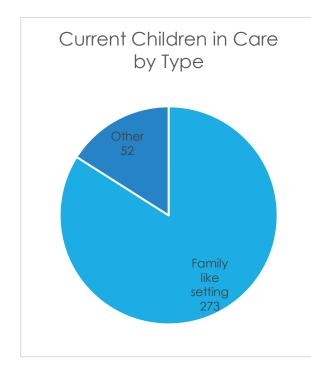
Please reach out to Marvanne.Miller@dhsoha.state.or.us with any questions.

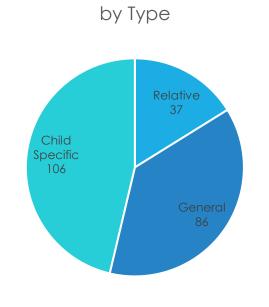


#### **DISTRICT 16 SUMMARY**

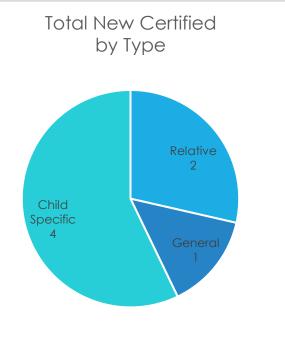
Retention and recruitment efforts continue in District 16. Collaboration with community partners, ODHS staff, and Every Child continue to impact our resource families in positive ways. If you have any questions regarding this work, please reach out to District 16 Program Manager at <a href="Margaret.a.steiner@dhsoha.state.or.us">Margaret.a.steiner@dhsoha.state.or.us</a>

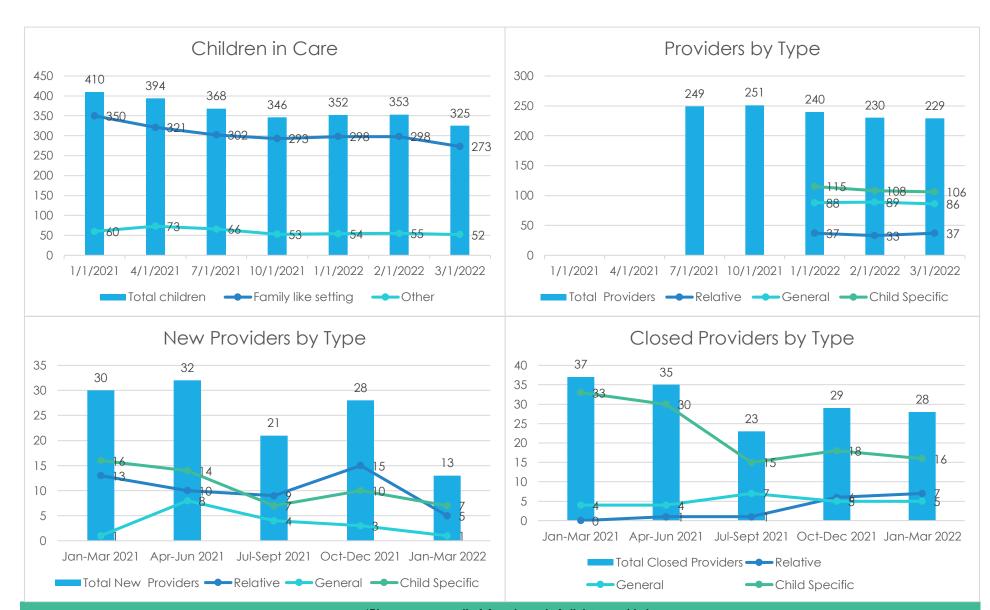






**Current Certified Providers** 





\*Please see appendix A for a legend of all data provided.

Please reach out to Margaret.A.Steiner@dhsoha.state.or.us with any questions.

# **APPENDIX**

Chart 1		
Total Kids in Care	ROM CM.02 Count of Children in Foster Care	Total children on caseload on last day of report period (last day of month)
Total Providers	FC-1004-S Home Provider Count	Total open ODHS CW homes on date of report run
New Gen Inquiries	District Staff processing Inquiries	Inquiries processed through Resource Family Inquiry Module
New Gen Applications	District Staff processing Applications	Applications processed by Certification Staff
New Certified Providers	New/Closed Report	Total new homes opened during the report period (first-last day of the month)
Chart 2		
Total Children in Care by	ROM CM.02 Count of Children in Foster Care	Current reporting period (last day of month)
a. Total	Total Children in Care Count	
b. Family like setting	Total Family like Setting Count	
c. Other	all other reported types not captured by famil	y like setting.
Chart 3		
Total Providers by Type	FC-1004-S Home Provider Count	Current reporting period (last day of month)
a. relative	Relative Provider, not expired	
b. general	Non-relative general providers, not expired	
c. child specific	Child Specific and ICPC provider, not expired	
Chart 4		
Total New Certified Provi	New/Closed Report	current reporting period (first-last day of month)
a. relative	New relative provider	
b. general	New general provider	
c. child specific	New Child Specific Provider	
Chart 5		
Children in Care Trends		
same reporting types as stated in Chart 2		
trend data is reported as total children on caseload on last day of report period (last day of quarter)		
Chart 6		
Provider by Type Trends		
Same reporting types as stated in Chart 3		
trend data is reported as total providers on caseload on last day of report period (last day of quarter)		
Chart 7		
New Provider by Type		
Same reporting types as stated in Chart 4		
Trend data is reporting total new providers opened within reported time period (quarterly)		
Chart 8		
Closed Provider by Type		
Same reporting types as stated in Chart 4		
Trend data is reporting total providers closed by type within reported time period (quarterly)		
*Zero does not necessarily represent zero quantity but rather a lack of available data		
**Provider by Type Trend data - We are working to pull the historical data. We will update as data becomes available.		